

PARK CITY GROUP INC  
Form 10-Q  
May 09, 2013

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

§ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended March 31, 2013.

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934.

For the transition period from            to            .

Commission File Number 000-03718

PARK CITY GROUP, INC.  
(Exact name of small business issuer as specified in its charter)

Nevada  
(State or other jurisdiction of  
incorporation or organization)

37-1454128  
(IRS Employer Identification No.)

299 S Main Street, Suite 2370,  
Salt Lake City, UT 84111  
(Address of principal executive  
offices)

(435) 645-2000  
(Registrant's telephone  
number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer,

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or a smaller reporting company. See the definitions of “large-accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer  
Non-accelerated filer

Accelerated filer  
Smaller reporting company

Indicate by checkmark if whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

State the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 16,119,342 shares common stock, par value \$0.01 per share, as of May 8, 2013.

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PARK CITY GROUP, INC.  
Consolidated Condensed Balance Sheets

|  | March 31,<br>2013<br>(unaudited) | June 30,<br>2012     |
|--|----------------------------------|----------------------|
| Assets   |                                  |                      |
| Current assets:  |                                  |                      |
| Cash   | \$ 4,395,904                     | \$ 1,106,176         |
| Receivables, net of allowance of \$165,000 and \$220,000 at March 31, 2013 and June 30, 2012, respectively   | 3,132,677                        | 2,290,859            |
| Prepaid expenses and other current assets  | 325,953                          | 171,526              |
| <b>Total current assets</b>  | <b>7,854,534</b>                 | <b>3,568,561</b>     |
| Property and equipment, net  | 647,751                          | 559,140              |
| Other assets:  |                                  |                      |
| Deposits and other assets  | 32,079                           | 20,697               |
| Customer relationships   | 2,445,914                        | 2,762,651            |
| Goodwill   | 4,805,933                        | 4,805,933            |
| Capitalized software costs, net  | 109,624                          | 219,248              |
| <b>Total other assets</b>  | <b>7,393,550</b>                 | <b>7,808,529</b>     |
| <b>Total assets</b>  | <b>\$ 15,895,835</b>             | <b>\$ 11,936,230</b> |
| Liabilities and Stockholders' Equity   |                                  |                      |
| Current liabilities:   |                                  |                      |
| Accounts payable   | \$ 625,913                       | \$ 550,846           |
| Accrued liabilities  | 1,037,747                        | 1,242,328            |
| Deferred revenue   | 1,570,724                        | 2,081,459            |
| Capital lease obligations  | -                                | 41,201               |
| Lines of credit  | 1,200,000                        | 1,200,000            |
| Notes payable  | 665,162                          | 798,704              |
| <b>Total current liabilities</b>   | <b>5,099,546</b>                 | <b>5,914,538</b>     |
| Long-term liabilities:   |                                  |                      |
| Notes payable, less current portion  | 420,009                          | 711,571              |
| Other long-term liabilities  | 101,840                          | -                    |
| <b>Total liabilities</b>   | <b>5,621,395</b>                 | <b>6,626,109</b>     |
| Commitments and contingencies  | -                                | -                    |
| Stockholders' equity:  |                                  |                      |
| Series A Convertible Preferred Stock, \$0.01 par value, 30,000,000 shares authorized; zero and 685,671 shares issued and outstanding at March 31, 2013 and | -                                | 6,857                |

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June 30, 2012, respectively

|   |                      |                      |
|---|----------------------|----------------------|
| Series B Convertible Preferred Stock, \$0.01 par value, 30,000,000 shares authorized; 411,927 shares issued and outstanding at March 31, 2013 and June 30, 2012, respectively | 4,119                | 4,119                |
| Common Stock, \$0.01 par value, 50,000,000 shares authorized; 13,778,085 and 12,087,431 shares issued and outstanding at March 31, 2013 and June 30, 2012, respectively       | 137,781              | 120,874              |
| Additional paid-in capital  | 36,949,963           | 37,763,196           |
| Series A Convertible Preferred redemption payable   | 6,313,677            | -                    |
| Subscription receivable   | (108,000)            | -                    |
| Accumulated deficit   | (33,023,100)         | (32,584,925)         |
| <b>Total stockholders' equity</b>   | <b>10,274,440</b>    | <b>5,310,121</b>     |
| <b>Total liabilities and stockholders' equity</b>   | <b>\$ 15,895,835</b> | <b>\$ 11,936,230</b> |

See accompanying notes to consolidated condensed financial statements.

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PARK CITY GROUP, INC.  
Consolidated Condensed Statements of Operations (unaudited)

|   | Three Months Ended<br>March 31, |                      | Nine Months Ended<br>March 31, |                        |
|---|---------------------------------|----------------------|--------------------------------|------------------------|
|   | 2013                            | 2012                 | 2013                           | 2012                   |
| <b>Revenues:</b>                                    |                                 |                      |                                |                        |
| Subscription  | \$ 2,007,821                    | \$ 1,682,751         | \$ 5,917,978                   | \$ 5,105,882           |
| Other Revenue                                       | 1,039,167                       | 826,896              | 2,500,739                      | 2,550,167              |
| <b>Total revenues</b>                               | <b>3,046,988</b>                | <b>2,509,647</b>     | <b>8,418,717</b>               | <b>7,656,049</b>       |
| <b>Operating expenses:</b>                          |                                 |                      |                                |                        |
| Cost of services and product support                | 1,141,643                       | 1,198,421            | 3,321,290                      | 3,453,795              |
| Sales and marketing                                 | 747,120                         | 712,256              | 2,090,777                      | 1,942,801              |
| General and administrative                          | 692,548                         | 734,523              | 1,862,049                      | 2,284,915              |
| Depreciation and amortization                       | 222,602                         | 226,198              | 683,125                        | 670,998                |
| <b>Total operating expenses</b>                     | <b>2,803,913</b>                | <b>2,871,398</b>     | <b>7,957,241</b>               | <b>8,352,509</b>       |
| <b>Income (loss) from operations</b>                | <b>243,075</b>                  | <b>(361,751 )</b>    | <b>461,476</b>                 | <b>(696,460 )</b>      |
| <b>Other income (expense):</b>                      |                                 |                      |                                |                        |
| Interest expense                                    | (33,781 )                       | (46,881 )            | (111,649 )                     | (167,765 )             |
| Other gains/(losses)                                | -                               | 55,995               | -                              | 55,995                 |
| <b>Income (loss) before income taxes</b>            | <b>209,294</b>                  | <b>(352,637 )</b>    | <b>349,827</b>                 | <b>(808,230 )</b>      |
| (Provision) benefit for income taxes                | -                               | -                    | -                              | -                      |
| <b>Net income (loss)</b>                            | <b>209,294</b>                  | <b>(352,637 )</b>    | <b>349,827</b>                 | <b>(808,230 )</b>      |
| <b>Dividends on preferred stock</b>                 | <b>(288,721 )</b>               | <b>(208,415 )</b>    | <b>(788,002 )</b>              | <b>(625,635 )</b>      |
| <b>Net (loss) applicable to common shareholders</b> | <b>\$ (79,427 )</b>             | <b>\$ (561,052 )</b> | <b>\$ (438,175 )</b>           | <b>\$ (1,433,865 )</b> |
| <b>Weighted average shares, basic and diluted</b>   | <b>12,750,000</b>               | <b>11,838,000</b>    | <b>12,420,000</b>              | <b>11,733,000</b>      |
| <b>Basic and diluted loss per share</b>             | <b>\$ (0.01 )</b>               | <b>\$ (0.05 )</b>    | <b>\$ (0.04 )</b>              | <b>\$ (0.12 )</b>      |

See accompanying notes to consolidated condensed financial statements.

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PARK CITY GROUP, INC.  
Consolidated Condensed Statements of Cash Flows (Unaudited)  
For the Nine Months Ended March 31,

|  | 2013        | 2012         |
|--|-------------|--------------|
| Cash Flows From Operating Activities:  |             |              |
| Net income (loss)  | \$349,827   | \$(808,230 ) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |             |              |
| Depreciation and amortization  | 683,125     | 670,997      |
| Bad debt expense   | 81,260      | 173,194      |
| Stock compensation expense   | 777,200     | 811,171      |
| Other gains  | -           | (55,995 )    |
| (Increase) decrease in:  |             |              |
| Receivables  | (923,078 )  | 460,350      |
| Prepays and other assets   | (165,809 )  | 53,435       |
| (Decrease) increase in:  |             |              |
| Accounts payable   | 75,067      | (227,811 )   |
| Accrued liabilities  | 50,364      | 31,559       |
| Deferred revenue   | (510,735 )  | (465,163 )   |
| Net cash provided by operating activities  | 417,221     | 643,507      |
| Cash Flows From Investing Activities:  |             |              |
| Purchase of property and equipment   | (345,375 )  | (145,058 )   |
| Net cash used in investing activities  | (345,375 )  | (145,058 )   |
| Cash Flows From Financing Activities:  |             |              |
| Proceeds from issuance of stock  | 4,054,921   | -            |
| Proceeds from exercise of options and warrants   | -           | 14,748       |
| Proceeds from issuance of notes  | 176,797     | 255,334      |
| Dividends paid   | (370,734 )  | (370,734 )   |
| Payments on notes payable and capital leases   | (643,102 )  | (2,384,894)  |
| Net cash used in financing activities  | 3,217,882   | (2,485,546)  |
| Net increase (decrease) in cash  | 3,289,728   | (1,987,097)  |
| Cash at beginning of period  | 1,106,176   | 2,618,229    |
| Cash at end of period  | \$4,395,904 | \$631,132    |
| Supplemental Disclosure of Cash Flow Information:  |             |              |
| Cash paid for income taxes   | \$-         | \$-          |
| Cash paid for interest   | \$112,806   | \$238,264    |
| Supplemental Disclosure of Non-Cash Investing and Financing Activities:                  |             |              |
| Common stock to pay accrued liabilities  | \$846,513   | \$645,938    |
| Dividends accrued on preferred stock   | \$788,002   | \$625,635    |
| Dividends paid with preferred stock  | \$501,060   | \$251,960    |



See accompanying notes to consolidated condensed financial statements.

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PARK CITY GROUP, INC.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(unaudited)

NOTE 1. ORGANIZATION AND DESCRIPTION OF BUSINESS

Overview

Park City Group, Inc. (the “Company”) is a Software-as-a-Service (“SaaS”) provider that brings unique visibility to the consumer goods supply chain, delivering actionable information that ensures product is on the shelf when the consumer expects it. Our service increases our customers’ sales and profitability while making lower inventory levels possible for both retailers and their suppliers.

The Company is incorporated in the state of Nevada. The Company’s 98.76% and 100% owned subsidiaries, Park City Group, Inc. and Prescient Applied Intelligence, Inc. (“Prescient”), respectively, are incorporated in the state of Delaware. All intercompany transactions and balances have been eliminated in consolidation.

The Company designs, develops, markets and supports proprietary software products. These products are designed for use in businesses having multiple locations to assist in the management of business operations on a daily basis and communicate results of operations in a timely manner. In addition, the Company has built a consulting practice for business process improvement that centers around the Company’s proprietary software products and through establishment of a neutral and “trusted” third party relationship between retailers and suppliers. The principal markets for the Company’s products are multi-store retail and convenience store chains, branded food manufacturers, suppliers and distributors, and manufacturing companies, which have operations in North America, Europe, Asia and the Pacific Rim.

The Company has also established a relationship with Leavitt Partners, an internationally known health care and food safety-consulting firm, which formed ReposiTrak, Inc., formerly, Global Supply Chain Systems, Inc. (“ReposiTrak”). ReposiTrak provides a targeted solution for improving supply chain visibility for food and drug safety. ReposiTrak’s solution, similarly called ResposiTrak™, is powered by the Company’s technology and was developed in response to the passage of the Food Safety and Modernization Act in January of 2012. ResposiTrak™ enables grocery, supermarkets, packaged goods manufacturers, food processing facilities, drug stores and drug manufacturers, as well as logistics partners, to track and trace products and components to products throughout the food, drug and dietary supplement supply chains. In the event of a product recall, the solution quickly identifies the supply chain path taken by the recalled product or product component, and allows for the removal of affected products in a matter of minutes, rather than weeks. Additionally, ResposiTrak™ reduces risk of further contamination in the supply chain by identifying backward chaining sources and forward chaining recipients of affected products in near real time.

We market our products to businesses primarily on a subscription basis. However, we also deliver our products on a license basis. Our efforts are focused on a direct sales model and indirectly through qualified partners and service providers.

The principal executive offices of the Company are located at 299 S Main Street, Suite 2370, Salt Lake City, Utah 84111. The telephone number is (435) 645-2000. The website address is <http://www.parkcitygroup.com>.

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### Recent Developments

#### Series A Redemption

On March 15, 2013, the Company called for the redemption of all outstanding shares of its Series A Convertible Preferred Stock (“Series A Preferred”), pursuant to the Certificate of Designation of the Relative Rights, Powers and Preference of the Series A Preferred (the “Certificate of Designation”), which allows the Company to, upon 30 days written notice, redeem all issued and outstanding shares of Series A Preferred for \$10.00 per share (the “Series A Preferred Redemption”). Holders of Series A Preferred could also elect to convert, rather than redeem, their shares of Series A Preferred into 3.33 shares of common stock, at \$3.00 per share. The Company completed the Series A Preferred Redemption on April 15, 2013. All but one holder of Series A Preferred elected to convert their shares of Series A Preferred into shares of the Company’s common stock.

#### Series A Private Offering

In March 2013, the Company issued an aggregate total of 756,858 shares of its common stock for \$3.50 per share, and five year warrants (the “Investor Warrant(s)”) to purchase an aggregate total of 249,763 shares of common stock for \$3.50 per share to certain accredited investors (the “Investors”) in a series of private transactions (the “Private Offering”) in order to finance the Series A Preferred Redemption. The Company also issued warrants to certain affiliates of the placement agent for three of the Investors, on substantially similar terms to those offered to the Investors (“Placement Agent Warrant(s)”), to purchase 18,857 shares of common stock as partial consideration for facilitating a portion of the Private Offering.

The Company also entered into a Registration Rights Agreement with certain investors, wherein the Company agreed to register the shares of common stock, Investor Warrants and Placement Agent Warrants with the Securities and Exchange Commission (the “SEC”). In accordance with this Registration Rights Agreement, the Company filed a registration statement on Form S-3 with the SEC on April 15, 2013.

#### Director Investment

Concurrently with the Private Offering, the Company sold an aggregate total of 470,281 shares of its common stock to the directors of the Company for \$3.60 per share, and five year warrants to purchase an aggregate total of 155,190 shares of common stock for \$3.60 per share in a series of above-market private transactions.

## NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

### Basis of Presentation

The accompanying unaudited consolidated condensed financial statements of the Company have been prepared by the Company pursuant to the rules and regulations of the SEC on a basis consistent with the Company’s audited annual financial statements and, in the opinion of management, reflect all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the financial information set forth therein. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted pursuant to SEC rules and regulations, although the Company believes that the following disclosures, when read in conjunction with the audited annual financial statements and the notes thereto included in the Company’s most recent Annual Report on Form 10-K, are adequate to make the information presented not misleading. Operating results for the three and nine months ended March 31, 2013 are not necessarily indicative of the operating results that may be expected for the fiscal year ending June 30, 2013.



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### Recent Accounting Pronouncements

In July 2012, the FASB issued ASU 2012-02, Intangibles—Goodwill and Other (Topic 350): Testing Indefinite-Lived Intangible Assets for Impairment ("ASU 2012-02"), which permits an entity to make a qualitative assessment of whether it is more likely than not that the fair value of a reporting unit's indefinite-lived intangible asset is less than the asset's carrying value before applying the two-step goodwill impairment model that is currently in place. If it is determined through the qualitative assessment that the fair value of a reporting unit's indefinite-lived intangible asset is more likely than not greater than the asset's carrying value, the remaining impairment steps would be unnecessary. The qualitative assessment is optional, allowing companies to go directly to the quantitative assessment. ASU 2012-02 is effective for the Company for annual and interim indefinite-lived intangible asset impairment tests performed beginning July 1, 2013, however, early adoption is permitted. The Company is currently evaluating the impact ASU 2012-02 will have on its Condensed Consolidated Financial Statements.

In December 2011, the FASB issued ASU 2011-11, Balance Sheet (Topic 210): Disclosures about Offsetting Assets and Liabilities, an update to the authoritative guidance which requires disclosure information about offsetting and related arrangements for financial instruments and derivative instruments. The guidance provided by this update becomes effective for the Company in the first quarter of fiscal 2014. The adoption of this updated authoritative guidance is not expected to have a significant impact on the Company's Condensed Consolidated Financial Statements.

In December 2011, the FASB issued ASU 2011-12, Comprehensive Income (Topic 220): Deferral of the Effective Date for Amendments to the Presentation of Reclassifications of Items Out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05; an update to the authoritative guidance which defers the effective date of the presentation of reclassification adjustments out of accumulated other comprehensive income. The guidance provided by this update becomes effective for the Company in the first quarter of fiscal 2013. The adoption of this updated authoritative guidance is not expected to have a significant impact on the Company's Condensed Consolidated Financial Statements.

### Use of Estimates in the Preparation of Financial Statements

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that materially affect the amounts reported in the consolidated financial statements. Actual results could differ from these estimates. The methods, estimates and judgments the Company uses in applying its most critical accounting policies have a significant impact on the results it reports in its financial statements. The SEC has defined the most critical accounting policies as those that are most important to the portrayal of the Company's financial condition and results, and require the Company to make its most difficult and subjective judgments, often as a result of the need to make estimates of matters that are inherently uncertain. Based on this definition, the Company's most critical accounting policies include: income taxes, goodwill and other long-lived asset valuations, revenue recognition, stock-based compensation, and capitalization of software development costs.

### Net Income and Income Per Common Share

Basic net income or loss per common share ("Basic EPS") excludes dilution and is computed by dividing net income or loss by the weighted average number of common shares outstanding during the period. Diluted net income or loss per common share ("Diluted EPS") reflects the potential dilution that could occur if stock options or other contracts to issue shares of common stock were exercised or converted into common stock. The computation of Diluted EPS does not assume exercise or conversion of securities that would have an anti-dilutive effect on net income (loss) per common share.

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For the three months ended March 31, 2013 and 2012 options and warrants to purchase 486,110 and 250,729 shares of common stock, respectively, were not included in the computation of diluted EPS due to the anti-dilutive effect. For the three and nine months ended March 31, 2013 and 2012, 1,029,818 and 3,298,348 shares of common stock issuable upon conversion of the Company's Series A Convertible Preferred Stock ("Series A Preferred") and Series B Convertible Preferred Stock ("Series B Preferred"), respectively, were not included in the diluted EPS calculation as the effect would have been anti-dilutive.

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## NOTE 3. LIQUIDITY AND MANAGEMENT'S PLAN

Historically, the Company has financed its operations through operating revenues, loans from directors, officers and stockholders, loans from the Chief Executive Officer and majority shareholder, and private placements of equity securities.

At March 31, 2013, the Company had positive working capital of \$2,754,988, compared with negative working capital of \$2,345,977 at June 30, 2012. This \$5,100,965 increase in working capital is principally due to cash received in connection with the Private Offering and Director Investment in March 2013, an increase in accounts receivable and decreases in deferred revenue and current notes payable during the period ended March 31, 2013. Management currently believes that the Company will continue to increase its working capital position, and thereby reduce its indebtedness in subsequent periods utilizing existing cash resources and projected cash flow from operations. Management believes these conditions will enable us to address our debt service requirements during the next twelve months, as well as fund our currently anticipated operations and capital spending requirements.

On September 4, 2012, the Company announced that its Board of Directors had approved a share repurchase program (the "Repurchase Program") of up to \$2.0 million of the Company's common stock over the next two years, or such other date, which ever is earlier, when the Repurchase Program is revoked or varied by the Board of Directors. The Repurchase Program does not obligate the Company to acquire any particular number of shares of common stock, and may be suspended, modified or discontinued at any time at the Company's discretion without prior notice.

## NOTE 4. STOCK-BASED COMPENSATION

The Company recognizes the cost of employee services received in exchange for awards of equity instruments based on the grant-date fair value of those awards. The Company records compensation expense on a straight-line basis. The fair value of options granted are estimated at the date of grant using a Black-Scholes option pricing model with assumptions for the risk-free interest rate, expected life, volatility, dividend yield and forfeiture rate.

## NOTE 5. OUTSTANDING STOCK OPTIONS

The following tables summarize information about fixed stock options and warrants outstanding and exercisable at March 31, 2013:

| Range of exercise prices | Options and Warrants Outstanding at March 31, 2013 |   |                                 | Options and Warrants Exercisable at March 31, 2013 |                                 |  |
|--------------------------|--|---|---------------------------------|--|---------------------------------|--|
|                          | Number outstanding at March 31, 2013               | Weighted average remaining contractual life (years) | Weighted average exercise price | Number exercisable at March 31, 2013               | Weighted average exercise price |  |
| Options                  |  |   |                                 |  |                                 |  |
| 1.50 - 2.50              | 12,300   | 0.32  | \$ 1.61                         | 12,300   | \$ 1.61                         |  |
| Warrants                 |  |   |                                 |  |                                 |  |
| 1.80 - 3.50              | 50,000   | 0.78  | \$ 1.80                         | 50,000   | \$ 1.80                         |  |
| 3.50 - 3.60              | 423,810  | 4.96  | \$ 3.54                         | 423,810  | \$ 3.54                         |  |
|                          | 486,110  | 4.41  | \$ 3.31                         | 486,110  | \$ 3.31                         |  |

NOTE 6. RELATED PARTY TRANSACTIONS

As discussed in Note 1 above, on March 14 and 15, 2013, the Company sold an aggregate total of 470,281 shares of its common stock to the directors of the Company for \$3.60 per share, and five year warrants to purchase an aggregate total of 155,190 shares of common stock for \$3.60 per share in a series of above-market private transactions in order to facilitate the Series A Preferred Redemption.

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## NOTE 7. PROPERTY AND EQUIPMENT

Property and equipment are stated at cost and consist of the following as of:

|  | March 31,<br>2013<br>(unaudited) | June 30,<br>2012 |
|--|----------------------------------|------------------|
| Computer equipment                             | \$ 2,343,760                     | \$ 2,236,625     |
| Furniture and fixtures                         | 321,281                          | 314,823          |
| Leasehold improvements                         | 231,782                          | 141,043          |
|  | 2,896,823                        | 2,692,491        |
| Less accumulated depreciation and amortization | (2,249,072)                      | (2,133,351)      |
|  | \$ 647,751                       | \$ 559,140       |

## NOTE 8. CAPITALIZED SOFTWARE COSTS

Capitalized software costs consist of the following as of:

|                               | March 31,<br>2013<br>(unaudited) | June 30,<br>2012 |
|-------------------------------|----------------------------------|------------------|
| Capitalized software costs    | \$ 2,443,128                     | \$ 2,443,128     |
| Less accumulated amortization | (2,333,504)                      | (2,223,880)      |
|                               | \$ 109,624                       | \$ 219,248       |

## NOTE 9. ACCRUED LIABILITIES

Accrued liabilities consist of the following as of:

|                                  | March 31,<br>2013<br>(unaudited) | June 30,<br>2012 |
|----------------------------------|----------------------------------|------------------|
| Accrued stock-based compensation | \$ 412,063                       | \$ 506,677       |
| Accrued compensation             | 251,131                          | 216,694          |
| Taxes payable                    | 233,695                          | 165,502          |
| Accrued dividends                | 132,900                          | 347,554          |
| Other accrued liabilities        | 7,958                            | 5,901            |
|                                  | \$ 1,037,747                     | \$ 1,242,328     |

## NOTE 10. PREFERRED DIVIDENDS

Holders of Series A Preferred are entitled to a 5.00% annual dividend payable quarterly in either cash or additional Series A Preferred at the option of the Company with fractional shares paid in cash. Holders of Series B Preferred are entitled to a 12.00% annual dividend payable quarterly in cash.

As discussed in Note 1 above, on March 15, 2013, the Company called for the redemption of 686,210 issued and outstanding shares of Series A Preferred. The Company completed the Series A Preferred Redemption on April 15, 2013. On that date, of the 686,210 shares of Series A Preferred issued and outstanding, 2,172 shares were redeemed for \$10.00 per share, or an aggregate total of \$21,720, and the remaining 684,038 shares were converted into 3.33

shares of common stock for each share of Series A Preferred redeemed, or an aggregate total of 2,280,149 shares of the Company's common stock.

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NOTE 11. INCOME TAXES

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction, and various states. With few exceptions, the Company is no longer subject to U.S. federal, state and local income tax examinations by tax authorities for years before 2009.

NOTE 12. SUBSEQUENT EVENTS

Series A Redemption

On March 15, 2013, the Company called for the redemption of all outstanding shares of its Series A Preferred, pursuant to the Certificate of Designation, which allows the Company to, upon 30 days written notice, redeem all issued and outstanding shares Series A Preferred for \$10.00 per share. Holders of Series A Preferred could also elect to convert, rather than redeem, their shares of Series A Preferred into 3.33 shares of common stock, at \$3.00 per share. The Company completed the Series A Preferred Redemption on April 15, 2013. All but one holder of Series A Preferred elected to convert their shares into shares of the Company's common stock. As previously stated in Note 10 "Preferred Dividends", the Company issued an aggregate total of 2,280,149 shares of the Company's common stock upon conversion of certain shares of Series A Preferred.

Series A Private Offering

In March 2013, the Company issued an aggregate total of 756,858 shares of its common stock for \$3.50 per share, and five year Investor Warrants to purchase an aggregate total of 249,763 shares of common stock for \$3.50 per share to certain Investors in the Private Offering, in order to finance the Series A Preferred Redemption. The Company also issued Placement Agent Warrants to certain affiliates of the placement agent for three of the Investors, on substantially similar terms to those offered to the Investors, to purchase 18,857 shares of common stock as partial consideration for facilitating a portion of the Private Offering.

The Company also entered into a Registration Rights Agreement with certain investors, wherein the Company agreed to register the shares of common stock, Investor Warrants and Placement Agent Warrants with the SEC. In accordance with the Registration Rights Agreement, the Company filed a registration statement on Form S-3 with the SEC on April 15, 2013.

Director Investment

Concurrently with the Private Offering, the Company sold an aggregate total of 470,281 shares of its common stock to the directors of the Company for \$3.60 per share, and five year warrants to purchase an aggregate total of 155,190 shares of common stock for \$3.60 per share in a series of above-market private transactions.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS

The Company's Annual Report on Form 10-K for the year ended June 30, 2012 is incorporated herein by reference.

Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements. The words or phrases "would be," "will allow," "intends to," "will likely result," "are expected to," "will continue," "is anticipated," "estimate," "project," or similar expressions are intended to identify "forward-looking statements." Actual results could differ materially from those projected in the forward looking statements as a result of a number of risks and uncertainties, including those risks factors contained in our June 30, 2012 Annual Report on Form 10-K, incorporated herein by reference. Statements made herein are as of the date of the filing of this Form 10-Q with the Securities and Exchange Commission and should not be relied upon as of any subsequent date. Unless otherwise required by applicable law, we do not undertake, and specifically disclaim any obligation, to update any forward-looking statements to reflect occurrences, developments, unanticipated events or circumstances after the date of such statement.

Overview

Park City Group, Inc. (the "Company") is a Software-as-a-Service ("SaaS") provider that brings unique visibility to the consumer goods supply chain, delivering actionable information that ensures product is on the shelf when the consumer expects it. Our service increases our customers' sales and profitability while making lower inventory levels possible for both retailers and their suppliers.

The Company is incorporated in the state of Nevada. The Company's 98.76% and 100% owned subsidiaries, Park City Group, Inc. and Prescient Applied Intelligence, Inc. ("Prescient"), respectively, are incorporated in the state of Delaware. All intercompany transactions and balances have been eliminated in consolidation.

The Company designs, develops, markets and supports proprietary software products. These products are designed for use in businesses having multiple locations to assist in the management of business operations on a daily basis and communicate results of operations in a timely manner. In addition, the Company has built a consulting practice for business process improvement that centers around the Company's proprietary software products and through establishment of a neutral and "trusted" third party relationship between retailers and suppliers. The principal markets for the Company's products are multi-store retail and convenience store chains, branded food manufacturers, suppliers and distributors, and manufacturing companies, which have operations in North America, Europe, Asia and the Pacific Rim.

The Company has also established a relationship with Leavitt Partners, an internationally known health care and food safety-consulting firm, which formed ReposiTrak, Inc., formerly, Global Supply Chain Systems, Inc. ("ReposiTrak"). ReposiTrak provides a targeted solution for improving supply chain visibility for food and drug safety. ReposiTrak's solution, similarly called ResposiTrak™, is powered by the Company's technology and was developed in response to the passage of the Food Safety and Modernization Act in January of 2012. ResposiTrak™ enables grocery, supermarkets, packaged goods manufacturers, food processing facilities, drug stores and drug manufacturers, as well as logistics partners, to track and trace products and components to products throughout the food, drug and dietary supplement supply chains. In the event of a product recall, the solution quickly identifies the supply chain path taken by the recalled product or product component, and allows for the removal of affected products in a matter of minutes, rather than weeks. Additionally, ResposiTrak™ reduces risk of further contamination in the supply chain by identifying backward chaining sources and forward chaining recipients of affected products in near real time.

We market our products to businesses primarily on a subscription basis. However, we also deliver our products on a license basis. Our efforts are focused on a direct sales model and indirectly through qualified partners and service providers.

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The principal executive offices of the Company are located at 299 S Main Street, Suite 2370, Salt Lake City, Utah 84111. The telephone number is (435) 645-2000. The website address is <http://www.parkcitygroup.com>.

## Recent Developments

## Series A Redemption

On April 15, 2013, the Company called for the redemption of all outstanding shares of its Series A Preferred, pursuant to the Certificate of Designation, which allows the Company to, upon 30 days written notice, redeem all issued and outstanding shares Series A Preferred for \$10.00 per share. Holders of Series A Preferred could also elect to convert, rather than redeem, their shares of Series A Preferred into 3.33 shares of common stock, at \$3.00 per share. All but one of the holders of Series A Preferred elected to convert their shares of Series A Preferred into shares of the Company's common stock.

## Series A Private Offering

In March 2013, the Company issued an aggregate total of 756,858 shares of its common stock for \$3.50 per share, and five year Investor Warrants to purchase an aggregate total of 249,763 shares of common stock for \$3.50 per share to certain Investors in the Private Offering, in order to finance the Series A Preferred Redemption. The Company also issued Placement Agent Warrants to certain affiliates of the placement agent for three of the Investors, on substantially similar terms to those offered to the Investors, to purchase 18,857 shares of common stock as partial consideration for facilitating a portion of the Private Offering.

The Company also entered into a Registration Rights Agreement with certain investors, wherein the Company agreed to register the shares of common stock, Investor Warrants and Placement Agent Warrants with the SEC. In accordance with the Registration Rights Agreement, the Company filed a registration statement on Form S-3 with the SEC on April 15, 2013.

## Director Investment

Concurrently with the Private Offering, the Company sold an aggregate total of 470,281 shares of its common stock to the directors of the Company for \$3.60 per share, and five year warrants to purchase an aggregate total of 155,190 shares of common stock for \$3.60 per share in a series of above-market private transactions.

## Results of Operations

Comparison of the Three Months Ended March 31, 2013 to the Three Months Ended March 31, 2012.

## Revenue

|               | Fiscal Quarter Ended |                   | Variance   |         |
|---------------|----------------------|-------------------|------------|---------|
|               | March 31,<br>2013    | March 31,<br>2012 | Dollars    | Percent |
| Subscription  | \$ 2,007,821         | \$ 1,682,751      | \$ 325,070 | 19%     |
| Other revenue | 1,039,167            | 826,896           | 212,271    | 26%     |
| Total revenue | \$ 3,046,988         | \$ 2,509,647      | \$ 537,341 | 21%     |

Total revenue was \$3,046,988 for the three months ended March 31, 2013, a 21% increase from \$2,509,647 for the three months ended March 31, 2012. This \$537,341 increase in total revenue was principally due to an increase of

\$325,070 in subscription revenue and an increase of \$212,271 in other revenue, as more particularly described below.

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Management believes that the Company's strategy of pursuing contracts with suppliers ("spokes") to connect to retail customers ("hubs") that have been added in the most recently completed fiscal year, including the service agreement with CVS Pharmacy, Inc., announced in July 2012, will continue to result in increased revenue during the fiscal year ending June 30, 2013, and in subsequent periods. In addition, management believes that revenue in subsequent periods will increase as a result of the receipt of subscription payments from ReposiTrak resulting from the license of the Company's technology necessary to power ResposiTrakTM. ResposiTrakTM enables grocery, supermarkets, packaged goods manufacturers, food processing facilities, drug stores and drug manufacturers, as well as logistics partners, to track and trace products and components to products throughout the food, drug and dietary supplement supply chains.

## Subscription Revenue

The Company generated \$2,007,821 from subscription revenue during the three months ended March 31, 2013, as compared to \$1,682,751 for the same period ended March 31, 2012, a 19% increase in the three months ended March 31, 2013 when compared with the three months ended March 31, 2012. The net increase of \$325,070 is principally due to (i) the increase of subscription customers added to the Company's customer base which contributed approximately \$348,000 in new subscription revenue and (ii) a \$135,000 increase attributable to the growth of existing retailer and supplier subscriptions. The increase in subscription revenue was partially offset by a decrease of approximately \$158,000 resulting from the non-renewal of existing clients.

The Company continues to focus its strategic initiatives on increasing the number of retailers, suppliers and manufacturers that use its software on a subscription basis. However, while management believes that marketing its suite of software solutions as a renewable and recurring subscription is an effective strategy, it cannot be assured that subscribers will renew the service at the same level in future years, propagate services to new categories or recognize the need for expanding the service offering of the Company's suite of actionable products and services.

## Other Revenue

Other revenue was \$1,039,167 and \$826,896 for the three months ended March 31, 2013 and 2012, respectively, an increase of 26% in the three months ended March 31, 2013 compared with the three months ended March 31, 2012. This increase of \$212,271 is principally due to (i) the renewal of maintenance contracts, partially offset by cancellations resulting in a net increase in maintenance revenue of approximately \$105,000; (ii) an increase in license revenue of \$74,000; and (iii) an increase in other revenue related to a management agreement with ReposiTrak. These increases were partially offset by a decrease in professional service revenue of \$125,000.

While these other sources of revenue will continue in future periods, management's focus on recurring subscription-based revenue will cause license, maintenance, and consulting services to fluctuate and be difficult to predict.

## Cost of Services and Product Support

|                                      | Fiscal Quarter Ended |                   | Variance    |         |
|--------------------------------------|----------------------|-------------------|-------------|---------|
|                                      | March 31,<br>2013    | March 31,<br>2012 | Dollars     | Percent |
| Cost of services and product support | \$ 1,141,641         | \$ 1,198,421      | \$ (56,780) | (5)%    |
| Percent of total revenue             | 37%                  | 48%               |             |         |

Cost of services and product support was \$1,141,641 and \$1,198,421 for the three months ended March 31, 2013 and 2012, respectively, a 5% decrease in the three months ended March 31, 2013 compared with the three months ended



March 31, 2012. This decrease of \$56,780 for the quarter ended March 31, 2013 when compared with the same period ended March 31, 2012 is principally due to a \$62,000 decrease in employee related expenses. This decrease was partially offset by a \$5,000 increase in other product support costs.

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## Sales and Marketing Expense

|                          | Fiscal Quarter Ended<br>March 31, |            | Variance  |         |
|--------------------------|-----------------------------------|------------|-----------|---------|
|                          | 2013                              | 2012       | Dollars   | Percent |
| Sales and marketing      | \$ 747,120                        | \$ 712,256 | \$ 34,864 | 5%      |
| Percent of total revenue | 25%                               | 28%        |           |         |

Sales and marketing expense was \$747,120 and \$712,256 for the three months ended March 31, 2013 and 2012, respectively, a 5% increase. This \$34,864 increase over the comparable quarter was primarily the result of an increase of approximately \$47,000 in employee related expenses. This increase was partially offset by a decrease of approximately \$12,000 in other selling expenses.

## General and Administrative Expense

|                            | Fiscal Quarter Ended<br>March 31, |            | Variance    |         |
|----------------------------|-----------------------------------|------------|-------------|---------|
|                            | 2013                              | 2012       | Dollars     | Percent |
| General and administrative | \$ 692,548                        | \$ 734,523 | \$ (41,975) | (6)%    |
| Percent of total revenue   | 23%                               | 29%        |             |         |

General and administrative expense was \$692,548 and \$734,523 for the three months ended March 31, 2013 and 2012, respectively, a 6% decrease in the three months ended March 31, 2013 compared with the three months ended March 31, 2012. This \$41,975 decrease when comparing expenditures for the quarter ended March 31, 2013 with the same period ended March 31, 2012 is principally due (i) a decrease of approximately \$10,000 in employee related expenses, (ii) a decrease of \$23,000 in bad debt expense, and (iii) a decrease of \$9,000 in other operational expenses.

## Depreciation and Amortization Expense

|                               | Fiscal Quarter Ended<br>March 31, |            | Variance   |         |
|-------------------------------|-----------------------------------|------------|------------|---------|
|                               | 2013                              | 2012       | Dollars    | Percent |
| Depreciation and amortization | \$ 222,602                        | \$ 226,198 | \$ (3,596) | (2)%    |
| Percent of total revenue      | 7%                                | 9%         |            |         |

Depreciation and amortization expense was \$222,602 and \$226,198 for the three months ended March 31, 2013 and 2012, respectively, a decrease of 2% in the three months ended March 31, 2013 compared with the three months ended March 31, 2012. This decrease of \$3,596 for the quarter ended March 31, 2013 when compared to the quarter ended March 31, 2012 is due to a decrease in depreciation expense related to fully depreciated equipment.

## Other Income and Expense

|                              | Fiscal Quarter Ended<br>March 31, |             | Variance    |         |
|------------------------------|-----------------------------------|-------------|-------------|---------|
|                              | 2013                              | 2012        | Dollars     | Percent |
| Interest expense             | \$ (33,781)                       | \$ (46,881) | \$ (13,100) | (28)%   |
| Other gains                  | -                                 | 55,995      | (55,995)    | (100)%  |
| Total other (expense) income | \$ (33,781)                       | \$ 9,114    | \$ (42,895) | (471)%  |
| Percent of total revenue     | 1%                                | 0%          |             |         |

Total other expense was \$33,781 and other income of \$9,114 for the three months ended March 31, 2013 and 2012, respectively, an increase of 271% in the three months ended March 31, 2013 compared with the three months ended March 31, 2012. This net change of \$42,895 for the quarter ended March 31, 2013 when compared to the quarter ended March 31, 2012 is due to reduced principal balances in the current year offset by a gain in the prior year.

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## Preferred Dividends

|                          | Fiscal Quarter Ended<br>March 31, |            | Variance  |         |
|--------------------------|-----------------------------------|------------|-----------|---------|
|                          | 2013                              | 2012       | Dollars   | Percent |
| Preferred dividends      | \$ 288,721                        | \$ 208,415 | \$ 80,306 | 39%     |
| Percent of total revenue | 9%                                | 8%         |           |         |

Dividends accrued on the Company's Series A Preferred and Series B Preferred was \$288,721 and \$208,415 for the three months ended March 31, 2013 and 2012, respectively. Before the Series A Redemption in April 2013, holders of Series A Preferred were entitled to a 5.00% annual dividend payable quarterly in either cash or additional Series A Preferred at the option of the Company with fractional shares paid in cash. This dividend rate increased to 10.00% per annum as a result of the average closing price of the Company's common stock during the last thirty (30) trading days of the quarter ending March 31, 2012 being less than \$3.00 per share (a "Dividend Adjustment"). Holders of Series B Preferred are entitled to a 12.00% annual dividend payable quarterly in cash.

On April 15, 2013, the Company called for the redemption of all 686,210 issued and outstanding shares of Series A Preferred. 2,172 shares were redeemed for \$10.00 per share, or an aggregate total of \$21,720, and the remaining 684,038 shares were converted into 3.33 shares of common stock for each share of Series A Preferred redeemed, or an aggregate total of 2,280,149 shares of the Company's common stock.

Comparison of the Nine Months Ended March 31, 2013 to the Nine Months Ended March 31, 2012.

## Revenues

|               | Nine Months Ended<br>March 31, |              | Variance   |         |
|---------------|--------------------------------|--------------|------------|---------|
|               | 2013                           | 2012         | Dollars    | Percent |
| Subscription  | \$ 5,917,978                   | \$ 5,105,882 | \$ 812,096 | 16%     |
| Other revenue | 2,500,739                      | 2,550,167    | (49,428)   | (2)%    |
| Total revenue | \$ 8,418,717                   | \$ 7,656,049 | \$ 762,668 | 10%     |

Total revenue was \$8,418,717 for the nine months ended March 31, 2013, a 10% increase over the \$7,656,049 for the nine months ended March 31, 2012. This \$762,668 increase in total revenues is principally due to an increase of \$812,096 in subscription revenue, partially offset by a decrease of \$49,428 in other revenue, as more particularly described below. Management believes that, as a percentage of total revenue, subscription revenue will continue to increase and license and maintenance revenue will continue to decrease, or remain volatile, as the Company continues its emphasis of marketing its services based on the SaaS model.

## Subscription Revenue

Subscription revenue was \$5,917,978 for the nine months ended March 31, 2013, a 16% increase over the \$5,105,882 for the nine months ended March 31, 2012. The net increase of \$812,096 is principally due to (i) the increase of subscription customers added to the Company's customer base caused by the expected addition of new contracts with suppliers ("spokes") connected to existing retail clients acquired by the Company ("hubs"), which contributed approximately \$979,000 of new subscription revenue; and (ii) a \$492,000 increase attributable to the growth of existing retailer and supplier subscriptions. The increase in subscription revenue was partially offset by a decrease of approximately \$659,000 resulting from the non-renewal of existing customers, including the non-renewal of a significant retail client and related connections in January 2012. While no assurances can be given, the Company

anticipates that revenue from subscription-based services will continue to increase on a year-over-year basis.

The Company continues to focus its strategic initiatives on increasing the number of retailers, suppliers and manufacturers that use its software on a subscription basis. However, while management believes that marketing its suite of software solutions as a renewable and recurring subscription is an effective strategy, it cannot be assured that subscribers will renew the service at the same level in future years, propagate services to new categories or recognize the need for expanding the service offering of the Company's suite of actionable products and services.

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## Other Revenue

Other revenue was \$2,500,739 and \$2,550,167 for the nine months ended March 31, 2013 and 2012, respectively, a decrease of 2% in the nine months ended March 31, 2013 compared with the nine months ended March 31, 2012. The net decrease of \$49,428 is principally due to (i) license sales in the prior year that did not recur resulting in a decrease of \$239,000 and (ii) a decrease in professional services revenue of \$296,000 resulting from the shift to subscription based revenue. These decreases were partially offset by (i) an increase in other revenue related to a management agreement with ReposiTrak and (ii) renewal of maintenance contracts, partially offset by cancellations resulting in a net increase in maintenance revenue of approximately \$37,000.

While these other sources of revenue will continue in future periods, management's focus on recurring subscription-based revenue will cause license, maintenance, and consulting services to fluctuate and be difficult to predict.

## Cost of Services and Product Support

|                                      | Nine Months Ended<br>March 31, |              | Variance     |         |
|--------------------------------------|--------------------------------|--------------|--------------|---------|
|                                      | 2013                           | 2012         | Dollars      | Percent |
| Cost of services and product support | \$ 3,321,290                   | \$ 3,453,795 | \$ (132,505) | (4)%    |
| Percent of total revenue             | 40%                            | 45%          |              |         |

Cost of services and product support was \$3,321,290 and \$3,453,795 for the nine months ended March 31, 2013 and 2012, respectively, a 4% decrease in the nine months ended March 31, 2013 compared with the nine months ended March 31, 2012. This decrease of \$132,505 for the nine months ended March 31, 2013 when compared with the same period ended March 31, 2012 is principally due to \$199,000 decrease in employee related expenses. This decrease was partially offset by a \$66,000 increase in infrastructure expansion and upgrades.

## Sales and Marketing Expense

|                          | Nine Months Ended<br>March 31, |              | Variance   |         |
|--------------------------|--------------------------------|--------------|------------|---------|
|                          | 2013                           | 2012         | Dollars    | Percent |
| Sales and marketing      | \$ 2,090,777                   | \$ 1,942,801 | \$ 147,976 | 8%      |
| Percent of total revenue | 25%                            | 25%          |            |         |

Sales and marketing expense was \$2,090,777 and \$1,942,801 for the nine months ended March 31, 2013 and 2012, respectively, a 8% increase. This \$147,976 increase over the comparable period ended March 31, 2012 was primarily the result of (i) an increase of \$142,000 in marketing costs and (ii) an increase of approximately \$56,000 in employee related expenses. These increases were partially offset by a decrease of approximately \$50,000 in other selling expenses.

## General and Administrative Expense

|                            | Nine Months Ended<br>March 31, |              | Variance     |         |
|----------------------------|--------------------------------|--------------|--------------|---------|
|                            | 2013                           | 2012         | Dollars      | Percent |
| General and administrative | \$ 1,862,049                   | \$ 2,284,915 | \$ (422,866) | (19)%   |
| Percent of total revenue   | 22%                            | 30%          |              |         |

General and administrative expense was \$1,862,049 and \$2,284,915 for the nine months ended March 31, 2013 and 2012, respectively, a 19% decrease in the nine months ended March 31, 2013 compared with the nine months ended March 31, 2012. This \$422,866 decrease when comparing expenditures for the nine months ended March 31, 2013 with the same period ended March 31, 2012 is principally due to (i) a decrease of approximately \$142,000 in employee related expenses; (ii) a decrease in professional fees of \$125,000; (iii) a \$92,000 decrease in bad debt due to increased collection efforts; and (iv) a decrease of \$64,000 in other operational expenses.

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## Depreciation and Amortization Expense

|                               | Nine Months Ended<br>March 31, |            | Variance  |         |
|-------------------------------|--------------------------------|------------|-----------|---------|
|                               | 2013                           | 2012       | Dollars   | Percent |
| Depreciation and amortization | \$ 683,125                     | \$ 670,998 | \$ 12,127 | 2%      |
| Percent of total revenue      | 8%                             | 9%         |           |         |

Depreciation and amortization expense was \$683,125 and \$670,998 for the nine months ended March 31, 2013 and 2012, respectively, an increase of 2% in the nine months ended March 31, 2013 compared with the nine months ended March 31, 2012. This increase of \$12,127 for the nine months ended March 31, 2013 when compared to the nine months ended March 31, 2012 is due to increased depreciation expense related to new hardware.

## Other Income and Expense

|                          | Nine Months Ended<br>March 31, |              | Variance    |         |
|--------------------------|--------------------------------|--------------|-------------|---------|
|                          | 2013                           | 2012         | Dollars     | Percent |
| Interest expense         | \$ (111,649)                   | \$ (167,765) | \$ (56,116) | (33)%   |
| Other gains              | -                              | 55,995       | (55,995)    | (100)%  |
| Total other expense      | \$ (111,649)                   | \$ (111,770) | \$ 121      | 0%      |
| Percent of total revenue | 1%                             | 1%           |             |         |

Total other expense was \$111,649 and \$111,770 for the nine months ended March 31, 2013 and 2012, respectively. This \$121 decrease is principally due to reduced note payable balances in the current year offset by a gain in the prior year.

## Preferred Dividends

|                          | Nine Months Ended<br>March 31, |            | Variance   |         |
|--------------------------|--------------------------------|------------|------------|---------|
|                          | 2013                           | 2012       | Dollars    | Percent |
| Preferred dividends      | \$ 788,002                     | \$ 625,635 | \$ 162,367 | 26%     |
| Percent of total revenue | 9%                             | 8%         |            |         |

Dividends accrued on the Company's Series A Preferred and Series B Preferred was \$788,002 and \$625,635 for the nine months ended March 31, 2013 and 2012, respectively. Before the Series A Redemption in April 2013, holders of Series A Preferred were entitled to a 5.00% annual dividend payable quarterly in either cash or additional Series A Preferred at the option of the Company with fractional shares paid in cash. This dividend rate increased to 10.00% per annum as a result of the average closing price of the Company's common stock during the last thirty (30) trading days of the quarter ending March 31, 2012 being less than \$3.00 per share (a "Dividend Adjustment"). Holders of Series B Preferred are entitled to a 12.00% annual dividend payable quarterly in cash.

On April 15, 2013, the Company called for the redemption of all 686,210 issued and outstanding shares of Series A Preferred. 2,172 shares were redeemed for \$10.00 per share, or an aggregate total of \$21,720, and the remaining 684,038 shares were converted into 3.33 shares of common stock for each share of Series A Preferred redeemed, or an aggregate total of 2,280,149 shares of the Company's common stock.

## Financial Position, Liquidity and Capital Resources



We believe our existing cash and short-term investments, together with funds generated from operating and financing activities, will be sufficient to fund operating and investment requirements for at least the next twelve months, in addition to our debt service requirements. Our future capital requirements will depend on many factors, including our rate of revenue growth and expansion of our sales and marketing activities, the timing and extent of spending required for research and development efforts, the continuing market acceptance of our products, and our ability to restructure certain of our notes payable.

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We have historically funded our operations with cash from operating activities, equity financings and debt borrowings. As set forth below, cash was \$4,395,904 at March 31, 2013, and \$ 631,132 at March 31, 2012. This increase from March 31, 2012 to March 31, 2013 was principally the result of approximately \$4.34 million received from the Private Offering and Director Investment in March 2013. This cash was intended to finance the Series A Redemption, however, approximately 99% of the holders of shares of Series A Preferred elected to convert their shares of Series A Preferred into shares of common stock.

|      | As of March 31, |            | Variance     |         |
|------|-----------------|------------|--------------|---------|
|      | 2013            | 2012       | Dollars      | Percent |
| Cash | \$ 4,395,904    | \$ 631,132 | \$ 3,764,772 | 597%    |

## Net Cash Flows from Operating Activities

|                                       | Nine Months Ended<br>March 31, |            | Variance     |         |
|---------------------------------------|--------------------------------|------------|--------------|---------|
|                                       | 2013                           | 2012       | Dollars      | Percent |
| Cash provided by operating activities | \$ 417,221                     | \$ 643,507 | \$ (226,286) | (35)%   |

Net cash provided by operating activities is summarized as follows:

|   | Nine Months Ended<br>March 31, |              |
|---|--------------------------------|--------------|
|   | 2013                           | 2012         |
| Net income (loss)                               | \$ 349,827                     | \$ (808,230) |
| Noncash expense and income, net                 | 1,541,585                      | 1,599,367    |
| Net changes in operating assets and liabilities | (1,474,191)                    | (147,630)    |
|   | \$ 417,221                     | \$ 643,507   |

Noncash expense decreased by \$57,782 in the nine months ended March 31, 2013 compared to March 31, 2012. Noncash expense decreased as a result of a \$34,000 decrease in the use of stock based compensation and \$92,000 decrease in bad debt expense. These decreases were partially offset by an increase in depreciation.

The net changes in operating assets and liabilities resulted in the use of \$1,326,561 more cash in the nine months ended March 31, 2013 compared to the same period in 2012. This is primarily related to an increase in accounts receivable and a decrease in deferred revenue.

## Net Cash Flows from Investing Activities

|                                   | Nine Months Ended<br>March 31, |              | Variance   |         |
|-----------------------------------|--------------------------------|--------------|------------|---------|
|                                   | 2013                           | 2012         | Dollars    | Percent |
| Cash used in investing activities | \$ (345,375)                   | \$ (145,058) | \$ 200,317 | 138%    |

Net cash used in investing activities for the nine months ended March 31, 2013 was \$345,375 compared to net cash used in investing activities of \$145,058 for the nine months ended March 31, 2012. This \$200,317 increase in cash used in investing activities for the nine months ended March 31, 2013 when compared to the same period in 2012 was the result of capitalization of leasehold improvements for the Company's new corporate office.

## Net Cash Flows from Financing Activities

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|   | Nine Months Ended |                | Variance     |         |
|---|-------------------|----------------|--------------|---------|
|   | March 31,         |                | Dollars      | Percent |
|   | 2013              | 2012           |              |         |
| Cash provided by/(used in) financing activities | \$ 3,217,882      | \$ (2,485,546) | \$ 5,703,428 | 229%    |

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Net cash provided by financing activities totaled \$3,217,882 for the nine months ended March 31, 2013 as compared to cash flows used in financing activities of \$2,485,546 for the nine months ended March 31, 2012. The change in net cash used in financing activities is attributable to proceeds of approximately \$4.34 million received from the Private Offering and Director Investment in March 2013.

## Working Capital

At March 31, 2013, the Company had positive working capital of \$2,754,988 when compared with negative working capital of \$2,345,977 at June 30, 2012. This \$5,100,965 increase in working capital is principally due to proceeds received from the Private Offering and Director Investment in March 2013, an increase in accounts receivable and decreases in deferred revenue and current notes payable during the period ended March 31, 2013. Management currently believes that the Company will continue to increase its working capital position, and thereby reduce its indebtedness in subsequent periods utilizing existing cash resources and projected cash flow from operations.

|                | As of<br>March 31,<br>2013 | As of<br>June 30,<br>2013 | Variance<br>Dollars | Percent |
|----------------|----------------------------|---------------------------|---------------------|---------|
| Current assets | \$ 7,854,534               | \$ 3,568,561              | \$ 4,285,973        | 120%    |

Current assets as of March 31, 2013 totaled \$7,854,534, an increase of \$4,285,973 when compared to \$3,568,561 as of June 30, 2013. This 120% increase in current assets is due primarily proceeds from financing activities during March 2013, as well as normal fluctuations in operating assets, primarily accounts receivable.

|                     | As of<br>March 31,<br>2013 | As of<br>June 30,<br>2012 | Variance<br>Dollars | Percent |
|---------------------|----------------------------|---------------------------|---------------------|---------|
| Current liabilities | \$ 5,099,546               | \$ 5,914,538              | \$ (814,992)        | (14)%   |

Current liabilities totaled \$5,099,546 as of March 31, 2013 as compared to \$5,914,538 as of June 30, 2012. The \$814,992 comparative decrease in current liabilities is principally due to decreases in the current portion of notes and capital leases of \$175,000, deferred revenue of \$511,000, and accrued liabilities of \$205,000. These decreases were partially offset by an increase in accounts payable of \$75,000.

While no assurances can be given, management currently intends to continue to reduce its indebtedness in subsequent periods utilizing existing cash resources and projected cash flow from operations. In addition, management may also continue to refinance or restructure certain of the Company's indebtedness to extend the maturities of such indebtedness to address its short-term and long-term working capital requirements. Management believes that these initiatives will enable us to address our debt service requirements during the next twelve months, as well as fund our currently anticipated operations and capital spending requirements.

## Off-Balance Sheet Arrangements

The Company does not have any off balance sheet arrangements that are reasonably likely to have a current or future effect on our financial condition, revenues, and results of operation, liquidity or capital expenditures.

## Recent Accounting Pronouncements

In December 2011, the FASB issued ASU 2011-11, Balance Sheet (Topic 210): Disclosures about Offsetting Assets and Liabilities, an update to the authoritative guidance which requires disclosure information about offsetting and

related arrangements for financial instruments and derivative instruments. The guidance provided by this update becomes effective for the Company in the first quarter of fiscal 2014. The adoption of this updated authoritative guidance is not expected to have a significant impact on the Company's Condensed Consolidated Financial Statements.

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December 2011, the FASB issued ASU 2011-12, Comprehensive Income (Topic 220): Deferral of the Effective Date for Amendments to the Presentation of Reclassifications of Items Out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05; an update to the authoritative guidance which defers the effective date of the presentation of reclassification adjustments out of accumulated other comprehensive income. The guidance provided by this update becomes effective for the Company in the first quarter of fiscal 2013. The adoption of this updated authoritative guidance is not expected to have a significant impact on the Company's Condensed Consolidated Financial Statements.

In July 2012, the FASB issued ASU 2012-02, Intangibles—Goodwill and Other (Topic 350): Testing Indefinite-Lived Intangible Assets for Impairment ("ASU 2012-02"), which permits an entity to make a qualitative assessment of whether it is more likely than not that the fair value of a reporting unit's indefinite-lived intangible asset is less than the asset's carrying value before applying the two-step goodwill impairment model that is currently in place. If it is determined through the qualitative assessment that the fair value of a reporting unit's indefinite-lived intangible asset is more likely than not greater than the asset's carrying value, the remaining impairment steps would be unnecessary. The qualitative assessment is optional, allowing companies to go directly to the quantitative assessment. ASU 2012-02 is effective for the Company for annual and interim indefinite-lived intangible asset impairment tests performed beginning July 1, 2013, however, early adoption is permitted. The Company is currently evaluating the impact ASU 2012-02 will have on its Condensed Consolidated Financial Statements.

## Critical Accounting Policies

This Management's Discussion and Analysis of Financial Condition and Results of Operations discuss the Company's financial statements, which have been prepared in accordance with U.S. generally accepted accounting principles.

We commenced operations in the software development and professional services business during 1990. The preparation of our financial statements requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, management evaluates its estimates and assumptions. Management bases its estimates and judgments on historical experience of operations and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Management believes the following critical accounting policies, among others, will affect its more significant judgments and estimates used in the preparation of our consolidated financial statements.

## Deferred Income Taxes and Valuation Allowance

In determining the carrying value of the Company's net deferred income tax assets, the Company must assess the likelihood of sufficient future taxable income in certain tax jurisdictions, based on estimates and assumptions, to realize the benefit of these assets. If these estimates and assumptions change in the future, the Company may record a reduction in the valuation allowance, resulting in an income tax benefit in the Company's statements of operations. Management evaluates the realizability of the deferred income tax assets and assesses the valuation allowance quarterly.

## Revenue Recognition

We recognize revenue when all of the following conditions are satisfied: (i) there is persuasive evidence of an arrangement; (ii) the service has been provided to the customer; (iii) the collection of our fees is probable; and (iv) the amount of fees to be paid by the customer is fixed or determinable.

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We recognize subscription and hosting revenues ratably over the length of the agreement beginning on the commencement dates of each agreement or when revenue recognition conditions are satisfied based on their relative fair values. For a fee, subscriptions provide the customer with access to the software and data over the Internet, or on demand, and provide technical support services, premium analytical services and software upgrades when and if available. Under subscriptions, customers do not have the right to take possession of the software and such arrangements are considered service contracts. Accordingly, we recognize professional services as incurred based on their relative fair values. In situations where we have contractually committed to an individual customer specific technology, we defer all of the revenue for that customer until the technology is delivered and accepted. Once delivery occurs, we then recognize the revenue ratably over the remaining contract term. When subscription service or hosting service is paid in advance, deferred revenue is recognized and revenue is recorded ratably over the term as services are consumed.

Set up fees paid by customers in connection with subscription services are deferred and recognized ratably over the life of the applicable agreement.

Premium support and maintenance service revenues are derived from services beyond the basic services provided in standard arrangements. We recognize premium service and maintenance revenues ratably over the contract terms beginning on the commencement dates of each contract or when revenue recognition conditions are satisfied. Instances where these services are paid in advance, deferred revenue is recognized and revenue is recorded ratably over the term as services are consumed.

Professional services revenue consists primarily of fees associated with application and data integration, data cleansing, business process re-engineering, change management, and education and training services. Fees charged for professional services are recognized when delivered. We believe the fees for professional services qualify for separate accounting because: a) the services have value to the customer on a stand-alone basis; b) objective and reliable evidence of fair value exists for these services; and c) performance of the services is considered probable and does not involve unique customer acceptance criteria.

The Company's revenue, to a lesser extent, is earned under license arrangements. Licenses generally include multiple elements that are delivered up front or over time. Vendor specific objective evidence of fair value of the hosting and support elements is based on the price charged at renewal when sold separately, and the license element is recognized into revenue upon delivery. The hosting and support elements are recognized ratably over the contractual term.

## Stock-Based Compensation

The Company recognizes the cost of employee services received in exchange for awards of equity instruments based on the grant-date fair value of those awards. The Company records compensation expense on a straight-line basis. The fair value of options granted are estimated at the date of grant using a Black-Scholes option pricing model with assumptions for the risk-free interest rate, expected life, volatility, dividend yield and forfeiture rate.

## Capitalization of Software Development Costs

The Company accounts for research costs of computer software to be sold, leased or otherwise marketed as expense until technological feasibility has been established for the product. Once technological feasibility is established, all software costs are capitalized until the product is available for general release to customers. Judgment is required in determining when technological feasibility of a product is established. We have determined that technological feasibility for our software products is reached shortly after a working prototype is complete and meets or exceeds design specifications including functions, features, and technical performance requirements. Costs incurred after technological feasibility is established have been and will continue to be capitalized until such time as when the



product or enhancement is available for general release to customers.

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## Goodwill and Long-lived Assets

Goodwill is assigned to specific reporting units and is reviewed for possible impairment at least annually or more frequently upon the occurrence of an event or when circumstances indicate that a reporting unit's carrying amount is greater than its fair value. Management reviews the long-lived tangible and intangible assets for impairment when events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. Management evaluates, at each balance sheet date, whether events and circumstances have occurred which indicate possible impairment. The carrying value of a long-lived asset is considered impaired when the anticipated cumulative undiscounted cash flows of the related asset or group of assets is less than the carrying value. In that event, a loss is recognized based on the amount by which the carrying value exceeds the estimated fair market value of the long-lived asset. Economic useful lives of long-lived assets are assessed and adjusted as circumstances dictate.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Our business is currently conducted principally in the United States. As a result, our financial results are not affected by factors such as changes in foreign currency exchange rates or economic conditions in foreign markets. We do not engage in hedging transactions to reduce our exposure to changes in currency exchange rates, although if the geographical scope of our business broadens, we may do so in the future.

Our exposure to risk for changes in interest rates relates primarily to our investments in short-term financial instruments. Investments in both fixed rate and floating rate interest earning instruments carry some interest rate risk. The fair value of fixed rate securities may fall due to a rise in interest rates, while floating rate securities may produce less income than expected if interest rates fall. Partly as a result of this, our future interest income may fall short of expectations due to changes in interest rates or we may suffer losses in principal if we are forced to sell securities that have fallen in estimated fair value due to changes in interest rates. However, as substantially all of our cash consist of bank deposits and short-term money market instruments, we do not expect any material change with respect to our net income as a result of an interest rate change.

Our exposure to interest rate changes related to borrowing has been limited by the use of fixed rate borrowings on the majority of our outstanding debt, and we believe the effect, if any, of reasonably possible near-term changes in interest rates on our financial position, results of operations and cash flows should not be material. At March 31, 2013, the debt portfolio was composed of approximately 52% variable-rate debt and 48% fixed-rate debt.

|                    | March 31,<br>2013<br>(unaudited) | Percent of<br>Total Debt |
|--------------------|----------------------------------|--------------------------|
| Fixed rate debt    | \$ 1,085,171                     | 48%                      |
| Variable rate debt | 1,200,000                        | 52%                      |
| Total debt         | \$ 2,285,171                     | 100%                     |

The table that follows presents fair values of principal amounts and weighted average interest rates for our investment portfolio as of March 31, 2013:

|                            | Aggregate<br>Fair Value | Weighted<br>Average<br>Interest<br>Rate |
|----------------------------|-------------------------|---|
| Cash and Cash Equivalents: |                         |   |
| Cash                       | \$ 4,395,904            | N/A                                     |



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ITEM 4. CONTROLS AND PROCEDURES

(a) Evaluation of disclosure controls and procedures.

Under the supervision and with the participation of our Management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of the design and operations of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as of March 31, 2013. Based on this evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed in the reports submitted under the Securities and Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, including to ensure that information required to be disclosed by the Company is accumulated and communicated to management, including the principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

(b) Changes in internal controls over financial reporting.

The Company's Chief Executive Officer and Chief Financial Officer have determined that there have been no changes, in the Company's internal control over financial reporting during the period covered by this report identified in connection with the evaluation described in the above paragraph that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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PART II

OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are from time to time involved in various legal proceedings incidental to the conduct of our business. We do not have any ongoing legal proceedings at this time.

ITEM 1A. RISK FACTORS

All material changes from the risk factors previously disclosed in Part I, Item 1A “Risk Factors” in our Annual Report on Form 10-K for the year ended June 30, 2012 are included in the Registration Statement on Form S-3 we filed with the SEC on April 15, 2013.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

|              |  |
|--------------|--|
| Exhibit 10.1 | Form of Purchase Agreement, incorporated herein by reference from Exhibit 10.1 to the Current Report on Form 8-K filed on March 15, 2013.            |
| Exhibit 10.2 | Form of Registration Rights Agreement, incorporated herein by reference from Exhibit 10.2 to the Current Report on Form 8-K filed on March 15, 2013. |
| Exhibit 10.3 | Form of Purchaser Warrant, incorporated herein by reference from Exhibit 10.2 to the Current Report on Form 8-K filed on March 15, 2013.             |
| Exhibit 31.1 | Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| Exhibit 31.2 | Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| Exhibit 32.1 | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                              |
| 101.INS*     | XBRL Instance Document   |
| 101.SCH*     | XBRL Taxonomy Extension Schema   |

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|          |   |
|----------|---|
| 101.CAL* | XBRL Taxonomy Extension Calculation Linkbase  |
| 101.DEF* | XBRL Taxonomy Extension Definition Linkbase   |
| 101.LAB* | XBRL Taxonomy Extension Label Linkbase        |
| 101.PRE* | XBRL Taxonomy Extension Presentation Linkbase |

\*Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933 or Section 18 of the Securities Exchange Act of 1934 and otherwise are not subject to liability.

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SIGNATURES

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: May 9, 2013

PARK CITY GROUP, INC

By: /s/ Randall K. Fields  
Randall K. Fields  
Chief Executive Officer, Chairman and  
Director  
(Principal Executive Officer)

Date: May 9, 2013

By /s/ Edward L. Clissold  
Edward L. Clissold  
Chief Financial Officer  
(Principal Financial Officer & Principal  
Accounting Officer)