

BANK OF MONTREAL /CAN/  
Form 11-K  
June 24, 2013  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, DC 20549**

**FORM 11-K**

X **ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For fiscal year ended December 31, 2012**

.. **TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 001-133354**

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:  
**M&I Retirement Program**

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:  
**Bank of Montreal**

Edgar Filing: BANK OF MONTREAL /CAN/ - Form 11-K

**100 King Street West**

**1 First Canadian Place**

**Toronto, Ontario**

**Canada M5X 1A1**

Documents filed as part of this report:

(a) Index to financial statements filed as part of this report:

The Statements of Net Assets Available for Benefits as of December 31, 2012 and 2011, the Statement of Changes in Net Assets Available for Benefits for the years ended December 31, 2012 and 2011 and supplementary information, together with the report thereon of the Independent Registered Public Accounting Firm dated June 24, 2013. The required financial statement schedule is included in the supplementary information referred to above and should be read in conjunction with the above financial statements.

(b) Exhibits:

Exhibit 23 The consent of Baker Tilly Virchow Krause, LLP.

**Table of Contents**

**M&I Retirement**

**Program**

Financial Statements as of and for the

Years Ended December 31, 2012 and 2011,

Supplemental Schedule as of December 31, 2012, and

Report of Independent Registered Public Accounting

Firm

**Table of Contents**

**M&I Retirement Program**

December 31, 2012 and 2011

**TABLE OF CONTENTS**

|  | <b>Page</b> |
|--|-------------|
| <b><u>REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM</u></b>  | <b>1</b>    |
| FINANCIAL STATEMENTS:  |             |
| <u>Statements of Net Assets Available for Benefits as of December 31, 2012 and 2011</u>  | 2           |
| <u>Statements of Changes in Net Assets Available for Benefits for the Years Ended December 31, 2012 and 2011</u>   | 3           |
| <u>Notes to Financial Statements as of and for the Years Ended December 31, 2012 and 2011</u>  | 4 16        |
| SUPPLEMENTAL SCHEDULES:  |             |
| <u>Form 5500, Schedule H, Part IV, Line 4i — Schedule of Assets (Held at End of Year)as of December 31, 2012</u>   | 18          |
| <u>Form 5500, Schedule G, Part III — Schedule of Nonexempt Transactions for the Year Ended December 31, 2012</u>   | 19          |
| <b><u>SIGNATURES</u></b>   | <b>20</b>   |
| EXHIBIT 23 Consent of Independent Registered Public Accounting Firm Baker Tilly Virchow Krause, LLP  |             |
| NOTE: All other schedules required by Section 2520.103-10 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable. |             |

**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Trustee and Participants of

M&I Retirement Program:

We have audited the accompanying statements of net assets available for benefits of M&I Retirement Program (the Plan) as of December 31, 2012 and 2011, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of M&I Retirement Program as of December 31, 2012 and 2011, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1 to the financial statements, on July 5, 2011, Marshall & Ilsley Corporation's Board of Directors adopted a resolution to terminate the Plan, subject to Internal Revenue Service approval. Effective July 5, 2011, all participants became 100% vested in their accounts.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules, as listed in the table of contents, are presented for the purpose of additional analysis and are not a required part of the basic financial statements, but are supplementary information required by Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental schedules are the responsibility of the Plan's management. The supplemental schedules have been subjected to the auditing procedures applied in the audit of the basic 2012 financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic 2012 financial statements taken as a whole.

/s/ Baker Tilly Virchow Krause, LLP

Milwaukee, Wisconsin

June 24, 2013

**Table of Contents****M&I RETIREMENT PROGRAM****STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS****AS OF DECEMBER 31, 2012 AND 2011**

|   | <b>2012</b>           | <b>2011</b>           |
|---|-----------------------|-----------------------|
| <b>ASSETS:</b>  |                       |                       |
| Investments at fair value:  |                       |                       |
| Interest in master trusts   | \$ 294,052,938        | \$ 305,967,827        |
| Investments   | 541,950,104           | 556,451,065           |
| <b>Total investments</b>  | <b>836,003,042</b>    | <b>862,418,892</b>    |
| Receivables:  |                       |                       |
| Notes receivable from participants  | 12,770,734            | 14,466,666            |
| Accrued income  | 346,016               | 514,509               |
| Pending trades  |                       | 168,590               |
| <b>Total receivables</b>  | <b>13,116,750</b>     | <b>15,149,765</b>     |
| Cash  | 197,031               | 14,959                |
| <b>Total assets</b>   | <b>849,316,823</b>    | <b>877,583,616</b>    |
| <b>LIABILITIES - Payable for pending trades</b>   | <b>190,404</b>        |                       |
| <b>NET ASSETS REFLECTING ALL INVESTMENTS AT FAIR VALUE</b>  | <b>849,126,419</b>    | <b>877,583,616</b>    |
| <b>ADJUSTMENT FROM FAIR VALUE TO CONTRACT VALUE FOR INVESTMENT IN COMMON COLLECTIVE TRUST RELATED TO FULLY BENEFIT-RESPONSIVE INVESTMENT CONTRACT</b> | <b>(3,087,800)</b>    | <b>(2,688,866)</b>    |
| <b>NET ASSETS AVAILABLE FOR BENEFITS</b>  | <b>\$ 846,038,619</b> | <b>\$ 874,894,750</b> |

See notes to financial statements.

**Table of Contents****M&I RETIREMENT PROGRAM****STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS****FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011**

|   | 2012                | 2011                |
|---|---------------------|---------------------|
| <b>ADDITIONS:</b>   |                     |                     |
| Contributions:  |                     |                     |
| Employer  | \$                  | \$ 40,193,724       |
| Participants  |                     | 17,553,223          |
| Participant rollovers                                     |                     | 562,920             |
| Total contributions                                       |                     | 58,309,867          |
| Net appreciation in fair value of mutual fund investments | 51,443,528          |                     |
| Dividends   | 9,409,993           | 7,766,055           |
| Income from interest in master trusts                     | 40,699,138          |                     |
| Interest  | 3,231,690           | 3,610,345           |
| Interest on notes receivable from participants            | 449,203             | 442,374             |
| Total additions   | 105,233,552         | 70,128,641          |
| <b>DEDUCTIONS:</b>  |                     |                     |
| Benefits paid to participants                             | 134,004,537         | 95,438,681          |
| Net depreciation in fair value of mutual fund investments |                     | 14,639,685          |
| Loss from interest in master trusts                       |                     | 6,901,031           |
| Administrative expenses                                   | 85,146              | 45,014              |
| Total deductions  | 134,089,683         | 117,024,411         |
| <b>NET DECREASE IN NET ASSETS AVAILABLE FOR BENEFITS</b>  | <b>(28,856,131)</b> | <b>(46,895,770)</b> |
| <b>NET ASSETS AVAILABLE FOR BENEFITS:</b>                 |                     |                     |
| Beginning of year   | 874,894,750         | 921,790,520         |
| End of year   | \$ 846,038,619      | \$ 874,894,750      |

See notes to financial statements.

**Table of Contents**

**M&I RETIREMENT PROGRAM**

**NOTES TO FINANCIAL STATEMENTS**

**AS OF AND FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011**

**1. DESCRIPTION OF THE PLAN**

The following description of the M&I Retirement Program (the M&I Plan or the Plan ) is provided for general information purposes only. Participants should refer to the plan document for more complete information.

**General** The Plan is a defined contribution plan covering substantially all legacy employees of Marshall & Ilsley Corporation (the Corporation or M&I ), who was the sponsor and administrator of the Plan through July 5, 2011. Marshall & Ilsley Trust Company (the Trustee ), a subsidiary of the Corporation, served as the trustee and recordkeeper of the Plan. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended ( ERISA ).

On July 6, 2011, the Corporation and Bank of Montreal ( BMO ) completed a merger, under which BMO acquired all outstanding shares of common stock of the Corporation in a stock-for-stock transaction, which was approved by the Corporation's Board of Directors, the Board of Directors of BMO, and the Corporation's shareholders.

Effective July 6, 2011, BMO Harris Bank N.A. became the successor sponsor and administrator of the Plan and, effective August 31, 2012, became the trustee and recordkeeper of the Plan.

**Plan Termination** The Corporation has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions set forth in ERISA. Per the terms of the merger agreement, the Corporation's Board of Directors adopted a resolution on July 5, 2011 to terminate the Plan. Effective July 5, 2011, all participants became 100% vested in their accounts. Prior to the final distribution of the assets in the Plan, BMO Harris Bank N.A. is seeking Internal Revenue Service ( IRS ) approval of the termination. On April 27, 2012, BMO Harris Bank N.A. filed Form 5310 with the IRS seeking advance determination on the qualification status of the Plan, which is expected to take up to 18 months following this filing. Following the receipt of the IRS determination, all remaining Plan participants will receive a distribution of their account balances based on their distribution election, which will be collected at that time. Distributions can be requested in cash, or as a direct rollover to an IRA or other qualified retirement plan. In addition, active employees will be able to roll over their account balance into the Employees' 401(k) Savings Plan of Bank of Montreal/Harris.

**Eligibility** Effective July 5, 2011, no new participants are permitted to be enrolled into the Plan. Previously, all employees of the Corporation and subsidiaries who had completed one year of continuous service, as defined by the Plan, were eligible to receive employer profit sharing contributions, excluding interns, co-op and in-roads employees. Eligible employees were eligible to elect to make deferrals upon the date of hire.

**Contributions** The final contributions to the Plan were made on July 5, 2011. Previously, participant designated, under a salary reduction agreement, the amount of the annual contribution (0% to 50% of compensation, as defined), subject to Internal Revenue Code ( IRC ) limitations. Participants made these contributions on a pre-tax, a Roth after-tax basis, or any combination of both. Employees could change the rate of the annual contribution as often as they wish; however prior



## **Table of Contents**

contributions cannot be reclassified between pre-tax and after-tax. Participants who reached at least age 50 by the end of the plan year had the ability to make 401(k) catch-up contributions, subject to IRS limitations.

The Corporation made a matching contribution of 50%, up to a maximum of 6% of the participant's compensation, following one year of service. The Corporation also made profit sharing contributions, which consist of both guaranteed and discretionary contributions. Percentages that are discretionary were determined by the Corporation's Board of Directors on an annual basis. The Corporation made profit sharing contributions of 2% guaranteed, 4% discretionary of eligible compensation for plan year ended December 31, 2010. This was paid in 2011 after effective merger on July 5, 2011. The Corporation made a final discretionary profit sharing contribution of 6% of eligible compensation paid through July 5, 2011 for the year ended December 31, 2011. The Corporation did not make a profit sharing contribution for the year ended December 31, 2012.

**Participant Accounts** Individual accounts are maintained for each of the Plan's participants. Each participant's account is credited with the participant's contributions, the participant's share of Corporation contributions, and allocations of the Plan's income (loss). Any related administrative expenses based on participant earnings or account balances are deducted from the participant's account. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

**Vesting** Effective July 5, 2011, all participants with any vested or non-vested account balance remaining in the Plan became fully vested in all contribution sources, regardless of status or years of vested service. Previously, all employee contributions and Corporation matching contributions and related income were fully vested at all times. Corporation profit sharing contributions for prior years required 5 years of vested service and are considered to be 100% vested.

**Forfeitures** Prior to the Plan being frozen, forfeited nonvested accounts were used to reduce Corporation contributions. Subsequent to the Plan being frozen, forfeited nonvested accounts were used to pay administrative expenses and then allocated to participants.

**Investment Options** Participants may direct their pre-tax 401(k), match, Roth, rollover and Corporation profit sharing contributions and any related earnings thereon into various investment options designated by the Plan's investment committee in 1% increments. Participants are able to change their investment elections daily.

**Notes Receivable from Participants** The Plan offers participants the opportunity to take a loan from their retirement account balance in an amount ranging from \$1,000 to \$50,000 (limited to no more than one-half of their vested account balance). Participant loans are repayable through payroll deductions and may have original terms of 1 to 25 years. The interest rate is based on prevailing market conditions at the time the loans are made and are fixed over the life of the note. The Plan requires full repayment of any outstanding participant loan balance if employment with the Corporation ends for any reason.

**Payment of Benefits** Upon termination, death, retirement, in the event of disability, as defined or financial hardship, a participant or beneficiary is entitled to withdraw his or her vested interest in a lump sum payment (excluding profit sharing for any hardship withdrawal). Participants who are 59  $\frac{1}{2}$  or older may take in-service withdrawals for any reason. In addition, after-tax contributions made before 1987 and former Valley Bancorporation employee balances from the former Valley Bancorporation plan are available for distribution.

## **Table of Contents**

### **2. SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Accounting** The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( U.S. GAAP ).

**Use of Estimates** The preparation of financial statements in conformity with U.S. GAAP requires the Plan's management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

**Contributions** Contributions from employees are recorded in the period the employer makes corresponding payroll deductions. Contributions from the employer are accrued based upon amounts required to be contributed as determined by the Plan.

**Investment Valuation** All investments are stated at fair value, except the BMO Employee Benefit Stable Principal Fund (the Stable Principal Fund, formerly known as the M&I Employee Benefit Stable Principal Fund), whose investments include synthetic and traditional guaranteed investment contracts ( GICs ) which meet the definition of fully benefit-responsive investment contracts. An investment contract is considered fully benefit-responsive if *all* of the following criteria are met for that contract, analyzed on an individual basis:

The investment contract is affected directly between the Stable Principal Fund and the issuer and prohibits the Stable Principal Fund from assigning or selling the contract or its proceeds to another party without the consent of the issuer.

Either (1) the repayment of principal and interest credited to participants in the Stable Principal Fund is a financial obligation of the issuer of the investment contract or (2) prospective interest crediting rate adjustments are provided to participants in the Stable Principal Fund on a designated pool of investments held by the Stable Principal Fund or the contract issuer whereby a financially responsible third party, through a contract generally referred to as a wrapper, must provide assurance that the adjustments to the interest crediting rate will not result in a future interest crediting rate that is less than zero.

The terms of the investment contract require all permitted participant-initiated transactions with the Stable Principal Fund to occur at contract value with no conditions, limits, or restrictions.

An event that limits the ability of the Stable Principal Fund to transact at contract value with the issuer and that also limits the ability of the Stable Principal Fund to transact at contract value with the participants in the Stable Principal Fund must be probable of not occurring.

The Stable Principal Fund itself must allow participants reasonable access to their funds.

Contract value is considered the relevant measurement attribute for benefit-responsive contracts because that is the amount participants in the Stable Principal Fund would pay or receive if they were to initiate contributions or withdrawals. Therefore, the fair value stated in investments is adjusted to contract value on the statements of net assets available for benefits for fully-benefit responsive investment contracts. The GIC crediting interest rates are determined at various intervals under the terms of the investment contracts. There are no limitations on guarantees of the contracts.

**Notes Receivable from Participants** Notes receivable from participants are stated at their unpaid principal balance plus any accrued and unpaid interest. Notes receivable from participants were \$12,770,734 and \$14,466,666 as of December 31, 2012 and 2011, respectively, with interest rates ranging from 3.25% to 4.75%.

## **Table of Contents**

**Income Recognition** Management fees and operating expenses charged to the Plan for investments in mutual funds are deducted from income earned on a daily basis and are not separately reflected. Consequently, management fees and operating expenses are reflected as a reduction of investment return for such investments.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. The statements of changes in net assets available for benefits reflect income credited to participants and net appreciation or depreciation in the fair value of only those investments that are not fully benefit responsive.

**Administrative Expenses** Trustee fees were paid by the Corporation. Significantly all other administrative expenses for the Plan were paid by the Plan for the years ended December 31, 2012 and 2011.

**Payment of Benefits** Benefit payments to participants are recorded upon distribution. Amounts allocated to participants who elected benefit payments but were not yet paid as of December 31, 2012 and 2011 were \$462,584 and \$1,515,452, respectively.

**Risks and Uncertainties** The Plan investments include mutual funds, interests in master trusts, equity securities and a common collective trust that holds synthetic and traditional GICs. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could have a material effect on the values of the investment instruments reported in the financial statements. Synthetic and traditional GICs, which meet the definition of fully benefit-responsive, are carried at contact value. If an event were to occur such that the realization of the full contract value is no longer probable (for example, a significant decline in credit worthiness of the contract issuer or wrapper provider), these investment contracts would no longer be considered fully benefit responsive and would be carried at fair value.

**Recent Accounting Pronouncements** In May 2011, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Update No. 2011-04, Fair Value Measurement, which aligns disclosures related to fair value between U.S. GAAP and International Financial Reporting Standards. The standards update includes changes to the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and changes to the disclosure of information about fair value measurements. More specifically, the changes clarify the intent of the FASB regarding the application of existing fair value measurements and disclosures as well as changing some particular principles or requirements for measuring fair value or for disclosing information about fair value measurements.

The update was effective for 2012. The adoption of this guidance did not have a material impact on the Plan's financial statements, affecting only the Plan's financial statement disclosures.

**Subsequent Events** The Plan has evaluated subsequent events through June 24, 2013, the date that the accompanying financial statements were available to be issued.

## **Table of Contents**

### **3. FAIR VALUE MEASUREMENTS**

Fair value is defined as the price at the measurement date that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants in which the reporting entity is engaged.

A three-tier hierarchy is used to measure fair value based on the transparency of the inputs to the valuation of an asset or liability and expands the disclosures about instruments measured at fair value. These inputs are summarized into three broad levels described below:

Level 1 Inputs to the valuation methodology are quoted prices (unadjusted) for *identical* assets in active markets.

Level 2 Inputs to the valuation methodology include quoted prices for *similar* assets in active markets and inputs that are observable for the asset, either directly or indirectly, for substantially the full term of the financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement. Fair values are initially valued based upon transaction price and are adjusted to reflect exit values as evidenced by financing and sale transactions with third parties.

**Determination of Fair Value** Following is a description of the valuation methodologies used for measuring the fair value of investments:

*Interest in Master Trusts* These investment vehicles are unitized funds which are valued using the Net Asset Value ( NAV ) provided by the administrator of the fund. The NAV is based on the fair value of the underlying assets (mutual funds and common stock) owned by the trust, minus its liabilities, and then divided by the number of units outstanding. The fair values of the interest in the funds of the Marshall & Ilsley Corporation Master Trust (collectively, Master Trusts ) are classified within level 2 of the valuation hierarchy as master trust funds (see Note 5).

*Mutual Funds* Mutual funds are valued based on quoted prices in an active market and classified within level 1 of the valuation hierarchy.

*Stable Value Fund* The Stable Principal Fund is a stable value fund that is primarily invested in traditional and synthetic GICs and a money market fund.

Traditional GICs are typically issued by insurance companies or banks and are essentially nonmarketable deposits with the issuing entity. The issuer is contractually obligated to repay the principal and stated interest. The repayment of a traditional GIC is the sole responsibility of the issuing entity. In the case of a synthetic GIC, the Stable Principal Fund purchases high quality debt obligations and enters into contractual arrangements (wrapper contracts) with third parties related to these debt obligations to provide a guarantee of contract value and specified interest.

Fair values of the high quality debt obligations underlying the synthetic GICs and the interest in the securities lending collateral fund are measured using various matrix pricing methodologies or compiled modeled prices from various sources. These models are primarily industry-standard processes that apply various assumptions, including time value, yield curve, volatility factors, prepayment speeds, default rates and current and contractual prices for the underlying investments. Substantially all of inputs to the pricing matrix and model assumptions are observable in the

## **Table of Contents**

marketplace, can be derived from observable data or are supported by observable levels at which transactions are executed in the marketplace. The fair values of the traditional GICs are determined using a discounted cash flow model. The fair value of the wrapper contract is determined to be zero since the wrapper resets monthly at market rates.

The fair value of the stable value fund is classified within level 2 of the fair valuation hierarchy. The fair value of the investment contracts was \$1.03 and \$1.02 per unit as of December 31, 2012 and 2011, respectively. The average yield was 2.41% and 2.81% for the years ended December 31, 2012 and 2011, respectively. The gross crediting interest rate was 2.46% and 2.65% for the years ended December 31, 2012 and 2011, respectively.

The interest crediting rate is the periodic interest rate accrued to participants and is either set at the beginning of the contract and held constant, or reset periodically to reflect the performance of the underlying securities. Traditional GICs do not reset their crediting rates as they provide a fixed rate of interest over the term to maturity of the contract. Synthetic GICs are designed to reset their respective crediting rates typically on a quarterly basis and cannot credit interest at a rate less than zero percent. Synthetic GICs will track current market yields on a trailing basis. The rate reset allows the contract value of the portfolio to converge to the market value over time. Variables impacting future crediting rates on synthetic GICs include current yield of the assets backing the wrap contracts, duration of the assets backing the wrap contracts, and existing differences between the market values of assets backing wrap contracts and the contract values of the wrap contracts. GICs generally do not permit issuers to terminate the agreement prior to the scheduled maturity date.

Participants may ordinarily direct the withdrawal or transfer of all or a portion of their investment in the Stable Principal Fund at contract value. Certain events may limit the ability of the Plan to transact at contract value with the issuer. Such events include the following: (i) amendments to the plan documents (including complete or partial Plan termination or merger with another plan); (ii) changes to the Plan's prohibition on competing investment options or deletion of equity wash provisions; (iii) bankruptcy of the plan sponsor or other plan sponsor events (e.g., divestitures or spin-offs of the trust to qualify for exemption from federal income taxes or any required prohibited transaction exemption under ERISA). The plan administrator does not believe that the occurrence of any such event, which would limit the Plan's ability to transact at contract value with participants, is probable.

*Common Stock* Common stock is stated at fair value as determined by quoted market prices.

**Table of Contents**

The interest in Master Trusts, mutual funds, stable value fund, and common stock are stated at fair value on a recurring basis and are categorized in their entirety in the tables below based upon the lowest level of significant input to the valuations as of December 31, 2012 and 2011.

|                           | Quoted<br>Prices<br>in Active<br>Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Total                 |
|---------------------------|--|---|--|-----------------------|
| <b>2012</b>               |  |   |  |                       |
| Interest in Master Trusts | \$   | \$ 294,052,938  | \$   | \$ 294,052,938        |
| Mutual Funds:             |  |   |  |                       |
| Large Cap                 | 192,628,884  |   |  | 192,628,884           |
| Mid Cap                   | 60,199,831   |   |  | 60,199,831            |
| Small Cap                 | 37,248,558   |   |  | 37,248,558            |
| Fixed Income              | 95,711,970   |   |  | 95,711,970            |
| International             | 34,993,957   |   |  | 34,993,957            |
| Stable Value Fund         |  | 121,166,904   |  | 121,166,904           |
| <b>TOTAL</b>              | <b>\$ 420,783,200</b>  | <b>\$ 415,219,842</b>                                     | <b>\$</b>  | <b>\$ 836,003,042</b> |
| <b>2011</b>               |  |   |  |                       |
| Interest in Master Trusts | \$   | \$ 305,967,827  | \$   | \$ 305,967,827        |
| Mutual Funds:             |  |   |  |                       |
| Large Cap                 | 192,872,281  |   |  | 192,872,281           |
| Mid Cap                   | 61,522,090   |   |  | 61,522,090            |
| Small Cap                 | 42,331,025   |   |  | 42,331,025            |
| Fixed Income              | 97,722,445   |   |  | 97,722,445            |
| International             | 36,349,923   |   |  | 36,349,923            |
| Stable Value Fund         |  | 125,599,368   |  | 125,599,368           |
| Common Stock              | 53,933   |   |  | 53,933                |
| <b>TOTAL</b>              | <b>\$ 430,851,697</b>  | <b>\$ 431,567,195</b>                                     | <b>\$</b>  | <b>\$ 862,418,892</b> |

**Table of Contents****4. INVESTMENTS**

The Plan's investments that represented 5% or more of the Plan's net assets available for benefits either as of December 31, 2012 or as of December 31, 2011 are as follows:

|   | 2012          | 2011          |
|---|---------------|---------------|
| BMO Short Intermediate Fund*                | \$ 57,302,439 | \$ 62,255,322 |
| BMO Large Cap Growth & Income Fund*         | 49,113,791    | 49,053,298    |
| M&I Master Trust Growth Balanced Fund*      | 101,260,342   | 103,296,802   |
| M&I Master Trust Aggressive Stock Fund*     | 63,235,394    | 67,633,680    |
| Vanguard Institutional Index Fund           | 80,955,196    | 80,544,124    |
| BMO Employee Benefit Stable Principal Fund* | 121,166,904   | 125,599,368   |
| M&I Master Trust BMO Stock Fund*            | 56,354,056    | 60,838,007    |

\* Represents party-in-interest

During the years ended December 31, 2012 and 2011, the Plan's mutual fund investments (including gains and losses on investments bought and sold, as well as held during the year) appreciated (depreciated) in value as follows:

|  | 2012          | 2011            |
|--|---------------|-----------------|
| Net appreciation (depreciation) in fair value of mutual fund investments | \$ 51,443,528 | \$ (14,639,685) |

**5. INTEREST IN MASTER TRUSTS**

Certain of the Plan's investment assets are held in trust accounts at the Trustee and consist of undivided interests in investments. These Master Trusts are established by the Corporation and administered by the Trustee. Use of the Master Trusts permits the commingling of the Plan's assets with the assets of the North Star Financial Corporation 401(k) Plan and the Missouri State Bank & Trust Company Retirement Savings Plan for investment and administrative purposes. Although assets of the remaining plans are commingled in the Master Trusts, the Trustee maintains supporting records for the purpose of allocating the net gain or loss of the investment account to the participating plans. The net investment income of the investment assets is allocated by the Trustee to each participating plan based on the relationship of the interest of each plan to the total of the interests of the participating plans.

**Table of Contents**

The Plan's investments and income (loss) in the Master Trusts as of, and for the years ended, December 31, 2012 and 2011 are summarized as follows:

|  | 2012          | 2011           |
|--|---------------|----------------|
| <b>M&amp;I Master Trust Aggressive Stock Fund</b>                                      |               |                |
| Investments whose fair value is determined based on quoted market prices mutual funds  | \$ 63,359,896 | \$ 67,739,654  |
| Net assets of the M&I Master Trust Aggressive Stock Fund                               | \$ 63,359,896 | \$ 67,739,654  |
| Plan's interest in net assets of the M&I Master Trust Aggressive Stock Fund            | \$ 63,235,394 | \$ 67,633,680  |
| Plan's interest in M&I Master Trust Aggressive Stock Fund as a percentage of the total | 99.80%        | 99.84%         |
| Dividend and interest income   | \$ 756,218    | \$ 766,595     |
| Net appreciation (depreciation) in the fair value of investments mutual funds          | 9,602,075     | (5,390,680)    |
| Total M&I Master Trust Aggressive Stock Fund income (loss)                             | \$ 10,358,293 | \$ (4,624,085) |

**M&I Master Trust Growth Balanced Fund**

|   | 2012           | 2011           |
|---|----------------|----------------|
| Investments whose fair value is determined based on quoted market prices mutual funds | \$ 101,732,539 | \$ 103,737,232 |
| Net assets of the M&I Master Trust Growth Balanced Fund                               | \$ 101,732,539 | \$ 103,737,232 |
| Plan's interest in net assets of the M&I Master Trust Growth Balanced Fund            | \$ 101,260,342 | \$ 103,296,802 |
| Plan's interest in M&I Master Trust Growth Balanced Fund as a percentage of the total | 99.54%         | 99.58%         |
| Dividend and interest income  | \$ 2,459,089   | \$ 2,401,299   |
| Net appreciation (depreciation) in the fair value of investments mutual funds         | 11,020,008     | (3,406,494)    |
| Total M&I Master Trust Growth Balanced Fund income (loss)                             | \$ 13,479,097  | \$ (1,005,195) |



**Table of Contents**

|   | 2012          | 2011          |
|---|---------------|---------------|
| <b>M&amp;I Master Trust Aggressive Balanced Fund</b>                                      |               |               |
| Investments whose fair value is determined based on quoted market prices mutual funds     | \$ 21,096,647 | \$ 22,924,013 |
| Net assets of the M&I Master Trust Aggressive Balanced Fund                               | \$ 21,096,647 | \$ 22,924,013 |
| Plan's interest in net assets of the M&I Master Trust Aggressive Balanced Fund            | \$ 21,055,859 | \$ 22,885,083 |
| Plan's interest in M&I Master Trust Aggressive Balanced Fund as a percentage of the total | 99.81%        | 99.83%        |
| Dividend and interest income  | \$ 396,404    | \$ 384,944    |
| Net appreciation (depreciation) in the fair value of investments mutual funds             | 2,745,484     | (1,087,896)   |
| Total M&I Master Trust Aggressive Balanced income (loss)                                  | \$ 3,141,888  | \$ (702,952)  |
| <b>M&amp;I Master Trust Moderate Balanced Fund</b>  |               |               |
|   | 2012          | 2011          |
| Investments whose fair value is determined based on quoted market prices mutual funds     | \$ 29,398,363 | \$ 26,789,794 |
| Net assets of the M&I Master Trust Moderate Balanced Fund                                 | \$ 29,398,363 | \$ 26,789,794 |
| Plan's interest in net assets of the M&I Master Trust Moderate Balanced Fund              | \$ 29,289,411 | \$ 26,691,437 |
| Plan's interest in M&I Master Trust Moderate Balanced Fund as a percentage of the total   | 99.63%        | 99.63%        |
| Dividend and interest income  | \$ 823,904    | \$ 697,941    |
| Net appreciation (depreciation) in the fair value of investments mutual funds             | 2,526,195     | (437,367)     |
| Total M&I Master Trust Moderate Balanced Fund income                                      | \$ 3,350,099  | \$ 260,574    |

**Table of Contents**

|   | 2012          | 2011           |
|---|---------------|----------------|
| <b>M&amp;I Master Trust Diversified Stock Fund</b>                                      |               |                |
| Investments whose fair value is determined based on quoted market prices mutual funds   | \$ 22,891,656 | \$ 24,653,677  |
| Net assets of the M&I Master Trust Diversified Stock Fund                               | \$ 22,891,656 | \$ 24,653,677  |
| Plan's interest in net assets of the M&I Master Trust Diversified Stock Fund            | \$ 22,857,876 | \$ 24,622,818  |
| Plan's interest in M&I Master Trust Diversified Stock Fund as a percentage of the total | 99.85%        | 99.87%         |
| Dividend and interest income  | \$ 328,652    | \$ 318,265     |
| Net appreciation (depreciation) in the fair value of investments mutual funds           | 3,508,190     | (1,373,915)    |
| Total M&I Master Trust Diversified Stock Fund income (loss)                             | \$ 3,836,842  | \$ (1,055,650) |
| <b>M&amp;I Master Trust BMO Stock Fund</b>  |               |                |
|   | 2012          | 2011           |
| Investments whose fair value is determined based on quoted market prices common stock   | \$ 56,372,833 | \$ 60,854,499  |
| Net assets of the M&I Master Trust BMO Stock Fund                                       | \$ 56,372,833 | \$ 60,854,499  |
| Plan's interest in net assets of the M&I Master Trust BMO Stock Fund                    | \$ 56,354,056 | \$ 60,838,007  |
| Plan's interest in M&I Master Trust BMO Stock Fund as a percentage of the total         | 99.97%        | 99.97%         |
| Dividend and interest income  | \$ 2,827,270  | \$ 1,717,193   |
| Net appreciation in the fair value of investments common stock                          | 6,750,917     | 673,115        |
| Total M&I Master Trust BMO Stock Fund income  | \$ 9,578,187  | \$ 2,390,308   |

At December 31, 2012 and 2011, respectively, the Master Trust BMO Stock Fund held 911,977 and 1,089,856 shares of BMO common stock, with a cost basis of \$64,667,658 and \$82,552,122. During the years ended December 31, 2012 and 2011, respectively, the Master Trust BMO Stock

**Table of Contents**

Fund recorded dividend income of \$2,825,992 and \$1,532,831 from BMO. During the year ended December 31, 2011, the Master Trust BMO Stock Fund recorded dividend income of \$182,968 from M&I.

**6. FEDERAL INCOME TAX STATUS**

The Plan has obtained a determination letter from the IRS dated December 20, 2005, approving the Plan as qualified for tax-exempt status. The Plan has been amended since receiving the determination letter. However, the Corporation believes that the Plan is currently designed and operated in compliance with the applicable requirements of the IRC and that the Plan and related trust continue to be tax-exempt. Therefore, no provision for income taxes has been included in the Plan's financial statements.

U.S. GAAP requires plan management to evaluate uncertain tax positions taken by the Plan. The financial statement effects of a tax position are recognized when the position is more likely than not, based on the technical merits to be sustained upon examination by the IRS. The plan administrator has analyzed the tax positions taken by the Plan, and has concluded that, as of December 31, 2012 and 2011, there are no uncertain positions taken or expected to be taken. The Plan has recognized no interest or penalties related to uncertain tax positions. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. The plan administrator believes the Plan is no longer subject to income tax examinations for years prior to 2009.

**7. EXEMPT PARTY-IN-INTEREST TRANSACTIONS**

The Plan holds shares of mutual funds, a common collective trust, and Master Trusts managed by the Trustee. The Plan also invests in the common stock of the Corporation. These transactions qualify as party-in-interest transactions; however, they are exempt from the prohibited transactions rules under ERISA. Fees paid by the Plan for investment management services were included as a reduction of the return earned on each fund (see also Note 3).

**8. RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500**

The following is a reconciliation of net assets available for benefits as reported in the financial statements to the net assets as reported on line 1(l) of the 2012 and 2011 Form 5500:

|  | 2012           | 2011           |
|--|----------------|----------------|
| Net assets available for benefits per the financial statements   | \$ 846,038,619 | \$ 874,894,750 |
| Less: Amounts allocated to withdrawing participants  | (460,878)      | (1,515,452)    |
| Adjustment from contract value to fair value for investment in common collective trust related to fully benefit-responsive investment contract | 3,087,800      | 2,688,866      |
| Net assets available for benefits per the Form 5500  | \$ 848,665,541 | \$ 876,068,164 |

**Table of Contents**

The following is a reconciliation of the total additions to plan assets reported in the financial statements to the total income as reported on line 2(k) of Form 5500, Schedule H, Part II for 2012 and 2011:

|   | 2012            | 2011            |
|---|-----------------|-----------------|
| Net decrease in net assets available for benefits per the financial statements  | \$ (28,856,131) | \$ (46,895,770) |
| Adjustment from contract value to fair value for investment in common collective trust related to fully benefit-responsive investment contract: |                 |                 |
| Current year  | 3,087,800       | 2,688,866       |
| Prior year  | (2,688,866)     | (1,345,915)     |
| Amounts allocated to withdrawing participants:  |                 |                 |
| Current year  | (460,878)       | (1,515,452)     |
| Prior year  | 1,515,452       | 681,639         |
| Net loss per the Form 5500  | \$ (27,402,623) | \$ (46,386,632) |

**Table of Contents**

**SUPPLEMENTAL SCHEDULES**

17

**Table of Contents****M&I RETIREMENT PROGRAM****(FEDERAL EMPLOYER IDENTIFICATION NUMBER: 20-8995389; PLAN NUMBER: 007)****FORM 5500, SCHEDULE H, PART IV, LINE 4I****SCHEDULE OF ASSETS (HELD AT END OF YEAR)****AS OF DECEMBER 31, 2012**

| <b>Party-in-Interest</b> | <b>Identity of Issue, Borrower,<br/>Lessor, or Similar Party</b> | <b>Description of Investment,<br/>Including Maturity Date,<br/>Rate of Interest, Collateral,<br/>and Par or Maturity Value</b> | <b>Cost</b> | <b>Current<br/>Value</b> |
|--------------------------|--|--|-------------|--------------------------|
| *                        | BMO Short Intermediate Fund                                      | Mutual Fund  | (a)         | \$ 57,302,439            |
| *                        | BMO Mid-Cap Growth Fund  | Mutual Fund  | (a)         | 36,391,937               |
| *                        | BMO Mid-Cap Value Fund   | Mutual Fund  | (a)         | 15,177,504               |
| *                        | BMO Large Cap Growth & Income Fund                               | Mutual Fund  | (a)         | 49,113,791               |
| *                        | BMO Large Cap Value Fund   | Mutual Fund  | (a)         | 16,001,029               |
|                          | Vanguard Institutional Index Fund                                | Mutual Fund  | (a)         | 80,955,196               |
|                          | Vanguard Mid-Cap Index Fund                                      | Mutual Fund  | (a)         | 8,630,390                |
|                          | TCW Small-Cap Growth Fund  | Mutual Fund  | (a)         | 16,771,823               |
|                          | Harbor Funds International Fund                                  | Mutual Fund  | (a)         | 21,376,276               |
|                          | Manning & Napier World Opportunities Fund, Series C              | Mutual Fund  | (a)         | 13,617,681               |
|                          | PIMCO Total Return Fund  | Mutual Fund  | (a)         | 38,409,531               |
|                          | Davis New York Venture Fund                                      | Mutual Fund  | (a)         | 23,867,376               |
|                          | T. Rowe Price Growth Fund  | Mutual Fund  | (a)         | 22,691,492               |
| *                        | BMO Employee Benefit Stable Principal Fund                       | Common Collective Trust  | (a)         | 121,166,904              |
|                          | Goldman Sachs Small-Cap Value Fund                               | Mutual Fund  | (a)         | 20,476,735               |
| *                        | Participant Loans  | Notes Receivable from<br>Participants (at interest rates<br>of 3.25%-4.75%)  | \$          | 12,770,734               |

\* Represents a party-in-interest

(a) - These investments are participant-directed; therefore, the cost is not required to be reported.

This schedule does not include investment assets held by the M&amp;I Master Trust.

**Table of Contents**

**M&I RETIREMENT PROGRAM**

**(FEDERAL EMPLOYER IDENTIFICATION NUMBER: 20-8995389; PLAN NUMBER: 007)**

**FORM 5500, SCHEDULE G, PART III**

**SCHEDULE OF NONEXEMPT TRANSACTIONS**

**FOR THE YEAR ENDED DECEMBER 31, 2012**

| Identity of<br>Party Involved | Relationship to<br>Plan, Employer,<br>or<br>Party-in-Interest | Description of<br>Transactions<br><br>(Including Maturity<br>Date, Rate of Interest,<br>Collateral, and Par<br>or Maturity Value)  | Purchase<br>Price | Selling<br>Price | Lease<br>Rental | Expense<br>Incurred<br>with<br>Transaction | Cost of<br>Asset | Current<br>Value of<br>Asset on<br>Transaction<br>Date | Net Gain<br>(Loss) |
|-------------------------------|---|--|-------------------|------------------|-----------------|--|------------------|--|--------------------|
|                               |   |  |                   |                  |                 |  |                  |  |                    |
| Plan participants             | Plan participants   | After Plan sponsor s<br>merger with another bank,<br>some individuals<br>participating in both banks<br>401(k) plans, which are<br>administered by different<br>recordkeepers, obtained<br>multiple loans in excess of<br>\$50,000 | \$ 62,430         | \$               | \$              | \$   | \$ 62,430        | \$ 62,430  | \$                 |

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

**M&I RETIREMENT PROGRAM**

/s/ Mary P. Wessel  
Mary P. Wessel  
Vice President Benefits  
BMO Harris Bank N.A., its administrator

Date: June 24, 2013