if no ld subjec Section Form 4 Form 5 obligat may co <i>See</i> Ins 1(b).	, 2018 <b>M 4</b> UNITEI this box onger t to n 16. 4 or 5 Filed pr Section 17	EMENT OF ursuant to So 7(a) of the P	W CHA ection Public	ANGES I SECU 16(a) of Utility H	on, D.C. N BENI URITIE	2054 EFIC S uritie Comp	9 SIAL OW s Exchang	COMMISSION NERSHIP OF e Act of 1934, E 1935 or Section 0	OMB Number Expires: Estimate burden h respons	January 31, 2005 ed average nours per	
(Print or Typ	e Responses)										
1. Name and GARCIA	l Address of Reportin ART A		Symbo	uer Name a 1 ER SYST			ading	5. Relationship o Issuer (Che	f Reporting		
(Last) 11690 N.V	<sup>(First)</sup> W. 105TH STREI		$\sqrt{11}$					Director X Officer (giv below)	_X Officer (give title Other (specify		
MIAMI, F	(Street) FL 33178			mendment, 1onth/Day/Y	-	ginal		6. Individual or J Applicable Line) _X_ Form filed by Form filed by Person	One Reportin	g Person	
(City)	(State)	(Zip)	Та	able I - No	n-Derivat	ive Se	curities Acq	uired, Disposed o	of, or Benefi	cially Owned	
1.Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Da any (Month/Day/	,	Code (Instr. 8)	4. Securi oror Dispo (Instr. 3, Amount	(A) or		5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)	
common stock	07/30/2018			М	3,412	А	\$ 53.63	16,201	D		
common stock	07/30/2018			S	3,412	D	\$ 76.8201	12,592 <u>(1)</u>	D		
common stock								1,148	I	By Ryder Employee Savings Plan	
common stock								546	I	By Ryder Deferred Compensation Plan	

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

Persons who respond to the collection of SEC 1474 information contained in this form are not (9-02)required to respond unless the form displays a currently valid OMB control number.

#### Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	Transaction of Derivative		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Underlying Securities (Instr. 3 and 4)		8. P Der Sect (Ins	
				Code V		(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares	
Stock Option (right to buy)	\$ 53.63	07/30/2018		М		3,412 (2)	(3)	02/10/2019	common stock	3,412	

# **Reporting Owners**

\*\*Signature of Reporting Person

Reporting Owner Name / Address	Relationships				
	Director	10% Owner	Officer	Other	
GARCIA ART A 11690 N.W. 105TH STREET MIAMI, FL 33178			EVP & Chief Financial Officer		
Signatures					
/s/ Indira Sordo, by power of attorney		08/01/201	8		

# Date

# **Explanation of Responses:**

If the form is filed by more than one reporting person, see Instruction 4(b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Since the date of the reporting person's last ownership report, he transferred 197 shares of common stock to his former spouse upon vesting of performance-based restricted stock rights pursuant to a property settlement agreement, as reported on a Form 4 filed with the

- (1) Securities and Exchange Commission on November 16, 2016. The securities owned by the reporting person's former spouse are not beneficially owned by the reporting person.
- (2) The reporting person exercised options for a total of 6,825 shares of common stock. The reporting person previously disclaimed beneficial ownership over 3,413 of such options and the underlying common stock pursuant to a property settlement agreement, as

reported on a Form 4 filed with the Securities and Exchange Commission on November 16, 2016.

(3) The stock options vested in three equal installments on February 10, 2013, February 10, 2014, and February 10, 2015.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number. ser-specified TAGGED TABLE -->

# **Annual Meeting Proxy Card**

### **A** Election of Directors

This proxy will be voted as specified or, if no choice is specified, will be voted FOR the election of the nominees named.

	For	Withhold	
01 Paul J. Choquette, Jr.	0	0	
02 Stephen P. Munn	0	0	
03 Lawrence A. Sala	0	0	
04 Magalen C. Webert B Voting Confirmati	о <b>оп</b>	0	
Please provide the number of sha	res benefic	cially owned for ea	ch category as of February 26, 2003.

0 0 0 0 0 0 Shares beneficially owned BEFORE February 26, 1999 entitled to five votes each.

000000

Shares beneficially owned AFTER February 25,1999 entitled to one vote each.

If no confirmation is provided, all shares will be entitled to one vote each.

#### C Authorized Signatures Sign Here This section must be completed for your instructions to be executed.

NOTE: Please sign exactly as your name appears. If acting as attorney, executor, trustee, or in representative capacity, sign name and indicate title. Please vote, sign, date and return this proxy card promptly using the enclosed envelope.

Signature 1 Please keep signature within the box	Signature 2 Please keep signature within the box	Date (dd/mm/yyyy)		
		0 0/0 0/0 0 0 0		
	1 U P X ННН Р Р Р Р	0015472		

Unless otherwise specified below, this Proxy will be voted FOR the election as Directors of the nominees listed below.

### CARLISLE COMPANIES INCORPORATED THIS PROXY FOR THE 2003 ANNUAL MEETING OF SHAREHOLDERS IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS

At the Annual Meeting of Shareholders of Carlisle Companies Incorporated to be held on Monday, April 21 2003 at 12:00 Noon at the offices of the Company, 13925 Ballantyne Corporate Place, Suite 400, Charlotte, North Carolina and all adjournments thereof, Richmond D. McKinnish and Kirk F. Vincent, and each of them, are authorized to represent me and vote my shares on the following:

#### Item

1.

The election of four (4) Directors. The nominees are: Paul J. Choquette, Jr., Stephen P. Munn, Lawrence A. Sala and Magalen C. Webert

2.

Any other matter properly brought before this meeting.

(INSTRUCTION: In the table below indicate the number of shares voted FOR, AGAINST or ABSTAIN as to each nominee for Director.

		Shares beneficially owned <i>before</i> February 26, 1999. (Post number of shares, <i>not</i> number of votes)			
	FOR	AGAINST	ABSTAIN		
1. Directors Paul J. Choquette, Jr.					
Stephen P. Munn Lawrence A. Sala	<u> </u>				
Magalen C. Webert	_				
		es beneficially owned oruary 25, 1999 (Post <i>not</i> number of v	number of shares,		
	FOR	AGAINST	ABSTAIN		
1. Directors Paul J. Choquette, Jr	_				
Stephen P. Munn Lawrence A. Sala					
Lawrence A. Sala Magalen C. Webert	—				
	POST ONLY RECORD POSIT	FION:			
	Dated		, 2003		
	Signature of Bank, Broker or N	lominee			

**Time-Phased Voting Instructions** 

# **CARLISLE COMPANIES INCORPORATED**

Voting Procedures Beneficial Owners Common Stock of Carlisle Companies Incorporated

To All Banks, Brokers and Nominees:

Carlisle Companies Incorporated ("Carlisle") shareholders who were holders of record on February 26, 2003 and who acquired Carlisle Common Stock before February 26, 1999, will be entitled to cast five votes per share at the Annual Meeting to be held on April 21, 2003. Those holders of record who acquired their shares after February 25, 1999 are, with certain exceptions, entitled to cast one vote per share on the Common Stock they own.

To enable Carlisle to tabulate the voting by beneficial owners of Common Stock held in your name, a special proxy has been devised for use in tabulating the number of shares entitled to five votes each and one vote each. On this card, the beneficial owner must confirm the numbers of five-vote shares and one-vote shares, respectively, he or she is entitled to vote, and by the same signature, gives instructions as to the voting of those shares. ALL UNINSTRUCTED SHARES WILL BE VOTED UNDER THE 10-DAY RULE. ALL SHARES WHERE BENEFICIAL OWNERSHIP IS NOT CONFIRMED, WHETHER INSTRUCTED OR NOT, WILL BE LISTED AS ONE-VOTE SHARES. THIS IS NOT TO BE REGARDED AS A NON-ROUTINE VOTE MERELY BECAUSE OF THE NATURE OF THE VOTING RIGHTS OF THE COMMON STOCK. The confirmation of beneficial ownership is as follows:

#### VOTING CONFIRMATION

Please provide the number of shares beneficially owned for each category as of February 26, 2003.

shares beneficially owned BEFORE February 26, 1999 entitled to five votes each.

shares beneficially owned and acquired AFTER February 25, 1999 entitled to one vote each.

If no confirmation is provided, it will be deemed that beneficial ownership of all shares voted will be entitled to one vote each.

You do not have to tabulate votes. Only record the number of shares shown on the "Voting Confirmation" Section of the Proxy Card. If no shares are reported on the Proxy Card, record the shares for tabulation purposes as having been acquired **AFTER** February 25, 1999.

If you are a broker, do not confirm shares. Only the beneficial owner confirms shares in each voting category shown on the Proxy Card.

If you are a bank, you may wish to follow your usual procedures and furnish the Proxy Card to the beneficial owner. The beneficial owner will vote his beneficial ownership including the completion of the information required by the "Voting Confirmation." The beneficial owner may return the Proxy Card either to you or to Carlisle Companies Incorporated c/o Computershare Investor Services, 7600 South Grant Street, Chicago, Illinois 60527.

March 7, 2003

QuickLinks

CARLISLE COMPANIES INCORPORATED 13925 Ballantyne Corporate Place, Suite 400 Charlotte, North Carolina 28277 (704) 501-1100 NOTICE OF ANNUAL MEETING OF SHAREHOLDERS PROXY STATEMENT **GENERAL** VOTING SECURITIES SECURITY OWNERSHIP BOARD OF DIRECTORS Nominees for Election **Directors With Unexpired Terms** COMPENSATION OF EXECUTIVE OFFICERS PERFORMANCE GRAPH **REPORT OF THE COMPENSATION COMMITTEE REPORT OF THE AUDIT COMMITTEE** SELECTION OF AUDITORS SHAREHOLDER PROPOSALS FOR PRESENTATION AT THE 2004 ANNUAL MEETING VOTING BY PROXY AND CONFIRMATION OF BENEFICIAL OWNERSHIP VOTING PROCEDURES **OTHER MATTERS** 

Explanation of Responses:

Subparagraph B of Article Fourth of the Restated Certificate of Incorporation of Carlisle Companies Incorporated