

HANDSPRING INC  
Form 10-Q  
May 14, 2002

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**For the Quarterly Period Ended March 30, 2002**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**Commission File No. 0-30719**

**HANDSPRING, INC.**

**(Exact name of registrant as specified in its charter)**

**Delaware  
(State or other jurisdiction of  
incorporation or organization)**

**77-0490705  
(I.R.S. Employer Identification Number)**

**189 Bernardo Avenue  
Mountain View, CA 94043  
(Address of Principal Executive Offices, including Zip Code)**

**(650) 230-5000  
(Registrant's telephone number, including Area Code)**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

As of April 30, 2002 there were 142,751,354 shares of the Registrant's common stock outstanding.

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## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements

**HANDSPRING, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands)

	<u>March 30,</u>	<u>June 30,</u>
	2002	2001
	<u>(unaudited)</u>	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$93,563	\$87,580
Short-term investments	9,186	33,943
Accounts receivable, net	25,631	12,850
Prepaid expenses and other current assets	4,144	19,473
Inventories	7,416	2,857
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Total current assets	139,940	156,703
Long-term investments	56,635	80,237
Property and equipment, net	14,634	15,041
Intangibles and other assets	1,559	1,254
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Total assets	\$212,768	\$253,235
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**LIABILITIES AND  
STOCKHOLDERS EQUITY**

Current liabilities:

Accounts payable  
\$26,903 \$37,881  
Accrued liabilities  
51,185 70,152

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Total current liabilities  
78,088 108,033

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Stockholders equity:

Common stock  
143 130  
Additional paid-in capital  
419,030 368,166  
Deferred stock compensation  
(13,122) (29,445)  
Accumulated other comprehensive  
income (loss)  
(532) 994  
Accumulated deficit  
(270,839) (194,643)

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Total stockholders equity  
134,680 145,202

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Total liabilities and stockholders  
equity  
\$212,768 \$253,235

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*See accompanying notes to condensed consolidated financial statements.*

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**HANDSPRING, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except per share amounts)

Three Months Ended		Nine Months Ended	
March 30, 2002	March 31, 2001	March 30, 2002	March 31, 2001

(unaudited)

Revenue					
	\$59,715	\$123,820	\$191,641	\$309,953	

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Costs and operating expenses:

Cost of revenue					
	54,241	84,416	168,934	212,207	
Research and development					
	6,340	7,120	19,318	16,786	
Selling, general and administrative					
	18,993	38,950	66,679	107,479	
In-process research and development					
	12,225	12,225			
Amortization of deferred stock compensation and intangibles (*)					
	4,510	8,336	16,476	24,911	

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Total costs and operating expenses					
	84,084	151,047	271,407	373,608	

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Loss from operations  
(24,369) (27,227) (79,766) (63,655)  
Interest and other income, net  
809 748 4,520 7,109

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Loss before taxes  
(23,560) (26,479) (75,246) (56,546)  
Income tax provision  
100 750 950 2,250

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Net loss  
\$(23,660) \$(27,229) \$(76,196) \$(58,796)

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Basic and diluted net loss per share  
\$(0.18) \$(0.26) \$(0.61) \$(0.58)

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Shares used in calculating basic and diluted net loss per share

134,903 106,702 124,568 101,402

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(\*) Amortization of deferred stock compensation and intangibles:

Cost of revenue

\$582 \$1,127 \$2,107 \$3,540

Research and development

1,030 1,808 3,836 4,964

Selling, general and administrative

2,898 5,401 10,533 16,407

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\$4,510 \$8,336 \$16,476 \$24,911

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*See accompanying notes to condensed consolidated financial statements.*

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**HANDSPRING, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)

	<b>Nine Months Ended</b>	
	<b>March 30, 2002</b>	<b>March 31, 2001</b>
	<b>(unaudited)</b>	
<b>Cash flows from operating activities:</b>		
Net loss	\$(76,196)	\$(58,796)
Adjustment to reconcile net loss to net cash provided by (used in) operating activities:		
Depreciation and amortization	6,324	4,954
Amortization of deferred stock compensation and intangibles	16,476	24,911
In-process research and development	12,225	
Amortization of premium or discount on available-for-sale securities, net	58	(1,217)
Gain on sale of available-for-sale securities	(784)	(165)
Changes in assets and liabilities:		
Accounts receivable	(12,818)	(17,100)
Prepaid expenses and other current assets	14,867	(11,564)
Inventories	(4,857)	(6,760)
Intangibles and other assets	62	(90)
Accounts payable	(11,247)	25,908
Accrued liabilities	(19,107)	35,342
Net cash provided by (used in) operating activities		

(87,222) 7,648

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Cash flows from investing activities:

Purchases of available-for-sale securities

(69,989) (202,040)

Sales and maturities of available-for-sale securities

118,862 136,649

Purchases of investments for collateral on operating lease

(51,287)

Purchases of property and equipment

(5,904) (11,517)

Cash acquired from acquisitions

29

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Net cash provided by (used in) investing activities

42,969 (128,166)

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Cash flows from financing activities:

Principal payments on borrowings

(83)

Net proceeds from issuance of common stock in private offering, underwritten public offering and upon exercise of underwriter's over-allotment

46,972

Net proceeds from issuance of common stock upon exercise of underwriter's over-allotment from initial public offering

27,969

Proceeds from issuance of common stock

3,905 2,704

Repurchase of common stock

(41)

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Net cash provided by financing  
activities  
50,877 30,549

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Effect of exchange rate changes  
on cash  
(641) 512

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Net increase (decrease) in cash  
and cash equivalents  
5,983 (89,457)  
Cash and cash equivalents:

Beginning of period  
87,580 196,548

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End of period  
\$93,563 \$107,091

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*See accompanying notes to condensed consolidated financial statements.*

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**HANDSPRING, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)**

**1. Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission and accounting principles generally accepted in the United States of America. However, certain information or footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed, or omitted, pursuant to such rules and regulations. In the opinion of management, the statements include all adjustments necessary (which are of a normal and recurring nature) for the fair presentation of the results of the interim periods presented. These financial statements should be read in conjunction with our audited consolidated financial statements and the notes thereto for the year ended June 30, 2001. The results of operations for the three and nine months ended March 30, 2002 are not necessarily indicative of the operating results for the full fiscal year or any future period.

The Company's fiscal year ends on the Saturday closest to June 30, and each fiscal quarter ends on the Saturday closest to the end of each calendar quarter.

Certain prior period balances have been reclassified to conform to current period presentation.

**2. Recently Issued Accounting Pronouncements**

In June 2001, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 141, *Business Combinations*, and SFAS No. 142, *Goodwill and Other Intangible Assets*. SFAS No. 141 eliminates the pooling-of-interest method of accounting for business combinations and provides guidance for accounting under the purchase method. This statement is effective for all transactions initiated after June 30, 2001. SFAS No. 142 establishes accounting standards for recording goodwill. It prohibits the periodic recording of amortization expense on goodwill, and requires new methods of reviewing all intangible assets for impairments. SFAS No. 142 is effective for all fiscal years beginning after December 15, 2001 and, accordingly, the Company will adopt this standard at the beginning of fiscal 2003. The adoption is not expected to have a material impact on the Company's financial position and results of operations.

In October 2001, the FASB issued SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*, which addresses financial accounting and reporting for the impairment of certain long-lived assets to be disposed of. Although SFAS No. 144 supersedes SFAS No. 121 and Accounting Principles Board Opinion No. 30 (APB 30), it retains the requirement of APB 30 to report discontinued operations separately from continuing operations and extends that reporting to a component of an entity that either has been disposed of (by sale, by abandonment, or in a distribution to owners) or is classified as held for sale. SFAS No. 144 is effective for fiscal years beginning after December 15, 2001 and, accordingly, the Company will adopt this standard at the beginning of fiscal 2003. The adoption is not expected to have a material impact on the Company's financial position and results of operations.

**3. Net Loss Per Share**

Net loss per share is calculated in accordance with SFAS No. 128, *Earnings per Share*. Under the provisions of SFAS No. 128, basic net loss per share is computed by dividing the net loss applicable to common stockholders for the period by the weighted average number of common shares outstanding during the period (excluding shares subject to repurchase). Diluted net loss per share is computed by dividing the net loss applicable to common stockholders for the period by the weighted average number of common and potential common shares outstanding during the period if their effect is dilutive.

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The following table sets forth the computation of basic and diluted net loss per share for the periods indicated (in thousands, except per share amounts):

	Three Months Ended		Nine Months Ended	
	March 30, 2002	March 31, 2001	March 30, 2002	March 31, 2001

Net loss  
 \$(23,660) \$(27,229) \$(76,196) \$(58,796)

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Basic and diluted:

Weighted average common shares outstanding  
 142,205 128,584 135,559 127,444  
 Weighted average common shares subject to repurchase  
 (7,302) (21,882) (10,991) (26,042)

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Weighted average common shares used to compute basic  
 134,903 106,702 124,568 101,402  
 and diluted net loss per share

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Basic and diluted net loss per share  
 \$(0.18) \$(0.26) \$(0.61) \$(0.58)

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Diluted net loss per share does not include the effect of the following potential common shares at the dates indicated as their effect is anti-dilutive (in thousands):

	<u>March 30, 2002</u>	<u>March 31, 2001</u>
Common stock subject to repurchase	5,502	20,295
Shares issuable under stock options	28,670	29,260

The weighted average repurchase price of unvested stock was \$0.07 and \$0.05 as of March 30, 2002 and March 31, 2001, respectively. The weighted-average exercise price of stock options outstanding was \$10.73 and \$11.25 as of March 30, 2002 and March 31, 2001, respectively.

**4. Inventories**

The components of inventories are as follows (in thousands):

	<u>March 30, 2002</u>	<u>June 30, 2001</u>
Raw materials	\$522	\$1,174
Finished goods	6,894	1,683
	\$7,416	\$2,857



**5. Comprehensive Loss**

The components of comprehensive loss are as follows (in thousands):

	Three Months Ended		Nine Months Ended	
	March 30, 2002	March 31, 2001	March 30, 2002	March 31, 2001
Net loss	\$(23,660)	\$(27,229)	\$(76,196)	\$(58,796)
Other comprehensive income:				
Unrealized gain (loss) on securities	(161)	97	(196)	393
Foreign currency translation adjustments	8	394	(1,330)	284
Comprehensive loss	\$(23,813)	\$(26,738)	\$(77,722)	\$(58,119)

**6. Business Segment Reporting**

The Company operates in one operating segment, handheld computing, with its headquarters and most of its operations located in

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the United States. The Company also conducts sales, marketing and customer service activities throughout the world. Geographic revenue information is based on the location of the end customer. Geographic long-lived assets information is based on the physical location of the assets at the end of each period. Revenue from unaffiliated customers and long-lived assets by geographic region are as follows (in thousands):

	Three Months Ended		Nine Months Ended	
	March 30, 2002	March 31, 2001	March 30, 2002	March 31, 2001
<b>Revenue:</b>				
North America	\$48,292	\$99,774	\$166,820	\$251,806
Rest of the world	11,423	24,046	24,821	58,147
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Total	\$59,715	\$123,820	\$191,641	\$309,953
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	March 30, 2002	June 30, 2001
<b>Long-Lived Assets:</b>		
North America	\$14,608	\$14,307
Rest of the world	1,585	1,988
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Total  
\$16,193 \$16,295

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## 7. Litigation

On March 14, 2001, NCR Corporation filed suit against Handspring and Palm, Inc. in the United States District Court for the District of Delaware. The complaint alleges infringement of two U.S. patents. The complaint seeks unspecified compensatory and treble damages and to permanently enjoin the defendants from infringing the patents in the future. The Company filed an answer on April 30, 2001, denying NCR's allegations and asserting counterclaims for declaratory judgments that we do not infringe the patents in suit, that the patents in suit are invalid, and that they are unenforceable. All parties have filed motions for summary judgments in their favor.

On June 19, 2001, DataQuill Limited filed suit against Handspring and Kyocera Wireless Corp. in the United States District Court for the Northern District of Illinois. The complaint alleges infringement of one U.S. Patent. The complaint seeks unspecified compensatory and treble damages and to permanently enjoin the defendants from infringing the patent in the future. The Company filed an answer on August 1, 2001, denying DataQuill's allegations and asserting counterclaims for declaratory judgments that we do not infringe the patent in suit, that the patent in suit is invalid, and that it is unenforceable. The case against the other defendant, Kyocera Wireless Corp., has been severed and transferred to the United States District Court for the Southern District of California, where it pends separately.

On August 13, 2001, Handspring and two of our officers were named as defendants in a purported securities class action lawsuit filed in United States District Court for the Southern District of New York. On September 6, 2001, a substantially identical suit was filed. The complaints assert that the prospectus for Handspring's June 20, 2000 initial public offering failed to disclose certain alleged actions by the underwriters for the offering. The complaints allege claims against Handspring and two of our officers under Sections 11 and 15 of the Securities Act of 1933, as amended, and under Section 10(b) and Section 20(a) of the Securities Exchange Act of 1934, as amended. The complaints also name as defendants the underwriters for Handspring's initial public offering. The Company has sought indemnification from the underwriters pursuant to the Underwriting Agreement dated as of June 20, 2000 that we entered into with them in connection with our initial public offering. These cases have been consolidated with many cases against other parties in the United States District Court for the Southern District of New York. The court has adjourned indefinitely the time to respond to the complaints pending resolution of major issues in all cases, so neither Handspring nor our officers have responded to the complaints.

## 8. Subsequent Events

We recently offered our employees the right to participate in an option exchange program pursuant to which they can choose to exchange unexercised stock options for new stock options with a new exercise price to be granted at least six months and one day following the cancellation of their existing stock options.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*We may make statements in this Form 10-Q, such as statements regarding our plans, objectives, expectations and intentions that are forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. We may identify these statements by the use of words such as believe, expect, anticipate, intend, plan, and similar expressions. These forward-looking statements involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of these risks and uncertainties, including those we discuss in Factors Affecting Future Results and elsewhere in this Form 10-Q. These forward-looking statements speak only as of the date of this Form 10-Q, and we caution you not to rely on these statements without also considering the risks and uncertainties associated with these statements and our business as addressed in this Form 10-Q. Except as required by law, we undertake no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise.*

**Overview**

We were incorporated in July 1998 to develop innovative handheld computers. Our goal is to become a global market leader in the handheld computing market, which includes the emerging market for integrated wireless devices offering voice, data, email and personal information management capabilities. Shipments of our first Visor handheld organizers began in October 1999. Beginning in the fourth quarter of fiscal 2001, we saw significant adverse changes in the handheld organizer market due to the economic slowdown, excess channel inventory, aggressive price reductions and increased competition from both PocketPC and Palm OS handheld organizer manufacturers.

We believe that integrated wireless devices will be the future of handheld computing. As a result of this belief, we are in the process of transitioning Handspring from a company focused on standalone handheld computers, to a company aimed at becoming a leader in the emerging category of personal communicators. This transition may take some time as products are introduced and advanced, as the networks mature their data offerings, and as customers become more familiar with these new offerings. We continue to sell our handheld computers, including our Visor product family. However, we have shifted much of our future product development towards communication focused products. We feel that this focus will give Handspring the potential to become a leader in a potentially large, new category of computing and communications devices.

**Significant Accounting Policies**

The condensed consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States of America, which require management to make estimates and assumptions that affect the reported amounts. Actual results could differ from these estimates.

*Revenue Recognition* Revenue to date is comprised almost entirely of sales of our organizers, communicators, modules and related accessories. Retail sales orders are placed in our internal order processing system. Product orders placed by end user customers are received via our Web site or over the telephone via our third-party customer support partner. All orders are then transmitted to our logistics partners. We recognize revenue when a purchase order has been received, the product has been shipped, title has transferred to the customer, the sales price is fixed or determinable and collection of the resulting receivable is probable. Sales of our handheld communicators may also include subsidy revenue from wireless carriers for new customer service contracts or the extension of existing customer contracts. In these cases, the customer has a specified period of time in which they may cancel their service. All revenue related to these subsidies is deferred until this specified period of time has elapsed. No significant post-delivery obligations exist with respect to revenue recognized.

*Returns reserve* We offer limited return rights on our products and accordingly, at the time the related sale is recorded, we reduce revenues for our estimates of these rights. The estimates for returns are adjusted periodically and are based upon various factors including historical rates of returns and inventory levels in the channel. We also estimate and reserve for rebates and price protection based upon specific programs. Actual results may differ from these estimates.

*Warranty reserve* The cost of product warranties is estimated at the time revenue is recognized. While we engage in extensive product quality programs and processes, our warranty obligation is affected by product failures rates, component costs and

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repair service costs incurred in correcting a product failure. Should actual product failure rates, component costs or repair service costs differ from our estimates, revisions to the estimated warranty costs would be required.

*Cash and cash equivalents, short-term investments, and long-term investments* We invest our excess cash in debt instruments of the U.S. Government and its agencies, and in high-quality corporate issuers. All highly liquid debt or equity instruments purchased with an original maturity of three months or less from the date of purchase are considered to be cash equivalents. Those with original maturities greater than three months and current maturities less than twelve months from the balance sheet date are considered short-term investments, and those with maturities greater than twelve months from the balance sheet date are considered long-term investments.

All short-term and long-term investments are classified as available-for-sale securities and are stated at market value with any temporary difference between an investment's amortized cost and its market value recorded as a separate component of stockholders' equity until such gains or losses are realized. Gains or losses on the sales of securities are determined on a specific identification basis.

*Accounts receivable* Accounts receivable are recorded at face value, less an allowance for doubtful accounts. The allowance for doubtful accounts is an estimate calculated based on an analysis of current business and economic risks, customer credit-worthiness, credit card fraud failed settlements, specific identifiable risks such as bankruptcies, terminations or discontinued customers, or other factors that may indicate a potential loss. The allowance is reviewed on a consistent basis to ensure that it adequately provides for all reasonably expected losses in the receivable balances. An account may be determined to be uncollectable if all collection efforts have been exhausted, the customer has filed bankruptcy and all recourse against the account is exhausted, or disputes are unresolved and negotiations to settle are exhausted. This uncollectable amount is written off as bad debt against the allowance.

*Inventories* Inventories are stated at the lower of standard cost (which approximates first-in, first-out cost) or market. Provisions for potentially obsolete or slow moving inventory are made based upon management's analysis of inventory levels and future sales forecasts. These provisions are estimates, which could vary significantly, either favorably or unfavorably, from actual requirements if future economic conditions, customer inventory levels or competitive conditions differ from our expectations.

*Income Taxes* The Company accounts for income taxes in accordance with SFAS No. 109, *Accounting for Income Taxes*. This statement prescribes the use of the liability method whereby deferred tax assets and liabilities are determined based on the differences between financial reporting and tax bases of assets and liabilities and measured at tax rates that will be in effect when the differences are expected to reverse. Valuation allowances are established when necessary to reduce deferred tax assets where it is more likely than not that the deferred tax asset will not be realized.

## **Results of Operations**

**Revenue.** Revenue for the third quarter of fiscal 2002 was \$59.7 million compared with \$123.8 million for the same quarter of the previous fiscal year, a decline of 52%. Revenue for the first nine months of fiscal 2002 was \$191.6 million compared with \$310.0 million during the same period of the previous fiscal year, a decline of 38%. Revenue decreased during the quarter and nine month periods primarily due to the decline in unit shipments of our Visor organizers and the decline in the average selling price for these products. The decrease in Visor organizer revenue during these periods was offset in part by revenue generated from the first shipments of our Treo communicators. Our Treo products represented 35% of the net revenue for the third quarter fiscal 2002 or \$21.0 million.

We believe unit sales of our Visor organizer line decreased due to economic weakness, a significant slowing in the growth rate of the organizer market, excess inventories, increased competition, and our shift in focus from the organizer products to the communicator products. We believe the decrease in the average selling price of our Visor organizers was primarily attributable to pricing and promotion actions that we initiated to reduce channel inventory and a general reduction in the market prices for handheld organizers.

Revenue outside North America declined to 13% of revenue during the first nine months of fiscal 2002 from 19% during the same period of the previous fiscal year primarily due to price reductions and unit sales declines for our Visor organizers in Asia and Europe. However, revenue outside North America was 19% of revenue during the third quarter of fiscal 2002, unchanged from the third quarter of fiscal 2001, reflecting the fact that we began shipping Treo communicators in volume in Asia and Europe during the third quarter of fiscal 2002.

**Cost of revenue.** Cost of revenue was \$54.2 million for the third quarter of fiscal 2002 compared to \$84.4 million for the same quarter of the previous fiscal year. For the first nine months of fiscal 2002 and 2001, cost of revenue was \$168.9 million and \$212.2 million, respectively. Excluding the amortization of deferred stock compensation, cost of revenue resulted in gross margin declining from 32% during the third quarter and first nine months of fiscal 2001 to 9% during the third quarter of fiscal 2002 and 12% during the first nine months of fiscal 2002. This decline was primarily attributable to aggressive pricing and promotion actions taken



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in order to increase demand and reduce inventory of our organizer products. In addition, we took a charge of \$2.4 million in the third quarter of fiscal 2002 for excess and obsolete inventory. We expect gross margin to improve as Treo becomes a larger percentage of our product mix. However, future gross margins may be adversely affected by new product introductions by our competitors, competitor pricing actions and higher inventory balances. We also expect our gross margin to fluctuate in the future due to channel mix, geographic mix, new product introductions, seasonal effects, and timing and amount of carrier subsidies.

**Research and development.** Research and development expenses decreased to \$6.3 million during the third quarter of fiscal 2002 from \$7.1 million during the same quarter of the previous fiscal year, and increased to \$19.3 million during the first nine months of fiscal 2002 from \$16.8 million during the same period of fiscal 2001. The decline in research and development for the third quarter of fiscal 2002 compared to the same period for the prior year was due to the timing of the product development cycle. The increase in the first nine months of fiscal 2002 over the same period of the product year was primarily due to the hiring of additional personnel required for the development of new products, including our Treo communicator. We believe that continued investment in research and development is critical to our plan to continue to develop wireless communicator products.

**Selling, general and administrative.** Selling, general and administrative expenses decreased to \$19.0 million and \$66.7 million during the third quarter and the first nine months of fiscal 2002, respectively, from \$39.0 million and \$107.5 million during the same periods of the previous fiscal year. The decreases were primarily due to general cost reductions made company-wide, including the restructuring of our customer support organization and significant reductions in advertising and marketing activities.

**In-process research and development.** In connection with the acquisition of BlueLark Systems in February 2001, a \$12.2 million dollar in-process research and development charge was recorded in the third quarter of fiscal 2001 for projects that had not reached technological feasibility and had no alternative future use. We may record additional in-process research and development charges in the future should we acquire additional companies or technologies.

**Amortization of deferred stock compensation and intangibles.** We recognized \$4.5 million of amortization of deferred stock compensation and intangibles during the third quarter of fiscal 2002 compared with \$8.3 million during the third quarter of fiscal 2001, and \$16.5 million during the first nine months of fiscal 2002 compared with \$24.9 million during the same period of fiscal 2001. These amounts are primarily related to the stock options that we granted to our officers and employees prior to our initial public offering on June 20, 2000, at prices subsequently deemed to be below the fair value of the underlying stock. The cumulative difference between the fair value of the underlying stock at the date the options were granted and the exercise price of the granted options was \$102.0 million. In addition, in February 2001, we recorded \$3.9 million of deferred stock compensation in relation to the unvested stock options and restricted stock assumed in the acquisition of BlueLark Systems. All of the deferred stock compensation is being amortized, using the multiple option method, over the vesting period of the related options and restricted stock. Accordingly, our results of operations will include amortization of deferred stock compensation through fiscal 2004.

As part of the acquisition of BlueLark Systems, we also recorded goodwill and other intangible assets of \$612,000. The goodwill and intangibles are being amortized on a straight-line basis over three years.

Future amortization of deferred stock compensation and intangibles for the fourth quarter of fiscal 2002 is estimated to be \$3.7 million. After adoption of SFAS No. 142 in fiscal 2003, future amortization of deferred stock compensation is estimated to be \$8.2 million and \$1.3 million for fiscal years 2003 and 2004, respectively. However, the amortization of deferred stock compensation and intangibles may be higher than these expected amounts if we acquire additional companies or technologies.

**Interest and other income, net.** Interest and other income, net increased to \$809,000 during the third quarter of fiscal 2002 from \$748,000 during the same quarter of fiscal 2001, and decreased to \$4.5 million during the first nine months of fiscal 2002 from \$7.1 million during the same period of the previous year. In the third quarter of fiscal 2001, we reserved a portion of our \$7.0 million dollar investment in PG&E commercial paper. This reserve offset for the third quarter of fiscal 2001 and partially offset for the first nine months of fiscal 2001 the higher interest income attributable to higher average cash balances and higher interest rates during fiscal 2001 compared to fiscal 2002. We recovered our entire investment in PG&E and released the reserve in May of 2001. Also included within this line item are gains and losses from fluctuations in foreign currency exchange rates, primarily caused from the movement between the Euro and the U.S. dollar on our foreign subsidiaries' U.S. dollar liabilities. These fluctuations contributed to the increase during the third quarter of fiscal 2002 compared to fiscal 2001 and partially offset the decrease in interest and other income, net from the first nine months of fiscal 2001 to the first nine months of fiscal 2002. We enter into foreign exchange forward contracts to minimize the impact of foreign currency fluctuations on assets and liabilities denominated in currencies other than the functional currency of the reporting entity.

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**Income Tax Provision.** The provision for income taxes consists of foreign taxes related to our business outside of the United States of America. The provision for income taxes decreased to \$100,000 during the third quarter of fiscal 2002 from \$750,000 during the third quarter of fiscal 2001, and to \$950,000 during the first nine months of fiscal 2002 from \$2.3 million during the same period of fiscal 2001. The decreases during fiscal 2002 are due to a decrease in the level of our operations outside of the United States.

No provision for federal and state income taxes was recorded because we have experienced significant net losses, which have resulted in deferred tax assets. We provided a full valuation allowance for all deferred tax assets because, in light of our history of operating losses, we are presently unable to conclude that it is more likely than not that the deferred tax assets will be realized.

## **Liquidity and Capital Resources**

As of March 30, 2002, we had cash and cash equivalents and short-term investments of \$102.7 million, down \$18.8 million from the balances as of June 30, 2001.

During the first three quarters of fiscal 2002, we used \$87.2 million of cash for operating activities. This usage was primarily attributable to our net loss during the nine month period, offset by non-cash charges for depreciation and amortization, and amortization of deferred stock compensation and intangibles. An increase in our accounts receivable, due to a large number of shipments at the end of the third quarter of fiscal 2002, and a decrease in current liabilities contributed to this usage.

In October 2001, we changed our business practice with one of our logistics partners, whereby we now own all inventory held at their facilities. In the fourth quarter of fiscal 2002, we expect to amend our agreement with our other logistics partner pursuant to which we would purchase and own all inventory held at both of our logistics partners' facilities until it is sold and title passes to the customer. Accordingly, inventory reflected on the balance sheet as of June 30, 2001 and March 30, 2002 does not include all finished goods owned and held by our logistics partners. Had we owned all inventory held by our logistics partners, our inventory balance would have decreased from June 30, 2001 to March 30, 2002.

Operating activities during the first nine months of fiscal 2001 provided cash of \$7.7 million. The net loss during this period and the usage of cash for an increase in receivables, prepaid expenses and other current assets were partially offset by the non-cash charges of depreciation and amortization and amortization of deferred stock compensation, as well as cash provided by an increase in current liabilities.

Net cash provided by investing activities during the first nine months of fiscal 2002 was \$43.0 million, consisting primarily of cash received from the sales and maturities of available-for-sale securities, partially offset by purchases of available-for-sale securities and to a much lesser extent, property and equipment. During the first nine months of fiscal 2001 we used \$128.2 million for investing activities, predominantly attributable to the purchases of available-for-sale securities and purchases of investments for collateral on our new operating lease and, to a lesser extent the purchases of property and equipment, partially offset by the cash received from the sales and maturities of available-for-sale securities.

Net cash provided by financing activities was \$50.9 million during the first nine months of fiscal 2002, primarily from the public sale of our common stock and a \$10.0 million investment from QUALCOMM Incorporated. We also received \$3.9 million upon the issuance of common stock for stock option exercises and for purchases under our employee stock purchase program. During the first nine months of fiscal 2001, financing activities provided \$30.5 million of cash, primarily attributable to the underwriters of our initial public offering exercising their over-allotment to purchase 1.5 million shares of common stock.

Our future capital requirements will depend on many factors, including the level and timing of our revenue and expenses. We believe that our cash, cash equivalents and short-term investments will be sufficient to meet our working capital needs for at least the next twelve months. To the extent that we grow more rapidly than expected in the future or if cash generated from operations is insufficient to satisfy our liquidity requirements, we may need additional cash to finance our operating and investing needs. However, depending on market conditions, any additional financing we need may not be available on terms acceptable to us, or at all. We intend to invest the cash in excess of current operating requirements in interest-bearing, investment-grade securities with maturities no greater than two years.

We have pledged a portion of our investment securities as collateral for specified obligations under two operating leases for our new corporate headquarters that is being constructed in Sunnyvale, California. Both leases have initial terms of twelve years with options to renew for an additional nine years, subject to certain conditions. Monthly rent obligations of \$1.7 million are expected to commence during the fourth quarter of calendar 2002, with annual increases determined in part by the Consumer Price Index. The



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minimum monthly payment in the twelfth year is \$2.4 million. As of March 30, 2002 there was \$47.4 million pledged in relation to these leases. Of these pledged investments, we anticipate \$23.5 million will be utilized for tenant improvements by the fourth calendar quarter when the build-out obligation for the new corporate headquarters has been completed. The remaining portion of the pledged investment represents our security deposit on the property. As of March 30, 2002 there was also a total of \$3.3 million pledged as collateral for lease payments for various other leases expiring between June 2002 and June 2008, as well as foreign taxes.

### **Factors Affecting Future Results**

*Fluctuations in our quarterly revenues and operating results might lead to reduced prices for our stock.*

We began selling our Visor handheld computer and generating revenue in the quarter ended January 1, 2000. We began volume shipments of our new line of Treo communicator products during the quarter ending March 30, 2002. While we continue to manufacture and sell organizer products, we are transitioning from a company primarily focused on organizers, to a company primarily focused on the emerging market for handheld communicators. Given our limited operating history and the shift in our focus from handheld computers to communicators, you should not rely on quarter-to-quarter comparisons of our results of operations as an indication of our future performance. In some future periods, our results of operations could be below the expectations of investors and public market analysts. In this event, the price of our common stock would likely decline. Factors that are likely to cause our results to fluctuate include the following:

uncertain economic conditions;

increased competition from new devices such as those from Hewlett-Packard, Nokia, Palm, Research in Motion Limited, Samsung and Sony;

further price reductions by Palm or other competitors that could cause reduced sales of Handspring Visor products;

charges due to excess inventory, balances or commitments;

unforeseen delays or difficulties in introducing and achieving volume production of new products, such as our Treo communicator line of products, especially during quarters in which multiple new product launches are planned, such as the current quarter ending June 29, 2002;

carrier and market acceptance of existing and future versions of our products;

the seasonality of our product sales;

difficulties in developing and marketing our Treo communicator line of products for the wireless voice and data markets;

changes in the price of products that both we and our competitors offer;

fluctuations in manufacturing costs; and

changes in the mix of products and product features we offer.

***If we are not successful in the development and introduction of new products, particularly new wireless communicator products and related services, our business would be substantially harmed.***

We depend on our ability to develop new or enhanced products and services that achieve rapid and broad market acceptance. We may fail to identify new product and service opportunities successfully or to develop and bring to market new products and services in a timely manner. In addition, our new products and services may not achieve the market penetration or price stability necessary for profitability. If we are unsuccessful at developing and introducing new products and services that are appealing to customers, our business and operating results would be negatively impacted.

Successful new product introductions will be particularly important as we shift our development focus from personal organizers to wireless communicator products. This shift in focus requires that our limited resources be directed more towards the development of

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communicator products and less on traditional handheld electronic organizers where we have more extensive engineering, production and marketing experience. VisorPhone, which was our first attempt to offer a product combining wireless communications features with a handheld organizer, did not achieve significant commercial success. Our new Treo family of wireless communicators is the next step in our ongoing development effort focused on new wireless technologies. Our business would be substantially harmed if we fail to successfully develop and commercialize Treo and other innovative wireless products and services.

***We depend on wireless carriers for the success of our Treo communicator products.***

The success of our Treo communicators is highly dependent on our ability to establish appropriate relationships, and build on our existing relationships, with wireless carriers. We cannot assure you that we will be successful in advancing our relationships with wireless carriers or that these wireless carriers will act in a manner that will promote the success of Treo. Factors that are largely within the control of wireless carriers but which are important to the success of our Treo communicators, include:

- the wireless carriers' interest in testing Treo on their networks;
- the quality and coverage area of voice and data services offered by the wireless carriers for use with Treo;
- the degree to which wireless carriers will facilitate the successful introduction of Treo and actively promote Treo;
- the extent to which wireless carriers will require specific hardware and software features on Treo communicators to be used on their networks; and
- the pricing and terms of voice and data rate plans that the wireless carriers will offer for use with Treo.

We also depend on wireless carriers to build out advanced wireless networks in a timely manner. Advanced wireless networks such as General Packet Radio Services (GPRS, also known as 2.5G) and 1xRTT (also known as 3G) are expected to enhance the user experience for email and other services through higher speed and always-on functionality. We are working to develop products that utilize these advanced wireless networks. Delays in the roll-out of these new networks, or our failure to evolve our products to effectively operate with these networks, could adversely affect our business.

Our relationship with Sprint is particularly important to the success of our Treo communicator line. In March 2002, we announced an agreement to work with Sprint to develop a new CDMA version of the Treo communicator that will operate on Sprint's third generation network. This jointly labeled product, which will be principally sold by Sprint, is scheduled to ship in the summer of 2002. If this product is delayed, or if Sprint does not promote the product to the extent we anticipate, our business will be harmed.

***Our Treo communicator products present many significant manufacturing, marketing and other operational risks and uncertainties, many of which are beyond our control.***

The shift in focus of our business from traditional handheld computers to our Treo wireless communicator products presents many significant manufacturing, marketing and other operational risks and uncertainties, many of which are beyond our control. Factors that could affect the success of Treo include:

- our dependence on third parties to supply components, such as Wavecom, which supplies wireless technology components for our Treo 180 and 180g products,
- our ability to manufacture our Treo products in sufficient volumes on a timely basis;
- the availability of the color display version of Treo in mid-2002;
- the type of distribution channels where Treo will be available;
- our ability to forecast demand accurately, especially for products such as Treo which are in a new product category for which relevant data is incomplete or not available;
- the end user price of Treo; and
- the extent of consumer acceptance of this new product category, which combines multiple functions in a pocket sized device.

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### ***A general decline in economic conditions could lead to reduced demand for our products.***

The downturn in general economic conditions has led to reduced demand for a variety of goods and services, including many technology products. If conditions continue to decline, or fail to improve, we could see a significant additional decrease in the overall demand for our products that could harm our operating results.

### ***We face seasonality in our sales, which could cause our quarterly operating results to fluctuate.***

Seasonal variations in our sales may lead to fluctuations in our quarterly operating results. We have experienced seasonality in the sales of our products with increased demand typically occurring in our second fiscal quarter. This increase in demand is due in part to increased consumer spending on electronic devices during the holiday season, in particular during the last few weeks of December. In addition, demand for our products may decline after the holiday season, particularly during the summer months because of typical decreased consumer spending patterns during this period.

### ***We have a history of losses, we expect losses to continue and we might not achieve or maintain profitability.***

Our accumulated deficit as of March 30, 2002 was \$270.8 million. We had net losses of \$76.2 million during the first nine months of fiscal 2002 and \$58.8 million during the same period of the previous fiscal year. We also expect to continue to incur substantial non-cash costs relating to the amortization of deferred compensation and intangibles, which will contribute to our net losses. As of March 30, 2002, we had a total of \$13.2 million of deferred compensation and intangibles to be amortized. Even if we ultimately do achieve profitability, we may not be able to sustain or increase profitability on a quarterly or annual basis. If our revenue grows more slowly than we anticipate, or if our operating expenses exceed our expectations and cannot be adjusted accordingly, our business will be harmed.

### ***We depend heavily on our license from PalmSource. Our failure to maintain this license or a change in PalmSource's business focus could seriously harm our business.***

Our license of the Palm OS operating system is critical to our Visor handheld computers and our Treo communicator line of products. If the license is not maintained or if PalmSource, the newly established, wholly-owned subsidiary of Palm which owns and controls the Palm OS platform, changes its business focus, it could seriously harm our business. This could happen in several ways. First, we could breach the license agreement, in which case PalmSource would be entitled to terminate the license. Second, if PalmSource were to be acquired, the new licensor may not be as strategically aligned with us as PalmSource even though it would be obligated to honor our license agreement. Third, we are dependent on PalmSource's OS group, now part of the new entity, to continuously upgrade the Palm OS to operate on faster processors and otherwise remain competitive with other handheld operating systems.

The Palm OS operating system license agreement, which was transferred from Palm to PalmSource, was renewed in April 2001 and extends until April 2009. Upon expiration or termination of the license agreement, other than due to our breach, we may choose to keep the license granted under the agreement for two years following its expiration or termination. However, the license during this two-year period is limited and does not entitle us to upgrades to the Palm OS operating system. In addition, there are limitations on our ability to assign the PalmSource license to a third-party. The existence of these license termination provisions and limitations on assignment may have an anti-takeover effect in that it could discourage third parties from seeking to acquire us.

While we are not contractually precluded from licensing or developing an alternative operating system, doing so could be less desirable and could be costly in terms of cash and other resources.

### ***Our business could be harmed by lawsuits that have been filed, or may in the future be filed, against Palm involving the Palm OS operating system.***

Suits against Palm and PalmSource involving the Palm OS operating system could adversely affect us. Palm is a defendant in several intellectual property lawsuits involving the Palm OS operating system. Although we are not a party to these cases and we are indemnified by PalmSource for damages arising from lawsuits of this type, we could still be adversely affected by a determination adverse to Palm or PalmSource as a result of market uncertainty or product changes that could arise from such a determination.

### ***The development of new products and services could take a long time, be costly and require high levels of innovation.***

If we fail to anticipate our end users' needs and technological trends accurately or are otherwise unable to complete the development of products and services in a timely fashion, we will be unable to introduce new products and services into the market, which will affect our ability to successfully compete. We cannot guarantee that we will be able to introduce new products on a timely or cost-effective basis or that customer

demand will meet our expectations.

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***We are highly dependent on retailers and distributors to sell our products and disruptions in these channels and other effects of selling through retailers and distributors would harm our ability to sell our products.***

We sell our products through numerous retailers and distributors as well as online through our handspring.com Web site and e-commerce partners. Currently, our three largest retail partners are Best Buy, Fry's and Staples. We also sell in international markets and offer our products through distributors in Asia Pacific, Canada, Europe and the Middle East. Disruptions to these channels would adversely affect our ability to generate revenues from the sale of our products.

As the global information technology market weakens, the likelihood of the erosion of the financial condition of these distributors and retailers increases, which could cause a disruption in distribution as well as a loss of any of our outstanding accounts receivable.

We are subject to many risks relating to the distribution of our products by retailers and distributors, including the following:

product returns from retailers and distributors could increase as a result of our interest in assisting retailers and distributors in maintaining appropriate inventory levels;

retailers and distributors may not maintain inventory levels sufficient to meet customer demand or may elect not to carry our new wireless communicator products such as Treo;

retailers and distributors may emphasize our competitors' products or decline to carry our products;

conflicts may develop between the retail and distribution channels and direct sales of our products through our handspring.com Web site and by our e-commerce partners; and

if we reduce the prices of our products, as we have in the past, in order to maintain good business relations, we may compensate retailers and distributors for the difference between the higher price they paid to buy their inventory and the new lower prices.

***A portion of our revenue has been derived from sales on our Web site and system failures or delays have in the past and might in the future harm our business.***

A portion of our revenue is generated through our Web site. As a result, we must maintain our computer systems in good operating order and protect them against damage from fire, water, power loss, telecommunications failures, computer viruses, vandalism and other malicious acts and similar unexpected adverse events. Our servers currently are co-located with the Exodus Service provided by Cable & Wireless plc. Cable & Wireless purchased certain assets of Exodus Communications, which filed for Chapter 11 bankruptcy protection due to its financial difficulties. Any disruption in these co-location services or the failure of these services to handle current or higher volumes of use could have a material adverse affect on our business. Despite precautions we have taken and improvements we have made, unanticipated problems affecting our systems have in the past and could in the future cause temporary interruptions or delays in the services we provide. Sustained or repeated system failures or delays would affect our reputation, which would harm our business. While we carry business interruption insurance, it might not be sufficient to cover any serious or prolonged emergencies.

***Our production could be seriously harmed if we experience component shortages or if our suppliers are not able to meet our demand and alternative sources are not available.***

Our products contain components, including liquid crystal displays, touch panels, connectors, memory chips and microprocessors, that are procured from a variety of suppliers. We rely on our suppliers to deliver necessary components to our contract manufacturers in a timely manner based on forecasts that we provide. At various times, some of the key components for handheld computers have been in short supply due to high industry demand. Shortages of components, such as those that have occurred in the handheld computer industry, would harm our ability to deliver our products on a timely basis.

Some components, such as power supply integrated circuits, microprocessors and certain discrete components, come from sole or single source suppliers. For example, Wavecom is the sole supplier of certain wireless technology components for our GSM Treo products. Alternative sources are not currently available for these sole and single source components. If suppliers are unable to meet our demand for sole source components and if we are unable to obtain an alternative source or if the price for an alternative source is prohibitive, we might not be able to maintain timely and cost-effective production of our products.

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*If we are unable to compete effectively with existing or new competitors, our resulting loss of competitive position could result in price reductions, fewer customer orders, reduced margins and loss of market share.*

The markets for handheld organizers and wireless communication products are highly competitive and we expect competition to increase. Some of our competitors or potential competitors have significantly greater financial, technical and marketing resources than we do. These competitors may be able to respond more rapidly than we can to new or emerging technologies or changes in customer requirements. They may also devote greater resources to the development, promotion and sale of their products than we do.

Our products compete with a variety of handheld devices, including keyboard-based devices, sub-notebook computers, smart phones and two-way pagers. Our principal competitors, include:

With respect to organizers, Acer, Casio, Handera, Hewlett-Packard, Palm, Sharp, Sony and Symbol;

With respect to wireless communicators, Ericsson, Kyocera, Motorola, Nokia, Palm, Research in Motion and Samsung; and

New market entrants such as Danger.

We expect our competitors to continue to improve the performance of their current products and to introduce new products, services and technologies. Successful new product introductions or enhancements by our competitors could reduce the sales and market acceptance of our products, cause intense price competition and result in reduced gross margins and loss of market share. We cannot be sure that we will have sufficient resources or that we will be able to make the technological advances necessary to be competitive.

*If we fail to keep up with rapid technological change and evolving industry standards, our products could become less competitive or obsolete.*

The market for our products is characterized by rapidly changing technology, evolving industry standards, changes in customer needs, intense competition and frequent new product introductions. If we fail to modify or improve our products in response to changes in technology or industry standards, our products could rapidly become less competitive or obsolete. Our future success will depend, in part, on our ability to:

use leading technologies effectively;

continue to develop our technical expertise;

enhance our current products and develop new products that meet changing customer needs;

time new product introductions in a way that minimizes the impact of customers delaying purchases of existing products in anticipation of new product releases;

adjust the prices of our existing products to increase customer demand; and

influence and respond to emerging industry standards and other technological changes.

We must respond to changing technology and industry standards in a timely and cost-effective manner. We may not be successful in effectively using new technologies, developing new products such as the Treo family of wireless communicators, or enhancing our existing products on a timely basis. These new technologies or enhancements may not achieve market acceptance. Our pursuit of necessary technology may require substantial time and expense. We may need to license new technologies to respond to technological change. These licenses may not be available to us on terms that we can accept. Finally, we may not succeed in adapting our products to new technologies as they emerge.

*If we fail to accurately anticipate demand for our products, we may have costly excess production or not be able to secure sufficient quantities or cost-effective production of our products.*

The demand for our products depends on many factors and is difficult to forecast, particularly given that we have multiple products, intense competition and a difficult economic environment. Significant unanticipated fluctuations in demand could cause problems in our operations.

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If demand does not develop as expected, we could have excess production resulting in excess finished products and components and may be required to incur excess and obsolete inventory charges. We have limited capability to reduce manufacturing capacity once a purchase order has been placed and in some circumstances we would incur cancellation charges or other liabilities to our manufacturing partners if we cancel or reschedule purchase orders. Moreover, if we reduce manufacturing capacity, we would incur higher per unit costs based on smaller volume purchases.

If demand exceeds our expectations, we will need to rapidly increase production at our third-party manufacturers. Our suppliers will also need to provide additional volumes of components, which may not be possible within our timeframes. Even if our third-party manufacturers are able to obtain enough components, they might not be able to produce enough of our products as fast as we need them. The inability of either our manufacturers or our suppliers to increase production rapidly enough could cause us to fail to meet customer demand. In addition, rapid increases in production levels to meet unanticipated demand could result in higher costs for manufacturing and supply of components and other expenses. These higher costs would lower our profit margins.

***If any of our manufacturing partners fail to produce quality products on time and in sufficient quantities, our reputation and results of operations would suffer.***

We depend on third-party manufacturers to produce sufficient volume of our handheld organizers and wireless communicators devices in a timely fashion and at satisfactory quality levels. The cost, quality and availability of third-party manufacturing operations are essential to the successful production and sale of our products. We currently have manufacturing agreements with Flextronics and Solectron under which we order products on a purchase order basis in accordance with a forecast. The absence of dedicated capacity under our manufacturing agreements means that, with little or no notice, our manufacturers could refuse to continue to manufacture all or some of the units of our devices that we require or change the terms under which they manufacture our devices. If they were to stop manufacturing our devices, it could take from three to six months to secure alternative manufacturing capacity and our results of operations could be harmed. In addition, if our manufacturers were to change the terms under which they manufacture for us, our manufacturing costs could increase and our results of operations could suffer.

Our reliance on third-party manufacturers exposes us to risks outside our control, including the following:

unexpected increases in manufacturing and repair costs;

interruptions in shipments if one of our manufacturers is unable to complete production;

inability to control quality of finished products;

inability to control delivery schedules;

the risks associated with international operations in Mexico, Malaysia, Romania and other countries where our manufacturers and their suppliers maintain facilities;

unpredictability of manufacturing yields; and

potential lack of adequate capacity to fill all or a part of the services we require.

***We rely on third parties for order fulfillment, repair services and technical support. Our reputation and results of operations could be harmed by our inability to control their operations.***

We rely on third parties to package and ship customer orders, repair units and provide technical support. If our order fulfillment services, repair services or technical support services are interrupted or experience quality problems, our ability to meet customer demands would be harmed, causing a loss of revenue and harm to our reputation. Although we have the ability to add new service providers or replace existing ones, transition difficulties and lead times involved in developing additional or new third-party relationships could cause interruptions in services and harm our business.

***Our failure to develop brand recognition could limit or reduce the demand for our products.***

We believe that continuing to strengthen our brands is critical to increasing demand for and achieving widespread acceptance of our products. Some of our competitors and potential competitors have better name recognition and more powerful brands, particularly those competitors in the wireless communications industry. Promoting and positioning our brands will depend largely on the success of our





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marketing efforts and our ability to produce well received new products. However, currently we have limited our marketing resources in response to reducing our overall costs. Moreover, brand promotion activities may not yield increased revenues or customer loyalty and, even if they do, any increased revenues may not offset the expenses we incur in building and maintaining our brands.

### ***Our reputation could be harmed if the Springboard modules developed by third parties are defective.***

Because we offer an open development environment, third-party developers are free to design, market and sell modules for our Springboard slot without our consent, endorsement or certification. Nonetheless, our reputation is tied to the Springboard modules designed for our Visor handheld computers. If modules sold by third parties are defective or are of poor quality, our reputation could be harmed and the demand for our Visor handheld computers and modules could decline.

### ***Our products may contain errors or defects that could result in the rejection of our products and damage to our reputation, as well as lost revenues, diverted development resources and increased service costs and warranty claims.***

Our products are complex and must meet stringent user requirements. We must develop our products quickly to keep pace with the rapidly changing handheld computing and communications markets. Products as sophisticated as ours are likely to contain detected and undetected errors or defects, especially when first introduced or when new models or versions are released. For example, any such undetected errors or defects in our Treo communicator line of products could adversely impact market acceptance of this product line, which would hurt our business. We may experience delays in releasing new products or producing them in significant volumes as problems are corrected. From time to time, we have become aware of problems with components and other defects. Errors or defects in our products that are significant, or are perceived to be significant, could result in the rejection of the products, damage to our reputation, lost revenues, diverted development resources and increased customer service and support costs and warranty claims. In addition, we warrant that our hardware will be free of defects for one year after the date of purchase. In Europe, we are required by law in some countries to provide a two-year warranty for certain defects. Delays, costs and damage to our reputation due to product defects could harm our business.

### ***Our products also could be affected by viruses and security risks.***

There have been computer viruses and security risks impacting handheld device operating systems and wireless networks. It is possible that these viruses and security risks may become more prevalent, particularly as handheld computers and communication devices are more commonly used for wireless applications that facilitate the sharing of files and other information. Such viruses and security risks, and their attendant publicity, may adversely impact sales of our products.

### ***Business interruptions could adversely affect our business.***

Our facilities, information systems and general business operations, and those of our partners and customers, are vulnerable to interruption by fire, earthquake, power loss, telecommunications failure, terrorist attacks, wars and other events beyond our control. The business interruption insurance we carry may not be sufficient to compensate us fully for losses or damages that may occur as a result of such events. Any such losses or damages incurred by us could have a material adverse effect on our business.

### ***If we lose our key personnel, we may not be able to manage our business successfully.***

Our future success depends to a significant extent on the continued service of our key technical, sales and senior management personnel and their ability to execute our growth strategy. In particular, we rely on Jeffrey C. Hawkins, our Chief Product Officer, Donna L. Dubinsky, our Chief Executive Officer, and Edward T. Colligan, our Chief Operating Officer. The loss of the services of any of these or any of our other senior level management, or other key employees could harm our business.

### ***If we fail to attract, retain and motivate qualified employees, our ability to execute our business plan would be compromised.***

Our future success depends on our ability to attract, retain and motivate highly skilled employees. Competition for highly skilled employees in our industry is intense. Although we provide compensation packages that include stock options, cash incentives and other employee benefits, we may be unable to retain our key employees or to attract, assimilate and retain other highly qualified employees in the future. In particular, it is important to our business that we successfully recruit and integrate a new Chief Financial Officer in a timely manner given the decision made by Bern Whitney, our current Chief Financial Officer, to resign from the company effective as of July 1, 2002. If we fail to retain, hire and integrate qualified employees and contractors, we will not be able to maintain and expand our business.

In addition, when our common stock price is less than the exercise price of stock options granted to employees, turnover may increase, which could harm our results of operations or financial condition. In order to help retain employees, we recently offered our employees the



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right to participate in an option exchange program pursuant to which they can choose to exchange unexercised stock options for new stock options with a new exercise price to be granted at least six months and one day following the cancellation of their existing stock options.

***We depend on proprietary rights to develop and protect our technology.***

Our success and ability to compete substantially depends on our internally developed proprietary technologies, which we protect through a combination of trade secret, trademark, copyright and patent laws. While we have numerous patent applications pending, to date no U.S. or foreign patents have been granted to us.

Patent applications or trademark registrations may not be approved. Even if they are approved, our patents or trademarks may be successfully challenged by others or invalidated. In addition, any patents that may be granted to us may not provide us a significant competitive advantage. If we fail to protect or enforce our intellectual property rights successfully, our competitive position could suffer.

We may be required to spend significant resources to protect, monitor and police our intellectual property rights. We may not be able to detect infringement and may lose competitive position in the market before we do so. In addition, competitors may design around our technology or develop competing technologies.

***We could be subject to claims of infringement of third-party intellectual property, which could result in significant expense and loss of intellectual property rights.***

Our industry is characterized by uncertain and conflicting intellectual property claims and frequent intellectual property litigation, especially regarding patent rights. From time to time, third parties have in the past and may in the future assert patent, copyright, trademark or other intellectual property rights to technologies that are important to our business. On March 14, 2001, NCR Corporation filed suit against Handspring and Palm in the United States District Court for the District of Delaware. The complaint alleges infringement of two U.S. patents. We filed an answer on April 30, 2001, denying NCR's allegations and asserting counterclaims. On June 19, 2001, DataQuill Limited filed suit against Handspring and Kyocera Wireless Corp. in the United States District Court for the Northern District of Illinois. The complaint alleges infringement of one U.S. patent. We filed an answer on August 1, 2001, denying DataQuill's allegations and asserting counterclaims. We believe that the claims in both lawsuits are without merit and intend to vigorously defend against them.

We may in the future receive other notices of claims that our products infringe or may infringe on intellectual property rights. Any litigation to determine the validity of such claims, including claims arising through our contractual indemnification of our business partners, regardless of their merit or resolution, would likely be costly and time consuming and divert the efforts and attention of our management and technical personnel. We cannot assure that we would prevail in such litigation given the complex technical issues and inherent uncertainties in intellectual property litigation. If such litigation resulted in an adverse ruling, we could be required to:

pay substantial damages and costs;

cease the manufacture, use or sale of infringing products;

discontinue the use of certain technology; or

obtain a license under the intellectual property rights of the third-party claiming infringement, which license may not be available on reasonable terms, or at all.

***Our future results could be harmed by economic, political, regulatory and other risks associated with international sales and operations.***

We sell our products in Asia Pacific, Canada, Europe and the Middle East in addition to the United States. We expect to enter additional international markets over time. If our revenue from international operations increases as a percentage of our total revenue, we will be subject to increased exposure to international risks. In addition, the facilities where our products are and will be manufactured are located outside the United States. A substantial number of our material suppliers also are based outside of the United States and are subject to a wide variety of international risks. Accordingly, our future results could be harmed by a variety of factors, including:

changes in foreign currency exchange rates;

development risks and expenses associated with customizing our product for local languages;

difficulty in managing widespread sales and manufacturing operations;



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potentially negative consequences from changes in tax laws;

trade protection measures and import or export licensing requirements;

less effective protection of intellectual property; and

changes in a specific country or region's political or economic conditions, particularly in emerging markets.

***We may pursue strategic acquisitions and we could fail to successfully integrate acquired businesses.***

We expect to evaluate acquisition opportunities that could provide us with additional product or services offerings, technologies or industry expertise. Integration of acquired companies may result in problems relating to integrating technology and management teams. Management's attention may also be diverted away from other business issues and opportunities while focusing on the acquisitions. If we fail to integrate the operations, personnel or products that we may acquire in the future, our business could be materially harmed.

***We might need additional capital in the future and additional financing might not be available.***

In December 2001, we completed an underwritten public offering as well as a non-underwritten transaction with QUALCOMM Incorporated. Net of offering expenses, these transactions resulted in proceeds of \$47.0 million. We currently anticipate that our available cash resources will be sufficient to meet our anticipated working capital and capital expenditure requirements for at least the next twelve months. However, our resources may prove to be insufficient for working capital and capital expenditure requirements. We may need to raise additional funds through public or private debt or equity financing in order to:

take advantage of opportunities, including the purchase of technologies or acquisitions of complementary businesses;

develop new products or services; or

respond to competitive pressures.

Depending on market conditions, any additional financing we need may not be available on terms acceptable to us, or at all. If adequate funds are not available or are not available on acceptable terms, we might not be able to take advantage of unanticipated opportunities, develop new products or services or otherwise respond to unanticipated competitive pressures and our business could be harmed.

***The price of our common stock has been and is likely to continue to be volatile and subject to fluctuations.***

The market price of our common stock has been and is likely to continue to be subject to wide fluctuations, particularly given that securities of technology-related companies are typically volatile and only a small portion of our outstanding shares currently are publicly traded.

Among the factors that could affect our stock price are:

quarterly variations in our operating results, including the level of sales during the holiday season;

the timing and success of the introduction of our Treo line of products;

changes in revenues or earnings estimates or publication of research reports by analysts;

speculation in the press or investment community;

reactions to events that affect other companies in our industry, particularly Palm, even if these events do not directly affect us;

actions by institutional stockholders;

negative developments in the market for technology related stock or the stock market in general; and

domestic and international economic factors unrelated to our performance.

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In the past, companies that have experienced volatility in the market price of their stock have been the subjects of securities class action litigation. We recently have been named as a party in several purported securities class action lawsuits that claim that the prospectus for Handspring's June 20, 2000 initial public offering failed to disclose certain alleged actions by the underwriters for the offering. We have sought indemnification from the underwriters pursuant to the underwriting agreement that we entered into with them in connection with our initial public offering.

***Communications we made to an investor could subject us to claims for return to the investor of the purchase price it paid us for the shares purchased.***

In November 2001, we provided a written communication to QUALCOMM Incorporated, which subsequently agreed to purchase 1,838,945 shares of common stock from us at a price of \$5.4379 per share. It is possible that the communication might be deemed to be a prospectus that did not meet the requirements of the Securities Act and was therefore made in violation of the Securities Act. If this communication were determined to violate the Securities act, then for a period of one year after the date QUALCOMM discovered this violation, QUALCOMM might bring a claim against us. In any action of this kind, QUALCOMM might seek recovery of the funds it paid for its shares or, if it had already sold its shares, damages resulting from its purchase and sales of those shares. We would contest any such claim vigorously.

***We face economic exposure with respect to our lease obligations as a result of excess leased real estate.***

In February 2001, we entered into two operating lease agreements for our new corporate headquarters, consisting of approximately 340,000 square feet, that is being constructed in Sunnyvale, California. Both leases have initial terms of twelve years with options to renew for an additional six years, subject to certain conditions. Monthly rent obligations of \$1.7 million are expected to commence during the fourth quarter of calendar 2002, with annual increases determined in part by the Consumer Price Index. The minimum monthly payment in the twelfth year is \$2.4 million. A portion of our leased space may exceed our projected needs for the next several years. As a result, and given the decline in the commercial real estate market, we could be faced with paying rent for space we are not using or with subleasing the excess space for less than the lease rate, which would result in a charge that reflects the loss for the sublease.

***Provisions in our charter documents might deter a company from acquiring us.***

We have a classified board of directors. Our stockholders are unable to call special meetings of stockholders, to act by written consent, or to remove any director or the entire board of directors without a super majority vote or to fill any vacancy on the board of directors. Our stockholders must also meet advance notice requirements for stockholder proposals. Our board of directors may also issue preferred stock without any vote or further action by the stockholders. These provisions and other provisions under Delaware law could make it more difficult for a third-party to acquire us, even if doing so would benefit our stockholders.

***Our officers and directors exert substantial influence over us.***

Our executive officers, our directors and entities affiliated with them together beneficially own a substantial portion of our outstanding common stock. As a result, these stockholders are able to exercise substantial influence over all matters requiring approval by our stockholders, including the election of directors and approval of significant corporate transactions. This concentration of ownership may also have the effect of delaying or preventing a change in our control that may be viewed as beneficial by other stockholders.

***Future sales of shares by existing stockholders could affect our stock price.***

If our existing stockholders sell substantial amounts of our common stock in the public market, the market price of our common stock could decline. Many of the shares eligible for sale in the public market are held by directors, executive officers and other affiliates and are subject to volume limitations under Rule 144 of the Securities Act of 1933 and various vesting agreements. In addition, shares subject to outstanding options and shares reserved for future issuance under our stock option and purchase plans will continue to become eligible for sale in the public market to the extent permitted by the provisions of various vesting agreements and the securities rules and regulations applicable to these shares.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

***Interest Rate Sensitivity.*** We maintain a portfolio of short-term and long-term investments consisting mainly of fixed income securities with an average maturity of less than one year. These securities may fall in value if interest rates rise and if liquidated prior to their maturity dates. We have the ability to hold our fixed income investments until maturity and therefore we do not anticipate our operating results or cash

flows to be significantly affected by any increase in market interest rates. We do not hedge interest rate exposures.

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*Foreign Currency Exchange Risk.* Revenue and expenses of our international operations are denominated in various foreign currencies and, accordingly, we are subject to exposure from movements in foreign currency exchange rates. We enter into foreign exchange forward contracts to hedge certain balance sheet exposures and intercompany balances against future movements in foreign exchange rates. We do not use derivative financial instruments for speculative or trading purposes. Gains and losses on the forward contracts are largely offset by the underlying transactions' exposure and, consequently, for hedged exposures, a sudden or significant change in foreign exchange rates is not expected to have a material impact on future net income or cash flows. We are exposed to credit-related losses in the event of nonperformance by counter parties to these financial instruments, but do not expect any counter party to fail to meet its obligation.

## **PART II OTHER INFORMATION**

### **Item 1. Legal Proceedings**

On March 14, 2001, NCR Corporation filed suit against Handspring and Palm, Inc. in the United States District Court for the District of Delaware. The complaint alleges infringement of two U.S. patents. The complaint seeks unspecified compensatory and treble damages and to permanently enjoin the defendants from infringing the patents in the future. We filed an answer on April 30, 2001, denying NCR's allegations and asserting counterclaims for declaratory judgments that we do not infringe the patents in suit, that the patents in suit are invalid, and that they are unenforceable. All parties have filed motions for summary judgments in their favor.

On June 19, 2001, DataQuill Limited filed suit against Handspring and Kyocera Wireless Corp. in the United States District Court for the Northern District of Illinois. The complaint alleges infringement of one U.S. Patent. The complaint seeks unspecified compensatory and treble damages and to permanently enjoin the defendants from infringing the patent in the future. We filed an answer on August 1, 2001, denying DataQuill's allegations and asserting counterclaims for declaratory judgments that we do not infringe the patent in suit, that the patent in suit is invalid, and that it is unenforceable. The case against the other defendant, Kyocera Wireless Corp., has been severed and transferred to the United States District Court for the Southern District of California, where it pends separately.

On August 13, 2001, Handspring and two of our officers were named as defendants in a purported securities class action lawsuit filed in United States District Court for the Southern District of New York. On September 6, 2001, a substantially identical suit was filed. The complaints assert that the prospectus for Handspring's June 20, 2000 initial public offering failed to disclose certain alleged actions by the underwriters for the offering. The complaints allege claims against Handspring and two of our officers under Sections 11 and 15 of the Securities Act of 1933, as amended, and under Section 10(b) and Section 20(a) of the Securities Exchange Act of 1934, as amended. The complaints also name as defendants the underwriters for Handspring's initial public offering. We have sought indemnification from our underwriters pursuant to the Underwriting Agreement dated as of June 20, 2000 with our underwriters in connection with our initial public offering. These cases have been consolidated with many cases against other parties in the United States District Court for the Southern District of New York. The court has adjourned indefinitely the time to respond to the complaints pending resolution of major issues in all cases, so neither Handspring nor our officers have responded to the complaints.

### **Item 2. Changes in Securities and Use of Proceeds**

Our Registration Statement on Form S-1 (File No. 333-33666) related to our initial public offering was declared effective by the SEC on June 20, 2000. A total of 11,500,000 shares of our Common Stock were registered on our behalf. Net offering proceeds to us (after deducting underwriting discounts and commissions and offering expenses) were approximately \$212.9 million. We have used, and expect to continue to use, the net proceeds for general working capital. Funds not used for general working capital are invested in available-for-sale, interest-bearing, investment-grade securities.

### **Item 3. Defaults Upon Senior Securities**

Not applicable.

### **Item 4. Submission of Matters to a Vote of Security Holders**

Not applicable.





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**Item 5. Other Information**

Bernard J. Whitney, our Chief Financial Officer, has announced his resignation from the Company, effective on July 1, 2002. We have retained an executive recruiting firm to conduct a search for a new Chief Financial Officer.

**Item 6. Exhibits and Reports on Form 8-K**

**(a) Exhibits.**

None.

**(b) Reports on Form 8-K.**

We did not file any reports on Form 8-K during the quarter.

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**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: May 14, 2002

HANDSPRING, INC.

By: /s/ Bernard J.  
Whitney

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Bernard J. Whitney  
*Vice President and  
Chief Financial  
Officer*  
(Principal Financial  
Officer and Duly  
Authorized Officer)