THERMAGE INC

Form 425

August 14, 2008

The following is a presentation that was initially made available by the Company in meetings with investors starting on August 13, 2008.

Thermage, Inc.
Thermage, Inc.
(Nasdaq: THRM)
(Nasdaq: THRM)
Stephen Fanning
Stephen Fanning
Chairman and CEO

Chairman and CEO
Filed by Thermage, Inc. Pursuant to Rule 425
Under the Securities Act of 1933 and
Pursuant to Rule 14a-12
Under the Securities Exchange Act of 1934
Subject Company: Thermage, Inc.
Commission File No.: 001-33123

Additional Information and Where You Can Find It

This communication may be deemed to be solicitation material in respect of the proposed transaction between Thermage and Reliant.

In connection with the transaction, Thermage filed a registration

statement on Form S-4 with the SEC containing a proxy statement/ prospectus/ information statement. The proxy statement/prospectus/information statement will be mailed to the stockholders of Thermage and Reliant.

Investors

and

security

holders

of

Thermage

and

Reliant

are

urged

to

read

the

proxy

statement/prospectus/information statement when it becomes available because it will contain important information about Thermage, Reliant and the proposed transaction. The proxy statement/prospectus/information

statement,

and

any

other

documents

filed

by

Thermage

with

the

SEC,

may

be

obtained

free

of

charge

at

the

SEC's

web

site

at

www.sec.gov.

In

addition,

investors

and

security

holders

may

obtain

free

copies

of the

documents

filed

with

the

SEC

by

Thermage

by

contacting

Thermage

Investor

Relations

by

e-mail

at

IR@thermage.com

or

by

telephone

at

(510)

259-7117.

Investors

and

security

holders

are

urged

to

read

the

proxy statement/prospectus/information statement and the other relevant materials when they become available before making any voting or investment decision with respect to the proposed transaction. Thermage and its respective directors and executive officers may be deemed to be participants in the solicitation of proxies from its stockholders in

favor of

the proposed transaction. Information about the directors and executive officers of Thermage and their respective interests in the proposed transaction is available in the proxy

statement/prospectus/information

statement.

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Forward Looking Statements Forward Looking Statements This presentation contains forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995, including statements regarding potential transaction timing, projected financial results, and anticipated cost savings, synergies and other opportunities. Forward-looking statements are based on management's current, preliminary expectations and are subject to risks and uncertainties, which may cause actual results to differ materially from the statements contained herein, including the risks that the transaction is delayed or ultimately not consummated, and that the anticipated financial and operating benefits of the transaction are not realized, among other risks. Further information on potential risk factors that could affect Thermage's business are detailed in the Company's Form 10-Q for the quarter ended June 30, 2008, and additional risk factors relating to the proposed transaction discussed in this presentation are presented in the Form S-4 as filed by Thermage on August 11, 2008. Undue reliance should not placed on forward-looking statements, which speak only as of the date they

are made. Thermage undertakes no obligation to update publicly any forward-looking statements to reflect new information, events or circumstances after the date they were made, or to reflect the occurrence of unanticipated events. 3

Creating a Global Leader Creating a Global Leader

Combines the leaders in two of the largest segments of the aesthetic device industry

skin tightening and skin resurfacing

Strong economies of scale and substantial cost synergies

Creates one of the largest sales forces in aesthetic devices with significant cross-selling opportunities

Industry leading recurring revenue model

Anticipated cash flow generation of over \$15 million and accretive to GAAP EPS in 2009

Expected to close in the fourth quarter of 2008 4

Aesthetic Market Overview Aesthetic Market Overview **Key Growth Drivers Key Growth Drivers**

Aging of U.S. Population

Broader Range of Non-invasive Treatments

Changing Practitioner Economics managed care and government reimbursement restrictions

Increased Acceptance of Aesthetic Procedures Enormous U.S. Aesthetic Market with 11.7 Million Procedures and

\$13.5

Billion

in

Spending

in

2007

(1)

(1) Source: ASAPS Cosmetic Surgery National Data Bank, data derived from core physicians

Aesthetic Market Overview Aesthetic Market Overview Strong U.S. Non-surgical Growth Strong U.S. Non-surgical Growth

8.0 10.0 12.0 2000 2007

Surgical +50%

(millions of procedures)

U.S. procedures increased 105% from 2000 to 2007

Non-surgical procedures are driving the trend (+123%) 1.4 2.1 0.0 0.5 1.0 1.5 2.0 2.5 2000 2007 4.3 9.6 0.0 2.0 4.0 6.0

Non-Surgical +123% (millions of procedures) Source: ASAPS, data derived from core physicians 6

Market Size
Market Size
U.S. Practitioners
Core Market
Over 11,000 Dermatologists
& 7,000 Plastic Surgeons
Non-Core Market
133,000 physicians in other specialties
Over 1,300 systems have been installed in the U.S.
67% to Core Physicians & 33% to Non-Core Physicians
7

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Thermage Solution Thermage Solution

Non-invasive, Non-ablative Alternative to Surgery

Single Procedure Treatment

Controlled Heating of Collagen through Clinically-Proven Technology

Compelling Physician Economics

Capacitive Coupling
Treatment Tip
1 Thermistor
(Temperature Sensor)
at each corner of
treatment tip surface
(total of 4)
Internal EPROM
Programmable
Memory Chip
Tip-to-Skin Detection:
Prevents RF delivery
if all four corners are
not in contact with

the skin
Single-Patient-Use
ThermaTip
ThermaTip
10
~ 90% Margin

Dominant Proprietary IP Dominant Proprietary IP

114 Patents Filed Worldwide 32 Issued in the U.S., 21 Issued Overseas, 62 pending

Validated by Competition
Syneron, Inc.
> Paid license settlement in 2005
> Admitted patents are valid
> Thermage licensed bi-polar conductive RF to
Syneron
11

Demonstrated Efficacy and Safety Demonstrated Efficacy and Safety Robust FDA 510k Clearances:

Periorbital

-

November 2002

Face - June 2004

Full body -December 2005

Cellulite -October 2006

Upper & Lower Eyelids
June 2007
> First & Only Non-invasive Device Indication for Eyelids <
Over Five Years of Clinical Experience:

Over 500,000 procedures: > 99.8% with no reported complications

Over 2,500 installed systems Extensive Peer Reviewed Studies:

More than 45 peer reviewed scientific journal articles 12

Quotes from Scientific Journals Quotes from Scientific Journals 94% were satisfied with the treatment and only 5% felt the treatment was too painful Survey of 5,700 patient treatments Dr. Jeffrey Dover & Dr. Brian Zelickson, American Society for Dermatologic Surgery, August 2007) "Our data indicate that monopolar RF for skin tightening is a very safe procedure. The treatment algorithm and tips have evolved over several years leading to increased safety and efficacy. Side effects are infrequent, self-limited, and minor, comparing favorably to other non-ablative devices utilized for facial rejuvenation." Dr. Robert Weiss et al, over 600 patient retrospective study, Journal of Drugs in Dermatology, September 2006 13

Current Applications

Current Applications

Body by Thermage

Tighten, contour and rejuvenate skin anywhere on the body

Face by Thermage:

Full face and neck

Eyes by Thermage:

Eyelids and periorbital

area

Hands

by

Thermage:

Top

surface

of

hands (Q1 07) Lips by Thermage: Fuller, smoother, more defined looking lips (Q2 07) ThermaCool STC: Designed to reduce procedure time up to 25%; treats larger volume of tissue (Q3 07) Body Shape Procedure: heats deeper into the skin to promote increased collagen tightening for body shaping (Q4 07) Cellulite Procedure: rebuilds collagen connective tissues and improves blood flow to the tissue helping to smooth appearance of the skin s surface (March 08)

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Face by Thermage Face by Thermage Pre-Treatment 2 Months Post Treatment 15

Eyes by Thermage Eyes by Thermage Pre-Treatment 2 Months Post Treatment 16

Tummy by Thermage Tummy by Thermage Pre-Treatment Three Months Post Treatment 17

Cellulite Procedure by Thermage Cellulite Procedure by Thermage 18

Revenue Streams
Revenue Streams
Key Products
ThermaCool
NXT(59%), System
Upgrades (26%)
The ThermaCool
System
RF Generators
Incl. New & Upgrades
Other consumables: return
pads, coupling fluid,
cryogen, grid paper

Extended service contracts

Other Consumables

& Service

Gross Margin

~45%

~90%

0.25, 1.0, 1.5, 3.0 cm²

tips with various

combinations of firings &

heating profiles

ThermaTips

~25%

Percentage

of Revenue

~25%

~70%

~5%

19

Thermage 2nd Quarter Overview Thermage 2nd Quarter Overview

Sales of tips & consumables were up 15% from Q2 2007

Gross profit margin of 77.1% vs. 72.5% prior year

Operating expenses held in check despite expansion of U.S. sales force

\$52 million in cash and \$0 in debt

DSO of 36 days

20 3 Months Ended June 30, (\$ in thousands, except per share data) 2008 2007 Revenue \$17,881 \$17,499 Cost of Good Sold 4,095 4,818 **Gross Profit** \$13,786 \$12,681 Sales and Marketing 6,993 6,815 Research and Development 2,173 2,232 General and Administrative 3,046 2,784 **Total Operating Expenses** \$12,212 \$11,831 **Income from Operations** 1,574 850 Interest and Other Income 543 598 **Income Before Taxes** \$2,117 \$1,448 **Provision for Income Taxes** (78)(140)**GAAP** Net Income 2,039 1,308 **Stock Based Compensation Charges** 923 1,222 Non-GAAP Net Income (Loss) \$2,962

\$2,530

GAAP Net Income per Share - Diluted

\$0.08

\$0.05

Stock Based Compensation Charges per Share

\$0.04

\$0.05

Non-GAAP Net Income (Loss) Per Share - Diluted

\$0.12

\$0.10

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Pioneer of fractional technology

One of the most recognized and fastest growing brands in aesthetics

Large installed base of over 1,700

Growing consumable revenue stream from tip sales leading to increased margins

A track record of innovation and a strong product pipeline

Broad patent protection with 26 patents issued in the US and 119 patents pending in the US and internationally

Significant home market opportunity through agreement with Philips The Gold Standard in Skin The Gold Standard in Skin

Resurfacing & Skin Rejuvenation Resurfacing & Skin Rejuvenation 22

Reliant Product Overview Reliant Product Overview

\$79,000

\$119,000

\$129,000

System

List Price

\$400

\$400

\$400

Treatment Tip

List Price

5-6 full face treatments

3-5 full face treatments

1 full face treatment

Approximate tip life

Yes

1-2

Ablative

January 2008

Fraxel re:pair

Yes

Yes

Consumable treatment tip

5-6

3-4

Typical patient treatments

Non-ablative

Non-ablative

Modality

June 2007

September 2006

Commercial launch date

Fraxel re:fine

Fraxel re:store

Target customer base:

Dermatologists and

plastic surgeons

Dermatologists, plastic

surgeons, and non-core

physicians

Non-core physicians and

med-spas

Superior Fractional Technology Superior Fractional Technology

Continuous motion scanning technology

Faster treatments

More uniform treatments

More effective results

Simpler, safer treatments

Greater reliability at total lower cost of ownership

Wide range in depth of treatment

Fraxel

Fraxel

Results

Results

Before

After

Fraxel Fraxel

Results

Results

Fraxel Fraxel

Results

Results

Before

After

Fraxel Fraxel Results Results

An Industry Leader in Revenue Growth
An Industry Leader in Revenue Growth
Reliant Has Been One of the Highest Growth Aesthetics Companies
23%
12%
19%
11%
1%
19%
11%
10%

0% 5% 10%

15% 20% 25% 2007 Q1 '08 Q2 '08 Reliant Index NewCo

Note: Growth shown as compared to the quarter of the previous year Index consists of CLZR, CUTR, CYNO, PMTI, and ELOS

CLZR and ELOS Q2 08 revenue from consensus estimates

Systems and Consumables Driving Systems and Consumables Driving Revenue Growth at Reliant Revenue Growth at Reliant Fraxel s Continued Strong Growth Prospects

Continued momentum for re:pair

Pending foreign registration clearances for re:pair

Expanded application capabilities for re:store

Continued growth of tip sales

Development revenues from home use agreement with Philips Income Statement Year Ending 3 Months Ending (\$ in millions) 12/31/2007 3/31/2008 6/30/2008 Systems \$43.9 \$12.1 \$15.5 % Y/Y Growth 2% 28% 29% Tips & Other Consumables 13.9 4.7 4.6 % Y/Y Growth 36% 39% 35% Upgrades & Auxillary Equipment 10.9 0.9 1.0 % Y/Y Growth 266% (71%)(66%)Other 1.8 0.6 1.4 % Y/Y Growth 68% 70% 234% Net Revenues \$70.5 \$18.4 \$22.6 % Y/Y Growth 23%

12% 19%

Reliant Achieves Break-Even Non-

Reliant Achieves Break-Even Non-

GAAP Operating Income*

GAAP Operating Income*

*Non-GAAP Operating Income excludes SBC and extraordinary charges

Income Statement

Year Ending

3 Months Ending

3 Months Ending

(\$ in millions)

12/31/07

% of Rev

3/31/08

% of Rev

6/30/08

% of Rev

Comments Net Revenues \$70.5 100% \$18.4 100% \$22.6 100% Strong revenue growth **Gross Profit** 38.0 54% 11.0 60% 13.9 61% Expansion of gross profit margin driven by increased new system sales, growth in tip revenues and improved manufacturing costs **Operating Expenses** 62.1 88% 16.0 87% 15.9 70% Total expenses remained relatively constant **GAAP** Operating Income (24.1)(34%)(5.0)(27%)(2.1)(9%) Stock Based Compensation (SBC) 6.3 9% 2.0 11% 2.0 9% SBC expected to reduce significantly as part of combined entity **Extraordinary Charges IPO Expenses** 2.6 4%

```
M&A Expenses
0.7
4%
0.1
1%
Severance Expense
0.2
1%
Inventory Charge
1.7
2%
SBC and Extraordinary Charges
10.5
15%
2.8
15%
2.4
10%
Non-GAAP Operating Income
(13.5)
(19\%)
(2.2)
(12\%)
0.3
1%
Reliant had positive operating income in Q2 '08
excluding SBC and extraordinary charges
31
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Combining Two Highly Combining Two Highly Complementary Business Models Complementary Business Models Revenue Streams for the 6 Months Ending June 30, 2008 72% 26% 2% 23% 72% 5% 45% 51% 4% 0% 20% 40% 60%

80%

100%

Thermage Reliant NewCo

Tips Systems Other

Enhanced Opportunity to Grow Enhanced Opportunity to Grow Consumable Revenue Stream Consumable Revenue Stream Treatment Tips and Consumables Revenue 6 Months Ending June 30, 2008

Dedicated consumables sales force markets to Reliant s installed base

Proven cooperative marketing campaigns with physicians

Enhanced resources to increase visibility with physicians and patients Installed Base of Systems as of June 30, 2008

Thermage \$24.6mm

Reliant

\$9.3mm

Total: \$33.9mm

Thermage >2,500

Reliant

>1,700

Total: >4,200

Creating One of the Largest Sales
Creating One of the Largest Sales
Forces in Aesthetic Devices
Forces in Aesthetic Devices
Largest Bifurcated
U.S. Sales Force
Focus on
Disposables
Focus on
Generators
Enhances Market Penetration
35

Cross Selling Opportunities Cross Selling Opportunities Installed Base Over 1,700 Installed Base Over 2,500 Cross-Branding Opportunities Strong Combination Therapy One Stop Shopping

For Physicians Potential to Bundle Technology Improved Leverage with Distributors 36 Substantial Synergies Identified Substantial Synergies Identified Headcount Related 66 positions

Sales

\$2.2mm

Marketing

\$2.3mm

Operations

\$1.4mm

G&A

\$3.4mm

TOTAL HEADCOUNT

\$9.3mm

Other Costs

Marketing

\$2.0mm

Facilities

\$0.5mm

R&D

\$1.0mm

Consulting, Legal, Insurance, Audit

\$1.2mm

TOTAL OTHER

\$4.7mm

TOTAL SYNERGIES

\$14.0mm

70%

68%

66%

62%

50%

56%

56%

0%

20%

40%

60%

80%

CYNO

CLZR

ELOS

Post-

Merger

CUTR PMTI THRM Reliant Benefit From Economies of Scale Benefit From Economies of Scale Q2 08 Operating Expenses as a % of Revenue Avg. of 54% Avg. of 67% \$39 Q2 08 Revenue (\$ in millions) \$40 \$38 \$40 \$25 \$23 \$18 \$23 CLZR and ELOS from analyst estimates *Includes 25% of \$14mm in synergies, or \$3.5mm in synergies 61% Including Synergies* 69% Excluding Synergies 38

Projected Liquidity of Combined Company Projected Liquidity of Combined Company

Cash

\$52.2mm

\$25mm

Cash Paid

to Reliant

at Close

\$0

\$5mm

Cash Lent

to Reliant

\$8mm

Transacti

on/One-

Time

Expenses

Cash

~\$16mm

\$1mm

Repayment of

Assumed Debt

and Interest

6/30/08

12/31/08

\$2.5mm

Reliant Cash

Assumed

12/31/09

Estimated

Cash Flow

from

Operations

~\$15mm

Summary Summary

Combines the leaders in two of the largest segments of the aesthetic device industry

skin tightening and skin resurfacing

Strong economies of scale and substantial cost synergies

Creates one of the largest sales forces in aesthetic devices with significant cross-selling opportunities

Industry leading recurring revenue model

Anticipated cash flow generation of over \$15 million and accretive to GAAP EPS in 2009

Expected to close in the fourth quarter of 2008 40