

PharMerica CORP  
Form 10-Q  
October 29, 2009  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, DC 20549**

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended September 30, 2009

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission File Number: 001-33380

**PHARMERICA CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**87-0792558**  
(I.R.S. Employer  
Identification No.)

Edgar Filing: PharMerica CORP - Form 10-Q

**1901 Campus Place**

**Louisville, KY**  
(Address of Principal Executive Offices)

**40299**  
(Zip Code)

**(502) 627-7000**

**(Registrant's Telephone Number, Including Area Code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer       Accelerated filer       Non-accelerated filer       Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

**Class of Common Stock**  
Common stock, \$0.01 par value

**Outstanding at October 23, 2009**  
30,612,465 shares

**Table of Contents**

**PHARMERICA CORPORATION**

**FORM 10-Q**

**TABLE OF CONTENTS**

	<b>Page</b>
<b>PART I. FINANCIAL INFORMATION</b>	
Item 1. Financial Statements (Unaudited)	
<u>Condensed Consolidated Income Statements For the Three Months and Nine Months Ended September 30, 2008 and 2009</u>	3
<u>Condensed Consolidated Balance Sheets As of December 31, 2008 and September 30, 2009</u>	4
<u>Condensed Consolidated Statements of Cash Flows For the Three Months and Nine Months Ended September 30, 2008 and 2009</u>	5
<u>Condensed Consolidated Statements of Stockholders Equity For the Nine Months Ended September 30, 2009</u>	6
<u>Notes to Condensed Consolidated Financial Statements</u>	7
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	32
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	69
Item 4. <u>Controls and Procedures</u>	69
<b>PART II. OTHER INFORMATION</b>	
Item 1A. <u>Risk Factors</u>	69
Item 6. <u>Exhibits</u>	70
<b><u>SIGNATURES</u></b>	71
<u>Exhibit Index</u>	72

**Table of Contents****PHARMERICA CORPORATION****CONDENSED CONSOLIDATED INCOME STATEMENTS****For the Three Months and Nine Months Ended September 30, 2008 and 2009****(Unaudited)****(In millions, except share and per share amounts)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2009	2008	2009
Revenues	\$ 486.2	\$ 461.0	\$ 1,467.6	\$ 1,389.8
Cost of goods sold	415.9	394.8	1,254.0	1,183.4
Gross profit	70.3	66.2	213.6	206.4
Selling, general and administrative expenses	50.5	44.1	161.8	142.2
Amortization expense	1.6	2.5	4.8	6.2
Integration, merger and acquisition related costs and other charges	7.1	0.9	17.8	3.5
Operating income	11.1	18.7	29.2	54.5
Interest expense, net	3.4	1.9	10.6	8.4
Income before income taxes	7.7	16.8	18.6	46.1
Provision for income taxes	3.4	2.2	8.1	14.1
Net income	\$ 4.3	\$ 14.6	\$ 10.5	\$ 32.0
Earnings per common share:				
Basic	\$ 0.14	\$ 0.48	\$ 0.35	\$ 1.06
Diluted	\$ 0.14	\$ 0.48	\$ 0.35	\$ 1.05
Shares used in computing earnings per common share:				
Basic	30,105,157	30,287,709	30,081,596	30,244,014
Diluted	30,391,484	30,508,342	30,195,009	30,373,255

See accompanying Notes to Condensed Consolidated Financial Statements

**Table of Contents****PHARMERICA CORPORATION****CONDENSED CONSOLIDATED BALANCE SHEETS**

As of December 31, 2008 and September 30, 2009

(Unaudited)

(In millions, except share and per share amounts)

	December 31, 2008	September 30, 2009
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 41.3	\$ 73.8
Accounts receivable, net	219.3	215.3
Inventory	73.4	73.4
Deferred tax assets	24.9	33.0
Prepays and other assets	16.7	19.4
	375.6	414.9
Equipment and leasehold improvements	97.1	109.9
Accumulated depreciation	(43.1)	(55.4)
	54.0	54.5
Deferred tax assets, net	59.4	33.3
Goodwill	113.7	128.5
Intangible assets, net	73.4	72.3
Other	3.1	2.4
	\$ 679.2	\$ 705.9
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 54.4	\$ 51.1
Salaries, wages and other compensation	36.3	34.6
Other accrued liabilities	12.6	5.5
	103.3	91.2
Long-term debt	240.0	240.0
Other long-term liabilities	16.1	15.5
Commitments and contingencies (See Note 6)		
Stockholders' equity:		
Preferred stock, \$0.01 par value per share; 1,000,000 shares authorized and no shares issued, December 31, 2008 and September 30, 2009		
Common stock, \$0.01 par value per share; 175,000,000 shares authorized; 30,477,558 shares and 30,608,362 shares issued and outstanding as of December 31, 2008 and September 30, 2009, respectively.	0.3	0.3
Capital in excess of par value	338.7	343.3
Accumulated other comprehensive loss	(2.8)	

Edgar Filing: PharMerica CORP - Form 10-Q

Retained (deficit) earnings	(16.4)	15.6
	319.8	359.2
	\$ 679.2	\$ 705.9

See accompanying Notes to Condensed Consolidated Financial Statements

**Table of Contents****PHARMERICA CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****For the Three Months and Nine Months Ended September 30, 2008 and 2009****(Unaudited)****(In millions)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>
<b>Cash flows provided by (used in) operating activities:</b>				
Net income	\$ 4.3	\$ 14.6	\$ 10.5	\$ 32.0
<b>Adjustments to reconcile net income to net cash provided by (used in) operating activities:</b>				
Depreciation	5.3	4.5	16.8	13.4
Amortization	1.6	2.5	4.8	6.2
Integration, merger and acquisition related costs and other charges	0.6		1.5	0.2
Stock-based compensation	1.4	1.3	3.5	3.2
Amortization of deferred financing fees	0.1	0.1	0.3	0.3
Deferred income taxes	2.8	2.7	6.9	14.3
Loss on disposition of equipment	0.2		0.8	0.1
Other	(0.3)	(0.1)	(0.3)	(0.2)
<b>Change in operating assets and liabilities:</b>				
Accounts receivable, net	(4.8)	(4.5)	(8.7)	4.2
Inventory and other assets	(1.6)	(2.4)		0.1
Prepays and other assets	0.1	(5.3)	4.5	(2.0)
Accounts payable	8.1	4.8	1.9	(3.0)
Salaries, wages and other compensation	0.9	1.0	(1.6)	(5.0)
Other accrued liabilities	(1.2)	(2.3)	0.8	(4.2)
<b>Net cash provided by operating activities</b>	<b>17.5</b>	<b>16.9</b>	<b>41.7</b>	<b>59.6</b>
<b>Cash flows provided by (used in) investing activities:</b>				
Purchase of equipment and leasehold improvements	(6.0)	(5.8)	(17.8)	(12.3)
Acquisitions	(4.4)	(15.9)	(4.4)	(15.9)
Cash proceeds from sale of assets	0.1		0.3	0.1
<b>Net cash used in investing activities</b>	<b>(10.3)</b>	<b>(21.7)</b>	<b>(21.9)</b>	<b>(28.1)</b>
<b>Cash flows provided by (used in) financing activities:</b>				
Repayments of long-term debt and capital lease obligations		(0.1)	(10.0)	(0.4)
Issuance of common stock	0.5	1.0	0.7	1.3
Cash contributions received from minority shareholders			0.1	
Tax benefit from stock-based compensation				0.1
<b>Net cash provided by (used in) financing activities</b>	<b>0.5</b>	<b>0.9</b>	<b>(9.2)</b>	<b>1.0</b>
<b>Change in cash and cash equivalents</b>	<b>7.7</b>	<b>(3.9)</b>	<b>10.6</b>	<b>32.5</b>
Cash and cash equivalents at beginning of period	34.9	77.7	32.0	41.3
<b>Cash and cash equivalents at end of period</b>	<b>\$ 42.6</b>	<b>\$ 73.8</b>	<b>\$ 42.6</b>	<b>\$ 73.8</b>

## Edgar Filing: PharMerica CORP - Form 10-Q

### Supplemental information:

Cash paid for interest	\$ 3.6	\$ 3.8	\$ 11.1	\$ 10.3
------------------------	--------	--------	---------	---------

Cash paid for taxes	\$ 0.5	\$ 0.2	\$ 1.4	\$ 1.6
---------------------	--------	--------	--------	--------

### Supplemental schedule of non-cash activities:

Fair value of assets acquired	\$	\$	\$ (1.4)	\$
-------------------------------	----	----	----------	----

Fair value of liabilities assumed or incurred	\$	\$	\$ (1.4)	\$
---	----	----	----------	----

Capital lease obligations	\$	\$	\$	\$ 1.8
---------------------------	----	----	----	--------

See accompanying Notes to Condensed Consolidated Financial Statements



**Table of Contents**

**PHARMERICA CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**

**For the Nine Months Ended September 30, 2009**

**(Unaudited)**

**(In millions, except share amounts)**

	Common Stock		Capital in	Accumulated	Retained	Total
	Shares	Amount	Excess of Par Value	Other Comprehensive Income (Loss) (AOCI)	(Deficit) Earnings	
Balance at December 31, 2008	30,477,558	\$ 0.3	\$ 338.7	\$ (2.8)	\$ (16.4)	\$ 319.8
Comprehensive income:						
Net income					32.0	32.0
Change in fair value of interest rate swap, net				2.8		2.8
Total comprehensive income				2.8	32.0	34.8
Grant and forfeiture of non-vested restricted stock	31,865					
Exercise of stock options	98,939		1.3			1.3
Stock-based compensation - restricted stock			1.8			1.8
Stock-based compensation - stock options			1.4			1.4
Income tax benefit in connection with the issuance of common stock under stock-based compensation plans			0.1			0.1
Balance at September 30, 2009	30,608,362	\$ 0.3	\$ 343.3	\$	\$ 15.6	\$ 359.2

See accompanying Notes to Condensed Consolidated Financial Statements

**Table of Contents**

**PHARMERICA CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Nature of Business*

PharMerica Corporation (the Corporation) is an institutional pharmacy services company that services healthcare facilities and provides management pharmacy services to hospitals. The Corporation is the second largest institutional pharmacy services company in the United States, operating 97 institutional pharmacies in 41 states. The Corporation's customers are typically institutional healthcare providers, such as nursing centers, assisted living facilities, hospitals and other long-term alternative care settings and generally the primary source of supply of pharmaceuticals to its customers. The Corporation also provides pharmacy management services to 85 hospitals in the United States.

*Pharmacy Transaction*

The Corporation was formed on October 23, 2006 by Kindred Healthcare, Inc. (Kindred or Former Parent) and AmerisourceBergen Corporation (AmerisourceBergen) for the purpose of consummating the transactions contemplated by the Master Transaction Agreement dated October 25, 2006, as amended (the Master Agreement). Pursuant to the Master Agreement, Kindred and AmerisourceBergen, through a series of transactions (collectively, the Pharmacy Transaction), spun-off and combined their respective institutional pharmacy businesses, Kindred Pharmacy Services (KPS) and PharMerica Long-Term Care (PharMerica LTC), into a new, stand-alone, publicly traded company. The Pharmacy Transaction was consummated on July 31, 2007 (the Closing Date).

*Principles of Consolidation*

All intercompany transactions have been eliminated.

*Basis of Presentation*

The accompanying condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X and do not include all of the information and disclosures required by generally accepted accounting principles in the United States (U.S. GAAP) for complete financial statements. Accordingly, the accompanying condensed consolidated financial statements should be read in conjunction with the consolidated financial statements of the Corporation and related footnotes for the year ended December 31, 2008, included in the Corporation's Annual Report on Form 10-K. The balance sheet as of December 31, 2008 has been derived from the audited consolidated financial statements as of that date but does not include all of the information and footnotes required by U.S. GAAP for complete financial statements.

The results of operations for the interim periods are not necessarily indicative of results of operations for a full year. It is the opinion of management that all necessary adjustments for a fair presentation of the condensed consolidated income statements, balance sheets, cash flows, and stockholders' equity for the interim periods have been made and are of a normal recurring nature.

*Use of Estimates*

The accompanying condensed consolidated financial statements have been prepared in accordance with U.S. GAAP, which require management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and disclosure of contingent liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates are involved in revenue recognition, collectibility of accounts receivable, inventory valuation, supplier rebates, stock based compensation, accounting for income taxes, and the valuation of long-lived assets and goodwill. Actual amounts may differ from these estimates.

---

**Table of Contents**

**PHARMERICA CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**(Unaudited)**

**NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Potential risks and uncertainties, many of which are beyond the control of the Corporation, include, but are not necessarily limited to, such factors as overall economic, financial and business conditions; delays and reductions in reimbursement by the government and other payers to the Corporation or its customers; the overall financial condition of the Corporation's customers; the effect of new government regulations, executive orders and legislative initiatives, including those relating to reimbursement and drug pricing policies and changes in the interpretation and application of such policies; efforts by payers to control costs; the outcome of litigation; the outcome of audit, compliance, administrative or investigatory reviews, including governmental or regulatory inquiries; other contingent liabilities; changes in economic and political conditions; changes in interest rates; changes in the valuation of the Corporation's financial instruments; changes in tax laws and regulations; access to capital and financing; the demand for the Corporation's products and services; pricing and other competitive factors in the industry; changes in insurance claims experience and related assumptions; variations in costs or expenses; and changes in accounting rules and standards.

*Cash and Cash Equivalents*

Cash and cash equivalents consist of cash on hand and cash equivalents with original maturities of three months or less. As of September 30, 2009, the Corporation did not hold a material amount of funds in cash equivalent money market accounts. Management believes it effectively safeguards cash assets given current economic conditions.

*Fair Value of Financial Instruments*

Fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based upon assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, the Corporation follows a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows:

Level 1: Observable inputs such as quoted prices in active markets;

Level 2: Inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and

Level 3: Unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

Assets and liabilities measured at fair value are based on one or more of the following three valuation techniques:

A. *Market approach*: Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

B. *Cost approach*: Amount that would be required to replace the service capacity of an asset (replacement cost).

C.

## Edgar Filing: PharMerica CORP - Form 10-Q

*Income approach:* Techniques to convert future amounts to a single present amount based upon market expectations (including present value techniques, option-pricing and excess earnings models).

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Financial liabilities disclosed at fair value at September 30, 2009, are set forth in the table below (in millions):

	Assets/ (Liabilities)	Level 1	Level 2	Level 3	Valuation Technique
Deferred Compensation Plan	\$ (2.7)	\$	\$ (2.7)	\$	A
Contingent Consideration	\$ (1.7)	\$	\$	\$ (1.7)	C

The Corporation's Level 2 liability represent an unfunded obligation associated with a deferred compensation plan offered to eligible employees and Board members of the Corporation. The fair value of the liability associated with the deferred compensation plan is derived using pricing and other relevant information for similar assets or liabilities generated by market transactions. The Corporation's Level 3 liability represents a contingent consideration associated with our August 10, 2009 institutional pharmacy acquisition (the 2009 Acquisition). The fair value of the liability associated with the contingent consideration is derived using the income approach with unobservable inputs in which there is little or no market data.

The carrying amounts reported in the accompanying condensed consolidated balance sheets for cash and cash equivalents, accounts receivable, inventory, accounts payable and debt approximate fair value because of the nature or short-term maturity of these instruments.

*Accounts Receivable and Allowance for Doubtful Accounts*

Accounts receivable primarily consist of amounts due from Prescription Drug Plans (PDPs) under Medicare Part D, institutional healthcare providers, the respective state Medicaid programs, third party insurance companies, and private payers. The Corporation's ability to collect outstanding receivables is critical to its results of operations and cash flows. To provide for accounts receivable that could become uncollectible in the future, the Corporation establishes an allowance for doubtful accounts to reduce the carrying value of such receivables to the extent it is probable that a portion or all of a particular account will not be collected.

The Corporation has an established process to determine the adequacy of the allowance for doubtful accounts, which relies on analytical tools, specific identification, and benchmarks to arrive at a reasonable allowance. No single statistic or measurement determines the adequacy of the allowance for doubtful accounts. In evaluating the collectibility of accounts receivable, the Corporation considers a number of factors, which include, but are not limited to, the impact of changes in the regulatory and payer environment, historical trends, the financial viability of the payer, contractual reimbursement terms and other factors that may impact ultimate reimbursement. Accounts receivable are written off after collection efforts have been completed in accordance with the Corporation's policies.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

The Corporation's accounts receivable accounts and summarized aging categories are as follows (dollars in millions):

	<b>December 31, 2008</b>	<b>September 30, 2009</b>
Institutional healthcare providers	\$ 148.0	\$ 142.3
Medicare Part D	59.5	59.2
Private payor and other	35.9	39.7
Insured	10.4	9.9
Medicaid	9.4	9.2
Medicare	2.6	1.3
Allowance for doubtful accounts	(46.5)	(46.3)
	<b>\$ 219.3</b>	<b>\$ 215.3</b>
0 to 60 days	64.1%	63.6%
61 to 120 days	18.1%	17.1%
Over 120 days	17.8%	19.3%
	100.0%	100.0%

The following is a summary of activity in the Corporation's allowance for doubtful accounts (dollars in millions):

	<b>Beginning Balance</b>	<b>Acquisitions/ Transfers</b>	<b>Charges to Costs and Expenses</b>	<b>Write-offs</b>	<b>Ending Balance</b>
Allowance for doubtful accounts:					
Year Ended December 31, 2008	\$ 43.4	\$ 0.3	\$ 24.7	\$ (21.9)	\$ 46.5
Nine Months Ended September 30, 2009	\$ 46.5	\$ 3.5	\$ 13.2	\$ (16.9)	\$ 46.3

The allowance for doubtful accounts included a transfer of reserves on contractual adjustments into the allowance for doubtful accounts during the period. The reclassification did not impact the provision for bad debt for the current period.

*Concentration of Credit Risk*

For the three months and nine months ended September 30, 2009, the Corporation derived approximately 13.0% of its revenues from a single customer, including all payer sources associated with the residents of its long-term care facilities.

*Deferred Financing Fees*

## Edgar Filing: PharMerica CORP - Form 10-Q

The Corporation capitalizes deferred financing fees related to acquiring or issuing new debt instruments. These expenditures include bank fees and premiums, legal costs, and filing fees. The Corporation amortizes these deferred financing fees using the straight-line method.

### *Inventory*

Inventory is located at the Corporation's institutional pharmacy locations. Inventory consists solely of finished product (primarily prescription drugs) and is valued at the lower of first-in, first-out cost (FIFO) or market. Physical inventories are performed on a quarterly basis at all pharmacy sites. Cost of goods sold is recorded based upon the actual results of the physical inventory counts, and is estimated when a physical inventory is not performed in a particular month. Historically, no significant adjustments have resulted from reconciliations with the quarterly physical inventories.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)***Equipment and leasehold improvements*

Equipment and leasehold improvements are recorded at cost at the acquisition date and are depreciated using the straight-line method over their estimated useful lives as follows (in years):

	<b>Estimated Useful Lives</b>
Leasehold improvements	1-5
Equipment and software	3-10
Leased equipment	1-5

Expenditures for maintenance, repairs, and renewals of minor items are expensed as incurred. Major rebuilds and improvements are capitalized. For the three months ended September 30, 2008 and 2009, maintenance and repairs were approximately \$1.7 million and \$1.4 million, respectively. For the nine months ended September 30, 2008 and 2009, maintenance and repairs were approximately \$5.5 million and \$4.7 million, respectively.

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of long-lived assets is assessed by a comparison of the carrying amount of the asset to the estimated future undiscounted net cash flows expected to be generated by the asset. If estimated future undiscounted net cash flows are less than the carrying amount of the asset or group of assets, the asset is considered impaired and an expense is recorded in an amount required to reduce the carrying amount of the asset to its then fair value. The Corporation did not record impairment charges on equipment and leasehold improvements or intangibles for the three months and nine months ended September 30, 2008 and 2009.

The Corporation's equipment and leasehold improvements are further described in Note 3.

*Capitalization of Internal Software Costs*

The Corporation capitalizes the costs incurred during the application development stage, which include costs to design the software configuration and interfaces, coding, installation, and testing. Costs incurred during the preliminary project along with post-implementation stages of internal use computer software are expensed as incurred. Capitalized development costs are amortized over various periods up to three years and are subject to impairment evaluations. Costs incurred to maintain existing software development are expensed as incurred. The capitalization and ongoing assessment of recoverability of development costs requires judgment by management with respect to certain external factors, including, but not limited to, technological and economic feasibility and estimated economic life. For the three months ended September 30, 2008 and 2009, the Corporation capitalized software development costs of \$0.4 million and \$0.8 million, respectively. For the nine months ended September 30, 2008 and 2009 the Corporation capitalized software development costs of \$1.5 million and \$2.0 million, respectively. As of December 31, 2008 and September 30, 2009, net capitalized internal software costs and purchased software costs totaled \$7.5 million and \$6.1 million, respectively.

*Goodwill and Other Intangibles*

Goodwill represents the excess of the cost of an acquired entity over the net amounts assigned to assets acquired and liabilities assumed. Goodwill and intangible assets with indefinite lives are reviewed by the Corporation at least annually for impairment each of which are reviewed



## Edgar Filing: PharMerica CORP - Form 10-Q

separately for impairment. The Corporation's business is comprised of two reporting units, institutional pharmacy and hospital management, each of which are reviewed separately for impairment. The Corporation performed its annual impairment tests for goodwill as of December 31, 2008 and did not incur an impairment charge.

The Corporation's finite lived intangible assets are comprised primarily of trade names, customer relationships, and non-compete agreements originating from business acquisitions. Finite lived intangible assets are amortized on a straight-line basis over the terms of the agreements ranging from 5 to 20 years. The Corporation's goodwill and intangible assets are further described in Note 4.

**Table of Contents**

**PHARMERICA CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**(Unaudited)**

**NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

During the fourth quarter 2008, the Corporation recorded a pre-tax impairment charge of \$14.8 million related to finite lived customer relationships. The impairment, which related to the Institutional Pharmacy segment, was incurred when the reporting unit experienced a higher than expected loss of licensed beds. The impairment was related to intangible assets acquired in acquisitions by KPS during the years ended December 31, 2005 and 2006. These asset groups were assessed for recoverability and management determined the finite lived customer relationship assets to be impaired, but no other assets within the asset groups were deemed to be impaired. Using an undiscounted cash flow analysis, the Corporation determined the pre-tax impairment charge of \$14.8 million was required to write the carrying value down to the fair value, resulting in a loss per diluted share impact of \$0.30. The Corporation recognized the impairment as a permanent write-down of the cost basis and accumulated amortization of the affected assets.

*Self-Insured Employee Health Benefits*

The Corporation is self-insured for employee health benefits. The Corporation's self-insurance for employee health benefits includes a stop-loss policy to limit the maximum potential liability of the Corporation for both individual and aggregate claims per year. The Corporation records a monthly expense for self-insurance based upon historical claims data and inputs from third-party administrators. As of December 31, 2008 and September 30, 2009, the Corporation had approximately \$2.6 million and \$2.3 million, respectively, recorded as a liability for self-insured employee health benefits.

On September 5, 2008 the Corporation received a \$2.1 million refund as a result of over charges on self-insured employee health benefits, of which approximately \$1.2 million related to 2007. For the three months ended September 30, 2008, employee benefits classified in costs of goods sold and selling, general and administrative expenses were reduced by \$1.5 million and \$0.6 million, respectively.

*Supplier Rebates*

The Corporation receives rebates on purchases from its vendors and suppliers. The Corporation generally accounts for these rebates and other incentives received from its vendors and suppliers, relating to the purchase or distribution of inventory, as a reduction to cost of goods sold and inventory. The Corporation considers these rebates to represent product discounts, and as a result, the rebates are capitalized as a reduction of product cost and relieved through cost of goods sold upon the sale of the related inventory. For the three months ended September 30, 2008 and 2009, rebates were \$12.1 million and \$12.9 million, respectively, and for the nine months ended September 30, 2008 and 2009 rebates were \$38.7 million and \$35.0 million, respectively, and recorded as a reduction of cost of goods sold in the accompanying condensed consolidated income statements. The Corporation had approximately \$2.8 million and \$2.6 million of rebates capitalized in inventory as of December 31, 2008 and September 30, 2009, respectively.

*Delivery Expenses*

The Corporation incurred delivery expenses totaling approximately \$15.9 million and \$14.2 million for the three months ended September 30, 2008 and 2009, respectively, and \$47.3 million and \$41.5 million for the nine months ended September 30, 2008 and 2009, respectively, to deliver products sold to its customers. Delivery expenses are reported as a component of cost of goods sold in the accompanying condensed consolidated income statements.

*Accumulated Comprehensive Income (Loss)*

On July 31, 2007, the Corporation entered into an interest rate swap agreement, which the Corporation designated as a cash flow hedge. The swap expired on July 31, 2009. The Corporation recognizes all derivatives on the balance sheet at fair value. Derivatives that are not hedges

## Edgar Filing: PharMerica CORP - Form 10-Q

must be adjusted to fair value through income. Depending on the nature of the hedge, changes in the fair value of the derivative are either offset against the change in fair value of assets and liabilities through earnings or recognized in accumulated other comprehensive income (loss) until the hedged item is recognized into earnings. The ineffective portion of a derivative's change in fair value, if any, is immediately recognized into earnings. As of December 31, 2008, accumulated other comprehensive loss was \$2.8 million. The Corporation did not have accumulated other comprehensive income (loss) as of September 30, 2009 due to the expiration of the swap on July 31, 2009.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)***Stock Based Compensation*

The Corporation recognizes compensation expense based on the grant date fair value. The following table summarizes stock-based compensation expense of the Corporation for the periods presented (dollars in millions, except per share amounts):

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>
Nonvested stock and stock option expense	\$ 1.4	\$ 1.3	\$ 3.5	\$ 3.2
Income tax benefit	\$ 0.6	\$ 0.5	\$ 1.5	\$ 1.3
Negative effect on diluted earnings per share	\$ (0.03)	\$ (0.03)	\$ (0.07)	\$ (0.06)

Stock based compensation is more fully described in Note 9.

*Income Taxes*

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The Corporation accrues for probable tax obligations as required by facts and circumstances in the various regulatory environments. Deferred tax assets and liabilities are more fully described in Note 10.

*Impact of Recent Accounting Pronouncements*

In June 2009, the Financial Accounting Standards Board issued SFAS No. 168, *The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles – a replacement of FASB Statement No. 162* ( SFAS 168 ). SFAS 168 provides for the FASB Accounting Standards Codification (the Codification ) to become the single official source of authoritative, non-governmental U.S. GAAP. The Codification did not change U.S. GAAP but reorganizes the literature. The Corporation has adopted SFAS 168 and the adoption did not have a material effect on the Corporation's financial statements.

*Reclassifications*

Certain prior year amounts have been reclassified to conform to the current year presentation. These reclassifications have no impact on the Corporation's total assets, liabilities, stockholders' equity, net income, or cash flows.

**Table of Contents**

**PHARMERICA CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**(Unaudited)**

**NOTE 2 ACQUISITIONS**

***2009 Acquisition***

On August 10, 2009, the Corporation acquired certain assets and assumed certain liabilities of an institutional pharmacy business providing medications, pharmacy and medical supplies and services to residents of long-term care facilities. The Corporation paid \$15.9 million in cash for the business, with an additional amount not to exceed \$10.0 million in the form of a contingent consideration to be paid at the end of a three year period based upon the cumulative achievement of certain financial performance measures. The transaction was accounted for as a business combination, in which the preliminary purchase price was allocated based upon the fair value of the assets acquired and liabilities assumed with the difference recorded as goodwill. As a result of the acquisition the Company recorded \$4.4 million as finite lived intangible assets and \$12.6 million of goodwill. The contingent consideration was recorded at fair value at the acquisition date in the amount of \$1.7 million. The contingent consideration will be adjusted to fair value through earnings until the final amount is determined.

For the three months and nine months ended September 30, 2009, the Corporation has incurred costs of \$0.5 million and \$0.6 million, respectively, of acquisition related costs, which have been classified as a component of integration, merger, acquisition related costs and other charges. Prior to January 1, 2009, costs associated with acquisitions were capitalized as a part of the respective purchase price.

***2008 Acquisitions***

On November 1, 2008, the Corporation acquired certain assets and assumed certain liabilities of an institutional pharmacy business providing medications, pharmacy, and medical supplies and services to residents of long-term care facilities for \$21.5 million in cash. The transaction was accounted for as a purchase, in which the purchase price was allocated based upon the fair value of the assets acquired and liabilities assumed with the difference recorded as goodwill. As a result of the acquisition the Corporation recorded \$17.2 million as a finite lived intangible customer relationship and \$2.0 million as goodwill.

On July 9, 2008, the Corporation purchased the 49.0% minority interest held by a third-party in the Corporation's joint ventures. The Corporation paid approximately \$4.4 million in cash for the minority interest share of the joint ventures. The amount paid for the minority interest share of the joint ventures approximates fair value and resulted in the recognition of \$0.2 million in goodwill as a result of the transaction, of which approximately \$0.1 million included professional fees capitalized as part of the purchase price.

***Other***

The total amount of goodwill expected to be deductible for tax purposes from past acquisitions of the Corporation was \$108.5 million as of September 30, 2009. Deferred tax assets and liabilities are further described in Note 10.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 3 EQUIPMENT AND LEASEHOLD IMPROVEMENTS**

Equipment and leasehold improvements consist of the following (dollars in millions):

	December 31, 2008	September 30, 2009
Leasehold improvements	\$ 8.9	\$ 9.0
Equipment and software	83.2	90.8
Leased equipment	0.7	2.5
Construction in progress	4.3	7.6
	97.1	109.9
Accumulated depreciation	(43.1)	(55.4)
<b>Total</b>	<b>\$ 54.0</b>	<b>\$ 54.5</b>

	Balance at December 31, 2008	Additions	Disposals	Transfers	Balance at September 30, 2009
Equipment and leasehold improvements:					
Leasehold improvements	\$ 8.9	\$ 0.4	\$ (0.3)	\$	\$ 9.0
Equipment and software	83.2	7.4	(1.2)	1.4	90.8
Leased equipment	0.7	1.8			2.5
Construction in progress	4.3	4.7		(1.4)	7.6
SubTotal	97.1	14.3	(1.5)		109.9
Accumulated depreciation	(43.1)	(13.4)	1.1		(55.4)
<b>Total</b>	<b>\$ 54.0</b>	<b>\$ 0.9</b>	<b>\$ (0.4)</b>	<b>\$</b>	<b>\$ 54.5</b>

Fixed asset additions include approximately \$2.4 million of assets acquired as a result of the 2009 Acquisition. Depreciation expense totaled approximately \$5.3 million and \$4.5 million for the three months ended September 30, 2008 and 2009, respectively. Depreciation expense totaled approximately \$16.8 million and \$13.4 million for the nine months ended September 30, 2008 and 2009, respectively.

Total estimated depreciation expense for the Corporation's equipment and leasehold improvements for the current year and next four years and thereafter are as follows (dollars in millions):

Year Ending December 31,	
2009	\$ 17.7*
2010	15.3

Edgar Filing: PharMerica CORP - Form 10-Q

2011	10.7
2012	7.0
2013	3.9
Thereafter	13.3
Total	\$ 67.9

\* The 2009 amount shown includes depreciation expense for the nine months ended September 30, 2009 of \$13.4 million.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 4 GOODWILL AND INTANGIBLES**

The following table presents the components of the Corporation's goodwill (dollars in millions):

Balance at December 31, 2008	\$ 113.7
Tax related adjustment associated with Pharmacy Transaction	1.7
Release of escrow deposit from 2008 acquisition	0.5
Goodwill acquired in 2009 acquisition	12.6
<b>Balance at September 30, 2009</b>	<b>\$ 128.5</b>

The following table presents the components of the Corporation's intangible assets (dollars in millions):

	<b>Balance at</b>	<b>Balance at</b>
	<b>December 31,</b>	<b>September 30,</b>
	<b>2008</b>	<b>2009</b>
<b>Finite Lived Intangible Assets</b>		
Customer relationships	\$ 53.1	\$ 56.2
Trade name	27.9	28.5
Non-compete agreement	2.4	3.8
<b>Sub Total</b>	<b>83.4</b>	<b>88.5</b>
Accumulated amortization	(10.0)	(16.2)
<b>Net intangible assets</b>	<b>\$ 73.4</b>	<b>\$ 72.3</b>

Intangible assets included \$4.4 million of assets acquired as a result of the 2009 Acquisition. Amortization expense relating to finite lived intangible assets was approximately \$1.6 million and \$2.5 million for the three months ended September 30, 2008 and 2009, respectively. Amortization expense was approximately \$4.8 million and \$6.2 million for the nine months ended September 30, 2008 and 2009, respectively.

Total estimated amortization expense for the Corporation's finite lived intangible assets for the current year and next five years and thereafter are as follows (dollars in millions):

<b>Year Ending December 31,</b>	
2009	\$ 8.8*
2010	6.6
2011	5.2
2012	5.2
2013	5.2



Edgar Filing: PharMerica CORP - Form 10-Q

Thereafter	47.5
	\$ 78.5

\* The 2009 amount shown includes amortization expense for the nine months ended September 30, 2009 of \$6.2 million.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 5 CREDIT AGREEMENT**

On July 31, 2007, the Corporation entered into a credit agreement among the Corporation, the Lenders named therein, and JPMorgan, as Administrative Agent (the Credit Agreement). The Credit Agreement consists of a \$275.0 million term loan facility and a \$150.0 million revolving credit facility; as of September 30, 2009, \$240.0 million was outstanding under the term loan facility and no amounts were outstanding under the revolving credit facility. Indebtedness under the Credit Agreement matures on July 31, 2012, at which time the commitment of the Lenders to make revolving loans also shall expire. There is no scheduled amortization under the term loan facility but the term loans are subject to certain prepayment obligations relating to asset sales, casualty losses, and the incurrence by the Corporation of certain indebtedness.

The table below summarizes the term debt and revolving credit facility of the Corporation (dollars in millions):

	<b>December 31, 2008</b>	<b>September 30, 2009</b>
<i>2007 Credit Agreement:</i>		
Term Debt - payable to lenders at LIBOR plus applicable margin (1.3% as of September 30, 2009), matures July 31, 2012	\$ 240.0	\$ 240.0
Revolving Credit Facility payable to lenders, interest at LIBOR plus applicable margin, matures July 31, 2012		
<b>Total debt</b>	<b>\$ 240.0</b>	<b>\$ 240.0</b>

Maturities of the Corporation's long-term debt are as follows for the years indicated (dollars in millions):

<b>Year Ending December 31,</b>	
2009	\$
2010	
2011	
2012	240.0
<b>Total</b>	<b>\$ 240.0</b>

The Credit Agreement provides for the issuance of letters of credit which, when issued, reduce availability under the revolving credit facility. The aggregate amount of letters of credit outstanding as of September 30, 2009 was \$2.3 million. After giving effect to the letters of credit, total availability under the revolving credit facility was \$147.7 million as of September 30, 2009. The revolving credit facility contains a \$50.0 million accordion feature, which permits the Corporation to increase the size of the credit facility, up to an aggregate of \$200.0 million, subject to securing additional commitments from existing or new lenders.

Borrowings under the Credit Agreement bear interest at a floating rate equal to, at our option, a base rate plus a margin between 0.0% and 0.75% per annum, or an adjusted LIBO rate plus a margin between 0.625% and 1.75% per annum, in each case depending on the leverage ratio of the Corporation. The base rate is the higher of the prime lending rate announced by JPMorgan in New York from time to time and the federal funds rate published by the Federal Reserve Bank of New York plus 0.50%. The Credit Agreement also provides for letter of credit participation fees between 0.625% and 1.75%, letter of credit fronting fees of 0.125%, and a commitment fee payable on the unused portion of the revolving credit facility, which shall accrue at a rate per annum ranging from 0.125% to 0.250%, in each case depending on the leverage ratio of the Corporation.

## Edgar Filing: PharMerica CORP - Form 10-Q

The obligations of the Corporation under and related to the Credit Agreement are secured by substantially all of its assets. Those obligations are guaranteed by many of the Corporation's wholly owned subsidiaries and the obligations of the guarantors are secured by substantially all of their assets. The foregoing includes a pledge of all of the equity interests of substantially all of our direct and indirect domestic subsidiaries and a portion of the equity interests of any future foreign subsidiaries. The Credit Agreement also contains financial and non-financial affirmative and negative covenants, representations, warranties, and events of default that are customary to facilities of this nature.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 5 CREDIT AGREEMENT (Continued)***Covenants*

The Credit Agreement requires the Corporation to satisfy a fixed charge coverage ratio and a leverage ratio. The fixed charge coverage ratio, which is tested quarterly on a trailing four quarter basis, can be no less than: 2.25:1.00 during the period January 1, 2009 through December 31, 2009; and 2.50:1.00 thereafter. The leverage ratio, which also is tested quarterly, cannot exceed 3.50:1.00 during the period January 1, 2009 through December 31, 2009; and 3.00:1.00 thereafter. The leverage ratio is not tested when at any time it is less than 2.00:1.00, or both S&P and Moody's shall have in effect corporate credit ratings for the Corporation that are investment grade. In addition, capital expenditures (other than those funded with proceeds of asset sales or insurance) are restricted in any fiscal year to 3.0% of revenues.

The financial covenant requirements as defined by the Corporation's Credit Agreement are as follows:

	<b>Fixed Charge Coverage Ratio</b>	<b>Leverage Ratio</b>	<b>Capital Expenditure</b>
<b>Requirement</b>	<b>&gt; = 2.00 to 1.00</b>	<b>&lt; = 4.50 to 1.00</b>	<b>&lt; = 3.00%</b>
December 31, 2008	3.67	1.99	1.13%
<b>Requirement</b>	<b>&gt; = 2.25 to 1.00</b>	<b>&lt; = 3.50 to 1.00</b>	<b>&lt; = 3.00%</b>
September 30, 2009	4.42	2.03	**

\*\* *Not applicable as the capital expenditures covenant is an annual requirement under the terms of the Credit Agreement.*

In addition, the Credit Agreement contains customary affirmative and negative covenants, which among other things, limit the Corporation's ability to incur additional debt, create liens, pay dividends, effect transactions with the Corporation's affiliates, sell assets, pay subordinated debt, merge, consolidate, enter into acquisitions, and effect sale leaseback transactions.

*Deferred Financing Fees*

The Corporation capitalized a total of \$2.0 million in deferred financing fees associated with the Credit Agreement and recorded them as other assets in the accompanying condensed consolidated balance sheet. The Corporation amortizes the financing fees under the straight-line method over the term of the Credit Agreement. As of September 30, 2009, the Corporation had \$1.1 million of unamortized deferred financing fees.

**NOTE 6 COMMITMENTS AND CONTINGENCIES***Legal Action and Regulatory*

The Corporation is involved in certain legal actions and regulatory investigations arising in the ordinary course of business. None of these legal proceedings are, in the opinion of management, expected to have a material adverse effect on the consolidated financial position, results of operations, or liquidity of the Corporation.

Effective October 1, 2007, CMS promulgated new rules under the Deficit Reduction Act of 2005 ( DRA ) changing the federal upper payment limit for Medicaid reimbursement from 150% of the lowest published price for a drug (which is usually the average wholesale price) to 250% of the lowest average manufacturer price or AMP. Although the use of an AMP benchmark would have reduced Medicaid reimbursement rates for

## Edgar Filing: PharMerica CORP - Form 10-Q

certain generic pharmaceuticals, it did not take effect due to a December 19, 2007 federal district court injunction against CMS prohibiting the agency from implementing the rule. The outcome of the AMP litigation is uncertain, and there can be no assurance that changes in reimbursement formula under the DRA or future legislation or regulation will not have an adverse impact on our business and results of operations.

Average wholesale price, or AWP, is a pricing benchmark published by First DataBank, Inc. in its Blue Book, which provides drug databases, content integration software, and drug reference products. AWP has been widely used to calculate the majority of the Medicaid, Medicare Part A and Medicare Part D drug reimbursements payable to pharmacy providers. In 2005, several pension funds brought an action against First DataBank and another healthcare provider alleging collusion to set AWP's for branded drugs.

**Table of Contents**

**PHARMERICA CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**(Unaudited)**

**NOTE 6 COMMITMENTS AND CONTINGENCIES (Continued)**

On March 30, 2009, the Court approved the settlement of the litigation. Pursuant to the settlement, First DataBank: (i) adjusted its reporting of Blue Book AWP for those prescription drugs (approximately 1,400 National Drug Codes, or NDCs in number) identified in the plaintiffs previously filed complaint by reducing the mark-up factor utilized in connection with the calculation of the Blue Book AWP data field to 1.20 times the Wholesale Acquisition Cost, or WAC, or direct price for those prescription drugs that are on a mark-up basis; and (ii) established a centralized data repository to facilitate reasonable access to discoverable material from First DataBank concerning its drug price reporting practices. The price adjustment required under the provisions of the settlement agreement occurred on September 26, 2009.

Independent of the settlement and on the same schedule as the Blue Book AWP adjustment noted above, First DataBank has applied the same 1.20 markup factor to all other NDCs, whose Blue Book AWP is set based upon a markup to WAC or direct price in excess of 1.20 times WAC. First DataBank will also independently discontinue publishing the Blue Book AWP data field for all drugs no later than two years following the date that the Blue Book AWP adjustments noted above are implemented.

The Corporation and the vast preponderance of the Corporation's PDPs, third party insurance companies and its Medicare Part A customers have voluntarily agreed to adjust reimbursement so that pricing could not increase or decrease as a result of the changes to AWP; however, the state Medicaid programs have been unwilling to remain price neutral and accordingly the Corporation is being reimbursed based on the adjusted AWP.

*Acquisitions*

The Corporation has historically acquired the assets of businesses with prior operating histories. Acquired companies may have unknown or contingent liabilities, including liabilities for failure to comply with healthcare laws and regulations, medical, and general professional liabilities, workers compensation liabilities, previous tax liabilities, and unacceptable business practices. Although the Corporation institutes policies designed to conform practices to its standards following completion of acquisitions, there can be no assurance the Corporation will not become liable for past activities that may later be asserted to be improper by private plaintiffs or government agencies.

Although the Corporation generally seeks to obtain indemnification from prospective sellers covering such matters, there can be no assurance that any such matter will be covered by indemnification, or if covered, that such indemnification will be adequate to cover potential losses and fines. In the ordinary course of business, the Corporation enters into contracts containing standard indemnification provisions and indemnifications specific to a transaction such as business acquisitions and disposals of an operating facility. These indemnifications may cover claims against employment-related matters, governmental regulations, environmental issues, tax matters, as well as customer, third party payer, supplier, and contractual relationships. Obligations under these indemnities generally would be initiated by a breach of the terms of the contract or by a third party claim or event.

*Prime Vendor Agreement*

At the consummation of the Pharmacy Transaction, the Corporation entered into a Prime Vendor Agreement (the Prime Vendor Agreement), with AmerisourceBergen Drug Corporation (ABDC), a wholly owned subsidiary of AmerisourceBergen, the Corporation's former 50% stockholder and former parent of PharMerica LTC. Pursuant to this agreement, the Corporation has agreed to purchase at least 95% of the Corporation's prescription pharmaceutical drugs from ABDC and to participate in its generic formulary purchase program for a period of five years following the Closing Date. In addition, ABDC will support the distribution of pharmaceuticals that the Corporation purchases directly from manufacturers and provide inventory management support and packaging services. Unless either party provides certain notice of termination, the agreement will continue on a month-to-month basis upon expiration of the initial five year term. The agreement may be terminated by either party for cause during the initial five year term, and by either party with or without cause thereafter upon 90 days notice. Also under the provisions of the agreement, the Corporation may not undertake any merger, change of ownership, change in control or other

transaction without the consent of ABDC unless certain conditions are met.

**Table of Contents**

**PHARMERICA CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**(Unaudited)**

**NOTE 6 COMMITMENTS AND CONTINGENCIES (Continued)**

*Information Technology Services Agreement*

At the consummation of the Pharmacy Transaction, the Corporation entered into an Information Technology Services Agreement with Kindred Healthcare Operating, Inc. ( KHOI ), a wholly owned subsidiary of Kindred, the Corporation's former 50% stockholder (the IT Services Agreement ). Pursuant to this agreement, KHOI is the Corporation's exclusive provider of certain information services and support related to information technology infrastructure and financial systems for a period of five years, ending on July 31, 2012. The services provided by KHOI include business services necessary to operate, manage, and support certain financial applications the Corporation uses, including enabling and/or supporting technology infrastructure and technology procurement services to support certain business functions. Such services include, among other matters, functions for financial management, systems, and payroll. The Corporation will support internally all other operating systems, including functions for order entry, pharmacy dispensing, clinical consulting, billing and collections, electronic medication management, sales and marketing, medical records management, human resources, internal and external customer call center support, and general business systems.

Except for certain services that will be provided at cost, KHOI will provide such services to the Corporation at its cost plus 10%, which will be the actual costs and expenses incurred in providing these services, including certain overhead costs and per hour costs of the KHOI employees providing the services. The initial term of the agreement is five years. The agreement will automatically renew for successive one-year periods after the expiration of the initial five year term, absent 120 days prior written notice of termination as provided for in the agreement. The IT Services Agreement may be terminated by either party for cause and, in certain circumstances, by the Corporation in the event that KHOI undergoes a change of control to one of the Corporation's competitors. Following termination of the IT Services Agreement, KHOI must provide termination and expiration assistance for up to 180 days. The Corporation has incurred \$4.5 million and \$2.9 million of costs for the three months ended September 30, 2008 and 2009, respectively, under the IT Services Agreement. The Corporation has incurred \$13.9 million and \$8.6 million of costs for the nine months ended September 30, 2008 and 2009, respectively, under the IT Services Agreement. As of September 30, 2009, the Corporation has approximately \$1.9 million in accounts payable related to the IT Services Agreement.

*Employment Agreements*

The Corporation has entered into employment agreements with certain of its executive officers. During the employment period, each of the executive officers will be eligible to (i) participate in any short-term and long-term incentive programs established or maintained by the Corporation, (ii) participate in all incentive, savings and retirement plans and programs of the Corporation, (iii) participate, along with their dependents, in all welfare benefit plans and programs provided by the Corporation, and (iv) receive four weeks of paid vacation per calendar year.

The type of compensation due to each of the executive officers in the event of the termination of their employment period varies depending on the nature of the termination. The employment agreements do not entitle the executive officers to any additional payment or benefits solely upon the occurrence of a change in control but do provide additional payments or benefits or both upon a termination of employment in connection with a change in control. Additionally, the vesting of certain equity based grants made to certain executive officers accelerate upon the occurrence of a change in control.

*Leases*

The Corporation leases real estate properties, buildings, vehicles, and equipment under cancelable and non-cancelable leases. The leases expire at various times and have various renewal options. Certain leases that meet the lease capitalization criteria have been recorded as an asset and liability at the net present value of the minimum lease payments at the inception of the lease. Interest rates used in computing the net present value of the lease payments are based on the Corporation's incremental borrowing rate at the inception of the lease. The Corporation recorded the



## Edgar Filing: PharMerica CORP - Form 10-Q

following lease expense for the periods indicated (in millions):

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>
Pharmacy locations and administrative offices lease expense	\$ 4.2	\$ 3.5	\$ 12.8	\$ 10.5
Office equipment lease expense	1.3	0.8	4.7	2.1
<b>Total lease expense</b>	<b>\$ 5.5</b>	<b>\$ 4.3</b>	<b>\$ 17.5</b>	<b>\$ 12.6</b>

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 6 COMMITMENTS AND CONTINGENCIES (Continued)**

Future minimum lease payments for those leases having an initial or remaining non-cancelable lease term in excess of one year are as follows for the years indicated (dollars in millions):

<b>Year Ending December 31,</b>	<b>Operating Leases</b>	<b>Capital Lease Obligations</b>	<b>Total</b>
2009	\$ 14.5*	\$ 0.5	\$ 15.0
2010	12.7	0.6	13.3
2011	8.4	0.6	9.0
2012	6.1	0.2	6.3
2013	5.0		5.0
Thereafter	10.2		10.2
<b>Total</b>	<b>\$ 56.9</b>	<b>\$ 1.9</b>	<b>\$ 58.8</b>
Less: interest portion		(0.1)	
<b>Long-term obligations under capital lease</b>		<b>\$ 1.8</b>	

\* The 2009 amount shown includes rental expense for Pharmacy locations and administrative offices lease expense of \$10.5 million for the nine months ended September 30, 2009.

**NOTE 7 REVENUES**

The Corporation recognizes revenues at the time services are provided or products are delivered. A significant portion of these revenues are billed to PDPs under Medicare Part D, the state Medicaid programs, long-term care institutions, third party insurance companies, and private payers. Some claims are electronically adjudicated through online processing at the point the prescription is dispensed such that the Corporation's operating system is automatically updated with the actual amount to be reimbursed. As a result, revenues and the associated receivables are based upon the actual reimbursement to be received by the Corporation. For claims that are adjudicated on-line and are rejected or otherwise denied upon submission, the Corporation provides contractual allowances based upon historical trends, contractual reimbursement terms and other factors which may impact ultimate reimbursement. Amounts are adjusted to actual reimbursed amounts upon cash receipt.

Under the Part D benefit, payment is determined in accordance with the agreements the Corporation has negotiated with the Part D Plans. The remainder of the Corporation's billings are paid or reimbursed by individual residents, long-term care facilities (including revenues for residents funded under Medicare Part A), and other third party payers, including Medicaid and private insurers.

The Medicaid and Medicare programs are highly regulated. The failure, even if inadvertent, of the Corporation and/or client facilities to comply with applicable reimbursement regulations could adversely affect the Corporation's reimbursement under these programs and the Corporation's ability to continue to participate in these programs. In addition, failure to comply with these regulations could subject the Corporation to other penalties.

## Edgar Filing: PharMerica CORP - Form 10-Q

As noted, the Corporation obtains reimbursement for drugs it provides to enrollees of a given Part D Plan in accordance with the terms of the agreement negotiated between it and that Part D Plan. The Corporation has entered into such agreements with nearly all Part D Plan sponsors under which it will provide drugs and associated services to their enrollees. The Corporation in the ordinary course of business has ongoing discussions with Part D Plans and may, as appropriate, renegotiate agreements.

The Corporation's hospital pharmacy management revenues represent contractually defined management fees and the reimbursement of costs associated with the direct operations of hospital pharmacies, which are primarily comprised of personnel costs.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 7 REVENUES (Continued)**

A summary of revenues by payer type follows (dollars in millions):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2008		2009		2008		2009	
	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues
Medicare Part D	\$ 219.5	45.1%	\$ 211.4	45.9%	\$ 665.6	45.4%	\$ 635.9	45.8%
Institutional healthcare providers	141.9	29.2	134.7	29.2	434.6	29.6	414.5	29.8
Medicaid	46.3	9.5	42.1	9.1	138.7	9.5	127.7	9.2
Private and other	35.5	7.3	34.6	7.5	100.4	6.8	94.9	6.8
Insured	25.7	5.3	22.8	5.0	75.8	5.2	68.8	4.9
Medicare	2.7	0.6	1.5	0.3	8.0	0.5	5.2	0.4
Hospital management fees	14.6	3.0	13.9	3.0	44.5	3.0	42.8	3.1
Total	\$ 486.2	100.0%	\$ 461.0	100.0%	\$ 1,467.6	100.0%	\$ 1,389.8	100.0%

Co-payments for the Corporation's services can be applicable under Medicare Part D, the state Medicaid programs, and certain third party payers and are typically not collected at the time products are delivered or services are provided. Co-payments under the Medicaid programs and third party plans are generally billed to the responsible party as part of the Corporation's normal billing procedures and are subject to the Corporation's normal collection procedures.

Under Medicare Part D, co-payments related to institutional residents who are both Medicare and Medicaid eligible (dual eligible) are due from the responsible party for up to the first thirty days of a beneficiary's stay in a skilled nursing facility, subsequent to which the PDPs are responsible for reimbursement.

Under certain circumstances, including state-mandated return policies under various Medicaid programs, the Corporation accepts returns of medications and issues a credit memorandum to the applicable payer. Product returns are processed in the period in which the return is accepted by the Corporation. A reserve has been established for such returns based on historical information.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 8 INTEGRATION, MERGER AND ACQUISITION RELATED COSTS AND OTHER CHARGES**

The following is a summary of integration, merger, and acquisition related costs and other charges incurred by the Corporation (dollars in millions):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>
<b>Integration costs and other charges:</b>				
Professional and advisory fees	\$ 0.4	\$	\$ 1.5	\$
General and administrative	0.5	0.1	2.6	0.4
Employee costs	2.3	0.2	6.3	1.2
Severance costs	2.0		3.7	0.6
Facility costs	1.9	0.1	3.7	0.7
	7.1	0.4	17.8	2.9
<b>Acquisition costs:</b>				
Professional and advisory fees		0.5		0.6
		0.5		0.6
<b>Total integration, merger, and acquisition related costs and other charges</b>	<b>\$ 7.1</b>	<b>\$ 0.9</b>	<b>\$ 17.8</b>	<b>\$ 3.5</b>
Negative effect on diluted earnings per share	\$ (0.13)	\$ (0.02)	\$ (0.33)	\$ (0.07)

The Corporation incurred integration, merger, and acquisition related costs and other charges through September 30, 2009, related to the consolidation of pharmacies within a similar location and costs to convert data and integrate systems. In fiscal year 2009, we began the integration of our pharmacy system platforms. The Corporation currently expects to incur costs related to the integration of its pharmacy system platforms during fiscal years ended December 31, 2009 and 2010. During the nine months ended September 30, 2009, there was one pharmacy location impacted by consolidation.

For the three months and nine months ended September 30, 2009, the Corporation has incurred costs of \$0.5 million and \$0.6 million, respectively, for acquisition related costs. Prior to January 1, 2009, costs associated with acquisitions were capitalized as a part of the respective purchase price.

**Table of Contents**

**PHARMERICA CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)**

**(Unaudited)**

**NOTE 9 COMMON STOCK, PREFERRED STOCK, STOCK BASED COMPENSATION AND OTHER BENEFITS**

*Common Stock*

Holders of the Corporation's common stock are entitled to one vote for each share held of record on all matters on which stockholders may vote. There are no preemptive, conversion, redemption, or sinking fund provisions applicable to our common stock. In the event of liquidation, dissolution, or winding up, holders of common stock are entitled to share ratably in the assets available for distribution, subject to any prior rights of any holders of preferred stock then outstanding. Delaware law prohibits the Corporation from paying any dividends unless it has capital surplus or net profits available for this purpose. In addition, the Corporation's Credit Agreement imposes restrictions on its ability to pay dividends.

*Preferred Stock*

The certificate of incorporation authorizes the issuance of an aggregate of 1.0 million shares of preferred stock. As of September 30, 2009, there were no shares of preferred stock outstanding.

Our board of directors may, from time to time, direct the issue of shares of preferred stock in series and may, at the time of issuance, determine the designation, powers, rights, preferences, and limitations of each series. Satisfaction of any dividend preferences of outstanding preferred stock would reduce the amount of funds available for the payment of dividends on our shares of common stock. Holders of preferred stock may be entitled to receive a preference payment in the event of any liquidation, dissolution or winding-up of the Corporation before any payment is made to the holders of our common stock. Under certain circumstances, the issuance of preferred stock may render more difficult or tend to discourage a merger, tender offer or proxy contest, the assumption of control by a holder of a large block of the Corporation's securities or the removal of incumbent management. The board of directors may issue shares of preferred stock with voting and conversion rights that could adversely affect the holders of shares of our common stock. Specifically, our certificate of incorporation authorizes our board to adopt a rights plan without stockholder approval. This could delay or prevent a change in control of us or the removal of existing management.

*Amended and Restated 2007 Omnibus Incentive Plan*

On July 12, 2007, the Corporation adopted the PharMerica Corporation 2007 Omnibus Incentive Plan, as amended in fiscal year 2008, (Omnibus Plan) under which the Corporation is authorized to grant equity-based and other awards to its employees, officers, directors, and consultants. The Corporation has reserved 3,800,000 shares of its common stock to be granted under the Omnibus Plan plus 534,642 shares reserved for substitute equity awards for employees of KPS and PharMerica LTC whose awards were cancelled or forfeited upon the consummation of the Pharmacy Transaction. The Corporation's Compensation Committee administers the Omnibus Plan and has the authority to determine the recipient of the awards, the types of awards, the number of shares covered, and the terms and conditions of the awards. The Omnibus Plan allows for grants of incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock and restricted stock units, deferred shares, performance awards, including cash bonus awards, and other stock-based awards. The Compensation Committee establishes long-term and short-term incentive programs under the Omnibus Plan. On July 24, 2008, the Corporation's stockholders approved an amendment to the Omnibus Plan to provide the Compensation Committee with increased flexibility to use non-GAAP measures to measure performance, including the ability to exclude from the performance measures certain items or charges related to an event or occurrence that the Compensation Committee determines should be excluded in accordance with the performance criteria of performance awards granted pursuant to the Omnibus Plan. In connection with the Corporation's 2009 Annual Meeting of Stockholders, the stockholders of the Corporation approved and adopted the amended and restated Omnibus Plan to preserve preferential tax treatment as qualified performance-based compensation under Section 162(m) of the Code.

The stock options granted under the Omnibus Plan to replace options granted by Kindred or AmerisourceBergen that were cancelled or forfeited upon the consummation of the Pharmacy Transaction have the same basic terms, conditions, and vesting schedule of the awards granted to them by Kindred and AmerisourceBergen. In addition, unvested restricted shares of Kindred and AmerisourceBergen common stock held by our named executive officers who were formerly KPS or PharMerica LTC employees were replaced with restricted shares of the Corporation's

## Edgar Filing: PharMerica CORP - Form 10-Q

common stock, which have the same basic terms, conditions, and vesting schedule as applied to the forfeited Kindred or AmerisourceBergen restricted shares.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 9 COMMON STOCK, PREFERRED STOCK, STOCK BASED COMPENSATION AND OTHER BENEFITS (Continued)**

Stock options granted to officers and employees under the Omnibus Plan generally vest in four equal annual installments and have a term of seven years. The restricted stock granted to officers and employees under the Omnibus Plan generally vest in full upon the three-year anniversary of the date of grant. The restricted stock grant to members of the board of directors vest in three equal annual installments. The performance share units granted under the Omnibus Plan vest based upon the achievement of the Corporation's earnings before interest, income taxes, depreciation and amortization, integration, merger and acquisition related costs and other charges, impairment of intangible assets, and any changes in accounting principles or Adjusted EBITDA performance, which reinforces the importance of achieving the Corporation's profitability objectives. The performance is measured over a three-year period.

As of September 30, 2009, total shares available for grants of stock based awards pursuant to the Omnibus Plan were 1,546,390 shares.

*Stock-Based Compensation Expense*

The following is a summary of stock-based compensation incurred by the Corporation (in millions):

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>
Stock option compensation expense	\$ 0.8	\$ 0.4	\$ 1.7	\$ 1.4
Nonvested stock compensation expense	0.6	0.9	1.8	1.8
<b>Total Stock Compensation Expense</b>	<b>\$ 1.4</b>	<b>\$ 1.3</b>	<b>\$ 3.5</b>	<b>\$ 3.2</b>
Negative effect on diluted earnings per share	\$ (0.03)	\$ (0.03)	\$ (0.07)	\$ (0.06)

As of September 30, 2009, there was \$10.3 million of total unrecognized compensation cost related to the Corporation's stock-based compensation arrangements. Total unrecognized compensation cost will be adjusted for future changes in estimated forfeitures. The Corporation expects to recognize that cost over weighted average periods ranging from fewer than 1 to 2.2 years depending on the type of awards granted.

Total estimated stock-based compensation expense for the Corporation's stock options and nonvested stock awards for the current year and next four years and thereafter are as follows (dollars in millions):

<b>Year Ending December 31,</b>	
2009	\$ 4.8*
2010	4.9
2011	2.8
2012	0.9
2013	0.1
Thereafter	



Total	\$ 13.5
-------	---------

\* The 2009 amount shown includes stock-based compensation expense for the nine months ended September 30, 2009 of \$3.2 million.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 9 COMMON STOCK, PREFERRED STOCK, STOCK BASED COMPENSATION AND OTHER BENEFITS (Continued)**

The following weighted average assumptions were used to estimate the fair value of options granted during 2008 and the nine months ended September 30, 2009, using the Black-Scholes Merton option-pricing model:

	2008	2009
Expected volatility (range)	33.3 - 41.7%	36.36 - 41.07%
Risk free interest rate (range)	1.53 - 2.45%	0.93 - 2.09%
Expected dividends		
Average expected term (years)	2.0 - 5.0	2.0 - 5.0
Fair value per share of stock options granted based on the Black-Sholes-Merton model	\$4.67	\$4.42

*Expected Volatility*

Volatility is a measure of the tendency of investment returns to vary around a long-term average rate. Historical volatility is an appropriate starting point for setting this assumption. Companies should also consider how future experience may differ from the past. This may require using other factors to adjust historical volatility, such as implied volatility, peer-group volatility and the range and mean-reversion of volatility estimates over various historical periods. The peer-group utilized consisted of twelve and fourteen companies in 2008 and 2009, respectively, in the same or similar industries as the Corporation. In addition, if a best estimate cannot be made, management should use the mid-point in the range of reasonable estimates for volatility. The Corporation estimates the volatility of its common stock in conjunction with the Corporation's annual grant and volatility is calculated utilizing the historical volatility of the Corporation's and its peer-group. To the extent material grants are made subsequent to the Corporation's annual grant, the volatility calculation is updated through the most recent grant date of the awards.

*Risk-Free Interest Rate*

The risk-free rate is based on the U.S. Treasury yield curve in effect at the time of grant for the estimated life of the option.

*Expected Dividends*

The Corporation has never paid any cash dividends on its common stock and does not anticipate paying any cash dividends in the foreseeable future. Consequently, it uses an expected dividend yield of zero.

*Expected Term*

The Corporation calculated an expected term using management's estimate and expectation of option exercises. The majority of the Corporation's stock options are on a graded-vesting schedule. The Corporation is permitted to estimate the value of awards with graded vesting by treating each vesting tranche as a separate award. Alternatively, the award may be valued as a single award. Management has determined to value each tranche of the awards separately utilizing a multiple fair value method.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 9 COMMON STOCK, PREFERRED STOCK, STOCK BASED COMPENSATION AND OTHER BENEFITS (Continued)***Stock Option Activity*

During the nine months ended September 30, 2009, the Compensation Committee granted 538,365 stock options under the Omnibus Plan with grant prices ranging from \$14.89 to \$18.25. The weighted average fair value based on the Black-Scholes option pricing model for stock options granted for the nine months ended September 30, 2008 and 2009 was \$4.67 and \$4.42 per share, respectively. The fair value of stock options exercised for the nine months ended September 30, 2008 and 2009, was \$0.3 million and \$0.6 million, respectively. The total fair value of options vested was \$1.9 million and \$1.6 million for the nine months ended September 30, 2008 and 2009, respectively. Cash received from stock option exercises for the nine months ended September 30, 2009, was \$1.3 million.

During 2008, the Compensation Committee granted 324,507 stock options under the Omnibus Plan with grant prices ranging from \$15.10 to \$23.79. The weighted average fair value based on the Black-Scholes option pricing model for stock options granted during 2008 was \$4.67 per share.

The following table summarizes option activity for the periods presented:

	Number of Shares	Weighted- Average Exercise Price Per Share	Weighted- Average Remaining Term	Aggregate Intrinsic Value (in millions)
Outstanding at December 31, 2007	1,270,383	\$ 15.23	6.8 years	
Granted	324,507	15.65		
Exercised	(67,878)	13.28		
Canceled	(194,363)	14.88		
Outstanding at December 31, 2008	1,332,649	\$ 15.47	5.7 years	\$ 0.9
Granted	538,365	15.19		
Exercised	(98,939)	12.75		
Canceled	(30,280)	14.35		
Outstanding at September 30, 2009	1,741,795	\$ 15.58	5.5 years	\$ 5.3
Exercisable at September 30, 2009	594,328	\$ 15.43	5.1 years	\$ 1.9

*Nonvested Shares*

During the nine months ended September 30, 2009, the Compensation Committee granted 32,534 shares of restricted stock and 152,580 performance share units under the Omnibus Plan. The total fair value of shares vested for the nine months ended September 30, 2008 and 2009, was \$1.1 million and \$0.3 million, respectively. During 2008, the Compensation Committee granted 72,548 shares of restricted stock and 68,275 performance share units under the Omnibus Plan.



**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 9 COMMON STOCK, PREFERRED STOCK, STOCK BASED COMPENSATION AND OTHER BENEFITS (Continued)**

Based upon the achievement of the performance criteria at the end of the performance cycle for the performance share units issued to date, the Corporation may issue no shares or a maximum of 428,521 shares.

The following table summarizes nonvested share activity for the periods presented:

	Number of Shares	Weighted-Average Grant Date Fair Value
Outstanding shares at December 31, 2007	360,904	\$ 15.13
Granted	140,823	16.83
Forfeited	(33,578)	12.84
Vested	(125,558)	16.23
Outstanding shares at December 31, 2008	342,591	\$ 15.93
Granted	185,114	15.70
Forfeited	(4,542)	13.52
Vested	(27,847)	10.36
Outstanding shares at September 30, 2009	495,316	\$ 16.19

*401K Plan*

The Corporation sponsors a defined contribution retirement plan for all eligible employees, as defined in the plan document. The plan is qualified under Section 401(k) of the Internal Revenue Code. Contributions to the plan are based upon employee contributions and the Corporation's matching contributions. The Corporation's matching contributions to the plan were \$1.5 million and \$1.4 million for the three months ended September 30, 2008 and 2009, respectively, and \$4.6 million and \$4.1 million for the nine months ended September 30, 2008 and 2009, respectively.

*Deferred Compensation Plans*

The Corporation maintains a deferred compensation plan for certain management and highly compensated employees. Under the plan, a participant may elect to defer up to 50% of such participant's annual base salary and up to 100% of such participant's annual short-term incentive program cash bonus into the plan during each plan year. In addition, the Corporation may, in its sole discretion, make discretionary contributions to a participant's account.

The Corporation also maintains a deferred compensation plan for the directors of the Corporation. The directors of the Corporation may elect to defer up to 100% of their cash fees and their stock fees in any one year. If a director elects to defer his/her restricted stock grant, the stock will be deferred as it vests.

## Edgar Filing: PharMerica CORP - Form 10-Q

As of December 31, 2008 and September 30, 2009, the Corporation had \$1.4 million and \$2.7 million, respectively, recognized as a liability related to the deferred compensation plans in the accompanying condensed consolidated balance sheets.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 10 INCOME TAXES**

The provision for income taxes is based upon the Corporation's estimate of annual taxable income or loss for each respective accounting period. The following table summarizes our provision for income taxes for the periods presented (in millions):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>
Tax provision	\$ 3.4	\$ 2.2	\$ 8.1	\$ 14.1
Total provision as a percentage of income	42.9%	13.1%	43.2%	30.6%

During the three month period ended September 30, 2009, the Corporation recorded a tax benefit of \$4.5 million (\$0.15 diluted earnings per share) related to the adoption of an internal legal entity restructuring plan. Pursuant to the restructuring plan, the Corporation believes that it is more likely than not that it will be able to realize certain historic state net operating loss carryforwards for which a valuation allowance had previously been provided. The restructuring plan is expected to be completed by December 31, 2010. Excluding this one-time benefit, the provision for income taxes for the three months ended September 30, 2009 would have been \$6.7 million (39.7% of income). For the nine months ended September 30, 2009, the provision for income taxes excluding the benefit of the \$4.5 million valuation allowance release would have been \$18.6 million (40.3% of income).

The decrease in our provision for income taxes as a percentage of income for the nine months ended September 30, 2009 relative to the comparable 2008 period was primarily the result of the third quarter 2009 valuation allowance release and the prospective favorable impact of a fourth quarter 2008 tax ruling on specific permanent items, which were partially offset by a permanent rate item related to an indemnified claim payment. Apart from the discrete tax benefit recorded as a result of the internal legal entity restructuring, the effective tax rates in 2009 and 2008 are higher than the federal statutory rate largely as a result of the combined impact of state and local taxes and various non-deductible expenses.

The Corporation derives a current federal and state income tax benefit from the impact of deductions associated with the amortization of tax-deductible goodwill acquired in the 2007 Pharmacy Transaction. At the transaction date, the tax basis of this goodwill was \$126.3 million, amortizable over a remaining life for tax purposes of approximately six years. The tax basis of this goodwill was approximately \$80.8 million and \$59.0 million at December 31, 2008 and September 30, 2009, respectively. The future tax benefits of the tax-deductible goodwill are included in the Corporation's deferred tax assets.

The Corporation recognizes an asset or liability for the deferred tax consequences of temporary differences between the tax basis of assets and liabilities and their reported amounts in the financial statements. These temporary differences will result in taxable or deductible amounts in future years when the reported amounts of the assets are recovered or liabilities are settled. The Corporation also recognizes as deferred tax assets the future tax benefits from net operating and capital loss carryforwards. As of September 30, 2009, the Corporation has tax benefits from federal net operating loss carryforwards of \$12.5 million. A valuation allowance is provided for the Corporation's deferred tax assets if it is more likely than not that some portion or all of the net deferred tax assets will not be realized. The Corporation recognized deferred tax assets totaling \$84.3 million at December 31, 2008 and \$66.3 million at September 30, 2009, net of valuation allowances of \$10.3 million and \$1.9 million, respectively.

**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 11 EARNINGS PER SHARE**

The following table sets forth the computation of basic and diluted earnings per share (in millions, except share and per share amounts):

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>
<b>Numerator:</b>				
Numerator for basic and diluted earnings per share - net income	\$ 4.3	\$ 14.6	\$ 10.5	\$ 32.0
<b>Denominator:</b>				
Denominator for basic earnings per share - weighted average shares	30,105,157	30,287,709	30,081,596	30,244,014
<b>Effect of dilutive securities:</b>				
Employee stock options	197,176	117,725	71,802	55,879
Employee restricted shares	89,151	102,908	41,611	73,362
Denominator for diluted earnings per share - adjusted weighted average shares	30,391,484	30,508,342	30,195,009	30,373,255
Basic earnings per share	\$ 0.14	\$ 0.48	\$ 0.35	\$ 1.06
Diluted earnings per share	\$ 0.14	\$ 0.48	\$ 0.35	\$ 1.05

Stock options and restricted stock shares granted by the Corporation are treated as potential common shares outstanding in computing diluted earnings per share.



**Table of Contents****PHARMERICA CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)****(Unaudited)****NOTE 12 BUSINESS SEGMENT DATA**

The Corporation operates in two business segments: institutional pharmacies and hospital pharmacy management. Institutional pharmacies provide pharmacy services to nursing centers and other healthcare providers and the hospital pharmacy management business provides management services to substantially all of Kindred's hospitals. For business segment reporting purposes, the Corporation defines segment operating income as earnings before interest, income taxes, depreciation, amortization, and rent. Segment operating income reported for each of the Corporation's business segments excludes the allocation of corporate overhead.

The Corporation identifies its segments in accordance with the aggregation provisions. This information is consistent with information used by the Corporation in managing its businesses.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2009	2008	2009
<b>Revenues:</b>				
Institutional pharmacies	\$ 471.6	\$ 447.1	\$ 1,423.1	\$ 1,347.0
Hospital pharmacy management	14.6	13.9	44.5	42.8
	\$ 486.2	\$ 461.0	\$ 1,467.6	\$ 1,389.8
<b>Net income:</b>				
Segment operating income:				
Institutional pharmacies	\$ 28.4	\$ 29.7	\$ 79.1	\$ 85.3
Hospital pharmacy management	2.2	1.2	7.0	4.9
Segment operating income	30.6	30.9	86.1	90.2
Rent	(5.5)	(4.3)	(17.5)	(12.6)
Depreciation and amortization	(6.9)	(7.0)	(21.6)	(19.6)
Integration, merger and acquisition related costs and other charges	(7.1)	(0.9)	(17.8)	(3.5)
Interest expense, net	(3.4)	(1.9)	(10.6)	(8.4)
Income before income taxes	7.7	16.8	18.6	46.1
Provision for income taxes	3.4	2.2	8.1	14.1
Net income	\$ 4.3	\$ 14.6	\$ 10.5	\$ 32.0
<b>Rent:</b>				
Institutional pharmacies	\$ 5.4	\$ 4.3	\$ 17.4	\$ 12.6
Hospital pharmacy management	0.1		0.1	
	\$ 5.5	\$ 4.3	\$ 17.5	\$ 12.6
<b>Depreciation and amortization:</b>				
Institutional pharmacies	\$ 6.9	\$ 7.0	\$ 21.6	\$ 19.6
Hospital pharmacy management				

Edgar Filing: PharMerica CORP - Form 10-Q

\$ 6.9 \$ 7.0 \$ 21.6 \$ 19.6

**Capital expenditures, excluding acquisitions:**

Institutional pharmacies \$ 6.0 \$ 5.8 \$ 17.8 \$ 12.3

Hospital pharmacy management

\$ 6.0 \$ 5.8 \$ 17.8 \$ 12.3

**December 31, 2008**    **September 30, 2009**

**Assets:**

Institutional pharmacies \$ 671.4 \$ 697.5

Hospital pharmacy management 7.8 8.4

\$ 679.2 \$ 705.9

**Goodwill:**

Institutional pharmacies \$ 113.7 \$ 128.5

Hospital pharmacy management

\$ 113.7 \$ 128.5

---

**Table of Contents**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS**

This Report on Form 10-Q contains forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which reflect the Corporation's current estimates, expectations and projections about the Corporation's future results, performance, prospects and opportunities. Forward-looking statements include, among other things, the information concerning the Corporation's possible future results of operations including revenue, costs of goods sold, and gross margin, business and growth strategies, financing plans, the Corporation's competitive position and the effects of competition, the projected growth of the industries in which we operate, and the Corporation's ability to consummate strategic acquisitions. Forward-looking statements include statements that are not historical facts and can be identified by forward-looking words such as anticipate, believe, could, estimate, expect, intend, plan, may, should, will, would, project, and similar expressions. These forward-looking statements are based upon information currently available to the Corporation and are subject to a number of risks, uncertainties, and other factors that could cause the Corporation's actual results, performance, prospects, or opportunities to differ materially from those expressed in, or implied by, these forward-looking statements. Important factors that could cause the Corporation's actual results to differ materially from the results referred to in the forward-looking statements the Corporation makes in this report include:

the Corporation's access to capital, credit ratings, indebtedness, and ability to raise additional financings and operate under the terms of the Corporation's debt obligations;

certain restrictions resulting from continuing relationships with the Corporation's former parent companies;

the effects of intense competition in the markets in which we operate;

the effects of retaining existing customers and service contracts and the Corporation's ability to attract new customers for growth of the Corporation's business;

the effects of renegotiating contract pricing relating to significant customers, suppliers, including the hospital pharmacy segment which is substantially related to service provided to one customer;

the effects of the loss or bankruptcy of or default by any significant customer, suppliers, or other entity relevant to the Corporation's operations;

the Corporation's ability to successfully pursue the Corporation's development activities and successfully integrate new operations and systems, including the realization of anticipated revenues, economies of scale, cost savings, and productivity gains associated with such operations;

the impact of the First Data Bank settlement agreement on the reimbursement the Corporation receives for its products and services;

the Corporation's ability to control costs, particularly labor and employee benefit costs, rising pharmaceutical costs, and regulatory compliance costs;

## Edgar Filing: PharMerica CORP - Form 10-Q

the effects of healthcare reform and government regulations, including proposals being contemplated by the current administration, interpretation of regulations, and changes in the nature and enforcement of regulations governing the healthcare and institutional pharmacy services industries;

changes in the reimbursement rates or methods of payment from Medicare and Medicaid and other third party payers, or the implementation of other measures to reduce the reimbursement for the Corporation's products and services or the services of the Corporation's customers;

the potential impact of state government budget shortfalls and their ability to pay the Corporation and its customers for services provided;

the Corporation's ability, and the ability of the Corporation's customers, to comply with Medicare or Medicaid reimbursement regulations or other applicable laws;

the ability to obtain financing for acquisitions from the various lenders in the senior secured credit facility;

the effects of changes in the interest rate on the Corporation's outstanding floating rate debt instrument and the increases or decreases in interest expense;

further consolidation of managed care organizations and other third party payers;

political and economic conditions nationally, regionally, and in the markets in which we operate;

natural disasters, war, civil unrest, terrorism, fire, floods, tornadoes, earthquakes, hurricanes, or other matters beyond the Corporation's control;

increases in energy costs, including state and federal taxes, and the impact on the costs of delivery expenses and utility expenses;

elimination of, changes in, or the Corporation's failure to satisfy pharmaceutical manufacturers' rebate programs;

the Corporation's ability to attract and retain key executives, pharmacists, and other healthcare personnel;

the Corporation's ability to comply with the terms of its Corporate Integrity Agreement entered into between the Office of Inspector General of the Department of Health and Human Services and PharMerica LTC on March 29, 2005;

the Corporation's risk of loss not covered by insurance;

---

**Table of Contents**

the outcome of litigation to which the Corporation is a party from time to time, including adverse results in material litigation or governmental inquiries;

changes in accounting rules and standards, audits, compliance with the Sarbanes-Oxley Act, and regulatory investigations;

the effects on the Corporation's results of operations related to the accounting for the costs of acquisitions as a result of new accounting rules;

changes in market conditions that would result in the impairment of goodwill or other assets of the Corporation;

changes in market conditions in which we operate that would influence the value of the Corporation's stock;

changes in volatility of the Corporation's stock price and the risk of litigation following a decline in the price of the Corporation's stock price;

the Corporation's ability to anticipate a shift in demand for generic drug equivalents and the impact on the financial results including the negative impact on brand drug rebates;

the effects of changes to critical accounting estimates; and

other factors, risks, and uncertainties referenced in the Corporation's filings with the Commission, including the Risk Factors set forth in the Corporation's Annual Report on Form 10-K for the year ended December 31, 2008.

**YOU ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON ANY FORWARD-LOOKING STATEMENTS, ALL OF WHICH SPEAK ONLY AS OF THE DATE OF THIS QUARTERLY REPORT. EXCEPT AS REQUIRED BY LAW, WE UNDERTAKE NO OBLIGATION TO PUBLICLY UPDATE OR RELEASE ANY REVISIONS TO THESE FORWARD-LOOKING STATEMENTS TO REFLECT ANY EVENTS OR CIRCUMSTANCES AFTER THE DATE OF THIS QUARTERLY REPORT OR TO REFLECT THE OCCURRENCE OF UNANTICIPATED EVENTS. ALL SUBSEQUENT WRITTEN AND ORAL FORWARD-LOOKING STATEMENTS ATTRIBUTABLE TO US OR ANY PERSON ACTING ON THE CORPORATION'S BEHALF ARE EXPRESSLY QUALIFIED IN THEIR ENTIRETY BY THE CAUTIONARY STATEMENTS CONTAINED OR REFERRED TO IN THIS SECTION AND IN OUR RISK FACTORS SET FORTH IN PART I, ITEM 1A OF THE CORPORATION'S ANNUAL REPORT ON FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2008, AND IN OTHER REPORTS FILED WITH THE SEC BY THE CORPORATION.**

**General**

The Corporation was formed on October 23, 2006, by Kindred Healthcare, Inc. ( Kindred or Former Parent ) and AmerisourceBergen Corporation ( AmerisourceBergen ) for the purpose of consummating the transactions contemplated by the Master Transaction Agreement dated October 25, 2006, as amended (the Master Agreement ). Pursuant to the Master Agreement, Kindred and AmerisourceBergen, through a series of transactions (collectively, the Pharmacy Transaction ), spun-off and combined their respective institutional pharmacy businesses, Kindred Pharmacy Services ( KPS ) and PharMerica Long-Term Care ( PharMerica LTC ), into a new, stand-alone, publicly traded company. The Pharmacy Transaction was consummated on July 31, 2007 (the Closing Date ).

The condensed consolidated financial statements and Management's Discussion and Analysis of Financial Condition and Results of Operations included in this quarterly report on Form 10-Q as of and for the three months and nine months ended September 30, 2009 reflect the financial position, results of operations, and cash flows of the Corporation.

## Edgar Filing: PharMerica CORP - Form 10-Q

Unless the context otherwise requires, all references to we, us, our, and Corporation refer to PharMerica Corporation and its subsidiaries.

### **The Corporation's Business and Industry Trends**

#### *Institutional Pharmacy Business*

The Corporation is the second largest institutional pharmacy services company in the United States based on revenues. We service healthcare facilities and provide management pharmacy services to hospitals. The Corporation operates 97 institutional pharmacies in 41 states. The Corporation's customers are typically institutional healthcare providers, such as skilled nursing facilities, assisted living facilities, hospitals, and other long-term alternative care settings. The Corporation is generally the primary source of supply of pharmaceuticals to its customers. The Corporation also provides pharmacy management services to 85 hospitals in the United States.

## **Table of Contents**

Our core business provides pharmacy products and services to residents and patients in skilled nursing facilities, assisted living facilities, hospitals, and other long-term alternative care settings. We purchase, repackage, and dispense prescription and non-prescription pharmaceuticals in accordance with physician orders and deliver such medication to healthcare facilities for administration to individual patients and residents. Depending on the specific location, we service healthcare facilities typically within a radius of 120 miles or less of our pharmacy locations at least once each day. Each pharmacy provides 24-hour, seven-day per week on-call pharmacist services for emergency dispensing, delivery, and/or consultation with the facility's staff or the resident's attending physician. We also provide various supplemental healthcare services that complement our institutional pharmacy services.

We offer prescription and non-prescription pharmaceuticals to our customers through unit dose or modified unit dose packaging, dispensing, and delivery systems, typically in a 15 to 30-day supply. Unit dosed medications are packaged for dispensing in individual doses as compared to bulk packaging used by most retail pharmacies. The customers we serve prefer the unit dose delivery system over the bulk delivery system employed by retail pharmacies because it improves control over the storage and ordering of drugs and reduces errors in drug administration in healthcare facilities. Nursing staff in our customers' facilities administer the pharmaceuticals to individual patients and residents.

Our computerized dispensing and delivery systems are designed to improve efficiency and control over distribution of medications to patients and residents. We provide computerized physician orders and medication administration records for each patient or resident on a monthly basis as requested. Data from these records are formulated into monthly management reports on patient or resident care and quality assurance. This system improves efficiencies and nursing time, reduces drug waste, and lowers adverse drug reactions.

### ***Consultant Pharmacist Services***

Federal and state regulations mandate that long-term care facilities, in addition to providing a source of pharmaceuticals, retain consultant pharmacist services to monitor and report on prescription drug therapy in order to maintain and improve the quality of resident care. The Omnibus Budget Reconciliation Act of 1987 ( OBRA of 1987 ) implemented in 1990 sought to further upgrade and standardize care by setting forth more stringent standards relating to planning, monitoring, and reporting on the progress of prescription drug therapy, as well as overall drug usage. In addition, the Centers for Medicare & Medicaid Services ( CMS ) issued revised guidelines to surveyors of long-term care facilities which, effective December 18, 2006, expanded the scope and detail in which surveyors are assessing pharmacy services at facilities, including consultant pharmacy services. In addition, on September 30, 2008, the United States Department of Health and Human Services ( HHS ) Office of Inspector General published *OIG Supplemental Compliance Program Guidance for Nursing Facilities*. With quality of care the first risk area identified, the supplemental guidance is part of a series of recent government efforts focused on improving quality of care at skilled nursing and long-term care facilities. The guidance contains new compliance recommendations and an expanded discussion of risk areas. The guidance stressed that facilities must provide pharmaceutical services to meet the needs of each resident and should be mindful of potential quality of care problems when implementing policies and procedures on proper medication management. It further stated that facilities can reduce risk by educating staff on medication management and improper pharmacy kickbacks for consultant pharmacists and that facilities should review the total compensation paid to consultant pharmacists to ensure it is not structured in a way that reflects the volume or value of particular drugs prescribed or administered to residents.

We provide consultant pharmacist services that help our customers comply with the federal and state regulations applicable to nursing homes. The services offered by our consultant pharmacists include:

Monthly reviews of each resident's drug regimen to assess the appropriateness and efficacy of drug therapies, including the review of medical records, monitoring drug interactions with other drugs or food, monitoring laboratory test results, and recommending alternative therapies;

Participation on quality assurance and other committees of our customers, as required or requested by such customers;

Monitoring and reporting on facility-wide drug utilization;

Development and maintenance of pharmaceutical policy and procedure manuals; and

## Edgar Filing: PharMerica CORP - Form 10-Q

Assistance with federal and state regulatory compliance pertaining to resident care. These services, while costly, may be replicated by local providers.



---

## **Table of Contents**

### ***Ancillary Services***

The Corporation provides intravenous drug therapy products and services to its customers. We provide intravenous ( IV ) (or infusion therapy) products and services for these client facilities as well as hospice and home care patients. Infusion therapy consists of the product (a nutrient, antibiotic, chemotherapy, or other drugs in solution) and the intravenous administration of the product.

We prepare the product to be administered using proper equipment in an aseptic environment and then deliver the product to the nursing home for administration by the nursing staff. Proper administration of IV drug therapy requires a highly trained nursing staff. Upon request, our nurse consultants provide an education and certification program on IV therapy to assure proper staff training and compliance with regulatory requirements in client facilities offering an IV therapy program.

### ***Hospital Pharmacy Management Services***

We also provide hospital pharmacy management services. These services generally entail the overall management of the hospital pharmacy operations, including the ordering, receipt, storage, and dispensing of pharmaceuticals to the hospital's patients pursuant to the clinical guidelines established by the hospital. We offer the hospitals a wide range of regulatory and financial management services, including inventory control, budgetary analysis, staffing optimization, and assistance with obtaining and maintaining applicable regulatory licenses, certifications, and accreditations. We work with the hospitals to develop and implement pharmacy policies and procedures, including drug formulary development and utilization management. We also offer clinical pharmacy programs that encompass a wide range of drug therapy and disease management protocols, including protocols for anemia treatment, infectious diseases, wound care, nutritional support, renal dosing, and therapeutic substitution. The hospital pharmacy management services segment is comprised of a few customers, of which, our largest service is to substantially all of Kindred's hospitals.

Additional business segment information is set forth in Part I, Item 1 *Financial Statements* and Note 12 *Business Segment Data* to the condensed consolidated financial statements of this quarterly report on Form 10-Q as of September 30, 2009.

### ***Customers***

*Institutional Care Settings.* Our customers are typically institutional healthcare providers, such as skilled nursing facilities, nursing centers, assisted living facilities, hospitals, and other long-term alternative care settings. We are generally the primary source of supply of pharmaceuticals for our customers.

Our customers depend on institutional pharmacies like us to provide the necessary pharmacy products and services and to play an integral role in monitoring patient medication regimens and safety. We dispense pharmaceuticals in patient specific packaging in accordance with physician instructions.

At September 30, 2009, we had contracts to provide pharmacy services to 317,660 licensed beds for patients in healthcare facilities in 41 states. We also have significant customer concentrations with facilities operated by Kindred. For the three months and nine months ended September 30, 2009, Kindred institutional pharmacy contracts represented approximately 10% of the Corporation's total revenues.

*Hospital Pharmacy Management Services.* At September 30, 2009, the Corporation had provided hospital management services to Kindred and other customers for Hospital Pharmacy Services at 85 locations. For the three months and nine months ended September 30, 2009, revenues under the Kindred hospital pharmacy management service contracts represented approximately 3.0% of the Corporation's total revenues.

### ***Suppliers/Inventory***

At the consummation of the Pharmacy Transaction, the Corporation entered into a Prime Vendor Agreement (the *Prime Vendor Agreement*), with AmerisourceBergen Drug Corporation ( *ABDC* ), a wholly owned subsidiary of AmerisourceBergen, the Corporation's former 50% stockholder. Pursuant to this agreement, the Corporation agreed to purchase at least 95% of the Corporation's prescription pharmaceutical drugs from ABDC and to participate in ABDC's generic formulary purchase program for a period of five years, ending on July 31, 2012. In addition, ABDC supports the distribution of pharmaceuticals that the Corporation purchases directly from manufacturers and provides inventory management support and packaging services. Also, under the provisions of the agreement, the Corporation may not undertake any merger, change of ownership, change in control or other transaction without the consent of ABDC unless certain conditions are met.



**Table of Contents**

We also obtain pharmaceutical and other products from contracts negotiated directly with pharmaceutical manufacturers. We are a member of industry buying groups, which contract with pharmaceutical manufacturers for discounted prices. While the loss of a supplier could adversely affect our business if alternate sources of supply are generally unavailable, numerous sources of supply are available to us and we have not experienced any difficulty in obtaining pharmaceuticals or other products and supplies to conduct our business.

We seek to maintain an on-site inventory of pharmaceuticals and supplies to ensure prompt delivery to our customers. ABDC maintains local warehousing facilities in most major geographic markets in which we operate.

**Brand versus Generic**

The pharmaceutical industry has been experiencing a higher level of brand to generic drug conversions. As we move through 2009, we expect an increase in the demand for generic drugs as the result of a large number of patent expirations.

The following table summarizes the historical generic drug dispensing rate:

	2008	2009
March 31	69.0%	73.5%
June 30	69.9	74.2
September 30	71.3	74.5
December 31	72.5	N/A

The following table summarizes the material anticipated brand to generic conversions from 2010 to 2012:

2010	2011	2012	2013
Cozaar	* Actos	* Geodon	* Namenda
Hyzaar	Xalatan	* Lexapro	Arranon
* Flomax	Caduet	Viagra	* Xopenex
Starlix	Femara	Avapro	Fuzeon
Arimidex	* Zyprexa	* Seroquel	* Humalog
Epivir	TriCor	Avandia	Tygacil
* Advair Diskus	Xeloda	Lunesta	Zomig
* Effexor XR	Ambisome	* Lovenox	Emend
* Aricept	* Levaquin	* Singulair	
Astelin	Faslodex	* Diovan	
* Mirapex	* Lipitor	* Diovan HCT	
Xenical		* Detrol	
		Crestor	
		Avandamet	
		Atacand	
		Boniva	
		Combivir	
		Lescol	
		* Plavix	
		Zometa	

\* Denotes top 50 drug spend for the Corporation during the nine months ended September 30, 2009

Historically, when a branded drug shifts to a generic, initial pricing of the generic drug in the market will vary depending on the number of manufacturers launching their generic version of the drug. It is believed that a shift from brand to generic will decrease our revenue but at the same time may improve our gross margin from sales of these classes of drugs during the initial time period a brand drug has a generic alternative. The amount of improvement in gross margin is also dependent on the particular brand not being granted an exclusivity period and actual contracted terms with customers. In addition, once a generic has been introduced and multiple manufacturers begin producing alternatives the Corporation is likely to see margin compression as reimbursement declines. Due to the nature of the brand to generic conversion,

management cannot estimate the financial impact of the brand to generic conversions from 2010 to 2012 on its results of operations.

---

## **Table of Contents**

### ***Supplier and Manufacturer Rebates***

We currently receive rebates from certain manufacturers and distributors of pharmaceutical products for achieving targets of market share or purchase volumes. Rebates are designed to prefer, protect, or maintain a manufacturer's products that are dispensed by the pharmacy under its formulary. Rebates for brand name products are generally based upon achieving a defined market share tier within a therapeutic class. Rebates for generic products are more likely to be based on achieving volume requirements. Rebates included in our consolidated income statements were \$12.1 million and \$12.9 million for the three months ended September 30, 2008 and 2009, respectively, and \$38.7 million and \$35.0 million for the nine months ended September 30, 2008 and 2009, respectively.

For more information regarding rebates, see [Overview of Reimbursement](#).

### ***Information Technology***

Computerized medical records and documentation are an integral part of our distribution system. We primarily utilize a proprietary information technology infrastructure that automates order entry of medications, dispensing of medications, invoicing, and payment processing. These systems provide medical records, consulting drug review, electronic medication management, and regulatory compliance information to help ensure patient safety. These systems also support eligibility verification and electronic billing capabilities for the Corporation's pharmacies. They also provide order taking, shipment, and collection of service fees for medications and specialty services, as well as billing and reimbursement for other services rendered.

Based upon our electronic records, we are able to provide reports to our customers and management on patient care and quality assurance. These reports help to improve efficiency in patient care, reduce drug waste, and lower adverse drug reactions. We expect to continue to invest in technologies that help improve data integrity, critical information access, and system availability.

At the consummation of the Pharmacy Transaction, the Corporation entered into an Information Technology Services Agreement with Kindred Healthcare Operating, Inc. (KHOI), a wholly owned subsidiary of Kindred (the IT Services Agreement). Pursuant to the IT Services Agreement, KHOI is the Corporation's exclusive provider of certain information services and support related to information technology infrastructure and financial systems for a period of five years, ending on July 31, 2012. The services provided by KHOI include business services necessary to operate, manage, and support certain financial applications the Corporation uses, including enabling or supporting technology infrastructure and technology procurement services to support certain business functions. Such services include, among other matters, functions for financial management and systems and payroll. The Corporation supports internally all other operating systems, including functions for order entry, pharmacy dispensing, clinical consulting, billing and collections, electronic medication management, sales and marketing, medical records management, human resources, internal and external customer call center support, and general business systems.

Except for certain services that will be provided at cost, KHOI will provide such services to the Corporation at its cost plus 10%, which will be the actual costs and expenses incurred in providing these services, including certain overhead costs and per hour costs of the KHOI employees providing the services. The initial term of the agreement is five years. The agreement will automatically renew for successive one-year periods after the expiration of the initial five year term, absent 120 days prior written notice of termination as provided for in the agreement. The IT Services Agreement may be terminated by either party for cause and, in certain circumstances, by the Corporation in the event that KHOI undergoes a change of control to one of the Corporation's competitors. Following termination of the IT Services Agreement, KHOI must provide termination and expiration assistance for up to 180 days. The Corporation has incurred \$4.5 million and \$2.9 million of costs for the three months ended September 30, 2008 and 2009, respectively, under the IT Services Agreement. The Corporation has incurred \$13.9 million and \$8.6 million of costs for the nine months ended September 30, 2008 and 2009, respectively, under the IT Services Agreement. As of September 30, 2009, the Corporation has approximately \$1.9 million in accounts payable related to the IT Services Agreement.

### ***Sources of Pharmacy Revenues***

We receive payment for our services from third party payers, including Medicare Part D Plans, government reimbursement programs under Medicare and Medicaid, and non-government sources such as institutional healthcare provider customers, commercial insurance companies, health maintenance organizations, preferred provider organizations, and contracted providers. The sources and amounts of our revenues will be determined by a number of factors, including the mix of our customers' patients and the rates of reimbursement among payers. Changes in our customers' censuses, the case mix of the patients, and the payer mix among private pay, Medicare Part D and Medicaid, will affect our profitability.



**Table of Contents**

In December 2003, Congress enacted the Medicare Prescription Drug, Improvement and Modernization Act of 2003 ( MMA ) which included a major expansion of the Medicare program through the introduction of a prescription drug benefit (titled Medicare Part D) which is administered by commercial market insurers contracted with CMS. Under Medicare Part D, Medicare beneficiaries who are also entitled to benefits under a state Medicaid program (so called dual eligibles ) now have their outpatient prescription drug costs covered by Medicare Part D, subject to certain limitations. Since January 1, 2006, most of the nursing center residents we serve whose drug costs were previously covered by state Medicaid programs are dual eligibles who qualify for Medicare Part D. Accordingly, Medicaid is no longer a primary payer for the pharmacy services provided to these residents. See Overview of Reimbursement.

A summary of our revenues by payer type follows (dollars in millions):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2008		2009		2008		2009	
	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues
Medicare Part D	\$ 219.5	45.1%	\$ 211.4	45.9%	\$ 665.6	45.4%	\$ 635.9	45.8%
Institutional healthcare providers	141.9	29.2	134.7	29.2	434.6	29.6	414.5	29.8
Medicaid	46.3	9.5	42.1	9.1	138.7	9.5	127.7	9.2
Private and other	35.5	7.3	34.6	7.5	100.4	6.8	94.9	6.8
Insured	25.7	5.3	22.8	5.0	75.8	5.2	68.8	4.9
Medicare	2.7	0.6	1.5	0.3	8.0	0.5	5.2	0.4
Hospital management fees	14.6	3.0	13.9	3.0	44.5	3.0	42.8	3.1
Total	\$ 486.2	100.0%	\$ 461.0	100.0%	\$ 1,467.6	100.0%	\$ 1,389.8	100.0%

**Competition**

We face a highly competitive environment in the institutional pharmacy market. In each geographic market, there are national, regional, and local institutional pharmacies that provide services comparable to those offered by our pharmacies which may have greater financial and other resources than we do and may be more established in the markets they serve than we are. In addition, owners of skilled nursing facilities also are entering the institutional pharmacy market, particularly in areas of their geographic concentration. On a nationwide basis, there is one large competitor in the institutional pharmacy industry, Omnicare, Inc.

We believe that the competitive factors most important to our business are pricing, quality and the range of services offered, clinical expertise, ease of doing business with the provider, and the ability to develop and maintain relationships with customers. Because relatively few barriers to entry exist in the local markets we serve, we may encounter substantial competition from local market entrants.

**Corporate Integrity Agreement**

On March 29, 2005, PharMerica LTC and the Office of Inspector General within the Department of Health and Human Services ( OIG ) entered into the Corporate Integrity Agreement ( CIA ) to promote compliance with the requirements of the federal healthcare programs. Under the CIA, PharMerica LTC agreed to continue its comprehensive compliance program, which includes a corporate compliance officer, a corporate compliance committee, a Code of Ethics and Business Conduct, written policies and procedures, educational and training initiatives, review and disciplinary procedures, a confidential disclosure program, an ineligible persons screening program, and internal audit and review procedures, all designed to promote compliance with applicable laws, including federal healthcare program requirements and the promotion of ethical business practices. PharMerica LTC is also subject to extensive reporting requirements under the CIA, including annual reports describing PharMerica LTC 's compliance activities, notices of any government investigations or legal proceedings, overpayments received from federal healthcare programs and changes in pharmacy locations and new business units. The term of the CIA is five years and it ends on March 29, 2010. PharMerica LTC is required to comply fully and timely with all of the CIA requirements. Failure to do so may lead to the imposition of stipulated penalties, including substantial monetary penalties and exclusion from participation in federal healthcare programs, including Medicare and Medicaid. Any such penalties could have a material adverse effect on our financial position, results of operations, and liquidity.





**Table of Contents**

The CIA continues to apply to PharMerica LTC through its original term. Pursuant to an agreement reached with the OIG regarding the Pharmacy Transaction's impact on the CIA, the CIA's requirements will not apply to KPS or any of the KPS employees or contractors. However, among other obligations, the Corporation's employees and contractors that are involved with PharMerica LTC's operations will be subject to training requirements in accordance with the CIA's existing terms. In addition, pursuant to the agreement reached with the OIG, oversight of, and day-to-day responsibility for, the CIA after closing will be undertaken by the Corporation's compliance officer and the Corporation's compliance committee (an ad hoc committee comprised of members of the Corporation's senior management).

***Stimulus Package***

The American Recovery and Responsibility Act, commonly known as the Stimulus Package, is a \$787.0 billion federal bill intended to stimulate the economy through both tax cuts and increased government spending. Within this package there are a variety of healthcare-related provisions including (i) the \$87.0 billion temporary increase in Medicaid Federal Medical Assistance Percentage ( FMAP ), and (ii) the \$21.0 billion of funding to encourage adoption of certain health information technology ( HIT ).

Under Medicaid FMAP, the federal government matches certain state expenditures for Medicaid social service programs. As such, the \$87.0 billion increase in FMAP goes directly from the federal government to eligible states. Eligible states will receive a minimum 6.2% FMAP increase retroactive to October 1, 2008 and going forward to December 31, 2010, with additional funds going to states with higher unemployment rates. To ensure eligibility for the FMAP increase, states must maintain or reinstate previously required Medicaid eligibility standards, comply with prompt pay requirements and meet certain other specific criteria. Although the funds are through the FMAP program, states receive the money as general funds and, aside from a prohibition against placing the money in a rainy day fund, may expend the funds at the states' discretion. HHS continues to release determinations of enhanced payments on a rolling basis, effective for the quarter-year periods.

The Stimulus Package also provides \$21.0 billion designated for investment in HIT infrastructure and Medicare and Medicaid incentives to encourage doctors, hospitals, and other providers to adopt HIT. Of this funding, \$2.0 billion is set aside for adoption activities while \$19.0 billion will go to providers engaged in the meaningful use of electronic health records ( EHR ). Meaningful users are providers who use certified EHR technology, exchange EHR information to improve quality and coordination of care, and use EHR to submit quality measures. For physicians, the structure largely mirrors the e-prescribing framework set out in the Medicare Improvements for Patients and Providers Act ( MIPPA ) by incentivizing adoption of HIT through granting up to \$44,000 per physician until 2014, and thereafter penalizing physicians who have not yet adopted. Similarly, hospitals are eligible for bonus payments if determined to be meaningful users of EHR. The impact of these provisions, according to the Congressional Budget Office, will be that approximately 90% of doctors and 70% of hospitals adopt EHR technology over the next 10 years. The impact of the Stimulus Package is unclear at this time.

***Proposed Federal Budget and Health Care Reform***

The proposed federal budget for fiscal year 2010 builds on the health provisions of the Stimulus Package while simultaneously introducing new healthcare-related programs generally aimed at improving quality, efficiency, and accountability, and at encouraging shared responsibility for health care. The proposed budget does not include many program specifics and will not necessarily parallel the final version as altered and approved by Congress. The most significant aspect of the proposed budget is a new \$630.0 billion reserve fund to help finance future healthcare reform. This is proposed to be funded by both tax changes and Medicare and Medicaid reform. The budget specifies increasing Medicaid rebates and broadening utilization of generics as some of the many parts of the Health Reform Reserve Fund. The exact nature and structure of such reform is being debated by Congress and the Obama administration and cannot be predicted with any certainty. In conjunction, Congress and the Obama administration are debating significant restructuring of the health care system as a whole, the impact of which is unclear at this time.

Beyond healthcare reform, the budget expands funding for a variety of programs including comparative effectiveness and cancer research. In addition, the proposed budget builds on and implements a variety of provisions of the Stimulus Package. At this time, however, all these provisions are solely the administration's recommendation. The House and Senate are currently working on separate versions of the budget. Without a final version of the appropriations bills, we are unable to analyze the potential impact of these fiscal changes on our business.

---

**Table of Contents****Overview of Reimbursement**

Medicare is a federal program that provides certain hospital and medical insurance benefits to persons age 65 and over and to certain disabled persons. Medicaid is a medical assistance program administered by each state that provides healthcare benefits to certain indigent patients. Within the Medicare and Medicaid statutory framework, there are substantial areas subject to administrative rulings, interpretations, and discretion that may affect payments made under Medicare and Medicaid.

We receive payment for our services from institutional healthcare providers, commercial Medicare Part D Plans, third party payers, government reimbursement programs such as Medicare and Medicaid, and other non-government sources such as commercial insurance companies, health maintenance organizations, preferred provider organizations, and contracted providers. With respect to our skilled nursing facilities customers, their residents are covered by Medicare Part A, Part B and Part D Plans, Medicaid, insurance, and other private payers (including managed care).

***Medicare***

The Medicare program consists of four parts: (1) Medicare Part A, which covers, among other things, in-patient hospital, skilled nursing facilities, home healthcare, and certain other types of healthcare services; (2) Medicare Part B, which covers physicians' services, outpatient services, and certain items and services provided by medical suppliers such as I.V. sets; (3) a managed care option for beneficiaries who are entitled to Medicare Part A and enrolled in Medicare Part B, known as Medicare Part C or Medicare Advantage; and (4) Medicare Part D, which provides coverage for prescription drugs that are not otherwise covered under Medicare Part A or Part B for those beneficiaries that enroll.

***Part A***

The Balanced Budget Act of 1997 (the BBA) mandated the Prospective Payment System (PPS) for Medicare-eligible enrolled residents in skilled nursing facilities. Under PPS, Medicare pays skilled nursing facilities a fixed fee per patient per day for extended care services to patients, covering substantially all items and services furnished during such enrollees' stay. Such services and items include pharmacy services and prescription drugs. We bill skilled nursing facilities based upon a negotiated fee schedule and are paid based on those contractual relationships. We do not receive direct payment from Medicare for patients covered under the Medicare Part A benefit. We classify the revenues recognized from these payers as Institutional Healthcare Providers.

Federal legislation continues to focus on reducing Medicare and Medicaid program expenditures. The Deficit Reduction Act of 2005, or DRA, is intended to reduce net Medicare and Medicaid spending by approximately \$11.0 billion over the next four to five years. Among other things, the DRA will reduce certain bad debt payments to Medicare skilled nursing facilities by 30 percent for those individuals who are not dually eligible for Medicare and Medicaid. It will also strengthen asset transfer restrictions for people seeking to qualify for Medicaid long-term care coverage. This provision is expected to reduce payments to skilled nursing facilities by \$100 million over five years (fiscal years 2006-2010). In addition, CMS has proposed or finalized multiple rules decreasing both skilled nursing facilities PPS payments and long-term care hospital PPS payments. Such decreases may directly impact the Corporation's customers and their Medicare reimbursement. Any evaluation of budgeting, cost-cutting, and financing of health care must also consider the new federal administration and the impact its proposed health care policies could have on any future cost considerations.

***Part B***

The MMA also changed the Medicare payment methodology and conditions for coverage of certain items of durable medical equipment, prosthetics, orthotics, and supplies (DMEPOS) under Medicare Part B. The Corporation provides some of these products to its nursing home customers. The changes include, among other things, a new competitive bidding program. Only suppliers that are winning bidders will be eligible to provide competitively-bid items to Medicare beneficiaries in the selected areas. Enteral nutrients, equipment and supplies, and oxygen equipment and supplies are among the 10 categories of DMEPOS included in the first round of the competitive bidding process that was to begin on July 1, 2008. However, in addition to the changes previously discussed as implemented by MIPPA, the contracts awarded under the Part B competitive acquisition program were terminated. The law now requires Round 1 of the bidding to occur in 2009 for implementation in 2010. CMS has issued an interim final rule, to be effective April 18, 2009, implementing the MIPPA provisions that: (1) delay implementation of Round 1 of the competitive bidding program; (2) require CMS to conduct a second Round 1 competition in 2009; and (3) mandate certain changes for the Round 1 rebid and subsequent rounds of the program. Round 2 will occur after that for the complete implementation of the program in 2010. As a result, on August 3, 2009, CMS established a timeline for DMEPOS bidding. Suppliers must be accredited by September 30, 2009 and have a surety bond by October 3, 2009. The round one rebid process will then run from October 21, 2009 to December 21, 2009, with registration required by November 4, 2009.



---

**Table of Contents**

***Part D***

Medicare Part D provides coverage for prescription drugs that are not otherwise covered under Medicare Part A or Part B for those beneficiaries that enroll. Under Medicare Part D, beneficiaries may enroll in prescription drug plans offered by private commercial insurers who contract with CMS (or in a fallback plan offered on behalf of the government through a contractor, to the extent private entities fail to offer a plan in a given area), which provide coverage of outpatient prescription drugs (collectively, Part D Plans). Part D Plans include both plans providing the drug benefit on a stand alone basis and Medicare Advantage plans providing drug coverage as a supplement to an existing medical benefit under that Medicare Advantage plan. Medicare beneficiaries generally have to pay a premium to enroll in a Part D Plan, with the premium amount varying from one Part D Plan to another, although CMS provides various federal subsidies to Part D Plans to reduce the cost to beneficiaries.

Part D Plans are required to make available certain drugs on their formularies. Dually-eligible residents in nursing centers generally are entitled to have their prescription drug costs covered by a Part D Plan, provided that the prescription drugs which they are taking are either on the Part D Plan's formulary or an exception to the Plan's formulary is granted. CMS reviews the formularies of Part D Plans and requires these formularies to include the types of drugs most commonly used by Medicare beneficiaries. CMS also reviews the formulary exceptions criteria of the Part D Plans that provide for coverage of drugs determined by the Part D Plan to be medically appropriate for the enrollee; however there currently is not a separate formulary for long-term care residents.

We obtain reimbursement for drugs we provide to enrollees of the given Part D Plan in accordance with the terms of agreements negotiated between us and the Part D Plan. The Medicare Part D final rule prohibits Part D plans from paying for drugs and services not specifically called for by the BBA. Beginning in 2010, CMS will require Part D sponsors to use pass-through pricing, based on the price actually received by the pharmacy for drugs, in order to determine beneficiary cost sharing and drug reporting. This change, and similar changes by CMS aimed at ensuring administrative costs are absorbed by the Pharmacy Benefit Manager (PBM) and not the government, may alter the way certain PBMs negotiate prices with pharmacies. Currently, we are unable to fully evaluate the impact of this change in pricing definition.

Medicare Part D does not alter federal reimbursement for residents of nursing centers whose stay at the nursing center is covered under Medicare Part A. Accordingly, Medicare's fixed per diem payments to nursing centers under PPS will continue to include a portion attributable to the expected cost of drugs provided to such residents. We will, therefore, continue to receive reimbursement for drugs provided to such residents from the nursing center in accordance with the terms of our agreements with each nursing center.

CMS recently released a report indicating that approximately \$41.0 million in Medicare Part D payments for prescription drugs, some dispensed by LTC pharmacies, were likely made incorrectly. CMS concluded many of the drugs, which were dispensed during Part A SNF stays, should have been included in per diem payments under Medicare Part A. CMS stated it will focus on ensuring such improper payments do not occur in the future. We are unable to fully evaluate the impact of current and future federal initiatives aimed at eliminating these discrepancies.

In addition, we receive rebates from pharmaceutical manufacturers for undertaking certain activities that the manufacturers believe may increase the likelihood that we will dispense their products. CMS continues to question whether institutional pharmacies should be permitted to receive these access/performance rebates from manufacturers with respect to prescriptions covered under Medicare Part D, but has not prohibited the receipt of such rebates. CMS defines these as rebates a manufacturer provides to long-term care pharmacies that are designed to prefer, protect, or maintain that manufacturer's product selection by the long-term care pharmacy or to increase the volume of that manufacturer's products that are dispensed by the pharmacy under its formulary. CMS, in 2007, required PDPs to have policies and systems in place as part of their drug utilization management programs to protect beneficiaries and reduce costs when long-term care pharmacies receive incentives to move market share through access/performance rebates. The elimination or reduction of manufacturer rebates, if not offset by other reimbursement, could have an adverse effect on our business.

## **Table of Contents**

On July 15, 2008, MIPPA of 2008 was enacted. MIPPA cancels a reduction in Medicare's payment rates for physicians' services that went into effect on July 1, 2008 and extends other expiring provisions governing the Medicare program. It also increases payment rates for physicians' services for 2009, expands eligibility for low-income benefits, and reduces payments to Medicare Advantage Plans. The various provisions that could impact our operations are as follows:

*Incentives for Electronic Prescribing* Providers who electronically prescribe ( e-Rx ) are eligible to receive bonus payments based on a percentage of Medicare allowable charges through 2013. Beginning in 2014, penalty payments will become effective for providers who fail to use e-Rx.

*Low-Income Subsidy* The legislation eliminates the Part D late-enrollment penalty for low income beneficiaries and specifies that certain income and assets be disregarded in determining eligibility for the low-income subsidy program in Part D. MIPPA also provides additional funds to federal and state entities to increase outreach efforts to encourage eligible individuals to enroll in those programs.

*Prompt Pay* Beginning 2010, long-term care ( LTC ) pharmacies will be required to submit Part D claims to PDP's no less than 30 days but no more than 90 days from the date the drugs are dispensed for reimbursement.

*Formularies* This provision legislatively expands the list of covered Part D drugs. This provision also offers CMS the authority to designate certain classes of drugs as having a protected status. CMS announced that it will maintain its current six protected classes policy antidepressants, antipsychotics, antiretrovirals, immunosuppressants, anticonvulsants, and antineoplastics.

These various provisions of MIPPA are currently being implemented through CMS rules and regulations and are being incorporated into other health care related legislation.

### ***Medicaid***

The reimbursement rate for pharmacy services under Medicaid is determined on a state-by-state basis subject to review by CMS and applicable federal law. Although Medicaid programs vary from state to state, they generally provide for the payment of certain pharmacy services, up to established limits, at rates determined in accordance with each state's regulations. The federal Medicaid statute specifies a variety of requirements that a state plan must meet, including the requirements related to eligibility, coverage for services, payment, and admissions. For residents that are eligible for Medicaid only, and are not dual eligibles covered under Medicare Part D, we bill the individual state Medicaid program or in certain circumstances the state's designated managed care or other similar organizations. Federal regulations and the regulations of certain states establish upper limits for reimbursement of certain prescription drugs under Medicaid. In most states, pharmacy services are priced at the lower of usual and customary charges or cost, which generally is defined as a function of average wholesale price and may include a profit percentage plus a dispensing fee. Most states establish a fixed dispensing fee per prescription that is adjusted to reflect associated cost. Over the last several years, state Medicaid programs have lowered reimbursement through a variety of mechanisms, principally higher discounts off average wholesale price levels, expansion of the number of medications subject to federal upper limit pricing, and general reductions in contract payment methodology to pharmacies.

In addition, effective October 1, 2007, CMS promulgated new rules under the Deficit Reduction Act of 2005, or DRA, changing the federal upper payment limit for Medicaid reimbursement from 150% of the lowest published price for a drug (which is usually the average wholesale price) to 250% of the lowest Average Manufacturer Price, or AMP. Although the use of an AMP benchmark would have reduced Medicaid reimbursement rates for certain generic pharmaceuticals, it did not take effect due to a December 19, 2007 federal district court injunction against CMS prohibiting the agency from implementing the rule. The outcome of the AMP litigation is uncertain, and there can be no assurance that changes in reimbursement formula under the DRA or future legislation or regulation will not have an adverse impact on our business and results of operations. MIPPA delayed the possible use of AMP in setting the Federal Upper Limit ( FULs ) for multiple source drugs through September 30, 2009, and delayed public posting of AMP data until October 1, 2009. Use of AMP in FULs and public posting of AMP data are currently on hold due to the injunction.

Additionally, OIG recently released a report comparing the relative pharmacy reimbursements amounts for select drugs under Medicare Part D and Medicaid in select states. The OIG found that national reimbursement amounts were roughly equal for single-source drugs, but that the Medicaid pharmacy reimbursement amount for select multiple-source drugs was 17 percent higher than Medicare Part D reimbursement for those same drugs. In addition, the report states that Medicaid dispensing fees exceeded Medicare Part D dispensing fees for both single-source and multiple-source drugs by at least 40 percent and 55 percent, respectively. The report repeatedly notes that these disparities would likely be remedied by the DRA provisions related to AMP that are not yet in use due to the aforementioned injunction. We are unable to fully evaluate the impact of current and future federal initiatives aimed at eliminating these disparities.

## Edgar Filing: PharMerica CORP - Form 10-Q

Further, the Tax Relief and Health Care Act of 2006 modified several Medicaid policies, including, among other things, reducing the limit on Medicaid provider taxes from the current six percent to five-and-a-half percent from January 1, 2008 through September 30, 2010.

**Table of Contents**

***Other***

Average wholesale price, or AWP, is a pricing benchmark published by First DataBank, Inc. in its Blue Book, that provides drug databases, content integration software, and drug reference products. AWP has been widely used to calculate a portion of the Medicaid and Medicare Part D drug reimbursements payable to pharmacy providers. In 2005, several pension funds brought an action against First DataBank and another healthcare provider alleging collusion to set AWP's for branded drugs.

On March 30, 2009, the Court approved the settle of the litigation. Pursuant to the settlement, First DataBank: (i) adjusted its reporting of Blue Book AWP for those prescription drugs (approximately 1,400 National Drug Codes, or NDCs in number) identified in the plaintiffs' previously filed complaint by reducing the mark-up factor utilized in connection with the calculation of the Blue Book AWP data field to 1.20 times the Wholesale Acquisition Cost, or WAC, or direct price for those prescription drugs that are on a mark-up basis; and (ii) established a centralized data repository to facilitate reasonable access to discoverable material from First DataBank concerning its drug price reporting practices.

Independent of the settlement and on the same schedule as the Blue Book AWP adjustment noted above, First DataBank intends to apply the same 1.20 markup factor to all NDCs whose Blue Book AWP is set based upon a markup to WAC or direct price in excess of 1.20 times WAC. First DataBank will also independently discontinue publishing the Blue Book AWP data field for all drugs no later than two years following the date that the Blue Book AWP adjustments noted above are implemented.

The Corporation and the vast preponderance of the Corporation's PDP's, third party insurance companies and its Medicare Part A customers have voluntarily agreed to adjust reimbursement so that pricing could not increase or decrease as a result of the changes to AWP; however, the state Medicaid programs have been unwilling to remain price neutral and accordingly the Corporation is being reimbursed based on the adjusted AWP. As a result, we believe the AWP settlement will adversely impact our revenues \$6.0 million to \$9.0 million on an annual basis.

As a result of political, economic, and regulatory influences, the healthcare delivery industry in the United States is under intense scrutiny and subject to fundamental changes. We cannot predict which reform proposals will be adopted, when they may be adopted, or what impact they may have on us.

The costs associated with complying with federal and state regulations could be significant and the failure to comply with any such legal requirements could have a material adverse effect on our financial condition, results of operations, and liquidity.

## Table of Contents

### Key Indicators Reviewed by Management

The Corporation's management reviews the following indicators in analyzing its consolidated financial performance: net revenues, with a particular focus on institutional pharmacy revenues; prescriptions dispensed; revenues per prescription dispensed; productivity factors on prescriptions dispensed per productive labor hour; gross profit per prescription dispensed; generic dispensing rate; brand dispensing rate; customer licensed beds; patients serviced; prescriptions per patient dispensed; gross margin percentage; gross margin per prescription dispensed; certain categories of expenses per prescription dispensed; operating income; diluted earnings per share; days sales outstanding; the ratio of cash collections to revenue recognized; inventory turnover; and adjusted Earnings Before Interest Income/Expense, Taxes, Depreciation, Amortization, Integration, Merger and Acquisition Related Costs and Other Charges ( Adjusted EBITDA ) as discussed later under the caption Use of Non-GAAP Measures For Measuring Quarterly Results. We believe these measures highlight key business trends and are important in evaluating our overall performance.

### Critical Accounting Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect reported amounts and related disclosures. Management considers an accounting estimate to be critical if:

It requires assumptions to be made that were uncertain at the time the estimate was made; and

Change in the estimate or different estimates that could have been made could have a material impact on our consolidated results of operations or financial condition.

The critical accounting estimates discussed below are not intended to be a comprehensive list of all of the Corporation's accounting policies that require estimates. Management believes that of the significant accounting policies, as discussed in Note 1 of the condensed consolidated financial statements included elsewhere in this report, the estimates discussed below involve a higher degree of judgment and complexity. Management believes the current assumptions and other considerations used to estimate amounts reflected in the condensed consolidated financial statements are appropriate. However, if actual experience differs from the assumptions and other considerations used in estimating amounts reflected in the condensed consolidated financial statements, the resulting changes could have a material adverse effect on the condensed consolidated results of operations and financial condition of the Corporation.

### *Allowance for doubtful accounts and provision for doubtful accounts*

Accounts receivable primarily consist of amounts due from Prescription Drug Plans ( PDP s ) under Medicaid Part D, the respective state Medicaid programs, long-term care institutions, third party insurance companies and private payers. Our ability to collect outstanding receivables is critical to our results of operations and cash flow. We establish an allowance for doubtful accounts to reduce the carrying value of our receivables to their estimated net realizable value. In addition, certain drugs dispensed are subject to being returned and the responsible paying party is due back a credit for such returns.

Our allowances for doubtful accounts, included in our balance sheet at December 31, 2008 and September 30, 2009, were \$46.5 million and \$46.3 million, respectively.

Our provision for doubtful accounts included in our condensed consolidated income statements was as follow (in millions):

	2008		2009	
	Amount	% of Revenues	Amount	% of Revenues
First Quarter	\$ 5.2	1.1%	\$ 7.1	1.5%
Second Quarter	5.5	1.1	3.6	0.8
Third Quarter	7.2	1.5	2.5	0.5
Fourth Quarter	6.8	1.4	N/A	N/A



## Edgar Filing: PharMerica CORP - Form 10-Q

Please refer to Note 1 to our condensed consolidated financial statements included elsewhere in this report for a rollforward of our allowance for doubtful accounts.

**Table of Contents**

We attempt to collect the private and other accounts for which the patient is the responsible party through various efforts. We attempt to collect the dual eligible co-payments from PDP s by obtaining the appropriate documentation from the responsible party of the patient or from the documentation located at the long-term care institution. This is known as Best Available Evidence, or BAE. We attempt to collect payments due from long-term care institutions through billing and collecting in accordance with the terms of the contracts. In all cases, the drugs have been dispensed.

In general, we perform the following steps in collecting accounts receivable:

if possible, perform up front adjudication prior to dispensing the product;

billing and follow-up with third party payers;

billing and follow-up with long-term care institutions;

utilization of collection agencies; and

other legal processes.

We determine the allowance for doubtful accounts utilizing a number of analytical tools and benchmarks. No single statistic or measurement alone determines the allowance for doubtful accounts. We monitor and review trends by payer classification along with the composition of our aging accounts receivable. This review is focused primarily on trends in private and other payer, dual eligible co-payments, historic payment patterns of long-term care institutions, historic payment patterns of PDP s and state Medicaid programs, and the monitoring of respective credit risks. In addition, we analyze other factors such as revenue days in accounts receivables, denial trends by payer types, subsequent cash collections, and current events that may impact payment patterns of our long-term care institution customers.

The following table shows consolidated revenue days outstanding reflected in our consolidated net accounts receivable as of the dates indicated:

	2008	2009
First Quarter	39.7	42.4
Second Quarter	40.7	42.0
Third Quarter	41.1	42.1
Fourth Quarter	42.0	N/A

The following table shows our summarized aging categories by quarter:

	2008				2009			
	March	June	September	December	March	June	September	
0 to 60 days	68.7%	63.2%	62.0%	64.1%	63.1%	64.3%	63.6%	
61 to 120 days	14.2	19.7	19.1	18.1	17.4	17.0	17.1	
Over 120 days	17.1	17.1	18.9	17.8	19.5	18.7	19.3	
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	

**Table of Contents**

The following table shows our allowance for doubtful accounts as a percent of gross accounts receivable:

	2008		% of Gross Accounts Receivable	2009		% of Gross Accounts Receivable
	Allowance	Gross Accounts Receivable		Allowance	Gross Accounts Receivable	
First Quarter	\$ 44.3	\$ 261.6	16.9%	\$ 49.1	\$ 267.8	18.3%
Second Quarter	45.2	262.0	17.3	50.4	260.6	19.3
Third Quarter	45.8	266.6	17.2	46.3	261.6	17.7
Fourth Quarter	46.5	265.8	17.5	N/A	N/A	N/A

**Revenue recognition/Allowance for contractual discounts**

Our sources of revenues for the quarters ended were as follows:

	Three Months Ended March 31,		Three Months Ended June 30,	
	2008	2009	2008	2009
Medicare Part D	46.2%	45.9%	44.7%	45.5%
Institutional healthcare providers	29.6	30.1	30.1	30.1
Medicaid	9.6	9.3	9.2	9.2
Private and other	6.2	6.2	7.0	6.8
Insured	4.8	5.0	5.4	4.9
Medicare	0.6	0.3	0.5	0.4
Hospital management fees	3.0	3.2	3.1	3.1
Total	100.0%	100.0%	100.0%	100.0%

	Three Months Ended September 30,		Three Months Ended December 31,	
	2008	2009	2008	2009
Medicare Part D	45.1%	45.9%	45.9%	N/A
Institutional healthcare providers	29.2	29.2	29.7	N/A
Medicaid	9.5	9.1	8.9	N/A
Private and other	7.3	7.5	6.9	N/A
Insured	5.3	5.0	5.3	N/A
Medicare	0.6	0.3	0.4	N/A
Hospital management fees	3.0	3.0	2.9	N/A
Total	100.0%	100.0%	100.0%	N/A

We recognize revenues at the time services are provided or products are delivered. A significant portion of our revenues are billed to PDPs under Medicare Part D, the state Medicaid programs, long-term care institutions, third party insurance companies, and private payers. Some claims are electronically adjudicated through online processing at the point the prescription is dispensed such that our operating system is automatically updated with the actual amount to be reimbursed. As a result, our revenues and the associated receivables are based upon the actual reimbursement to be received. For claims that are adjudicated on-line and are rejected or otherwise denied upon submission, the Corporation provides contractual allowances based upon historical trends, contractual reimbursement terms, and other factors which may impact ultimate reimbursement. Amounts are adjusted to actual reimbursed amounts based upon cash receipts.

Co-payments for our services can be applicable under Medicare Part D, the state Medicaid programs, and certain third party payers and are typically not collected at the time products are delivered or services are provided. Co-payments under the Medicaid programs and third party plans are generally billed to the responsible party as part of our normal billing procedures which are subject to normal collection procedures.

## Edgar Filing: PharMerica CORP - Form 10-Q

Under Medicare Part D, co-payments related to institutional residents who are dual eligibles are due from the responsible party for up to the first thirty days of a beneficiary's stay in a skilled nursing facility subsequent to which the PDP's are responsible for reimbursement.

**Table of Contents**

Under certain circumstances, including state-mandated return policies under various Medicaid programs, we accept returns of medications and issue credit memorandums to the applicable payer. Product returns are processed in the period returned. We estimate an amount for expected returns based on historical trends.

Our hospital pharmacy management revenues represent contractually defined management fees and the reimbursement of costs associated with the direct operations of hospital pharmacies and are primarily comprised of personnel costs.

Please refer to Note 7 to our accompanying condensed consolidated financial statements and footnotes included elsewhere in this report for a further discussion of our revenue recognition policies.

***Inventory and cost of drugs dispensed***

We have inventory located at each of our institutional pharmacy locations. The inventory consists of prescription drugs, over the counter products and intravenous solutions. Our inventories relating to controlled substances are maintained on a manually prepared perpetual system to the extent required by the Drug Enforcement Agency. All other inventory is maintained on a periodic system through the performance of quarterly physical inventories.

At December 31, 2008 and September 30, 2009, our inventory on our condensed consolidated balance sheets was \$73.4 million.

Our inventory turns were as follows:

	2008	2009
First Quarter	16.4	16.7
Second Quarter	16.1	16.8
Third Quarter	16.5	16.7
Fourth Quarter	16.5	N/A

We receive rebates on purchases from various vendors and suppliers. Rebates included in our income statements as reductions to cost of goods sold were as follows (in millions):

	2008	2009
First Quarter	\$ 12.7	\$ 10.5
Second Quarter	13.9	11.6
Third Quarter	12.1	12.9
Fourth Quarter	11.9	N/A

Our inventory is maintained on a first-in, first-out ( FIFO ) lower of cost or market basis. We perform quarterly inventory counts at all locations with the use of our personnel and the use of third party inventory count teams under our supervision. All inventory counts are reconciled to the balance sheet account and differences are adjusted through cost of goods sold. In addition, we record an amount of potential returns of prescription drugs based on historical rates of returns.

We account for rebates and other incentives received from vendors and suppliers, relating to the purchase or distribution of inventory, as a reduction to cost of goods sold and inventory. We consider these rebates to represent product discounts, and as a result, the rebates are capitalized as a reduction of product cost and relieved through cost of goods sold upon the sale of the related inventory.

***Goodwill, other intangible assets and accounting for business combinations***

Goodwill represents the excess of the purchase price over the fair value of the net assets of acquired companies. Our intangible assets are comprised primarily of trade names, customer relationship assets, and non-compete agreements.

Our goodwill included in our condensed consolidated balance sheets as of December 31, 2008 and September 30, 2009, was \$113.7 million and \$128.5 million, respectively.

## Edgar Filing: PharMerica CORP - Form 10-Q

Our net intangible assets included in our condensed consolidated balance sheets as of December 31, 2008 and September 30, 2009, were \$73.4 million and \$72.3 million, respectively. The amount of accumulated amortization of intangible assets as of December 31, 2008 and September 30, 2009, was \$10.0 million and \$16.2 million, respectively.

We are required to test for impairment annually, absent some triggering event that would accelerate an impairment test, using a fair value approach. We determine fair value using widely accepted valuation techniques, including discounted cash flow and market

**Table of Contents**

multiple analyses. These types of analyses require us to make assumptions and estimates regarding future cash flows, industry economic factors, and the profitability of future business strategies.

The purchase price of acquisitions are allocated to the assets acquired and liabilities assumed based upon their respective fair values. We engage independent third-party valuation firms to assist us in determining the fair values of assets acquired and liabilities assumed. Such valuations require us to make significant estimates and assumptions, including projections of future events and operating performance.

Fair value estimates are determined by management and derived from independent appraisals, established market values of comparable assets, or internal calculations of estimated future net cash flows. Our estimate of future cash flows is based on assumptions and projections we believe to be currently reasonable and supportable. The ultimate decisions of allocations are that of management.

We assess the potential impairment of tangible assets and long-lived assets recorded on the Corporation's balance sheet. We review our assets whenever events or changes in circumstances indicate that its carrying amount may not be recoverable.

***Accounting for income taxes***

The provision for income taxes is based upon the Corporation's annual taxable income or loss for each respective accounting period. The Corporation recognizes an asset or liability for the deferred tax consequences of temporary differences between the tax basis of assets and liabilities and their reported amounts in the financial statements. Deferred tax assets generally represent items that will result in a tax deduction in future years for which we have already recorded the tax benefit in the accompanying condensed consolidated income statements. The Corporation also recognizes as deferred tax assets the future tax benefits from net operating and capital loss carryforwards.

We assess the likelihood that deferred tax assets will be recovered from future taxable income. A valuation allowance is provided for deferred tax assets if it is more-likely-than-not that some portion or all of the net deferred tax assets will not be realized. Our deferred tax asset balances in our condensed consolidated balance sheets as of December 31, 2008 and September 30, 2009, were \$84.3 million and \$66.3 million, respectively, including the impact of valuation allowances.

Our valuation allowances for deferred tax assets in our condensed consolidated balance sheets as of December 31, 2008 and September 30, 2009, were \$10.3 million and \$1.9 million, respectively. During the three month period ended September 30, 2009, the Corporation recorded a tax benefit of \$4.5 million (\$0.15 diluted earnings per share) related to the adoption of an internal legal entity restructuring plan. Pursuant to the restructuring plan, the Corporation believes that it is more likely that not that it will be able to realize certain historic state net operating loss carryforwards for which a valuation allowance had previously been provided. Excluding this one-time benefit, the provision for income taxes for the three months ended September 30, 2009 would have been \$6.7 million (39.7% of income). For the nine months ended September 30, 2009, the provision for income taxes excluding the benefit of the \$4.5 million valuation allowance release would have been \$18.6 million (40.3% of income).

Please refer to Note 10 to our condensed consolidated financial statements included elsewhere in this report for further discussion of our accounting for income taxes.

***Accounting for stock-based compensation***

On July 12, 2007, the Corporation adopted the PharMerica Corporation 2007 Omnibus Incentive Plan ( Omnibus Plan ) under which the Corporation is authorized to grant equity-based and other awards to its employees, officers, directors and consultants. The Corporation has reserved 3,800,000 shares of its common stock for awards to be granted under the Omnibus Plan plus 534,642 shares issued for substitute equity awards for employees of KPS and PharMerica LTC whose awards were cancelled or forfeited upon the consummation of the Pharmacy Transaction. On July 24, 2008, the Corporation's stockholders approved an amendment to the Omnibus Plan to provide the Compensation Committee with increased flexibility to use non-GAAP measures to measure performance, including the ability to exclude from the performance measures certain items or charges related to an event or occurrence which the Compensation Committee determines should be excluded, in accordance with the performance criteria of performance awards granted pursuant to the Omnibus Plan. In connection with the Corporation's 2009 Annual Meeting of Stockholders, the stockholders of the Corporation approved and adopted the amended and restated Omnibus Plan to preserve preferential tax treatment as qualified performance-based compensation under Section 162(m) of the Code.

During the nine months ended September 30, 2009, the Compensation Committee granted stock based compensation awards with respect to 538,365 stock options under the Omnibus Plan with grant prices ranging from \$14.89 to \$18.25 per share, 32,534 shares of restricted stock and 152,580 performance share units.





## **Table of Contents**

Our stock-based compensation expense for the three months ended September 30, 2008 and 2009, was \$1.4 million and \$1.3 million, respectively, and was included in selling, general and administrative expenses in the accompanying condensed consolidated income statements. Our stock-based compensation expense for the nine months ended September 30, 2008 and 2009, was \$3.5 million and \$3.2 million, respectively.

Please refer to Note 9 to our condensed consolidated financial statements included elsewhere in this report for a detailed discussion of our accounting for stock-based compensation.

### ***Reclassifications***

Certain prior period amounts have been reclassified to conform to the current period presentation. These reclassifications have no impact on the Corporation's total assets, liabilities, stockholders' equity, net income or cash flows for the periods presented.

## **Key Financial Statement Components**

### ***Consolidated Income Statements***

Our revenues are comprised primarily of product revenues and are derived from the sale of prescription drugs through our institutional pharmacies. The majority of our product revenues are derived on a fee-for-service basis plus additional reimbursement for delivery of the product. Hospital pharmacy revenues represent management fees and pass through costs associated with managing the clients' hospital pharmacy.

Cost of goods sold is comprised primarily of the cost of product and the costs attributable to the filling and dispensing of prescription drugs. Our cost of product relating to drugs dispensed by our institutional pharmacies consists primarily of the cost of inventory dispensed and our costs incurred to process and dispense the prescriptions, including the associated fixed asset depreciation. In addition, cost of product includes a credit for rebates earned from brand-name pharmaceutical manufacturers whose drugs are included in our formularies. These rebates generally take the form of formulary rebates, which are earned based on the volume of a specific drug dispensed, or market share rebates, which are earned based on the achievement of contractually specified market share levels. Cost of goods also includes direct labor, delivery costs, rent, utilities, depreciation, travel costs, professional fees, and other costs attributable to the dispensing of medications. The Corporation also receives rebates on generic drugs dispensed and administrative rebates.

Selling, general and administrative expenses reflect the costs of operations dedicated to executive management, the generation of new sales, maintenance of existing client relationships, management of clinical programs, enhancement of technology capabilities, direction of pharmacy operations, human resources, and performance of reimbursement activities, in addition to finance, legal and other staff activities.

Integration, merger, and acquisition related costs and other charges represents the costs associated with the spin-offs of Kindred Pharmacy Services and PharMerica LTC from Kindred Healthcare and AmerisourceBergen, respectively, and their respective mergers. The definition also represents costs related to acquisitions beginning January 1, 2009.

Interest expense (income), net, primarily includes interest expense relating to our senior secured credit facility and our swap agreement, which expired on July 31, 2009, partially offset by interest income generated by cash and cash equivalents.

### ***Consolidated Balance Sheets***

Our assets include cash and cash equivalent investments, accounts receivable, inventory, fixed assets, deferred tax assets, goodwill, and intangibles.

Cash reflects the accumulation of positive cash flows from our operations and financing activities, and primarily includes deposits with banks or other financial institutions. Our cash balances are at the highest on Thursday nights and at the lowest on Friday nights. Friday is usually our largest cash disbursement day as a result of payments for our drug costs and our payrolls.

Accounts receivable primarily consist of amounts due from Prescription Drug Plans under Medicare Part D, the respective state Medicaid programs, long-term care institutions, third party insurance companies, and private payers, net of allowances for doubtful accounts, as well as contractual allowances.



## **Table of Contents**

Inventory reflects the cost of prescription products held for dispensing by our institutional pharmacies, net of capitalized rebates, and are recorded on a first-in, first-out basis. We perform quarterly inventory counts and record our inventory and cost of goods sold based on such quarterly inventories. We also include an estimate for returns of inventory.

Deferred tax assets primarily represent temporary differences between the financial statement basis and the tax basis of certain assets, certain accrued expenses and stock-based compensation. Fixed assets include investments in our institutional pharmacies and information technology, including capitalized software development. Goodwill and intangible assets are comprised primarily of goodwill and intangibles related to our previous acquisitions.

Our primary liabilities include accounts payable, accrued salaries and wages, other current liabilities, debt, and deferred tax liabilities. Accounts payable primarily consist of amounts payable for prescription inventory purchases under our Prime Vendor Agreement and other purchases made in the normal course of business. The balances in accounts payable and accrued salaries and wages are at the highest on Thursday nights and at the lowest on Friday nights, as a result of payments for drug costs and payroll being made on Friday. Accrued expenses and other current liabilities primarily consist of employee and facility-related cost accruals incurred in the normal course of business, as well as income taxes payable. Our debt is primarily comprised of a loan under our senior secured credit facility. We do not have any off-balance sheet arrangements, other than purchase commitments and lease obligations.

### *Consolidated Statements of Cash Flows*

An important element of our operating cash flows is the timing of billing cycles and subsequent cash collections. Due to the nature of the Corporation's cash cycle, cash flows from operations can fluctuate significantly depending on the day of the week of the respective close process. We pay for our prescription drug inventory in accordance with payment terms offered under our Prime Vendor Agreement. The Corporation receives rebates from its prime vendor and suppliers each period. Rebates earned are recorded as a reduction to inventory and cost of goods sold in the period earned. Outgoing cashflows include inventory purchases, employee payroll and benefits, facility operating expenses, capital expenditures including technology investments, interest and principal payments on our outstanding debt, and income taxes. The cost of acquisitions will also result in cash outflows.

### **Impact of Recent Accounting Pronouncements**

In June 2009, the Financial Accounting Standards Board issued SFAS No. 168, *The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles – a replacement of FASB Statement No. 162* ( SFAS 168 ). SFAS 168 provides for the FASB Accounting Standards Codification (the Codification ) to become the single official source of authoritative, nongovernmental U.S. GAAP. The Codification did not change U.S. GAAP but reorganizes the literature. The Corporation has adopted SFAS 168 and its adoption did not have a material effect on the Corporation's financial statements.

### **Definitions**

Listed below are definitions of terms used by the Corporation in managing the business. The definitions are necessary to the understanding of the Management's Discussion and Analysis of Financial Condition and Results of Operations section of this report.

*Assisted Living Facilities (ALF)*: Represents assisted living facility. Its units or beds will represent the number of apartment type units within the facility.

*Bps*: Represents basis points. Basis points are based on percentages. For example, 100 bps represents a change of 1%.

*DNA*: Represents data not available.

*NA*: Represents not applicable.

*NM*: Represents not meaningful.

*Prescriptions Dispensed*: Represents a prescription filled for an individual patient. A prescription will usually be for a 15 or 30 day period and will include only one drug type.

## Edgar Filing: PharMerica CORP - Form 10-Q

*Revenues per prescription dispensed:* Represents the revenues from the institutional pharmacy segment divided by the total prescriptions dispensed.

*Skilled Nursing Facilities (SNF):* Represents skilled nursing facilities. Its licensed beds will represent the customer licensed beds and this may not be indicative of its census.

**Table of Contents****Results of Operations**

The following table presents selected consolidated comparative results of operations and statistical information (dollars in millions, except where indicated):

	Three Months Ended September 30,			Nine Months September 30,				
	2008 Amount	Increase (Decrease)		2009 Amount	2008 Amount	Increase (Decrease)		2009 Amount
<b>Net revenues</b>								
Institutional Pharmacy	\$ 471.6	\$ (24.5)	(5.2)%	\$ 447.1	\$ 1,423.1	\$ (76.1)	(5.3)%	\$ 1,347.0
Hospital Management	14.6	(0.7)	(4.8)	13.9	44.5	(1.7)	(3.8)	42.8
Total net revenues	486.2	(25.2)	(5.2)	461.0	1,467.6	(77.8)	(5.3)	1,389.8
<b>Cost of goods sold</b>								
Institutional Pharmacy	404.1	(21.5)	(5.3)	382.6	1,217.9	(70.6)	(5.8)	1,147.3
Hospital Management	11.8	0.4	3.4	12.2	36.1			36.1
Total cost of goods sold	415.9	(21.1)	(5.1)	394.8	1,254.0	(70.6)	(5.6)	1,183.4
<b>Gross profit</b>								
Institutional Pharmacy	67.5	(3.0)	(4.4)	64.5	205.2	(5.5)	(2.7)	199.7
Hospital Management	2.8	(1.1)	(39.3)	1.7	8.4	(1.7)	(20.2)	6.7
Total gross profit	\$ 70.3	\$ (4.1)	(5.8)%	\$ 66.2	\$ 213.6	\$ (7.2)	(3.4)%	\$ 206.4

***Institutional Pharmacy (in whole numbers except where indicated)*****Volume information**

Prescriptions dispensed (in thousands)	10,044	(331)	(3.3)	9,713	30,323	(876)	(2.9)	29,447
Revenue per prescription dispensed	\$ 46.95	\$ (0.92)	(2.0)	\$ 46.03	\$ 46.93	\$ (1.19)	(2.5)	\$ 45.74
Gross profit per prescription dispensed	\$ 6.72	\$ (0.08)	(1.2)	\$ 6.64	\$ 6.77	\$ 0.01	0.1	\$ 6.78
Gross profit percentage	14.3%	0.1	0.7	14.4%	14.4%	0.4	2.8	14.8%

**Customer licensed beds under contract**

Beginning of period	331,299	(13,941)	(4.2)%	317,358	337,043	(14,667)	(4.4)%	322,376
Additions	4,901	5,648	115.2	10,549	16,393	7,391	45.1	23,784
Losses	(10,587)	340	(3.2)	(10,247)	(27,823)	(677)	2.4	(28,500)
End of period	325,613	(7,953)	(2.4)%	317,660	325,613	(7,953)	(2.4)%	317,660

***Hospital Management (in whole numbers except where indicated)*****Volume information**

Hospital management contracts serviced	85		%	85	85		%	85
--	----	--	---	----	----	--	---	----

**Revenues**

The decrease in institutional pharmacy revenues of \$24.5 million for the three months ended September 30, 2009, compared to the three months ended September 30, 2008, was the result of a rate variance of approximately \$9.0 million or a \$0.92 decline per prescription dispensed and an unfavorable volume variance of approximately \$15.5 million or 331,000 fewer prescriptions dispensed. The rate variance was comprised of an increase of approximately \$22.3 million due to inflation on brand drugs, offset by a decline in revenues of approximately \$31.3 million due to the increase in the generic drug dispensing rate mix during the period and other price concessions. The volume variance of approximately \$15.5 million was due to the decline in net customer licensed beds under contract. Revenues per prescription dispensed declined \$0.92 or 2.0% from \$46.95 in the third quarter of 2008 to \$46.03 in the third quarter of 2009. For the three months ended September 30, 2009, the Corporation's generic drug dispensing rate was approximately 74.5% compared to 71.3% for the three months ended September 30, 2008.

The decrease in institutional pharmacy revenues of \$76.1 million for the nine months ended September 30, 2009, compared to the nine months ended September 30, 2008, was the result of a rate variance of approximately \$35.0 million or a \$1.19 decline per prescription dispensed and an

## Edgar Filing: PharMerica CORP - Form 10-Q

unfavorable volume variance of approximately \$41.1 million or 876,000 fewer prescriptions dispensed. The rate variance was comprised of approximately \$75.3 million due to inflation on brand and generic drugs, offset by a decline in revenues of approximately \$110.3 million due to the increase in the generic drug dispensing rate during the period and other concessions. The volume variance of approximately \$41.1 million was due to the decline in net customer licensed beds under contract and one less calendar day. The nine months ended September 30, 2009, had one less business and calendar day of activity compared to the nine months ended September 30, 2008, resulting in less revenue for the current period of approximately \$4.9 million or 108,000 fewer prescriptions dispensed.

The decrease in hospital management revenues for the three months and nine months ended September 30, 2009, of \$0.7 million and \$1.7 million, respectively, was due primarily to concessions with certain hospital management contracts serviced in the period.

**Table of Contents****Cost of Goods Sold**

Institutional pharmacy cost of goods sold decreased \$21.5 million for the three months ended September 30, 2009, compared to the three months ended September 30, 2008 due primarily to a reduction in drug purchases as a result of fewer prescriptions being dispensed. Drug spend as a percentage of revenues increased approximately 63 bps but was offset by an improvement in rebates of 34 bps during the comparable periods. As a result of the pharmacy consolidations, other costs included within cost of goods sold as a percent of revenues improved a combined 39 bps, predominantly as a result of operational efficiencies. The three months ended September 30, 2008, also included a reduction related to the reimbursement of overcharges on self-insured employee health benefits of \$1.5 million of which the full amount was unrelated to the three months ended September 30, 2008.

Institutional pharmacy cost of goods sold decreased \$70.6 million for the nine months ended September 30, 2009, compared to the nine months ended September 30, 2008, due primarily to a reduction in drug purchases as a result of less prescriptions being dispensed. Drug spend as a percentage of revenues increased 15 bps but was offset by an improvement in rebates of 12 bps during the comparable periods. As a result of the pharmacy consolidations, other costs included within cost of goods sold as a percent of revenues improved a combined 38 bps, predominantly as a result of operational efficiencies. The nine months ended September 30, 2008, also included a reduction related to the reimbursement of overcharges on self-insured employee health benefits of \$1.5 million, of which approximately \$0.9 million related to 2007.

Hospital management cost of goods sold for the three months and nine months ended September 30, 2009, compared to the respective prior periods was relatively unchanged as the number of hospital contracts serviced between periods remained unchanged.

**Gross Profit and Operating Expenses**

Gross profit and other operating expenses for the periods presented were as follows (dollars in millions):

	Three Months Ended September 30,						Nine Months Ended September 30,					
	2008		Increase (Decrease)		2009		2008		Increase (Decrease)		2009	
	Amount	% of Revenue			Amount	% of Revenue	Amount	% of Revenue			Amount	% of Revenue
<b>Gross Profit and Operating Expenses:</b>												
Total gross profit	\$ 70.3	14.5%	\$ (4.1)	(5.8)%	\$ 66.2	14.4%	\$ 213.6	14.6%	\$ (7.2)	(3.4)%	\$ 206.4	14.9%
Selling, general and administrative expenses	50.5	10.4	(6.4)	(12.7)	44.1	9.6	161.8	11.1	(19.6)	(12.1)	142.2	10.2
Amortization expense	1.6	0.3	0.9	56.3	2.5	0.5	4.8	0.3	1.4	29.2	6.2	0.5
Integration, merger and acquisition related costs and other charges	7.1	1.5	(6.2)	(87.3)	0.9	0.2	17.8	1.2	(14.3)	(80.3)	3.5	0.3
Interest expense, net	3.4	0.7	(1.5)	(44.1)	1.9	0.4	10.6	0.7	(2.2)	(20.8)	8.4	0.6
Income before provision for income taxes	7.7	1.6	9.1	118.2	16.8	3.7	18.6	1.3	27.5	147.8	46.1	3.3
Provision for income taxes	3.4	0.7	(1.2)	(35.3)	2.2	0.5	8.1	0.6	6.0	74.1	14.1	1.0
Net income	\$ 4.3	0.9%	\$ 10.3	239.5%	\$ 14.6	3.2%	\$ 10.5	0.7%	\$ 21.5	204.8%	\$ 32.0	2.3%

Institutional pharmacy gross profit for the three months ended September 30, 2009, was \$64.5 million, or \$6.64 per prescription dispensed, compared to \$67.5 million, or \$6.72 per prescription dispensed for the three months ended September 30, 2008. The three months ended September 30, 2008, included the reimbursement of overcharges on self-insured employee health benefits of \$1.5 million related to prior periods, or \$0.15 per script, which reduced health insurance expense. Excluding the favorable impact of the reimbursement of the self-insurance, the gross profit per prescription dispensed increased \$0.07 per script for the three months ended September 30, 2009, compared to the prior year period. The institutional pharmacy gross profit margin for the three months ended September 30, 2009, was 14.4% compared to 14.3% for the three months ended September 30, 2008. After considering the reimbursement of overcharges on self-insurance, the gross profit margin increased 40 bps from 14.0% for the three months ended September 30, 2008, to 14.4% for the three months ended September 30, 2009. The increase in institutional pharmacy gross profit margin as a percent of institutional pharmacy revenues is due primarily to the synergies from the consolidation of pharmacy locations, partially offset by margin compression as reimbursement declines on generic drugs as more alternatives become available.

## Edgar Filing: PharMerica CORP - Form 10-Q

Institutional pharmacy gross profit for the nine months ended September 30, 2009, was \$199.7 million, or \$6.78 per prescription dispensed, compared to \$205.2 million, or \$6.77 per prescription dispensed for the nine months ended September 30, 2008. The nine months ended September 30, 2008, included the reimbursement of overcharges on self-insured employee health benefits of \$1.5 million of which approximately \$0.9 million related to 2007 (\$0.03 per script). Excluding the favorable impact of the reimbursement of the self-insurance, the gross profit per prescription dispensed increased \$0.04 per script for the nine months ended September 30, 2009 compared to the prior year period. The institutional pharmacy gross profit margin for the nine months ended September 30, 2009, was 14.8% compared to 14.4% for the nine months ended September 30, 2008. After considering the impact of the reimbursement of overcharges on self-insurance, the gross profit margin increased 50 bps from 14.3% for the nine months ended



**Table of Contents**

September 30, 2008, to 14.8% for the nine months ended September 30, 2009. The increase in institutional pharmacy gross profit margin as a percent of institutional pharmacy revenues is due primarily to synergies from the consolidation of pharmacy locations, partially offset by margin compression as reimbursement declines on generic drugs as more alternatives become available.

The decrease in hospital management gross profit for the three months and nine months ended September 30, 2009, of \$1.1 million and \$1.7 million, respectively, was due primarily to concessions with certain hospital management contracts serviced during the periods.

**Selling, general and administrative expenses**

Selling, general and administrative expenses represent the following costs for the periods (dollars in millions):

	Three Months Ended September 30,						Nine Months Ended September 30,					
	2008		Increase (Decrease)		2009		2008		Increase (Decrease)		2009	
	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue
<b>Selling, general and administrative expenses</b>												
Total wages, benefits and contract labor	\$ 23.7	4.9%	\$ 1.0	4.2%	\$ 24.7	5.4%	\$ 81.4	5.5%	\$ (4.1)	(5.0)%	\$ 77.3	5.6%
Contracted services	4.0	0.8	(0.5)	(12.5)	3.5	0.8	13.1	0.9	(3.3)	(25.2)	9.8	0.7
Provision for doubtful accounts	7.2	1.5	(4.7)	(65.3)	2.5	0.5	17.9	1.2	(4.7)	(26.3)	13.2	0.9
Supplies	1.8	0.4	(0.1)	(5.6)	1.7	0.4	5.5	0.4	0.1	1.8	5.6	0.4
Travel expenses	1.4	0.3	(0.2)	(14.3)	1.2	0.3	4.5	0.3	(1.2)	(26.7)	3.3	0.2
Professional fees	2.1	0.4	0.1	4.8	2.2	0.5	7.0	0.5	0.3	4.3	7.3	0.5
Stock-based compensation	1.4	0.3	(0.1)	(7.1)	1.3	0.3	3.5	0.2	(0.3)	(8.6)	3.2	0.2
Depreciation	2.6	0.5	(0.6)	(23.1)	2.0	0.4	8.1	0.6	(1.7)	(21.0)	6.4	0.5
Rent	2.1	0.4	(1.1)	(52.4)	1.0	0.2	7.5	0.5	(4.4)	(58.7)	3.1	0.2
Maintenance	0.8	0.2	(0.2)	(25.0)	0.6	0.1	2.4	0.2	(0.4)	(16.7)	2.0	0.1
Other costs	3.4	0.7			3.4	0.7	10.9	0.8	0.1	0.9	11.0	0.9
<b>Total selling, general and administrative expenses</b>	<b>\$ 50.5</b>	<b>10.4%</b>	<b>\$ (6.4)</b>	<b>(12.7)%</b>	<b>\$ 44.1</b>	<b>9.6%</b>	<b>\$ 161.8</b>	<b>11.1%</b>	<b>\$ (19.6)</b>	<b>(12.1)%</b>	<b>\$ 142.2</b>	<b>10.2%</b>

Total labor costs increased \$1.0 million for the three months ended September 30, 2009, over the comparable period in the prior year, primarily due to the 2008 reimbursement of overcharges on self-insured employee health benefits of \$0.6 million all of which was related to prior periods. Costs associated with contracted services decreased \$0.5 million predominantly due to lower costs associated with the IT Services Agreement. The provision for doubtful accounts decreased \$4.7 million primarily as a result of improved collections from certain payer types. Total rent decreased \$1.1 million primarily as result of the pharmacy consolidations in the prior period. Other costs within selling, general and administrative expenses declined during the three months ended September 30, 2009, a combined \$1.1 million due primarily to synergies resulting from the pharmacy consolidations as well as certain assets acquired as part of the pharmacy transaction becoming fully depreciated.

Total labor costs decreased \$4.1 million for the nine months ended September 30, 2009, over the comparable period in the prior year as a result of management's effort to eliminate duplicate overhead positions within the pharmacy locations and reduce certain corporate overhead functions. Total labor costs included a reduction of \$0.6 million related to the health insurance reimbursement including approximately \$0.3 million related to 2007, without which the total labor decrease would have been \$4.4 million. Costs associated with contracted services decreased \$3.3 million predominantly due to lower costs associated with the IT Services Agreement. The provision for doubtful accounts decreased \$4.7 million primarily as a result of improved collections from certain payer types. Total rent decreased \$4.4 million primarily as result of the pharmacy consolidations in the prior period. Other costs within selling, general and administrative expenses declined during the nine months ended September 30, 2009, a combined \$3.1 million due primarily to synergies resulting from the pharmacy consolidations.

**Table of Contents****Depreciation and Amortization**

Depreciation expense for the periods presented was as follows (dollars in millions):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2008		2009		2008		2009	
	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues
Leasehold improvements	\$ 0.4	0.1%	\$ 0.4	0.1%	\$ 1.8	0.1%	\$ 1.1	0.1%
Equipment and software	4.8	1.0	4.0	0.9	14.6	1.0	11.9	0.9
Leased equipment	0.1	NM	0.1	NM	0.4	NM	0.4	NM
<b>Total depreciation expense</b>	<b>\$ 5.3</b>	<b>1.1%</b>	<b>\$ 4.5</b>	<b>1.0%</b>	<b>\$ 16.8</b>	<b>1.1%</b>	<b>\$ 13.4</b>	<b>1.0%</b>
Depreciation expense recorded in cost of goods sold	2.7	0.6	2.5	0.6	8.7	0.6	7.0	0.5
Depreciation expense recorded in selling, general & administrative expenses	2.6	0.5	2.0	0.4	8.1	0.5	6.4	0.5
<b>Total depreciation expense</b>	<b>\$ 5.3</b>	<b>1.1%</b>	<b>\$ 4.5</b>	<b>1.0%</b>	<b>\$ 16.8</b>	<b>1.1%</b>	<b>\$ 13.4</b>	<b>1.0%</b>
<b>Total Capital Expenditures</b>	<b>\$ 6.0</b>	<b>1.2%</b>	<b>\$ 5.8</b>	<b>1.3%</b>	<b>\$ 17.8</b>	<b>1.2%</b>	<b>\$ 12.3</b>	<b>0.9%</b>

Depreciation expense decreased for the three months and nine months ended September 30, 2009, compared to the three months and nine months ended September 30, 2008, due primarily to assets acquired as a result of the Pharmacy Transaction nearing the end of their weighted average useful life and the consolidation of pharmacy locations. Capital expenditures have declined in 2009 compared to the same periods in 2008 primarily as a result of the completion of the consolidations and systems infrastructure build out in 2008.

Amortization expense related to certain identifiable intangibles for the periods presented were as follows (dollars in millions):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2008		2009		2008		2009	
	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues	Amount	% of Revenues
<b>Amortization of intangibles:</b>								
Trade names	\$ 0.3	0.1%	\$ 0.4	0.1%	\$ 1.0	0.1%	\$ 1.1	0.1%
Non-compete agreements	0.1	NM	0.3	NM	0.3	NM	0.5	NM
Customer relationships	1.2	0.2	1.8	0.4	3.5	0.2	4.6	0.3
<b>Total amortization expense</b>	<b>\$ 1.6</b>	<b>0.3%</b>	<b>\$ 2.5</b>	<b>0.5%</b>	<b>\$ 4.8</b>	<b>0.3%</b>	<b>\$ 6.2</b>	<b>0.4%</b>

Amortization expense for the three months and nine months ended September 30, 2009, compared to the three months and nine months ended September 30, 2008, increased due primarily to additional amortization associated with intangibles capitalized as a result of acquisitions.

During the fourth quarter of 2008, the Corporation recorded a pre-tax impairment charge of \$14.8 million related to finite lived customer relationships. The impairment, which related to the institutional pharmacy segment, was incurred when the reporting unit experienced a higher than expected loss of licensed beds. The impairment was related to intangible assets acquired in acquisitions by KPS during the years ended December 31, 2005 and 2006. These asset groups were assessed for recoverability and management determined the finite lived customer relationship assets to be impaired, but no other assets within the asset groups were deemed to be impaired. Using an undiscounted cash flow analysis, the Corporation determined the pre-tax impairment charge of \$14.8 million was required to write the carrying value down to the fair value, resulting in a loss per diluted share impact of \$0.30. The Corporation recognized the impairment as a permanent write-down of the cost basis and accumulated amortization of the affected assets.



**Table of Contents****Integration, Merger, and Acquisition Related Costs and Other Charges**

Integration, merger, and acquisition related costs and other charges incurred by the Corporation for the periods presented were as follows (dollars in millions, except per share amounts):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2009	2008	2009
<b>Integration costs and other charges:</b>				
Professional and advisory fees	\$ 0.4	\$	\$ 1.5	\$
General and administrative	0.5	0.1	2.6	0.4
Employee costs	2.3	0.2	6.3	1.2
Severance costs	2.0		3.7	0.6
Facility costs	1.9	0.1	3.7	0.7
	7.1	0.4	17.8	2.9
<b>Acquisition costs:</b>				
Professional and advisory fees		0.5		0.6
		0.5		0.6
Total integration, merger, and acquisition related costs and other charges	\$ 7.1	\$ 0.9	\$ 17.8	\$ 3.5
Negative effect on diluted earnings per share	\$ (0.13)	\$ (0.02)	\$ (0.33)	\$ (0.07)

Integration, merger, and acquisition related costs and other charges decreased for the three months and nine months ended September 30, 2009, compared to the three months and nine months ended September 30, 2008. The decrease was due to the completion of the majority of the planned pharmacy consolidations during 2008. During 2009, there was one pharmacy consolidated. The costs incurred for the three months and nine months ended September 30, 2009, were primarily related to the planned integration of our pharmacy system platforms. Acquisition costs increased \$0.5 million as a result of the acquisition during the third quarter 2009.

**Interest Expense**

Interest expense for the periods presented was as follows (dollars in millions):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2009	2008	2009
	Amount	Amount	Amount	Amount
<b>Interest Expense:</b>				
Term Debt	\$ 3.5	\$ 1.7	\$ 11.0	\$ 8.2
Revolving Credit Facility				
<b>Subtotal</b>	3.5	1.7	11.0	8.2
<b>Other:</b>				
Interest income	(0.2)		(0.7)	(0.2)
Amortization of deferred financing fees	0.1	0.2	0.3	0.4
<b>Total Interest Expense</b>	\$ 3.4	\$ 1.9	\$ 10.6	\$ 8.4

## Edgar Filing: PharMerica CORP - Form 10-Q

Interest Rate (Excluding Applicable Margin):				
Average interest rate on variable term debt	2.66%	0.42%	3.01%	0.79%
LIBOR - 1 month, at beginning of period	2.46%	0.30%	4.60%	0.44%
LIBOR - 1 month, at end of period	3.93%	0.24%	3.93%	0.24%
LIBOR - 3 months, at beginning of period	2.78%	0.59%	4.70%	1.43%
LIBOR - 3 months, at end of period	4.05%	0.28%	4.05%	0.28%

The decrease in interest expense was due to lower LIBOR, the expiration of the interest rate swap on July 31, 2009, and a lower amount of debt outstanding during the nine months ended September 30, 2009. The margin over the LIBOR was 1.00% during the three months ended September 30, 2009. Total long-term debt outstanding, including capital lease obligations, as of September 30, 2008 and 2009, was \$240.0 million and \$241.5 million, respectively. Due to the expiration of the interest rate swap on July 31, 2009 the Corporation's \$240.0 million term debt is now subject to variable interest rates.

**Table of Contents****Tax Provision**

The tax provision for the periods presented was as follows (dollars in millions):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2009	2008	2009
Tax provision	\$ 3.4	\$ 2.2	\$ 8.1	\$ 14.1
Total provision as a percentage of income	42.9%	13.1%	43.2%	30.6%

During the three month period ended September 30, 2009, the Corporation recorded a tax benefit of \$4.5 million (\$0.15 diluted earnings per share) related to the adoption of an internal legal entity restructuring plan. Pursuant to the restructuring plan, the Corporation believes that it is more likely than not that it will be able to realize certain historic state net operating loss carryforwards for which a valuation allowance had previously been provided. Excluding this one-time benefit, the provision for income taxes for the three months ended September 30, 2009 would have been \$6.7 million (39.7% of income). For the nine months ended September 30, 2009, the provision for income taxes excluding the benefit of the \$4.5 million valuation allowance release would have been \$18.6 million (40.3% of income).

The decrease in our provision for income taxes as a percentage of income for the nine months ended September 30, 2009 relative to the comparable 2008 period was primarily the result of the third quarter 2009 valuation allowance release and the prospective favorable impact of a fourth quarter 2008 tax ruling on specific permanent items, both of which were partially offset by a permanent rate item related to an indemnified claim payment. Apart from the discrete tax benefit recorded as a result of the internal legal entity restructuring, the effective tax rates in 2009 and 2008 are higher than the federal statutory rate largely as a result of the combined impact of state and local taxes and various non-deductible expenses.

**Table of Contents****Liquidity and Capital Resources**

The primary source of liquidity for the Corporation is cash flows from operations and the availability under the Credit Agreement. Based upon our existing cash levels, expected operating cash flows, capital spending, potential future acquisitions, and the availability of funds under our revolving credit facility, we believe that we have the necessary financial resources to satisfy our expected short-term and long-term liquidity needs.

The Corporation continues to achieve certain cost savings resulting from operating efficiencies, synergies and other restructuring activities that resulted from the Pharmacy Transaction. Notwithstanding other anticipated savings, we will experience some increased costs associated with the continuation of information systems integration and enhancements.

**Cash Flows.** The following table presents selected data from our condensed consolidated statements of cash flows (dollars in millions):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2009	2008	2009
Net cash provided by operating activities	\$ 17.5	\$ 16.9	\$ 41.7	\$ 59.6
Net cash used in investing activities	(10.3)	(21.7)	(21.9)	(28.1)
Net cash (used in) provided by financing activities	0.5	0.9	(9.2)	1.0
Net change in cash and cash equivalents	7.7	(3.9)	10.6	32.5
Cash and cash equivalents at beginning of period	34.9	77.7	32.0	41.3
Cash and cash equivalents at end of period	\$ 42.6	\$ 73.8	\$ 42.6	\$ 73.8

**Operating Activities** Cash provided by operations aggregated \$16.9 million and \$59.6 million for the three months and nine months ended September 30, 2009, respectively, compared to \$17.5 million and \$41.7 million for the three months and nine months ended September 30, 2008, respectively. Operating cash flows for the three months and nine months ended September 30, 2009, were positively impacted by an improvement in the results of operations following the fiscal 2008 pharmacy consolidations and cash flows as a result of the timing of payments during the nine month period ended September 30, 2009, compared to the same period in 2008.

**Investing Activities** Cash used in investing activities aggregated \$21.7 million and \$28.1 million for the three months and nine months ended September 30, 2009, respectively, compared to \$10.3 million and \$21.9 million for the three months and nine months ended September 30, 2008, respectively. The three months and nine months ended September 30, 2009, had a higher amount of cash used in investing activities than normal due to the 2009 Acquisition investment of \$15.9 million.

**Financing Activities** Cash provided by financing activities aggregated \$0.5 million and \$0.9 million for the three months ended September 30, 2008 and 2009, respectively, due to cash proceeds received from the exercise of stock options in the period. Cash flows used in financing activities for the nine months ended September 30, 2008 was due to the Corporation's decision to make a \$10.0 million early payment on long-term debt. Management did not make an early payment on long-term debt during the nine months ended September 30, 2009.

Cash and cash equivalents totaled \$73.8 million at September 30, 2009, compared to \$42.6 million at September 30, 2008.

**Credit Agreement**

On the Closing Date, the Corporation entered into a Credit Agreement among the Corporation, the Lenders named therein, and JPMorgan Chase Bank, N.A. ( JPMorgan ), as Administrative Agent. The Credit Agreement consists of a \$275.0 million term loan facility and a \$150.0 million revolving credit facility. The Corporation borrowed \$275.0 million under the term loan portion of the Credit Agreement and an additional \$20.0 million under the revolving credit portion of the Credit Agreement on the Closing Date to refinance the loans made to KPS and PharMerica LTC to finance their respective cash distributions, to pay fees and expenses incurred in connection with the Pharmacy Transaction, and for working capital and other general corporate purposes. Indebtedness under the Credit Agreement matures on July 31, 2012. There is no scheduled amortization under the term loan facility, but the term loan is subject to certain prepayment obligations relating to certain asset sales, certain casualty losses, and the incurrence by the Corporation of certain indebtedness.





**Table of Contents**

Borrowings under the Credit Agreement bear interest at a floating rate equal to, at our option, a base rate plus a margin between 0.0% and 0.75% per annum, or an adjusted LIBO rate plus a margin between 0.625% and 1.75% per annum, in each case depending on the leverage ratio of the Corporation. The base rate is the higher of the prime lending rate announced by JPMorgan in New York from time to time and the federal funds rate published by the Federal Reserve Bank of New York plus 0.50%. The Credit Agreement also provides for letter of credit participation fees between 0.625% and 1.75%, letter of credit fronting fees of 0.125%, and a commitment fee payable on the unused portion of the revolving credit facility, which shall accrue at a rate per annum ranging from 0.125% to 0.250%, in each case depending on the leverage ratio of the Corporation. As of September 30, 2009, borrowings under the Credit Agreement bore interest at a blended rate of 1.30%, including the applicable margin of 1.00%, per annum based upon the one month and three month adjusted LIBO Rate, and the Corporation had approximately \$147.7 million available under the revolving credit facility. The revolving credit facility contains a \$50.0 million accordion feature, which permits the Corporation to increase the size of the credit facility, up to an aggregate of \$200.0 million subject to securing additional commitments from existing or new lenders.

The obligations of the Corporation under and related to the Credit Agreement are secured by substantially all of its assets. Those obligations are guaranteed by many of the Corporation's wholly owned subsidiaries and the obligations of the guarantors are secured by substantially all of their assets. The foregoing includes a pledge of all of the equity interests of substantially all of our direct and indirect domestic subsidiaries and a portion of the equity interests of any future foreign subsidiaries. The Credit Agreement also contains financial and non-financial affirmative and negative covenants, representations, warranties, affirmative covenants, and events of default that are customary to facilities of this nature.

The Corporation had a total of \$240.0 million outstanding of term debt as of September 30, 2009, under the Credit Agreement. The Corporation had no borrowings under the revolving portion of its Credit Agreement as of September 30, 2009. The Credit Agreement provides for the issuance of letters of credit which, when issued, constitute usage and reduce availability on the revolving portion of the Credit Agreement. The aggregate amount of letters of credit outstanding as of September 30, 2009, was \$2.3 million. After giving effect to the letters of credit, total availability under the revolving credit facility was \$147.7 million as of September 30, 2009. The total availability of the revolving credit facility is limited by the ability of the lenders in the Credit Agreement to fund any future requested borrowings.

*Covenants*

The Credit Agreement requires the Corporation to satisfy a fixed charge coverage ratio and a leverage ratio. The fixed charge coverage ratio, which is tested quarterly on a trailing four quarter basis, can be no less than 2.25:1.00 during the period January 1, 2009 through December 31, 2009 and 2.50:1.00 thereafter. The maximum leverage ratio, which also is tested quarterly, cannot exceed 3.50:1.00 during the period January 1, 2009 through December 31, 2009 and 3.00:1.00 thereafter (the leverage ratio is not tested when it is less than 2.00:1.00 or both S&P and Moody's have in effect corporate credit ratings for the Corporation that are investment grade). The Credit Agreement provides for the Corporation to use an adjusted EBITDA number in conjunction with the calculation of the leverage ratio. This adjusted EBITDA used in connection with the leverage ratio calculation pursuant to the Credit Agreement is not the same calculation the Corporation uses to determine the Adjusted EBITDA. In addition, capital expenditures (other than those funded with proceeds of asset sales or insurance) are restricted in any fiscal year to 3.00% of revenues.

The financial covenant ratio and requirements are as follows:

	Minimum Fixed Charge Coverage Ratio	Maximum Leverage Ratio	Capital Expenditure
Requirement	> = 2.00 to 1.00	< = 4.75 to 1.00	< = 3.00%
December 31, 2007	2.57	2.99	1.40%
Requirement	> = 2.00 to 1.00	< = 4.50 to 1.00	< = 3.00
December 31, 2008	3.67	1.99	1.13%
Requirement	> = 2.25 to 1.00	< = 3.50 to 1.00	< = 3.00%
March 31, 2009	3.89	2.00	**
June 30, 2009	4.08	2.00	**
September 30, 2009	4.42	2.03	**

\*\* Not applicable as Capital Expenditures Covenant is an annual requirement under the terms of the Credit Agreement.

## Edgar Filing: PharMerica CORP - Form 10-Q

In addition, the Credit Agreement contains customary affirmative and negative covenants, which among other things, limit the Corporation's ability to incur additional debt, create liens, pay dividends, effect transactions with the Corporation's affiliates, sell assets, pay subordinated debt, merge, consolidate, enter into acquisitions, and effect sale leaseback transactions.

---

## **Table of Contents**

### **Prime Vendor Agreement**

At the consummation of the Pharmacy Transaction, the Corporation entered into a Prime Vendor Agreement (the "Prime Vendor Agreement"), with AmerisourceBergen Drug Corporation ("ABDC"), a wholly owned subsidiary of AmerisourceBergen, the Corporation's former 50% stockholder. Pursuant to this agreement, the Corporation agreed to purchase at least 95% of the Corporation's prescription pharmaceutical drugs from ABDC and to participate in its generic formulary purchase program for a period of five years. Also under the provisions of the agreement, the Corporation may not undertake any merger, change of ownership, change in control or other transaction without the consent of ABDC unless certain conditions are met.

If the Corporation fails to reach this minimum purchase volume, ABDC may adjust the price of goods the Corporation purchases from it to reflect the lower than expected purchase volume. In addition, ABDC will support the distribution of pharmaceuticals that the Corporation purchases directly from manufacturers and provide inventory management support and packaging services. Unless either party provides notice of termination, the agreement will continue on a month-to-month basis upon expiration of the initial five year term. The agreement may be terminated by either party for cause during the initial five year term, and by either party with or without cause thereafter upon 90 days notice. As of September 30, 2009, the Corporation was in compliance with the terms of the Prime Vendor Agreement.

### **Information Technology Services Agreement**

At the consummation of the Pharmacy Transaction, the Corporation entered into an Information Technology Services Agreement with Kindred Healthcare Operating, Inc. ("KHOI"), a wholly owned subsidiary of Kindred, the Corporation's former 50% stockholder (the "IT Services Agreement"). Pursuant to this IT Services Agreement, KHOI is the Corporation's exclusive provider of certain information services and support related to information technology infrastructure and financial systems for a period of five years, ending on July 31, 2012. The services provided by KHOI will include business services necessary to operate, manage, and support certain financial applications the Corporation uses, including enabling and/or supporting technology infrastructure and technology procurement services to support certain business functions. Such services include, among other matters, functions for financial management and systems and payroll. The Corporation supports internally all other operating systems, including functions for order entry, pharmacy dispensing, clinical consulting, billing and collections, electronic medication management, sales and marketing, medical records management, human resources, internal and external customer call center support, and general business systems. The Corporation incurred approximately \$4.5 million and \$2.9 million to Kindred under the terms of the IT Services Agreement for three months ended September 30, 2008 and 2009, respectively, and \$13.9 million and \$8.6 million for the nine months ended September 30, 2008 and 2009, respectively.

Except for certain services that will be provided at cost, KHOI will provide such services to the Corporation at its cost plus 10%, which will be the actual costs and expenses incurred in providing these services, including certain overhead costs and per hour costs of the KHOI employees providing the services. The IT Services Agreement shall automatically renew for successive one-year periods after the expiration of the initial five year term, absent 120 days prior notice of termination as provided for in the agreement. The IT Services Agreement may be terminated by either party for cause and, in certain circumstances, by the Corporation in the event that KHOI undergoes a change of control to one of the Corporation's competitors. Following termination, KHOI must provide termination and expiration assistance for up to 180 days.

**Table of Contents****Supplemental Quarterly Information**

The following tables represent the results of the Corporation's quarterly operations for 2008 and for the first three quarters of 2009 (in millions, except where indicated):

	2008 Quarters				2009 Quarters		
	First	Second	Third	Fourth	First	Second	Third
<b>Net revenues:</b>							
Institutional pharmacy revenues	\$ 480.2	\$ 471.3	\$ 471.6	\$ 465.7	\$ 453.4	\$ 446.5	\$ 447.1
Hospital management revenues	14.9	15.0	14.6	14.0	14.8	14.1	13.9
<b>Total revenues</b>	<b>495.1</b>	<b>486.3</b>	<b>486.2</b>	<b>479.7</b>	<b>468.2</b>	<b>460.6</b>	<b>461.0</b>
<b>Cost of goods sold:</b>							
Institutional pharmacy	410.5	403.4	404.1	397.3	384.8	379.9	382.6
Hospital management	12.1	12.1	11.8	11.4	12.0	11.9	12.2
<b>Total cost of goods sold</b>	<b>422.6</b>	<b>415.5</b>	<b>415.9</b>	<b>408.7</b>	<b>396.8</b>	<b>391.8</b>	<b>394.8</b>
<b>Gross profit:</b>							
Institutional pharmacy	69.7	67.9	67.5	68.4	68.6	66.6	64.5
Hospital management	2.8	2.9	2.8	2.6	2.8	2.2	1.7
<b>Total gross profit</b>	<b>72.5</b>	<b>70.8</b>	<b>70.3</b>	<b>71.0</b>	<b>71.4</b>	<b>68.8</b>	<b>66.2</b>
Selling, general and administrative	57.3	54.0	50.5	52.3	50.9	47.2	44.1
Amortization expense	1.6	1.6	1.6	1.7	1.8	1.9	2.5
Impairment of intangible assets				14.8			
Integration, merger and acquisition related costs and other charges	4.1	6.6	7.1	8.9	2.0	0.6	0.9
<b>Operating income (loss)</b>	<b>9.5</b>	<b>8.6</b>	<b>11.1</b>	<b>(6.7)</b>	<b>16.7</b>	<b>19.1</b>	<b>18.7</b>
Interest expense, net	3.7	3.5	3.4	3.6	3.2	3.3	1.9
<b>Income (loss) before income taxes</b>	<b>5.8</b>	<b>5.1</b>	<b>7.7</b>	<b>(10.3)</b>	<b>13.5</b>	<b>15.8</b>	<b>16.8</b>
Provision (benefit) for income taxes	2.5	2.2	3.4	(4.8)	5.3	6.6	2.2
<b>Net income (loss)</b>	<b>\$ 3.3</b>	<b>\$ 2.9</b>	<b>\$ 4.3</b>	<b>\$ (5.5)</b>	<b>\$ 8.2</b>	<b>\$ 9.2</b>	<b>\$ 14.6</b>
<b>Earnings (loss) per common share (1):</b>							
Basic	\$ 0.11	\$ 0.10	\$ 0.14	\$ (0.18)	\$ 0.27	\$ 0.30	\$ 0.48
Diluted	\$ 0.11	\$ 0.10	\$ 0.14	\$ (0.18)	\$ 0.27	\$ 0.30	\$ 0.48
<b>Shares used in computing earnings (loss) per common share:</b>							
Basic	30.1	30.1	30.1	30.1	30.2	30.2	30.3
Diluted	30.1	30.2	30.4	30.1	30.3	30.4	30.5
<b>Balance sheet data:</b>							
Cash and cash equivalents	\$ 25.2	\$ 34.9	\$ 42.6	\$ 41.3	\$ 52.1	\$ 77.7	\$ 73.8
Working capital	\$ 263.5	\$ 277.1	\$ 281.1	\$ 272.3	\$ 307.4	\$ 324.2	\$ 323.7
Goodwill	\$ 109.9	\$ 109.9	\$ 110.7	\$ 113.7	\$ 113.7	\$ 115.6	\$ 128.5
Intangible assets, net	\$ 75.9	\$ 74.3	\$ 72.7	\$ 73.4	\$ 71.6	\$ 69.9	\$ 72.3
<b>Total assets</b>	<b>\$ 675.4</b>	<b>\$ 673.2</b>	<b>\$ 684.1</b>	<b>\$ 679.2</b>	<b>\$ 677.6</b>	<b>\$ 684.2</b>	<b>\$ 705.9</b>
Long-term debt	\$ 240.0	\$ 240.0	\$ 240.0	\$ 240.0	\$ 240.0	\$ 240.0	\$ 240.0
<b>Total stockholder's equity</b>	<b>\$ 311.2</b>	<b>\$ 317.4</b>	<b>\$ 324.3</b>	<b>\$ 319.8</b>	<b>\$ 330.0</b>	<b>\$ 341.9</b>	<b>\$ 359.2</b>
<b>Supplemental information:</b>							
Adjusted EBITDA(2)	\$ 21.1	\$ 22.4	\$ 25.1	\$ 23.9	\$ 25.2	\$ 25.8	\$ 26.6
Adjusted EBITDA Margin (2)	4.3%	4.6%	5.2%	5.0%	5.4%	5.6%	5.6%
Net cash provided by operating activities	\$ 11.2	\$ 13.0	\$ 17.5	\$ 24.0	\$ 13.9	\$ 28.8	\$ 16.9
Net cash used by investing activities	\$ (8.1)	\$ (3.5)	\$ (10.3)	\$ (25.5)	\$ (3.2)	\$ (3.2)	\$ (21.7)

Edgar Filing: PharMerica CORP - Form 10-Q

Net cash provided by (used in) financing activities \$ (9.9) \$ 0.2 \$ 0.5 \$ 0.2 \$ 0.1 \$ 0.9

**Statistical information (in whole numbers  
except where indicated)**

**Institutional Pharmacy**

**Volume information**

Prescriptions dispensed (in thousands)	10,212	10,067	10,044	9,996	9,919	9,815	9,713
Revenue per prescription dispensed	\$ 47.02	\$ 46.82	\$ 46.95	\$ 46.59	\$ 45.71	\$ 45.49	\$ 46.03
Gross profit per prescription dispensed	\$ 6.83	\$ 6.74	\$ 6.72	\$ 6.84	\$ 6.92	\$ 6.79	\$ 6.64
Gross profit percentage	14.5%	14.4%	14.3%	14.7%	15.1%	14.9%	14.4%
Generic drug dispensing rate	69.0%	69.9%	71.3%	72.5%	73.5%	74.2%	74.5%

**Customer licensed beds under contract**

Beginning of period	337,043	334,226	331,299	325,613	322,376	320,745	317,358
Additions	5,157	6,335	4,901	5,005	6,762	6,473	10,549
Losses	(7,974)	(9,262)	(10,587)	(8,242)	(8,393)	(9,860)	(10,247)

End of period 334,226 331,299 325,613 322,376 320,745 317,358 317,660

**Hospital management contracts serviced** 88 86 85 84 84 85 85

(1) The Corporation has never declared a cash dividend. Earnings (loss) per common share in actual cents.

(2) See Use of Non-GAAP Measures For Measuring Quarterly Results for a definition and reconciliation of Adjusted EBITDA to net income.

**Table of Contents****Use of Non-GAAP Measures For Measuring Quarterly Results**

The Corporation calculates Adjusted EBITDA as provided in the reconciliation below and calculates Adjusted EBITDA Margin by taking Adjusted EBITDA and dividing it by revenues. The Corporation calculates and uses Adjusted EBITDA as an indicator of its ability to generate cash from reported operating results. The measurement is used in concert with net income and cash flows from operations, which measure actual cash generated in the period. In addition, the Corporation believes that Adjusted EBITDA and Adjusted EBITDA Margin are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance and the ability to incur and service debt and make capital expenditures. In addition, Adjusted EBITDA, as defined in the Credit Agreement, is used in conjunction with the Corporation's debt leverage and fixed charges ratios and this calculation sets the applicable margin for the quarterly interest charge. Adjusted EBITDA, as defined in the Credit Agreement, is not the same calculation used in this Adjusted EBITDA table. Adjusted EBITDA does not represent funds available for the Corporation's discretionary use and is not intended to represent or to be used as a substitute for net income or cash flows from operations data as measured under U.S. generally accepted accounting principles (GAAP). The items excluded from Adjusted EBITDA but included in the calculation of the Corporation's reported net income are significant components of the accompanying condensed consolidated income statements, and must be considered in performing a comprehensive assessment of overall financial performance. The Corporation's calculation of Adjusted EBITDA may not be consistent with calculations of EBITDA used by other companies. The following is a reconciliation of the Corporation's net income (loss), net operating cash flows and diluted earnings (loss) per common share for the periods presented.

**Unaudited Reconciliation of Net Income to Adjusted EBITDA**

	2008 Quarters				2009 Quarters		
	First	Second	Third	Fourth	First	Second	Third
Net income (loss)	\$ 3.3	\$ 2.9	\$ 4.3	\$ (5.5)	\$ 8.2	\$ 9.2	\$ 14.6
Add:							
Interest expense, net	3.7	3.5	3.4	3.6	3.2	3.3	1.9
Integration, merger, and acquisition related costs and other charges	4.1	6.6	7.1	8.9	2.0	0.6	0.9
Provision (benefit) for income taxes	2.5	2.2	3.4	(4.8)	5.3	6.6	2.2
Impairment of intangible assets				14.8			
Depreciation and amortization expense	7.5	7.2	6.9	6.9	6.5	6.1	7.0
Adjusted EBITDA	\$ 21.1	\$ 22.4	\$ 25.1	\$ 23.9	\$ 25.2	\$ 25.8	\$ 26.6
Adjusted EBITDA Margin	4.3%	4.6%	5.2%	5.0%	5.4%	5.6%	5.6%

**Unaudited Reconciliation of Adjusted EBITDA to Net Operating Cash Flows**

	2008 Quarters				2009 Quarters		
	First	Second	Third	Fourth	First	Second	Third
Adjusted EBITDA	\$ 21.1	\$ 22.4	\$ 25.1	\$ 23.9	\$ 25.2	\$ 25.8	\$ 26.6
Interest expense, net	(3.7)	(3.5)	(3.4)	(3.6)	(3.2)	(3.3)	(1.9)
(Provision) benefit for income taxes	(2.5)	(2.2)	(3.4)	4.8	(5.3)	(6.6)	(2.2)
Integration, merger, and acquisition related costs and other charges	(3.6)	(6.2)	(6.5)	(5.9)	(1.8)	(0.6)	(0.9)
Provision for bad debt	5.2	5.5	7.2	6.8	7.1	3.6	2.5
Stock-based compensation	1.0	1.1	1.4	1.4	0.6	1.3	1.3
Amortization of deferred financing fees	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Deferred income taxes	2.5	1.6	2.8	(4.1)	4.8	6.8	2.7
Loss (gain) on disposition of equipment		0.6	0.2	(0.6)	0.1		
Other	(0.3)	0.3	(0.3)	(0.2)	(0.1)		(0.1)
Changes in assets and liabilities	(8.6)	(6.7)	(5.7)	1.4	(13.6)	1.7	(11.2)
Net Cash Flows from Operating Activities	\$ 11.2	\$ 13.0	\$ 17.5	\$ 24.0	\$ 13.9	\$ 28.8	\$ 16.9



**Table of Contents**

The Corporation calculates and uses diluted earnings per share, exclusive of integration, merger, and acquisition related costs and other charges, impairment on intangible assets, and favorable impact from tax matters as an indicator of its core operating results. The measurement is used in concert with net income and diluted earnings per share, which measure actual earnings per share generated in the period. The Corporation believes the exclusion of these charges and tax benefits in expressing earnings per share provides management with a useful measure to assess period to period comparability and is useful to investors in evaluating the Corporation's operating results from period to period. Diluted earnings per share, exclusive of integration, merger, and acquisition related costs and other charges, impairment on intangible assets, and favorable impact from tax matters does not represent the amount that effectively accrues directly to stockholders and is not intended to represent or to be used as a substitute for diluted earnings per share as measured under GAAP. The integration, merger and acquisition related costs and other charges, impairment on intangible assets, and favorable impact from tax matters excluded from the diluted earnings per share are significant components of the accompanying condensed consolidated income statements, and must be considered in performing a comprehensive assessment of overall financial performance.

**Unaudited Reconciliation of Diluted Earnings (Loss) Per Share to Adjusted Diluted Earnings Per Share**

	2008					2009		
	First	Second	Third	Fourth	Year	First	Second	Third
Diluted earnings (loss) per share	\$ 0.11	\$ 0.10	\$ 0.14	\$ (0.18)	\$ 0.17	\$ 0.27	\$ 0.30	\$ 0.48
Add:								
Diluted earnings per share impact of:								
Impairment of intangible assets				0.30	0.30			
Integration, merger, and acquisition related costs and other charges	0.08	0.12	0.13	0.20	0.53	0.04	0.01	0.02
Impact of tax rate matters				(0.06)				(0.15)
Adjusted diluted earnings per common share after impact of above items	\$ 0.19	\$ 0.22	\$ 0.27	\$ 0.26	\$ 1.00	\$ 0.31	\$ 0.31	\$ 0.35



**Table of Contents**

Following Represents the Third Quarter 2009 Compared to the Second Quarter 2009

**Results of Operations**

The following table presents selected consolidated comparative results of operations and statistical information (in millions, except where indicated):

	June 30, 2009		Quarter Ended Increase (Decrease)		September 30, 2009	
	Amount	% of Revenues			Amount	% of Revenues
<b>Net revenues:</b>						
Institutional Pharmacy	\$ 446.5	96.9%	\$ 0.6	0.1%	\$ 447.1	97.0%
Hospital Management	14.1	3.1	(0.2)	(1.4)	13.9	3.0
Total net revenues	460.6	100.0	0.4	0.1	461.0	100.0
<b>Cost of goods sold:</b>						
Institutional Pharmacy	379.9	82.5	2.7	0.7	382.6	83.0
Hospital Management	11.9	2.6	0.3	2.5	12.2	2.6
Total cost of goods sold	391.8	85.1	3.0	0.8	394.8	85.6
<b>Gross profit:</b>						
Institutional Pharmacy	66.6	14.4	(2.1)	(3.2)	64.5	14.0
Hospital Management	2.2	0.5	(0.5)	(22.7)	1.7	0.4
Total gross profit	\$ 68.8	14.9%	\$ (2.6)	(3.8)%	\$ 66.2	14.4%

***Institutional Pharmacy (in whole numbers except where indicated)*****Volume information**

Prescriptions dispensed (in thousands)	9,815	(102)	(1.0)%	9,713
Revenue per prescription dispensed	\$ 45.49	\$ 0.54	%	\$ 46.03
Gross Profit per prescription dispensed	\$ 6.79	\$ (0.15)	(2.2)%	\$ 6.64
Gross Profit percent	14.9%	(0.5)	(3.4)%	14.4%
Generic dispensing rate	74.2%	0.3	0.4%	74.5%

**Customer licensed beds under contract**

Beginning of period	320,745	(3,387)	(1.1)%	317,358
Additions	6,473	4,076	63.0	10,549
Losses	(9,860)	(387)	3.9	(10,247)
End of period	317,358	302	0.1%	317,660

***Hospital Management (in whole numbers except where indicated)*****Volume information**

Hospital management contracts serviced	85	%	85
--	----	---	----

**Revenues**

## Edgar Filing: PharMerica CORP - Form 10-Q

The increase in institutional pharmacy revenues of \$0.6 million for the three months ended September 30, 2009, compared to the three months ended June 30, 2009, was the result of a favorable rate variance of approximately \$5.2 million, or \$0.54 increase per prescription dispensed offset by an unfavorable volume variance of approximately \$4.6 million or 102,000 fewer prescriptions dispensed. The rate variance was comprised of an increase of approximately \$8.6 million due to the inflation on brand drugs, offset by a decline in revenues of approximately \$3.4 million due to the increase in the generic drug dispensing rate during the period. The volume variance of \$4.7 million was due primarily to the decline in prescriptions dispensed during the period. The revenue per prescription dispensed increased \$0.54, or 1.2%, from \$45.49 to \$46.03. For the three months ended September 30, 2009, the Corporation's generic drug dispensing rate was 74.5%, compared to 74.2% for the three months ended June 30, 2009.

The decrease in hospital management revenues for the three months ended September 30, 2009 of \$0.2 million was due primarily to concessions with certain hospital management contracts serviced during the period.

**Table of Contents****Cost of Goods Sold**

Institutional pharmacy cost of goods sold increased \$2.7 million for the three months ended September 30, 2009, compared to the three months ended June 30, 2009. Drug spend as a percentage of revenues increased approximately 74 bps but was offset by a decrease of 30 bps as a result of rebates earned during the comparable periods. Other costs included within cost of goods sold as a percent of revenues increased a combined 6 bps.

There were no changes in the number of hospital management contracts serviced in the period, therefore, hospital management cost of goods sold remained relatively flat from June 30, 2009 to September 30, 2009.

**Gross Profit and Operating Expenses**

Gross profit and other operating expenses were the following for the periods presented (in millions):

	June 30,		Quarter Ended		September 30,	
	2009		Increase (Decrease)		2009	
	Amount	% of Revenue			Amount	% of Revenue
<b>Gross profit and operating expenses:</b>						
Total gross profit	\$ 68.8	14.9%	\$ (2.6)	(3.8)%	\$ 66.2	14.4%
Selling, general and administrative expenses	47.2	10.2	(3.1)	(6.6)	44.1	9.6
Amortization expense	1.9	0.4	0.6	31.6	2.5	0.5
Integration, merger and acquisition related costs and other charges	0.6	0.1	0.3	50.0	0.9	0.2
Interest expense, net	3.3	0.8	(1.4)	(42.4)	1.9	0.4
Income before provision for income taxes	15.8	3.4	1.0	6.3	16.8	3.7
Provision for income taxes	6.6	1.4	(4.4)	(66.7)	2.2	0.5
Net income	\$ 9.2	2.0%	\$ 5.4	58.7%	\$ 14.6	3.2%

Institutional pharmacy gross profit for the three months ended September 30, 2009, was \$64.5 million, or \$6.64 per prescription dispensed, compared to \$66.6 million, or \$6.79 per prescription dispensed, for the three months ended June 30, 2009. Institutional pharmacy gross profit margin for the three months ended September 30, 2009, was 14.4%, compared to 14.9% for the three months ended June 30, 2009. The sequential decrease in gross profit and gross profit per prescription dispensed was attributable to margin compression as reimbursement declines on generic drugs as more alternatives become available.

The decrease in hospital management gross profit for the three months ended September 30, 2009 of \$0.5 million was due primarily to concessions with certain hospital management contracts serviced during the period.

**Table of Contents****Selling, general and administrative expenses**

Selling, general and administrative expenses represent the following costs for the periods (in millions):

	June 30,		Quarter Ended		September 30,	
	2009		Increase (Decrease)		2009	
	Amount	% of Revenue			Amount	% of Revenue
<b>Selling, general and administrative expenses:</b>						
Total wages, benefits and contract labor	\$ 25.6	5.6%	\$ (0.9)	(3.5)%	\$ 24.7	5.4%
Contracted services	3.3	0.7	0.2	6.1	3.5	0.8
Provision for doubtful accounts	3.6	0.8	(1.1)	(30.6)	2.5	0.5
Supplies	2.1	0.5	(0.4)	(19.0)	1.7	0.4
Travel expenses	1.1	0.2	0.1	9.1	1.2	0.3
Professional fees	2.5	0.5	(0.3)	(12.0)	2.2	0.5
Stock-based compensation	1.3	0.3			1.3	0.3
Depreciation	2.2	0.5	(0.2)	(9.1)	2.0	0.4
Rent	1.0	0.2			1.0	0.2
Maintenance	0.8	0.1	(0.2)	(25.0)	0.6	0.1
Other costs	3.7	0.8	(0.3)	(8.1)	3.4	0.7
<b>Total selling, general and administrative expenses</b>	<b>\$ 47.2</b>	<b>10.2%</b>	<b>\$ (3.1)</b>	<b>(6.6)%</b>	<b>\$ 44.1</b>	<b>9.6%</b>

Selling, general and administrative expenses decreased \$3.1 million for the three months ended September 30, 2009, compared to the three months ended June 30, 2009. The reduction is due primarily to the reduction in wages, benefits and contract labor of \$0.9 million due to the execution of an overhead re-alignment and the decrease in the provision for doubtful accounts of \$1.1 million as a result of improved collection from certain payer types. There were no other significant changes within selling, general and administrative expenses during the period.

**Depreciation and Amortization**

Depreciation expense represents the following costs for the periods (in millions):

	June 30,		Quarter Ended		September 30,	
	2009		Increase (Decrease)		2009	
	Amount	% of Revenues			Amount	% of Revenues
Leasehold improvements	\$ 0.3	0.1%	\$ 0.4		\$ 0.4	0.1%
Equipment and software	3.6	0.7	4.0		4.0	0.9
Leased equipment	0.3	0.1	0.1		0.1	NM
<b>Total depreciation expense</b>	<b>\$ 4.2</b>	<b>0.9%</b>	<b>\$ 4.5</b>		<b>\$ 4.5</b>	<b>1.0%</b>
Depreciation expense recorded in cost of goods sold	\$ 2.0	0.4%	\$ 2.5		\$ 2.5	0.6%
Depreciation expense recorded in selling, general & administrative expenses	2.2	0.5	2.0		2.0	0.4
<b>Total depreciation expense</b>	<b>\$ 4.2</b>	<b>0.9%</b>	<b>\$ 4.5</b>		<b>\$ 4.5</b>	<b>1.0%</b>
<b>Total capital expenditures</b>	<b>\$ 3.3</b>	<b>0.7%</b>	<b>\$ 5.8</b>		<b>\$ 5.8</b>	<b>1.3%</b>



**Table of Contents**

Amortization expense represents the following costs for the periods (in millions):

	Quarter Ended			
	June 30, 2009		September 30, 2009	
	Amount	% of Revenues	Amount	% of Revenues
<b>Amortization of intangibles:</b>				
Trade names	\$ 0.3	0.1%	\$ 0.4	0.1%
Non-compete agreements	0.1	NM	0.3	NM
Customer relationships	1.5	0.3	1.8	0.4
<b>Total amortization expense</b>	<b>\$ 1.9</b>	<b>0.4%</b>	<b>\$ 2.5</b>	<b>0.5%</b>

Depreciation and amortization expense increased for the three months ended September 30, 2009, compared to the three months ended June 30, 2009, due primarily to fixed assets and intangibles capitalized as a result of the acquisition in the period.

**Impairment of intangible assets**

During the fourth quarter of 2008, the Corporation recorded a pre-tax impairment charge of \$14.8 million related to finite lived customer relationships. The impairment, which related to the institutional pharmacy segment, was incurred when the reporting unit experienced a higher than expected loss of licensed beds. The impairment was related to assets acquired in acquisitions by KPS during the years ended December 31, 2005 and 2006. Using an undiscounted cash flow analysis, the Corporation determined that a pre-tax impairment charge of \$14.8 million was required to write the carrying value down to the fair value, resulting in a loss per diluted share impact of \$0.30.

**Integration, Merger, and Acquisition Related Costs and Other Charges**

The following is a summary of integration, merger, and acquisition related costs and other charges incurred by the Corporation (in millions, except per share amounts):

	Quarter Ended	
	June 30, 2009	September 30, 2009
<b>Integration costs:</b>		
Professional and advisory fees	\$	\$
General and administrative	0.1	0.1
Employee costs	0.2	0.2
Severance costs	0.2	
Facility costs		0.1
	0.5	0.4
<b>Acquisition costs:</b>		
Professional and advisory fees	0.1	0.5
	0.1	0.5
<b>Total integration, merger and acquisition related costs and other charges</b>	<b>\$ 0.6</b>	<b>\$ 0.9</b>
Negative effect on diluted earnings per share	\$ (0.01)	\$ (0.02)

## Edgar Filing: PharMerica CORP - Form 10-Q

Integration, merger, and acquisition related costs and other charges increased for the three months ended September 30, 2009, compared to the three months ended June 30, 2009. The costs incurred for the three months ended June 30, 2009 and September 30, 2009, were primarily related to the planned integration of our pharmacy system platforms and the completing of an acquisition in the third quarter.

**Table of Contents****Interest Expense**

Interest expense represents the following costs for the periods (in millions):

	Quarter Ended	
	June 30, 2009	September 30, 2009
	Amount	Amount
<b>Interest Expense, net:</b>		
Term Debt	\$ 3.3	\$ 1.7
Revolving Credit Facility		
<b>Subtotal</b>	3.3	1.7
<b>Other:</b>		
Interest income	(0.1)	
Amortization of deferred financing fees	0.1	0.2
<b>Total interest expense, net</b>	<b>\$ 3.3</b>	<b>\$ 1.9</b>
<b>Interest rate (excluding applicable margin):</b>		
Average interest rate on variable term debt	0.76%	0.42%
LIBOR - 1 month, at beginning of period	0.50%	0.30%
LIBOR - 1 month, at end of period	0.30%	0.24%
LIBOR - 3 months, at beginning of period	1.19%	0.59%
LIBOR - 3 months, at end of period	0.59%	0.28%

The margin over the LIBO rate was 1.0% during the three months ended September 30, 2009. The Corporation's interest rate swap expired on July 31, 2009, therefore, the Corporation's \$240.0 million term debt is now subject to variable interest rates.

**Tax Provision**

The tax provision for the periods presented was as follows (in million):

	Quarter Ended	
	June 30, 2009	September 30, 2009
<b>Tax provision</b>	<b>\$ 6.6</b>	<b>\$ 2.2</b>
<b>Total provision as a percentage of income</b>	<b>41.9%</b>	<b>13.1%</b>

During the three month period ended September 30, 2009, the Corporation recorded a tax benefit of \$4.5 million (\$0.15 diluted earnings per share) related to the adoption of an internal restructuring plan. Pursuant to the restructuring plan, the Corporation believes that it is more likely than not that it will be able to realize certain historic state net operating loss carryforwards for which a valuation allowance had previously been provided. Excluding this one-time benefit, the provision for income taxes for the three months ended September 30, 2009 would have been \$6.7 million (39.7% of income).



**Table of Contents****Liquidity and Capital Resources**

The following compares the Corporation's Statement of Cash Flows for the three months ended June 30, 2009 and September 30, 2009 (in millions):

**Statement of Cash Flows**

	Quarter Ended	
	June 30, 2009	September 30, 2009
Cash flows provided by (used in) operating activities:		
Net income	\$ 9.2	\$ 14.6
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation	4.2	4.5
Amortization	1.9	2.5
Integration, merger and acquisition related costs and other charges		
Stock-based compensation	1.3	1.3
Amortization of deferred financing fees	0.1	0.1
Deferred income taxes	6.8	2.7
Other		(0.1)
Change in operating assets and liabilities:		
Accounts receivable, net	8.1	(4.5)
Inventory and other assets	1.1	(2.4)
Prepays and other assets	0.2	(5.3)
Accounts payable	0.2	4.8
Salaries, wages and other compensation	(1.0)	1.0
Other accrued liabilities	(3.3)	(2.3)
Net cash provided by operating activities	28.8	16.9
Cash flows provided by (used in) investing activities:		
Purchase of equipment and leasehold improvements	(3.3)	(5.8)
Acquisitions		(15.9)
Cash proceeds from sale of assets	0.1	
Net cash used in investing activities	(3.2)	(21.7)
Cash flows provided by financing activities:		
Repayments of long-term debt and capital lease obligations	(0.2)	(0.1)
Issuance of common stock	0.2	1.0
Net cash provided by financing activities		0.9
Change in cash and cash equivalents	25.6	(3.9)
Cash and cash equivalents at beginning of period	52.1	77.7
Cash and cash equivalents at end of period	\$ 77.7	\$ 73.8
Supplemental information:		
Cash paid for interest	\$ 3.2	\$ 3.8
Cash paid for taxes	\$ 1.1	\$ 0.2



---

**Table of Contents**

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

During the reporting period, there have been no material changes in the disclosures set forth in Part II, Item 7A in our Form 10-K for the fiscal year ended December 31, 2008.

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

The Corporation has carried out an evaluation under the supervision and with the participation of management, including the Corporation's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Corporation's disclosure controls and procedures as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act) as of the end of the period covered by this report. The Corporation's disclosure controls and procedures are designed so that information required to be disclosed in the Corporation's reports filed under the Exchange Act, such as this Quarterly Report on Form 10-Q, is recorded, processed, summarized, and reported within the time periods specified in the Commission's rules and forms. The Corporation's disclosure controls and procedures are also intended to ensure that such information is accumulated and communicated to the Corporation's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives, and management necessarily is required to use its judgment in evaluating the cost-benefit relationship of possible disclosure controls and procedures. Based upon this evaluation, which excluded an assessment of internal control of the institutional pharmacy business acquired during the period, the Chief Executive Officer and Chief Financial Officer have concluded that, as of September 30, 2009, the Corporation's disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports that the Corporation files and submits under the Exchange Act is recorded, processed, summarized, and reported as and when required. See Note Regarding Acquisition Below.

**Changes in Internal Control Over Financial Reporting**

There have been no changes in the Corporation's internal control over financial reporting during the quarter ended September 30, 2009, that have materially affected, or are reasonably likely to materially affect, the Corporation's internal control over financial reporting. See Note Regarding Acquisition Below.

**Note Regarding Acquisition**

In making its assessment of disclosure controls and procedures and of changes in internal control over financial reporting as of September 30, 2009, management has excluded an institutional pharmacy business that the Corporation acquired on August 10, 2009. The Corporation is currently assessing the control environment of this acquired business.

The acquired business is included in the Corporation's condensed consolidated financial statements as of September 30, 2009. The acquired business' total revenue and assets were not material to the Corporation's condensed consolidated financial statements at September 30, 2009.

**PART II. OTHER INFORMATION**

**Item 1A. Risk Factors**

There have been no material changes in our risk factors from those disclosed in the Corporation's Annual Report on Form 10-K for the year ended December 31, 2008.

**Table of Contents**

**Item 6. Exhibits**

<b>Exhibit</b>	<b>Description</b>
3.1	Certificate of Incorporation of the Registrant, as amended (1)
3.2	Amended and Restated By-Laws of the Registrant (1)
4.1	Specimen Common Stock Certificate of the Registrant (2)
31.1	Certification of Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Chief Executive Officer, pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(1) Filed with the Corporation's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on August 31, 2007, and incorporated herein by reference.

(2) Filed with Amendment No. 2 to the Corporation's Registration Statement on Form S-4/S-1 (Reg. No. 333-142940) filed with the Securities and Exchange Commission on June 27, 2007, and incorporated herein by reference.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PHARMERICA CORPORATION

Date: October 29, 2009

/S/ GREGORY S. WEISHAR  
**Gregory S. Weishar**  
**Chief Executive Officer and**  
**Director**

Date: October 29, 2009

/S/ MICHAEL J. CULOTTA  
**Michael J. Culotta**  
**Executive Vice President and**  
**Chief Financial Officer**

Date: October 29, 2009

/S/ BERARD E. TOMASSETTI  
**Berard E. Tomassetti**  
**Senior Vice President and**  
**Chief Accounting Officer**

**Table of Contents**

**EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Description</b>
31.1	Certification of Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Chief Executive Officer, pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002