

SEI INVESTMENTS CO  
Form 10-Q  
November 10, 2008

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)\*

**Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
for the quarterly period ended September 30, 2008

or

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
for the transition period from \_\_\_\_\_ to \_\_\_\_\_

**0-10200**

(Commission File Number)

**SEI INVESTMENTS COMPANY**

(Exact name of registrant as specified in its charter)

**Pennsylvania**  
(State or other jurisdiction of

**23-1707341**  
(IRS Employer

incorporation or organization)

Identification Number)

**1 Freedom Valley Drive, Oaks, Pennsylvania 19456-1100**

(Address of principal executive offices)

(Zip Code)

**(610) 676-1000**

(Registrant's telephone number, including area code)

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N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PRECEDING FIVE YEARS:

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13, or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of November 6, 2008: 190,589,562 shares of common stock, par value \$.01 per share.

(Cover page 1 of 1)

**PART I. FINANCIAL INFORMATION****Item 1. Consolidated Financial Statements.****SEI Investments Company****Consolidated Balance Sheets***(unaudited)**(In thousands)*

|  | <b>September 30,<br/>2008</b> | <b>December 31,<br/>2007</b> |
|--|-------------------------------|------------------------------|
| <b><u>Assets</u></b>   |                               |                              |
| Current Assets:  |                               |                              |
| Cash and cash equivalents  | \$ 345,790                    | \$ 360,921                   |
| Restricted cash  | 34,250                        | 10,250                       |
| Receivables from regulated investment companies  | 35,047                        | 38,198                       |
| Receivables, net of allowance for doubtful accounts of \$2,956 and \$3,032 (Note 4)                          | 218,729                       | 236,911                      |
| Deferred income taxes  | 52,417                        | 17,310                       |
| Securities owned   | 12,093                        | 16,777                       |
| Other current assets   | 15,791                        | 14,567                       |
| Total Current Assets   | 714,117                       | 694,934                      |
| Property and Equipment, net of accumulated depreciation and amortization of \$136,968 and \$126,591 (Note 4) | 150,735                       | 143,516                      |
| Capitalized Software, net of accumulated amortization of \$47,455 and \$34,915                               | 258,190                       | 231,684                      |
| Marketable Securities (Note 6)   | 86,017                        | 77,169                       |
| Goodwill (Notes 2 and 3)   | 22,842                        | 22,842                       |
| Intangible Assets, net of accumulated amortization of \$21,607 and \$15,864 (Notes 2 and 3)                  | 54,434                        | 60,177                       |
| Other Assets   | 17,039                        | 22,043                       |
| Total Assets   | \$ 1,303,374                  | \$ 1,252,365                 |

The accompanying notes are an integral part of these consolidated financial statements.

**SEI Investments Company****Consolidated Balance Sheets***(unaudited)**(In thousands, except par value)*

|   | September 30,<br>2008 | December 31,<br>2007 |
|---|-----------------------|----------------------|
| <b>Liabilities and Shareholders' Equity</b>   |                       |                      |
| Current Liabilities:  |                       |                      |
| Current portion of long-term debt   | \$ 7,200              | \$ 8,000             |
| Accounts payable  | 12,047                | 8,690                |
| Payable to regulated investment companies   | 762                   | 601                  |
| Accrued liabilities (Note 4)  | 134,462               | 186,902              |
| Capital Support Agreements (Note 7)   | 112,423               | 25,122               |
| Deferred revenue  | 621                   | 1,052                |
| <b>Total Current Liabilities</b>  | <b>267,515</b>        | <b>230,367</b>       |
| Long-term Debt  | 29,623                | 43,971               |
| Deferred Income Taxes   | 81,978                | 73,600               |
| Minority Interest   | 128,858               | 136,149              |
| Other Long-term Liabilities (Note 11)   | 12,021                | 11,895               |
| Commitments and Contingencies   |                       |                      |
| Shareholders' Equity:   |                       |                      |
| Common stock, \$.01 par value, 750,000 shares authorized; 191,286 and 194,375 shares issued and outstanding | 1,913                 | 1,944                |
| Capital in excess of par value  | 474,615               | 445,474              |
| Retained earnings   | 309,645               | 298,975              |
| Accumulated other comprehensive (loss) income, net  | (2,794)               | 9,990                |
| <b>Total Shareholders' Equity</b>   | <b>783,379</b>        | <b>756,383</b>       |
| <b>Total Liabilities and Shareholders' Equity</b>   | <b>\$ 1,303,374</b>   | <b>\$ 1,252,365</b>  |

The accompanying notes are an integral part of these consolidated financial statements.

**SEI Investments Company****Consolidated Statements of Operations***(unaudited)**(In thousands, except per share data)*

|  | <b>Three Months Ended<br/>September 30,</b> |                  |
|--|---|------------------|
|  | <b>2008</b>                                 | <b>2007</b>      |
| <b>Revenues:</b>   |   |                  |
| Asset management, administration and distribution fees   | \$ 243,162                                  | \$ 280,287       |
| Information processing and software servicing fees   | 56,577                                      | 58,485           |
| Transaction-based and trade execution fees   | 16,347                                      | 10,864           |
| <b>Total revenues</b>  | <b>316,086</b>                              | <b>349,636</b>   |
| <b>Expenses:</b>   |   |                  |
| Commissions and fees   | 42,336                                      | 44,184           |
| Compensation, benefits and other personnel   | 80,932                                      | 88,463           |
| Consulting, outsourcing and professional fees  | 26,213                                      | 23,703           |
| Data processing and computer related   | 11,325                                      | 10,410           |
| Facilities, supplies and other costs   | 18,656                                      | 16,607           |
| Depreciation and amortization  | 11,675                                      | 10,991           |
| <b>Total expenses</b>  | <b>191,137</b>                              | <b>194,358</b>   |
| Income from operations   | 124,949                                     | 155,278          |
| Net loss from investments  | (42,047)                                    | (202)            |
| Interest and dividend income   | 3,384                                       | 4,381            |
| Interest expense   | (903)                                       | (1,267)          |
| Minority interest  | (31,078)                                    | (46,463)         |
| <b>Net income before income taxes</b>  | <b>54,305</b>                               | <b>111,727</b>   |
| Income taxes   | 19,810                                      | 38,428           |
| <b>Net income</b>  | <b>34,495</b>                               | <b>73,299</b>    |
| <b>Other comprehensive (loss) income, net of tax:</b>  |   |                  |
| Foreign currency translation adjustments   | (7,641)                                     | 1,581            |
| <b>Unrealized holding (loss) gain on investments:</b>  |   |                  |
| Unrealized holding (losses) gains during the period net of income tax benefit (expense) of \$755 and \$(11)      | (1,263)                                     | 84               |
| Less: reclassification adjustment for losses realized in net income, net of income tax benefit of \$469 and \$36 | 783   | (480)            |
|  | 62  | 146              |
| <b>Other comprehensive (loss) income</b>   | <b>(8,121)</b>                              | <b>1,727</b>     |
| <b>Comprehensive income</b>  | <b>\$ 26,374</b>                            | <b>\$ 75,026</b> |
| <b>Basic earnings per common share</b>   | <b>\$ .18</b>                               | <b>\$ .38</b>    |
| <b>Diluted earnings per common share</b>   | <b>\$ .18</b>                               | <b>\$ .37</b>    |

The accompanying notes are an integral part of these consolidated financial statements.



**SEI Investments Company****Consolidated Statements of Operations**

(unaudited)

*(In thousands, except per share data)*

|   | <b>Nine Months Ended September 30,</b> |                   |
|---|--|-------------------|
|   | <b>2008</b>                            | <b>2007</b>       |
| <b>Revenues:</b>  |  |                   |
| Asset management, administration and distribution fees  | \$ 764,152                             | \$ 813,338        |
| Information processing and software servicing fees  | 173,804                                | 168,131           |
| Transaction-based and trade execution fees  | 41,561                                 | 34,150            |
| <b>Total revenues</b>   | <b>979,517</b>                         | <b>1,015,619</b>  |
| <b>Expenses:</b>  |  |                   |
| Commissions and fees  | 130,676                                | 129,857           |
| Compensation, benefits and other personnel  | 248,353                                | 261,293           |
| Consulting, outsourcing and professional fees   | 79,581                                 | 67,199            |
| Data processing and computer related  | 33,102                                 | 31,404            |
| Facilities, supplies and other costs  | 54,458                                 | 51,867            |
| Depreciation and amortization   | 34,693                                 | 25,867            |
| <b>Total expenses</b>   | <b>580,863</b>                         | <b>567,487</b>    |
| Income from operations  | 398,654                                | 448,132           |
| Net loss from investments   | (93,387)                               | (1,515)           |
| Interest and dividend income  | 10,745                                 | 13,314            |
| Interest expense  | (2,678)                                | (3,696)           |
| Minority interest   | (107,837)                              | (134,439)         |
| Other   |  | 2,952             |
| <b>Net income before income taxes</b>   | <b>205,497</b>                         | <b>324,748</b>    |
| Income taxes  | 75,892                                 | 118,571           |
| <b>Net income</b>   | <b>129,605</b>                         | <b>206,177</b>    |
| <b>Other comprehensive (loss) income, net of tax:</b>   |  |                   |
| Foreign currency translation adjustments  | (10,625)                               | 3,906             |
| <b>Unrealized holding (loss) gain on investments:</b>   |  |                   |
| Unrealized holding (losses) gains during the period net of income tax benefit (expense) of \$1,343 and \$(383)  | (2,271)                                | 510               |
| Less: reclassification adjustment for losses realized in net income, net of income tax benefit of \$74 and \$34 | 112                                    | 60                |
|   | (2,159)                                | 570               |
| <b>Other comprehensive (loss) income</b>  | <b>(12,784)</b>                        | <b>4,476</b>      |
| <b>Comprehensive income</b>   | <b>\$ 116,821</b>                      | <b>\$ 210,654</b> |
| <b>Basic earnings per common share</b>  | <b>\$ .67</b>                          | <b>\$ 1.05</b>    |
| <b>Diluted earnings per common share</b>  | <b>\$ .66</b>                          | <b>\$ 1.02</b>    |
| <b>Dividends declared per common share</b>  | <b>\$ .08</b>                          | <b>\$ .07</b>     |

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The accompanying notes are an integral part of these consolidated financial statements.

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**SEI Investments Company****Consolidated Statements of Cash Flows***(unaudited)**(In thousands)*

|  | <b>Nine Months<br/>Ended September 30,</b> |             |
|--|--|-------------|
|  | <b>2008</b>                                | <b>2007</b> |
| <b>Cash flows from operating activities:</b>                                     |  |             |
| Net income   | \$ 129,605                                 | \$ 206,177  |
| Adjustments to reconcile net income to net cash provided by operating activities | 80,675                                     | 59,725      |
| Net cash provided by operating activities  | 210,280                                    | 265,902     |
| <b>Cash flows from investing activities:</b>                                     |  |             |
| Additions to restricted cash   | (24,000)                                   |             |
| Additions to property and equipment  | (23,726)                                   | (22,360)    |
| Additions to capitalized software  | (39,470)                                   | (50,126)    |
| Purchase of marketable securities  | (55,207)                                   | (31,776)    |
| Sale of marketable securities  | 29,629                                     | 26,747      |
| Maturities of marketable securities  | 17,000                                     |             |
| Cash received from sale of joint venture   |  | 3,116       |
| Other  |  | (231)       |
| Net cash used in investing activities  | (95,774)                                   | (74,630)    |
| <b>Cash flows from financing activities:</b>                                     |  |             |
| Payments on long-term debt   | (15,148)                                   | (22,695)    |
| Purchase and retirement of common stock  | (111,169)                                  | (183,856)   |
| Proceeds from issuance of common stock   | 20,341                                     | 35,170      |
| Tax benefit on stock options exercised   | 5,285                                      | 16,038      |
| Payment of dividends   | (28,946)                                   | (25,683)    |
| Net cash used in financing activities  | (129,637)                                  | (181,026)   |
| Net (decrease) increase in cash and cash equivalents                             | (15,131)                                   | 10,246      |
| Cash and cash equivalents, beginning of period                                   | 360,921                                    | 286,948     |
| Cash and cash equivalents, end of period   | \$ 345,790                                 | \$ 297,194  |

The accompanying notes are an integral part of these consolidated financial statements.

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**Notes to Consolidated Financial Statements**

(all figures are in thousands except per share data)

**Note 1. Summary of Significant Accounting Policies**

**Nature of Operations**

SEI Investments Company (the Company), a Pennsylvania corporation, provides investment processing, fund processing, and investment management business outsourcing solutions to corporations, financial institutions, financial advisors, and affluent families in the United States, Canada, the United Kingdom, continental Europe, and other various locations throughout the world. Investment processing solutions utilize the Company's proprietary software system to track investment activities in multiple types of investment accounts, including personal trust, corporate trust, institutional trust, and non-trust investment accounts, thereby allowing banks and trust companies to outsource trust and investment related activities. Revenues from investment processing solutions are recognized in Information processing and software servicing fees on the accompanying Consolidated Statements of Operations, except for fees earned associated with trade execution services.

The fund processing solution offers a full range of administration and distribution support services to mutual funds, collective trust funds, hedge funds, fund of funds, private equity funds and other types of investment funds. Administrative services include fund accounting, trustee and custodial support, legal support, transfer agency and shareholder servicing. Distribution support services range from market and industry insight and analysis to identifying distribution opportunities. Revenues from fund processing solutions are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Investment management programs consist of mutual funds, alternative investments and separate accounts. These include a series of money market, equity, fixed-income and alternative investment portfolios, primarily in the form of registered investment companies. The Company serves as the administrator and investment advisor for many of these products. Revenues from investment management programs are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

**Basis of Presentation**

The accompanying Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America, consistent in all material respects with those applied in the Company's Annual Report on Form 10-K for the year ended December 31, 2007. Certain financial information and accompanying note disclosure normally included in the Company's Annual Report on Form 10-K has been condensed or omitted. The interim financial information is unaudited but reflects all adjustments (consisting of only normal recurring adjustments) which are, in the opinion of management, necessary to present fairly the financial position of the Company as of September 30, 2008, the results of operations for the three and nine months ended September 30, 2008 and 2007, and cash flows for the nine month periods ended September 30, 2008 and 2007. These interim Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and the Notes to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2007.

Except as disclosed herein, there have been no significant changes in significant accounting policies during the nine months ended September 30, 2008 as compared to the significant accounting policies described in the Company's Annual Report on Form 10-K for the year ended December 31, 2007.

**Cash and Cash Equivalents**

Cash and cash equivalents includes \$191,056 and \$185,536 at September 30, 2008 and December 31, 2007, respectively, primarily invested in SEI-sponsored open-ended money market mutual funds. Cash and cash equivalents also includes \$74,402 and \$82,374 at September 30, 2008 and December 31, 2007, respectively, from LSV, of which the Company has a 43 percent partnership interest (See Note 2).

#### Restricted Cash

Restricted cash at September 30, 2008 and December 31, 2007 includes \$11,000 and \$10,000, respectively, segregated in special reserve accounts for the benefit of customers of the Company's broker-dealer subsidiary, SEI Investments Distribution Co. (SIDCO), in accordance with certain rules established by the Securities and Exchange Commission for broker-dealers and \$250 segregated for regulatory purposes related to trade-execution services conducted by our subsidiary located in the United Kingdom. Restricted cash at September 30, 2008 also includes \$23,000 segregated for the benefit of certain SEI-sponsored money market mutual funds according to the provisions of the Capital Support Agreements (See Note 7).

#### Capitalized Software

The Company capitalized \$39,470 and \$50,126 of software development costs during the nine months ended September 30, 2008 and 2007, respectively. As of September 30, 2008, capitalized software placed into service included on the accompanying Consolidated Balance Sheet had a weighted average remaining life of approximately 13.6 years. Amortization expense related to capitalized software was \$12,704 and \$5,497 during the nine months ended September 30, 2008 and 2007, respectively.

The Company placed the initial version of the Global Wealth Platform into service in July 2007. Enhancements to expand the functionality of the platform were implemented in October 2007 and April 2008. The total amount of capitalized software development costs related to the platform placed into service and being amortized as of September 30, 2008 was \$219,775. The Global Wealth Platform has an estimated useful life of 15 years. Amortization expense related to the platform during the nine months ended September 30, 2008 was \$10,979.

#### Fair Value of Financial Instruments

In February 2007, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 159 (SFAS 159), The Fair Value Option for Financial Assets and Financial Liabilities. SFAS 159 permits companies to choose to measure certain financial instruments and certain other items at fair value. The standard requires that unrealized gains and losses on items for which the fair value option has been elected be reported in earnings. SFAS 159 was effective for the Company on January 1, 2008. The Company elected not to apply the fair value option to any of its financial instruments on the date the standard became effective and, therefore, SFAS 159 had no impact on its consolidated financial position, results of operations or cash flows. The Company may elect to apply the fair value option to any financial instruments acquired after the effective date of SFAS 159.

In September 2006, the FASB issued SFAS No. 157 (SFAS 157), Fair Value Measurements, which defines fair value, establishes guidelines for measuring fair value and expands disclosures regarding fair value measurements. SFAS 157 does not require any new fair value measurements but rather eliminates inconsistencies in guidance found in various prior accounting pronouncements. SFAS 157 was effective for the Company on January 1, 2008. However, in February 2008, the FASB issued FASB Staff Position (FSP) FAS 157-2 which delayed the effective date of SFAS 157 for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). In October 2008, the FASB issued FSP FAS 157-3 which clarifies the application of SFAS 157 in a market that is not active and provides an example to illustrate key considerations in determining the fair value of a financial asset when the market for that financial asset is not active. SFAS 157 becomes effective for all nonfinancial assets and liabilities for periods beginning after November 15, 2008, which will be the Company's first quarter of fiscal 2009. The Company has adopted SFAS 157 for financial assets and liabilities recognized at fair value on a recurring basis. The partial adoption of SFAS 157 for financial assets and liabilities did not have a material impact on the Company's consolidated financial position, results of operations or cash flows. See Note 5 for information on related disclosures regarding fair value measurements.

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Earnings per Share

The calculations of basic and diluted earnings per share for the three months ended September 30, 2008 and 2007 are:

|                                   | <b>For the Three Month Period Ended September 30, 2008</b> |                                 |                                 |
|-----------------------------------|--|---------------------------------|---------------------------------|
|                                   | <b>Income<br/>(Numerator)</b>                              | <b>Shares<br/>(Denominator)</b> | <b>Per<br/>Share<br/>Amount</b> |
| Basic earnings per common share   | \$ 34,495  | 191,554                         | \$ .18                          |
| Dilutive effect of stock options  |  | 3,142                           |                                 |
| Diluted earnings per common share | \$ 34,495  | 194,696                         | \$ .18                          |

|                                   | <b>For the Three Month Period Ended September 30, 2007</b> |                                 |                             |
|-----------------------------------|--|---------------------------------|-----------------------------|
|                                   | <b>Income<br/>(Numerator)</b>                              | <b>Shares<br/>(Denominator)</b> | <b>Per Share<br/>Amount</b> |
| Basic earnings per common share   | \$ 73,299  | 194,930                         | \$ .38                      |
| Dilutive effect of stock options  |  | 5,391                           |                             |
| Diluted earnings per common share | \$ 73,299  | 200,321                         | \$ .37                      |

Employee stock options to purchase 9,226,000 and 3,468,000 shares of common stock, with an average exercise price of \$27.57 and \$29.62, were outstanding during the three month periods ended September 30, 2008 and 2007, respectively, but not included in the computation of diluted earnings per common share because the effect on diluted earnings per common share would have been anti-dilutive.

The calculations of basic and diluted earnings per share for the nine months ended September 30, 2008 and 2007 are:

|                                   | <b>For the Nine Month Period Ended September 30, 2008</b> |                                 |                             |
|-----------------------------------|---|---------------------------------|-----------------------------|
|                                   | <b>Income<br/>(Numerator)</b>                             | <b>Shares<br/>(Denominator)</b> | <b>Per Share<br/>Amount</b> |
| Basic earnings per common share   | \$ 129,605  | 192,457                         | \$ .67                      |
| Dilutive effect of stock options  |   | 3,843                           |                             |
| Diluted earnings per common share | \$ 129,605  | 196,300                         | \$ .66                      |

|                                   | <b>For the Nine Month Period Ended September 30, 2007</b> |                                 |                             |
|-----------------------------------|---|---------------------------------|-----------------------------|
|                                   | <b>Income<br/>(Numerator)</b>                             | <b>Shares<br/>(Denominator)</b> | <b>Per Share<br/>Amount</b> |
| Basic earnings per common share   | \$ 206,177  | 196,720                         | \$ 1.05                     |
| Dilutive effect of stock options  |   | 6,155                           |                             |
| Diluted earnings per common share | \$ 206,177  | 202,875                         | \$ 1.02                     |

Employee stock options to purchase 9,226,000 and 3,456,000 shares of common stock, with an average exercise price of \$27.57 and \$29.64, were outstanding during the nine month periods ended September 30, 2008 and 2007, respectively, but not included in the computation of diluted earnings per common share because the exercise price of the options was greater than the average market price of the Company's common stock, and the effect on diluted earnings per common share would have been anti-dilutive.



Comprehensive Income

Accumulated other comprehensive income (loss) consist of:

|                                     | Foreign<br>Currency<br>Translation<br>Adjustments | Unrealized<br>Holding<br>Gains (Losses)<br>on Investments | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) |
|-------------------------------------|---|---|--|
| Beginning balance (Dec. 31, 2007)   | \$ 9,174  | \$ 816  | \$ 9,990   |
| Current period change               | (10,625)  | (2,159)   | (12,784)   |
| Ending balance (September 30, 2008) | \$ (1,451)  | \$ (1,343)  | \$ (2,794)   |

Statements of Cash Flows

For purposes of the Consolidated Statements of Cash Flows, the Company considers investment instruments purchased with an original maturity of three months or less to be cash equivalents.

The following table provides the details of the adjustments to reconcile net income to net cash provided by operating activities for the nine months ended September 30:

|   | 2008       | 2007       |
|---|------------|------------|
| Net income  | \$ 129,605 | \$ 206,177 |
| Adjustments to reconcile net income to net cash provided by operating activities: |            |            |
| Depreciation and amortization   | 34,693     | 25,867     |
| Undistributed earnings of minority interests                                      | 107,837    | 134,439    |
| Payments to partners of LSV   | (108,139)  | (104,410)  |
| Stock-based compensation  | 12,956     | 20,460     |
| Gain on sale of joint venture   |            | (2,952)    |
| Provision for losses on receivables   | (76)       | 155        |
| Deferred income tax expense   | (25,460)   | 5,913      |
| Net realized losses on investments  | 6,086      | 1,515      |
| Currency translation adjustments  | (10,625)   | 3,906      |
| Change in other long-term liabilities   | 126        | 11,910     |
| Other   | (5,649)    | (4,691)    |
| Change in current asset and liabilities   |            |            |
| Decrease (increase) in  |            |            |
| Receivables from regulated investment companies                                   | 3,151      | (7,210)    |
| Receivables   | 16,825     | (37,762)   |
| Other current assets  | (706)      | 4,906      |
| Increase (decrease) in  |            |            |
| Accounts payable  | 3,357      | 5,499      |
| Capital Support Agreements  | 87,301     |            |
| Payable to regulated investment companies   | 161        | 1,311      |
| Accrued liabilities   | (40,732)   | 628        |
| Deferred revenue  | (431)      | 241        |
| Total adjustments   | 80,675     | 59,725     |
| Net cash provided by operating activities   | \$ 210,280 | \$ 265,902 |

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New Accounting Pronouncements

In December 2007, the FASB issued SFAS No. 141 (revised 2007) (SFAS 141R), *Business Combinations* and SFAS No. 160 (SFAS 160), *Noncontrolling Interests in Consolidated Financial Statements*, an amendment of Accounting Research Bulletin No. 51. SFAS 141R will change how business acquisitions are accounted for and will impact financial statements both on the acquisition date and in subsequent periods. SFAS 160 will change the accounting and reporting for minority interests, which will be re-characterized as noncontrolling interests and classified as a component of equity. SFAS 141R and SFAS 160 will become effective for the Company beginning in the first quarter of fiscal 2009. Early adoption is not permitted. The Company is currently evaluating the impact that SFAS 141R and SFAS 160 will have on its consolidated financial statements.

In March 2008, the FASB issued FASB Statement No. 161 (SFAS 161), *Disclosures about Derivative Instruments and Hedging Activities*. SFAS 161 requires companies with derivative instruments to disclose information that should enable financial-statement users to understand how and why a company uses derivative instruments, how derivative instruments and related hedged items are accounted for under FASB Statement No. 133 *Accounting for Derivative Instruments and Hedging Activities* and how derivative instruments and related hedged items affect a company's financial position, financial performance and cash flows. SFAS 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The Company is currently evaluating the impact, if any, that SFAS 161 will have on its consolidated financial statements.

In April 2008, the FASB issued FSP 142-3 (FSP 142-3), *Determination of the Useful Life of Intangible Assets*. FSP 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under FASB Statement No. 142 (SFAS 142), *Goodwill and Other Intangible Assets*. The intent of this new guidance is to improve the consistency between the useful life of a recognized intangible asset under SFAS 142 and the period of expected cash flows used to measure the fair value of the asset under other accounting pronouncements. FSP 142-3 is effective for financial statements issued for fiscal years and interim periods beginning after December 15, 2008. The Company is currently evaluating the impact, if any, that FSP 142-3 will have on its consolidated financial statements.

In September 2008, the FASB issued FSP No. FAS 133-1 and FIN 45-4 (FSP 133-1 and FIN 45-4), *Disclosures about Credit Derivatives and Certain Guarantees: An Amendment of FASB Statement No. 133 and FASB Interpretation No. 45; and Clarification of the Effective Date of FASB Statement No. 161* that introduces new disclosure requirements for credit derivatives and guarantees and clarifies the effective date of SFAS 161. The new disclosure requirements are designed to result in similar disclosures for financial instruments with similar risks and rewards relating to credit risk, regardless of their legal form. The provisions of FSP 133-1 and FIN 45-4 are effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The Company is currently evaluating the impact, if any, that FSP 133-1 and FIN 45-4 will have on its consolidated financial statements.

**Note 2. LSV and LSV Employee Group**

The Company has an investment in the general partnership LSV, a registered investment advisor that provides investment advisory services to institutions, including pension plans and investment companies. LSV is currently an investment sub-advisor for a number of SEI-sponsored mutual funds. The Company's total partnership interest in LSV was approximately 43 percent during 2007 and 2008. LSV Employee Group is owned by several current employees of LSV and was formed for the sole purpose of owning a partnership interest in LSV. The Company does not own any interest in LSV Employee Group.

In January 2006, two partners of LSV, excluding the Company, sold in the aggregate an eight percent interest in LSV to LSV Employee Group. The Company entered into a Guaranty Agreement with LSV Employee Group, Bank of America, N.A. (formerly LaSalle Bank National Association) as administrative agent (the Agent), and certain other lenders in order to facilitate the acquisition of certain partnership interests of LSV by LSV Employee Group. LSV Employee Group obtained financing from the Agent and certain other lenders in the form of a term loan pursuant to the terms of a Credit Agreement (See LSV Employee Group Term Loan below).

Pursuant to the terms and conditions of the Guaranty Agreement, the Company provided an unsecured guaranty to the lenders of all obligations of LSV Employee Group under the Credit Agreement. In the event of default by LSV Employee Group, the lenders have the right to seek payment from the Company of all obligations of LSV Employee Group under the Credit Agreement. As recourse for such payment, the Company will be subrogated to the rights of the lenders under the Credit Agreement and the Guaranty Agreement, including the security interest in the pledged interests transferred to LSV Employee Group.

As a result of this transaction, the Company has a controlling financial interest in LSV through its direct ownership of LSV and guaranty of LSV Employee Group's debt. The Company therefore consolidates the assets, liabilities and operations of LSV and LSV Employee Group in its Consolidated Financial Statements. The Company's percentage of direct ownership in LSV was unchanged (approximately 43 percent) as a result of this transaction. The amount of ownership of the other existing partners (approximately 57 percent) of LSV is included in Minority interest. Assuming no other changes in the Company's relationship with LSV and LSV Employee Group, the Company would no longer be required to consolidate the assets, liabilities and operations of LSV and LSV Employee Group after the LSV Employee Group Term Loan is paid in full. Additionally, the Company may not be required to consolidate LSV and LSV Employee Group if the Company's percentage of direct ownership in LSV decreases to certain levels.

The Company determined that \$72,220 of the \$92,000 purchase price related to identifiable intangible assets and the remaining \$19,780 was goodwill. The identifiable intangible assets have an estimated life of ten years and are amortized on a straight-line basis. The Company recognized \$5,416 in amortization expense during the nine months ended September 30, 2008 and 2007, which is reflected in Depreciation and amortization expense on the accompanying Consolidated Statements of Operations. Amortization expense recognized in the Consolidated Statements of Operations associated with the assets of LSV Employee Group was eliminated through Minority interest and had no impact on net income.

|                           | September 30,<br>2008 | December 31,<br>2007 |
|---------------------------|-----------------------|----------------------|
| Intangible asset, at cost | \$ 72,220             | \$ 72,220            |
| Accumulated amortization  | (19,860)              | (14,444)             |
| Net book value            | \$ 52,360             | \$ 57,776            |

#### LSV Employee Group Term Loan

In order to finance a portion of the purchase price, LSV Employee Group obtained financing from Bank of America, N.A. (formerly LaSalle Bank National Association) and certain other lenders in the form of a term loan pursuant to the terms of a Credit Agreement. The principal amount of the term loan was \$82,800. The principal amount and interest of the term loan are paid in quarterly installments. The total outstanding principal balance of the term loan must be paid in full by January 2011. LSV Employee Group may prepay the term loan in whole or in part at any time without penalty. As of September 30, 2008, the remaining unpaid principal balance of the term loan was \$36,823 of which \$7,200 is classified as current and included in Current portion of long-term debt and the remaining \$29,623 is included in Long-term debt on the accompanying Consolidated Balance Sheets. LSV Employee Group made principal payments of \$15,148 and \$13,695 during the nine months ended September 30, 2008 and 2007, respectively. Interest expense for the nine months ended September 30, 2008 and 2007 on the Consolidated Statements of Operations includes \$1,930 and \$2,962, respectively, in interest costs associated with the borrowings of LSV Employee Group which was eliminated through Minority interest and had no impact on net income.

LSV Employee Group made a principal payment of \$5,274 in October 2008. The remaining unpaid principal balance of the term loan at October 31, 2008 was \$31,549. The Company, in its capacity as guarantor, currently has no obligation of payment relating to the term loan of LSV Employee Group.

The fair value of LSV Employee Group's long-term debt is approximately \$2,853 in excess of the carrying amount based upon an estimation using borrowing rates currently available for bank loans with similar terms and maturities.

LSV Employee Group entered into two interest rate swap agreements to convert its floating rate long-term debt to fixed rate debt. These swaps have a total notional value of \$33,392. Payments are made every 90 days and the termination dates of the swaps are March 2009 and January 2011. The net effect from the interest rate swaps on the Company's earnings was minimal.



**Note 3. Goodwill and Other Intangible Asset**

In June 2003, the Company purchased an additional percentage ownership in LSV. The total purchase price was allocated to LSV's net tangible and intangible assets based upon their estimated fair values at the date of purchase. The excess purchase price over the value of the net tangible and identifiable intangible assets was recorded as goodwill. The total amount of goodwill from this transaction amounted to \$3,062 and is included on the accompanying Consolidated Balance Sheets.

The Company identified an intangible asset related to customer contracts that met the contractual-legal criterion for recognition apart from goodwill. The fair value of the intangible asset was determined to be \$3,821 with a definite life of eight and a half years. The identified intangible asset is amortized on a straight-line basis. The Company recognized \$327 of amortization expense during the nine months ended September 30, 2008 and 2007, which is reflected in Depreciation and amortization expense on the accompanying Consolidated Statements of Operations.

|                           | September 30,<br>2008 | December 31,<br>2007 |
|---------------------------|-----------------------|----------------------|
| Intangible asset, at cost | \$ 3,821              | \$ 3,821             |
| Accumulated amortization  | (1,747)               | (1,420)              |
| Net book value            | \$ 2,074              | \$ 2,401             |

**Note 4. Composition of Certain Financial Statement Captions**Receivables

Receivables on the accompanying Consolidated Balance Sheets consist of:

|                                       | September 30,<br>2008 | December 31,<br>2007 |
|---------------------------------------|-----------------------|----------------------|
| Trade receivables                     | \$ 54,494             | \$ 49,852            |
| Fees earned, not billed               | 164,690               | 186,157              |
| Other receivables                     | 2,501                 | 3,934                |
|                                       | 221,685               | 239,943              |
| Less: Allowance for doubtful accounts | (2,956)               | (3,032)              |
|                                       | \$ 218,729            | \$ 236,911           |

Fees earned, not billed represents receivables earned but unbilled and results from timing differences between services provided and contractual billing schedules. These billing schedules generally provide for fees to be billed on a quarterly basis.

Receivables from regulated investment companies on the accompanying Consolidated Balance Sheets primarily represent fees receivable for distribution, investment advisory, and administration services to various regulated investment companies sponsored by SEI.

Property and Equipment

Property and Equipment on the accompanying Consolidated Balance Sheets consists of:

|   | September 30, 2008 | December 31, 2007 |
|---|--------------------|-------------------|
| Buildings                                       | \$ 128,604         | \$ 128,296        |
| Equipment                                       | 64,414             | 62,272            |
| Land  | 9,695              | 9,548             |
| Purchased software                              | 58,029             | 43,580            |
| Furniture and fixtures                          | 18,526             | 19,603            |
| Leasehold improvements                          | 5,850              | 6,357             |
| Construction in progress                        | 2,585              | 451               |
|   | 287,703            | 270,107           |
| Less: Accumulated depreciation and amortization | (136,968)          | (126,591)         |
| Property and Equipment, net                     | \$ 150,735         | \$ 143,516        |

The Company recognized \$16,100 and \$14,418 in depreciation and amortization expense related to property and equipment for the nine months ended September 30, 2008 and 2007, respectively.

Accrued Liabilities

Accrued liabilities on the accompanying Consolidated Balance Sheets consist of:

|   | September 30, 2008 | December 31, 2007 |
|---|--------------------|-------------------|
| Accrued compensation                            | \$ 44,269          | \$ 74,509         |
| Accrued distribution fees                       | 16,599             | 16,040            |
| Accrued consulting                              | 10,089             | 11,065            |
| Accrued sub-advisor and investment officer fees | 11,420             | 16,026            |
| Other accrued liabilities                       | 52,085             | 69,262            |
| Total accrued liabilities                       | \$ 134,462         | \$ 186,902        |

Accrued sub-advisor and investment officer fees relates to services provided by fund advisors to SEI-sponsored mutual funds and other investment programs.

**Note 5. Fair Value Measurements**

SFAS 157 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. SFAS 157 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used by the Company to measure fair value:

Level 1 Quoted prices in active markets for identical assets or liabilities without adjustment. The Company's Level 1 assets primarily include investments in SEI-sponsored mutual funds that are quoted daily.

Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. The Company's Level 2 assets primarily include U.S. Treasury securities and U.S. government agency mortgage-backed debt securities with quoted prices that are traded less frequently than exchange-traded instruments. The value of these assets is determined using a pricing model with inputs that are observable in the market or can be derived principally from or corroborated by observable market data.



Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, or similar techniques, as well as instruments for which the determination of fair value requires significant judgment by management. The Company's Level 3 financial assets include securities issued by structured investment vehicles (SIVs) (See Notes 6 and 7). The Company elected the fair value option under SFAS 159 to value these securities. The Company's Level 3 financial liabilities include the Capital Support Agreements which are considered derivative financial instruments (See Note 7).

The fair value of an asset or liability may include inputs from more than one level in the fair value hierarchy. The lowest level of significant inputs used to value the asset or liability determines which level the asset or liability is classified in its entirety.

The fair value of securities issued by SIVs has been greatly affected by recent liquidity issues surrounding collateralized debt obligations and asset backed securities. Market price quotes may not be readily available for some positions. The Company values the securities issued by SIVs using a net asset value approach, which considers the value of the underlying assets. The underlying assets are valued using external pricing services that incorporate market information, where available, or through the use of matrix pricing or other acceptable measures. Securities which lack market information are grouped by sector and valued by utilizing the most recent quoted price of the underlying asset and adjusting that price by the percentage change in the respective sector using indices or other relative benchmarks.

The fair value of the Capital Support Agreements is determined through the use of an option pricing model designed for credit default swaps. The value is primarily affected by assumptions pertaining to the underlying assets, mainly default percentages and recovery rates specific to each security covered by the Capital Support Agreement.

The fair value of certain financial assets and liabilities of the Company was determined using the following inputs at September 30, 2008:

|  | Fair Value Measurements at Reporting Date Using |  |   |   |
|--|---|--|---|---|
|  | Total   | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| <b>Assets</b>                              |   |  |   |   |
| Equity available-for-sale securities       | \$ 20,904                                       | \$ 20,904  | \$  | \$  |
| Fixed income available-for-sale securities | 56,380  |  | 56,380  |   |
| Securities issued by SIVs                  | 8,733   |  |   | 8,733                                     |
| Fixed income securities owned              | 12,093  |  | 12,093  |   |
|  | \$ 98,110                                       | \$ 20,904  | \$ 68,473                                     | \$ 8,733                                  |
| <b>Liabilities</b>                         |   |  |   |   |
| Capital Support Agreements                 | \$ 112,423                                      | \$   | \$  | \$ 112,423                                |
|  | \$ 112,423                                      | \$   | \$  | \$ 112,423                                |

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The table below presents a reconciliation for all assets and liabilities of the Company measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the period from January 1, 2008 to September 30, 2008:

|   | Securities Issued<br>by SIVs | Capital Support<br>Agreements |
|---|------------------------------|-------------------------------|
| Balance, January 1, 2008                    | \$                           | \$ (25,122)                   |
| Total gains (losses) (realized/unrealized): |                              |                               |
| Included in earnings                        | (6,588)                      | (87,301)                      |
| Included in other comprehensive income      |                              |                               |
| Purchases, issuances and settlements        | 15,321                       |                               |
| Transfers in and out of Level 3             |                              |                               |
| Balance, September 30, 2008                 | \$ 8,733                     | \$ (112,423)                  |

The \$6,588 loss recognized in earnings relates to the unrealized losses of securities issued by SIVs during the nine months ended September 30, 2008 and is reflected in Net loss from investments on the accompanying Consolidated Statements of Operations (See Notes 6 and 7).

The \$87,301 loss recognized in earnings relates to the change in fair value of the Capital Support Agreements during the nine months ended September 30, 2008 and is reflected in Net loss from investments on the accompanying Consolidated Statements of Operations (See Note 7).

**Note 6. Marketable Securities and Derivative Instruments**

Available for Sale Securities

Available for sale securities of the Company's non-broker-dealer subsidiaries consist of:

|                            | Cost<br>Amount | As of September 30, 2008     |                               | Fair<br>Value |
|----------------------------|----------------|------------------------------|-------------------------------|---------------|
|                            |                | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses |               |
| SEI-sponsored mutual funds | \$ 18,829      | \$ 61                        | \$ (1,449)                    | \$ 17,441     |
| Other mutual funds         | 3,806          |                              | (343)                         | 3,463         |
| Debt securities            | 56,781         |                              | (401)                         | 56,380        |
|                            | \$ 79,416      | \$ 61                        | \$ (2,193)                    | \$ 77,284     |

|                            | Cost<br>Amount | As of December 31, 2007      |                               | Fair<br>Value |
|----------------------------|----------------|------------------------------|-------------------------------|---------------|
|                            |                | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses |               |
| SEI-sponsored mutual funds | \$ 34,213      | \$ 306                       | \$ (935)                      | \$ 33,584     |
| LSV-sponsored mutual funds | 6,781          | 1,608                        |                               | 8,389         |
| Other mutual funds         | 4,055          | 62                           |                               | 4,117         |
| Debt securities            | 30,823         | 256                          |                               | 31,079        |
|                            | \$ 75,872      | \$ 2,232                     | \$ (935)                      | \$ 77,169     |

The net unrealized holding losses at September 30, 2008 were \$1,343 (net of income tax benefit of \$789). The net unrealized holding gains at December 31, 2007 were \$816 (net of income tax expense of \$481). These net unrealized gains and losses are reported as a separate component of Accumulated other comprehensive gains on the accompanying Consolidated Balance Sheets.



During the three and nine months ended September 30, 2008, the Company recognized gross realized gains from available-for-sale securities of \$701 and \$1,775, respectively. Gross realized gains from available-for-sale securities during the three and nine months ended September 30, 2007 were minimal. These gains are reflected in Net loss from investments on the accompanying Consolidated Statements of Operations. There were no realized losses recognized during the nine months ended September 30, 2008 and 2007.

The Company has investments in two SEI-sponsored mutual funds which primarily invest in fixed-income securities, including debt securities issued by municipalities and mortgage-backed securities. These investments have been in an unrealized loss position for an extended period of time. Management believes that the earnings potential and near term prospects of some of the issuers of the underlying securities held in the funds are uncertain and has determined that it is unlikely the investments will fully recover from a loss position in the foreseeable future. Due to these factors, the Company recorded an impairment charge of \$1,961 during the three months ended September 30, 2008 and classified this charge as an Other-than-temporary decline in market value. At September 30, 2008, the new cost basis of these investments, inclusive of the impairment charge, was \$15,967 with a fair value of \$14,550 and a gross unrealized loss of \$1,417.

Derivatives held by the Company were in the form of equity contracts for the purpose of hedging market risk of certain available for sale securities and held only for the purpose of hedging such risk and not for speculation. On March 31, 2008, the Company's derivative equity contracts reached their contractual maturity date. The Company received gross proceeds of \$733 from the maturity of the derivative investments in April 2008. The Company no longer owns any derivative financial instruments to hedge market risk of available for sale securities.

There were no gains or losses recognized by the Company from changes in the fair value of derivative instruments during the three months ended September 30, 2008. During the three months ended September 30, 2007, the Company recognized net losses of \$267 from changes in the fair value of derivative instruments. In the nine months ended September 30, 2008 and 2007, the Company recognized net gains (losses) of \$676 and (\$1,371), respectively, from derivative instruments. These gains and losses are reflected in Net loss from investments on the accompanying Consolidated Statements of Operations.

The Company's debt securities are investments in U.S. government agency securities purchased to satisfy applicable regulatory requirements of SEI Private Trust Company (SPTC). The securities have maturity dates which range from 2033 to 2037.

#### Trading Securities

On September 30, 2008, the Company purchased the securities issued by SIVs held by the SEI Daily Income Trust Money Market Fund. The cash purchase price of \$15,321 was equal to the amortized cost of these securities and their fair value at this date was \$8,733. The Company elected the fair value option under SFAS 159 whereby the unrealized gains and losses of the securities are recognized in current earnings. The unrealized losses of the securities of \$6,588 is reflected in Net loss from investments on the accompanying Consolidated Statements of Operations (See Note 7).

#### Securities Owned

At December 31, 2007, the Company's broker-dealer subsidiary, SIDCO, had investments in U.S. Treasury securities reflected as Securities owned on the accompanying Consolidated Balance Sheet. During the nine months ended September 30, 2008, the Company received proceeds of \$17,000 from the maturity of these investments and purchased \$11,965 of zero-coupon U.S. Treasury securities scheduled to mature in December 2008. These securities had a fair value of \$12,093 at September 30, 2008. Due to specialized accounting practices applicable to investments by broker-dealers, the securities held by SIDCO at December 31, 2007 and September 30, 2008 are reported at fair value and changes in fair value are recorded in current period earnings.

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**Note 7. Capital Support Agreements**

During the three months ended December 31, 2007, the Company entered into Capital Support Agreements with three mutual funds (each a Fund or, together, the Funds), the SEI Daily Income Trust Prime Obligation Fund (the SDIT PO Fund), the SEI Daily Income Trust Money Market Fund (the SDIT MM Fund), and the SEI Liquid Asset Trust Prime Obligation Fund (the SLAT PO Fund). The Company is the advisor to the Funds. The sub-advisor to the Funds is Columbia Management, which is the primary investment management division of Bank of America Corporation. Various clients of the Company are investors in the Funds. SDIT PO Fund is rated AAA and Aaa by Standards & Poor's Corporation (S&P) and Moody's Investor Services Inc. (Moody's), respectively, and the SDIT MM Fund is rated Aaa by Moody's.

The Funds, among other securities, hold senior notes issued by SIVs. The senior notes are collateralized by residential mortgage-backed securities, commercial mortgage-backed securities, corporate collateralized debt obligations and collateralized debt obligations of asset-backed securities. All of the SIVs ceased making payments on outstanding notes on the scheduled maturity dates.

In October 2007, S&P advised the Company that it would place any mutual fund that had an AAA rating and owned certain SIVs on credit watch with negative implications unless the fund was provided credit support having an A-1 short-term rating by S&P. Although the Company was not obligated to provide the credit support required by S&P, in order to avoid a credit watch by S&P on the SDIT PO Fund, and to address the needs of customers who require an S&P AAA rating of the SDIT PO Fund, the Company entered into the Capital Support Agreement to satisfy S&P's requirement. The Company entered into similar agreements with the SDIT MM and SLAT PO Funds.

As of December 31, 2007, the aggregate limit of the Company's capital support commitments to the Funds according to the Capital Support Agreements was \$130,500. During the nine months ended September 30, 2008, certain SIVs within the Funds suffered either a technical default or substantial price devaluation, triggering ratings downgrades from the principal rating agencies. As a result, the carrying value of these securities in the Funds was reduced as well. In addition, S&P required an increase in the capital support commitment for the SDIT PO Fund to maintain the Fund's credit rating. As a result of these events, the Company amended the Capital Support Agreements with the SDIT PO Fund and the SLAT PO Fund to provide additional support.

On July 17, 2008, a significant SIV holding in Cheyne Finance LLC (Cheyne or Cheyne Notes) with an aggregate par value across the three Funds of \$230,053 and market value on the books of the Funds of \$151,835, or 66 percent of par value, was restructured. An opportunity was provided through the restructuring to liquidate the holdings for cash of approximately \$117,327, or 51 percent of par value, including distributable cash. The Funds decided not to liquidate the holdings due to an assessment that the liquidation value understated the ultimate value of the underlying collateral. Instead, the Funds exchanged the Cheyne Notes for pass-through notes (Gryphon Notes) issued by a new entity, Gryphon Funding Limited, which holds the same collateral that was held in the Cheyne SIV.

On September 30, 2008, the Company purchased the Gryphon Notes held by the SDIT MM Fund. The cash purchase price of \$15,321 was equal to the amortized cost of these securities and their fair value at this date was \$8,733. The Company recorded a loss of \$6,588 as a result of this transaction. As of this date, the SDIT MM Fund no longer held any SIV securities and

the Capital Support Agreement with the SDIT MM Fund lapsed.

As of September 30, 2008, the Company is committed to provide capital to the Funds, subject to the aggregate limit of \$150,000 in the case of the SDIT PO Fund and \$20,000 in the case of the SLAT PO Fund, if the Fund realizes payments or sales proceeds from specified SIV securities held by the Fund which are less than the amortized cost of the SIV securities. As of September 30, 2008, upon the ultimate sale or other disposition of a SIV security, the amount of capital that the Company is required to contribute to a Fund would be the least of the following amounts: (i) the amount, if any, by which the amortized cost of the SIV security exceeds the amount realized from the sale or other disposition of the SIV security; (ii) the amount, if any, necessary to restore the net asset value per share of the Fund to \$0.9950 (or in the case of the SDIT PO Fund, so long as the SDIT PO Fund is rated AAA by S&P, \$0.9975), or (iii) the remaining amount of the aggregate limit of the Capital Support Agreement applicable to the Fund, taking into account all prior contributions.



The Company secured \$147,000 of the obligations under the Capital Support Agreements for the SDIT PO and SLAT PO Funds through letters of credit of a third party bank rated A-1 by S&P. The Company had secured \$3,000 of the previous obligations under the lapsed Capital Support Agreement with the SDIT MM Fund through a letter of credit. The letters of credit were issued under the Company's existing credit facility (See Note 8). The remaining \$23,000 of the obligations is secured through segregated bank accounts. The Capital Support Agreements and the letters of credit have a term of one year and are scheduled to expire in November and December 2008.

In the event that the Company is required under the Capital Support Agreements to commit capital to any Fund, the Company will be required to pay the required capital contribution to the Fund and will not receive any consideration from the Fund, in the form of shares of the Fund or any other form, for the contributed capital. If the mark-to-market value of a SIV security is less than its amortized cost and if the aggregate net asset value of the Fund is less than \$0.9950 (or in the case of the SDIT PO Fund, so long as the SDIT PO Fund is rated AAA by S&P, \$0.9975), then, even though the loss has not been realized through the sale or other disposition of the SIV security, the Company will be obligated to commit the required amount of capital so that the Funds net asset value is at least \$0.9950 (or in the case of the SDIT PO Fund, \$0.9975). However, in this case, the Company is not required to pay the capital contribution to the Funds.

In connection with the Capital Support Agreements, the Company recorded an expense for \$87,301 for the nine months ended September 30, 2008, which is reflected in Net loss from investments on the accompanying Consolidated Statements of Operations. As of September 30, 2008, the aggregate obligation that the Company has recorded in connection with the Capital Support Agreements is \$112,423, but the Company has not been required to pay such amount because the Funds have not realized any material losses from the ultimate sale or disposition of the SIV securities. Cash payments made under the Capital Support Agreements as of September 30, 2008 were minimal. At September 30, 2008, the aggregate par value of the SIVs covered by the Capital Support Agreements on the books of the SDIT PO Fund and SLAT PO Fund was \$348,355. At September 30, 2008, the aggregate market value of the SIVs covered by the Capital Support Agreements on the books of the two Funds was \$223,320.

On November 5, 2008, the Company entered into an Amended and Restated Capital Support Agreement with the SDIT PO Fund (the SDIT PO Amended Agreement) which extended the termination date under the original Capital Support Agreement with the SDIT PO Fund to November 6, 2009. In addition, the SDIT PO Amended Agreement requires the Company to provide additional support to the SDIT PO Fund in order to maintain the Aaa rating of the Fund by Moody's. The SDIT PO Amended Agreement provides that if the SDIT PO Fund realizes payments or sales proceeds from the ultimate disposition of any of the specified SIV securities which are less than its amortized cost, the Company will be required to provide capital to the Fund equal to the amount by which the amortized cost of the specified SIV security exceeds the amount realized from the sale or other disposition of such security. The specified SIV securities in the SDIT PO Fund had an aggregate par value of \$272,512 on November 5, 2008. Under the SDIT PO Amended Agreement, the Company must maintain collateral in the form of a letter of credit and/or a segregated cash account equal to the difference between the amortized cost value and the market value of the specified SIV securities plus an amount equal to ten percent of the market value of the specified SIV securities. At current market values, the Company is not required to post any additional collateral pursuant to the SDIT PO Amended Agreement because the amount of collateral already maintained under the Capital Support Agreement prior to the execution of the SDIT PO Amended Agreement is sufficient to satisfy the Company's collateral obligations. If the market values of the specified SIV securities decline further, however, the Company may be required to post additional collateral. As a result of entering into the SDIT PO Amended Agreement on November 5, 2008, and assuming market values on that date hold, an additional non-cash expense of \$13,926 would be recorded in the three months ended December 31, 2008.

At this time, the termination date under the SLAT PO Fund Capital Support Agreement has not been extended and is currently scheduled to expire in December 2008. The Company may determine to seek an extension of the termination date under the SLAT PO Fund Capital Support Agreement.

As of November 6, 2008, the amount which would be accrued for the Company's contribution obligations under the Capital Support Agreements, including the SDIT PO Amended Agreement, based on that day's market value of the portfolio assets of the Funds, including the SIVs covered by the Capital Support Agreements, was \$132,797. Based upon this valuation and assuming no other changes in the portfolio assets through December 31, 2008, an additional non-cash expense of \$20,373 would be recorded in the three months ended December 31, 2008.

In accordance with Financial Accounting Standards Board Interpretation No. 46, Consolidation of Variable Interest Entities (Revised) (FIN 46(R)), the Company has a significant variable interest in the Funds as a result of the Capital Support Agreements but determined it was not the primary beneficiary and would not be required to consolidate the Funds in its Consolidated Financial Statements. The support provided by the Company would not absorb a majority of the variability created by the assets of the Funds.

The Company has determined that the Capital Support Agreements are derivative contracts. The fair value of the contracts was determined using a valuation model for credit default swaps. The fair value of the derivative contracts approximates the value of the Company's actual obligation at September 30, 2008. The Company will adjust the value of the Capital Support Agreements quarterly. In the event the Company is not required to make any payments to the Funds, or values increase, such expense may be reversed in a subsequent period.

The Company's future obligation under the Capital Support Agreements is affected by changes in the value of the SIV securities and the creditworthiness of the SIV securities. The value of the SIV securities is derived from current market prices or, in the event no market price exists, management determines the fair value using various factors, including the Funds' fair valuation procedures. The Company's future obligation under the current SLAT PO Fund Capital Support Agreement is also affected by the overall asset levels of the SLAT PO Fund. Changes in the net asset value of the Fund are dependent upon net investments or redemptions in the Fund and the net asset value of the portfolio assets of the Fund. Changes in these amounts, including changes in portfolio assets resulting from mark-to-market adjustments, will affect the per share net asset value of the Fund.

The Company believes changes in the value of the specified SIV securities is the primary factor affecting its obligation and required collateral pertaining to the SDIT PO Amended Agreement. Changes in the value of the specified SIV securities can cause the Company's obligation to fluctuate on a daily basis.

#### **Note 8. Lines of Credit**

On July 25, 2007 (the Closing Date), the Company entered into a five-year \$200,000 Credit Agreement (the Credit Facility) with certain lenders. The Credit Facility became available on the Closing Date and terminates in July 2012. On March 19, 2008, the Company and the lenders amended the Credit Facility to increase the aggregate principal amount by \$100,000 to \$300,000. The aggregate amount of the Credit Facility may be increased by an additional \$100,000 under certain conditions set forth in the agreement. At termination, any aggregate principal amount of loans outstanding under the Credit Facility becomes payable in full. Any borrowings made under the Credit Facility will accrue interest at 0.45 percent above the London Interbank Offer Rate ( LIBOR ). There is also a commitment fee equal to 0.09 percent per annum on the daily unused portion of the facility. The Credit Facility contains various covenants, none of which negatively affect the Company's liquidity or capital resources. Both the interest rate and commitment fee prices may increase if the Company's leverage ratio reaches certain levels.

As of September 30, 2008, letters of credit of a third party bank to secure \$150,000 of existing obligations of the Company under the Capital Support Agreements were issued under the Credit Facility in order to satisfy a major rating agency's requirement that the Funds have credit support having an A-1 short-term rating (See Note 7). The letters of credit have a term of one year and contain a fronting fee of 0.125 percent per annum on the face amount of each letter of credit which is payable quarterly in arrears. In addition, a participation fee of 0.45 percent is payable quarterly in arrears on the face amount of each letter of credit. The participation fee may increase if the Company's leverage ratio reaches certain levels. As the letters of credit remain outstanding, the amount available under the Credit Facility will be reduced by the face amount of the letters of credit. Therefore, \$150,000 of the Credit Facility is committed and only the remaining \$150,000 is unrestricted and may be used for other purposes as determined by the Company. Certain provisions and terms of the Credit Facility were amended that provide for a waiver of any breach to various covenants. The Company had no borrowings under the Credit Facility and was in compliance with all covenants at September 30, 2008. In November 2008, the Company and the lenders under the Credit Facility amended the

terms of the Credit Facility to increase the maximum amount of contingent obligations that may be incurred by the Company to \$297,550, the maximum amount that is required under the Capital Support Agreements, including the SDIT PO Amended Agreement. Also in November 2008, the Company obtained a letter of credit of a third party bank for \$6,000 with a term of one year. As of November 6, 2008, \$156,000 of the Credit Facility is committed and only the remaining \$144,000 is unrestricted and may be used for other purposes as determined by the Company.

The Company's Canadian subsidiary has a credit facility agreement (the Canadian Credit Facility) for the purpose of facilitating the settlement of mutual fund transactions. The Canadian Credit Facility has no stated expiration date. The amount of the facility is generally limited to \$2,000 Canadian dollars or the equivalent amount in U.S. dollars. The Canadian Credit Facility does not contain any covenants which restrict the liquidity or capital resources of the Company. The Company had no borrowings under the Canadian Credit Facility and was in compliance with all covenants during the nine months ended September 30, 2008.

## Note 9. Shareholders' Equity

### Stock-Based Compensation

The Company currently has one active equity compensation plan, the 2007 Equity Compensation Plan (the 2007 Plan), which provides for the grant of incentive stock options, non-qualified stock options and stock appreciation rights up to 20 million shares of common stock of the Company, subject to adjustment for stock splits, reclassifications, mergers and other events. Permitted grantees under the 2007 Plan include employees, non-employee directors and consultants who perform services for the Company. The plan is administered by the Compensation Committee of the Board of Directors of the Company. There were no grants of incentive stock options or stock appreciation rights made under the plan in 2008 or 2007.

The Company discontinued any further grants under the Company's 1998 Equity Compensation Plan (the 1998 Plan) as a result of the approval of the 2007 Plan. No options are available for grant from this plan. Grants made from the 1998 Plan continue in effect under the terms of the grant.

All outstanding stock options have performance vesting conditions based on the attainment of certain earnings per share targets established at the date of grant. Earnings per share targets are calculated exclusive of stock-based compensation expense, net of tax. The first performance condition determines vesting of 50 percent of the options, and a second performance condition determines the vesting of the remaining 50 percent of the options. The performance conditions are measured annually on December 31. Options granted prior to 2006 also could vest in their entirety seven years from the date of grant. All options outstanding have a ten year life. The Company believes that awarding stock options with performance-based vesting schedules better aligns the interests of stockholders and employees.

The Company recognized stock-based compensation expense in its Consolidated Financial Statements in the three month periods ended September 30, 2008 and 2007, respectively, as follows:

|   | <b>Three Months Ended<br/>September 30,</b> |                 |
|---|---|-----------------|
|   | <b>2008</b>                                 | <b>2007</b>     |
| Stock-based compensation expense                    | \$ 3,746                                    | \$ 7,002        |
| Less: Deferred tax benefit                          | (1,063)                                     | (2,460)         |
| <b>Stock-based compensation expense, net of tax</b> | <b>\$ 2,683</b>                             | <b>\$ 4,542</b> |
| Basic and diluted earnings per share                | \$ .01                                      | \$ .02          |

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The Company recognized stock-based compensation expense in its Consolidated Financial Statements in the nine month periods ended September 30, 2008 and 2007, respectively, as follows:

|   | <b>Nine Months Ended<br/>September 30,</b> |                  |
|---|--|------------------|
|   | <b>2008</b>                                | <b>2007</b>      |
| Stock-based compensation expense                    | \$ 12,956                                  | \$ 20,460        |
| Less: Deferred tax benefit                          | (3,765)                                    | (6,501)          |
| <b>Stock-based compensation expense, net of tax</b> | <b>\$ 9,191</b>                            | <b>\$ 13,959</b> |
| <br>Basic and diluted earnings per share            | <br>\$ .05                                 | <br>\$ .07       |

As of September 30, 2008, there was approximately \$53,679 of unrecognized compensation cost remaining, adjusted for estimated forfeitures, related to unvested employee stock options. The Company estimates that compensation cost will be recognized according to the following schedule:

| <b>Period</b>     | <b>Stock-Based<br/>Compensation<br/>Expense</b> |
|-------------------|---|
| Remainder of 2008 | \$ 3,627  |
| 2009              | 14,498  |
| 2010              | 13,456  |
| 2011              | 9,695   |
| 2012              | 6,067   |
| 2013              | 4,227   |
| 2014              | 2,109   |
|                   | <br>\$ 53,679                                   |

During the nine months ended September 30, 2008, the Company revised its estimate of when certain vesting targets are expected to be achieved. This change in management's estimate resulted in a decrease of \$2,413 in stock-based compensation expense in the nine months ended September 30, 2008.

During the nine month period ended September 30, 2007, the Company accelerated the recognition of \$1,160 in stock-based compensation expense due to a change in management's estimate of when certain vesting targets are expected to be achieved.

The Company issues new common shares associated with the exercise of stock options. The total intrinsic value of options exercised during the nine months ended September 30, 2008 and 2007 was \$17,885 and \$45,391, respectively. The total options outstanding as of September 30, 2008 and 2007 was 25,563,000 and 26,104,000, respectively.

### Common Stock Buyback

The Company's Board of Directors has authorized the repurchase of the Company's common stock on the open market or through private transactions of up to an aggregate of \$1,528,365. Through September 30, 2008, a total of 253,692,000 shares at an aggregate cost of \$1,429,263 have been purchased and retired. The Company purchased 4,668,000 shares at a total cost of \$113,068 during the nine months ended September 30, 2008.

The Company immediately retires its common stock when purchased. Upon retirement, the Company reduces Capital in excess of par value for the average capital per share outstanding and the remainder is charged against Retained earnings. If the Company reduces its Retained earnings to zero, any subsequent purchases of common stock will be charged entirely to Capital in excess of par value.



Cash Dividend

On May 20, 2008, the Board of Directors declared a cash dividend of \$.08 per share on the Company's common stock, which was paid on June 20, 2008, to shareholders of record on June 17, 2008.

Cash dividends declared during the nine month periods ended September 30, 2008 and 2007 were \$15,339 and \$13,806, respectively.

**Note 10. Business Segment Information**

The Company's reportable business segments are:

Private Banks - provides investment processing and investment management programs to banks and trust institutions worldwide;

Investment Advisors - provides investment management programs to affluent investors through a network of independent registered investment advisors, financial planners and other investment professionals in the United States;

Institutional Investors - provides investment management programs and administrative outsourcing solutions to retirement plan sponsors and not-for-profit organizations worldwide;

Investment Managers - provides investment processing and operational outsourcing solutions to investment managers, fund companies and banking institutions located in the United States and to investment managers worldwide of alternative asset classes such as hedge funds, fund of funds, and private equity funds;

Investments in New Businesses - provides investment management programs to affluent families residing in the United States and Europe through the SEI Wealth Network®; and

LSV Asset Management is a registered investment advisor that provides investment advisory services to institutions, including pension plans and investment companies.

The information in the following tables is derived from the Company's internal financial reporting used for corporate management purposes. There are no inter-segment revenues for the three and nine months ended September 30, 2008 and 2007. Management evaluates Company assets on a consolidated basis during interim periods.

The following tables highlight certain unaudited financial information about each of the Company's business segments for the three months ended September 30, 2008 and 2007.

|                         | Private<br>Banks   | Investment<br>Advisors | Institutional<br>Investors | Investment<br>Managers | Investments<br>In New<br>Businesses | LSV       | Total      |
|-------------------------|--|------------------------|----------------------------|------------------------|-------------------------------------|-----------|------------|
|                         | <b>For the Three Month Period Ended September 30, 2008</b> |                        |                            |                        |                                     |           |            |
| Revenues                | \$ 99,882  | \$ 58,846              | \$ 52,757                  | \$ 38,202              | \$ 1,811                            | \$ 64,588 | \$ 316,086 |
| Expenses (1)            | 79,545   | 30,775                 | 30,525                     | 26,566                 | 4,023                               | 40,754    | 212,188    |
| Operating profit (loss) | \$ 20,337  | \$ 28,071              | \$ 22,232                  | \$ 11,636              | \$ (2,212)                          | \$ 23,834 | \$ 103,898 |
| Profit margin           | 20%  | 48%                    | 42%                        | 30%                    | N/A                                 | 37%       | 33%        |

(1) LSV includes \$32,741 of minority interest of the other partners of LSV.

|                         | Private<br>Banks                                    | Investment<br>Advisors | Institutional<br>Investors | Investment<br>Managers | Investments<br>In New<br>Businesses | LSV       | Total      |
|-------------------------|---|------------------------|----------------------------|------------------------|-------------------------------------|-----------|------------|
|                         | For the Three Month Period Ended September 30, 2007 |                        |                            |                        |                                     |           |            |
| Revenues                | \$ 104,280  | \$ 65,715              | \$ 51,275                  | \$ 35,844              | \$ 1,881                            | \$ 90,641 | \$ 349,636 |
| Expenses (2)            | 82,846  | 31,257                 | 30,980                     | 25,445                 | 5,020                               | 56,252    | 231,800    |
| Operating profit (loss) | \$ 21,434   | \$ 34,458              | \$ 20,295                  | \$ 10,399              | \$ (3,139)                          | \$ 34,389 | \$ 117,836 |
| Profit margin           | 21%   | 52%                    | 40%                        | 29%                    | N/A                                 | 38%       | 34%        |

(2) LSV includes \$47,671 of minority interest of the other partners of LSV.

A reconciliation of the total reported for the business segments to income from operations in the Consolidated Statements of Operations for the quarters ended September 30, 2008 and 2007 is as follows:

|  | 2008       | 2007       |
|--|------------|------------|
| Total operating profit from segments above | \$ 103,898 | \$ 117,836 |
| Corporate overhead expenses                | (10,420)   | (9,754)    |
| Minority interest reflected in segments    | 33,291     | 49,016     |
| LSV Employee Group (1)                     | (1,820)    | (1,820)    |
| Income from operations                     | \$ 124,949 | \$ 155,278 |

(1) For the three months ended September 30, 2008 and 2007, includes \$1,805 in amortization expense of intangible assets related to LSV Employee Group.

The following tables provide additional information for the three months ended September 30, 2008 and 2007 as required by SFAS 131 pertaining to our business segments:

|                               | Capital<br>Expenditures |           | Depreciation and<br>Amortization |           |
|-------------------------------|-------------------------|-----------|----------------------------------|-----------|
|                               | 2008                    | 2007      | 2008                             | 2007      |
| Private Banks                 | \$ 16,175               | \$ 13,437 | \$ 6,806                         | \$ 6,085  |
| Investment Advisors           | 5,832                   | 4,898     | 1,618                            | 1,571     |
| Institutional Investors       | 2,009                   | 1,146     | 409                              | 429       |
| Investment Managers           | 2,799                   | 1,437     | 520                              | 478       |
| Investments in New Businesses | 505                     | 248       | 100                              | 119       |
| LSV                           | 28                      | 59        | 204                              | 275       |
| Total from business segments  | \$ 27,348               | \$ 21,225 | \$ 9,657                         | \$ 8,957  |
| LSV Employee Group            |                         |           | 1,820                            | 1,821     |
| Corporate Overhead            | 919                     | 407       | 198                              | 213       |
|                               | \$ 28,267               | \$ 21,632 | \$ 11,675                        | \$ 10,991 |

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The following tables highlight certain unaudited financial information about each of the Company's business segments for the nine months ended September 30, 2008 and 2007.

|   | Private<br>Banks | Investment<br>Advisors | Institutional<br>Investors | Investment<br>Managers | Investments<br>In New<br>Businesses | LSV        | Total      |
|---|------------------|------------------------|----------------------------|------------------------|-------------------------------------|------------|------------|
| <b>For the Nine Month Period Ended September 30, 2008</b> |                  |                        |                            |                        |                                     |            |            |
| Revenues  | \$ 310,538       | \$ 181,213             | \$ 154,746                 | \$ 112,002             | \$ 5,509                            | \$ 215,509 | \$ 979,517 |
| Expenses (3)  | 251,079          | 93,702                 | 89,993                     | 77,542                 | 12,822                              | 133,950    | 659,088    |
| Operating profit (loss)                                   | \$ 59,459        | \$ 87,511              | \$ 64,753                  | \$ 34,460              | \$ (7,313)                          | \$ 81,559  | \$ 320,429 |
| Profit margin   | 19%              | 48%                    | 42%                        | 31%                    | N/A                                 | 38%        | 33%        |

(3) LSV includes \$112,051 of minority interest of the other partners of LSV.

|   | Private<br>Banks | Investment<br>Advisors | Institutional<br>Investors | Investment<br>Managers | Investments<br>In New<br>Businesses | LSV        | Total        |
|---|------------------|------------------------|----------------------------|------------------------|-------------------------------------|------------|--------------|
| <b>For the Nine Month Period Ended September 30, 2007</b> |                  |                        |                            |                        |                                     |            |              |
| Revenues  | \$ 302,108       | \$ 192,724             | \$ 146,815                 | \$ 105,131             | \$ 5,347                            | \$ 263,494 | \$ 1,015,619 |
| Expenses (4)  | 241,668          | 91,550                 | 89,334                     | 74,649                 | 14,597                              | 162,411    | 674,209      |
| Operating profit (loss)                                   | \$ 60,440        | \$ 101,174             | \$ 57,481                  | \$ 30,482              | \$ (9,250)                          | \$ 101,083 | \$ 341,410   |
| Profit margin   | 20%              | 52%                    | 39%                        | 29%                    | N/A                                 | 38%        | 34%          |

(4) LSV includes \$139,204 of minority interest of the other partners of LSV.

A reconciliation of the total reported for the business segments to income from operations in the Consolidated Statements of Operations for the nine month periods ended September 30, 2008 and 2007 is as follows:

|  | 2008       | 2007       |
|--|------------|------------|
| Total operating profit from segments above | \$ 320,429 | \$ 341,410 |
| Corporate overhead expenses                | (30,876)   | (30,459)   |
| Minority interest reflected in segments    | 114,561    | 142,641    |
| LSV Employee Group (2)                     | (5,460)    | (5,460)    |
| Income from operations                     | \$ 398,654 | \$ 448,132 |

(2) For the nine months ended September 30, 2008 and 2007, includes \$5,416 in amortization expense of intangible assets related to LSV Employee Group.



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The following tables provide additional information for the nine months ended September 30, 2008 and 2007 as required by SFAS 131 pertaining to our business segments:

|                                     | Capital Expenditures |                  | Depreciation and Amortization |                  |
|-------------------------------------|----------------------|------------------|-------------------------------|------------------|
|                                     | 2008                 | 2007             | 2008                          | 2007             |
| Private Banks                       | \$ 38,563            | \$ 45,071        | \$ 19,893                     | \$ 13,276        |
| Investment Advisors                 | 13,577               | 16,307           | 4,880                         | 3,111            |
| Institutional Investors             | 3,806                | 3,554            | 1,282                         | 1,152            |
| Investment Managers                 | 4,728                | 4,477            | 1,633                         | 1,306            |
| Investments in New Businesses       | 980                  | 811              | 323                           | 287              |
| LSV                                 | 87                   | 1,045            | 614                           | 678              |
| <b>Total from business segments</b> | <b>\$ 61,741</b>     | <b>\$ 71,265</b> | <b>\$ 28,625</b>              | <b>\$ 19,810</b> |
| LSV Employee Group                  |                      |                  | 5,461                         | 5,461            |
| Corporate Overhead                  | 1,455                | 1,221            | 607                           | 596              |
|                                     | \$ 63,196            | \$ 72,486        | \$ 34,693                     | \$ 25,867        |

**Note 11. Income Taxes**

The gross liability for unrecognized tax benefits at September 30, 2008 and December 31, 2007 was \$13,609 and \$13,329, respectively, exclusive of interest and penalties, of which \$12,894 and \$12,719 would affect the effective tax rate if the Company were to recognize the tax benefit. The Company has recognized \$1,129 of tax benefits during the nine months ended September 30, 2008 relating to the expiration of the statute of limitations.

The Company classifies interest and penalties on unrecognized tax benefits as income tax expense. As of September 30, 2008 and December 31, 2007, the combined amount of accrued interest and penalties related to tax positions taken on tax returns was \$2,211 and \$1,865, respectively.

|  | September 30, 2008 | December 31, 2007 |
|--|--------------------|-------------------|
| Gross liability for unrecognized tax benefits, exclusive of interest and penalties | \$ 13,609          | \$ 13,329         |
| Interest and penalties on unrecognized benefits                                    | 2,211              | 1,865             |
| <b>Total gross uncertain tax positions</b>   | <b>\$ 15,820</b>   | <b>\$ 15,194</b>  |
| Amount included in Current liabilities   | \$ 3,799           | \$ 3,299          |
| Amount included in Other long-term liabilities                                     | 12,021             | 11,895            |
|  | \$ 15,820          | \$ 15,194         |

The Company files income tax returns in the United States on a consolidated basis and in many U.S. state and foreign jurisdictions. The Company is subject to examination of income tax returns by the Internal Revenue Service (IRS) and other domestic and foreign tax authorities. An examination of the Company's 2005 and 2006 tax return is currently being conducted by the IRS. The 2005 and 2006 income tax returns of one of the Company's subsidiaries are under examination by a foreign tax authority. In addition, some of the prior year tax returns of the Company's subsidiaries are being examined by certain state tax authorities.

The Company estimates it will recognize \$192 of unrecognized tax benefits within the next twelve months due to the expiration of the statute of limitations. These unrecognized tax benefits are related to tax positions taken on certain federal and state tax returns. However, the timing of the resolution of income tax examinations is highly uncertain, and the amounts ultimately paid, if any, upon resolution of the issues raised by the taxing authorities may differ materially from the amounts accrued for each year. While it is reasonably possible that some issues in the IRS and other examinations could be resolved in the next twelve months, based upon the current facts and circumstances, the Company cannot reasonably estimate the timing of such resolution or total range of potential changes as it relates to the current unrecognized tax benefits that are recorded as part of the Company's financial statements.



**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

(In thousands, except asset balances and per share data)

This discussion reviews and analyzes the consolidated financial condition at September 30, 2008 and 2007, the consolidated results of operations for the three and nine months ended September 30, 2008 and 2007 and other key factors that may affect future performance. This discussion should be read in conjunction with the Consolidated Financial Statements and the Notes to the Consolidated Financial Statements.

**Overview**

*Our Business and Business Segments*

We are a leading global provider of investment processing, fund processing, and investment management business outsourcing solutions that help corporations, financial institutions, financial advisors, and affluent families create and manage wealth. Investment processing fees are earned as monthly fees for contracted services including computer processing services, software licenses, and trust operations services, as well as transaction-based fees for providing securities valuation and trade-execution. Fund processing and investment management fees are earned as a percentage of average assets under management or administration. As of September 30, 2008, through our subsidiaries and partnerships in which we have a significant interest, we administer \$430.7 billion in mutual fund and pooled assets, manage \$161.8 billion in assets, and operate from more than 20 offices in over a dozen countries.

The Company's reportable business segments are:

Private Banks provides investment processing and investment management programs to banks and trust institutions worldwide;

Investment Advisors - provides investment management programs to affluent investors through a network of independent registered investment advisors, financial planners and other investment professionals in the United States;

Institutional Investors - provides investment management programs and administrative outsourcing solutions to retirement plan sponsors and not-for-profit organizations worldwide;

Investment Managers - provides investment processing, fund processing and operational outsourcing solutions to investment managers, fund companies and banking institutions located in the United States and to investment managers worldwide of alternative asset classes such as hedge funds, fund of funds, and private equity funds;

Investments in New Businesses provides investment management programs to affluent families residing in the United States and Europe through the SEI Wealth Network®; and

LSV Asset Management is a registered investment advisor that provides investment advisory services to institutions, including pension plans and investment companies.

**Financial Results**

Revenues, Expenses and Income from Operations by business segment for the three and nine months ended September 30, 2008 compared to the three and nine months ended September 30, 2007 were as follows:

|   | Three Months Ended September 30, |                   |                | Nine Months Ended September 30, |                     |                |
|---|----------------------------------|-------------------|----------------|---------------------------------|---------------------|----------------|
|   | 2008                             | 2007              | Percent Change | 2008                            | 2007                | Percent Change |
| <b>Revenues:</b>                            |                                  |                   |                |                                 |                     |                |
| Private Banks                               | \$ 99,882                        | \$ 104,280        | (4%)           | \$ 310,538                      | \$ 302,108          | 3%             |
| Investment Advisors                         | 58,846                           | 65,715            | (10%)          | 181,213                         | 192,724             | (6%)           |
| Institutional Investors                     | 52,757                           | 51,275            | 3%             | 154,746                         | 146,815             | 5%             |
| Investment Managers                         | 38,202                           | 35,844            | 7%             | 112,002                         | 105,131             | 7%             |
| Investments in New Businesses               | 1,811                            | 1,881             | (4%)           | 5,509                           | 5,347               | 3%             |
| LSV   | 64,588                           | 90,641            | (29%)          | 215,509                         | 263,494             | (18%)          |
| <b>Total revenues</b>                       | <b>\$ 316,086</b>                | <b>\$ 349,636</b> | <b>(10%)</b>   | <b>\$ 979,517</b>               | <b>\$ 1,015,619</b> | <b>(4%)</b>    |
| <b>Expenses:</b>                            |                                  |                   |                |                                 |                     |                |
| Private Banks                               | 79,545                           | 82,846            | (4%)           | 251,079                         | 241,668             | 4%             |
| Investment Advisors                         | 30,775                           | 31,257            | (2%)           | 93,702                          | 91,550              | 2%             |
| Institutional Investors                     | 30,525                           | 30,980            | (1%)           | 89,993                          | 89,334              | 1%             |
| Investment Managers                         | 26,566                           | 25,445            | 4%             | 77,542                          | 74,649              | 4%             |
| Investments in New Businesses               | 4,023                            | 5,020             | (20%)          | 12,822                          | 14,597              | (12%)          |
| LSV   | 40,754                           | 56,252            | (28%)          | 133,950                         | 162,411             | (18%)          |
| <b>Total expenses</b>                       | <b>\$ 212,188</b>                | <b>\$ 231,800</b> | <b>(8%)</b>    | <b>\$ 659,088</b>               | <b>\$ 674,209</b>   | <b>(2%)</b>    |
| <b>Income from business segments:</b>       |                                  |                   |                |                                 |                     |                |
| Private Banks                               | 20,337                           | 21,434            | (5%)           | 59,459                          | 60,440              | (2%)           |
| Investment Advisors                         | 28,071                           | 34,458            | (19%)          | 87,511                          | 101,174             | (14%)          |
| Institutional Investors                     | 22,232                           | 20,295            | 10%            | 64,753                          | 57,481              | 13%            |
| Investment Managers                         | 11,636                           | 10,399            | 12%            | 34,460                          | 30,482              | 13%            |
| Investments in New Businesses               | (2,212)                          | (3,139)           | 30%            | (7,313)                         | (9,250)             | 21%            |
| LSV   | 23,834                           | 34,389            | (31%)          | 81,559                          | 101,083             | (19%)          |
| <b>Total income from business segments</b>  | <b>\$ 103,898</b>                | <b>\$ 117,836</b> | <b>(12%)</b>   | <b>\$ 320,429</b>               | <b>\$ 341,410</b>   | <b>(6%)</b>    |
| Corporate overhead                          | (10,420)                         | (9,754)           | 7%             | (30,876)                        | (30,459)            | 1%             |
| LSV Employee Group (1)                      | (1,820)                          | (1,820)           |                | (5,460)                         | (5,460)             |                |
| Minority interest reflected in segments (2) | 33,291                           | 49,016            | (32%)          | 114,561                         | 142,641             | (20%)          |
| <b>Income from operations</b>               | <b>\$ 124,949</b>                | <b>\$ 155,278</b> | <b>(20%)</b>   | <b>\$ 398,654</b>               | <b>\$ 448,132</b>   | <b>(11%)</b>   |

(1) Primarily relates to amortization costs of identifiable intangible assets.

(2) Includes \$32,741 and \$47,671 for the three months ended September 30, 2008 and 2007, respectively, and \$112,051 and \$139,204 for the nine months ended September 30, 2008 and 2007, respectively, of minority interest of the other partners of LSV.

**Asset Balances**

This table presents assets of our clients, or of our clients' customers, for which we provide management or administrative services. These assets are not included in our balance sheets because we do not own them.

| <b>Asset Balances<br/>(In millions)</b> | <b>As of September 30,</b> |                   | <b>Percent<br/>Change</b> |
|---|----------------------------|-------------------|---------------------------|
|   | <b>2008</b>                | <b>2007</b>       |                           |
| <b>Private Banks:</b>                   |                            |                   |                           |
| Equity and fixed income programs        | \$ 14,436                  | \$ 21,816         | (34%)                     |
| Collective trust fund programs          | 1,028                      | 1,056             | (3%)                      |
| Liquidity funds                         | 9,253                      | 8,836             | 5%                        |
| <b>Total assets under management</b>    | <b>\$ 24,717</b>           | <b>\$ 31,708</b>  | <b>(22%)</b>              |
| Client assets under administration      | 12,301                     | 15,655            | (21%)                     |
| <b>Total assets</b>                     | <b>\$ 37,018</b>           | <b>\$ 47,363</b>  | <b>(22%)</b>              |
| <b>Investment Advisors:</b>             |                            |                   |                           |
| Equity and fixed income programs        | 27,817                     | 37,751            | (26%)                     |
| Collective trust fund programs          | 2,471                      | 2,325             | 6%                        |
| Liquidity funds                         | 2,859                      | 1,619             | 77%                       |
| <b>Total assets under management</b>    | <b>\$ 33,147</b>           | <b>\$ 41,695</b>  | <b>(21%)</b>              |
| <b>Institutional Investors:</b>         |                            |                   |                           |
| Equity and fixed income programs        | 39,775                     | 43,504            | (9%)                      |
| Collective trust fund programs          | 1,001                      | 907               | 10%                       |
| Liquidity funds                         | 3,930                      | 4,342             | (9%)                      |
| <b>Total assets under management</b>    | <b>\$ 44,706</b>           | <b>\$ 48,753</b>  | <b>(8%)</b>               |
| <b>Investment Managers:</b>             |                            |                   |                           |
| Equity and fixed income programs        | 10                         | 24                | (58%)                     |
| Collective trust fund programs          | 6,453                      | 6,814             | (5%)                      |
| Liquidity funds                         | 699                        | 360               | 94%                       |
| <b>Total assets under management</b>    | <b>\$ 7,162</b>            | <b>\$ 7,198</b>   | <b>(1%)</b>               |
| Client assets under administration      | 256,553                    | 205,251           | 25%                       |
| <b>Total assets</b>                     | <b>\$ 263,715</b>          | <b>\$ 212,449</b> | <b>24%</b>                |
| <b>Investments in New Businesses:</b>   |                            |                   |                           |
| Equity and fixed income programs        | 704                        | 907               | (22%)                     |
| Liquidity funds                         | 115                        | 40                | 188%                      |
| <b>Total assets under management</b>    | <b>\$ 819</b>              | <b>\$ 947</b>     | <b>(14%)</b>              |
| <b>LSV:</b>                             |                            |                   |                           |
| Equity and fixed income programs        | \$ 51,296                  | \$ 71,349         | (28%)                     |
| <b>Consolidated:</b>                    |                            |                   |                           |
| Equity and fixed income programs (1)    | 134,038                    | 175,351           | (24%)                     |
| Collective trust fund programs          | 10,953                     | 11,102            | (1%)                      |
| Liquidity funds                         | 16,856                     | 15,197            | 11%                       |
| <b>Total assets under management</b>    | <b>\$ 161,847</b>          | <b>\$ 201,650</b> | <b>(20%)</b>              |
| Client assets under administration (2)  | 268,854                    | 220,906           | 22%                       |
| <b>Total assets</b>                     | <b>\$ 430,701</b>          | <b>\$ 422,556</b> | <b>2%</b>                 |

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- (1) Equity and fixed income programs include \$2,684 and \$3,859 of assets invested in various asset allocation funds at September 30, 2008 and 2007, respectively.
- (2) We also administer an additional \$6,485 and \$5,692 in fund of funds assets as of September 30, 2008 and 2007, respectively, on which we do not earn an administration fee.

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Assets under management are total assets of our clients or their customers invested in our equity and fixed-income investment programs, collective trust fund programs, and liquidity funds for which we provide asset management services. Assets under management and administration are total assets of our clients or their customers for which we provide administrative services, including client proprietary fund balances for which we provide administration and/or distribution services.

*Consolidated Summary*

Consolidated revenues declined \$33.6 million, or ten percent, to \$316.1 million for the three months ended September 30, 2008 compared to the three months ended September 30, 2007. For the nine month period, revenues declined \$36.1 million, or four percent, to \$979.5 million compared to the prior year period. Net income decreased \$38.8 million, or 53 percent, to \$34.5 million for the three month period and \$76.6 million, or 37 percent, to \$129.6 million for the nine month period. Consolidated operating margins of the business segments declined to 33 percent from 34 percent in the three and nine month periods. Diluted earnings per share for the three month period were \$.18 per share as compared to \$.37 per share a year ago, a decrease of 51 percent. In the nine month period, diluted earnings per share decreased to \$.66 per share as compared to \$1.02 per share a year ago, a decrease of 35 percent.

In our opinion, the following items had a significant impact on our financial results for the three and nine month periods ended September 30, 2008 and 2007:

Revenues from asset-based fees across all our business segments were negatively affected by declining capital markets, particularly in the LSV, Investment Advisors and Institutional Investors segments. Widespread weakness in capital market conditions decreased the value of assets we manage or administer for our existing clients, resulting in decreased base revenues in the segments.

The unfavorable capital markets had a significant negative impact on the revenue and profits of LSV. Revenues earned by LSV were \$215.5 million in the nine months ended September 30, 2008 compared to \$263.5 million in the prior year comparable period, a decrease of \$48.0 million or 18 percent. Our proportionate share in the earnings of LSV in the nine month period of 2008 was \$81.6 million compared to \$101.1 million for the same period in 2007, a decrease of \$19.5 million or 19 percent.

We recorded a non-cash charge of \$34.2 million (or \$.11 diluted earnings per share) and \$87.3 million (or \$.28 diluted earnings per share) in the three and nine months ended September 30, 2008, respectively, related to agreements that provide capital support to money market funds holding investments that are exposed to liquidity and credit risk (See Note 7 to the Consolidated Financial Statements). On September 30, 2008, we purchased investments from one of our money market funds included in these agreements. The cash purchase price of \$15.3 million was equal to the amortized cost of these investments and we immediately recorded a loss of \$6.6 million (or \$.02 diluted earnings per share) from the transaction. The support agreement applicable to those securities lapsed. These support agreements are described in greater detail under the caption *Money Market Fund Support* later in this discussion.

We recognized an additional \$7.1 million in amortization expense during the nine months ended September 30, 2008 due to the initial release of the Global Wealth Platform, which was placed into service in July 2007. The amortization expense was primarily recognized in the Private Banks and Investment Advisors business segments. We capitalized \$39.5 million in the nine months ended September 30, 2008 as compared to \$50.1 million in the comparable period of 2007 as a larger portion of our costs were incurred for maintenance and support for the operation of the platform. Capitalized costs in 2008 were for enhancements and upgrades to expand the functionality of the Global Wealth Platform. We will continue to incur significant development costs for these enhancements and upgrades. Our intention is to implement enhancements and upgrades into the platform through a series of releases. The capitalized costs associated with these releases will be amortized over the remaining useful life of the platform.

During the nine months ended September 30, 2008 and 2007, we recognized approximately \$13.0 million and \$20.5 million, respectively, in stock-based compensation expense. This decrease was primarily due to stock options vesting in December 2007 and changes in our estimates in 2008 of when outstanding stock options would vest. Our expenses recognized from stock options are described in greater detail under the caption *Stock-Based Compensation* later in this discussion.

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The prevailing economic conditions and issues surrounding the credit markets have extended our sales cycles and slowed the sales of new business, particularly in the Private Banks and Investment Advisors segments. This resulted in a decrease in the amount of sales compensation expense which has provided some support for our operating margins in these business segments.

We purchased approximately 4,668,000 shares at an average price of approximately \$24 per share in the nine month period.



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*Money Market Fund Support*

In 2007, we entered into Capital Support Agreements with the SEI Daily Income Trust Prime Obligation Fund (the SDIT PO Fund), the SEI Daily Income Trust Money Market Fund (the SDIT MM Fund), and the SEI Liquid Asset Trust Prime Obligation Fund (the SLAT PO Fund) (each a Fund or, together, the Funds). The terms and conditions of the Capital Support Agreements are described in our latest Annual Report on Form 10-K in Part I, Item 2.

As of December 31, 2007, the aggregate limit of our required capital contributions to the Funds according to the Capital Support Agreements was \$130.5 million. During the nine months ended September 30, 2008, certain structured investment vehicles (SIV or SIVs) within the Funds suffered either a technical default or substantial price devaluation, triggering ratings downgrades from the principal rating agencies. As a result, the carrying value of these securities in the Funds was reduced as well. In addition, Standard & Poor's required the posting of additional capital support for the SDIT PO Fund to maintain the Fund's credit rating. As a result of these events, we amended the Capital Support Agreements with the SDIT PO Fund and the SLAT PO Fund to provide additional capital support. We also amended our credit facility to increase the aggregate amount available for borrowings by \$100.0 million to \$300.0 million (See Note 8 to the Consolidated Financial Statements for more information related to the letters of credit and credit facility).

On July 17, 2008, the SIV holding in Cheyne Finance LLC (Cheyne) had an aggregate par value across the three Funds of \$230.1 million and market value on the books of the Funds of \$151.8 million, or 66 percent of par value. On this date, the SIV holding in Cheyne was restructured and an opportunity was provided to liquidate the holdings for cash of approximately \$117.3 million, or 51 percent of par value, including distributable cash. The Funds decided not to liquidate the holdings due to an assessment that the liquidation value understated the ultimate value of the underlying collateral. Instead, the Funds exchanged the Cheyne notes for pass-through notes (Gryphon Notes) issued by a new entity, Gryphon Funding Limited, which holds the same collateral that was held in the Cheyne SIV.

On September 30, 2008, we purchased the Gryphon Notes held by the SDIT MM Fund. The cash purchase price of \$15.3 million was equal to the amortized cost of these securities and their fair value at this date was \$8.7 million. The Company recognized a loss of \$6.6 million as a result of this transaction. As of this date, the SDIT MM Fund no longer held any SIV securities and the Capital Support Agreement with the SDIT MM Fund lapsed.

As of September 30, 2008, we are committed to provide capital support to the Funds subject to an aggregate limit of \$150.0 million for the SDIT PO Fund and \$20.0 million for the SLAT PO Fund for a total aggregate limit of \$170.0 million. Of the new aggregate limit, we secured \$147.0 million by our credit facility through letters of credit of a third party bank and secured the remaining \$23.0 million through segregated bank accounts. We had secured \$3.0 million of the previous obligations under the lapsed Capital Support Agreement with the SDIT MM Fund through a letter of credit which is due to expire in November 2008. As of September 30, 2008, the amount of our credit facility that is unrestricted and may be used for general purposes was \$150.0 million. The Capital Support Agreements for the SDIT PO Fund and the SLAT PO Fund and the related letters of credit have scheduled expiration dates in November and December 2008.

In connection with the Capital Support Agreements, we recorded an expense for \$87.3 million for the nine months ended September 30, 2008, which is reflected in Net loss from investments on the Consolidated Statements of Operations of the accompanying Consolidated Financial Statements. As of September 30, 2008, the aggregate amount of our obligation recorded in connection with the Capital Support Agreements was \$112.4 million, but this amount was not required to be paid since the Funds have not realized any material losses from the ultimate sale or disposition of the SIV securities. Cash payments made under the Capital Support Agreements as of September 30, 2008 were minimal. At September 30, 2008, the aggregate par value and market value of the SIVs covered by the Capital Support Agreements on the books of the two Funds was \$348.4 million and \$223.3 million, respectively. Included in these amounts is a significant SIV holding in Gryphon with an aggregate par value across the two Funds of \$201.7 million and a market value on the books of the Funds of \$115.0 million, or 57 percent of par value.

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The following table presents the aggregate impact from our support provided to the two Funds covered by the Capital Support Agreements during the third quarter and cumulative as of September 30, 2008:

|                               | Par Value of Securities | Support Amount    | Third Quarter 2008 |                  | Cumulative        |                  |
|-------------------------------|-------------------------|-------------------|--------------------|------------------|-------------------|------------------|
|                               |                         |                   | Gross Charge       | After-Tax Charge | Gross Charge      | After-Tax Charge |
| Capital Support Agreement (1) | \$ 274,069              | \$ 150,000        | \$ 27,871          | \$ 17,698        | \$ 93,659         | \$ 59,099        |
| Capital Support Agreement (2) | 74,286                  | 20,000            | 7,289              | 4,629            | 18,765            | 11,841           |
| <b>Total</b>                  | <b>\$ 348,355</b>       | <b>\$ 170,000</b> | <b>\$ 35,160</b>   | <b>\$ 22,327</b> | <b>\$ 112,424</b> | <b>\$ 70,940</b> |

(1) Pertains to SEI Daily Income Trust Prime Obligation Fund

(2) Pertains to SEI Liquid Asset Trust Prime Obligation Fund

On November 5, 2008, we entered into an Amended and Restated Capital Support Agreement with the SDIT PO Fund (the SDIT PO Amended Agreement) which extended the termination date under the original Capital Support Agreement with the SDIT PO Fund to November 6, 2009. In addition, the SDIT PO Amended Agreement requires us to provide additional support to the SDIT PO Fund in order to maintain the Aaa rating of the Fund by Moody's. The SDIT PO Amended Agreement provides that if the SDIT PO Fund realizes payments or sales proceeds from the ultimate disposition of any of the specified SIV securities which are less than its amortized cost, we will be required to provide capital to the Fund equal to the amount by which the amortized cost of the specified SIV security exceeds the amount realized from the sale or other disposition of such security. The specified SIV securities in the SDIT PO Fund had an aggregate par value of \$272.5 million on November 5, 2008. Under the SDIT PO Amended Agreement, we must maintain collateral in the form of a letter of credit and/or a segregated cash account equal to the difference between the amortized cost value and the market value of the specified SIV securities plus an amount equal to ten percent of the market value of the specified SIV securities. At current market values, we are not required to post any additional collateral pursuant to the SDIT PO Amended Agreement because the amount of collateral already maintained under the Capital Support Agreement prior to the execution of the SDIT PO Amended Agreement is sufficient to satisfy our collateral obligations. If the market values of the specified SIV securities decline further, however, we may be required to post additional collateral. As a result of entering into the SDIT PO Amended Agreement on November 5, 2008, and assuming market values on that date hold, an additional non-cash expense of \$13.9 million would be recorded in the fourth quarter 2008. In November 2008, we amended the terms of the Credit Facility with the lenders to increase the maximum amount of contingent obligations that we may incur to \$297.5 million, the maximum amount that is required under the Capital Support Agreements, including the SDIT PO Amended Agreement. We also obtained a letter of credit from a third party bank for \$6.0 million. This letter of credit is scheduled to expire in November 2009. As of November 6, 2008, the amount of our credit facility that is unrestricted and may be used for general purposes was \$144.0 million.

At this time, the termination date under the SLAT PO Fund Capital Support Agreement has not been extended and is currently scheduled to expire in December 2008. We may determine to seek an extension of the termination date under the SLAT PO Fund Capital Support Agreement.

All SIVs that remain on the books of the two Funds covered by the Capital Support Agreements at November 6, 2008 are in default. Three of the five remaining SIVs have restructured. We believe that the remaining defaulted SIV securities will be restructured, although we cannot predict the timing or net impact the restructuring will ultimately have on the realized value of these SIV securities. As of November 6, 2008, the amount which would be accrued for our contribution obligations under the Capital Support Agreements was \$132.8 million. At the close of business on November 6, 2008, the aggregate par value and market value of the SIVs covered by the Capital Support Agreements on the books of the two Funds was \$345.1 million and \$205.1 million, respectively. Based upon this valuation and assuming no other changes through December 31, 2008, an additional non-cash expense of \$20.4 million would be recorded in the fourth quarter 2008. For further information regarding the portfolio assets of the Funds, the month-end holdings of each of the Funds can be viewed after the 15<sup>th</sup> day of the following month at [http://www.seic.com/holdings\\_home.asp](http://www.seic.com/holdings_home.asp).

The following table presents the aggregate impact from our support provided to the two Funds covered by the Capital Support Agreements during the fourth quarter to date November 6, 2008 and cumulative as of November 6, 2008:

|                               | Par Value of Securities | Support Amount    | Required Collateral | Fourth Quarter to date        |                                   | Cumulative as of              |                                   |
|-------------------------------|-------------------------|-------------------|---------------------|-------------------------------|-----------------------------------|-------------------------------|-----------------------------------|
|                               |                         |                   |                     | November 6, 2008 Gross Charge | November 6, 2008 After-Tax Charge | November 6, 2008 Gross Charge | November 6, 2008 After-Tax Charge |
| Capital Support Agreement (1) | \$ 271,438              | \$ 271,438        | \$ 128,563          | \$ 19,029                     | \$ 12,007                         | \$ 112,688                    | \$ 71,106                         |
| Capital Support Agreement (2) | 73,710                  | 25,000            | 25,000              | 1,344                         | 848                               | 20,109                        | 12,688                            |
| <b>Total</b>                  | <b>\$ 345,148</b>       | <b>\$ 296,438</b> | <b>\$ 153,563</b>   | <b>\$ 20,373</b>              | <b>\$ 12,855</b>                  | <b>\$ 132,797</b>             | <b>\$ 83,794</b>                  |

(1) Pertains to SEI Daily Income Trust Prime Obligation Fund, and as of November 6, 2008, reflects the terms of the SDIT PO Amended Agreement

(2) Pertains to SEI Liquid Asset Trust Prime Obligation Fund

In November 2008, the amount of support provided to the SDIT PO Fund was increased to \$272.5 million pursuant to the SDIT PO Amended Agreement and the amount of support provided to the SLAT PO Fund was increased to \$25.0 million.

We have a significant variable interest in the Funds as a result of the Capital Support Agreements according to the provisions of FIN 46(R); however, we have determined that we are not the primary beneficiary and would not be required to consolidate the Funds in our Consolidated Financial Statements. The support we provided would not absorb a majority of the variability created by the assets of the Funds.

The Capital Support Agreements are considered derivative contracts in accordance with applicable accounting guidance and are categorized as Level 3 liabilities as specified by SFAS 157 (See Notes 1 and 5 to the Consolidated Financial Statements for more information related to SFAS 157). These Level 3 liabilities comprise approximately 42 percent of our total current liabilities. The fair value of the contracts was determined using a valuation model for credit default swaps. The fair value of the derivative contracts approximates the value of our actual obligation at September 30, 2008.

We believe changes in the value of the specified SIV securities is the primary factor that affects our obligation and required collateral pertaining to the SDIT PO Amended Agreement. Changes in the value of the specified SIV securities can cause our obligation to fluctuate on a daily basis. Based on actual values as of November 6, 2008, a change of one percent in the value of these securities would cause our obligation with respect to the SDIT PO Amended Agreement to change by approximately \$2.7 million and our required collateral would change by approximately \$2.4 million.

#### *Stock-Based Compensation*

Our stock options have performance vesting conditions based on the attainment of certain earnings per share targets established at the date of grant. The first performance condition determines vesting of 50 percent of the options, and a second performance condition determines the vesting of the remaining 50 percent of the options. The performance conditions are measured annually on December 31. Options granted prior to 2006 also could vest in their entirety seven years from the date of grant. The amount of stock-based compensation expense is based upon our estimates of when we believe the earnings per share targets may be achieved. If our estimate of the attainment of the earnings per share targets proves to be inaccurate, the remaining amount of stock-based compensation expense could be accelerated, spread out over a longer period, or reversed. This may cause volatility in the recognition of stock-based compensation expense in future periods and could materially affect our net income and net income per share.

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During the nine months ended September 30, 2008 and 2007, we recognized approximately \$13.0 million and \$20.5 million, respectively, in stock-based compensation expense, a decrease of \$7.5 million. This decrease consisted of the following components:

|   | <b>Change in<br/>Stock-Based<br/>Compensation<br/>Expense</b> |
|---|---|
| Stock-based compensation expense recognized in 2007 for grants that vested in December 2007 | \$ (10,075)   |
| Stock-based compensation cost recognized in 2008 for grants made in December 2007           | 4,985   |
| Change in management's estimate in 2008 of expected vesting of stock options                | (2,413)   |
|   | \$ (7,503)  |

Based upon our current view of the number of options that will vest and when they will vest, we estimate that stock-based compensation expense will be recognized according to the following schedule:

| <b>Period</b>     | <b>Stock-Based<br/>Compensation<br/>Expense</b> |
|-------------------|---|
| Remainder of 2008 | \$ 3,627  |
| 2009              | 14,498  |
| 2010              | 13,456  |
| 2011              | 9,695   |
| 2012              | 6,067   |
| 2013              | 4,227   |
| 2014              | 2,109   |
|                   | \$ 53,679                                       |

### *Business Segments*

#### Private Banks

|  | Three Months Ended |                   |                   | Nine Months Ended |                   |                   |
|--|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|  | Sep 30,<br>2008    | Sep 30,<br>2007   | Percent<br>Change | Sep 30,<br>2008   | Sep 30,<br>2007   | Percent<br>Change |
| <b>Revenues:</b>                                     |                    |                   |                   |                   |                   |                   |
| Investment processing and software servicing fees    | \$ 56,105          | \$ 56,183         |                   | \$ 170,418        | \$ 161,018        | 6%                |
| Asset management, administration & distribution fees | 32,387             | 39,111            | (17%)             | 106,524           | 112,022           | (5%)              |
| Transaction-based and trade execution fees           | 11,390             | 8,986             | 27%               | 33,596            | 29,068            | 16%               |
| <b>Total revenues</b>                                | <b>\$ 99,882</b>   | <b>\$ 104,280</b> | <b>(4%)</b>       | <b>\$ 310,538</b> | <b>\$ 302,108</b> | <b>3%</b>         |

Revenues decreased \$4.4 million, or four percent, in the three month period ended September 30, 2008 compared to the prior year corresponding period and were primarily affected by:

A decrease in investment management fees from existing international clients due to lower assets under management caused by declining capital markets.



Revenues increased \$8.4 million, or three percent, in the nine month period ended September 30, 2008 compared to the prior year corresponding period and were primarily affected by:

An increase in revenues from our GWS solution from cross sales of other services to existing clients; and

An increase in revenue from our GWTS solution relating to client acquisitions and mergers with existing clients and cross sales of other services to existing clients; partially offset by

A decrease in investment management fees from existing international clients due to lower assets under management caused by declining capital markets.

Operating margins declined to 20 percent, as compared to 21 percent in the three month period. Operating income decreased \$1.1 million, or five percent, in the three month period and was primarily affected by:

A decrease in revenues; and

Increased non-capitalized spending for technology, infrastructure buildout, and personnel associated with the Global Wealth Platform; partially offset by

Decreased direct expenses associated with lower levels of assets from existing global investment management clients;

Decreased stock-based compensation expenses; and

Decreased sales compensation expenses due to the reduced amount of sales of new business.

Operating margins declined to 19 percent, as compared to 20 percent in the nine month period. Operating income decreased \$1.0 million, or two percent, in the nine month period and was primarily affected by:

Increased non-capitalized spending for technology, infrastructure buildout, and personnel associated with the Global Wealth Platform; and

Amortization expense related to the Global Wealth Platform; partially offset by

An increase in revenues;

Decreased stock-based and incentive-based compensation expenses; and

Decreased sales compensation expenses due to the reduced amount of sales of new business.

Investment Advisors

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Revenues decreased \$6.9 million, or ten percent, in the three month period and \$11.5 million, or six percent, in the nine month period ended September 30, 2008 and were primarily affected by:

A decrease in investment management fees from existing clients due to lower assets under management caused by declining capital markets; and

A decrease in investment management fees from negative net cash flows and client-directed shifts from our equity and fixed income programs to our liquidity products.

Operating margins decreased to 48 percent, as compared to 52 percent in the three and nine month periods. Operating income decreased by \$6.4 million, or 19 percent, in the three month period, and \$13.7 million, or 14 percent, in the nine month period and was primarily affected by:

A decrease in revenues;

Increased non-capitalized technology spending related to the Global Wealth Platform;

Amortization expense related to the Global Wealth Platform; partially offset by

Decreased personnel expenses in our investment management operations;

Decreased stock-based and incentive-based compensation expenses; and

Decreased sales compensation expenses due to the reduced amount of sales of new business.

### Institutional Investors

Revenues increased \$1.5 million, or three percent, in the three month period and \$7.9 million, or five percent, in the nine month period ended September 30, 2008 and were primarily affected by:

Asset funding from new sales of our retirement and not-for-profit solutions;

A one-time increase in transaction-based brokerage fees; partially offset by

Decreased assets under management caused by declining capital market conditions.

Operating margins increased to 42 percent, as compared to 40 percent in the three month period and increased to 42 percent, as compared to 39 percent in the nine month period. Operating income increased \$1.9 million, or 10 percent, in the three month period and \$7.3 million, or 13 percent, in the nine month period and was primarily affected by:

An increase in revenues;

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Decreased personnel costs for our investment management operations;

Decreased stock-based and incentive-based compensation expenses; partially offset by

Increased direct expenses associated with the increase in revenues.

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Investment Managers

Revenues increased \$2.4 million, or seven percent, in the three month period and \$6.9 million, or seven percent, in the nine month period ended September 30, 2008 and were primarily affected by:

Asset funding from existing clients of hedge fund and separately managed accounts solutions;

Cash flows from new clients, primarily hedge fund clients; partially offset by

Client losses, primarily traditional fund administration clients.

Operating margins increased to 30 percent, as compared to 29 percent in the three month period and increased to 31 percent, as compared to 29 percent in the nine month period. Operating income increased \$1.2 million, or 12 percent, in the three month period, and \$4.0 million, or 13 percent in the nine month period, and was primarily affected by:

An increase in revenues; partially offset by

Increased personnel and other costs for our investment manager operations.

LSV

Revenues decreased \$26.1 million, or 29 percent, in the three month period and \$48.0 million, or 18 percent, in the nine month period ended September 30, 2008 and were primarily affected by:

Decreased assets under management from capital market depreciation.

Our total partnership interest in LSV remained at approximately 43 percent during the nine month periods ended September 30, 2008 and 2007. Operating margins decreased to 37 percent, as compared to 38 percent in the three month period and remained flat at 38 percent in the nine month periods. Operating income decreased \$10.6 million, or 31 percent, in the three month period, and \$19.5 million, or 19 percent in the nine month period, and was primarily affected by:

The decrease in revenues as previously described.

*Other*

Other Income and Expense Items

Other income and expense items on the accompanying Consolidated Statements of Operations consists of the following:

|                              | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |            |
|------------------------------|-------------------------------------|----------|------------------------------------|------------|
|                              | 2008                                | 2007     | 2008                               | 2007       |
| Net loss from investments    | \$ (42,047)                         | \$ (202) | \$ (93,387)                        | \$ (1,515) |
| Interest and dividend income | 3,384                               | 4,381    | 10,745                             | 13,314     |
| Interest expense             | (903)                               | (1,267)  | (2,678)                            | (3,696)    |
| Minority interest            | (31,078)                            | (46,463) | (107,837)                          | (134,439)  |

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|       |  |  |  |  |       |
|-------|--|--|--|--|-------|
| Other |  |  |  |  | 2,952 |
|-------|--|--|--|--|-------|

|   |  |             |             |              |              |
|---|--|-------------|-------------|--------------|--------------|
| Total other income and expense items, net |  | \$ (70,644) | \$ (43,551) | \$ (193,157) | \$ (123,384) |
|---|--|-------------|-------------|--------------|--------------|

Minority interest includes the amount owned by other shareholders in which we have a significant or controlling interest.

Net loss from investments consists of the following:

|  | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |            |
|--|-------------------------------------|----------|------------------------------------|------------|
|  | 2008                                | 2007     | 2008                               | 2007       |
| Net realized gain (loss) from sales of marketable securities | \$ 701                              | \$ (98)  | \$ 1,775                           | \$ (94)    |
| Decrease in fair value of financial instruments              | (6,588)                             | (267)    | (5,912)                            | (1,371)    |
| Losses from Capital Support Agreements                       | (34,205)                            |          | (87,301)                           |            |
| Other-than-temporary declines in market value                | (1,961)                             |          | (1,961)                            |            |
| Other realized gains (losses)                                | 6                                   | 163      | 12                                 | (50)       |
| Net loss from investments                                    | \$ (42,047)                         | \$ (202) | \$ (93,387)                        | \$ (1,515) |

Losses from Capital Support Agreements include a non-cash charge of \$34.2 million and \$87.3 million in the three and nine months ended September 30, 2008, respectively, related to agreements that provide capital support to money market funds (See Note 7 to the Consolidated Financial Statements).

On September 30, 2008, we purchased the securities issued by the SIVs held by the SDIT Money Market Fund. The cash purchase price of \$15.3 million was equal to the amortized cost of these securities and their fair value at this date was \$8.7 million. We elected the fair value option under SFAS 159 whereby the unrealized gains and losses of the securities are recognized in current earnings. The unrealized losses of the securities of approximately \$6.6 million are included in Decrease in fair value of financial instruments (See Notes 6 and 7 to the Consolidated Financial Statements).

We have investments in two SEI-sponsored mutual funds which primarily invest in fixed-income securities, including debt securities issued by municipalities and mortgage-backed securities. These investments have been in an unrealized loss position for an extended period of time. Management believes that the earnings potential and near term prospects of some of the issuers of the underlying securities held in the funds are uncertain and has determined that it is unlikely the investments will fully recover from a loss position in the foreseeable future. Due to these factors, we recorded an impairment charge of approximately \$2.0 million during the three months ended September 30, 2008 and classified this charge as an Other-than-temporary decline in market value. At September 30, 2008, the new cost basis of these investments, inclusive of the impairment charge, was approximately \$16.0 million and the fair value was approximately \$14.6 million.

Interest income is earned based upon the amount of cash that is invested daily. The decrease in interest income in the nine month period of 2008 compared to 2007 was due to a decline in interest rates and lower cash balances.

#### Income Taxes

Our effective tax rates were 36.5 percent and 34.4 percent for the three months ended September 30, 2008 and 2007, respectively. For the nine months ended September 30, 2008 and 2007, our effective tax rates were 36.9 percent and 36.5 percent, respectively. The increase in our effective tax rates was primarily due to the unavailability of tax credits for research and development. The statute that allows research and development tax credit expired on December 31, 2007 and it was not renewed until October 3, 2008 when the President signed the Emergency Economic Stabilization Act. We expect to see a favorable impact on our effective tax rate in the fourth quarter due to the renewal of this legislation.

#### Fair Value Measurements

We fair value our financial assets and liabilities under the fair value hierarchy established in SFAS 157. Most of our financial assets are valued using Level 1 or Level 2 inputs. Our Level 3 financial assets and liabilities consist solely of securities issued by SIVs and the Capital Support Agreements, for which there is not an active market for identical assets or liabilities from which to determine fair value. Also, there is not enough sufficient, current market information about similar assets or liabilities to use as observable data for all significant inputs into a valuation model. As of September 30, 2008, our Level 3 financials assets consist of approximately nine percent of the total assets we record at fair value.

The fair value of the securities issued by the SIVs is determined using a net asset value approach, which considers the value of the underlying assets. The underlying assets are valued using external pricing services that incorporate market information, where available, or through the use of matrix pricing or other acceptable measures. Securities which lack market information are grouped by sector and valued by utilizing the most recent quoted price of the underlying asset and adjusting that price by the percentage change in the respective sector using indices or other relative benchmarks.

The Capital Support Agreements are the only financial liabilities recorded at fair value. The fair value of the Capital Support Agreements is determined through the use of an option pricing model designed for credit default swaps. The value is primarily affected by assumptions pertaining to the underlying assets, mainly default percentages and recovery rates specific to each security covered by the Capital Support Agreement.

The table below presents a reconciliation for all of our financial assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the period from January 1, 2008 to September 30, 2008:

|   | Securities<br>Issued by SIVs | Capital Support<br>Agreements |
|---|------------------------------|-------------------------------|
| Balance, January 1, 2008                    | \$                           | \$ (25,122)                   |
| Total gains (losses) (realized/unrealized): |                              |                               |
| Included in earnings                        | (6,588)                      | (87,301)                      |
| Included in other comprehensive income      |                              |                               |
| Purchases, issuances and settlements        | 15,321                       |                               |
| Transfers in and out of Level 3             |                              |                               |
| Balance, September 30, 2008                 | \$ 8,733                     | \$ (112,423)                  |

Fair value models or other techniques are sensitive to assumptions used for significant inputs. Where market data is available, the inputs used for valuation reflect that information as of our valuation date. When there is a lack of market data to use in the valuation process, judgment is then applied in formulating those inputs.

### Liquidity and Capital Resources

|  | For the Nine Months Ended<br>September 30, |            |
|--|--|------------|
|  | 2008                                       | 2007       |
| Net cash provided by operating activities            | \$ 210,280                                 | \$ 265,902 |
| Net cash used in investing activities                | (95,774)                                   | (74,630)   |
| Net cash used in financing activities                | (129,637)                                  | (181,026)  |
| Net (decrease) increase in cash and cash equivalents | (15,131)                                   | 10,246     |
| Cash and cash equivalents, beginning of period       | 360,921                                    | 286,948    |
| Cash and cash equivalents, end of period             | \$ 345,790                                 | \$ 297,194 |

Cash requirements and liquidity needs are primarily funded through our cash flow from operations and our capacity for additional borrowing. At September 30, 2008, our unused sources of liquidity consisted of cash and cash equivalents of \$345.8 million and the amount available under our credit facility. Cash and cash equivalents includes \$74.4 million at September 30, 2008 from LSV, of which the Company has a 43 percent partnership interest (See Note 2 to the Consolidated Financial Statements). Our cash and cash equivalents include accounts managed by our subsidiaries and minority-owned subsidiaries that are used in their operations or to cover specific business and regulatory requirements. The availability of this cash for other purposes beyond the operations of these subsidiaries may be limited. The actual amount of cash and cash equivalents that is free and available for other general corporate purposes is reduced by these cash accounts. The credit facility agreement became effective in July, 2007 and initially provided for borrowings of up to \$200.0 million. The agreement was amended in March 2008 to provide an additional \$100.0 million in borrowings, raising the total aggregate limit to \$300.0 million. The aggregate amount of the credit facility may be increased by an additional \$100.0 million under certain conditions set forth in the agreement. Due to the outstanding letters of credit associated with the Capital Support Agreements (See Money Market Fund Support earlier in this discussion), the unrestricted amount

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available for working capital needs is limited to \$144.0 million. The availability of the credit facility is subject to the compliance with certain covenants set forth in the agreement.

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We have arrangements with two mutual funds sponsored by SEI as previously described under the section Money Market Fund Support. As of November 6, 2008, we may be required to provide capital to these mutual funds under certain conditions up to an aggregate amount of \$296.4 million. In the event that capital must be provided to these mutual funds, we may, at our discretion, utilize the credit facility or contribute the required capital from unrestricted cash. However, so long as the letters of credit remain outstanding, the amount available under the credit facility will be reduced by the amount of the letters of credit. Therefore, only the remaining \$144.0 million is unrestricted and may be used for other purposes as determined by management. Some of the covenants contained within the credit facility were amended as a result of the Capital Support Agreements that provide certain allowances and exemptions for transactions arising solely from the Capital Support Agreements. As of November 6, 2008, capital contributions made to the mutual funds by the Company were minimal.

Cash flows from operations decreased \$55.6 million in 2008 compared to 2007 primarily due to the decline in net income and the net change in working capital accounts. Our working capital accounts were primarily affected by increased payments for incentive compensation in 2008 compared to 2007 and the change in deferred taxes in 2008 due to the non-cash charge related to the Capital Support Agreements.

Net cash used in investing activities includes:

*The capitalization of costs incurred in developing computer software.* In 2007, the Global Wealth Platform was placed into service. We will continue the development of the Global Wealth Platform through a series of releases to expand the functionality of the platform. The costs associated with these enhancements will be capitalized. We capitalized \$39.5 million of software development costs in 2008 as compared to \$50.1 million in 2007. The decrease in capitalized costs was primarily due to a higher proportion of spending related to the operation of the platform in 2008, which is not eligible for capitalization (See Note 1 to the Consolidated Financial Statements);

*Purchases, sales and maturities of marketable securities.* We had net cash outflows of \$8.6 million for purchases of marketable securities in 2008 as compared to net cash outflows of \$5.0 million in 2007. Cash outflows for marketable securities in 2008 were primarily for the purchase of U.S. government agency securities purchased to satisfy applicable regulatory requirements of SPTC, the securities issued by SIVs purchased from the SDIT MM Fund and U.S. Treasury securities purchased by SIDCO (See Notes 6 and 7 to the Consolidated Financial Statements). Purchases of marketable securities in 2007 mainly comprised investments for the start-up of new investment products;

*Capital expenditures.* Our capital expenditures in 2008 primarily include new computer-related equipment associated with the Global Wealth Platform. In 2007, capital expenditures also included costs related to the expansion of our corporate headquarters, which was completed in 2007. During the second quarter 2008, we initiated a new expansion project at our corporate headquarters. Total costs for this project are expected to be at least \$13.4 million. The project is expected to be completed in 2009; and

*Restricted cash requirements.* We reserved \$23.0 million in cash to secure our obligations as of September 30, 2008 related to the Capital Support Agreements (See Note 7 to the Consolidated Financial Statements).

Net cash used in financing activities includes:

*Principal payments of our debt.* We made the final payments for the outstanding balance of our Senior Notes in 2007, which includes a principal payment of \$4.0 million in the first quarter for the remaining balance of our Series A Senior Notes. Principal payments in 2008 are comprised solely of payments made by LSV Employee Group for amounts included in our debt. LSV Employee Group made principal payments of \$15.1 million in 2008 and \$13.7 million in 2007.

*The repurchase of our common stock.* Our Board of Directors has authorized the repurchase of up to \$1.5 billion worth of our common stock. Through November 6, 2008, we repurchased approximately 254.5 million shares of our common stock at a cost of \$1.4 billion and had \$86.7 million of authorization remaining for the purchase of our common stock under this program. We spent approximately \$113.1 million during the first nine months of 2008 and \$183.9 million during the first nine months of 2007 for the repurchase of our common stock. Currently, there is no expiration date for our common stock repurchase program; and

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*Dividend payments.* Cash dividends paid were \$28.9 million or \$.15 per share in the first nine months of 2008 and \$25.7 million or \$.13 per share in the first nine months of 2007. Our Board of Directors intends to declare future dividends on a semi-annual basis. We believe our operating cash flow, available borrowing capacity, and existing cash and cash equivalents should provide adequate funds for continuing operations; continued investment in new products and equipment; our common stock repurchase program; future dividend payments; and expansion of our corporate headquarters.

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**Forward-Looking Information and Risk Factors**

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements. Certain information contained in this discussion is or may be considered forward-looking. Forward-looking statements relate to future operations, strategies, financial results or other developments. Forward-looking statements are based upon estimates and assumptions that involve certain risks and uncertainties, many of which are beyond our control or are subject to change. Although we believe our assumptions are reasonable, they could be inaccurate. Our actual future revenues and income could differ materially from our expected results. We have no obligation to publicly update or revise any forward-looking statements.

Among the risks and uncertainties which may affect our future operations, strategies, financial results or other developments are those risks described in our latest Annual Report on Form 10-K in Part I, Item 1A. These risks include the following:

changes in capital markets that may affect our revenues and earnings;

product development risk;

liquidity issues in the subprime credit markets;

the performance of the funds we manage;

consolidation within our target markets, including consolidations between banks and other financial institutions;

the affect of extensive governmental regulation;

systems and technology risks;

data security risks;

third party approval of our investment products with advisors affiliated with independent broker-dealers or other networks;

operational risks associated with the processing of investment transactions;

risk of failure by a third-party service provider;

changes in, or interpretation of, accounting principles or tax rules and regulations;

fluctuations in foreign currency exchange rates; and

retention of senior management personnel.



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During the past several months, there has been widespread turmoil in the financial services industry. Much of this concern recently has been focused on the financial health of banks and involves our risks regarding the consolidation within our target markets and the failure by a third-party service provider. We have significant relationships with banks. A substantial portion of our revenues is derived from servicing banks. Additionally, we utilize the services of banks in our operations. In the event that any of these banks should fail, this could cause a disruption in our ability to provide services to our clients. Our revenues and earnings could be significantly affected if the financial health of certain banks continues to deteriorate or if they become insolvent.

The Company and our clients are subject to extensive governmental regulation. Our various business activities are conducted through entities which may be registered with the Securities and Exchange Commission (SEC) as an investment advisor, a broker-dealer, a transfer agent, an investment company or with the United States Office of Thrift Supervision or state banking authorities as a trust company. Our broker-dealer is also a member of the Financial Industry Regulatory Authority and is subject to its rules and oversight. In addition, various subsidiaries of the Company are registered with, and subject to the oversight of, regulatory authorities primarily in the United Kingdom and the Republic of Ireland. Many of our clients are subject to substantial regulation by federal and state banking, securities or insurance authorities or the Department of Labor. Compliance with existing and future regulations and responding to and complying with recent regulatory activity affecting broker-dealers, investment companies and their service providers could have a significant impact on us. We have responded and are currently responding to various regulatory examinations, inquiries and requests. As a result of these examinations, inquiries and requests, we review our compliance procedures and business operations and make changes as we deem necessary. One of these regulatory requests and inquiries relate to the payment by certain of our subsidiaries of expenses related to the marketing and distribution of shares of certain mutual fund clients of our fund administration and distribution business. A similar inquiry resulted in an SEC order sanctioning one of our mutual fund administrator competitors in 2006.

We offer investment and banking products that also are subject to regulation by the federal and state securities and banking authorities, as well as non-United States regulatory authorities, where applicable. Existing or future regulations that affect these products could lead to a reduction in sales of these products. Directed brokerage payment arrangements offered by us are also subject to the SEC and other federal regulatory authorities.

Changes in the regulation of directed brokerage or soft dollar payment arrangements or strategic decisions of our clients regarding these arrangements could affect sales of some services, primarily our brokerage services.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

Interest Rate Risk - LSV Employee Group entered into two interest rate swap agreements to convert its floating rate long-term debt to fixed rate debt. These swaps have a total notional value of \$33.4 million. Payments are made every 90 days and the termination dates of the swaps are March 2009 and January 2011. The net effect from the interest rate swaps on the Company's earnings was minimal.

Price Risk We are exposed to price risk associated with changes in the fair value of investments in marketable securities relating to the startup of new pooled investment offerings. The length of time that our funds remain invested in these new pooled investment offerings is dependent on client subscriptions. We will redeem our investments as clients subscribe to these new investment offerings. We did not enter into or hold any derivatives for trading purposes during 2008 or 2007.

Income before income taxes include gains of \$676 thousand and losses of \$1.4 million in the nine month periods of 2008 and 2007, respectively, relating to changes in the fair value of derivative financial instruments. The aggregate effect of a hypothetical ten percent change in the fair value of our investments would be:

| Investment      | Hypothetical<br>Change<br>In Value |
|-----------------|------------------------------------|
| Mutual Funds    | \$ 2,090                           |
| Debt securities | 6,511                              |
|                 | \$ 8,601                           |

We are also exposed to price risk associated with certain agreements that provide capital support to money market funds holding senior notes issued by structured investment vehicles and securities issued by structured investment vehicles purchased from the SDIT MM Fund (See Note 7 to the Consolidated Financial Statements and Money Market Fund Support earlier in this discussion).

**Item 4. Controls and Procedures.**

(a) Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures as of the end of the period covered by this report are effective in ensuring that information required to be disclosed by us in reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer's management including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. A controls system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the controls systems are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

(b) Change in Internal Control over Financial Reporting

No change in our internal control over financial reporting occurred during the quarter ended September 30, 2008 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings.**

On September 30, 2004, SIDCO was named as a defendant in a putative consolidated amended class action complaint (the PBHG Complaint ) filed in the United States District Court for the District of Maryland titled Stephen Carey v. Pilgrim Baxter & Associates, LTD, et. al. The PBHG Complaint was purportedly made on behalf of all persons that purchased or held PBHG mutual funds during the period from November 1, 1998 to November 13, 2003 and related generally to various market timing practices allegedly permitted by the PBHG Funds. The suit named as defendants some 36 persons and entities, including various persons and entities affiliated with Pilgrim Baxter & Associates, Ltd., various PBHG Funds, various alleged market timers, various alleged facilitating brokers, various clearing brokers, various banks that allegedly financed the market timing activities, various distributors/underwriters and others. The PBHG Complaint alleged that SIDCO was the named distributor/underwriter from November 1998 until July 2001 for various PBHG funds in which market timing allegedly occurred during that period. The PBHG Complaint generally alleged that the prospectus for certain PBHG funds made misstatements and omissions concerning market timing practices in PBHG funds. The PBHG Complaint alleged that SIDCO violated Sections 11 and 12(a)(2) of the Securities Act of 1933, Section 10(b) of the Securities Exchange Act of 1934 and Rule 10b-5 thereunder, and Sections 34(b) and 36(a) of the Investment Company Act of 1940, and that SIDCO breached its fiduciary duties, engaged in constructive fraud and aided and abetted the breach by others of their fiduciary duties. The PBHG Complaint did not name SIDCO or any of its affiliates as a market timer, facilitating or clearing broker or financier of market timers. The PBHG Complaint sought unspecified compensatory and punitive damages, disgorgement and restitution. In 2006, the plaintiffs submitted a proposed form of order dismissing SIDCO from the action, but the Court has not yet acted on the proposed order.

**Item 1A. Risk Factors**

Information regarding risk factors appears in Part I - Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2007. The description of the risk factor regarding our exposure to liquidity issues in the subprime credit markets in our Annual Report on Form 10-K for the year ended December 31, 2007 has been modified to the following:

*Liquidity issues in the subprime credit markets may affect our earnings and liquidity resources.* Certain of our money market funds hold senior notes issued by structured investment vehicles which have either ceased making payments or potentially may cease making payments on its outstanding notes on the scheduled maturity dates. Because of the market conditions, we entered into support agreements to protect the shareholders of our money market funds from the liquidity risk associated with these securities. The amount of our obligation under these agreements and the corresponding charge against our earnings is dependent upon prevailing conditions in the credit markets that affect the value of money market instruments, including structured investment vehicles, on the creditworthiness of the structured investment vehicle securities and the overall asset levels of our money market funds. Additionally, in the event the fund realizes a loss from the sale or disposition of a structured investment vehicle, we would be required to pay an amount to the funds of our obligation that could negatively impact our liquidity resources.

There have been no other material changes in our risk factors from those disclosed in Part I Item 2 under the caption Forward-Looking Information and Risk Factors of this quarterly report on Form 10-Q and in our Annual Report on Form 10-K for 2007.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

(c) Our Board of Directors has authorized the repurchase of up to \$1.5 billion worth of our common stock. Currently, there is no expiration date for our common stock repurchase program.

Information regarding the repurchase of common stock during the three months ended September 30, 2008 is as follows:

| Period               | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Program | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program |
|----------------------|----------------------------------|------------------------------|--|--|
| July 1 31, 2008      | 100,000                          | \$ 22.39                     | 100,000  | \$ 113,554,000   |
| August 1 31, 2008    | 125,000                          | 23.53                        | 125,000  | 110,612,000  |
| September 1 30, 2008 | 545,000                          | 21.11                        | 545,000  | 99,102,000   |
| Total                | 770,000                          | 21.67                        | 770,000  |  |

**Item 6. Exhibits.**

The following is a list of exhibits filed as part of the Form 10-Q.

- 10.23.3 Amendment No. 3 to Credit Agreement, dated as of November 5, 2008, among SEI Investments Company, JPMorgan Chase Bank, N.A., as administrative agent and certain financial institutions.
- 10.29.12 Twelfth Amendment, dated November 7, 2008, to Capital Support Agreement, dated December 3, 2007 between SEI Investments Company and SEI Liquid Asset Trust Prime Obligation Fund.
- 10.32 Amended and Restated Capital Support Agreement, dated November 5, 2008, between SEI Investments Company and SEI Daily Income Trust for and on behalf of its Prime Obligation Fund.
- 10.33 Letter of Credit, dated November 7, 2008 in favor of SEI Daily Income Trust Prime Obligation Fund.
- 31.1 Rule 13a-15(e)/15d-15(e) Certification of Chief Executive Officer.
- 31.2 Rule 13a-15(e)/15d-15(e) Certification of Chief Financial Officer.
- 32 Section 1350 Certifications.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SEI INVESTMENTS COMPANY

Date: November 10, 2008

By: /s/ Dennis J. McGonigle  
Dennis J. McGonigle  
Chief Financial Officer

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