

Under Armour, Inc.  
Form 10-Q  
August 05, 2010  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**Form 10-Q**

(Mark One)

**☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2010

or

**☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission File No. 001-33202

**UNDER ARMOUR, INC.**

(Exact name of registrant as specified in its charter)

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**Maryland**  
(State or other jurisdiction of  
incorporation or organization)

**52-1990078**  
(I.R.S. Employer  
Identification No.)

**1020 Hull Street**

**Baltimore, Maryland 21230**  
(Address of principal executive offices) (Zip Code)

**(410) 454-6428**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 31, 2010, there were 38,403,673 shares of Class A Common Stock and 12,500,000 shares of Class B Convertible Common Stock outstanding.

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**UNDER ARMOUR, INC.**

**June 30, 2010**

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**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****Under Armour, Inc. and Subsidiaries****Unaudited Consolidated Balance Sheets****(In thousands, except share data)**

|  | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> | <b>June 30,<br/>2009</b> |
|--|--------------------------|------------------------------|--------------------------|
| <b>Assets</b>  |                          |                              |                          |
| Current assets   |                          |                              |                          |
| Cash and cash equivalents  | \$ 156,089               | \$ 187,297                   | \$ 79,542                |
| Accounts receivable, net   | 96,314                   | 79,356                       | 85,421                   |
| Inventories, net   | 179,150                  | 148,488                      | 181,365                  |
| Prepaid expenses and other current assets  | 24,658                   | 19,989                       | 23,621                   |
| Deferred income taxes  | 11,339                   | 12,870                       | 15,942                   |
| <b>Total current assets</b>  | <b>467,550</b>           | <b>448,000</b>               | <b>385,891</b>           |
| Property and equipment, net  | 74,900                   | 72,926                       | 74,753                   |
| Intangible assets, net   | 4,657                    | 5,681                        | 6,724                    |
| Deferred income taxes  | 17,993                   | 13,908                       | 10,071                   |
| Other long term assets   | 4,999                    | 5,073                        | 4,265                    |
| <b>Total assets</b>  | <b>\$ 570,099</b>        | <b>\$ 545,588</b>            | <b>\$ 481,704</b>        |
| <b>Liabilities and Stockholders' Equity</b>  |                          |                              |                          |
| Current liabilities  |                          |                              |                          |
| Accounts payable   | \$ 81,183                | \$ 68,710                    | \$ 70,174                |
| Accrued expenses   | 30,880                   | 40,885                       | 29,291                   |
| Current maturities of long term debt   | 8,174                    | 9,178                        | 8,046                    |
| Current maturities of capital lease obligations  | 12                       | 97                           | 230                      |
| Other current liabilities  | 2,634                    | 1,292                        | 460                      |
| <b>Total current liabilities</b>   | <b>122,883</b>           | <b>120,162</b>               | <b>108,201</b>           |
| Long term debt, net of current maturities  | 7,406                    | 10,948                       | 12,045                   |
| Capital lease obligation, net of current maturities  |                          |                              | 12                       |
| Other long term liabilities  | 16,695                   | 14,481                       | 13,778                   |
| <b>Total liabilities</b>   | <b>146,984</b>           | <b>145,591</b>               | <b>134,036</b>           |
| Commitments and contingencies (see Note 5)   |                          |                              |                          |
| Stockholders' equity   |                          |                              |                          |
| Class A Common Stock, \$0.0003 1/3 par value; 100,000,000 shares authorized as of June 30, 2010, December 31, 2009 and June 30, 2009; 38,387,401 shares issued and outstanding as of June 30, 2010, 37,747,647 shares issued and outstanding as of December 31, 2009, 37,466,261 shares issued and outstanding as of June 30, 2009 | 13                       | 13                           | 12                       |
| Class B Convertible Common Stock, \$0.0003 1/3 par value; 12,500,000 shares authorized, issued and outstanding as of June 30, 2010, December 31, 2009 and June 30, 2009  | 4                        | 4                            | 4                        |

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|  |            |            |            |
|--|------------|------------|------------|
| Additional paid-in capital                 | 206,898    | 197,342    | 185,943    |
| Retained earnings                          | 212,780    | 202,188    | 161,412    |
| Unearned compensation                      |            | (14)       | (28)       |
| Accumulated other comprehensive income     | 3,420      | 464        | 325        |
| Total stockholders' equity                 | 423,115    | 399,997    | 347,668    |
| Total liabilities and stockholders' equity | \$ 570,099 | \$ 545,588 | \$ 481,704 |

See accompanying notes.

**Table of Contents****Under Armour, Inc. and Subsidiaries****Unaudited Consolidated Statements of Income****(In thousands, except per share amounts)**

|   | <b>Three Months Ended<br/>June 30,</b> |                 | <b>Six Months Ended<br/>June 30,</b> |                 |
|---|--|-----------------|--------------------------------------|-----------------|
|   | <b>2010</b>                            | <b>2009</b>     | <b>2010</b>                          | <b>2009</b>     |
| Net revenues                                      | \$ 204,786                             | \$ 164,648      | \$ 434,193                           | \$ 364,648      |
| Cost of goods sold                                | 104,860                                | 90,919          | 226,636                              | 201,695         |
| <b>Gross profit</b>                               | <b>99,926</b>                          | <b>73,729</b>   | <b>207,557</b>                       | <b>162,953</b>  |
| Selling, general and administrative expenses      | 93,034                                 | 70,348          | 187,081                              | 151,676         |
| <b>Income from operations</b>                     | <b>6,892</b>                           | <b>3,381</b>    | <b>20,476</b>                        | <b>11,277</b>   |
| Interest expense, net                             | (580)                                  | (583)           | (1,126)                              | (1,443)         |
| Other expense, net                                | (167)                                  | (362)           | (852)                                | (349)           |
| <b>Income before income taxes</b>                 | <b>6,145</b>                           | <b>2,436</b>    | <b>18,498</b>                        | <b>9,485</b>    |
| Provision for income taxes                        | 2,643                                  | 997             | 7,826                                | 4,084           |
| <b>Net income</b>                                 | <b>\$ 3,502</b>                        | <b>\$ 1,439</b> | <b>\$ 10,672</b>                     | <b>\$ 5,401</b> |
| <b>Net income available per common share</b>      |  |                 |                                      |                 |
| Basic   | \$ 0.07                                | \$ 0.03         | \$ 0.21                              | \$ 0.11         |
| Diluted   | \$ 0.07                                | \$ 0.03         | \$ 0.21                              | \$ 0.11         |
| <b>Weighted average common shares outstanding</b> |  |                 |                                      |                 |
| Basic   | 50,764                                 | 49,726          | 50,592                               | 49,573          |
| Diluted   | 51,059                                 | 50,577          | 50,986                               | 50,503          |

See accompanying notes.

**Table of Contents****Under Armour, Inc. and Subsidiaries****Unaudited Consolidated Statements of Cash Flows**

(In thousands)

|  | Six Months Ended<br>June 30, |           |
|--|------------------------------|-----------|
|  | 2010                         | 2009      |
| <b>Cash flows from operating activities</b>  |                              |           |
| Net income   | \$ 10,672                    | \$ 5,401  |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities |                              |           |
| Depreciation and amortization  | 15,349                       | 13,533    |
| Unrealized foreign currency exchange rate (gains) losses                                   | 10,142                       | (2,964)   |
| Stock-based compensation   | 6,268                        | 5,272     |
| Loss on disposal of property and equipment   | 21                           | 37        |
| Deferred income taxes  | (4,031)                      | (4,535)   |
| Changes in reserves for doubtful accounts, returns, discounts and inventories              | (2,726)                      | (254)     |
| Changes in operating assets and liabilities:   |                              |           |
| Accounts receivable  | (22,498)                     | (2,376)   |
| Inventories  | (32,084)                     | 302       |
| Prepaid expenses and other assets  | (215)                        | 3,350     |
| Accounts payable   | 13,577                       | (2,863)   |
| Accrued expenses and other liabilities   | (3,160)                      | 3,547     |
| Income taxes payable and receivable  | (3,640)                      | (11,148)  |
| Net cash provided by (used in) operating activities  | (12,325)                     | 7,302     |
| <b>Cash flows from investing activities</b>  |                              |           |
| Purchase of property and equipment   | (15,209)                     | (11,564)  |
| Purchase of trust-owned life insurance policies  | (325)                        | (5)       |
| Net cash used in investing activities  | (15,534)                     | (11,569)  |
| <b>Cash flows from financing activities</b>  |                              |           |
| Payments on revolving credit facility  |                              | (25,000)  |
| Proceeds from long term debt   |                              | 3,567     |
| Payments on long term debt   | (4,546)                      | (3,609)   |
| Payments on capital lease obligations  | (85)                         | (216)     |
| Excess tax benefits from stock-based compensation arrangements                             | 1,445                        | 3,317     |
| Payments of deferred financing costs   |                              | (1,354)   |
| Proceeds from exercise of stock options and other stock issuances                          | 2,310                        | 3,021     |
| Net cash used in financing activities  | (876)                        | (20,274)  |
| Effect of exchange rate changes on cash and cash equivalents                               | (2,473)                      | 2,041     |
| Net decrease in cash and cash equivalents  | (31,208)                     | (22,500)  |
| <b>Cash and cash equivalents</b>   |                              |           |
| Beginning of period  | 187,297                      | 102,042   |
| End of period  | \$ 156,089                   | \$ 79,542 |

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**Non-cash investing and financing activities**

|  |          |          |
|--|----------|----------|
| Purchase of property and equipment through certain obligations | \$ 1,165 | \$ 1,589 |
| Purchase of intangible asset through certain obligations       |          | 2,105    |

See accompanying notes.

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**Table of Contents****Under Armour, Inc. and Subsidiaries****Notes to the Unaudited Consolidated Financial Statements****1. Description of the Business**

Under Armour, Inc. is a developer, marketer and distributor of branded performance apparel, footwear and accessories. These products are sold worldwide and worn by athletes at all levels, from youth to professional on playing fields around the globe, as well as by consumers with active lifestyles.

**2. Summary of Significant Accounting Policies***Basis of Presentation*

The accompanying consolidated financial statements include the accounts of Under Armour, Inc. and its wholly owned subsidiaries (the Company). Certain information in footnote disclosures normally included in annual financial statements was condensed or omitted for the interim periods presented in accordance with the rules and regulations of the Securities and Exchange Commission (the SEC) and accounting principles generally accepted in the United States of America for interim consolidated financial statements. In the opinion of management, all adjustments consisting of normal, recurring adjustments considered necessary for a fair presentation of the financial position and results of operations were included. All intercompany balances and transactions were eliminated. The consolidated balance sheet as of December 31, 2009 is derived from the audited financial statements included in the Company's Annual Report on Form 10-K filed with the SEC for the year ended December 31, 2009 (the 2009 Form 10-K), which should be read in conjunction with these consolidated financial statements. The results for the three and six months ended June 30, 2010 are not necessarily indicative of the results to be expected for the year ending December 31, 2010 or any other portions thereof.

*Concentration of Credit Risk*

Financial instruments that subject the Company to a significant concentration of credit risk consist primarily of accounts receivable. The majority of the Company's accounts receivable are due from large sporting goods retailers. Credit is extended based on an evaluation of the customer's financial condition and generally collateral is not required. The most significant customers that accounted for a large portion of net revenues and accounts receivable were as follows:

|                                | Customer<br>A | Customer<br>B | Customer<br>C |
|--------------------------------|---------------|---------------|---------------|
| Net revenues                   |               |               |               |
| Six months ended June 30, 2010 | 19.8%         | 10.0%         | 6.1%          |
| Six months ended June 30, 2009 | 20.7%         | 9.9%          | 5.2%          |
| Accounts receivable            |               |               |               |
| As of June 30, 2010            | 25.1%         | 12.8%         | 9.1%          |
| As of December 31, 2009        | 17.6%         | 10.7%         | 6.0%          |
| As of June 30, 2009            | 23.4%         | 10.0%         | 5.5%          |

*Allowance for Doubtful Accounts*

As of June 30, 2010, December 31, 2009 and June 30, 2009, the allowance for doubtful accounts was \$4.8 million, \$5.2 million and \$4.8 million, respectively.

*Sales Returns, Allowances, Markdowns and Discounts*

The Company records reductions to revenue for estimated customer returns, allowances, markdowns and discounts. The Company bases its estimates on historical rates of customer returns and allowances as well as the specific identification of outstanding returns and markdowns. The actual amount of customer returns and allowances, which is inherently uncertain, may differ from the Company's estimates. If the Company determined that actual or expected returns or allowances were significantly greater or lower than the reserves it had established, it would record a decrease or an increase, as appropriate, to net sales in the period in which the Company made such a determination. Provisions for customer

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specific discounts based on contractual obligations with certain major customers are recorded as reductions to net sales.

Reserves for returns and allowances are recorded as offsets to accounts receivable as settlements are made through offsets to outstanding customer invoices. Beginning in the first quarter of 2010, reserves for markdowns and discounts earned by customers in the period have been recorded as offsets to accounts receivable as settlements are made through

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offsets to outstanding customer invoices. In prior periods, the majority of these amounts were recorded as accrued expenses as settlements were made through cash disbursements. As of June 30, 2010, there were \$7.7 million in customer markdowns and discounts recorded as offsets to accounts receivable, and no amounts were recorded as accrued expenses. As of December 31, 2009 and June 30, 2009, there were no significant customer markdowns or discounts recorded as offsets to accounts receivable, and \$6.9 million and \$7.4 million were recorded as accrued expenses, respectively.

### *Income Taxes*

The Company recorded \$2.6 million and \$1.0 million of income tax expense for the three months ended June 30, 2010 and 2009, respectively, and \$7.8 million and \$4.1 million of income tax expense for the six months ended June 30, 2010 and 2009, respectively. The effective rates for income taxes were 42.3% and 43.1% for the six months ended June 30, 2010 and 2009, respectively. The effective tax rate for the six months ended June 30, 2010 was lower than the effective tax rate for the six months ended June 30, 2009 primarily due to decreased losses in foreign subsidiaries and certain tax strategies implemented by the Company in 2010. The Company's annual 2010 effective tax rate is expected to be improved from its 2009 annual effective tax rate of 43.2% due to the drivers noted above.

### *Shipping and Handling Costs*

The Company charges certain customers shipping and handling fees. These fees are recorded in net revenues. Outbound freight costs associated with shipping goods to customers are recorded as cost of goods sold. The Company includes the majority of outbound handling costs as a component of selling, general and administrative expenses. Outbound handling costs include internal costs associated with preparing goods to ship to customers and certain costs to operate the Company's distribution facilities. These costs, included within selling, general and administrative expenses, were \$3.4 million and \$2.4 million for the three months ended June 30, 2010 and 2009, respectively, and \$7.0 million and \$4.8 million for the six months ended June 30, 2010 and 2009, respectively.

### *Management Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates, including estimates relating to assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

### *Recently Adopted Accounting Standards*

In June 2009, the Financial Accounting Standards Board issued an amendment to the accounting and disclosure requirements for the consolidation of variable interest entities ( VIEs ). This amendment requires an enterprise to perform a qualitative analysis when determining whether or not it must consolidate a VIE. The amendment also requires an enterprise to continuously reassess whether it must consolidate a VIE. Finally, an enterprise will be required to disclose significant judgments and assumptions used to determine whether or not to consolidate a VIE. This amendment is effective for financial statements issued for annual periods beginning after November 15, 2009, and for interim periods within the first annual period. The adoption of this amendment in the first quarter of 2010 did not have any impact on the Company's consolidated financial statements.

### *Reclassifications*

Outbound freight costs associated with shipping goods of \$2.0 million and \$4.7 million included in selling, general and administrative expenses for the three and six months ended June 30, 2009, respectively, were reclassified to cost of goods sold to conform to the presentation for the three and six months ended June 30, 2010. In addition, costs of \$1.4 million and \$2.8 million associated with the Company's sourcing offices and Special Make-Up Shop included in cost of goods sold for the three and six months ended June 30, 2009, respectively, were reclassified to selling, general and administrative expenses to conform to the presentation for the three and six months ended June 30, 2010. The Company began reclassifying these amounts in the first quarter of 2010 and believes these changes were appropriate given its view that cost of goods sold should primarily include product costs which are variable in nature. In addition, these reclassifications will more closely align with the way the Company manages its business.

**Table of Contents****3. Inventories, Net**

Inventories consisted of the following:

| <i>(In thousands)</i>  | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> | <b>June 30,<br/>2009</b> |
|------------------------|--------------------------|------------------------------|--------------------------|
| Finished goods         | \$ 184,750               | \$ 155,596                   | \$ 187,585               |
| Raw materials          | 892                      | 785                          | 636                      |
| Work-in-process        | 23                       | 71                           | 5                        |
| Subtotal inventories   | 185,665                  | 156,452                      | 188,226                  |
| Inventories reserve    | (6,515)                  | (7,964)                      | (6,861)                  |
| Total inventories, net | \$ 179,150               | \$ 148,488                   | \$ 181,365               |

**4. Revolving Credit Facility and Long Term Debt***Revolving Credit Facility*

The Company has a revolving credit facility with certain lending institutions. The revolving credit facility has a term of three years, expiring in January 2012, and provides for a committed revolving credit line of up to \$200.0 million based on the Company's qualified domestic inventory and accounts receivable balances. The commitment amount under the revolving credit facility may be increased by an additional \$50.0 million, subject to certain conditions and approvals per the credit agreement.

The revolving credit facility may be used for working capital and general corporate purposes. It is collateralized by substantially all of the assets of the Company and its domestic subsidiaries (other than the Company's trademarks), and by a pledge of 65% of the equity interests of certain of the Company's foreign subsidiaries. Up to \$5.0 million of the revolving credit facility may be used to support letters of credit, of which \$3.5 million was outstanding as of June 30, 2010. The Company must maintain a certain leverage ratio and fixed charge coverage ratio as defined in the credit agreement. As of June 30, 2010, the Company was in compliance with these financial covenants. The revolving credit facility also provides the lenders with the ability to reduce the borrowing base, even if the Company is in compliance with all conditions of the revolving credit facility, upon a material adverse change to the business, properties, assets, financial condition or results of operations of the Company. The revolving credit facility contains a number of restrictions that limit the Company's ability, among other things, and subject to certain limited exceptions, to incur additional indebtedness, pledge its assets as security, guaranty obligations of third parties, make investments, undergo a merger or consolidation, dispose of assets, or materially change its line of business. In addition, the revolving credit facility includes a cross default provision whereby an event of default under other debt obligations, as defined in the credit agreement, will be considered an event of default under this credit agreement.

Borrowings under the revolving credit facility bear interest based on the daily balance outstanding at a LIBOR rate option (with LIBOR subject to a rate floor of 1.25%) plus an applicable margin (varying from 2.0% to 2.5%) or, in certain cases at the Company's discretion, a base rate option (based on the prime rate or as otherwise specified in the credit agreement, with the base rate subject to a rate floor of 2.25%) plus an applicable margin (varying from 1.0% to 1.5%). The revolving credit facility also carries a commitment fee varying from 0.38% to 0.5% of the committed line amount less outstanding borrowings and letters of credit. The applicable margins are calculated quarterly and vary based on the Company's leverage ratio as defined in the credit agreement.

Prior to entering into the revolving credit facility in January 2009, the Company terminated its prior \$100.0 million revolving credit facility. In conjunction with the termination of the prior revolving credit facility, the Company repaid the then outstanding balance of \$25.0 million. The prior revolving credit facility was also collateralized by substantially all of the Company's assets, other than its trademarks, and included covenants, conditions and other terms similar to the Company's current revolving credit facility.

As of June 30, 2010, borrowings under the \$200 million revolving credit facility were limited to approximately \$130.0 million based on the Company's eligible domestic inventory and accounts receivable balances. The weighted average interest rate on the balances outstanding under the prior revolving credit facility was 1.4% during the six months ended June 30, 2009. No balances were outstanding under the current revolving credit facility during the three months ended June 30, 2009 and six months ended June 30, 2010.



**Table of Contents***Long Term Debt*

The Company has long term debt agreements with various lenders to finance the acquisition or lease of qualifying capital investments. Loans under these agreements are collateralized by a first lien on the related assets acquired. As these agreements are not committed facilities, each advance is subject to approval by the lenders. Additionally, these agreements include a cross default provision whereby an event of default under other debt obligations, including the Company's revolving credit facility, will be considered an event of default under these agreements. These agreements require a prepayment fee if the Company pays outstanding amounts ahead of the scheduled terms. The terms of the revolving credit facility limit the total amount of additional financing under these agreements to \$35.0 million, of which \$27.4 million was available as of June 30, 2010. At June 30, 2010, December 31, 2009 and June 30, 2009, the outstanding principal balance under these agreements was \$15.6 million, \$20.1 million and \$20.1 million, respectively. Currently, advances under these agreements bear interest rates which are fixed at the time of each advance. The weighted average interest rates on outstanding borrowings were 5.9% and 6.0% for the three months ended June 30, 2010 and 2009, respectively, and 5.9% for each of the six months ended June 30, 2010 and 2009.

The Company monitors the financial health and stability of its lenders under the revolving credit and long term debt facilities; however, instability in the credit markets could negatively impact lenders and their ability to perform under these facilities.

Interest expense was \$0.6 million for each of the three months ended June 30, 2010 and 2009, and \$1.1 million and \$1.5 million for the six months ended June 30, 2010 and 2009, respectively. Interest expense includes the amortization of deferred financing costs and interest expense under the revolving credit and long term debt facilities.

**5. Commitments and Contingencies**

There were no significant changes to the contractual obligations reported in the 2009 Form 10-K.

**6. Fair Value Measurements**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). The fair value accounting guidance outlines a valuation framework and creates a fair value hierarchy in order to increase the consistency and comparability of fair value measurements and the related disclosures and prioritizes the inputs used in measuring fair value as follows:

Level 1: Observable inputs such as quoted prices in active markets;

Level 2: Inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and

Level 3: Unobservable inputs for which there is little or no market data, which require the reporting entity to develop its own assumptions.

Financial assets and (liabilities) measured at fair value as of June 30, 2010 are set forth in the table below:

| <i>(In thousands)</i>  | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> |
|--|----------------|----------------|----------------|
| Derivative foreign currency forward contracts (see Note 8)           | \$             | \$ 609         | \$             |
| Trust owned life insurance policies ( TOLI ) held by the Rabbi Trust |                | 2,917          |                |
| Deferred Compensation Plan obligations                               |                | (2,876)        |                |

Fair values of the financial assets and liabilities listed above are determined using inputs that use as their basis readily observable market data that are actively quoted and are validated through external sources, including third-party pricing services and brokers. The foreign currency forward contracts represent gains and losses on derivative contracts, which are the net difference between the U.S. dollars to be received or paid at each contract's settlement date and the U.S. dollar value of the foreign currency to be sold or purchased at the current forward exchange rate. The fair value of the TOLI held by the Rabbi Trust is based on the cash-surrender value of the life insurance policies, which are invested primarily in mutual funds and a separately managed fixed income fund. These investments are in the same funds and purchased in substantially the same amounts as the selected investments of participants, which represent the underlying liabilities to participants in the Deferred Compensation Plan. Obligations under the Deferred Compensation Plan are recorded at amounts due to participants, based on the fair value of participants' selected investments.



**Table of Contents****7. Stock-Based Compensation**

During the six months ended June 30, 2010, 127.5 thousand shares of restricted stock and 234.0 thousand stock options were awarded to certain officers and key employees under the Under Armour, Inc. Amended and Restated 2005 Omnibus Long-Term Incentive Plan ( the 2005 Plan ). The restricted stock and stock options have a vesting term of four years. The stock options have a term of ten years and a weighted average exercise price of \$30.24, based on the closing price of the Company's Class A Common Stock on the date of grant. The weighted average fair value of the stock options was \$16.71 and was estimated using the Black-Sholes option-pricing model consistent with the weighted average assumptions included within the 2009 Form 10-K.

In addition, in March 2010, 1.1 million performance-based stock options were awarded to certain officers and key employees under the 2005 Plan. The performance-based stock options have vesting that is tied to the achievement of a certain combined annual operating income target for 2011 and 2012. Upon the achievement of the combined operating income target, 50% of the options will vest and the remaining 50% will vest one year later. If certain lower levels of combined operating income for 2011 and 2012 are achieved, fewer or no options will vest at that time and one year later, and the remaining stock options will be forfeited. The weighted average fair value of the performance-based stock options was \$16.38 and was estimated using the Black-Sholes option-pricing model consistent with the weighted average assumptions included within the 2009 Form 10-K. As of June 30, 2010, the Company had not recorded stock based compensation expense for these performance-based stock options as the Company was unable to predict with certainty whether the combined operating income targets would be reached. The Company will assess the probability of the achievement of the operating income targets at the end of each reporting period. When it becomes probable that the performance targets related to these performance-based stock options will be achieved, a cumulative adjustment will be recorded as if ratable stock-based compensation expense had been recorded since the grant date. A cumulative adjustment of \$1.8 million would have been recorded at June 30, 2010 had the achievement of the operating income targets been probable.

**8. Foreign Currency Risk Management and Derivatives**

The Company is exposed to gains and losses resulting from fluctuations in foreign currency exchange rates mainly relating to transactions generated by its international subsidiaries in currencies other than their local currencies. These gains and losses are primarily driven by intercompany transactions. Since August 2007, the Company has entered into foreign currency forward contracts to reduce the risk associated with foreign currency exchange rate fluctuations on intercompany transactions and projected inventory purchases for its Canadian subsidiary. Since December 2008, the Company has entered into foreign currency forward contracts to reduce the risk associated with foreign currency exchange rate fluctuations on intercompany transactions for its European subsidiary.

As of June 30, 2010, the notional value of the Company's outstanding foreign currency forward contracts used to mitigate the foreign currency exchange rate fluctuations on its Canadian subsidiary's intercompany transactions was \$16.3 million with contract maturities of 1 month. As of June 30, 2010, the notional value of the Company's outstanding foreign currency forward contracts used to mitigate the foreign currency exchange rate fluctuations on its European subsidiary's intercompany transactions was \$51.2 million with contract maturities of 1 month. The foreign currency forward contracts are not designated as cash flow hedges, and accordingly, changes in their fair value are recorded in other expense, net. As of June 30, 2010, December 31, 2009 and June 30, 2009, the fair values of the Company's foreign currency forward contracts were assets of \$0.6 million, \$0.3 million and \$0.2 million, respectively, and were included in prepaid expenses and other current assets on the consolidated balance sheet. Refer to Note 6 for a discussion of the fair value measurements. Included in other expense, net were the following amounts related to changes in foreign currency exchange rates and derivative foreign currency forward contracts:

| <i>(In thousands)</i>                                    | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|--|---------------------------|-------------|-------------------------|-------------|
|  | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|  | <b>2010</b>               | <b>2009</b> | <b>2010</b>             | <b>2009</b> |
| Unrealized foreign currency exchange rate gains (losses) | \$ (6,652)                | \$ 4,009    | \$ (10,142)             | \$ 2,964    |
| Realized foreign currency exchange rate gains (losses)   | 689                       | 89          | 782                     | (800)       |
| Unrealized derivative gains (losses)                     | 944                       | (1,290)     | 307                     | (1,087)     |
| Realized derivative gains (losses)                       | 4,852                     | (3,170)     | 8,201                   | (1,426)     |

The Company enters into foreign currency forward contracts with major financial institutions with investment grade credit ratings and is exposed to credit losses in the event of non-performance by these financial institutions. This credit risk is generally limited to the unrealized gains in the foreign currency forward contracts. The Company monitors the credit quality of these financial institutions and considers the risk of counterparty default to be minimal.



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Comprehensive income by period is stated below:

| <i>(In thousands)</i>                        | Three Months Ended<br>June 30, |          | Six Months Ended<br>June 30, |          |
|--|--------------------------------|----------|------------------------------|----------|
|  | 2010                           | 2009     | 2010                         | 2009     |
| Net income                                   | \$ 3,502                       | \$ 1,439 | \$ 10,672                    | \$ 5,401 |
| Other comprehensive income (loss)            |                                |          |                              |          |
| Changes in cumulative translation adjustment | 1,823                          | (358)    | 2,956                        | (80)     |
| Total comprehensive income                   | \$ 5,325                       | \$ 1,081 | \$ 13,628                    | \$ 5,321 |

**10. Earnings per Share**

The following represents a reconciliation from basic earnings per share to diluted earnings per share:

| <i>(In thousands, except per share amounts)</i>                               | Three Months Ended<br>June 30, |          | Six Months Ended<br>June 30, |          |
|---|--------------------------------|----------|------------------------------|----------|
|   | 2010                           | 2009     | 2010                         | 2009     |
| <b>Numerator</b>  |                                |          |                              |          |
| Net income  | \$ 3,502                       | \$ 1,439 | \$ 10,672                    | \$ 5,401 |
| Net income attributable to participating securities                           | (32)                           | (16)     | (96)                         | (59)     |
| Net income available to common shareholders (1)                               | \$ 3,470                       | \$ 1,423 | \$ 10,576                    | \$ 5,342 |
| <b>Denominator</b>  |                                |          |                              |          |
| Weighted average common shares outstanding                                    | 50,320                         | 49,201   | 50,153                       | 49,025   |
| Effect of dilutive securities   | 295                            | 851      | 395                          | 930      |
| Weighted average common shares and dilutive securities outstanding            | 50,615                         | 50,052   | 50,548                       | 49,955   |
| Earnings per share - basic  | \$ 0.07                        | \$ 0.03  | \$ 0.21                      | \$ 0.11  |
| Earnings per share - diluted  | \$ 0.07                        | \$ 0.03  | \$ 0.21                      | \$ 0.11  |
| (1) Basic weighted average common shares outstanding                          | 50,320                         | 49,201   | 50,153                       | 49,025   |
| Basic weighted average common shares outstanding and participating securities | 50,764                         | 49,726   | 50,592                       | 49,573   |
| Percentage allocated to common stockholders                                   | 99.1%                          | 98.9%    | 99.1%                        | 98.9%    |

Effects of potentially dilutive securities are presented only in periods in which they are dilutive. Stock options, restricted stock units, and warrants representing 1.3 million and 1.1 million shares of common stock outstanding for the three months ended June 30, 2010 and 2009, respectively, and 1.3 million and 1.2 million shares of common stock outstanding for the six months ended June 30, 2010 and 2009, respectively, were excluded from the computation of diluted earnings per share because their effect would have been anti-dilutive.

**11. Segment Data and Related Information**

The Company has historically operated within one operating and reportable segment based on how the Chief Operating Decision Maker ( CODM ) manages the business. Beginning with the second quarter of 2010, the Company's operating segments changed to reflect how the

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CODM makes decisions about allocating resources and assessing performance. In order to make these decisions, the CODM now receives discrete financial information by geographic region based on the Company's strategy to become a global brand. These geographic regions include North America; Latin America; Europe, the Middle East and Africa ( EMEA ); and Asia. The Company's new operating segments are based on these geographic regions. Each geographic segment operates exclusively in one industry: the development, marketing and distribution of branded performance apparel, footwear and accessories. As the Latin America, EMEA and Asia operating segments do not meet the quantitative thresholds for individual disclosure as reportable segments, they were combined into other foreign countries.

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The geographic distribution of the Company's net revenues, operating income and total assets are summarized in the following tables based on the location of its customers and operations. Net revenues represent sales to external customers for each segment. In addition to net revenues, operating income is a primary financial measure used by the Company to evaluate performance of each segment. Intercompany balances were eliminated for separate disclosure. Prior period data included below was reclassified to conform to the current period presentation.

| <i>(In thousands)</i>   | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|-------------------------|---------------------------|-------------|-------------------------|-------------|
|                         | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                         | <b>2010</b>               | <b>2009</b> | <b>2010</b>             | <b>2009</b> |
| <b>Net revenues</b>     |                           |             |                         |             |
| North America           | \$ 196,008                | \$ 157,956  | \$ 411,766              | \$ 350,498  |
| Other foreign countries | 8,778                     | 6,692       | 22,427                  | 14,150      |
| Total net revenues      | \$ 204,786                | \$ 164,648  | \$ 434,193              | \$ 364,648  |

| <i>(In thousands)</i>      | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|----------------------------|---------------------------|-------------|-------------------------|-------------|
|                            | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                            | <b>2010</b>               | <b>2009</b> | <b>2010</b>             | <b>2009</b> |
| <b>Operating income</b>    |                           |             |                         |             |
| North America              | \$ 6,211                  | \$ 4,360    | \$ 18,974               | \$ 13,625   |
| Other foreign countries    | 681                       | (979)       | 1,502                   | (2,348)     |
| Total operating income     | 6,892                     | 3,381       | 20,476                  | 11,277      |
| Interest expense, net      | (580)                     | (583)       | (1,126)                 | (1,443)     |
| Other expense, net         | (167)                     | (362)       | (852)                   | (349)       |
| Income before income taxes | \$ 6,145                  | \$ 2,436    | \$ 18,498               | \$ 9,485    |

| <i>(In thousands)</i>   | <b>June 30,</b> | <b>December 31,</b> | <b>June 30,</b> |
|-------------------------|-----------------|---------------------|-----------------|
|                         | <b>2010</b>     | <b>2009</b>         | <b>2009</b>     |
| <b>Total assets</b>     |                 |                     |                 |
| North America           | \$ 529,268      | \$ 493,726          | \$ 447,086      |
| Other foreign countries | 40,831          | 51,862              | 34,618          |
| Total assets            | \$ 570,099      | \$ 545,588          | \$ 481,704      |

Net revenues by product category are as follows:

| <i>(In thousands)</i> | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|-----------------------|---------------------------|-------------|-------------------------|-------------|
|                       | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                       | <b>2010</b>               | <b>2009</b> | <b>2010</b>             | <b>2009</b> |
| <b>Apparel</b>        | \$ 150,205                | \$ 112,040  | \$ 322,841              | \$ 244,279  |
| Footwear              | 35,820                    | 37,496      | 78,778                  | 94,427      |
| Accessories           | 8,857                     | 7,012       | 16,375                  | 12,788      |
| Total net sales       | 194,882                   | 156,548     | 417,994                 | 351,494     |
| License revenues      | 9,904                     | 8,100       | 16,199                  | 13,154      |
| Total net revenues    | \$ 204,786                | \$ 164,648  | \$ 434,193              | \$ 364,648  |



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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Forward-Looking Statements**

Some of the statements contained in this Form 10-Q and the documents incorporated herein by reference (if any) constitute forward-looking statements. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts, such as statements regarding our future financial condition or results of operations, our prospects and strategies for future growth, the development and introduction of new products, and the implementation of our marketing and branding strategies. In many cases, you can identify forward-looking statements by terms such as may, will, should, expects, plans, anticipates, believes, intends, estimates, predicts, outlook, potential, the negative of these terms or other comparable terminology.

The forward-looking statements contained in this Form 10-Q and the documents incorporated herein by reference (if any) reflect our current views about future events and are subject to risks, uncertainties, assumptions and changes in circumstances that may cause events or our actual activities or results to differ significantly from those expressed in any forward-looking statement. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future events, results, actions, levels of activity, performance or achievements. Readers are cautioned not to place undue reliance on these forward-looking statements. A number of important factors could cause actual results to differ materially from those indicated by these forward-looking statements, including, but not limited to, those factors described in our Annual Report on Form 10-K filed with the Securities and Exchange Commission (SEC) (our 2009 Form 10-K) or in this Form 10-Q under Risk Factors, if included herein, and Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A). These factors include without limitation:

changes in general economic or market conditions that could affect consumer spending and the financial health of our retail customers;

our ability to effectively manage our growth and a more complex business;

our ability to effectively develop and launch new, innovative and updated products;

our ability to accurately forecast consumer demand for our products and manage our inventory in response to changing demands;

our ability to obtain the financing required to grow our business, particularly when credit and capital markets are unstable or tighten;

increased competition causing us to reduce the prices of our products or to increase significantly our marketing efforts in order to avoid losing market share;

loss of key suppliers or manufacturers or failure of our suppliers or manufacturers to produce or deliver our products in a timely or cost-effective manner;

changes in consumer preferences or the reduction in demand for performance apparel, footwear and other products;

our ability to accurately anticipate and respond to seasonal or quarterly fluctuations in our operating results;

our ability to effectively market and maintain a positive brand image;

the availability, integration and effective operation of management information systems and other technology; and

our ability to attract and maintain the services of our senior management and key employees.

The forward-looking statements contained in this Form 10-Q reflect our views and assumptions only as of the date of this Form 10-Q. We undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events.

### **Overview**

We are a leading developer, marketer and distributor of branded performance apparel, footwear and accessories. The brand's moisture-wicking synthetic fabrications are engineered in many different designs and styles for wear in nearly every climate to provide a performance alternative to traditional products. Our products are sold worldwide and worn by athletes at all levels, from youth to professional, on playing fields around the globe, as well as by consumers with active lifestyles.

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We are a growth company as evidenced by the increase in net revenues to \$856.4 million in 2009 from \$281.1 million in 2005. We reported net revenues of \$434.2 million for the first six months of 2010, which represented a 19.1% increase from the first six months of 2009. We believe that our growth in net revenues has been driven by a growing interest in performance products and the strength of the Under Armour brand in the marketplace relative to our competitors, as evidenced by the increases in sales of many of our products. We plan to continue to increase our net revenues over the long term by increased sales of our products, expansion of our wholesale distribution, growth in our direct to consumer sales channel and expansion of international markets. Our direct to consumer sales channel includes sales through our website and factory house and specialty stores. We are currently developing new products and product categories, including basketball footwear, for introduction in the future.

Our products are currently offered in approximately twenty thousand retail stores worldwide. A large majority of our products are sold in North America; however we believe that our products appeal to athletes and consumers with active lifestyles around the globe. Internationally, our products are offered primarily in Austria, France, Germany, Ireland and the United Kingdom, as well as in Japan through a third-party licensee and through distributors located in other foreign countries.

### **General**

Net revenues comprise both net sales and license revenues. Net sales comprise sales from our primary product categories, which are apparel, footwear and accessories. Our license revenues consist of fees paid to us by our licensees in exchange for the use of our trademarks on products such as socks, headwear, bags, eyewear, custom-molded mouth guards, other accessories and team uniforms, as well as the distribution of our products in Japan. We are currently developing our own headwear and bags, and beginning in 2011, these products will be sold by us rather than by one of our licensees.

Cost of goods sold consists primarily of product costs, inbound freight and duty costs, outbound freight costs, handling costs to make products floor-ready to customer specifications, royalty payments to endorsers based on a predetermined percentage of sales of selected products and write downs for inventory obsolescence. The fabrics in many of our products are made of petroleum-based synthetic materials. Therefore our product costs, as well as our inbound and outbound freight costs, could be affected by long term pricing trends of oil. In general, as a percentage of net revenues, we expect cost of goods sold associated with our footwear to be higher than the cost of goods sold associated with our apparel. No cost of goods sold is associated with license revenues.

We include outbound freight costs associated with shipping goods to customers as cost of goods sold; however, we include the majority of outbound handling costs as a component of selling, general and administrative expenses. As a result, our gross profit may not be comparable to that of other companies that include outbound handling costs in their cost of goods sold. Outbound handling costs include costs associated with preparing goods to ship to customers and certain costs to operate our distribution facilities. These costs were \$3.4 million and \$2.4 million for the three months ended June 30, 2010 and 2009, respectively, and \$7.0 million and \$4.8 million for the six months ended June 30, 2010 and 2009, respectively.

Our selling, general and administrative expenses consist of costs related to marketing, selling, product innovation and supply chain and corporate services. Personnel costs are included in these categories based on the employees' function. Personnel costs include salaries, benefits and incentive and stock-based compensation expense related to the employee. Our marketing costs are an important driver of our growth. For the full year 2010, we expect to invest in marketing in the range of 12% to 13% of net revenues. Marketing costs consist primarily of commercials, print ads, league, team, player and event sponsorships, amortization of footwear promotional rights and depreciation expense specific to our in-store fixture program. In addition, marketing costs include costs associated with our Special Make-Up Shop ( SMU Shop ) located at one of our distribution facilities where we manufacture a limited number of products primarily for our league, team, player and event sponsorships. Selling costs consist primarily of costs relating to sales through our wholesale channel, the majority of our direct to consumer sales channel costs, along with commissions paid to third parties. Product innovation and supply chain costs include our apparel, footwear and accessories product innovation, sourcing and development costs, distribution facility operating costs, and costs relating to our Hong Kong and Guangzhou, China offices which help support manufacturing, quality assurance and sourcing efforts. Corporate services primarily consist of corporate facility operating costs and company-wide administrative expenses.

Other expense, net consists of unrealized and realized gains and losses on our derivative financial instruments and unrealized and realized gains and losses on adjustments that arise from fluctuations in foreign currency exchange rates relating to transactions generated by our international subsidiaries.

### **Reclassifications**

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Outbound freight costs associated with shipping goods of \$2.0 million and \$4.7 million included in selling, general and administrative expenses for the three and six months ended June 30, 2009, respectively, were reclassified to cost of goods

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sold to conform to the presentation for the three and six months ended June 30, 2010. In addition, costs of \$1.4 million and \$2.8 million associated with our sourcing offices and SMU Shop included in cost of goods sold for the three and six months ended June 30, 2009, respectively, were reclassified to selling, general and administrative expenses to conform to the presentation for the three and six months ended June 30, 2010. We began reclassifying these amounts in the first quarter of 2010 and believe these changes were appropriate given our view that cost of goods sold should primarily include product costs which are variable in nature. In addition, these reclassifications will more closely align with the way we manage our business.

Lastly, prior period stock-based compensation expense included in the corporate services selling, general and administrative expense category for the three and six months ended June 30, 2009 was reclassified among the appropriate selling, general and administrative expense categories based on the category in which the stock-based compensation award recipient was included to conform to the presentation for the three and six months ended June 30, 2010.

**Results of Operations**

The following table sets forth key components of our results of operations for the periods indicated, both in dollars and as a percentage of net revenues:

| <i>(In thousands)</i>                        | Three Months Ended<br>June 30, |            | Six Months Ended<br>June 30, |            |
|--|--------------------------------|------------|------------------------------|------------|
|  | 2010                           | 2009       | 2010                         | 2009       |
| Net revenues                                 | \$ 204,786                     | \$ 164,648 | \$ 434,193                   | \$ 364,648 |
| Cost of goods sold                           | 104,860                        | 90,919     | 226,636                      | 201,695    |
| Gross profit                                 | 99,926                         | 73,729     | 207,557                      | 162,953    |
| Selling, general and administrative expenses | 93,034                         | 70,348     | 187,081                      | 151,676    |
| Income from operations                       | 6,892                          | 3,381      | 20,476                       | 11,277     |
| Interest expense, net                        | (580)                          | (583)      | (1,126)                      | (1,443)    |
| Other expense, net                           | (167)                          | (362)      | (852)                        | (349)      |
| Income before income taxes                   | 6,145                          | 2,436      | 18,498                       | 9,485      |
| Provision for income taxes                   | 2,643                          | 997        | 7,826                        | 4,084      |
| Net income                                   | \$ 3,502                       | \$ 1,439   | \$ 10,672                    | \$ 5,401   |

| <i>(As a percentage of net revenues)</i>     | Three Months Ended<br>June 30, |        | Six Months Ended<br>June 30, |        |
|--|--------------------------------|--------|------------------------------|--------|
|  | 2010                           | 2009   | 2010                         | 2009   |
| Net revenues                                 | 100.0%                         | 100.0% | 100.0%                       | 100.0% |
| Cost of goods sold                           | 51.2                           | 55.2   | 52.2                         | 55.3   |
| Gross profit                                 | 48.8                           | 44.8   | 47.8                         | 44.7   |
| Selling, general and administrative expenses | 45.4                           | 42.7   | 43.1                         | 41.6   |
| Income from operations                       | 3.4                            | 2.1    | 4.7                          | 3.1    |
| Interest expense, net                        | (0.3)                          | (0.4)  | (0.2)                        | (0.4)  |
| Other expense, net                           | (0.1)                          | (0.2)  | (0.2)                        | (0.1)  |
| Income before income taxes                   | 3.0                            | 1.5    | 4.3                          | 2.6    |
| Provision for income taxes                   | 1.3                            | 0.6    | 1.8                          | 1.1    |
| Net income                                   | 1.7%                           | 0.9%   | 2.5%                         | 1.5%   |

**Three Months Ended June 30, 2010 Compared to Three Months Ended June 30, 2009**

*Net revenues* increased \$40.2 million, or 24.4%, to \$204.8 million for the three months ended June 30, 2010 from \$164.6 million for the same period in 2009. This increase was primarily the result of an increase in our apparel net sales as noted in the following tables.

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Net revenues by geographic region are summarized below:

| <i>(In thousands)</i>     | Three Months Ended June 30, |                   |                  |              |
|---------------------------|-----------------------------|-------------------|------------------|--------------|
|                           | 2010                        | 2009              | \$ Change        | % Change     |
| North America             | \$ 196,008                  | \$ 157,956        | \$ 38,052        | 24.1%        |
| Other foreign countries   | 8,778                       | 6,692             | 2,086            | 31.2%        |
| <b>Total net revenues</b> | <b>\$ 204,786</b>           | <b>\$ 164,648</b> | <b>\$ 40,138</b> | <b>24.4%</b> |

Net revenues in North America increased \$38.0 million to \$196.0 million for the three months ended June 30, 2010 from \$158.0 million for the same period in 2009 primarily due to increased net sales in apparel. Refer below for further information. Net revenues in other foreign countries increased by \$2.1 million to \$8.8 million for the three months ended June 30, 2010 from \$6.7 million for the same period in 2009 primarily due to increased product distribution by our licensee in Japan.

Net revenues by product category are summarized below:

| <i>(In thousands)</i>     | Three Months Ended June 30, |                   |                  |              |
|---------------------------|-----------------------------|-------------------|------------------|--------------|
|                           | 2010                        | 2009              | \$ Change        | % Change     |
| Apparel                   | \$ 150,205                  | \$ 112,040        | \$ 38,165        | 34.1%        |
| Footwear                  | 35,820                      | 37,496            | (1,676)          | (4.5)        |
| Accessories               | 8,857                       | 7,012             | 1,845            | 26.3         |
| <b>Total net sales</b>    | <b>194,882</b>              | <b>156,548</b>    | <b>38,334</b>    | <b>24.5</b>  |
| <b>License revenues</b>   | <b>9,904</b>                | <b>8,100</b>      | <b>1,804</b>     | <b>22.3</b>  |
| <b>Total net revenues</b> | <b>\$ 204,786</b>           | <b>\$ 164,648</b> | <b>\$ 40,138</b> | <b>24.4%</b> |

Net sales increased \$38.4 million, or 24.5%, to \$194.9 million for the three months ended June 30, 2010 from \$156.5 million during the same period in 2009. The increase in net sales primarily reflects:

\$16.4 million, or 60.2%, increase in direct to consumer net sales; and

unit growth driven by increased distribution and new offerings in multiple apparel product categories, most significantly in our training, base layer, underwear, golf and football categories.

License revenues increased \$1.8 million, or 22.3%, to \$9.9 million for the three months ended June 30, 2010 from \$8.1 million during the same period in 2009. This increase in license revenues was a result of increased sales by our licensees due to increased distribution and continued unit volume growth.

Gross profit increased \$26.2 million to \$99.9 million for the three months ended June 30, 2010 from \$73.7 million for the same period in 2009. Gross profit as a percentage of net revenues, or gross margin, increased 400 basis points to 48.8% for the three months ended June 30, 2010 compared to 44.8% during the same period in 2009. The increase in gross margin percentage was primarily driven by the following:

increased direct to consumer higher margin sales, accounting for an approximate 130 basis point increase;

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more favorable apparel product mix and sourcing relative to margins, as well as improved outbound freight costs, accounting for an approximate 120 basis point increase;

decreased sales returns, markdowns and apparel liquidations, accounting for an approximate 100 basis point increase; and

lower proportion of total sales year over year from footwear which have lower margins than our apparel, accounting for an approximate 50 basis point increase.

*Selling, general and administrative expenses* increased \$22.7 million to \$93.0 million for the three months ended June 30, 2010 from \$70.3 million for the same period in 2009. As a percentage of net revenues, selling, general and administrative expenses increased to 45.4% for the three months ended June 30, 2010 from 42.7% for the same period in 2009. These changes were primarily attributable to the following:

Marketing costs increased \$5.6 million to \$27.4 million for the three months ended June 30, 2010 from \$21.8 million for the same period in 2009 primarily due to increased sponsorships of collegiate and professional teams and athletes, increased media costs, additional personnel costs and online advertising. As a percentage of net

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revenues, marketing costs increased slightly to 13.4% for the three months ended June 30, 2010 from 13.3% for the same period in 2009.

Selling costs increased \$5.9 million to \$21.2 million for the three months ended June 30, 2010 from \$15.3 million for the same period in 2009. This increase was primarily due to higher personnel and other costs incurred for the continued expansion of our factory house outlet stores and higher selling personnel costs in other areas for the three months ended June 30, 2010 as compared to the same period in 2009. As a percentage of net revenues, selling costs increased to 10.4% for the three months ended June 30, 2010 from 9.3% for the same period in 2009 primarily due to higher personnel and other costs incurred for the continued expansion of our factory house outlet stores.

Product innovation and supply chain costs increased \$6.3 million to \$22.2 million for the three months ended June 30, 2010 from \$15.9 million for the same period in 2009 primarily due to higher distribution facilities operating and personnel costs to support our current growth in net revenues and higher investments in personnel for the design and sourcing of our expanding product lines to support our future growth in net revenues. As a percentage of net revenues, product innovation and supply chain costs increased to 10.8% for the three months ended June 30, 2010 from 9.6% for the same period in 2009 due to the items noted above.

Corporate services costs increased \$4.9 million to \$22.2 million for the three months ended June 30, 2010 from \$17.3 million for the same period in 2009. This increase was attributable primarily to higher corporate personnel and facility costs necessary to support our growth. As a percentage of net revenues, corporate services costs increased to 10.8% for the three months ended June 30, 2010 from 10.5% for the same period in 2009 primarily due to the items noted above.

*Income from operations* increased \$3.5 million, or 103.8%, to \$6.9 million for the three months ended June 30, 2010 from \$3.4 million for the same period in 2009. Income from operations as a percentage of net revenues increased to 3.4% for the three months ended June 30, 2010 from 2.1% for the same period in 2009. This increase was a result of the items discussed above.

*Interest expense, net* remained unchanged at \$0.6 million for the three months ended June 30, 2010 and 2009.

*Other expense, net* decreased \$0.2 million to \$0.2 million for the three months ended June 30, 2010 from \$0.4 million for the same period in 2009. The decrease was due to lower net losses on the combined foreign currency exchange rate changes on transactions denominated in the Euro and Canadian dollar and our derivative financial instruments as compared to the 2009 period.

*Provision for income taxes* increased \$1.6 million to \$2.6 million during the three months ended June 30, 2010 from \$1.0 million during the same period in 2009. For the three months ended June 30, 2010, our effective tax rate was 43.0% compared to 40.9% for the same period in 2009. The effective tax rate for the three months ended June 30, 2010 was higher than the effective tax rate for the three months ended June 30, 2009 primarily due to discrete items recorded during the second quarter of 2009 that reduced the effective tax rate for the period. Our annual 2010 effective tax rate is expected to be improved from our 2009 annual effective tax rate of 43.2% due to decreased losses in foreign subsidiaries and certain tax strategies implemented in 2010.

**Six Months Ended June 30, 2010 Compared to Six Months Ended June 30, 2009**

*Net revenues* increased \$69.6 million, or 19.1%, to \$434.2 million for the six months ended June 30, 2010 from \$364.6 million for the same period in 2009. This increase was primarily the result of an increase in our apparel net sales as noted in the following tables.

*Net revenues by geographic region* are summarized below:

| <i>(In thousands)</i>     | Six Months Ended June 30, |                   |                  |              |
|---------------------------|---------------------------|-------------------|------------------|--------------|
|                           | 2010                      | 2009              | \$ Change        | % Change     |
| North America             | \$ 411,766                | \$ 350,498        | \$ 61,268        | 17.5%        |
| Other foreign countries   | 22,427                    | 14,150            | 8,277            | 58.5         |
| <b>Total net revenues</b> | <b>\$ 434,193</b>         | <b>\$ 364,648</b> | <b>\$ 69,545</b> | <b>19.1%</b> |

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Net revenues in North America increased \$61.3 million to \$411.8 million for the six months ended June 30, 2010 from \$350.5 million for the same period in 2009 primarily due to increased net sales in apparel. Refer below for further information. Net revenues in other foreign countries increased by \$8.2 million to \$22.4 million for the six months ended

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June 30, 2010 from \$14.2 million for the same period in 2009 primarily due to increased product sales in our EMEA operating segment.

Net revenues by product category are summarized below:

| (In thousands)     | Six Months Ended June 30, |            |           |          |
|--------------------|---------------------------|------------|-----------|----------|
|                    | 2010                      | 2009       | \$ Change | % Change |
| Apparel            | \$ 322,841                | \$ 244,279 | \$ 78,562 | 32.2%    |
| Footwear           | 78,778                    | 94,427     | (15,649)  | (16.6)   |
| Accessories        | 16,375                    | 12,788     | 3,587     | 28.0     |
| Total net sales    | 417,994                   | 351,494    | 66,500    | 18.9     |
| License revenues   | 16,199                    | 13,154     | 3,045     | 23.1     |
| Total net revenues | \$ 434,193                | \$ 364,648 | \$ 69,545 | 19.1%    |

Net sales increased \$66.5 million, or 18.9%, to \$418.0 million for the six months ended June 30, 2010 from \$351.5 million during the same period in 2009. The increase in net sales primarily reflects:

\$33.9 million, or 66.1%, increase in direct to consumer net sales; and

unit growth driven by increased distribution and new offerings in multiple apparel product categories, most significantly in our training, base layer, underwear, golf, fishing and hunting categories; partially offset by

\$15.6 million decrease in footwear sales. We previously indicated running and training footwear revenues were expected to decline in 2010 compared to 2009.

License revenues increased \$3.0 million, or 23.1%, to \$16.2 million for the six months ended June 30, 2010 from \$13.2 million during the same period in 2009. This increase in license revenues was a result of increased sales by our licensees due to increased distribution and continued unit volume growth, along with new license agreements.

Gross profit increased \$44.6 million to \$207.6 million for the six months ended June 30, 2010 from \$163.0 million for the same period in 2009. Gross profit as a percentage of net revenues, or gross margin, increased 310 basis points to 47.8% for the six months ended June 30, 2010 compared to 44.7% during the same period in 2009. The increase in gross margin percentage was primarily driven by the following:

more favorable apparel product mix and sourcing relative to margins, as well as improved outbound freight costs accounting for an approximate 110 basis point increase;

increased direct to consumer higher margin sales, accounting for an approximate 110 basis point increase; and

decreased sales returns, markdowns and inventory reserves, partially offset by increased apparel and footwear liquidations, accounting for an approximate 90 basis point increase.

Selling, general and administrative expenses increased \$35.4 million to \$187.1 million for the six months ended June 30, 2010 from \$151.7 million for the same period in 2009. As a percentage of net revenues, selling, general and administrative expenses increased to 43.1% for the six months ended June 30, 2010 from 41.6% for the same period in 2009. These changes were primarily attributable to the following:

Marketing costs increased \$3.1 million to \$58.6 million for the six months ended June 30, 2010 from \$55.5 million for the same period in 2009 primarily due to increased sponsorships of collegiate and professional teams and athletes, additional personnel costs and online advertising. These increases were partially offset by lower marketing costs for specific customers, including our in-store brand campaign, and lower print and media costs as compared to the prior year period which had higher marketing costs to support the introduction of our performance running footwear in the prior year period. As a percentage of net revenues, marketing costs decreased to 13.5% for the six months ended June 30, 2010 from 15.2% for the same period in 2009 primarily due to lower costs for specific customers and lower print and media costs in the prior year period as described above.

Selling costs increased \$10.8 million to \$40.9 million for the six months ended June 30, 2010 from \$30.1 million for the same period in 2009. This increase was primarily due to higher personnel and other costs incurred for the continued expansion of our factory house outlet stores and higher selling personnel costs in other areas for the six months ended June 30, 2010 as compared to the same period in 2009. As a percentage of net revenues, selling costs increased to 9.4% for the six months ended June 30, 2010 from 8.2% for the same period in 2009 primarily due to higher personnel and other costs incurred for the continued expansion of our factory house outlet stores.

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Product innovation and supply chain costs increased \$12.3 million to \$44.2 million for the six months ended June 30, 2010 from \$31.9 million for the same period in 2009 primarily due to higher distribution facilities operating and personnel costs to support our current growth in net revenues and higher investments in personnel for the design and sourcing of our expanding product lines to support our future growth in net revenues. As a percentage of net revenues, product innovation and supply chain costs increased to 10.2% for the six months ended June 30, 2010 from 8.8% for the same period in 2009 due to the items noted above.

Corporate services costs increased \$9.2 million to \$43.4 million for the six months ended June 30, 2010 from \$34.2 million for the same period in 2009. This increase was attributable primarily to higher corporate personnel and facility costs and information technology initiatives necessary to support our growth. As a percentage of net revenues, corporate services costs increased to 10.0% for the six months ended June 30, 2010 from 9.4% for the same period in 2009 primarily due to the items noted above.

*Income from operations* increased \$9.2 million, or 81.6%, to \$20.5 million for the six months ended June 30, 2010 from \$11.3 million for the same period in 2009. Income from operations as a percentage of net revenues increased to 4.7% for the six months ended June 30, 2010 from 3.1% for the same period in 2009. This increase was a result of the items discussed above.

*Interest expense, net* decreased \$0.3 million to \$1.1 million for the six months ended June 30, 2010 from \$1.4 million for the same period in 2009. This decrease was primarily due to the write off of deferred financing costs related to the termination of our prior revolving credit facility during the six months ended June 30, 2009.

*Other expense, net* increased \$0.6 million to \$0.9 million for the six months ended June 30, 2010 from \$0.3 million for the same period in 2009. The increase was due to higher net losses on the combined foreign currency exchange rate changes on transactions denominated in the Euro and Canadian dollar and our derivative financial instruments as compared to the 2009 period.

*Provision for income taxes* increased \$3.7 million to \$7.8 million during the six months ended June 30, 2010 from \$4.1 million during the same period in 2009. For the six months ended June 30, 2010, our effective tax rate was 42.3% compared to 43.1% for the same period in 2009. The effective tax rate for the six months ended June 30, 2010 was lower than the effective tax rate for the six months ended June 30, 2009 primarily due to decreased losses in foreign subsidiaries and certain tax strategies implemented in 2010. Our annual 2010 effective tax rate is expected to be improved from our 2009 annual effective tax rate of 43.2% due to the drivers noted above.

## **Seasonality**

Historically, we have recognized a significant portion of our income from operations in the last two quarters of the year, driven by increased sales volume of our products during the fall selling season, reflecting our historical strength in fall sports, and the seasonality of our higher priced COLDGEAR<sup>®</sup> line. The majority of our net revenues were generated during the last two quarters in each of 2009 and 2008. The level of our working capital generally reflects the seasonality and growth in our business. We generally expect inventory, accounts payable and certain accrued expenses to be higher in the second and third quarters in preparation for the fall selling season.

## **Financial Position, Capital Resources and Liquidity**

Our cash requirements have principally been for working capital and capital expenditures. Working capital is primarily funded from cash flows provided by operating activities and cash and cash equivalents on hand. Our working capital requirements generally reflect the seasonality and growth in our business as we recognize the majority of our net revenues in the back half of the year. We fund our working capital, primarily inventory, and capital investments from cash flows provided by operating activities, cash and cash equivalents on hand and borrowings available primarily under our long term debt facilities. Our capital investments have included expanding our in-store fixture and branded concept shop program, improvements and expansion of our distribution and corporate facilities to support our growth, leasehold improvements to our new factory house and specialty stores and investment and improvements in information technology systems.

Our focus remains on inventory management including improving our planning capabilities, managing our inventory purchases, reducing our production lead times and selling excess inventory through our factory house stores and other liquidation channels. However, we do expect several factors to contribute to inventory growth in excess of sales growth during the last two quarters of 2010. We will be increasing our safety stock in core product offerings to better meet consumer demand. Core product offerings are products that we generally plan to have available for sale over the next twelve months and beyond at full price. In addition, beginning in 2011, headwear and bags will be sold by us rather than by one of our licensees, which will also contribute to our expected inventory growth.

We believe that our cash and cash equivalents on hand, cash from operations and borrowings available to us under our revolving credit and long term debt facilities will be adequate to meet our liquidity needs and capital expenditure



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requirements for at least the next twelve months. We may require additional capital to meet our longer term liquidity and future growth needs. Although we believe that we have adequate sources of liquidity over the long term, a prolonged economic recession or a slow recovery could adversely affect our business and liquidity. In addition, instability in the capital markets could adversely affect our ability to obtain additional capital to grow our business and will affect the cost and terms of such capital.

**Cash Flows**

The following table presents the major components of net cash flows provided by and used in operating, investing and financing activities for the periods presented:

| <i>(In thousands)</i>  | <b>Six Months Ended</b> |             |
|--|-------------------------|-------------|
|  | <b>June 30,</b>         |             |
|  | <b>2010</b>             | <b>2009</b> |
| Net cash provided by (used in):                              |                         |             |
| Operating activities   | \$ (12,325)             | \$ 7,302    |
| Investing activities   | (15,534)                | (11,569)    |
| Financing activities   | (876)                   | (20,274)    |
| Effect of exchange rate changes on cash and cash equivalents | (2,473)                 | 2,041       |
| Net decrease in cash and cash equivalents                    | \$ (31,208)             | \$ (22,500) |

*Operating Activities*

Operating activities consist primarily of net income adjusted for certain non-cash items. Adjustments to net income for non-cash items include depreciation and amortization, unrealized foreign currency exchange rate gains and losses, losses on disposals of property and equipment, stock-based compensation, deferred income taxes and changes in reserves for doubtful accounts, returns, discounts and inventories. In addition, operating cash flows include the effect of changes in operating assets and liabilities, principally inventories, accounts receivable, income taxes payable and receivable, prepaid expenses and other assets, accounts payable and accrued expenses.

Cash used in operating activities increased \$19.6 million to \$12.3 million for the six months ended June 30, 2010 from cash provided by operating activities of \$7.3 million during the same period in 2009. The increase in cash used in operating activities was due to increased net cash outflows from operating assets and liabilities of \$38.8 million, partially offset by adjustments to net income for non-cash items which increased \$13.9 million period over period and additional net income of \$5.3 million. The increase in cash outflows related to changes in operating assets and liabilities period over period was primarily driven by the following:

increased investments in inventory of \$32.4 million, partially offset by an increase in accounts payable of \$16.4 million, which was primarily driven by increased demand period over period as compared to lower investments in inventory in the prior period as a result of inventory management initiatives; and

a larger increase in accounts receivable of \$20.1 million in the first six months of 2010 as compared to the same period in 2009 primarily due to a 24.5% increase in net sales during the second quarter of 2010.

Adjustments to net income for non-cash items increased in the six months ended June 30, 2010 as compared to the same period of the prior year primarily due to unrealized foreign currency exchange rate losses in the 2010 period as compared to unrealized foreign currency exchange rate gains in the prior period.

*Investing Activities*

Cash used in investing activities, which includes capital expenditures and the purchase of trust owned life insurance policies, increased \$3.9 million to \$15.5 million for the six months ended June 30, 2010 from \$11.6 million for the same period in 2009. This increase in cash used in investing activities is primarily due to increased investments in our direct to consumer sales channel and corporate and distribution facilities

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partially offset by lower investments in our in-store fixture program and branded concept shops.

Capital investments for the full year 2010 are anticipated to be in the range of \$35.0 million to \$40.0 million.

### *Financing Activities*

Cash used in financing activities decreased \$19.4 million to \$0.9 million for the six months ended June 30, 2010 from \$20.3 million for the same period in 2009. This decrease was primarily due to the final payment made on our prior revolving

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credit facility that was terminated during the 2009 period, partially offset by lower borrowings under our long term debt facilities during the six months ended June 30, 2010 as compared to the prior year period.

### *Revolving Credit Facility*

We have a revolving credit facility with certain lending institutions. The revolving credit facility has a term of three years, expiring in January 2012, and provides for a committed revolving credit line of up to \$200.0 million based on our qualified domestic inventory and accounts receivable balances. The commitment amount under the revolving credit facility may be increased by an additional \$50.0 million, subject to certain conditions and approvals per the credit agreement.

The revolving credit facility may be used for working capital and general corporate purposes. It is collateralized by substantially all of our assets and the assets of our domestic subsidiaries (other than our trademarks), and by a pledge of 65% of the equity interests of certain of our foreign subsidiaries. Up to \$5.0 million of the revolving credit facility may be used to support letters of credit, of which \$3.5 million was outstanding as of June 30, 2010. We must maintain a certain leverage ratio and fixed charge coverage ratio as defined in the credit agreement. As of June 30, 2010, we were in compliance with these financial covenants. The revolving credit facility also provides our lenders with the ability to reduce the borrowing base, even if we are in compliance with all conditions of the revolving credit facility, upon a material adverse change to our business, properties, assets, financial condition or results of operations. The revolving credit facility contains a number of restrictions that limit our ability, among other things, and subject to certain limited exceptions, to incur additional indebtedness, pledge our assets as security, guaranty obligations of third parties, make investments, undergo a merger or consolidation, dispose of assets, or materially change our line of business. In addition, the revolving credit facility includes a cross default provision whereby an event of default under other debt obligations, as defined in the credit agreement, will be considered an event of default under this credit agreement.

Borrowings under the revolving credit facility bear interest based on the daily balance outstanding at a LIBOR rate option (with LIBOR subject to a rate floor of 1.25%) plus an applicable margin (varying from 2.0% to 2.5%) or, in certain cases at our discretion, a base rate option (based on the prime rate or as otherwise specified in the credit agreement, with the base rate subject to a rate floor of 2.25%) plus an applicable margin (varying from 1.0% to 1.5%). The revolving credit facility also carries a commitment fee varying from 0.38% to 0.5% of the committed line amount less outstanding borrowings and letters of credit. The applicable margins are calculated quarterly and vary based on our leverage ratio as set forth in the credit agreement.

Prior to entering the revolving credit facility in January 2009, we terminated our prior \$100.0 million revolving credit facility. In conjunction with the termination of the prior revolving credit facility, we repaid the then outstanding balance of \$25.0 million. The prior revolving credit facility was also collateralized by substantially all of our assets, other than our trademarks, and included covenants, conditions and other terms similar to our current revolving credit facility.

As of June 30, 2010, borrowings under our \$200 million revolving credit facility were limited to approximately \$130.0 million based on our eligible domestic inventory and accounts receivable balances. The weighted average interest rate on the balances outstanding under the prior revolving credit facility was 1.4% during the six months ended June 30, 2009. No balances were outstanding under the current revolving credit facility during the three months ended June 30, 2009 and the six months ended June 30, 2010.

### *Long Term Debt*

We have long term debt agreements with various lenders to finance the acquisition of or lease of qualifying capital investments. Loans under these agreements are collateralized by a first lien on the related assets acquired. As these agreements are not committed facilities, each advance is subject to approval by the lenders. Additionally, these agreements include a cross default provision whereby an event of default under other debt obligations, including our revolving credit facility, will be considered an event of default under these agreements. These agreements require a prepayment fee if we pay outstanding amounts ahead of the scheduled terms. The terms of our revolving credit facility limit the total amount of additional financing under these agreements to \$35.0 million, of which \$27.4 million was available as of June 30, 2010. At June 30, 2010, December 31, 2009 and June 30, 2009, the outstanding principal balance under these agreements was \$15.6 million, \$20.1 million and \$20.1 million, respectively. Currently, advances under these agreements bear interest rates which are fixed at the time of each advance. The weighted average interest rate on outstanding borrowings was 5.9% and 6.0% for the three months ended June 30, 2010 and 2009, respectively, and 5.9% for each of the six months ended June 30, 2010 and 2009.

We monitor the financial health and stability of our lenders under our revolving credit and long term debt facilities, however instability in the credit markets could negatively impact lenders and their ability to perform under these facilities.



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### **Contractual Commitments and Contingencies**

There were no significant changes to the contractual obligations reported in our 2009 Form 10-K other than those which occur in the normal course of business (primarily changes in our product purchase obligations which fluctuate throughout the year as a result of the seasonality of our business).

### **Critical Accounting Policies and Estimates**

Our consolidated financial statements were prepared in accordance with accounting principles generally accepted in the United States. To prepare these financial statements, we must make estimates and assumptions that affect the reported amounts of assets and liabilities. These estimates also affect our reported revenues and expenses. Judgments must be made about the disclosure of contingent liabilities as well. Actual results could be significantly different from these estimates.

Our significant accounting policies are described in Note 2 of the audited consolidated financial statements included in our 2009 Form 10-K. The SEC suggests companies provide additional disclosure on those accounting policies considered most critical. The SEC considers an accounting policy to be critical if it is important to our financial condition and results of operations and requires significant judgments and estimates on the part of management in its application. Our estimates are often based on complex judgments, probabilities and assumptions that management believes to be reasonable, but that are inherently uncertain and unpredictable. It is also possible that other professionals, applying reasonable judgment to the same facts and circumstances, could develop and support a range of alternative estimated amounts. For a complete discussion of our critical accounting policies, see the *Critical Accounting Policies* section of the MD&A in our 2009 Form 10-K. There were no significant changes to our critical accounting policies during the six months ended June 30, 2010 other than the change in the accounting treatment of markdowns and discounts noted below.

#### *Sales Returns, Allowances, Markdowns and Discounts*

We record reductions to revenue for estimated customer returns, allowances, markdowns and discounts. We base our estimates on historical rates of customer returns and allowances as well as the specific identification of outstanding returns and markdowns. The actual amount of customer returns and allowances, which is inherently uncertain, may differ from our estimates. If we determined that actual or expected returns or allowances were significantly greater or lower than the reserves we had established, we would record a reduction or increase, as appropriate, to net sales in the period in which we made such a determination. Provisions for customer specific discounts based on contractual obligations with certain major customers are recorded as reductions to net sales.

Reserves for returns and allowances are recorded as offsets to accounts receivable as settlements are made through offsets to outstanding customer invoices. Beginning in the first quarter of 2010, reserves for markdowns and discounts earned by customers in the period have been recorded as offsets to accounts receivable as settlements are made through offsets to outstanding customer invoices. In prior periods, the majority of these amounts were recorded as accrued expenses as settlements were made through cash disbursements.

### **Recently Adopted Accounting Standards**

In June 2009, the Financial Accounting Standards Board issued an amendment to the accounting and disclosure requirements for the consolidation of variable interest entities ( VIEs ). This amendment requires an enterprise to perform a qualitative analysis when determining whether or not it must consolidate a VIE. The amendment also requires an enterprise to continuously reassess whether it must consolidate a VIE. Finally, an enterprise will be required to disclose significant judgments and assumptions used to determine whether or not to consolidate a VIE. This amendment is effective for financial statements issued for annual periods beginning after November 15, 2009, and for interim periods within the first annual period. The adoption of this amendment in the first quarter of 2010 did not have any impact on our consolidated financial statements.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

#### *Foreign Currency Exchange and Foreign Currency Risk Management and Derivatives*

We currently generate a small amount of our consolidated net revenues in Canada and Europe. The reporting currency for our consolidated financial statements is the U.S. dollar. To date, net revenues generated outside of the United States have not been significant. However, as our net revenues generated outside of the United States increase, our results of operations could be adversely impacted by changes in foreign currency exchange rates. For example, if we recognize international revenues in local foreign currencies (as we currently do in Canada and

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Europe) and if the U.S. dollar strengthens, it could have a negative impact on our international revenues upon translation of those results into the U.S. dollar upon consolidation

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of our financial statements. In addition, we are exposed to gains and losses resulting from fluctuations in foreign currency exchange rates on transactions generated by our international subsidiaries in currencies other than their local currencies. These gains and losses are primarily driven by intercompany transactions. These exposures are included in other expense, net on the consolidated statements of income.

We use foreign currency forward contracts to reduce the risk from exchange rate fluctuations on intercompany transactions and projected inventory purchases for our Canadian subsidiary. We also use foreign currency forward contracts to reduce the risk associated with foreign currency exchange rate fluctuations on intercompany transactions for our European subsidiary. We do not enter into derivative financial instruments for speculative or trading purposes.

Based on the foreign currency forward contracts outstanding as of June 30, 2010, we receive US Dollars in exchange for Canadian Dollars at a weighted average contractual forward foreign currency exchange rate of 1.03 CAD per \$1.00 and US Dollars in exchange for Euros at a weighted average contractual forward foreign currency exchange rate of 0.81 EUR per \$1.00. As of June 30, 2010, the notional value of our outstanding foreign currency forward contracts for our Canadian subsidiary was approximately \$16.3 million with contract maturities of 1 month, and the notional value of our outstanding foreign currency forward contracts for our European subsidiary was approximately \$51.2 million with contract maturities of 1 month. The foreign currency forward contracts are not designated as cash flow hedges, and accordingly, changes in their fair value are recorded in other expense, net on the consolidated statements of income. As of June 30, 2010, December 31, 2009 and June 30, 2009, the fair values of our foreign currency forward contracts were assets of \$0.6 million, \$0.3 million and \$0.2 million, respectively, and were included in prepaid expenses and other current assets on the consolidated balance sheets.

Other expense, net included the following amounts related to changes in foreign currency exchange rates and derivative foreign currency forward contracts:

| <i>(In thousands)</i>                                    | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|--|---------------------------|-------------|-------------------------|-------------|
|  | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|  | <b>2010</b>               | <b>2009</b> | <b>2010</b>             | <b>2009</b> |
| Unrealized foreign currency exchange rate gains (losses) | \$ (6,652)                | \$ 4,009    | \$ (10,142)             | \$ 2,964    |
| Realized foreign currency exchange rate gains (losses)   | 689                       | 89          | 782                     | (800)       |
| Unrealized derivative gains (losses)                     | 944                       | (1,290)     | 307                     | (1,087)     |
| Realized derivative gains (losses)                       | 4,852                     | (3,170)     | 8,201                   | (1,426)     |

Although we have entered into foreign currency forward contracts to minimize some of the impact of foreign currency exchange rate fluctuations on future cash flows, we cannot be assured that foreign currency exchange rate fluctuations will not have a material adverse impact on our financial condition and results of operations.

**ITEM 4. CONTROLS AND PROCEDURES**

Our management has evaluated, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report pursuant to Rule 13a-15(b) under the Securities Exchange Act of 1934 (the Exchange Act). Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective in ensuring that information required to be disclosed in our Exchange Act reports is (1) recorded, processed, summarized and reported in a timely manner and (2) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There has been no change in our internal control over financial reporting during the most recent fiscal quarter that has materially affected, or that is reasonably likely to materially affect our internal control over financial reporting.

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**PART II. OTHER INFORMATION**

**ITEM 1A. RISK FACTORS**

The Risk Factors included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission for the year ended December 31, 2009 have not materially changed.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

From April 29, 2010 through June 14, 2010, we issued 156.3 thousand shares of Class A Common Stock upon the exercise of previously granted stock options to employees at a weighted average exercise price of \$4.19 per share, for an aggregate amount of consideration of approximately \$654.5 thousand.

The issuance of securities described above were made in reliance upon Section 4(2) under the Securities Act in that any issuance did not involve a public offering or under Rule 701 promulgated under the Securities Act, in that they were offered and sold either pursuant to written compensatory plans or pursuant to written contract relating to compensation, as provided by Rule 701.

**ITEM 6. EXHIBITS**

**Exhibit No.**

|         |   |
|---------|---|
| 10.01   | Third Amendment to the Credit Agreement dated as of July 19, 2010 among PNC Bank, National Association, as Administrative Agent, SunTrust Bank, as Syndication Agent, Compass Bank, as Documentation Agent, and the Lenders that are party thereto and the Company. |
| 10.02   | Agreement and General Release by and between the Company and David W. McCreight dated July 12, 2010.  |
| 31.01   | Section 302 Chief Executive Officer Certification   |
| 31.02   | Section 302 Chief Financial Officer Certification   |
| 32.01   | Section 906 Chief Executive Officer Certification   |
| 32.02   | Section 906 Chief Financial Officer Certification   |
| 101.INS | XBRL Instance Document  |
| 101.SCH | XBRL Taxonomy Extension Schema Document   |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document   |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document   |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document  |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document  |

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**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

UNDER ARMOUR, INC.

Date: August 5, 2010

By: /s/ BRAD DICKERSON  
Brad Dickerson

*Chief Financial Officer*