

VENTAS INC  
Form 10-K  
February 12, 2016

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K  
(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2015

OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 1-10989

VENTAS, INC.  
(Exact Name of Registrant as Specified in Its Charter)

Delaware 61-1055020  
(State or Other Jurisdiction of (IRS Employer  
Incorporation or Organization) Identification No.)  
353 N. Clark Street, Suite 3300, Chicago, Illinois 60654  
(Address of Principal Executive Offices) (Zip Code)

(877) 483-6827  
(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Name of Each Exchange on Which Registered
Common Stock, par value \$0.25 per share	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment of this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting

Edgar Filing: VENTAS INC - Form 10-K

company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer   
(Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
The aggregate market value of shares of the Registrant’s common stock held by non-affiliates of the Registrant on June 30, 2015, based on a closing price of the common stock of \$62.09 as reported on the New York Stock Exchange, was \$20.4 billion. For purposes of the foregoing calculation only, all directors, executive officers and 10% beneficial owners of the Registrant have been deemed affiliates.

As of February 10, 2016, 336,070,352 shares of the Registrant’s common stock were outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Registrant’s definitive Proxy Statement for the Annual Meeting of Stockholders to be held on May 10, 2016 are incorporated by reference into Part III, Items 10 through 14 of this Annual Report on Form 10-K.

---

## CAUTIONARY STATEMENTS

Unless otherwise indicated or except where the context otherwise requires, the terms “we,” “us” and “our” and other similar terms in this Annual Report on Form 10-K refer to Ventas, Inc. and its consolidated subsidiaries.

### Forward-Looking Statements

This Annual Report on Form 10-K includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). All statements regarding our or our tenants’, operators’, borrowers’ or managers’ expected future financial condition, results of operations, cash flows, funds from operations, dividends and dividend plans, financing opportunities and plans, capital markets transactions, business strategy, budgets, projected costs, operating metrics, capital expenditures, competitive positions, acquisitions, investment opportunities, dispositions, merger integration, growth opportunities, expected lease income, continued qualification as a real estate investment trust (“REIT”), plans and objectives of management for future operations, and statements that include words such as “anticipate,” “if,” “believe,” “plan,” “estimate,” “expect,” “intend,” “may,” “could,” “should,” “will,” and other similar expressions are forward-looking statements. These forward-looking statements are inherently uncertain, and actual results may differ from our expectations. We do not undertake a duty to update these forward-looking statements, which speak only as of the date on which they are made.

Our actual future results and trends may differ materially from expectations depending on a variety of factors discussed in our filings with the Securities and Exchange Commission (the “SEC”). These factors include without limitation:

The ability and willingness of our tenants, operators, borrowers, managers and other third parties to satisfy their obligations under their respective contractual arrangements with us, including, in some cases, their obligations to indemnify, defend and hold us harmless from and against various claims, litigation and liabilities;

The ability of our tenants, operators, borrowers and managers to maintain the financial strength and liquidity necessary to satisfy their respective obligations and liabilities to third parties, including without limitation obligations under their existing credit facilities and other indebtedness;

Our success in implementing our business strategy and our ability to identify, underwrite, finance, consummate and integrate diversifying acquisitions and investments;

Macroeconomic conditions such as a disruption of or lack of access to the capital markets, changes in the debt rating on U.S. government securities, default or delay in payment by the United States of its obligations, and changes in the federal or state budgets resulting in the reduction or nonpayment of Medicare or Medicaid reimbursement rates;

The nature and extent of future competition, including new construction in the markets in which our seniors housing communities and medical office buildings (“MOBs”) are located;

The extent of future or pending healthcare reform and regulation, including cost containment measures and changes in reimbursement policies, procedures and rates;

Increases in our borrowing costs as a result of changes in interest rates and other factors;

The ability of our tenants, operators and managers, as applicable, to comply with laws, rules and regulations in the operation of our properties, to deliver high-quality services, to attract and retain qualified personnel and to attract residents and patients;

Changes in general economic conditions or economic conditions in the markets in which we may, from time to time, compete, and the effect of those changes on our revenues, earnings and funding sources;

Our ability to pay down, refinance, restructure or extend our indebtedness as it becomes due;

Our ability and willingness to maintain our qualification as a REIT in light of economic, market, legal, tax and other considerations;

Final determination of our taxable net income for the year ended December 31, 2015 and for the year ending December 31, 2016;

The ability and willingness of our tenants to renew their leases with us upon expiration of the leases, our ability to reposition our properties on the same or better terms in the event of nonrenewal or in the event we exercise our right to replace an existing tenant, and obligations, including indemnification obligations, we may incur in connection with the replacement of an existing tenant;



Risks associated with our senior living operating portfolio, such as factors that can cause volatility in our operating income and earnings generated by those properties, including without limitation national and regional economic conditions, development of new, competing properties, costs of food, materials, energy, labor and services, employee benefit costs, insurance costs and professional and general liability claims, and the timely delivery of accurate property-level financial results for those properties;

• Changes in exchange rates for any foreign currency in which we may, from time to time, conduct business;

• Year-over-year changes in the Consumer Price Index (“CPI”) or the UK Retail Price Index and the effect of those changes on the rent escalators contained in our leases and on our earnings;

• Our ability and the ability of our tenants, operators, borrowers and managers to obtain and maintain adequate property, liability and other insurance from reputable, financially stable providers;

The impact of increased operating costs and uninsured professional liability claims on our liquidity, financial condition and results of operations or that of our tenants, operators, borrowers and managers and our ability and the ability of our tenants, operators, borrowers and managers to accurately estimate the magnitude of those claims;

• Risks associated with our MOB portfolio and operations, including our ability to successfully design, develop and manage MOBs and to retain key personnel;

• The ability of the hospitals on or near whose campuses our MOBs are located and their affiliated health systems to remain competitive and financially viable and to attract physicians and physician groups;

• Risks associated with our investments in joint ventures and unconsolidated entities, including our lack of sole decision-making authority and our reliance on our joint venture partners’ financial condition;

• The impact of market or issuer events on the liquidity or value of our investments in marketable securities;

• Consolidation in the seniors housing and healthcare industries resulting in a change of control of, or a competitor’s investment in, one or more of our tenants, operators, borrowers or managers or significant changes in the senior management of our tenants, operators, borrowers or managers;

• The impact of litigation or any financial, accounting, legal or regulatory issues that may affect us or our tenants, operators, borrowers or managers; and

• Changes in accounting principles, or their application or interpretation, and our ability to make estimates and the assumptions underlying the estimates, which could have an effect on our earnings.

Many of these factors, some of which are described in greater detail under “Risk Factors” in Part I, Item 1A of this Annual Report on Form 10-K, are beyond our control and the control of our management.

Brookdale Senior Living, Kindred, Atria, Sunrise and Ardent Information

Each of Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”) and Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”) is subject to the reporting requirements of the SEC and is required to file with the SEC annual reports containing audited financial information and quarterly reports containing unaudited financial information. The information related to Brookdale Senior Living and Kindred contained or referred to in this Annual Report on Form 10-K has been derived from SEC filings made by Brookdale Senior Living or Kindred, as the case may be, or other publicly available information or was provided to us by Brookdale Senior Living or Kindred, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy. We are providing this data for informational purposes only, and you are encouraged to obtain Brookdale Senior Living’s and Kindred’s publicly available filings, which can be found on the SEC’s website at [www.sec.gov](http://www.sec.gov). Atria Senior Living, Inc. (“Atria”), Sunrise Senior Living, LLC (together with its subsidiaries, “Sunrise”) and Ardent Health Partners, LLC (together with its subsidiaries, “Ardent”) are not currently subject to the reporting requirements of the SEC. The information related to Atria, Sunrise and Ardent contained or referred to in this Annual Report on Form 10-K has been derived from publicly available information or was provided to us by Atria, Sunrise or Ardent, as the case may be, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy.

## TABLE OF CONTENTS

PART I

<u>Item 1.</u>	<u>Business</u>	<u>1</u>
<u>Item 1A.</u>	<u>Risk Factors</u>	<u>22</u>
<u>Item 1B.</u>	<u>Unresolved Staff Comments</u>	<u>37</u>
<u>Item 2.</u>	<u>Properties</u>	<u>37</u>
<u>Item 3.</u>	<u>Legal Proceedings</u>	<u>39</u>
<u>Item 4.</u>	<u>Mine Safety Disclosures</u>	<u>39</u>

PART II

<u>Item 5.</u>	<u>Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	<u>39</u>
<u>Item 6.</u>	<u>Selected Financial Data</u>	<u>42</u>
<u>Item 7.</u>	<u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>43</u>
<u>Item 7A.</u>	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	<u>76</u>
<u>Item 8.</u>	<u>Financial Statements and Supplementary Data</u>	<u>77</u>
<u>Item 9.</u>	<u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>	<u>184</u>
<u>Item 9A.</u>	<u>Controls and Procedures</u>	<u>185</u>
<u>Item 9B.</u>	<u>Other Information</u>	<u>185</u>

PART III

<u>Item 10.</u>	<u>Directors, Executive Officers and Corporate Governance</u>	<u>185</u>
<u>Item 11.</u>	<u>Executive Compensation</u>	<u>185</u>
<u>Item 12.</u>	<u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	<u>185</u>
<u>Item 13.</u>	<u>Certain Relationships and Related Transactions, and Director Independence</u>	<u>185</u>
<u>Item 14.</u>	<u>Principal Accountant Fees and Services</u>	<u>186</u>

PART IV

<u>Item 15.</u>	<u>Exhibits and Financial Statement Schedules</u>	<u>187</u>
-----------------	---	------------

## PART I

### ITEM 1. Business

#### BUSINESS

##### Overview

Ventas, Inc., an S&P 500 company, is a REIT with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States, Canada and the United Kingdom. As of December 31, 2015, we owned approximately 1,300 properties (including properties classified as held for sale), consisting of seniors housing communities, MOBs, skilled nursing facilities, specialty hospitals and general acute care hospitals, and we had four properties under development. Our company was originally founded in 1983 and is currently headquartered in Chicago, Illinois.

We primarily invest in seniors housing and healthcare properties through acquisitions and lease our properties to unaffiliated tenants or operate them through independent third-party managers. As of December 31, 2015, we leased a total of 607 properties (excluding MOBs and properties classified as held for sale) to various healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and we engaged independent operators, such as Atria and Sunrise, to manage a total of 304 of our seniors housing communities (excluding properties classified as held for sale) for us pursuant to long-term management agreements. Our three largest tenants, Brookdale, Kindred and Ardent leased from us 140 properties (excluding six properties included in investments in unconsolidated real estate entities), 76 properties and ten properties, respectively, as of December 31, 2015.

Through our Lillibridge Healthcare Services, Inc. (“Lillibridge”) subsidiary and our ownership interest in PMB Real Estate Services LLC (“PMBRES”), we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and non-mortgage loans and other investments relating to seniors housing and healthcare operators or properties.

We operate through three reportable business segments: triple-net leased properties, senior living operations and MOB operations. See our Consolidated Financial Statements and the related notes, including “Note 2—Accounting Policies,” included in Part II, Item 8 of this Annual Report on Form 10-K.

##### Business Strategy

We aim to enhance shareholder value by delivering consistent, superior total returns through a strategy of:

(1) generating reliable and growing cash flows; (2) maintaining a balanced, diversified portfolio of high-quality assets; and (3) preserving our financial strength, flexibility and liquidity.

##### Generating Reliable and Growing Cash Flows

Generating reliable and growing cash flows from our seniors housing and healthcare assets enables us to pay regular cash dividends to stockholders and creates opportunities to increase shareholder value through profitable investments. The combination of steady contractual growth from our long-term triple-net leases, steady, reliable cash flows from our loan investments and stable cash flows from our MOBs with the higher growth potential inherent in our seniors housing operating communities drives our ability to generate sustainable, growing cash flows that are resilient to economic downturns.

##### Maintaining a Balanced, Diversified Portfolio

We believe that maintaining a balanced portfolio of high-quality assets diversified by investment type, geographic location, asset type, tenant/operator, revenue source and operating model diminishes the risk that any single factor or event could materially harm our business. Portfolio diversification also enhances the reliability of our cash flows by reducing our exposure to any individual tenant, operator or manager and making us less susceptible to single-state regulatory or reimbursement changes, regional climate events and local economic downturns.

##### Preserving Our Financial Strength, Flexibility and Liquidity

A strong, flexible balance sheet and excellent liquidity position us favorably to capitalize on strategic growth opportunities in the seniors housing and healthcare industries through acquisitions, investments, and development and redevelopment projects. We maintain our financial strength to pursue profitable investment opportunities by actively managing our leverage, improving our cost of capital and preserving our access to multiple sources of liquidity, including unsecured bank debt, mortgage financings and public debt and equity markets.





## 2015 Highlights and Other Recent Developments

### Investments and Dispositions

In January 2015, we acquired American Realty Capital Healthcare Trust, Inc. (“HCT”) in a stock and cash transaction, which added 152 properties to our portfolio, 20 of which were disposed of as part of the CCP Spin-Off. We funded the transaction through the issuance of approximately 28.4 million shares of our common stock at \$78.00 per share and 1.1 million limited partnership units.

On August 4, 2015, we completed our acquisition of Ardent Medical Services, Inc. (“AHS”) and simultaneous separation and sale of the Ardent hospital operating company (Ardent Health Partners, LLC, together with its subsidiaries, “Ardent”) to a consortium composed of an entity controlled by Equity Group Investments, Ardent’s management team and us. As of the acquisition date, we recorded the estimated fair value of our investment in owned hospital and other real estate of approximately \$1.3 billion. At closing, we paid \$26.3 million for our 9.9% interest in Ardent, which represents our estimate of the acquisition date fair value of this interest. Upon closing, we entered into a long-term triple-net master lease with Ardent to operate hospitals and other real estate we acquired.

During 2015, we made other investments totaling approximately \$611.7 million, including the acquisition of eleven triple-net leased properties; eleven MOB; and 12 skilled nursing facilities (all of which were disposed of as part of the CCP Spin-Off (as defined below)).

During 2015, we sold 39 triple-net leased properties and 26 MOB for aggregate consideration of \$541.0 million, including a \$6.0 million lease termination fee.

During 2015, we received aggregate proceeds of \$173.8 million in final repayment of loans receivable and sales of bonds we held, and recognized gains aggregating \$7.7 million.

### Capital and Dividends

In January 2015, we issued and sold 3,750,202 shares of common stock under our previous “at-the-market” (“ATM”) equity offering program for aggregate net proceeds of \$285.4 million, after sales agent commissions of \$4.4 million. Through the remainder of 2015 and in the first quarter of 2016 we have issued and sold a total of 5,084,302 shares of our common stock under our ATM equity offering program for aggregate net proceeds of \$297.0 million, after sales agent commissions of \$4.5 million.

In January 2015, we issued and sold \$1.1 billion of senior notes with a weighted average interest rate below 3.7% and a weighted average maturity of 15 years. The issuances were composed of \$900 million aggregate principal amount of USD senior notes and CAD notes of 250 million.

In July 2015, we issued and sold \$500.0 million aggregate principal amount of 4.125% senior notes due 2026 at a public offering price equal to 99.218% of par, for total proceeds of \$496.1 million before the underwriting discount and expenses.

In August 2015, we completed a \$900 million five year term loan having a variable interest rate of LIBOR plus 1.0 basis points (the “Ardent Term Loan”). The term loan matures in 2020.

In 2015, we repaid \$305.0 million of our unsecured term loan due 2019 and recognized a loss on extinguishment of debt of \$1.6 million representing a write-off of the then unamortized deferred financing fees. Also, in May 2015, we repaid in full, at par, \$234.4 million aggregate principal amount then outstanding of our 6% senior notes due 2015.

In 2015, we paid an annual cash dividend on our common stock of \$3.04 per share. On August 17, 2015, we also distributed a stock dividend of one Care Capital Properties, Inc. (“CCP”) common share for every four shares of Ventas common stock held as of the distribution record date of August 10, 2015. The stock dividend was valued at \$8.51 per Ventas share based on the opening price of CCP stock on its first day of regular-way trading on the New York Stock

Exchange.

In February 2016, we entered into a \$200 million notional amount interest rate swap with a maturity of August 3, 2020 that effectively converts LIBOR-based floating rate debt to fixed rate debt, setting LIBOR at 1.132% through the maturity date of the swap. The maturity date of the Ardent Term Loan is also August 3, 2020.

2

---

## Spin-Off

In August 2015, we completed the spin off of most of our post-acute/skilled nursing facility portfolio into an independent, publicly traded REIT named Care Capital Properties, Inc. (the "CCP Spin-Off"). The historical results of operations of the CCP properties as well as the related assets and liabilities are presented as discontinued operations for all periods presented in this Annual Report on Form 10-K.

## Portfolio Summary

The following table summarizes our consolidated portfolio of properties and other investments (excluding properties included in discontinued operations during 2015 and properties classified as held for sale as of December 31, 2015) as of and for the year ended December 31, 2015:

Asset Type	# of Properties	# of Units/ Sq. Ft./Beds (2)	Real Estate Property Investments		Revenues (3)				
			Real Estate Property Investment, at Cost	Percent of Total Real Estate Property Investments	Real Estate Property Investment Per Unit/Bed/Sq. Ft.	Revenue	Percent of Total Revenues		
(Dollars in thousands)									
Seniors housing communities	768	66,985	\$ 16,105,062	65.3	% \$ 240.4	\$ 2,289,653	69.7	%	
MOBs (4)	361	20,062,590	5,361,330	21.7	0.3	591,646	18.0		
Skilled nursing facilities	53	6,279	358,329	1.5	57.1	72,820	2.2		
Specialty hospitals	46	3,857	524,084	2.1	135.9	143,776	4.4		
General acute care hospitals	12	2,034	1,453,649	5.9	714.7	59,229	1.8		
Total properties	1,240		23,802,454	96.5		3,157,124	96.1		
Secured loans receivable and investments, net			857,112	3.5		86,553	2.6		
Interest and other income			—	—		1,052	0.0		
Revenues related to assets classified as held for sale			—	—		41,669	1.3		
Total			\$ 24,659,566	100.0	%	\$ 3,286,398	100.0	%	

As of December 31, 2015, we also owned 20 seniors housing communities, 14 skilled nursing facilities and seven MOBs through investments in unconsolidated entities, and we classified one seniors housing community, two skilled nursing facilities, and eight MOBs as held for sale. Our consolidated properties were located in 46 states, the District of Columbia, seven Canadian provinces and the United Kingdom and, excluding MOBs, were operated (1) or managed by 68 unaffiliated healthcare operating companies, including the following publicly traded companies or their subsidiaries: Brookdale (141 properties) (excluding six properties owned through investments in unconsolidated entities); Kindred (76 properties); 21st Century Oncology Holdings, Inc. (12 properties); Capital Senior Living Corporation (12 properties); Spire Healthcare plc (three properties); and HealthSouth Corp. (four properties).

(2) Seniors housing communities are measured in units; MOBs are measured by square footage; and skilled nursing facilities, specialty hospitals and general acute care hospitals are measured by bed count.

(3) Total revenues exclude revenues attributable to properties included in discontinued operations during 2015.

As of December 31, 2015, we leased 67 of our consolidated MOBs pursuant to triple-net leases, Lillibridge or (4) PMBRES managed 282 of our consolidated MOBs and 30 of our consolidated MOBs were managed by eleven unaffiliated managers. Through Lillibridge and PMBRES, we also provided management and leasing services for 79 MOBs owned by third parties as of December 31, 2015.

## Seniors Housing and Healthcare Properties

As of December 31, 2015, we owned a total of 1,281 seniors housing and healthcare properties (excluding properties classified as held for sale), including through our investments in unconsolidated entities, as follows:

Edgar Filing: VENTAS INC - Form 10-K

	Consolidated (100% interest)	Consolidated (<100% interest)	Unconsolidated (5-25% interest)	Total
Seniors housing communities	753	15	20	788
MOBs	327	34	7	368
Skilled nursing facilities	53	—	14	67
Specialty hospitals	45	1	—	46
General acute care hospitals	12	—	—	12
Total	1,190	50	41	1,281

3

---

#### Seniors Housing Communities

Our seniors housing communities include independent and assisted living communities, continuing care retirement communities and communities providing care for individuals with Alzheimer's disease and other forms of dementia or memory loss. These communities offer studio, one bedroom and two bedroom residential units on a month-to-month basis primarily to elderly individuals requiring various levels of assistance. Basic services for residents of these communities include housekeeping, meals in a central dining area and group activities organized by the staff with input from the residents. More extensive care and personal supervision, at additional fees, are also available for such needs as eating, bathing, grooming, transportation, limited therapeutic programs and medication administration, which allow residents certain conveniences and enable them to live as independently as possible according to their abilities. These services are often met by home health providers, close coordination with the resident's physician and skilled nursing facilities. Charges for room, board and services are generally paid from private sources.

#### Medical Office Buildings

Typically, our MOB's are multi-tenant properties leased to several unrelated medical practices, although in many cases they may be associated with a large single specialty or multi-specialty group. Tenants include physicians, dentists, psychologists, therapists and other healthcare providers, who require space devoted to patient examination and treatment, diagnostic imaging, outpatient surgery and other outpatient services. MOB's are similar to commercial office buildings, although they require greater plumbing, electrical and mechanical systems to accommodate physicians' requirements such as sinks in every room, brighter lights and specialized medical equipment. As of December 31, 2015, we owned or managed for third parties approximately 24 million square feet of MOB's that are predominantly located on or near an acute care hospital campus ("on campus").

#### Skilled Nursing Facilities

Our skilled nursing facilities provide rehabilitative, restorative, skilled nursing and medical treatment for patients and residents who do not require the high technology, care-intensive, high cost setting of an acute care or rehabilitation hospital. Treatment programs include physical, occupational, speech, respiratory and other therapies, including sub-acute clinical protocols such as wound care and intravenous drug treatment. Charges for these services are generally paid from a combination of government reimbursement and private sources.

#### Long-Term Acute Care Hospitals

38 of our properties are operated as long-term acute care hospitals ("LTACs"). LTACs have a Medicare average length of stay of greater than 25 days and serve medically complex, chronically ill patients who require a high level of monitoring and specialized care, but whose conditions do not necessitate the continued services of an intensive care unit. The operators of these LTACs have the capability to treat patients who suffer from multiple systemic failures or conditions such as neurological disorders, head injuries, brain stem and spinal cord trauma, cerebral vascular accidents, chemical brain injuries, central nervous system disorders, developmental anomalies and cardiopulmonary disorders. Chronic patients often depend on technology for continued life support, such as mechanical ventilators, total parenteral nutrition, respiration or cardiac monitors and dialysis machines, and, due to their severe medical conditions, generally are not clinically appropriate for admission to a nursing facility or rehabilitation hospital. All of our LTACs are freestanding facilities, and we do not own any "hospitals within hospitals." We also own two LTACs focused on providing children's care and five rehabilitation LTACs devoted to the rehabilitation of patients with various neurological, musculoskeletal, orthopedic and other medical conditions following stabilization of their acute medical issues.

#### General Acute Care Hospitals

12 of our properties are operated as general acute care hospitals. General acute care hospitals provide medical and surgical services, including inpatient care, intensive care, cardiac care, diagnostic services and emergency services. These hospitals also provide outpatient services such as outpatient surgery, laboratory, radiology, respiratory therapy, cardiology and physical therapy. In the United States, these hospitals receive payments for patient services from the federal government primarily under the Medicare program, state governments under their respective Medicaid or similar programs, health maintenance organizations, preferred provider organizations, other private insurers, and directly from patients.

#### Geographic Diversification of Properties

Our portfolio of seniors housing and healthcare properties is broadly diversified by geographic location throughout the United States, Canada and the United Kingdom, with properties in only one state (California) accounting for more than 10% of our total revenues and total net operating income (“NOI,” which is defined as total revenues, excluding interest and other

4

---

income, less property-level operating expenses and medical office building services costs), in each case excluding amounts in discontinued operations, for the year ended December 31, 2015.

The following table shows our rental income and resident fees and services by geographic location for the year ended December 31, 2015:

Geographic Location	Rental Income and Resident Fees and Services (1) (Dollars in thousands)	Percent of Total Revenues (1)	
California	\$505,702	15.4	%
New York	289,081	8.8	
Texas	199,428	6.1	
Illinois	160,468	4.9	
Florida	150,572	4.6	
Pennsylvania	118,226	3.6	
Georgia	114,857	3.5	
Arizona	98,296	3.0	
New Jersey	93,608	2.9	
Colorado	89,228	2.7	
Other (36 states and the District of Columbia)	1,137,927	34.5	
Total U.S	2,957,393	90.0	%
Canada (7 provinces)	173,737	5.3	
United Kingdom	26,171	0.8	
Total	\$3,157,301	96.1	%(2)

(1) This presentation excludes revenues from properties included in discontinued operations during 2015.

(2) The remainder of our total revenues is medical office building and other services revenue, income from loans and investments and interest and other income.

The following table shows our NOI by geographic location for the year ended December 31, 2015:

Geographic Location	NOI (1) (Dollars in thousands)	Percent of Total NOI (1)	
California	\$276,044	14.7	%
Texas	126,217	6.7	
New York	112,966	6.0	
Illinois	103,599	5.5	
Florida	90,131	4.8	
Pennsylvania	61,072	3.3	
Arizona	54,441	2.9	
North Carolina	52,217	2.8	
Indiana	51,100	2.7	
Wisconsin	50,917	2.7	
Other (36 states and the District of Columbia)	786,695	41.9	
Total U.S	1,765,399	94.0	%
Canada (7 provinces)	83,571	4.5	
United Kingdom	26,171	1.4	
Total	\$1,875,141	99.9	%

(1) This presentation excludes NOI from properties included in discontinued operations during 2015.

See “Note 20—Segment Information” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for more information regarding the geographic diversification of our portfolio.

#### Certificates of Need

Our skilled nursing facilities and hospitals are generally subject to federal, state and local licensure statutes and statutes that may require regulatory approval, in the form of a certificate of need (“CON”) issued by a governmental agency with jurisdiction over healthcare facilities, prior to the expansion of existing facilities, construction of new facilities, addition of beds, acquisition of major equipment or introduction of new services. CON requirements, which are not uniform throughout the United States, may restrict our or our operators’ ability to expand our properties in certain circumstances.

The following table shows the percentages of our rental income (excluding amounts in discontinued operations) for the year ended December 31, 2015 that are derived by skilled nursing facilities and hospitals in states with and without CON requirements:

	Skilled Nursing Facilities		Hospitals		Total	
States with CON requirements	57.5	%	144.4	%	96.5	%
States without CON requirements	42.5		(44.4	)	3.5	
Total	100.0	%	100.0	%	100.0	%

#### Loans and Investments

As of December 31, 2015, we had \$895.0 million of net loans receivable and investments relating to seniors housing and healthcare operators or properties. Our loans receivable and investments provide us with interest income, principal amortization and transaction fees and are typically secured by mortgage liens or leasehold mortgages on the underlying properties and corporate or personal guarantees by affiliates of the borrowing entity. In some cases, the loans are secured by a pledge of ownership interests in the entity or entities that own the related seniors housing or healthcare properties. From time to time, we also make investments in mezzanine loans, which are subordinated to senior secured loans held by other investors that





encumber the same real estate. See “Note 6—Loans Receivable and Investments” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

#### Development and Redevelopment Projects

We are party to certain agreements that obligate us to develop seniors housing or healthcare properties funded through capital that we and, in certain circumstances, our joint venture partners provide. As of December 31, 2015, we had four properties under development pursuant to these agreements. In addition, from time to time, we engage in redevelopment projects with respect to our existing seniors housing communities to maximize the value, increase NOI, maintain a market-competitive position, achieve property stabilization or change the primary use of the property.

#### Segment Information

We evaluate our operating performance and allocate resources based on three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. Non-segment assets, classified as “all other,” consist primarily of corporate assets, including cash, restricted cash, deferred financing costs, loans receivable and investments, and miscellaneous accounts receivable. For further information regarding our business segments, see “Note 20—Segment Information” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

#### Significant Tenants, Operators and Managers

The following table summarizes certain information regarding our tenant, operator and manager concentration as of and for the year ended December 31, 2015 (excluding properties classified as held for sale as of December 31, 2015 and properties owned through investments in unconsolidated entities):

	Number of Properties Leased or Managed	Percent of Total Real Estate Investments (1)	Percent of Total Revenues	Percent of NOI
Senior living operations	304	34.4	% 55.1	% 32.1
Brookdale Senior Living (2)	140	8.5	5.3	9.3
Kindred	76	2.1	5.6	9.8
Ardent	10	5.3	1.3	2.3

(1) Based on gross book value.

(2) Excludes six properties owned through investments in unconsolidated entities and one property managed by Brookdale Senior Living pursuant to a long-term management agreement.

#### Triple-Net Leased Properties

Each of our leases with Brookdale Senior Living, Kindred and Ardent is a triple-net lease that obligates the tenant to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and to comply with the terms of the mortgage financing documents, if any, affecting the properties. In addition, each of our Brookdale Senior Living, Kindred and Ardent leases has a corporate guaranty. Brookdale Senior Living and Kindred have multiple leases with us and those leases contain cross-default provisions tied to each other, as well as bundled lease renewals (as described in more detail below).

The properties we lease to Brookdale Senior Living, Kindred and Ardent accounted for a significant portion of our triple-net leased properties segment revenues and NOI for the year ended December 31, 2015. If any of Brookdale Senior Living, Kindred or Ardent becomes unable or unwilling to satisfy its obligations to us or to renew its leases with us upon expiration of the terms thereof, our financial condition and results of operations could decline and our ability to service our indebtedness and to make distributions to our stockholders could be impaired. We cannot assure you that Brookdale Senior Living, Kindred and Ardent will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent to do so could have a material adverse effect on our business, financial condition, results of operations or liquidity and our ability to service our indebtedness and other obligations and to make distributions to our stockholders, as required for us to continue to qualify as a REIT (a “Material Adverse Effect”). We also cannot assure you that Brookdale Senior Living, Kindred and Ardent will elect to renew their respective leases with us upon expiration of the leases or that we will be able to reposition any non-renewed properties on a timely basis

or on the same or better economic terms, if at all. See “Risks Factors—Risks Arising from Our Business—Our leases with Brookdale Senior Living, Kindred and Ardent account for a significant portion of our triple-net leased properties segment revenues and operating income; Any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent

7

---

to satisfy its obligations under our agreements could have a Material Adverse Effect on us” included in Item 1A of this Annual Report on Form 10-K.

#### Brookdale Senior Living Leases

As of December 31, 2015, we leased 140 properties (excluding six properties owned through investments in unconsolidated entities and one property managed by Brookdale Senior Living pursuant to a long-term management agreement) to Brookdale Senior Living pursuant to multiple lease agreements.

Pursuant to our lease agreements, Brookdale Senior Living is obligated to pay base rent, which escalates annually at a specified rate over the prior period base rent. As of December 31, 2015, the aggregate 2016 contractual cash rent due to us from Brookdale Senior Living, excluding variable interest that Brookdale Senior Living is obligated to pay as additional rent based on certain floating rate mortgage debt, was approximately \$170.9 million, and the current aggregate contractual base rent (computed in accordance with U.S. generally accepted accounting principles (“GAAP”)) due to us from Brookdale Senior Living, excluding the variable interest, was approximately \$160.6 million (in each case, excluding six properties owned through investments in unconsolidated entities as of December 31, 2015). See “Note 3—Concentration of Credit Risk” and “Note 14—Commitments and Contingencies” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

#### Kindred Leases

As of December 31, 2015, we leased 76 properties to Kindred pursuant to multiple lease agreements. The properties leased pursuant to our Kindred master leases are grouped into bundles, or “renewal groups,” with each renewal group containing a varying number of geographically diversified properties. All properties within a single renewal group have the same current lease term of five to 12 years, and each renewal group is currently subject to one or more successive five-year renewal terms at Kindred’s option, provided certain conditions are satisfied. Kindred’s renewal option is “all or nothing” with respect to the properties contained in each renewal group.

The aggregate annual rent we receive under each Kindred master lease is referred to as “base rent.” Base rent escalates annually at a specified rate over the prior period base rent, contingent, in the case of the remaining three original Kindred master leases, upon the satisfaction of specified facility revenue parameters. The annual rent escalator under two Kindred master leases is 2.7%, and the annual rent escalator under the other two Kindred master leases is based on year-over-year changes in CPI, subject to floors and caps.

In December 2014, we entered into favorable agreements with Kindred to transition or sell the operations of nine licensed healthcare assets, make modifications to the master leases governing 34 leased assets, and reimburse us for certain deferred capital expenditures at skilled nursing facilities previously transferred to new operators. In January 2015, Kindred paid us \$37 million in connection with these agreements, which is being amortized over the remaining lease term for the 34 assets governed by the modified master leases. We own or have the rights to all licenses and CONs at the nine properties to be transitioned or sold, and Kindred has extensive and detailed obligations to cooperate and ensure an orderly transition of the properties to another operator. As of December 31, 2015, four of the nine properties have been sold and three of the nine properties were disposed of as part of the CCP Spin-Off.

#### Ardent Lease

As of December 31, 2015, we leased ten hospital campuses to Ardent pursuant to a single, triple-net master lease agreement. Pursuant to our master lease agreement, Ardent is obligated to pay base rent, which escalates annually by the lesser of four times the increase in the consumer price index for the relevant period and 2.5%. The initial term of the master lease expires on August 31, 2035 and Ardent has one ten-year renewal option.

As of December 31, 2015, the aggregate 2016 contractual cash rent due to us from Ardent, was approximately \$105.0 million, and the current aggregate contractual base rent (computed in accordance with GAAP) due to us from Ardent was approximately \$105.0 million.

#### Senior Living Operations

As of December 31, 2015, Atria and Sunrise, collectively, provided comprehensive property management and accounting services with respect to 268 seniors housing communities included in our senior living operations reportable business segment, for which we pay annual management fees pursuant to long-term management agreements. Most of our management agreements with Atria have initial terms expiring either July 31, 2024 or December 31, 2027, with successive automatic ten-year renewal periods. The management fees payable to Atria under most of the Atria management agreements range from 4.5% to 5% of revenues generated by the applicable properties,

and Atria can earn up to an additional 1% of revenues based on the achievement of specified performance targets. Most of our management agreements with Sunrise have terms ranging from 25

8

---

to 30 years (which commenced as early as 2004 and as recently as 2012). The management fees payable to Sunrise under the Sunrise management agreements range from 5% to 7% of revenues generated by the applicable properties. See “Note 3—Concentration of Credit Risk” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Because Atria and Sunrise manage our properties in exchange for the receipt of a management fee from us, we are not directly exposed to the credit risk of our managers in the same manner or to the same extent as our triple-net tenants. However, we rely on our managers’ personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on our managers to set appropriate resident fees and to otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. Although we have various rights as the property owner under our management agreements, including various rights to terminate and exercise remedies under those agreements as provided therein, Atria’s or Sunrise’s failure, inability or unwillingness to satisfy its respective obligations under those agreements, to efficiently and effectively manage our properties or to provide timely and accurate accounting information with respect thereto could have a Material Adverse Effect on us. In addition, significant changes in Atria’s or Sunrise’s senior management or equity ownership or any adverse developments in their businesses and affairs or financial condition could have a Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Business—The properties managed by Atria and Sunrise account for a significant portion of our revenues and operating income; Adverse developments in Atria’s or Sunrise’s business and affairs or financial condition could have a Material Adverse Effect on us” and “—We have rights to terminate our management agreements with Atria and Sunrise in whole or with respect to specific properties under certain circumstances, and we may be unable to replace Atria or Sunrise if our management agreements are terminated or not renewed” included in Item 1A of this Annual Report on Form 10-K.

Our 34% ownership interest in Atria entitles us to certain rights and minority protections, as well as the right to appoint two of five members on the Atria board of directors.

#### Competition

We generally compete for investments in seniors housing and healthcare assets with publicly traded, private and non-listed healthcare REITs, real estate partnerships, healthcare providers, healthcare lenders and other investors, including developers, banks, insurance companies, pension funds, government-sponsored entities and private equity firms, some of whom may have greater financial resources and lower costs of capital than we do. Increased competition challenges our ability to identify and successfully capitalize on opportunities that meet our objectives, which is affected by, among other factors, the availability of suitable acquisition or investment targets, our ability to negotiate acceptable transaction terms and our access to and cost of capital. See “Risk Factors—Risks Arising from Our Business—Our pursuit of investments in and acquisitions of, or our development or redevelopment of, seniors housing and healthcare assets may be unsuccessful or fail to meet our expectations” included in Item 1A of this Annual Report on Form 10-K and “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Our tenants, operators and managers also compete on a local and regional basis with other healthcare operating companies that provide comparable services. Seniors housing community, skilled nursing facility and hospital operators compete to attract and retain residents and patients to our properties based on scope and quality of care, reputation and financial condition, price, location and physical appearance of the properties, services offered, qualified personnel, physician referrals and family preferences. With respect to MOBs, we and our third-party managers compete to attract and retain tenants based on many of the same factors, in addition to quality of the affiliated health system, physician preferences and proximity to hospital campuses. The ability of our tenants, operators and managers to compete successfully could be affected by private, federal and state reimbursement programs and other laws and regulations. See “Risk Factors—Risks Arising from Our Business—Our tenants, operators and managers may be adversely affected by healthcare regulation and enforcement” and “—Changes in the reimbursement rates or methods of payment from third-party payors, including the Medicare and Medicaid programs, could have a material adverse effect on certain of our tenants and operators and on us” included in Item 1A of this Annual Report on Form 10-K.

#### Employees

As of December 31, 2015, we had 466 employees, including 258 employees associated with our MOB operations reportable business segment, but excluding 1,319 employees at our Canadian seniors housing communities under the supervision and control of our independent managers. Although the applicable manager is responsible for hiring and maintaining the labor force at each of our Canadian seniors housing communities, we bear many of the costs and risks generally borne by employers, particularly with respect to those properties with unionized labor. None of our employees is subject to a collective bargaining agreement, other than those employees in the Canadian seniors housing communities managed by Sunrise or Atria. We believe that relations with our employees are positive. See “Risk Factors—Risks Arising from Our Business—

Our operating assets expose us to various operational risks, liabilities and claims that could adversely affect our ability to generate revenues or increase our costs and could have a Material Adverse Effect on us” included in Item 1A of this Annual Report on Form 10-K.

#### Insurance

We maintain or require in our lease, management and other agreements that our tenants, operators and managers maintain all applicable lines of insurance on our properties and their operations. We believe that the amount and scope of insurance coverage provided by our policies and the policies required to be maintained by our tenants, operators and managers are customary for similarly situated companies in our industry. Although we regularly monitor our tenants’, operators’ and managers’ compliance with their respective insurance requirements, we cannot assure you that they will maintain the required insurance coverages, and any failure, inability or unwillingness by our tenants, operators and managers to do so could have a Material Adverse Effect on us. We also cannot assure you that we will continue to require the same levels of insurance coverage under our lease, management and other agreements, that such insurance coverage will be available at a reasonable cost in the future or that the policies maintained will fully cover all losses related to our properties upon the occurrence of a catastrophic event, nor can we assure you of the future financial viability of the insurers.

We maintain the property insurance for all of our senior living operations, as well as the general and professional liability insurance for our seniors housing communities and related operations managed by Atria. However, Sunrise maintains the general and professional liability insurance for our seniors housing communities and related operations that it manages in accordance with the terms of our management agreements. Under our management agreements with Sunrise, we may elect, on an annual basis, whether we or Sunrise will bear responsibility for maintaining the required insurance coverage for the applicable properties, but the costs of such insurance are facility expenses paid from the revenues of those properties, regardless of who maintains the insurance.

Through our MOB operations, we provide engineering, construction and architectural services in connection with new development projects, and any design, construction or systems failures related to the properties we develop could result in substantial injury or damage to our clients or third parties. Any such injury or damage claims may arise in the ordinary course and may be asserted with respect to ongoing or completed projects. Although we maintain liability insurance to protect us against these claims, if any claim results in a loss, we cannot assure you that our policy limits would be adequate to cover the loss in full. If we sustain losses in excess of our insurance coverage, we may be required to pay the difference and we could lose our investment in, or experience reduced profits and cash flows from, the affected MOB, which could have a Material Adverse Effect on us.

For various reasons, including to reduce and manage costs, many healthcare companies utilize different organizational and corporate structures coupled with self-insurance trusts or captive programs that may provide less coverage than a traditional insurance policy. As a result, companies that self-insure could incur large funded and unfunded general and professional liability expenses, which could have a material adverse effect on their liquidity, financial condition and results of operations. The implementation of a trust or captive by any of our tenants, operators or managers could adversely affect such person’s ability to satisfy its obligations under, or otherwise comply with the terms of, its respective lease, management and other agreements with us, which could have a Material Adverse Effect on us.

Likewise, if we decide to implement a captive or self-insurance program, any large funded and unfunded general and professional liability expenses that we incur could have a Material Adverse Effect on us.

#### Additional Information

We maintain a website at [www.ventasreit.com](http://www.ventasreit.com). The information on our website is not incorporated by reference in this Annual Report on Form 10-K, and our web address is included as an inactive textual reference only.

We make available, free of charge, through our website our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13 or 15(d) of the Exchange Act as soon as reasonably practicable after we electronically file such material with, or furnish it to, the SEC. In addition, our Guidelines on Governance, our Global Code of Ethics and Business Conduct (including waivers from and amendments to that document) and the charters for each of our Audit and Compliance, Nominating and Corporate Governance and Executive Compensation Committees are available on our website, and we will mail copies of the foregoing documents to stockholders, free of charge, upon request to our Corporate Secretary at Ventas, Inc., 353 North Clark Street, Suite 3300, Chicago, Illinois 60654.





## GOVERNMENTAL REGULATION

### Healthcare Regulation

#### Overview

Our tenants, operators and managers are typically subject to extensive and complex federal, state and local laws and regulations relating to quality of care, licensure and certificate of need, government reimbursement, fraud and abuse practices, qualifications of personnel, adequacy of plant and equipment, and other laws and regulations governing the operation of healthcare facilities. We expect that the healthcare industry will, in general, continue to face increased regulation and pressure in these areas. The applicable rules are wide-ranging and can subject our tenants, operators and managers to civil, criminal, and administrative sanctions, including: the possible loss of accreditation or license; denial of reimbursement; imposition of fines; suspension, decertification, or exclusion from federal and state healthcare programs; or facility closure. Changes in laws or regulations, reimbursement policies, enforcement activity and regulatory non-compliance by tenants, operators and managers can all have a significant effect on their operations and financial condition, which in turn may adversely impact us, as detailed below and set forth under “Risk Factors” in Part I, Item 1A of this Annual Report on Form 10-K.

Although the properties within our portfolio may be subject to varying levels of governmental scrutiny, we expect that the healthcare industry, in general, will continue to face increased regulation and pressure in the areas of fraud, waste and abuse, cost control, healthcare management and provision of services, among others. We also expect that efforts by third-party payors, such as the federal Medicare program, state Medicaid programs and private insurance carriers (including health maintenance organizations and other health plans), to impose greater discounts and more stringent cost controls upon operators (through changes in reimbursement rates and methodologies, discounted fee structures, the assumption by healthcare providers of all or a portion of the financial risk or otherwise) will intensify and continue. A significant expansion of applicable federal, state or local laws and regulations, existing or future healthcare reform measures, new interpretations of existing laws and regulations, changes in enforcement priorities, or significant limits on the scope of services reimbursed or reductions in reimbursement rates could have a material adverse effect on certain of our operators’ liquidity, financial condition and results of operations and, in turn, their ability to satisfy their contractual obligations, including making rental payments under and otherwise complying with the terms of our leases.

#### Licensure, Certification and CONs

In general, the operators of our skilled nursing facilities and hospitals must be licensed and periodically certified through various regulatory agencies that determine compliance with federal, state and local laws to participate in the Medicare and Medicaid programs. Legal requirements pertaining to such licensure and certification relate to the quality of medical care provided by the operator, qualifications of the operator’s administrative personnel and clinical staff, adequacy of the physical plant and equipment and continuing compliance with applicable laws and regulations. A loss of licensure or certification could adversely affect a skilled nursing facility or hospital operator’s ability to receive payments from the Medicare and Medicaid programs, which, in turn, could adversely affect its ability to satisfy its obligations to us.

In addition, many of our skilled nursing facilities and hospitals are subject to state CON laws that require governmental approval prior to the development or expansion of healthcare facilities and services. The approval process in these states generally requires a facility to demonstrate the need for additional or expanded healthcare facilities or services. CONs, where applicable, are also sometimes necessary for changes in ownership or control of licensed facilities, addition of beds, investment in major capital equipment, introduction of new services or termination of services previously approved through the CON process. CON laws and regulations may restrict an operator’s ability to expand our properties and grow its business in certain circumstances, which could have an adverse effect on the operator’s revenues and, in turn, its ability to make rental payments under and otherwise comply with the terms of our leases. See “Risk Factors-Risks Arising from Our Business-If we must replace any of our tenants or operators, we might be unable to reposition the properties on as favorable terms, or at all, and we could be subject to delays, limitations and expenses, which could have a Material Adverse Effect on us” included in Part I, Item 1A of this Annual Report on Form 10-K.

Compared to skilled nursing facilities and hospitals, seniors housing communities (other than those that receive Medicaid payments) do not receive significant funding from governmental healthcare programs and are subject to

relatively few, if any, federal regulations. Instead, to the extent they are regulated, such regulation consists primarily of state and local laws governing licensure, provision of services, staffing requirements and other operational matters, which vary greatly from one jurisdiction to another. Although recent growth in the U.S. seniors housing industry has attracted the attention of various federal agencies that believe more federal regulation of these properties is necessary, Congress thus far has deferred to state regulation of seniors housing communities. However, as a result of this growth and increased federal scrutiny, some states have revised and strengthened their regulation of seniors housing communities, and more states are expected to do the same in the future.

#### Fraud and Abuse Enforcement

Skilled nursing facilities, hospitals and senior housing communities that receive Medicaid payments are subject to various complex federal, state and local laws and regulations that govern healthcare providers' relationships and arrangements and prohibit fraudulent and abusive business practices. These laws and regulations include, among others:

- Federal and state false claims acts, which, among other things, prohibit healthcare providers from filing false claims or making false statements to receive payment from Medicare, Medicaid or other governmental healthcare programs;
- Federal and state anti-kickback and fee-splitting statutes, including the Medicare and Medicaid anti-kickback statute, which prohibit the payment, receipt or solicitation of any remuneration to induce referrals of patients for items or services covered by a governmental healthcare program, including Medicare and Medicaid;
- Federal and state physician self-referral laws, including the federal Stark Law, which generally prohibits physicians from referring patients enrolled in certain governmental healthcare programs to providers of certain designated health services in which the referring physician or an immediate family member of the referring physician has an ownership or other financial interest;
- The federal Civil Monetary Penalties Law, which authorizes the U.S. Department of Health and Human Services (“HHS”) to impose civil penalties administratively for fraudulent acts; and
- State and federal data privacy and security laws, including the privacy and security rules of the Health Insurance Portability and Accountability Act of 1996 (“HIPAA”), which provide for the privacy and security of certain individually identifiable health information.

Violating these healthcare fraud and abuse laws and regulations may result in criminal and civil penalties, such as punitive sanctions, damage assessments, monetary penalties, imprisonment, denial of Medicare and Medicaid payments, and exclusion from the Medicare and Medicaid programs. The responsibility for enforcing these laws and regulations lies with a variety of federal, state and local governmental agencies, however they can also be enforced by private litigants through federal and state false claims acts and other laws that allow private individuals to bring whistleblower suits known as qui tam actions.

Congress has significantly increased funding to the governmental agencies charged with enforcing the healthcare fraud and abuse laws to facilitate increased audits, investigations and prosecutions of providers suspected of healthcare fraud. As a result, government investigations and enforcement actions brought against healthcare providers have increased significantly in recent years and are expected to continue. A violation of federal or state anti-fraud and abuse laws or regulations by an operator of our properties could have a material adverse effect on the operator's liquidity, financial condition or results of operations, which could adversely affect its ability to satisfy its contractual obligations, including making rental payments under and otherwise complying with the terms of our leases.

#### Reimbursement

The majority of skilled nursing facilities reimbursement, and a significant percentage of hospital reimbursement, is through Medicare and Medicaid. Medical buildings and other healthcare related properties have provider tenants that participate in Medicare and Medicaid. These programs are often their largest source of funding. Seniors housing communities generally do not receive funding from Medicare or Medicaid, but their ability to retain their residents is impacted by policy decisions and initiatives established by the administrators of Medicare and Medicaid. The passage of the Affordable Care Act (“ACA”) in 2010 allowed formerly uninsured Americans to acquire coverage and utilize additional health care services. In addition, the ACA gave the Centers for Medicare and Medicaid Services new authorities to implement Medicaid waiver and pilot programs that impact healthcare and long term custodial care reimbursement by Medicare and Medicaid. These activities promote “aging in place”, allowing senior citizens to stay longer in seniors housing communities, and diverting or delaying their admission into skilled nursing facilities. The potential risks that accompany these regulatory and market changes are discussed below.

As a result of the ACA, and specifically Medicaid expansion and establishment of Health Insurance Exchanges providing subsidized health insurance, an estimated seventeen million more Americans have health insurance. These newly-insured Americans utilize services delivered by providers at medical buildings and other healthcare facilities. The ACA remains controversial and continued attempts to repeal or reverse aspects of the law could result in insured individuals losing coverage, and consequently foregoing services offered by provider tenants in medical buildings and

other healthcare facilities.

12

---

Enabled by the Medicare Modernization Act (2003) and subsequent laws, Medicare and Medicaid have implemented pilot programs (officially termed demonstrations or models) to “divert” elderly from skilled nursing facilities and promote “aging in place” in “the least restrictive environment.” Several states have implemented Home and Community-based Medicaid waiver programs that increase the support services available to senior citizens in senior housing, lengthening the time that many seniors can live outside of a skilled nursing facility. These Medicaid waiver programs are subject to re-approval and pilots are time-limited. Roll-back or expiration of these programs could have an adverse effect on the senior housing market.

The Centers for Medicare and Medicaid Services is currently in the midst of transitioning Medicare from a traditional fee for service reimbursement model to capitated, value-based, and bundled payment approaches in which the government pays a set amount for each beneficiary for a defined period of time, based on that person’s underlying medical needs, rather than the actual services provided. The result is increasing use of management tools to oversee individual providers and coordinate their services. This puts downward pressure on the number and expense of services provided. Roughly eight million Medicare beneficiaries now receive care via Accountable Care Organizations, and Medicare Advantage health plans now provide care for roughly seventeen million Medicare beneficiaries. The continued trend toward capitated, value-based, and bundled payment approaches has the potential diminish the market for certain healthcare providers, particularly specialist physicians and providers of particular diagnostic technologies such Medical Resonance Imaging services. This could adversely impact the medical properties that house these physicians and medical technology providers.

The majority of Medicare payments continue to be made through traditional Medicare Part A and Part B fee-for-service schedules. The Medicare and CHIP Reauthorization Act of 2015 (“MACRA”) addresses the risk of a Sustainable Growth Rate cut in Medicare payments for physician services. However, other annual Medicare payment regulations, particularly with respect to certain hospitals, skilled nursing care, and home health services have resulted in lower net pay increases than providers of those services have often expected. In addition, MACRA establishes a multi-year transition into pay-for-quality approaches for Medicare physicians and other providers. This will include payment reductions for providers who do not meet government quality standards. The implementation of pay-for-quality models is expected to produce funding disparities that could adversely impact some provider tenants in medical buildings and other health care properties.

For the year ended December 31, 2015, approximately 11% of our total revenues and 19% of our total NOI (in each case excluding amounts in discontinued operations) were attributable to skilled nursing facilities and hospitals in which our third-party tenants receive reimbursement for their services under governmental healthcare programs, such as Medicare and Medicaid. We are neither a participant in, nor a direct recipient of, any reimbursement under these programs with respect to those leased facilities.

#### Environmental Regulation

As an owner of real property, we are subject to various federal, state and local laws and regulations regarding environmental, health and safety matters.

These laws and regulations address, among other things, asbestos, polychlorinated biphenyls, fuel oil management, wastewater discharges, air emissions, radioactive materials, medical wastes, and hazardous wastes, and, in certain cases, the costs of complying with these laws and regulations and the penalties for non-compliance can be substantial. With respect to our properties that are operated or managed by third parties, we may be held primarily or jointly and severally liable for costs relating to the investigation and clean-up of any property from which there is or has been an actual or threatened release of a regulated material and any other affected properties, regardless of whether we knew of or caused the release. Such costs typically are not limited by law or regulation and could exceed the property’s value. In addition, we may be liable for certain other costs, such as governmental fines and injuries to persons, property or natural resources, as a result of any such actual or threatened release. See “Risk Factors-Risks Arising from Our Business-We could incur substantial liabilities and costs if any of our properties are found to be contaminated with hazardous substances or we become involved in any environmental disputes” included in Item 1A of this Annual Report on Form 10-K.

Under the terms of our lease, management and other agreements, we generally have a right to indemnification by the tenants, operators and managers of our properties for any contamination caused by them. However, we cannot assure you that our tenants, operators and managers will have the financial capability or willingness to satisfy their respective indemnification obligations to us, and any failure, inability or unwillingness to do so may require us to satisfy the underlying environmental claims.

In general, we have also agreed to indemnify our tenants and operators against any environmental claims (including penalties and clean-up costs) resulting from any condition arising in, on or under, or relating to, the leased properties at any time before the applicable lease commencement date. With respect to our senior living operating portfolio, we have agreed to indemnify our managers against any environmental claims (including penalties and clean-up costs) resulting from any condition on those properties, unless the manager caused or contributed to that condition. We did not make any material capital expenditures in connection with environmental, health, and safety laws, ordinances and regulations in 2015 and do not expect that we will be required to make any such material capital expenditures during 2016.

#### Canada

In Canada, seniors housing communities are currently generally subject to significantly less regulation than skilled nursing facilities and hospitals, and the regulation of such facilities is principally a matter of provincial and municipal jurisdiction. As a result, the regulatory regimes that apply to seniors housing communities vary depending on the province (and in certain circumstances, the city) in which a facility is located. Recently, certain Canadian provinces have taken steps to implement regulatory measures that could result in enhanced regulation for seniors housing communities in such provinces.

#### CERTAIN U.S. FEDERAL INCOME TAX CONSIDERATIONS

The following discussion summarizes certain U.S. federal income tax considerations that may be relevant to you as a holder of our stock. It is not tax advice, nor does it purport to address all aspects of U.S. federal income taxation that may be important to particular stockholders in light of their personal circumstances or to certain types of stockholders, such as insurance companies, tax-exempt organizations (except to the extent discussed below under “-Treatment of Tax-Exempt Stockholders”), financial institutions, pass-through entities (or investors in such entities) or broker-dealers, and non-U.S. individuals and entities (except to the extent discussed below under “-Special Tax Considerations for Non-U.S. Stockholders”), that may be subject to special rules.

The statements in this section are based on the Internal Revenue Code of 1986, as amended (the “Code”), U.S. Treasury Regulations, Internal Revenue Service (“IRS”) rulings, and judicial decisions now in effect, all of which are subject to change or different interpretation, possibly with retroactive effect. The laws governing the U.S. federal income tax treatment of REITs and their stockholders are highly technical and complex, and this discussion is qualified in its entirety by the authorities listed above. We cannot assure you that new laws, interpretations of law or court decisions will not cause any statement herein to be inaccurate.

#### Federal Income Taxation of Ventas

We elected REIT status beginning with the year ended December 31, 1999. We believe that we have satisfied the requirements to qualify as a REIT for federal income tax purposes for all tax years starting in 1999, and we intend to continue to do so. By qualifying for taxation as a REIT, we generally are not subject to federal income tax on net income that we currently distribute to stockholders, which substantially eliminates the “double taxation” (i.e., taxation at both the corporate and stockholder levels) that results from investment in a C corporation (i.e., a corporation generally subject to full corporate-level tax).

Notwithstanding such qualification, we are subject to federal income tax on any undistributed taxable income, including undistributed net capital gains, at regular corporate rates. In addition, we are subject to a 4% excise tax if we do not satisfy specific REIT distribution requirements. See “-Requirements for Qualification as a REIT-Annual Distribution Requirements.” Under certain circumstances, we may be subject to the “alternative minimum tax” on our undistributed items of tax preference. If we have net income from the sale or other disposition of “foreclosure property” (as described below) held primarily for sale to customers in the ordinary course of business or certain other non-qualifying income from foreclosure property, we are subject to tax at the highest corporate rate on that income. See “-Requirements for Qualification as a REIT-Foreclosure Property.” In addition, if we have net income from “prohibited transactions” (which are, in general, certain sales or other dispositions of property (other than foreclosure property) held primarily for sale to customers in the ordinary course of business), that income is subject to a 100% tax. We also may be subject to “Built-in Gains Tax” on any appreciated asset that we own or acquire that was previously owned by a C corporation. If we dispose of any such asset and recognize gain on the disposition during the five-year



period immediately after the asset was owned by a C corporation (either prior to our REIT election, or through stock acquisition or merger), then we generally are subject to regular corporate income tax on the gain equal to the lesser of the recognized gain at the time of disposition or the built-in gain in that asset as of the date it became a REIT asset.

If we fail to satisfy either of the gross income tests for qualification as a REIT (as discussed below), but maintain such qualification under the relief provisions of the Code, we will be subject to a 100% tax on the gross income attributable to the amount by which we failed the applicable test, multiplied by a fraction intended to reflect our profitability. In addition, if we violate one or more of the REIT asset tests (as discussed below), we may avoid a loss of our REIT status if we qualify under certain relief provisions and, among other things, pay a tax equal to the greater of \$50,000 or the highest corporate tax rate multiplied by the net income generated by the non-qualifying asset during a specified period. If we fail to satisfy any requirement for REIT qualification, other than the gross income or assets tests mentioned above, but maintain such qualification by meeting certain other requirements, we may be subject to a \$50,000 penalty for each failure. Finally, we will incur a 100% excise tax on the income derived from certain transactions with a taxable REIT subsidiary (including rental income derived from leasing properties to a taxable REIT subsidiary) that are not conducted on an arm's-length basis.

See “-Requirements for Qualification as a REIT” below for other circumstances in which we may be required to pay federal taxes.

#### Requirements for Qualification as a REIT

To qualify as a REIT, we must meet the requirements discussed below relating to our organization, sources of income, nature of assets and distributions of income to our stockholders.

#### Organizational Requirements

The Code defines a REIT as a corporation, trust or association: (i) that is managed by one or more directors or trustees; (ii) the beneficial ownership of which is evidenced by transferable shares or by transferable certificates of beneficial interest; (iii) that would be taxable as a domestic corporation but for Sections 856 through 859 of the Code; (iv) that is neither a financial institution nor an insurance company subject to certain provisions of the Code; (v) the beneficial ownership of which is held by 100 or more persons during at least 335 days of a taxable year of 12 months, or during a proportionate part of a shorter taxable year (the “100 Shareholder Rule”); (vi) not more than 50% in value of the outstanding stock of which is owned, directly or indirectly, by five or fewer individuals (as defined in the Code to include certain entities) during the last half of each taxable year (the “5/50 Rule”); (vii) that makes an election to be a REIT (or has made such election for a prior taxable year) and satisfies all relevant filing and other administrative requirements established by the IRS that must be met in order to elect and to maintain REIT status; (viii) that uses a calendar year for federal income tax purposes; and (ix) that meets certain other tests, described below, regarding the nature of its income and assets.

We believe, but cannot assure you, that we have satisfied and will continue to satisfy the organizational requirements for qualification as a REIT. Although our certificate of incorporation contains certain limits on the ownership of our stock that are intended to prevent us from failing the 5/50 Rule or the 100 Shareholder Rule, we cannot assure you as to the effectiveness of those limits.

To qualify as a REIT, a corporation also may not have (as of the end of the taxable year) any earnings and profits that were accumulated in periods before it elected REIT status or that are from acquired non-REIT corporations. We believe that we have not had any accumulated earnings and profits that are attributable to non-REIT periods or from acquired corporations that were not REITs, although the IRS is entitled to challenge that determination.

#### Gross Income Tests

We must satisfy two annual gross income requirements to qualify as a REIT:

At least 75% of our gross income (excluding gross income from prohibited transactions) for each taxable year must consist of defined types of income derived directly or indirectly from investments relating to real property or mortgages on real property (including pledges of equity interest in certain entities holding real property and also including “rents from real property” (as defined in the Code)) and, in certain circumstances, interest on certain types of temporary investment income; and

At least 95% of our gross income (excluding gross income from prohibited transactions) for each taxable year must be derived from such real property or temporary investments, dividends, interest and gain from the sale or disposition of

stock or securities, or from any combination of the foregoing.

We believe, but cannot assure you, that we have been and will continue to be in compliance with these gross income tests. If we fail to satisfy one or both tests for any taxable year, we nevertheless may qualify as a REIT for that year if we qualify

15

---

under certain relief provisions of the Code, in which case we would be subject to a 100% tax on the gross income attributable to the amount by which we failed the applicable test. If we fail to satisfy one or both tests and do not qualify under the relief provisions for any taxable year, we will not qualify as a REIT for that year, which would have a Material Adverse Effect on us.

#### Asset Tests

At the close of each quarter of our taxable year, we must satisfy the following tests relating to the nature of our assets: At least 75% of the value of our total assets must be represented by cash or cash items (including certain receivables), government securities, “real estate assets” (including interests in real property and in mortgages on real property and shares in other qualifying REITs) (for taxable years beginning after December 31, 2015, the term “real estate assets” also includes (i) unsecured debt instruments of REITs that are required to file annual and periodic reports with the SEC under the Exchange Act (“Publicly Offered REITs”) (ii) personal property securing a mortgage secured by both real property and personal property if the fair market value of such personal property does not exceed 15% of the combined fair market value of all such personal and real property and (iii) personal property leased in connection with a lease of real property for which the rent attributable to personal property is not greater than 15% of the total rent received under the lease) or, in cases where we raise new capital through stock or long-term (i.e., having a maturity of at least five years) debt offerings, temporary investments in stock or debt instruments during the one-year period following our receipt of such capital (the “75% asset test”); and

Of the investments not meeting the requirements of the 75% asset test, the value of any single issuer’s debt and equity securities that we own (other than our equity interests in any entity classified as a partnership for federal income tax purposes, the stock or debt of a taxable REIT subsidiary or the stock or debt of a qualified REIT subsidiary or other disregarded entity subsidiary) may not exceed 5% of the value of our total assets (the “5% asset test”), and we may not own more than 10% of any single issuer’s outstanding voting securities (the “10% voting securities test”) or more than 10% of the value of any single issuer’s outstanding securities (the “10% value test”), subject to limited “safe harbor” exceptions.

No more than 25% (20% for taxable years beginning after December 31, 2017) of the value of our total assets can be represented by securities of taxable REIT subsidiaries (the “25% TRS Test” or after December 31, 2017, the “20% TRS Test”).

For taxable years beginning after December 31, 2015, the aggregate value of all unsecured debt instruments of Publicly Offered REITs that we hold may not exceed 25% of the value of our total assets.”

We believe, but cannot assure you, that we have been and will continue to be in compliance with the asset tests described above. If we fail to satisfy one or more asset tests at the end of any quarter, we nevertheless may continue to qualify as a REIT if we satisfied all of the asset tests at the close of the preceding calendar quarter and the discrepancy between the value of our assets and the asset test requirements is due to changes in the market values and not caused in any part by our acquisition of non-qualifying assets.

Furthermore, if we fail to satisfy any of the asset tests at the end of any calendar quarter without curing that failure within 30 days after quarter end, we would fail to qualify as a REIT unless we qualified under certain relief provisions enacted as part of the American Jobs Creation Act of 2004. Under one relief provision, we would continue to qualify as a REIT if our failure to satisfy the 5% asset test, the 10% voting securities test or the 10% value test is due to our ownership of assets having a total value not exceeding the lesser of 1% of our assets at the end of the relevant quarter or \$10 million and we disposed of those assets (or otherwise met such asset tests) within six months after the end of the quarter in which the failure was identified. If we fail to satisfy any of the asset tests for a particular quarter but do not qualify under the relief provision described in the preceding sentence, then we would be deemed to have satisfied the relevant asset test if: (i) following identification of the failure, we filed a schedule containing a description of each asset that caused the failure; (ii) the failure was due to reasonable cause and not willful neglect; (iii) we disposed of the non-qualifying asset (or otherwise met the relevant asset test) within six months after the end of the quarter in

which the failure was identified; and (iv) we paid a penalty tax equal to the greater of \$50,000 or the highest corporate tax rate multiplied by the net income generated by the non-qualifying asset during the period beginning on the first date of the failure and ending on the date we disposed of the asset (or otherwise cured the asset test failure). We cannot predict whether in all circumstances we would be entitled to the benefit of these relief provisions, and if we fail to satisfy any of the asset tests and do not qualify for the relief provisions, we will lose our REIT status, which would have a Material Adverse Effect on us.

## Foreclosure Property

The foreclosure property rules permit us (by our election) to foreclose or repossess properties without being disqualified as a REIT as a result of receiving income that does not qualify under the gross income tests. However, in such a case, we would be subject to a corporate tax on the net non-qualifying income from “foreclosure property,” and the after-tax amount would increase the dividends we would be required to distribute to stockholders. See “-Annual Distribution Requirements”. The corporate tax imposed on non-qualifying income would not apply to income that qualifies as “good REIT income,” such as a lease of qualified healthcare property to a taxable REIT subsidiary, where the taxable REIT subsidiary engages an “eligible independent contractor” to manage and operate the property. Foreclosure property treatment will end on the first day on which we enter into a lease of the applicable property that will give rise to income that does not constitute “good REIT income” under Section 856(c)(3) of the Code, but will not end if the lease will give rise only to good REIT income. Foreclosure property treatment also will end if any construction takes place on the property (other than completion of a building or other improvement that was more than 10% complete before default became imminent). Foreclosure property treatment (other than for qualified healthcare property) is available for an initial period of three years and may, in certain circumstances, be extended for an additional three years. Foreclosure property treatment for qualified healthcare property is available for an initial period of two years and may, in certain circumstances, be extended for an additional four years.

## Taxable REIT Subsidiaries

A taxable REIT subsidiary, or “TRS,” is a corporation subject to tax as a regular C corporation. Generally, a TRS can own assets that cannot be owned by a REIT directly and can perform tenant services (excluding the direct or indirect operation or management of a lodging or healthcare facility) that would otherwise disqualify the REIT’s rental income under the gross income tests. Notwithstanding general restrictions on related party rent, a REIT can lease healthcare properties to a TRS if the TRS does not manage or operate the properties and instead engages an eligible independent contractor to manage them. We are permitted to own up to 100% of a TRS, subject to the 25% TRS Test (or 20% TRS Test, as applicable) but the Code imposes certain limits on the ability of the TRS to deduct interest payments made to us. In addition, we are subject to a 100% penalty tax on any excess payments received by us or any excess expenses deducted by the TRS if the economic arrangements between the REIT, the REIT’s tenants and the TRS are not comparable to similar arrangements among unrelated parties.

## Annual Distribution Requirements

In order to be taxed as a REIT, we are required to distribute dividends (other than capital gain dividends) to our stockholders in an amount at least equal to the sum of (i) 90% of our “REIT taxable income” (computed without regard to the dividends paid deduction and our net capital gain) and (ii) 90% of the net income (after tax), if any, from foreclosure property, minus the sum of certain items of non-cash income. These dividends must be paid in the taxable year to which they relate, but may be paid in the following taxable year if (i) they are declared in October, November or December, payable to stockholders of record on a specified date in one of those months and actually paid during January of such following year or (ii) they are declared before we timely file our tax return for such year and paid on or before the first regular dividend payment after such declaration, and we elect on our federal income tax return for the prior year to have a specified amount of the subsequent dividend treated as paid in the prior year. To the extent we do not distribute all of our net capital gain or at least 90%, but less than 100%, of our REIT taxable income, as adjusted, we will be subject to tax on the undistributed amount at regular capital gains and ordinary corporate tax rates, except to the extent of our net operating loss or capital loss carryforwards. If we pay any Built-in Gains Taxes, those taxes will be deductible in computing REIT taxable income. Moreover, if we fail to distribute during each calendar year (or, in the case of distributions with declaration and record dates falling in the last three months of the calendar year, by the end of January following such year) at least the sum of 85% of our REIT ordinary income for such year, 95% of our REIT capital gain net income for such year (other than long-term capital gain we elect to retain and treat as having been distributed to stockholders), and any undistributed taxable income from prior periods, we will be subject to a 4% nondeductible excise tax on the excess of such required distribution over the amounts actually distributed.

We believe, but cannot assure you, that we have satisfied the annual distribution requirements for the year of our initial REIT election and each subsequent year through the year ended December 31, 2015. Although we intend to satisfy the annual distribution requirements to continue to qualify as a REIT for the year ending December 31, 2016 and thereafter, economic, market, legal, tax or other considerations could limit our ability to meet those requirements.

We have net operating loss carryforwards that we may use to reduce our annual distribution requirements. See “Note 13-Income Taxes” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

## Failure to Continue to Qualify

If we fail to satisfy one or more requirements for REIT qualification, other than by violating a gross income or asset test for which relief is available under the circumstances described above, we would retain our REIT qualification if the failure is due to reasonable cause and not willful neglect and if we pay a penalty of \$50,000 for each such failure. We cannot predict whether in all circumstances we would be entitled to the benefit of this relief provision.

If our election to be taxed as a REIT is revoked or terminated in any taxable year (e.g., due to a failure to meet the REIT qualification tests without qualifying for any applicable relief provisions), we would be subject to tax (including any applicable alternative minimum tax) on our taxable income at regular corporate rates (for all open tax years beginning with the year our REIT election is revoked or terminated), and we would not be required to make distributions to stockholders, nor would we be entitled to deduct any such distributions. All distributions to stockholders (to the extent of our current and accumulated earnings and profits) would be taxable as ordinary income, except to the extent such dividends are eligible for the qualified dividends rate generally available to non-corporate holders, and, subject to certain limitations, corporate stockholders would be eligible for the dividends received deduction. In addition, we would be prohibited from re-electing REIT status for the four taxable years following the year during which we ceased to qualify as a REIT, unless certain relief provisions of the Code applied. We cannot predict whether we would be entitled to such relief.

## New Partnership Audit Rules

The recently enacted Bipartisan Budget Act of 2015 changes the rules applicable to U.S. federal income tax audits of partnerships. Under the new rules (which are generally effective for taxable years beginning after December 31, 2017), among other changes and subject to certain exceptions, any audit adjustment to items of income, gain, loss, deduction, or credit of a partnership (and any partner's distributive share thereof) is determined, and taxes, interest, or penalties attributable thereto are assessed and collected, at the partnership level. Although it is uncertain how these new rules will be implemented, it is possible that they could result in partnerships in which we directly or indirectly invest being required to pay additional taxes, interest and penalties as a result of an audit adjustment, and we, as a direct or indirect partner of these partnerships, could be required to bear the economic burden of those taxes, interest, and penalties even though we, as a REIT, may not otherwise have been required to pay additional corporate-level taxes had we owned the assets of the partnership directly. The changes created by these new rules are sweeping and in many respects dependent on the promulgation of future regulations or other guidance by the U.S. Treasury. You should consult with your tax advisors with respect to these changes and their potential impact on your investment in our common stock.

## Federal Income Taxation of U.S. Stockholders

As used in this discussion, the term "U.S. Stockholder" refers to any beneficial owner of our stock that is, for U.S. federal income tax purposes, an individual who is a citizen or resident of the United States, a corporation created or organized in or under the laws of the United States, any state thereof or the District of Columbia, an estate the income of which must be included in gross income for U.S. federal income tax purposes regardless of its source, or a trust if (i) a U.S. court is able to exercise primary supervision over the administration of such trust and one or more U.S. persons have authority to control all substantial decisions of the trust or (ii) the trust has elected under applicable U.S. Treasury Regulations to retain its pre-August 20, 1996 classification as a U.S. person. If an entity treated as a partnership for U.S. federal income tax purposes holds our stock, the tax treatment of a partner in the partnership will generally depend on the status of the partner and the activities of the partnership. Partners in partnerships holding our stock should consult their tax advisors. This section assumes the U.S. Stockholder holds our stock as a capital asset (that is, for investment).

Provided we qualify as a REIT, distributions made to our taxable U.S. Stockholders out of current or accumulated earnings and profits (and not designated as capital gain dividends) generally will be taxable to such U.S. Stockholders as ordinary income and will not be eligible for the qualified dividends rate generally available to non-corporate holders or for the dividends received deduction generally available to corporations. Distributions that are designated as capital gain dividends will be taxed as a long-term capital gain (to the extent such distributions do not exceed our actual net capital gain for the taxable year) without regard to the period for which the stockholder has held our stock.



The distributions we designate as capital gain dividends may not exceed our dividends paid for the taxable year, including dividends paid the following year that we treated as paid in the current year. Distributions in excess of current and accumulated earnings and profits will not be taxable to a U.S. Stockholder to the extent they do not exceed the U.S. Stockholder's adjusted basis of our stock (determined on a share-by-share basis), but rather will reduce the U.S. Stockholder's adjusted basis of our stock. To the extent that distributions in excess of current and accumulated earnings and profits exceed the U.S. Stockholder's adjusted basis of our stock, such distributions will be included in income as capital gains and taxable at a rate that will depend on the U.S. Stockholder's holding period for our stock. Any distribution declared by us and payable to a stockholder of record on a specified date in October, November or

December of any year will be treated as both paid by us and received by the stockholder on December 31 of that year, provided that we actually pay the distribution during January of the following calendar year.

We may elect to treat all or a part of our undistributed net capital gain as if it had been distributed to our stockholders. If we so elect, our U.S. Stockholders would be required to include in their income as long-term capital gain their proportionate share of our undistributed net capital gain, as designated by us. Each U.S. Stockholder would be deemed to have paid its proportionate share of the income tax imposed on us with respect to such undistributed net capital gain, and this amount would be credited or refunded to the U.S. Stockholder. In addition, the U.S. Stockholder's tax basis of our stock would be increased by its proportionate share of undistributed net capital gains included in its income, less its proportionate share of the income tax imposed on us with respect to such gains.

U.S. Stockholders may not include in their individual income tax returns any of our net operating losses or net capital losses. Instead, we may carry over those losses for potential offset against our future income, subject to certain limitations. Taxable distributions from us and gain from the disposition of our stock will not be treated as passive activity income, and, therefore, U.S. Stockholders generally will not be able to apply any "passive activity losses" (such as losses from certain types of limited partnerships in which the U.S. Stockholder is a limited partner) against such income. In addition, taxable distributions from us generally will be treated as investment income for purposes of the investment interest limitations.

We will notify stockholders after the close of our taxable year as to the portions of the distributions attributable to that year that constitute ordinary income, return of capital and capital gain. To the extent that a portion of the distribution is designated as a capital gain dividend, we will notify stockholders as to the portion that is a "20% rate gain distribution" and the portion that is an unrecaptured Section 1250 distribution. A 20% rate gain distribution is a capital gain distribution to U.S. Stockholders that are individuals, estates or trusts that is taxable at a maximum rate of 20%. An unrecaptured Section 1250 gain distribution is taxable to U.S. Stockholders that are individuals, estates or trusts at a maximum rate of 25%.

#### Taxation of U.S. Stockholders on the Disposition of Shares of Stock

In general, a U.S. Stockholder must treat any gain or loss realized upon a taxable disposition of our stock as long-term capital gain or loss if the U.S. Stockholder has held the stock for more than one year, and otherwise as short-term capital gain or loss. However, a U.S. Stockholder must treat any loss upon a sale or exchange of shares of our stock held for six months or less as a long-term capital loss to the extent of capital gain dividends and any other actual or deemed distributions from us which the U.S. Stockholder treats as long-term capital gain. All or a portion of any loss that a U.S. Stockholder realizes upon a taxable disposition of our stock may be disallowed if the U.S. Stockholder purchases other shares of our stock (or certain options to acquire our stock) within 30 days before or after the disposition.

#### Medicare Tax on Investment Income

Certain U.S. Stockholders who are individuals, estates or trusts and whose income exceeds certain thresholds are required to pay a 3.8% Medicare tax on dividends and certain other investment income, including capital gains from the sale or other disposition of our stock.

#### Treatment of Tax-Exempt Stockholders

Tax-exempt organizations, including qualified employee pension and profit sharing trusts and individual retirement accounts (collectively, "Exempt Organizations"), generally are exempt from U.S. federal income taxation but are subject to taxation on their unrelated business taxable income ("UBTI"). While many investments in real estate generate UBTI, a ruling published by the IRS states that dividend distributions by a REIT to an exempt employee pension trust do not constitute UBTI, provided that the shares of the REIT are not otherwise used in an unrelated trade or business of the exempt employee pension trust. Based on that ruling, and subject to the exceptions discussed below, amounts distributed by us to Exempt Organizations generally should not constitute UBTI. However, if an Exempt Organization finances its acquisition of our stock with debt, a portion of its income from us will constitute UBTI pursuant to the "debt-financed property" rules. Social clubs, voluntary employee benefit associations, supplemental unemployment benefit trusts and qualified group legal services plans that are exempt from taxation under paragraphs (7), (9), (17) and

(20), respectively, of Section 501(c) of the Code are subject to different UBTI rules, which generally require them to characterize distributions from us as UBTI, and in certain circumstances, a pension trust that owns more than 10% of our stock is required to treat a percentage of the dividends from us as UBTI.

## Special Tax Considerations for Non-U.S. Stockholders

As used herein, the term “Non-U.S. Stockholder” refers to any beneficial owner of our stock that is, for U.S. federal income tax purposes, a nonresident alien individual, foreign corporation, foreign estate or foreign trust, but does not include any foreign stockholder whose investment in our stock is “effectively connected” with the conduct of a trade or business in the United States. Such a foreign stockholder, in general, is subject to U.S. federal income tax with respect to its investment in our stock in the same manner as a U.S. Stockholder (subject to applicable alternative minimum tax and a special alternative minimum tax in the case of nonresident alien individuals). In addition, a foreign corporation receiving income that is treated as effectively connected with a U.S. trade or business also may be subject to an additional 30% “branch profits tax” on its effectively connected earnings and profits (subject to adjustments) unless an applicable tax treaty provides a lower rate or an exemption. Certain certification requirements must be satisfied in order for effectively connected income to be exempt from withholding.

Distributions to Non-U.S. Stockholders that are not attributable to gain from sales or exchanges by us of U.S. real property interests and are not designated by us as capital gain dividends (or deemed distributions of retained capital gains) are treated as dividends of ordinary income to the extent that they are made out of our current or accumulated earnings and profits. Such distributions ordinarily are subject to a withholding tax equal to 30% of the gross amount of the distribution unless an applicable tax treaty reduces or eliminates that tax. Distributions in excess of our current and accumulated earnings and profits are not taxable to a Non-U.S. Stockholder to the extent that such distributions do not exceed the Non-U.S. Stockholder’s adjusted basis of our stock (determined on a share-by-share basis), but rather reduce the Non-U.S. Stockholder’s adjusted basis of our stock. To the extent that distributions in excess of current and accumulated earnings and profits exceed the Non-U.S. Stockholder’s adjusted basis of our stock, such distributions will give rise to tax liability if the Non-U.S. Stockholder would otherwise be subject to tax on any gain from the sale or disposition of our stock, as described below.

We expect to withhold U.S. tax at the rate of 30% on the gross amount of any dividends, other than dividends treated as attributable to gain from sales or exchanges of U.S. real property interests and capital gain dividends, paid to a Non-U.S. Stockholder, unless (i) a lower treaty rate applies and the required IRS Form W-8BEN or IRS Form W-8BEN-E evidencing eligibility for that reduced rate is filed with us or the appropriate withholding agent or (ii) the Non-U.S. Stockholder files an IRS Form W-8ECI or a successor form with us or the appropriate withholding agent properly claiming that the distributions are effectively connected with the Non-U.S. Stockholder’s conduct of a U.S. trade or business.

For any year in which we qualify as a REIT, distributions to a Non-U.S. Stockholder that owns more than 10% of our shares at any time during the one-year period ending on the date of distribution and that are attributable to gain from sales or exchanges by us of U.S. real property interests will be taxed to the Non-U.S. Stockholder under the provisions of the Foreign Investment in Real Property Tax Act of 1980 (“FIRPTA”) as if such gain were effectively connected with a U.S. business. Accordingly, a Non-U.S. Stockholder that owns more than 10% of our shares will be taxed at the normal capital gain rates applicable to a U.S. Stockholder (subject to any applicable alternative minimum tax and a special alternative minimum tax in the case of nonresident alien individuals) and would be required to file a U.S. federal income tax return. Distributions subject to FIRPTA also may be subject to a branch profits tax equal to 30% of its effectively connected earnings and profits (subject to adjustments) if the recipient is a corporate Non-U.S. Stockholder not entitled to treaty relief or exemption. Under FIRPTA, we are required to withhold 35% (which is higher than the maximum rate on long-term capital gains of non-corporate persons) of any distribution to a Non-U.S. Stockholder that owns more than 10% of our shares which is or could be designated as a capital gain dividend attributable to U.S. real property interests. Moreover, if we designate previously made distributions as capital gain dividends attributable to U.S. real property interests, subsequent distributions (up to the amount of such prior distributions) will be treated as capital gain dividends subject to FIRPTA withholding. This amount is creditable against the Non-U.S. Stockholder’s FIRPTA tax liability.

Distributions by us to a “qualified foreign pension fund,” within the meaning of Section 897(l) of the Code (“Qualified Foreign Pension Fund”), or any entity all of the interests of which are held by a Qualified Foreign Pension Fund, is exempt from FIRPTA, but may nonetheless be subject to U.S. federal dividend withholding tax unless an applicable tax treaty or Section 892 of the Code provides an exemption from such dividend withholding tax. Non-U.S.

Stockholders who are Qualified Foreign Pension Funds should consult their tax advisors regarding the application of these rules.

If a Non-U.S. Stockholder does not own more than 10% of our shares at any time during the one-year period ending on the date of a distribution, any capital gain distributions, to the extent attributable to sales or exchanges by us of U.S. real property interests, will not be considered to be effectively connected with a U.S. business, and the Non-U.S. Stockholder would not be required to file a U.S. federal income tax return solely as a result of receiving such a distribution. In that case, the distribution will be treated as an ordinary dividend to that Non-U.S. Stockholder and taxed as an ordinary dividend that is not a capital gain distribution (and subject to withholding), as described above. In addition, the branch profits tax will not apply to the

distribution. Any capital gain distribution, to the extent not attributable to sales or exchanges by us of U.S. real property interests, generally will not be subject to U.S. federal income taxation (regardless of the amount of our shares owned by a Non-U.S. Stockholder).

For so long as our stock continues to be regularly traded on an established securities market, the sale of such stock by any Non-U.S. Stockholder who is not a Ten Percent Non-U.S. Stockholder (as defined below) generally will not be subject to U.S. federal income tax (unless the Non-U.S. Stockholder is a nonresident alien individual who was present in the United States for more than 182 days during the taxable year of the sale and certain other conditions apply, in which case such gain (net of certain sources within the U.S., if any) will be subject to a 30% tax on a gross basis). A “Ten Percent Non-U.S. Stockholder” is a Non-U.S. Stockholder who, at some time during the five-year period preceding such sale or disposition, beneficially owned (including under certain attribution rules) more than 10% of the total fair market value of our stock (as outstanding from time to time).

In general, the sale or other taxable disposition of our stock by a Ten Percent Non-U.S. Stockholder also will not be subject to U.S. federal income tax if we are a “domestically controlled REIT.” A REIT is a “domestically controlled REIT” if, at all times during the five-year period preceding the disposition in question, less than 50% in value of its shares is held directly or indirectly by Non-U.S. Stockholders. For purposes of determining whether a REIT is a domestically controlled qualified REIT, certain special rules apply including the rule that a person who at all applicable times holds less than 5 percent of a class of stock that is “regularly traded” is treated as a U.S. person unless the REIT has actual knowledge that such person is not a U.S. person. Because our common stock is publicly traded, we believe, but cannot assure you, that we currently qualify as a domestically controlled REIT, nor can we assure you that we will so qualify at any time in the future. If we do not constitute a domestically controlled REIT, a Ten Percent Non-U.S. Stockholder generally will be taxed in the same manner as a U.S. Stockholder with respect to gain on the sale of our stock (subject to applicable alternative minimum tax and a special alternative minimum tax in the case of nonresident alien individuals). The sale or other taxable disposition of our stock by a Qualified Foreign Pension Fund, or any entity all of the interests of which are held by a Qualified Foreign Pension Fund, is exempt from U.S. tax irrespective of the level of its shareholding in us and of whether we are a domestically controlled REIT.

Special rules apply to certain collective investment funds that are “qualified shareholders” as defined in Section 897(k)(3) of the Code of a REIT. Such investors, which include publicly traded vehicles that meet certain requirements, should consult with their own tax advisors prior to making an investment in our shares.

A 30% withholding tax will currently be imposed on dividends paid on our stock and will be imposed on gross proceeds from a sale or redemption of our stock paid after December 31, 2018 to (i) foreign financial institutions including non-U.S. investment funds, unless they agree to collect and disclose to the IRS information regarding their direct and indirect U.S. account holders and (ii) certain other foreign entities, unless they certify certain information regarding their direct and indirect U.S. owners. To avoid withholding, foreign financial institutions will need to (i) enter into agreements with the IRS that state that they will provide the IRS information, including the names, addresses and taxpayer identification numbers of direct and indirect U.S. account holders, comply with due diligence procedures with respect to the identification of U.S. accounts, report to the IRS certain information with respect to U.S. accounts maintained, agree to withhold tax on certain payments made to non-compliant foreign financial institutions or to account holders who fail to provide the required information, and determine certain other information as to their account holders, or (ii) in the event that an applicable intergovernmental agreement and implementing legislation are adopted, provide local revenue authorities with similar account holder information or otherwise comply with the terms of the intergovernmental agreement and implementing legislation. Other foreign entities will need to either provide the name, address, and taxpayer identification number of each substantial U.S. owner or certifications of no substantial U.S. ownership unless certain exceptions apply or agree to provide certain information to other revenue authorities for transmittal to the IRS.

#### Information Reporting Requirements and Backup Withholding

Information returns may be filed with the IRS and backup withholding (at a rate of 28%) may be collected in connection with distributions paid or required to be treated as paid during each calendar year and payments of the proceeds of a sale or other disposition of our stock by a stockholder, unless such stockholder is a corporation, non-U.S. person or comes within certain other exempt categories and, when required, demonstrates this fact or

provides a taxpayer identification number, certifies as to no loss of exemption from backup withholding and otherwise complies with the applicable requirements of the backup withholding rules. A stockholder who does not provide us with its correct taxpayer identification number also may be subject to penalties imposed by the IRS.

Backup withholding is not an additional tax. Rather, the U.S. federal income tax liability of persons subject to backup withholding will be offset by the amount of tax withheld. If backup withholding results in an overpayment of U.S. federal income taxes, a refund or credit may be obtained from the IRS, provided the required information is furnished timely thereto.

As a general matter, backup withholding and information reporting will not apply to a payment of the proceeds of a sale of our stock by or through a foreign office of a foreign broker. Information reporting (but not backup withholding) will apply, however, to a payment of the proceeds of a sale of our stock by a foreign office of a broker that is a U.S. person, a foreign partnership that engaged during certain periods in the conduct of a trade or business in the United States or more than 50% of whose capital or profit interests are owned during certain periods by U.S. persons, any foreign person that derives 50% or more of its gross income for certain periods from the conduct of a trade or business in the United States, or a “controlled foreign corporation” for U.S. tax purposes, unless the broker has documentary evidence in its records that the holder is a Non-U.S. Stockholder and certain other conditions are satisfied, or the stockholder otherwise establishes an exemption. Payment to or through a U.S. office of a broker of the proceeds of a sale of our stock is subject to both backup withholding and information reporting unless the stockholder certifies under penalties of perjury that the stockholder is a Non-U.S. Stockholder or otherwise establishes an exemption. A stockholder may obtain a refund of any amounts withheld under the backup withholding rules in excess of its U.S. federal income tax liability by timely filing the appropriate claim for a refund with the IRS.

#### Other Tax Consequences

#### State and Local Taxes

We and our stockholders may be subject to taxation by various states and localities, including those in which we or a stockholder transact business, own property or reside. State and local tax treatment may differ from the U.S. federal income tax treatment described above. Consequently, stockholders should consult their own tax advisers regarding the effect of state and local tax laws, in addition to federal, foreign and other tax laws, in connection with an investment in our stock.

#### Possible Legislative or Other Actions Affecting Tax Consequences

You should recognize that future legislative, judicial and administrative actions or decisions, which may be retroactive in effect, could adversely affect our federal income tax treatment or the tax consequences of an investment in shares of our stock. The rules dealing with U.S. federal income taxation are continually under review by persons involved in the legislative process and by the IRS and the U.S. Treasury Department, resulting in statutory changes as well as promulgation of new, or revisions to existing, regulations and revised interpretations of established concepts. We cannot predict the likelihood of passage of any new tax legislation or other provisions, either directly or indirectly, affecting us or our stockholders or the value of an investment in our stock. Changes to the tax laws, such as the Protecting Americans From Tax Hikes Act of 2015 enacted on December 18, 2015 or the Bipartisan Budget Act of 2015 enacted on November 2, 2015, or interpretations thereof by the IRS and the Treasury, with or without retroactive application, could materially and adversely affect us or our stockholders.

#### ITEM 1A. Risk Factors

This section discusses the most significant factors that affect our business, operations and financial condition. It does not describe all risks and uncertainties applicable to us, our industry or ownership of our securities. If any of the following risks, or any other risks and uncertainties that are not addressed below or that we have not yet identified, actually occur, we could be materially adversely affected and the value of our securities could decline.

We have grouped these risk factors into three general categories:

• Risks arising from our business;

• Risks arising from our capital structure; and

• Risks arising from our status as a REIT.

#### Risks Arising from Our Business

The properties managed by Atria and Sunrise account for a significant portion of our revenues and operating income; adverse developments in Atria’s or Sunrise’s business and affairs or financial condition could have a Material Adverse



Effect on us.

As of December 31, 2015, Atria and Sunrise, collectively, managed 268 of our seniors housing communities pursuant to long-term management agreements. These properties represent a substantial portion of our portfolio, based on their gross book

22

---

value, and account for a significant portion of our revenues and NOI. Although we have various rights as the property owner under our management agreements, we rely on Atria's and Sunrise's personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on Atria and Sunrise to set appropriate resident fees, to provide accurate property-level financial results for our properties in a timely manner and to otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. For example, we depend on Atria's and Sunrise's ability to attract and retain skilled management personnel who are responsible for the day-to-day operations of our seniors housing communities. A shortage of nurses or other trained personnel or general inflationary pressures may force Atria or Sunrise to enhance its pay and benefits package to compete effectively for such personnel, but it may not be able to offset these added costs by increasing the rates charged to residents. Any increase in labor costs and other property operating expenses, any failure by Atria or Sunrise to attract and retain qualified personnel, or significant changes in Atria's or Sunrise's senior management or equity ownership could adversely affect the income we receive from our seniors housing communities and have a Material Adverse Effect on us.

Because Atria and Sunrise manage our properties in exchange for the receipt of a management fee from us, we are not directly exposed to the credit risk of our managers in the same manner or to the same extent as our triple-net tenants. However, any adverse developments in Atria's or Sunrise's business and affairs or financial condition could impair its ability to manage our properties efficiently and effectively and could have a Material Adverse Effect on us. If Atria or Sunrise experiences any significant financial, legal, accounting or regulatory difficulties due to a weak economy or otherwise, such difficulties could result in, among other adverse events, acceleration of its indebtedness, impairment of its continued access to capital, the enforcement of default remedies by its counterparties, or the commencement of insolvency proceedings by or against it under the U.S. Bankruptcy Code, any one or a combination of which indirectly could have a Material Adverse Effect on us.

Our leases with Brookdale Senior Living, Kindred and Ardent account for a significant portion of our triple-net leased properties segment revenues and operating income; any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent to satisfy its obligations under our agreements could have a Material Adverse Effect on us. The properties we lease to Brookdale Senior Living, Kindred and Ardent account for a significant portion of our triple-net leased properties segment revenues and NOI, and because our leases with Brookdale Senior Living and Ardent and the Kindred Master Leases are triple-net leases, we depend on Brookdale Senior Living, Kindred and Ardent to pay all insurance, taxes, utilities and maintenance and repair expenses in connection with the leased properties. We cannot assure you that Brookdale Senior Living, Kindred and Ardent will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent to do so could have a Material Adverse Effect on us. In addition, any failure by Brookdale Senior Living, Kindred or Ardent to effectively conduct its operations or to maintain and improve our properties could adversely affect its business reputation and its ability to attract and retain patients and residents in our properties, which could have a Material Adverse Effect on us. Brookdale Senior Living, Kindred and Ardent have agreed to indemnify, defend and hold us harmless from and against various claims, litigation and liabilities arising in connection with their respective businesses, and we cannot assure you that Brookdale Senior Living, Kindred and Ardent will have sufficient assets, income, access to financing and insurance coverage to enable them to satisfy their respective indemnification obligations.

We face potential adverse consequences of bankruptcy or insolvency by our tenants, operators, borrowers, managers and other obligors.

We are exposed to the risk that our tenants, operators, borrowers, managers or other obligors may become bankrupt or insolvent. Although our lease, loan and management agreements give us the right to exercise certain remedies in the event of default on the obligations owing to us or upon the occurrence of certain insolvency events, federal laws afford certain rights to a party that has filed for bankruptcy or reorganization. For example, a debtor-lessee may reject our lease in a bankruptcy proceeding, in which case our claim against the debtor-lessee for unpaid and future rents would be limited by the statutory cap of the U.S. Bankruptcy Code. This statutory cap could be substantially less than the remaining rent actually owed under the lease, and any claim we have for unpaid rent might not be paid in full. In addition, a debtor-lessee may assert in a bankruptcy proceeding that our lease should be re-characterized as a

financing agreement, in which case our rights and remedies as a lender, compared to a landlord, generally would be more limited. If a debtor-manager seeks bankruptcy protection, the automatic stay provisions of the U.S. Bankruptcy Code would preclude us from enforcing our remedies against the manager unless relief is first obtained from the court having jurisdiction over the bankruptcy case. In any of these events, we also may be required to fund certain expenses and obligations (e.g., real estate taxes, debt costs and maintenance expenses) to preserve the value of our properties, avoid the imposition of liens on our properties or transition our properties to a new tenant, operator or manager.

We have rights to terminate our management agreements with Atria and Sunrise in whole or with respect to specific properties under certain circumstances, and we may be unable to replace Atria or Sunrise if our management agreements are terminated or not renewed.

We are parties to long-term management agreements pursuant to which Atria and Sunrise, collectively, provided comprehensive property management and accounting services with respect to 268 of our seniors housing communities as of December 31, 2015. Most of our management agreements with Atria have terms expiring either July 31, 2024 or December 31, 2027, with successive automatic ten-year renewal periods, and our management agreements with Sunrise have terms ranging from 25 to 30 years (which commenced as early as 2004 and as recently as 2012). Our ability to terminate these long-term management agreements is limited to specific circumstances set forth in the agreements and may relate to all properties or a specific property or group of properties.

We may terminate any of our Atria management agreements upon the occurrence of an event of default by Atria in the performance of a material covenant or term thereof (including, in certain circumstances, the revocation of any license or certificate necessary for operation), subject in most cases to Atria's right to cure such default, or upon the occurrence of certain insolvency events relating to Atria. In addition, we may terminate our management agreements with Atria based on the failure to achieve certain NOI targets or upon the payment of a fee.

Similarly, we may terminate any of our Sunrise management agreements upon the occurrence of an event of default by Sunrise in the performance of a material covenant or term thereof (including, in certain circumstances, the revocation of any license or certificate necessary for operation), subject in most cases to Sunrise's right to cure such default, or upon the occurrence of certain insolvency events relating to Sunrise. We also may terminate most of our management agreements with Sunrise based on the failure to achieve certain NOI targets or to comply with certain expense control covenants, subject to certain rights of Sunrise to make cure payments to us, and upon the occurrence of certain other events or the existence of certain other conditions.

We continually monitor and assess our contractual rights and remedies under our management agreements with Atria and Sunrise. When determining whether to pursue any existing or future rights or remedies under those agreements, including termination rights, we consider numerous factors, including legal, contractual, regulatory, business and other relevant considerations. In the event that we exercise our rights to terminate the Atria or Sunrise management agreements for any reason or such agreements are not renewed upon expiration of their terms, we would attempt to reposition the affected properties with another manager. Although we believe that many qualified national and regional seniors housing operators would be interested in managing our seniors housing communities, we cannot assure you that we would be able to locate another suitable manager or, if we are successful in locating such a manager, that it would manage the properties effectively. Moreover, the transition to a replacement manager would require approval by the applicable regulatory authorities and, in most cases, the mortgage lenders for the properties, and we cannot assure you that such approvals would be granted on a timely basis, if at all. Any inability to replace, or a lengthy delay in replacing, Atria or Sunrise as the manager of our seniors housing communities following termination or non-renewal of the applicable management agreements could have a Material Adverse Effect on us. If we must replace any of our tenants or operators, we might be unable to reposition the properties on as favorable terms, or at all, and we could be subject to delays, limitations and expenses, which could have a Material Adverse Effect on us.

We cannot predict whether our tenants will renew existing leases beyond their current term. If our leases with Brookdale Senior Living or Ardent, the Kindred Master Leases or any of our other triple-net leases are not renewed, we would attempt to reposition those properties with another tenant or operator. In case of non-renewal, we generally have one year prior to expiration of the lease term to arrange for repositioning of the properties and our tenants are required to continue to perform all of their obligations (including the payment of all rental amounts) for the non-renewed assets until such expiration. However, following expiration of a lease term or if we exercise our right to replace a tenant or operator in default, rental payments on the related properties could decline or cease altogether while we reposition the properties with a suitable replacement tenant or operator. We also might not be successful in identifying suitable replacements or entering into leases or other arrangements with new tenants or operators on a timely basis or on terms as favorable to us as our current leases, if at all, and we may be required to fund certain expenses and obligations (e.g., real estate taxes, debt costs and maintenance expenses) to preserve the value of, and avoid the imposition of liens on, our properties while they are being repositioned. In addition, we may incur certain

obligations and liabilities, including obligations to indemnify the replacement tenant or operator, which could have a Material Adverse Effect on us.

In the event of non-renewal or a tenant default, our ability to reposition our properties with a suitable replacement tenant or operator could be significantly delayed or limited by state licensing, receivership, CON or other laws, as well as by the Medicare and Medicaid change-of-ownership rules, and we could incur substantial additional expenses in connection with any licensing, receivership or change-of-ownership proceedings. Our ability to locate and attract suitable replacement tenants also

could be impaired by the specialized healthcare uses or contractual restrictions on use of the properties, and we may be forced to spend substantial amounts to adapt the properties to other uses. Any such delays, limitations and expenses could adversely impact our ability to collect rent, obtain possession of leased properties or otherwise exercise remedies for tenant default and could have a Material Adverse Effect on us.

Moreover, in connection with certain of our properties, we have entered into intercreditor agreements with the tenants' lenders or tri-party agreements with our lenders. Our ability to exercise remedies under the applicable leases or management agreements or to reposition the applicable properties may be significantly delayed or limited by the terms of the intercreditor agreement or tri-party agreement. Any such delay or limit on our rights and remedies could adversely affect our ability to mitigate our losses and could have a Material Adverse Effect on us.

Merger and acquisition activity or consolidation in the seniors housing and healthcare industries resulting in a change of control of, or a competitor's investment in, one or more of our tenants, operators or managers could have a Material Adverse Effect on us.

The seniors housing and healthcare industries have recently experienced increased consolidation, including among owners of real estate and care providers. We compete with other healthcare REITs, healthcare providers, healthcare lenders, real estate partnerships, banks, insurance companies, private equity firms and other investors that pursue a variety of investments, which may include investments in our tenants, operators or managers. A competitor's investment in one of our tenants, operators or managers could enable our competitor to influence that tenant's, operator's or manager's business and strategy in a manner that impairs our relationship with the tenant, operator or manager or is otherwise adverse to our interests. Depending on our contractual agreements and the specific facts and circumstances, we may have the right to consent to, or otherwise exercise rights and remedies, including termination rights, on account of, a competitor's investment in, a change of control of, or other transactions impacting a tenant, operator or manager. In deciding whether to exercise our rights and remedies, including termination rights, we assess numerous factors, including legal, contractual, regulatory, business and other relevant considerations. In addition, in connection with any change of control of a tenant, operator or manager, the tenant's, operator's or manager's management team may change, which could lead to a change in the tenant's, operator's or manager's strategy or adversely affect the business of the tenant, operator or manager, either of which could have a Material Adverse Effect on us.

Market conditions, including, but not limited to, interest rates and credit spreads, the availability of credit and the actual and perceived state of the real estate markets and public capital markets generally could negatively impact our business, results of operations, and financial condition.

The markets in which we operate are affected by a number of factors that are largely beyond our control but may nevertheless have a significant negative impact on us. These factors include, but are not limited to:

- Interest rates and credit spreads;
- The availability of credit, including the price, terms and conditions under which it can be obtained; and
- The actual and perceived state of the real estate market, the market for dividend-paying stocks and public capital markets in general.

In addition, increased inflation may have a pronounced negative impact on the interest expense we pay in connection with our outstanding indebtedness and our general and administrative expenses, as these costs could increase at a rate higher than our rents.

Deflation may result in a decline in general price levels, often caused by a decrease in the supply of money or credit. The predominant effects of deflation are high unemployment, credit contraction and weakened consumer demand. Restricted lending practices may impact our ability to obtain financing for our properties, which could adversely impact our growth and profitability.

Our ongoing strategy depends, in part, upon future investments in and acquisitions of, or our development or redevelopment of, seniors housing and healthcare assets, and we may not be successful in identifying and consummating these transactions.

An important part of our business strategy is to continue to expand and diversify our portfolio through accretive acquisition, investment, development and redevelopment opportunities in domestic and international seniors housing and healthcare properties. Our execution of this strategy by successfully identifying, securing and consummating beneficial transactions is made more challenging by increased competition and can be affected by many factors,

including our relationships with current and prospective clients, our ability to obtain debt and equity capital at costs comparable to or better than our competitors and lower than the yield we earn on our acquisitions or investments, and our ability to negotiate favorable terms with property owners seeking to sell and other contractual counterparties. Our competitors for these opportunities

25

---

include other healthcare REITs, real estate partnerships, healthcare providers, healthcare lenders and other investors, including developers, banks, insurance companies, pension funds, government-sponsored entities and private equity firms, some of whom may have greater financial resources and lower costs of capital than we do. See “Business—Competition” included in Item 1 of this Annual Report on Form 10-K. If we are unsuccessful at identifying and capitalizing on investment, acquisition, development and redevelopment opportunities, our growth and profitability may be adversely affected.

Investments in and acquisitions of seniors housing and healthcare properties entail risks associated with real estate investments generally, including risks that the investment will not achieve expected returns, that the cost estimates for necessary property improvements will prove inaccurate or that the tenant, operator or manager will fail to meet performance expectations. Investments outside the United States raise legal, economic and market risks associated with doing business in foreign countries, such as currency exchange fluctuations, costly regulatory requirements and foreign tax risks. Domestic and international real estate development and redevelopment projects present additional risks, including construction delays or cost overruns that increase expenses, the inability to obtain required zoning, occupancy and other governmental approvals and permits on a timely basis, and the incurrence of significant costs prior to completion of the project. Furthermore, healthcare properties are often highly customized and the development or redevelopment of such properties may require costly tenant-specific improvements. As a result, we cannot assure you that we will achieve the economic benefit we expect from acquisition, investment, development and redevelopment opportunities.

Our significant acquisition and investment activity presents certain risks to our business and operations.

We have made and expect to continue to make significant acquisitions and investments as part of our overall business strategy. Our significant acquisition and investment activity presents certain risks to our business and operations, including, among other things, that:

- We may be unable to successfully integrate the operations, personnel or systems of acquired companies, maintain consistent standards, controls, policies and procedures, or realize the anticipated benefits of acquisitions and other investments within the anticipated time frame or at all;

- We may be unable to effectively monitor and manage our expanded portfolio of properties, retain key employees or attract highly qualified new employees;

- Projections of estimated future revenues, costs savings or operating metrics that we develop during the due diligence and integration planning process might be inaccurate;

- Our leverage could increase or our per share financial results could decline if we incur additional debt or issue equity securities to finance acquisitions and investments;

- Acquisitions and other new investments could divert management’s attention from our existing assets;

- The value of acquired assets or the market price of our common stock may decline; and

- We may be unable to continue paying dividends at the current rate.

We cannot assure you that we will be able to integrate acquisitions and investments without encountering difficulties or that any such difficulties will not have a Material Adverse Effect on us.

If the liabilities we assume in connection with acquisitions, including indemnification obligations in favor of third parties, are greater than expected, or if there are unknown liabilities, our business could be materially and adversely affected.

We may assume or incur liabilities in connection with our acquisitions, including, in some cases, contingent liabilities. As we integrate these acquisitions, we may learn additional information about the sellers, the properties, their operations and their liabilities that adversely affects us, such as:

- Liabilities relating to the clean-up or remediation of undisclosed environmental conditions;

- Unasserted claims of vendors or other persons dealing with the sellers;

- Liabilities, claims and litigation, including indemnification obligations, whether or not incurred in the ordinary course of business, relating to periods prior to or following our acquisition;

- Claims for indemnification by general partners, directors, officers and others indemnified by the sellers; and

- Liabilities for taxes relating to periods prior to our acquisition.



As a result, we cannot assure you that our past or future acquisitions will be successful or will not, in fact, harm our business. Among other things, if the liabilities we assume in connection with acquisitions are greater than expected, or if we

26

---

discover obligations relating to the acquired properties or businesses of which we were not aware at the time of acquisition, our business and results of operations could be materially adversely affected.

In addition, we have now, and may have in the future, certain surviving indemnification obligations in favor of third parties under the terms of acquisition agreements to which we are a party. Most of these indemnification obligations will be capped as to amount and survival period, and we do not believe that these obligations will be material in the aggregate. However, there can be no assurances as to the ultimate amount of such obligations or whether such obligations will have a Material Adverse Effect on us.

Our future results will suffer if we do not effectively manage the expansion of our hospital portfolio and operations following the acquisition of AHS.

As a result of our acquisition of AHS, we entered into the general acute care hospital sector. Part of our long-term business strategy involves expanding our hospital portfolio through additional acquisitions. Both the asset management of our existing general acute care hospital portfolio and such additional acquisitions may involve complex challenges. Our future success will depend, in part, upon our ability to manage our expansion opportunities, integrate new investments into our existing business in an efficient and timely manner, successfully monitor the operations, costs, regulatory compliance and service quality of our operators and leverage our relationships with Ardent and other operators of hospitals. It is possible that our expansion or acquisition opportunities within the general acute care hospital sector will not be successful, which could adversely impact our growth and future results. Our investments are concentrated in seniors housing and healthcare real estate, making us more vulnerable economically to adverse changes in the real estate market and the seniors housing and healthcare industries than if our investments were diversified.

We invest primarily in seniors housing and healthcare properties and are constrained by the terms of our existing indebtedness from making investments outside those industries. This investment focus exposes us to greater economic risk than if our portfolio were to include real estate assets in other industries or assets unrelated to real estate.

The healthcare industry is highly regulated, and changes in government regulation and reimbursement can have material adverse consequences on its participants, some of which may be unintended. The healthcare industry is also highly competitive, and our operators and managers may encounter increased competition for residents and patients, including with respect to the scope and quality of care and services provided, reputation and financial condition, physical appearance of the properties, price and location. If our tenants, operators and managers are unable to successfully compete with other operators and managers by maintaining profitable occupancy and rate levels, their ability to meet their respective obligations to us may be materially adversely affected. We cannot assure you that future changes in government regulation will not adversely affect the healthcare industry, including our seniors housing and healthcare operations, tenants and operators, nor can we be certain that our tenants, operators and managers will achieve and maintain occupancy and rate levels that will enable them to satisfy their obligations to us. Any adverse changes in the regulation of the healthcare industry or the competitiveness of our tenants, operators and managers could have a more pronounced effect on us than if we had investments outside the seniors housing and healthcare industries.

Real estate investments are relatively illiquid, and our ability to quickly sell or exchange our properties in response to changes in economic or other conditions is limited. In the event we market any of our properties for sale, the value of those properties and our ability to sell at prices or on terms acceptable to us could be adversely affected by a downturn in the real estate industry or any economic weakness in the seniors housing and healthcare industries. In addition, transfers of healthcare properties may be subject to regulatory approvals that are not required for transfers of other types of commercial properties. We cannot assure you that we will recognize the full value of any property that we sell for liquidity or other reasons, and the inability to respond quickly to changes in the performance of our investments could adversely affect our business, results of operations and financial condition.

Our operating assets expose us to various operational risks, liabilities and claims that could adversely affect our ability to generate revenues or increase our costs and could have a Material Adverse Effect on us.

Our senior living operating assets and MOBs expose us to various operational risks, liabilities and claims that could increase our costs or adversely affect our ability to generate revenues, thereby reducing our profitability. These operational risks include fluctuations in occupancy levels, the inability to achieve economic resident fees (including anticipated increases in those fees), increases in the cost of food, materials, energy, labor (as a result of unionization or

otherwise) or other services, rent control regulations, national and regional economic conditions, the imposition of new or increased taxes, capital expenditure requirements, professional and general liability claims, and the availability and cost of professional and general liability

insurance. Any one or a combination of these factors could result in operating deficiencies in our senior living operations or MOB operations reportable business segments, which could have a Material Adverse Effect on us. Our ownership of properties outside the United States exposes us to different risks than those associated with our domestic properties.

Our current or future ownership of properties outside the United States subjects us to risks that may be different or greater than those we face with our domestic properties. These risks include, but are not limited to:

- Challenges with respect to repatriation of foreign earnings and cash;
- Foreign ownership restrictions with respect to operations in countries in which we own properties;
- Regional or country-specific business cycles and economic instability;
- Challenges of complying with a wide variety of foreign laws and regulations, including those relating to real estate, corporate governance, operations, taxes, employment and legal proceedings;
- Differences in lending practices and the willingness of domestic or foreign lenders to provide financing; and
- Failure to comply with applicable laws and regulations in the United States that affect foreign operations, including, but not limited to, the U.S. Foreign Corrupt Practices Act.

Increased construction and development in the markets in which our seniors housing communities and MOBs are located could adversely affect our future occupancy rates, operating margins and profitability.

Limited barriers to entry in the seniors housing and MOB industries could lead to the development of new seniors housing communities or MOBs that outpaces demand. In particular, data published by the National Investment Center for Seniors Housing & Care has indicated that seniors housing construction starts have been increasing and deliveries on seniors housing communities will accelerate in 2016, especially in certain geographic markets. If development outpaces demand for those assets in the markets in which our properties are located, those markets may become saturated and we could experience decreased occupancy, reduced operating margins and lower profitability, which could have a Material Adverse Effect on us.

We have now, and may have in the future, exposure to contingent rent escalators, which could hinder our growth and profitability.

We derive a significant portion of our revenues from leasing properties pursuant to long-term triple-net leases that generally provide for fixed rental rates, subject to annual escalations. In certain cases, the annual escalations are contingent upon the achievement of specified revenue parameters or based on changes in CPI, with caps and floors. If, as a result of weak economic conditions or other factors, the properties subject to these leases do not generate sufficient revenue to achieve the specified rent escalation parameters or CPI does not increase, our growth and profitability may be hindered. If strong economic conditions result in significant increases in CPI, but the escalations under our leases are capped, our growth and profitability also may be limited.

We own certain properties subject to ground lease, air rights or other restrictive agreements that limit our uses of the properties, restrict our ability to sell or otherwise transfer the properties and expose us to loss of the properties if such agreements are breached by us or terminated.

Our investments in MOBs and other properties may be made through leasehold interests in the land on which the buildings are located, leases of air rights for the space above the land on which the buildings are located, or other similar restrictive arrangements. Many of these ground lease, air rights and other restrictive agreements impose significant limitations on our uses of the subject properties, restrict our ability to sell or otherwise transfer our interests in the properties or restrict the leasing of the properties. These restrictions may limit our ability to timely sell or exchange the properties, impair the properties' value or negatively impact our ability to find suitable tenants for the properties. In addition, we could lose our interests in the subject properties if the ground lease, air rights or other restrictive agreements are breached by us or terminated.

We may be unable to successfully foreclose on the collateral securing our loans and other investments, and even if we are successful in our foreclosure efforts, we may be unable to successfully sell any acquired equity interests or reposition any acquired properties, which could adversely affect our ability to recover our investments.

If a borrower defaults under mortgage or other secured loans for which we are the lender, we may attempt to foreclose on the collateral securing those loans, including by acquiring any pledged equity interests or acquiring title to the subject properties, to protect our investment. In response, the defaulting borrower may contest our enforcement of foreclosure or other available remedies, seek bankruptcy protection against our exercise of enforcement or other

available remedies, or bring claims against us for lender liability. If a defaulting borrower seeks bankruptcy protection, the automatic stay provisions of the U.S.

Bankruptcy Code would preclude us from enforcing foreclosure or other available remedies against the borrower unless relief is first obtained from the court with jurisdiction over the bankruptcy case. In addition, we may be subject to intercreditor or tri-party agreements that delay, impact, govern or limit our ability to foreclose on a lien securing a loan or otherwise delay or limit our pursuit of our rights and remedies. Any such delay or limit on our ability to pursue our rights or remedies could have a Material Adverse Effect on us.

Even if we successfully foreclose on the collateral securing our mortgage loans and other investments, costs related to enforcement of our remedies, high loan-to-value ratios or declines in the value of the collateral could prevent us from realizing the full amount of our secured loans, and we could be required to record a valuation allowance for such losses. Moreover, the collateral may include equity interests that we are unable to sell due to securities law restrictions or otherwise, or properties that we are unable to reposition with new tenants or operators on a timely basis, if at all, or without making improvements or repairs. Any delay or costs incurred in selling or repositioning acquired collateral could adversely affect our ability to recover our investments.

Some of our loan investments are subordinated to loans held by third parties.

Our mezzanine loan investments are subordinated to senior secured loans held by other investors that encumber the same real estate. If a senior secured loan is foreclosed, that foreclosure would extinguish our rights in the collateral for our mezzanine loan. In order to protect our economic interest in that collateral, we would need to be prepared, on an expedited basis, to advance funds to the senior lenders in order to cure defaults under the senior secured loans and prevent such a foreclosure. If a senior secured loan has matured or has been accelerated, then in order to protect our economic interest in the collateral, we would need to be prepared, on an expedited basis, to purchase or pay off that senior secured loan, which could require an infusion of fresh capital as large or larger than our initial investment. Our ability to sell or syndicate a mezzanine loan could be limited by transfer restrictions in the intercreditor agreement with the senior secured lenders. Our ability to negotiate modifications to the mezzanine loan documents with our borrowers could be limited by restrictions on modifications in the intercreditor agreement. Since mezzanine loans are typically secured by pledges of equity rather than direct liens on real estate, our mezzanine loan investments are more vulnerable than our mortgage loan investments to losses caused by competing creditor claims, unauthorized transfers, or bankruptcies.

Our tenants, operators and managers may be adversely affected by healthcare regulation and enforcement.

Regulation of the long-term healthcare industry generally has intensified over time both in the number and type of regulations and in the efforts to enforce those regulations. This is particularly true for large for-profit, multi-facility providers like Atria, Sunrise, Brookdale Senior Living, Kindred and Ardent. Federal, state and local laws and regulations affecting the healthcare industry include those relating to, among other things, licensure, conduct of operations, ownership of facilities, addition of facilities and equipment, allowable costs, services, prices for services, qualified beneficiaries, quality of care, patient rights, fraudulent or abusive behavior, and financial and other arrangements that may be entered into by healthcare providers. In addition, changes in enforcement policies by federal and state governments have resulted in an increase in the number of inspections, citations of regulatory deficiencies and other regulatory sanctions, including terminations from the Medicare and Medicaid programs, bars on Medicare and Medicaid payments for new admissions, civil monetary penalties and even criminal penalties. See “Governmental Regulation—Healthcare Regulation” included in Item 1 of this Annual Report on Form 10-K. We are unable to predict the scope of future federal, state and local regulations and legislation, including the Medicare and Medicaid statutes and regulations, or the intensity of enforcement efforts with respect to such regulations and legislation, and any changes in the regulatory framework could have a material adverse effect on our tenants, operators and managers, which, in turn, could have a Material Adverse Effect on us.

If our tenants, operators and managers fail to comply with the extensive laws, regulations and other requirements applicable to their businesses and the operation of our properties, they could become ineligible to receive reimbursement from governmental and private third-party payor programs, face bans on admissions of new patients or residents, suffer civil or criminal penalties or be required to make significant changes to their operations. Our tenants, operators and managers also could face increased costs related to healthcare regulation, such as the Affordable Care Act, or be forced to expend considerable resources in responding to an investigation or other enforcement action under applicable laws or regulations. In such event, the results of operations and financial condition of our tenants, operators and managers and the results of operations of our properties operated or managed by those entities could be adversely

affected, which, in turn, could have a Material Adverse Effect on us.

29

---

Changes in the reimbursement rates or methods of payment from third-party payors, including insurance companies and the Medicare and Medicaid programs, could have a material adverse effect on certain of our tenants and operators and on us.

Certain of our tenants and operators rely on reimbursement from third-party payors, including the Medicare (both traditional Medicare and "managed" Medicare/Medicare Advantage) and Medicaid programs, for substantially all of their revenues. Federal and state legislators and regulators have adopted or proposed various cost-containment measures that would limit payments to healthcare providers, and budget crises and financial shortfalls have caused states to implement or consider Medicaid rate freezes or cuts. See "Governmental Regulation—Healthcare Regulation" included in Item 1 of this Annual Report on Form 10-K. Private third-party payors also have continued their efforts to control healthcare costs. We cannot assure you that our tenants and operators who currently depend on governmental or private payor reimbursement will be adequately reimbursed for the services they provide. Significant limits by governmental and private third-party payors on the scope of services reimbursed or on reimbursement rates and fees, whether from legislation, administrative actions or private payor efforts, could have a material adverse effect on the liquidity, financial condition and results of operations of certain of our tenants and operators, which could affect adversely their ability to comply with the terms of our leases and have a Material Adverse Effect on us.

The healthcare industry trend away from a traditional fee for service reimbursement model towards value-based payment approaches may negatively impact certain of our tenants' revenues and profitability.

Certain of our tenants, specifically those providers in the post-acute and general acute care hospital space, are subject to the broad trend in the healthcare industry toward value-based purchasing of healthcare services.

These value-based purchasing programs include both public reporting of quality data and preventable adverse events tied to the quality and efficiency of care provided by facilities. Medicare and Medicaid require healthcare facilities, including hospitals and skilled nursing facilities, to report certain quality data to receive full reimbursement updates.

In addition Medicare does not reimburse for care related to certain preventable adverse events (also called "never events"). Many large commercial payors currently require healthcare facilities to report quality data, and several commercial payors do not reimburse hospitals for certain preventable adverse events.

Recently, HHS indicated that it is particularly focused on tying Medicare payments to quality or value through alternative payment models, which generally aim to make providers attentive to the total costs of treatment. Examples of alternative payment models include bundled-payment arrangements. It is unclear whether such models will successfully coordinate care and reduce costs or whether they will decrease reimbursement. The value-based purchasing trend is not limited to the public sector. Several of the nation's largest commercial payors have also expressed an intent to increase reliance on value-based reimbursement arrangements. Further, many large commercial payors require hospitals to report quality data, and several commercial payors do not reimburse hospitals for certain preventable adverse events.

We expect value-based purchasing programs, including programs that condition reimbursement on patient outcome measures, to become more common and to involve a higher percentage of reimbursement amounts. We are unable at this time to predict how this trend will affect the revenues and profitability of those of our tenants who are providers of healthcare services; however, if this trend significantly and adversely affects their profitability, it could in turn negatively affect their ability and willingness to comply with the terms of their leases with us and or renew those leases upon expiration, which could have a Material Adverse Effect on us.

If controls imposed on certain of our tenants who provide healthcare services that are reimbursed by Medicare, Medicaid and other third-party payors to reduce admissions and length of stay affect inpatient volumes at our healthcare facilities, the financial condition or results of operations of those tenants could be adversely affected.

Controls imposed by Medicare, Medicaid and commercial third-party payors designed to reduce admissions and lengths of stay, commonly referred to as "utilization reviews," have affected and are expected to continue to affect certain of our healthcare facilities, specifically our acute care hospitals and post-acute facilities. Utilization review entails the review of the admission and course of treatment of a patient by managed care plans. Inpatient utilization, average lengths of stay and occupancy rates continue to be negatively affected by payor-required preadmission authorization and utilization review and by payor pressures to maximize outpatient and alternative healthcare delivery services for less acutely ill patients. Efforts to impose more stringent cost controls and reductions are expected to continue, which could negatively impact the financial condition of our tenants who provide healthcare services in our



hospitals and post-acute facilities. If so, this could adversely affect these tenants' ability and willingness to comply with the terms of their leases with us and or renew those leases upon expiration, which could have a Material Adverse Effect on us.

30

---

The implementation of new patient criteria for LTACs will change the basis upon which certain of our tenants are reimbursed by Medicare, which could adversely affect those tenants' revenues and profitability.

As part of the Pathway for SGR Reform Act of 2013 enacted on December 26, 2013, Congress adopted various legislative changes impacting LTACs. These legislative changes create new Medicare criteria and payment rules for LTACs, and could have a material adverse impact on the revenues and profitability of the tenants of our LTACs. This material adverse impact could, in turn, negatively affect those tenants' ability and willingness to comply with the terms of their leases with us or renew those leases upon expiration, which could have a Material Adverse Effect on us. The hospitals on or near whose campuses our MOBs are located and their affiliated health systems could fail to remain competitive or financially viable, which could adversely impact their ability to attract physicians and physician groups to our MOBs.

Our MOB operations depend on the competitiveness and financial viability of the hospitals on or near whose campuses our MOBs are located and their ability to attract physicians and other healthcare-related clients to our MOBs. The viability of these hospitals, in turn, depends on factors such as the quality and mix of healthcare services provided, competition for patients, physicians and physician groups, demographic trends in the surrounding community, market position and growth potential, as well as the ability of the affiliated health systems to provide economies of scale and access to capital. If a hospital on or near whose campus one of our MOBs is located fails or becomes unable to meet its financial obligations, and if an affiliated health system is unable to support that hospital, the hospital may be unable to compete successfully or could be forced to close or relocate, which could adversely impact its ability to attract physicians and other healthcare-related clients. Because we rely on proximity to and affiliations with hospitals to create leasing demand in our MOBs, a hospital's inability to remain competitive or financially viable, or to attract physicians and physician groups, could materially adversely affect our MOB operations and have a Material Adverse Effect on us.

Our development and redevelopment projects, including projects undertaken through our joint ventures, may not yield anticipated returns.

We consider and, when appropriate, invest in various development and redevelopment projects. In deciding whether to make an investment in a particular project, we make certain assumptions regarding the expected future performance of the property. Our assumptions are subject to risks generally associated with development and redevelopment projects, including, among others, that:

• We may be unable to obtain financing for the project on favorable terms or at all;

• We may not complete the project on schedule or within budgeted amounts;

We may encounter delays in obtaining or fail to obtain all necessary zoning, land use, building, occupancy, environmental and other governmental permits and authorizations, or underestimate the costs necessary to develop or redevelop the property to market standards;

• Construction or other delays may provide tenants or residents the right to terminate preconstruction leases or cause us to incur additional costs;

• Volatility in the price of construction materials or labor may increase our project costs;

• In the case of our MOB developments, hospitals or health systems may maintain significant decision-making authority with respect to the development schedule;

• Our builders may fail to perform or satisfy the expectations of our clients or prospective clients;

• We may incorrectly forecast risks associated with development in new geographic regions;

• Tenants may not lease space at the quantity or rental rate levels or on the schedule projected;

• Demand for our project may decrease prior to completion, including due to competition from other developments; and Lease rates and rents at newly developed or redeveloped properties may fluctuate based on factors beyond our control, including market and economic conditions.

If any of the risks described above occur, our development and redevelopment projects, including projects undertaken through our joint ventures, may not yield anticipated returns, which could have a Material Adverse Effect on us.



Our investments in joint ventures and unconsolidated entities could be adversely affected by our lack of sole decision-making authority, our reliance on our joint venture partners' financial condition, any disputes that may arise between us and our joint venture partners, and our exposure to potential losses from the actions of our joint venture partners.

As of December 31, 2015, we owned 34 MOBs, 15 seniors housing communities and one LTAC through consolidated joint ventures, and we had ownership interests ranging between 5% and 25% in seven MOBs, 20 seniors housing communities and 14 skilled nursing facilities through investments in unconsolidated entities. In addition, we had a 34% ownership interest in Atria and a 9.9% interest in Ardent as of December 31, 2015. These joint ventures and unconsolidated entities involve risks not present with respect to our wholly owned properties, including the following: We may be unable to take actions that are opposed by our joint venture partners under arrangements that require us to share decision-making authority over major decisions affecting the ownership or operation of the joint venture and any property owned by the joint venture, such as the sale or financing of the property or the making of additional capital contributions for the benefit of the property;

For joint ventures in which we have a noncontrolling interest, our joint venture partners may take actions that we oppose;

- Our ability to sell or transfer our interest in a joint venture to a third party may be restricted if we fail to obtain the prior consent of our joint venture partners;

Our joint venture partners may become bankrupt or fail to fund their share of required capital contributions, which could delay construction or development of a property or increase our financial commitment to the joint venture;

- Our joint venture partners may have business interests or goals with respect to a property that conflict with our business interests and goals, including with respect to the timing, terms and strategies for investment, which could increase the likelihood of disputes regarding the ownership, management or disposition of the property;

Disagreements with our joint venture partners could result in litigation or arbitration that increases our expenses, distracts our officers and directors, and disrupts the day-to-day operations of the property, including by delaying important decisions until the dispute is resolved; and

We may suffer losses as a result of actions taken by our joint venture partners with respect to our joint venture investments.

Events that adversely affect the ability of seniors and their families to afford daily resident fees at our seniors housing communities could cause our occupancy rates, resident fee revenues and results of operations to decline.

Assisted and independent living services generally are not reimbursable under government reimbursement programs, such as Medicare and Medicaid. A large majority of the resident fee revenues generated by our senior living operations, therefore, are derived from private pay sources consisting of the income or assets of residents or their family members. In light of the significant expense associated with building new properties and staffing and other costs of providing services, typically only seniors with income or assets that meet or exceed the comparable region median can afford the daily resident and care fees at our seniors housing communities, and a weak economy, depressed housing market or changes in demographics could adversely affect their continued ability to do so. If the managers of our seniors housing communities are unable to attract and retain seniors that have sufficient income, assets or other resources to pay the fees associated with assisted and independent living services, the occupancy rates, resident fee revenues and results of operations of our senior living operations could decline, which, in turn, could have a Material Adverse Effect on us.

The amount and scope of insurance coverage provided by our policies and policies maintained by our tenants, operators and managers may not adequately insure against losses.

We maintain or require in our lease, management and other agreements that our tenants, operators and managers maintain all applicable lines of insurance on our properties and their operations. Although we regularly review the amount and scope of insurance provided by our policies and required to be maintained by our tenants, operators and managers and believe the coverage provided to be customary for similarly situated companies in our industry, we cannot assure you that we or our tenants, operators and managers will continue to be able to maintain adequate levels of insurance. We also cannot assure you that we or our tenants, operators and managers will maintain the required coverages, that we will continue to require the same levels of insurance under our lease, management and other agreements, that such insurance will be available at a reasonable cost in the future or that the policies maintained will

fully cover all losses on our properties upon the occurrence of a catastrophic event, nor can we make any guaranty as to the future financial viability of the insurers that underwrite our policies and the policies maintained by our tenants, operators and managers.

32

---

For various reasons, including to reduce and manage costs, many healthcare companies utilize different organizational and corporate structures coupled with self-insurance trusts or captive programs that may provide less insurance coverage than a traditional insurance policy. Companies that insure any part of their general and professional liability risks through their own captive limited purpose entities generally estimate the future cost of general and professional liability through actuarial studies that rely primarily on historical data. However, due to the rise in the number and severity of professional claims against healthcare providers, these actuarial studies may underestimate the future cost of claims, and reserves for future claims may not be adequate to cover the actual cost of those claims. As a result, the tenants and operators of our properties who self-insure could incur large funded and unfunded general and professional liability expenses, which could materially adversely affect their liquidity, financial condition and results of operations and, in turn, their ability to satisfy their obligations to us. If we or the managers of our senior living operations decide to implement a captive or self-insurance program, any large funded and unfunded general and professional liability expenses incurred could have a Material Adverse Effect on us.

Should an uninsured loss or a loss in excess of insured limits occur, we could incur substantial liability or lose all or a portion of the capital we have invested in a property, as well as the anticipated future revenues from the property. Following the occurrence of such an event, we might nevertheless remain obligated for any mortgage debt or other financial obligations related to the property. We cannot assure you that material uninsured losses, or losses in excess of insurance proceeds, will not occur in the future.

Significant legal actions or regulatory proceedings could subject us or our tenants, operators and managers to increased operating costs and substantial uninsured liabilities, which could materially adversely affect our or their liquidity, financial condition and results of operations.

From time to time, we may be subject to claims brought against us in lawsuits and other legal or regulatory proceedings arising out of our alleged actions or the alleged actions of our tenants, operators and managers for which such tenants, operators and managers may have agreed to indemnify, defend and hold us harmless. An unfavorable resolution of any such litigation or proceeding could materially adversely affect our or their liquidity, financial condition and results of operations and have a Material Adverse Effect on us.

In certain cases, we and our tenants, operators and managers may be subject to professional liability claims brought by plaintiffs' attorneys seeking significant punitive damages and attorneys' fees. Due to the historically high frequency and severity of professional liability claims against seniors housing and healthcare providers, the availability of professional liability insurance has decreased and the premiums on such insurance coverage remain costly. As a result, insurance protection against such claims may not be sufficient to cover all claims against us or our tenants, operators or managers, and may not be available at a reasonable cost. If we or our tenants, operators and managers are unable to maintain adequate insurance coverage or are required to pay punitive damages, we or they may be exposed to substantial liabilities.

The occurrence of cyber incidents could disrupt our operations, result in the loss of confidential information and/or damage our business relationships and reputation.

As our reliance on technology has increased, our business is subject to greater risk from cyber incidents, including attempts to gain unauthorized access to our or our managers' systems to disrupt operations, corrupt data or steal confidential information, and other electronic security breaches. While we and our managers have implemented measures to help mitigate these threats, such measures cannot guarantee that we will be successful in preventing a cyber incident. The occurrence of a cyber incident could disrupt our operations, or the operations of our managers, compromise the confidential information of our employees or the residents in our seniors housing communities, and/or damage our business relationships and reputation.

Reductions in federal government spending, tax reform initiatives or other federal legislation to address the federal government's projected operating deficit could have a material adverse effect on our operators' liquidity, financial condition or results of operations.

President Obama and members of the U.S. Congress have approved or proposed various spending cuts and tax reform initiatives that have resulted or could result in changes (including substantial reductions in funding) to Medicare, Medicaid or Medicare Advantage Plans. Any such existing or future federal legislation relating to deficit reduction that reduces reimbursement payments to healthcare providers could have a material adverse effect on certain of our operators' liquidity, financial condition or results of operations, which could adversely affect their ability to satisfy

their obligations to us and could have a Material Adverse Effect on us.

Our operators may be sued under a federal whistleblower statute.

Our operators who engage in business with the federal government may be sued under a federal whistleblower statute designed to combat fraud and abuse in the healthcare industry. See “Governmental Regulation—Healthcare Regulation” included in Item 1 of this Annual Report on Form 10-K. These lawsuits can involve significant monetary damages and award

bounties to private plaintiffs who successfully bring these suits. If any of these lawsuits were brought against our operators, such suits combined with increased operating costs and substantial uninsured liabilities could have a material adverse effect on our operators' liquidity, financial condition and results of operations and on their ability to satisfy their obligations under our leases, which, in turn, could have a Material Adverse Effect on us.

We could incur substantial liabilities and costs if any of our properties are found to be contaminated with hazardous substances or we become involved in any environmental disputes.

Under federal and state environmental laws and regulations, a current or former owner of real property may be liable for costs related to the investigation, removal and remediation of hazardous or toxic substances or petroleum that are released from or are present at or under, or that are disposed of in connection with such property. Owners of real property may also face other environmental liabilities, including government fines and penalties imposed by regulatory authorities and damages for injuries to persons, property or natural resources. Environmental laws and regulations often impose liability without regard to whether the owner was aware of, or was responsible for, the presence, release or disposal of hazardous or toxic substances or petroleum. In certain circumstances, environmental liability may result from the activities of a current or former operator of the property. Although we generally have indemnification rights against the current operators of our properties for contamination caused by them, such indemnification may not adequately cover all environmental costs. See "Governmental Regulation—Environmental Regulation" included in Item 1 of this Annual Report on Form 10-K.

Our success depends, in part, on our ability to attract and retain talented employees, and the loss of any one of our key personnel could adversely impact our business.

The success of our business depends, in part, on the leadership and performance of our executive management team and key employees, and our ability to attract, retain and motivate talented employees could significantly impact our future performance. Competition for these individuals is intense, and we cannot assure you that we will retain our key officers and employees or that we will be able to attract and retain other highly qualified individuals in the future.

Losing any one or more of these persons could have a Material Adverse Effect on us.

Failure to maintain effective internal controls could harm our business, results of operations and financial condition. Pursuant to the Sarbanes-Oxley Act of 2002, we are required to provide a report by management on internal control over financial reporting, including management's assessment of the effectiveness of such control. Because of its inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud, effective internal controls over financial reporting may not prevent or detect misstatement and can provide only reasonable assurance with respect to the preparation and fair presentation of financial statements. If we fail to maintain the adequacy of our internal controls over financial reporting and our operating internal controls, including any failure to implement required new or improved controls as a result of changes to our business or otherwise, or if we experience difficulties in their implementation, our business, results of operations and financial condition could be materially adversely harmed and we could fail to meet our reporting obligations.

Economic and other conditions that negatively affect geographic locations to which a greater percentage of our NOI is attributed could adversely affect our financial results.

For the year ended December 31, 2015, approximately 37.7% of our total NOI (excluding amounts in discontinued operations) was derived from properties located in California (14.7%), Texas (6.7%), New York (6.0%), Illinois (5.5%), and Florida (4.8%). As a result, we are subject to increased exposure to adverse conditions affecting these regions, including downturns in the local economies or changes in local real estate conditions, increased construction and competition or decreased demand for our properties, regional climate events and changes in state-specific legislation, which could adversely affect our business and results of operations.

We may be adversely affected by fluctuations in currency exchange rates.

Our ownership of properties in Canada and the United Kingdom currently subjects us to fluctuations in the exchange rates between U.S. dollars and Canadian dollars or the British pound, which may, from time to time, impact our financial condition and results of operations. If we continue to expand our international presence through investments in, or acquisitions or development of, seniors housing or healthcare assets outside the United States, Canada or the United Kingdom, we may transact business in other foreign currencies. Although we may pursue hedging alternatives, including borrowing in local currencies, to protect against foreign currency fluctuations, we cannot assure you that such fluctuations will not have a Material Adverse Effect on us.





### Risks Arising from Our Capital Structure

We may become more leveraged.

As of December 31, 2015, we had approximately \$11.2 billion of outstanding indebtedness. The instruments governing our existing indebtedness permit us to incur substantial additional debt, including secured debt, and we may satisfy our capital and liquidity needs through additional borrowings. A high level of indebtedness would require us to dedicate a substantial portion of our cash flow from operations to the payment of debt service, thereby reducing the funds available to implement our business strategy and make distributions to stockholders. A high level of indebtedness could also have the following consequences:

- Potential limits on our ability to adjust rapidly to changing market conditions and vulnerability in the event of a downturn in general economic conditions or in the real estate or healthcare industries;
- Potential impairment of our ability to obtain additional financing to execute on our business strategy; and
- Potential downgrade in the rating of our debt securities by one or more rating agencies, which could have the effect of, among other things, limiting our access to capital and increasing our cost of borrowing.

In addition, from time to time, we mortgage certain of our properties to secure payment of indebtedness. If we are unable to meet our mortgage payments, then the encumbered properties could be foreclosed upon or transferred to the mortgagee with a resulting loss of income and asset value.

We are exposed to increases in interest rates, which could reduce our profitability and adversely impact our ability to refinance existing debt, sell assets or engage in acquisition, investment, development and redevelopment activity, and our decision to hedge against interest rate risk might not be effective.

We receive a significant portion of our revenues by leasing assets under long-term triple-net leases that generally provide for fixed rental rates subject to annual escalations, while certain of our debt obligations are floating rate obligations with interest and related payments that vary with the movement of LIBOR, Bankers' Acceptance or other indexes. The generally fixed rate nature of a significant portion of our revenues and the variable rate nature of certain of our debt obligations create interest rate risk. Although our operating assets provide a partial hedge against interest rate fluctuations, if interest rates rise, the costs of our existing floating rate debt and any new debt that we incur would increase. These increased costs could reduce our profitability, impair our ability to meet our debt obligations, or increase the cost of financing our acquisition, investment, development and redevelopment activity. An increase in interest rates also could limit our ability to refinance existing debt upon maturity or cause us to pay higher rates upon refinancing, as well as decrease the amount that third parties are willing to pay for our assets, thereby limiting our ability to promptly reposition our portfolio in response to changes in economic or other conditions.

We may seek to manage our exposure to interest rate volatility with hedging arrangements that involve additional risks, including the risks that counterparties may fail to honor their obligations under these arrangements, that these arrangements may not be effective in reducing our exposure to interest rate changes, that the amount of income we earn from hedging transactions may be limited by federal tax provisions governing REITs, and that these arrangements may cause us to pay higher interest rates on our debt obligations than otherwise would be the case. Moreover, no amount of hedging activity can fully insulate us from the risks associated with changes in interest rates. Failure to hedge effectively against interest rate risk, if we choose to engage in such activities, could adversely affect our results of operations and financial condition.

Limitations on our ability to access capital could have an adverse effect on our ability to make required payments on our debt obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy.

We cannot assure you that we will be able to raise the capital necessary to meet our debt service obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy, if our cash flow from operations is insufficient to satisfy these needs, and the failure to do so could have a Material Adverse Effect on us. Although we believe that we have sufficient access to capital and other sources of funding to meet our expected liquidity needs, we cannot assure you that conditions in the capital markets will not deteriorate or that our access to capital and other sources of funding will not become constrained, which could adversely affect the availability and terms of future borrowings, renewals or refinancings and our results of operation and financial condition. If we cannot access capital at an acceptable cost or at all, we may be required to liquidate one or more investments in properties at times that may not permit us to maximize the return on those investments or that could

result in adverse tax consequences to us.

As a public company, our access to debt and equity capital depends, in part, on the trading prices of our senior notes and common stock, which, in turn, depend upon market conditions that change from time to time, such as the market's perception

35

---

of our financial condition, our growth potential and our current and expected future earnings and cash distributions. Our failure to meet the market's expectation with regard to future earnings and cash distributions or a significant downgrade in the ratings assigned to our long-term debt could impact our ability to access capital or increase our borrowing costs. We also rely on the financial institutions that are parties to our unsecured revolving credit facility. If these institutions become capital constrained, tighten their lending standards or become insolvent or if they experience excessive volumes of borrowing requests from other borrowers within a short period of time, they may be unable or unwilling to honor their funding commitments to us, which would adversely affect our ability to draw on our unsecured revolving credit facility and, over time, could negatively impact our ability to consummate acquisitions, repay indebtedness as it matures, fund capital expenditures or make distributions to our stockholders. Covenants in the instruments governing our existing indebtedness limit our operational flexibility, and a covenant breach could materially adversely affect our operations.

The terms of the instruments governing our existing indebtedness require us to comply with certain customary financial and other covenants, such as maintaining debt service coverage, leverage ratios and minimum net worth requirements. Our continued ability to incur additional debt and to conduct business in general is subject to our compliance with these covenants, which limit our operational flexibility. Breaches of these covenants could result in defaults under the applicable debt instruments and could trigger defaults under any of our other indebtedness that is cross-defaulted against such instruments, even if we satisfy our payment obligations. Financial and other covenants that limit our operational flexibility, as well as defaults resulting from our breach of any of these covenants, could have a Material Adverse Effect on us.

#### Risks Arising from Our Status as a REIT

Loss of our status as a REIT would have significant adverse consequences for us and the value of our common stock. If we lose our status as a REIT (currently or with respect to any tax years for which the statute of limitations has not expired), we will face serious tax consequences that will substantially reduce the funds available to satisfy our obligations, to implement our business strategy and to make distributions to our stockholders for each of the years involved because:

- We would not be allowed a deduction for distributions to stockholders in computing our taxable income and would be subject to federal income tax at regular corporate rates;

- We could be subject to the federal alternative minimum tax and increased state and local taxes; and

- Unless we are entitled to relief under statutory provisions, we could not elect to be subject to tax as a REIT for four taxable years following the year during which we were disqualified.

In addition, in such event we would no longer be required to pay dividends to maintain REIT status, which could adversely affect the value of our common stock.

Qualification as a REIT involves the application of highly technical and complex Code provisions for which there are only limited judicial and administrative interpretations. The determination of factual matters and circumstances not entirely within our control, as well as new legislation, regulations, administrative interpretations or court decisions, may adversely affect our investors or our ability to remain qualified as a REIT for tax purposes. Although we believe that we currently qualify as a REIT, we cannot assure you that we will continue to qualify for all future periods. The 90% distribution requirement will decrease our liquidity and may limit our ability to engage in otherwise beneficial transactions.

To comply with the 90% distribution requirement applicable to REITs and to avoid the nondeductible excise tax, we must make distributions to our stockholders. See "Certain U.S. Federal Income Tax Considerations—Requirements for Qualification as a REIT—Annual Distribution Requirements" included in Item 1 of this Annual Report on Form 10-K. Such distributions reduce the funds we have available to finance our investment, acquisition, development and redevelopment activity and may limit our ability to engage in transactions that are otherwise in the best interests of our stockholders.

Although we do not anticipate any inability to satisfy the REIT distribution requirement, from time to time, we may not have sufficient cash or other liquid assets to do so. For example, timing differences between the actual receipt of income and actual payment of deductible expenses, on the one hand, and the inclusion of that income and deduction of those expenses in arriving at our taxable income, on the other hand, or non-deductible expenses such as principal amortization or repayments or capital expenditures in excess of non-cash deductions may prevent us from having

sufficient cash or liquid assets to satisfy the 90% distribution requirement.

In the event that timing differences occur or we decide to retain cash or to distribute such greater amount as may be necessary to avoid income and excise taxation, we may seek to borrow funds, issue additional equity securities, pay taxable

stock dividends, distribute other property or securities or engage in a transaction intended to enable us to meet the REIT distribution requirements. Any of these actions may require us to raise additional capital to meet our obligations; however, see “—Risks Arising from Our Capital Structure—Limitations on our ability to access capital could have an adverse effect on our ability to make required payments on our debt obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy.” The terms of the instruments governing our existing indebtedness restrict our ability to engage in certain of these transactions.

To preserve our qualification as a REIT, our certificate of incorporation contains ownership limits with respect to our capital stock that may delay, defer or prevent a change of control of our company.

To assist us in preserving our qualification as a REIT, our certificate of incorporation provides that if a person acquires beneficial ownership of more than 9.0% of our outstanding common stock or more than 9.9% of our outstanding preferred stock, the shares that are beneficially owned in excess of the applicable limit are considered “excess shares” and are automatically deemed transferred to a trust for the benefit of a charitable institution or other qualifying organization selected by our Board of Directors. The trust is entitled to all dividends with respect to the excess shares and the trustee may exercise all voting power over the excess shares. In addition, we have the right to purchase the excess shares for a price equal to the lesser of (i) the price per share in the transaction that created the excess shares or (ii) the market price on the day we purchase the shares, but if we do not purchase the excess shares, the trustee of the trust is required to transfer the shares at the direction of our Board of Directors. These ownership limits could delay, defer or prevent a transaction or a change of control that might involve a premium price for our common stock or might otherwise be in the best interests of our stockholders.

#### ITEM 1B. Unresolved Staff Comments

None.

#### ITEM 2. Properties

##### Seniors Housing and Healthcare Properties

As of December 31, 2015, we owned approximately 1,300 properties (including properties classified as held for sale), consisting of seniors housing communities, MOBs, skilled nursing facilities, specialty hospitals and general acute care hospitals, and we had four properties under development. We believe that maintaining a balanced portfolio of high-quality assets diversified by investment type, geographic location, asset type, tenant/operator, revenue source and operating model makes us less susceptible to single-state regulatory or reimbursement changes, regional climate events and local economic downturns and diminishes the risk that any single factor or event could materially harm our business.

As of December 31, 2015, we had \$2.0 billion aggregate principal amount of mortgage loan indebtedness outstanding, secured by 157 of our properties. Excluding those portions attributed to our joint venture and operating partners, our share of mortgage loan indebtedness outstanding was \$1.9 billion.

The following table provides additional information regarding the geographic diversification of our portfolio of properties as of December 31, 2015 (including properties owned through investments in unconsolidated entities, but excluding properties classified as held for sale):

Geographic Location	Seniors Housing Communities		Skilled Nursing Facilities		MOBs		Specialty Hospitals		General Acute Care	
	Number of Properties	Units	Number of Properties	Licensed Beds	Number of Properties	Square Feet	Number of Properties	Licensed Beds	Number of Properties	Licensed Beds
Alabama	6	371	—	—	4	468,887	—	—	—	—
Arizona	28	2,608	—	—	13	829,451	3	169	—	—
Arkansas	4	262	—	—	1	4,596	—	—	—	—
California	86	9,650	4	483	25	2,126,221	6	503	—	—
Colorado	19	1,723	2	190	13	890,907	1	68	—	—
Connecticut	14	1,623	—	—	—	—	—	—	—	—
District of Columbia	—	—	—	—	2	101,580	—	—	—	—
Florida	51	4,772	—	—	19	583,081	6	511	—	—
Georgia	20	1,743	1	162	19	1,495,644	—	—	—	—
Idaho	1	70	6	513	—	—	—	—	—	—
Illinois	25	2,938	1	82	37	1,543,686	4	430	—	—
Indiana	11	964	8	1,109	22	1,556,964	1	59	—	—
Kansas	9	540	—	—	1	32,540	—	—	—	—
Kentucky	10	919	3	377	4	172,977	1	384	—	—
Louisiana	1	58	—	—	5	361,372	1	168	—	—
Maine	6	445	—	—	—	—	—	—	—	—
Maryland	5	360	—	—	2	82,663	—	—	—	—
Massachusetts	19	2,104	9	1,045	—	—	2	109	—	—
Michigan	24	1,560	—	—	14	599,339	—	—	—	—
Minnesota	18	1,017	—	—	5	353,200	—	—	—	—
Mississippi	—	—	—	—	1	50,575	—	—	—	—
Missouri	2	153	—	—	20	1,096,009	2	227	—	—
Montana	2	209	2	276	—	—	—	—	—	—
Nebraska	1	135	—	—	—	—	—	—	—	—
Nevada	4	462	—	—	5	415,629	1	52	—	—
New Hampshire	1	125	1	290	—	—	—	—	—	—
New Jersey	13	1,184	1	153	3	36,664	—	—	—	—
New Mexico	5	589	—	—	—	—	2	123	4	544
New York	42	4,630	—	—	4	243,535	—	—	—	—
North Carolina	23	2,242	3	297	20	759,422	1	124	—	—
North Dakota	2	115	—	—	1	114,000	—	—	—	—
Ohio	22	1,417	6	907	28	1,221,287	1	50	—	—
Oklahoma	8	463	—	—	—	—	1	59	4	924
Oregon	29	2,574	—	—	1	105,375	—	—	—	—
Pennsylvania	32	2,455	4	620	10	877,878	2	115	—	—
Rhode Island	6	596	—	—	—	—	—	—	—	—
South Carolina	5	388	—	—	20	1,103,828	—	—	—	—
South Dakota	4	182	—	—	—	—	—	—	—	—
Tennessee	18	1,467	—	—	11	404,511	1	49	—	—
Texas	52	4,014	—	—	22	1,330,987	10	657	1	445
Utah	3	321	—	—	—	—	—	—	—	—

Edgar Filing: VENTAS INC - Form 10-K

Vermont	—	—	1	144	—	—	—	—	—	—
Virginia	8	658	3	432	5	231,463	—	—	—	—
Washington	25	2,441	8	737	10	578,975	—	—	—	—
West Virginia	2	117	4	326	—	—	—	—	—	—
Wisconsin	69	2,958	—	—	21	1,104,558	—	—	—	—
Wyoming	2	168	—	—	—	—	—	—	—	—
Total U.S.	737	63,790	67	8,143	368	20,877,804	46	3,857	9	1,913
Canada	41	4,493	—	—	—	—	—	—	—	—
United Kingdom	10	663	—	—	—	—	—	—	3	121
Total	788	68,946	67	8,143	368	20,877,804	46	3,857	12	2,034

38

---



### Corporate Offices

Our headquarters are located in Chicago, Illinois, and we have additional corporate offices in: Louisville, Kentucky; Plano, Texas; and Irvine, California. We lease all of our corporate offices.

### ITEM 3. Legal Proceedings

The information contained in “Note 16—Litigation” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K is incorporated by reference into this Item 3. Except as set forth therein, we are not a party to, nor is any of our property the subject of, any material pending legal proceedings.

As previously disclosed, in July 2014, we voluntarily contacted the SEC to advise it of the determination by our former registered public accounting firm, Ernst & Young LLP (“EY”), that it was not independent of us due solely to an inappropriate personal relationship between an EY partner, who until June 30, 2014 was the lead audit partner on our 2014 audit and quarterly review and was previously an audit engagement partner on our 2013 and 2012 audits, and an individual in a financial reporting oversight role at our company. We have cooperated with the SEC and intend to continue to do so with respect to its inquiries related to this matter. At this time, the matter is ongoing and we cannot reasonably assess its timing or outcome.

### ITEM 4. Mine Safety Disclosures

Not applicable.

## PART II

### ITEM 5. Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

#### Market Information

Our common stock, par value \$0.25 per share, is listed and traded on the New York Stock Exchange (the “NYSE”) under the symbol “VTR.” The following table sets forth, for the periods indicated, the high and low sales prices of our common stock as reported on the NYSE and the dividends declared per share.

	Sales Price of Common Stock		Dividends Declared
	High	Low	
2014			
First Quarter	\$63.67	\$56.79	\$0.725
Second Quarter	68.40	61.29	0.725
Third Quarter	66.04	60.70	0.725
Fourth Quarter	74.44	62.48	0.79
2015			
First Quarter	\$80.95	\$69.12	\$0.79
Second Quarter	76.90	61.82	0.79
Third Quarter	68.52	52.66	0.73
Fourth Quarter	58.38	49.68	0.73

As of February 10, 2016, we had 336,070,352 shares of our common stock outstanding held by approximately 5,102 stockholders of record.

#### Dividends and Distributions

We pay regular quarterly dividends to holders of our common stock to comply with the provisions of the Code governing REITs. On February 12, 2016, our Board of Directors declared the first quarterly installment of our 2016 dividend on our common stock in the amount of \$0.73 per share, payable in cash on March 31, 2016 to stockholders of record on March 7, 2015. We expect to distribute at least 100% of our taxable net income, after the use of any net operating loss carryforwards, to our stockholders for 2016. See “Certain U.S. Federal Income Tax

Considerations—Requirements for Qualification as a REIT—Annual Distribution Requirements” included in Part I, Item 1 of this Annual Report on Form 10-K.

In general, our Board of Directors makes decisions regarding the nature, frequency and amount of our dividends on a quarterly basis. Because the Board considers many factors when making these decisions, including our present and future liquidity needs, our current and projected financial condition and results of operations and the performance and credit quality of our tenants, operators, borrowers and managers, we cannot assure you that we will maintain the practice of paying regular quarterly dividends to continue to qualify as a REIT. Please see “Cautionary Statements” and the risk factors included in Part I, Item 1A of this Annual Report on Form 10-K for a description of other factors that may affect our distribution policy.

Prior to its suspension in July 2014, our stockholders were entitled to reinvest all or a portion of any cash distribution on their shares of our common stock by participating in our Distribution Reinvestment and Stock Purchase Plan (“DRIP”), subject to the terms of the plan. See “Note 17—Permanent and Temporary Equity” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K. We may determine whether or not to reinstate the DRIP at any time, in our sole discretion.

#### Director and Employee Stock Sales

Certain of our directors, executive officers and other employees have adopted and, from time to time in the future, may adopt non-discretionary, written trading plans that comply with Rule 10b5-1 under the Exchange Act, or otherwise monetize, gift or transfer their equity-based compensation. These transactions typically are conducted for estate, tax and financial planning purposes and are subject to compliance with our Amended and Restated Securities Trading Policy and Procedures (“Securities Trading Policy”), the minimum stock ownership requirements contained in our Guidelines on Governance and all applicable laws and regulations.

Our Securities Trading Policy expressly prohibits our directors, executive officers and employees from buying or selling derivatives with respect to our securities or other financial instruments that are designed to hedge or offset a decrease in the market value of our securities and from engaging in short sales with respect to our securities. In addition, our Securities Trading Policy prohibits our directors and executive officers from holding our securities in margin accounts or pledging our securities to secure loans without the prior approval of our Audit and Compliance Committee. Each of our executive officers has advised us that he or she is in compliance with the Securities Trading Policy and has not pledged any of our equity securities to secure margin or other loans.

#### Stock Repurchases

The table below summarizes repurchases of our common stock made during the quarter ended December 31, 2015:

	Number of Shares Repurchased (1)	Average Price Per Share
October 1 through October 31	—	\$—
November 1 through November 30	1,023	\$49.68
December 1 through December 31	164	\$56.43

Repurchases represent shares withheld to pay taxes on the vesting of restricted stock granted to employees under our 2006 Incentive Plan or 2012 Incentive Plan or restricted stock units granted to employees under the Nationwide Health Properties, Inc. (“NHP”) 2005 Performance Incentive Plan and assumed by us in connection with our acquisition of NHP. The value of the shares withheld is the closing price of our common stock on the date the vesting or exercise occurred (or, if not a trading day, the immediately preceding trading day) or the fair market value of our common stock at the time of the exercise, as the case may be.

#### Unregistered Sales of Equity Securities

On January 16, 2015, in connection with our acquisition of HCT, each of the 7,057,271 issued and outstanding limited partnership units of American Realty Capital Healthcare Trust Operating Partnership, L.P. (subsequently renamed Ventas Realty Capital Healthcare Trust Operating Partnership, L.P.), a limited partnership in which HCT was the sole general partner prior to the acquisition, was converted into a newly created class of limited partnership units (“Class C Units”) at the 0.1688 exchange ratio payable to HCT stockholders in the acquisition, net of any Class C Units withheld to pay taxes. The Class C Units may be redeemed at the election of the holder for one share of our common stock per unit or, at our option, an equivalent amount in cash, subject to adjustment in certain circumstances. The Class C Units were issued solely to “accredited investors” (as such term is defined in Rule 501 under the Securities Act) in reliance on

the exemption from registration provided by Section 4(2) of the Securities Act.

40

---

### Stock Performance Graph

The following performance graph compares the cumulative total return (including dividends) to the holders of our common stock from December 31, 2010 through December 31, 2015, with the cumulative total returns of the NYSE Composite Index, the FTSE NAREIT Composite REIT Index (the "Composite REIT Index") and the S&P 500 Index over the same period. The comparison assumes \$100 was invested on December 31, 2010 in our common stock and in each of the foregoing indexes and assumes reinvestment of dividends, as applicable. We have included the NYSE Composite Index in the performance graph because our common stock is listed on the NYSE, and we have included the S&P 500 Index because we are a member of the S&P 500. We have included the Composite REIT Index because we believe that it is most representative of the industries in which we compete, or otherwise provides a fair basis for comparison with us, and is therefore particularly relevant to an assessment of our performance. The figures in the table below are rounded to the nearest dollar.

	12/31/2010	12/31/2011	12/31/2012	12/31/2013	12/31/2014	12/31/2015
Ventas	\$100	\$109.77	\$134.26	\$124.00	\$162.35	\$153.33
NYSE Composite Index	\$100	\$96.43	\$112.11	\$141.71	\$151.44	\$145.40
Composite REIT Index	\$100	\$107.30	\$128.47	\$131.48	\$167.28	\$170.71
S&P 500 Index	\$100	\$102.11	\$118.44	\$156.78	\$178.22	\$180.67

## ITEM 6. Selected Financial Data

You should read the following selected financial data in conjunction with “Management’s Discussion and Analysis of Financial Condition and Results of Operations” included in Item 7 of this Annual Report on Form 10-K and our Consolidated Financial Statements and the notes thereto included in Item 8 of this Annual Report on Form 10-K, as acquisitions, dispositions, changes in accounting policies and other items may impact the comparability of the financial data.

	As of and For the Years Ended December 31,				
	2015	2014	2013	2012	2011
	(Dollars in thousands, except per share data)				
<b>Operating Data</b>					
Rental income	\$ 1,346,046	\$ 1,138,457	\$ 1,036,356	\$ 894,495	\$ 596,445
Resident fees and services	1,811,255	1,552,951	1,406,005	1,227,124	865,800
Interest expense	367,114	292,065	249,009	199,801	114,492
Property-level operating expenses	1,383,640	1,195,388	1,109,925	966,812	645,082
General, administrative and professional fees	128,035	121,738	115,083	98,489	74,529
Income from continuing operations attributable to common stockholders, including real estate dispositions	406,740	376,032	374,338	202,159	323,007
Discontinued operations	11,103	99,735	79,171	160,641	41,486
Net income attributable to common stockholders	417,843	475,767	453,509	362,800	364,493
<b>Per Share Data</b>					
Income from continuing operations attributable to common stockholders, including real estate dispositions:					
Basic	\$ 1.23	\$ 1.28	\$ 1.28	\$ 0.69	\$ 1.42
Diluted	\$ 1.22	\$ 1.26	\$ 1.27	\$ 0.68	\$ 1.40
Net income attributable to common stockholders:					
Basic	\$ 1.26	\$ 1.62	\$ 1.55	\$ 1.24	\$ 1.60
Diluted	\$ 1.25	\$ 1.60	\$ 1.54	\$ 1.23	\$ 1.58
Dividends declared per common share	\$ 3.04	\$ 2.965	\$ 2.74	\$ 2.48	\$ 2.30
<b>Other Data</b>					
Net cash provided by operating activities	\$ 1,391,767	\$ 1,254,845	\$ 1,194,755	\$ 992,816	\$ 773,197
Net cash used in investing activities	(2,423,692 )	(2,055,040 )	(1,282,760 )	(2,169,689 )	(997,439 )
Net cash provided by (used in) financing activities	1,030,122	758,057	114,996	1,198,914	248,282
FFO (1)	1,365,408	1,273,680	1,208,458	1,024,567	824,851
Normalized FFO (1)	1,493,683	1,330,018	1,220,709	1,120,225	776,963
<b>Balance Sheet Data</b>					
Real estate investments, at cost	\$ 23,802,454	\$ 20,196,770	\$ 19,798,805	\$ 19,745,607	\$ 17,830,262
Cash and cash equivalents	53,023	55,348	57,690	67,908	45,807
Total assets	22,261,918	21,165,913	18,706,921	18,980,000	17,271,910
Senior notes payable and other debt	11,206,996	10,844,351	8,295,908	8,413,646	6,429,116

---

We believe that net income, as defined by U.S. generally accepted accounting principles (“GAAP”), is the most (1) appropriate earnings measurement. However, we consider Funds From Operations (“FFO”) and normalized FFO to be

42

---

appropriate measures of operating performance of an equity REIT. In particular, we believe that normalized FFO is useful because it allows investors, analysts and our management to compare our operating performance to the operating performance of other real estate companies and between periods on a consistent basis without having to account for differences caused by unanticipated items and other events such as transactions and litigation. In some cases, we provide information about identified non-cash components of FFO and normalized FFO because it allows investors, analysts and our management to assess the impact of those items on our financial statements.

We use the National Association of Real Estate Investment Trusts (“NAREIT”) definition of FFO. NAREIT defines FFO as net income (computed in accordance with GAAP), excluding gains (or losses) from sales of real estate property, including gain on re-measurement of equity method investments, and impairment write-downs of depreciable real estate, plus real estate depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures will be calculated to reflect FFO on the same basis. We define normalized FFO as FFO excluding the following income and expense items (which may be recurring in nature): (a) merger-related costs and expenses, including amortization of intangibles, transition and integration expenses, and deal costs and expenses, including expenses and recoveries relating to our acquisition lawsuits; (b) the impact of any expenses related to asset impairment and valuation allowances, the write-off of unamortized deferred financing fees, or additional costs, expenses, discounts, make-whole payments, penalties or premiums incurred as a result of early retirement or payment of our debt; (c) the non-cash effect of income tax benefits or expenses and derivative transactions that have non-cash mark-to-market impacts on our Consolidated Statements of Income; (d) the impact of future acquisitions, divestitures (including pursuant to tenant options to purchase) and capital transactions; (e) the financial impact of contingent consideration, severance-related costs, charitable donations made to the Ventas Charitable Foundation, gains and losses for non-operational foreign currency hedge agreements and changes in the fair value of financial instruments; and (f) expenses related to the re-audit and re-review in 2014 of our historical financial statements and related matters.

FFO and normalized FFO presented in this Annual Report on Form 10-K, or otherwise disclosed by us, may not be comparable to FFO and normalized FFO presented by other real estate companies due to the fact that not all real estate companies use the same definitions. FFO and normalized FFO (or either measure adjusted for non-cash items) should not be considered as alternatives to net income (determined in accordance with GAAP) as indicators of our financial performance or as alternatives to cash flow from operating activities (determined in accordance with GAAP) as measures of our liquidity, nor are FFO and normalized FFO (or either measure adjusted for non-cash items) necessarily indicative of sufficient cash flow to fund all of our needs. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Funds From Operations and Normalized Funds from Operations” included in Item 7 of this Annual Report on Form 10-K for a reconciliation of FFO and normalized FFO to our GAAP earnings.

#### ITEM 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion provides information that management believes is relevant to an understanding and assessment of the consolidated financial condition and results of operations of Ventas, Inc. (together with its subsidiaries, unless otherwise indicated or except where the context otherwise requires, “we,” “us” or “our”). You should read this discussion in conjunction with our Consolidated Financial Statements and the notes thereto included in Item 8 of this Annual Report on Form 10-K, as it will help you understand:

• Our company and the environment in which we operate;

• Our 2015 highlights and other recent developments;

• Our critical accounting policies and estimates;

• Our results of operations for the last three years;

• How we manage our assets and liabilities;

• Our liquidity and capital resources;

• Our cash flows; and

• Our future contractual obligations.

Corporate and Operating Environment

We are a real estate investment trust (“REIT”) with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States, Canada and the United Kingdom. As of December 31, 2015, we owned approximately 1,300 properties (including properties classified as held for sale), consisting of seniors housing communities,



medical office buildings (“MOBs”), skilled nursing facilities, specialty hospitals and general acute care hospitals, and we had four properties under development. We are an S&P 500 company and currently headquartered in Chicago, Illinois.

We primarily invest in seniors housing and healthcare properties through acquisitions and lease our properties to unaffiliated tenants or operate them through independent third-party managers. As of December 31, 2015, we leased a total of 607 properties (excluding MOBs and properties classified as held for sale) to various healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and we engaged independent operators, such as Atria Senior Living, Inc. (“Atria”) and Sunrise Senior Living, LLC (together with its subsidiaries, “Sunrise”), to manage 304 of our seniors housing communities (excluding properties classified as held for sale) for us pursuant to long-term management agreements. Our three largest tenants, Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”), Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”) and Ardent Health Partners, LLC (together with its subsidiaries, “Ardent”), leased from us 140 properties (excluding six properties owned through investments in unconsolidated entities and one property managed by Brookdale Senior Living pursuant to a long-term management agreement), 76 properties and ten properties, respectively, as of December 31, 2015.

Through our Lillibridge Healthcare Services, Inc. (“Lillibridge”) subsidiary and our ownership interest in PMB Real Estate Services LLC (“PMBRES”), we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and non-mortgage loans and other investments relating to seniors housing and healthcare operators or properties.

We conduct our operations through three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. See “Note 20—Segment Information” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

As of December 31, 2015, our consolidated portfolio included 100% ownership interests in 1,190 properties and controlling joint venture interests in 50 properties, and we had non-controlling ownership interests in 41 properties through investments in unconsolidated entities. Through Lillibridge and PMBRES, we provided management and leasing services to third parties with respect to 79 MOBs as of December 31, 2015.

We aim to enhance shareholder value by delivering consistent, superior total returns through a strategy of:

(1) generating reliable and growing cash flows; (2) maintaining a balanced, diversified portfolio of high-quality assets; and (3) preserving our financial strength, flexibility and liquidity.

Our ability to access capital in a timely and cost-effective manner is critical to the success of our business strategy because it affects our ability to satisfy existing obligations, including the repayment of maturing indebtedness, and to make future investments. Factors such as general market conditions, interest rates, credit ratings on our securities, expectations of our potential future earnings and cash distributions, and the trading price of our common stock that are beyond our control and fluctuate over time all impact our access to and cost of external capital. For that reason, we generally attempt to match the long-term duration of our investments in real property with long-term financing through the issuance of shares of our common stock or the incurrence of long-term fixed rate debt. At December 31, 2015, 19.3% of our consolidated debt (excluding debt related to properties classified as held for sale) was variable rate debt.

#### 2015 Highlights and Other Recent Developments

##### Investments and Dispositions

In January 2015, we acquired American Realty Capital Healthcare Trust, Inc. (“HCT”) in a stock and cash transaction, which added 152 properties to our portfolio. We funded the transaction through the issuance of approximately 28.4 million shares of our common stock at \$78.00 per share and 1.1 million limited partnership units.

- On August 4, 2015, we completed our acquisition of Ardent Medical Services, Inc. (“AHS”) and simultaneous separation and sale of the Ardent hospital operating company (Ardent Health Partners, LLC, together with its subsidiaries “Ardent”) to a consortium composed of an entity controlled by Equity Group Investments, Ardent’s management team and us. As of the acquisition date, we recorded the estimated fair value of our investment in

owned hospital and other real estate of approximately \$1.3 billion.. At closing, we paid \$26.3 million for our 9.9% interest in Ardent, which represents our estimate of the acquisition date fair value of this interest. Upon closing, we entered into a long-term triple-net master lease with Ardent to operate hospitals and other real estate we acquired.

During 2015, we made other investments totaling approximately \$611.7 million, including the acquisition of eleven triple-net leased properties; eleven MOBs; and 12 skilled nursing facilities (all of which were disposed of as part of the CCP Spin-Off (as defined below)).

During 2015, we sold 39 triple-net leased properties and 26 MOBs for aggregate consideration of \$541.0 million, including a \$6.0 million lease termination fee.

During 2015, we received aggregate proceeds of \$173.8 million in final repayment of loans receivable and sales of bonds we held, and recognized gains aggregating \$7.7 million.

#### Capital and Dividends

In January 2015, we issued and sold 3,750,202 shares of common stock under our previous “at-the-market” (“ATM”) equity offering program for aggregate net proceeds of \$285.4 million, after sales agent commissions of \$4.4 million. Through the remainder of 2015 and in the first quarter of 2016 we have issued and sold a total of 5,084,302 shares of our common stock under our ATM equity offering program for aggregate net proceeds of \$297.0 million, after sales agent commissions of \$4.5 million.

In January 2015, we issued and sold \$1.1 billion of senior notes with a weighted average interest rate below 3.7% and a weighted average maturity of 15 years. The issuances were composed of \$900 million aggregate principal amount of USD senior notes and CAD notes of 250 million.

In July 2015, we issued and sold \$500.0 million aggregate principal amount of 4.125% senior notes due 2026 at a public offering price equal to 99.218% of par, for total proceeds of \$496.1 million before the underwriting discount and expenses.

In August 2015, we completed a \$900 million five year term loan having a variable interest rate of LIBOR plus 1.0 basis points (the “Ardent Term Loan”). The term loan matures in 2020.

In 2015, we repaid \$305.0 million of our unsecured term loan due 2019 and recognized a loss on extinguishment of debt of \$1.6 million representing a write-off of the then unamortized deferred financing fees. Also, in May 2015, we repaid in full, at par, \$234.4 million aggregate principal amount then outstanding of our 6% senior notes due 2015.

In 2015, we paid an annual cash dividend on our common stock of \$3.04 per share. On August 17, 2015, we also distributed a stock dividend of one Care Capital Properties, Inc. (“CCP”) common share for every four shares of Ventas common stock held as of the distribution record date of August 10, 2015. The stock dividend was valued at \$8.51 per Ventas share based on the opening price of CCP stock on its first day of regular-way trading on the New York Stock Exchange.

In February 2016, we entered into a \$200 million notional amount interest rate swap with a maturity of August 3, 2020 that effectively converts LIBOR-based floating rate debt to fixed rate debt, setting LIBOR at 1.132% through the maturity date of the swap. The maturity date of the Ardent Term Loan is also August 3, 2020.

#### Spin-Off

In August 2015, we completed the spin off of most of our post-acute/skilled nursing facility portfolio into an independent, publicly traded REIT named Care Capital Properties, Inc. (the “CCP Spin-Off”). The historical results of operations of the CCP properties as well as the related assets and liabilities are presented as discontinued operations for all periods presented in this Annual Report on Form 10-K.

#### Critical Accounting Policies and Estimates

Our Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) set forth in the Accounting Standards Codification (“ASC”), as published by the Financial Accounting Standards Board (“FASB”). GAAP requires us to make estimates and assumptions regarding future events that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. We base these estimates on our experience and assumptions we

believe to be reasonable under the circumstances. However, if our judgment or interpretation of the facts and circumstances relating to various transactions or other matters had been different, we may have applied a different accounting treatment, resulting in a different presentation of our financial statements. We periodically reevaluate our estimates and assumptions, and in the event they prove to be different from actual results, we make adjustments in subsequent periods to reflect more current estimates and assumptions about matters that are inherently uncertain. We believe that the critical accounting policies described below, among others, affect our more significant

estimates and judgments used in the preparation of our financial statements. For more information regarding our critical accounting policies, see “Note 2—Accounting Policies” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

#### Principles of Consolidation

The Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K include our accounts and the accounts of our wholly owned subsidiaries and the joint venture entities over which we exercise control. All intercompany transactions and balances have been eliminated in consolidation, and our net earnings are reduced by the portion of net earnings attributable to noncontrolling interests.

GAAP requires us to identify entities for which control is achieved through means other than voting rights and to determine which business enterprise is the primary beneficiary of variable interest entities (“VIEs”). A VIE is broadly defined as an entity with one or more of the following characteristics: (a) the total equity investment at risk is insufficient to finance the entity’s activities without additional subordinated financial support; (b) as a group, the holders of the equity investment at risk lack (i) the ability to make decisions about the entity’s activities through voting or similar rights, (ii) the obligation to absorb the expected losses of the entity, or (iii) the right to receive the expected residual returns of the entity; and (c) the equity investors have voting rights that are not proportional to their economic interests, and substantially all of the entity’s activities either involve, or are conducted on behalf of, an investor that has disproportionately few voting rights. We consolidate our investment in a VIE when we determine that we are its primary beneficiary. We may change our original assessment of a VIE upon subsequent events such as the modification of contractual arrangements that affects the characteristics or adequacy of the entity’s equity investments at risk and the disposition of all or a portion of an interest held by the primary beneficiary.

We identify the primary beneficiary of a VIE as the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impact the entity’s economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We perform this analysis on an ongoing basis.

As it relates to investments in joint ventures, GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess limited partners’ rights and their impact on the presumption of control of the limited partnership by the sole general partner when an investor becomes the sole general partner, and we perform a reassessment when there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of limited partnership interests, or there is an increase or decrease in the number of outstanding limited partnership interests. We also apply this guidance to managing member interests in limited liability companies.

#### Business Combinations

We account for acquisitions using the acquisition method and record the cost of the businesses acquired among tangible and recognized intangible assets and liabilities based upon their estimated fair values as of the acquisition date. Recognized intangibles primarily include the value of in-place leases, acquired lease contracts, tenant and customer relationships, trade names/trademarks and goodwill. We do not amortize goodwill, which represents the excess of the purchase price paid over the fair value of the net assets of the acquired business and is included in other assets on our Consolidated Balance Sheets.

Our method for recording the purchase price to acquired investments in real estate requires us to make subjective assessments for determining fair value of the assets acquired and liabilities assumed. This includes determining the value of the buildings, land and improvements, construction in progress, ground leases, tenant improvements, in-place leases, above and/or below market leases, purchase option intangible assets and/or liabilities, and any debt assumed. These estimates require significant judgment and in some cases involve complex calculations. These assessments directly impact our results of operations, as amounts estimated for certain assets and liabilities have different depreciation or amortization lives. In addition, we amortize the value assigned to above and/or below market leases as a component of revenue, unlike in-place leases and other intangibles, which we include in depreciation and amortization in our Consolidated Statements of Income.

We estimate the fair value of buildings acquired on an as-if-vacant basis, or replacement cost basis, and depreciate the building value over the estimated remaining life of the building, generally not to exceed 35 years. We determine the fair value of other fixed assets, such as site improvements and furniture, fixtures and equipment, based upon the

replacement cost and depreciate such value over the assets' estimated remaining useful lives as determined at the applicable acquisition date. We determine the value of land either by considering the sales prices of similar properties in recent transactions or based on internal analysis of recently acquired and existing comparable properties within our portfolio. We generally determine the value of construction in progress based upon the replacement cost. However, for certain acquired properties that are part of a ground-up development, we determine fair value by using the same valuation approach as for all other properties and deducting the estimated cost to complete the development. During the remaining construction period, we capitalize interest expense until the

development has reached substantial completion. Construction in progress, including capitalized interest, is not depreciated until the development has reached substantial completion.

The fair value of acquired lease-related intangibles, if any, reflects: (i) the estimated value of any above and/or below market leases, determined by discounting the difference between the estimated market rent and in-place lease rent; and (ii) the estimated value of in-place leases related to the cost to obtain tenants, including leasing commissions, and an estimated value of the absorption period to reflect the value of the rent and recovery costs foregone during a reasonable lease-up period as if the acquired space was vacant. We amortize any acquired lease-related intangibles to revenue or amortization expense over the remaining life of the associated lease plus any assumed bargain renewal periods. If a lease is terminated prior to its stated expiration or not renewed upon expiration, we recognize all unamortized lease-related intangibles associated with that lease in operations at that time.

We estimate the fair value of purchase option intangible assets and liabilities by discounting the difference between the applicable property's acquisition date fair value and an estimate of its future option price. We do not amortize the resulting intangible asset or liability over the term of the lease, but rather adjust the recognized value of the asset or liability upon sale.

We estimate the fair value of tenant or other customer relationships acquired, if any, by considering the nature and extent of existing business relationships with the tenant or customer, growth prospects for developing new business with the tenant or customer, the tenant's credit quality, expectations of lease renewals with the tenant, and the potential for significant, additional future leasing arrangements with the tenant, and we amortize that value over the expected life of the associated arrangements or leases, including the remaining terms of the related leases and any expected renewal periods. We estimate the fair value of trade names and trademarks using a royalty rate methodology and amortize that value over the estimated useful life of the trade name or trademark.

In connection with a business combination, we may assume rights and obligations under certain lease agreements pursuant to which we become the lessee of a given property. We assume the lease classification previously determined by the prior lessee absent a modification in the assumed lease agreement. We assess assumed operating leases, including ground leases, to determine whether the lease terms are favorable or unfavorable to us given current market conditions on the acquisition date. To the extent the lease terms are favorable or unfavorable relative to market conditions on the acquisition date, we recognize an intangible asset or liability, as applicable, at fair value and amortize that asset or liability (excluding purchase option intangibles) to interest or rental expense in our Consolidated Statements of Income over the applicable lease term. We include all lease-related intangible assets and liabilities within acquired lease intangibles and accounts payable and other liabilities, respectively, on our Consolidated Balance Sheets.

We determine the fair value of loans receivable acquired in connection with a business combination by discounting the estimated future cash flows using current interest rates at which similar loans on the same terms with the same length to maturity would be made to borrowers with similar credit ratings. We do not establish a valuation allowance at the acquisition date because the estimated future cash flows already reflect our judgment regarding their uncertainty. We recognize the difference between the acquisition date fair value and the total expected cash flows as interest income using an effective interest method over the life of the applicable loan. Subsequent to the acquisition date, we evaluate changes regarding the uncertainty of future cash flows and the need for a valuation allowance, as appropriate.

We estimate the fair value of noncontrolling interests assumed consistent with the manner in which we value all of the underlying assets and liabilities.

We base the initial carrying value of investments in unconsolidated entities on the fair value of the assets at the time we acquired the joint venture interest. We estimate fair values for our equity method investments based on discounted cash flow models that include all estimated cash inflows and outflows over a specified holding period and, where applicable, any estimated debt premiums or discounts. The capitalization rates, discount rates and credit spreads we use in these models are based upon assumptions that we believe to be within a reasonable range of current market rates for the respective investments.

We generally amortize any difference between our cost basis and the basis reflected at the joint venture level over the lives of the related assets and liabilities and include that amortization in our share of income or loss from unconsolidated entities. For earnings of equity method investments with pro rata distribution allocations, net income

or loss is allocated between the partners in the joint venture based on their respective stated ownership percentages. In other instances, net income or loss is allocated between the partners in the joint venture based on the hypothetical liquidation at book value method.

We calculate the fair value of long-term debt by discounting the remaining contractual cash flows on each instrument at the current market rate for those borrowings, which we approximate based on the rate at which we would expect to incur a replacement instrument on the date of acquisition, and recognize any fair value adjustments related to long-term debt as effective yield adjustments over the remaining term of the instrument.



#### Impairment of Long-Lived and Intangible Assets

We periodically evaluate our long-lived assets, primarily consisting of investments in real estate, for impairment indicators. If indicators of impairment are present, we evaluate the carrying value of the related real estate investments in relation to the future undiscounted cash flows of the underlying operations. In performing this evaluation, we consider market conditions and our current intentions with respect to holding or disposing of the asset. We adjust the net book value of leased properties and other long-lived assets to fair value if the sum of the expected future undiscounted cash flows, including sales proceeds, is less than book value. We recognize an impairment loss at the time we make any such determination.

If impairment indicators arise with respect to intangible assets with finite useful lives, we evaluate impairment by comparing the carrying amount of the asset to the estimated future undiscounted net cash flows expected to be generated by the asset. If estimated future undiscounted net cash flows are less than the carrying amount of the asset, then we estimate the fair value of the asset and compare the estimated fair value to the intangible asset's carrying value. We recognize any shortfall from carrying value as an impairment loss in the current period.

We evaluate our investments in unconsolidated entities for impairment at least annually, and whenever events or changes in circumstances indicate that the carrying value of our investment may exceed its fair value. If we determine that a decline in the fair value of our investment in an unconsolidated entity is other-than-temporary, and if such reduced fair value is below the carrying value, we record an impairment.

We test goodwill for impairment at least annually, and more frequently if indicators arise. We first assess qualitative factors, such as current macroeconomic conditions, state of the equity and capital markets and our overall financial and operating performance, to determine the likelihood that the fair value of a reporting unit is less than its carrying amount. If we determine it is more likely than not that the fair value of a reporting unit is less than its carrying amount, we proceed with the two-step approach to evaluating impairment. First, we estimate the fair value of the reporting unit and compare it to the reporting unit's carrying value. If the carrying value exceeds fair value, we proceed with the second step, which requires us to assign the fair value of the reporting unit to all of the assets and liabilities of the reporting unit as if it had been acquired in a business combination at the date of the impairment test. The excess fair value of the reporting unit over the amounts assigned to the assets and liabilities is the implied value of goodwill and is used to determine the amount of impairment. We recognize an impairment loss to the extent the carrying value of goodwill exceeds the implied value in the current period.

Estimates of fair value used in our evaluation of goodwill (if necessary based on our qualitative assessment), investments in real estate, investments in unconsolidated entities and intangible assets are based upon discounted future cash flow projections or other acceptable valuation techniques that are based, in turn, upon all available evidence including level three inputs, such as revenue and expense growth rates, estimates of future cash flows, capitalization rates, discount rates, general economic conditions and trends, or other available market data. Our ability to accurately predict future operating results and cash flows and to estimate and allocate fair values impacts the timing and recognition of impairments. While we believe our assumptions are reasonable, changes in these assumptions may have a material impact on our financial results.

#### Loans Receivable

We record loans receivable, other than those acquired in connection with a business combination, on our Consolidated Balance Sheets (either in secured loans receivable and investments, net or other assets, in the case of non-mortgage loans receivable) at the unpaid principal balance, net of any deferred origination fees, purchase discounts or premiums and valuation allowances. We amortize net deferred origination fees, which are comprised of loan fees collected from the borrower net of certain direct costs, and purchase discounts or premiums over the contractual life of the loan using the effective interest method and immediately recognize in income any unamortized balances if the loan is repaid before its contractual maturity.

We regularly evaluate the collectibility of loans receivable based on factors such as corporate and facility-level financial and operational reports, compliance with financial covenants set forth in the applicable loan agreement, the financial strength of the borrower and any guarantor, the payment history of the borrower and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to collect all amounts due under the terms of the applicable loan agreement, we provide a reserve against the portion of the receivable that we estimate may not be collected.

#### Fair Value

Fair value is a market-based measurement, not an entity-specific measurement, and we determine fair value based on the assumptions that we expect market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, GAAP establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within levels one and two of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within level three of the hierarchy).

Level one inputs utilize unadjusted quoted prices for identical assets or liabilities in active markets that we have the ability to access. Level two inputs consist of inputs other than quoted prices included in level one that are directly or indirectly observable for the asset or liability. Level two inputs may include quoted prices for similar assets and liabilities in active markets and other inputs for the asset or liability that are observable at commonly quoted intervals, such as interest rates, foreign exchange rates and yield curves. Level three inputs are unobservable inputs for the asset or liability, which typically are based on our own assumptions, as there is little, if any, related market activity. If the determination of the fair value measurement is based on inputs from different levels of the hierarchy, the level within which the entire fair value measurement falls is the lowest level input that is significant to the fair value measurement in its entirety. If the volume and level of market activity for an asset or liability has decreased significantly relative to the normal market activity for such asset or liability (or similar assets or liabilities), then transactions or quoted prices may not accurately reflect fair value. In addition, if there is evidence that a transaction for an asset or liability is not orderly, little, if any, weight is placed on that transaction price as an indicator of fair value. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

#### Revenue Recognition

##### Triple-Net Leased Properties and MOB Operations

Certain of our triple-net leases and most of our MOB leases provide for periodic and determinable increases in base rent. We recognize base rental revenues under these leases on a straight-line basis over the applicable lease term when collectibility is reasonably assured. Recognizing rental income on a straight-line basis generally results in recognized revenues during the first half of a lease term exceeding the cash amounts contractually due from our tenants, creating a straight-line rent receivable that is included in other assets on our Consolidated Balance Sheets.

Certain of our leases provide for periodic increases in base rent only if certain revenue parameters or other substantive contingencies are met. We recognize the increased rental revenue under these leases as the related parameters or contingencies are met, rather than on a straight-line basis over the applicable lease term.

##### Senior Living Operations

We recognize resident fees and services, other than move-in fees, monthly as services are provided. We recognize move-in fees on a straight-line basis over the average resident stay. Our lease agreements with residents generally have terms of 12 to 18 months and are cancelable by the resident upon 30 days' notice.

##### Other

We recognize interest income from loans and investments, including discounts and premiums, using the effective interest method when collectibility is reasonably assured. We apply the effective interest method on a loan-by-loan basis and recognize discounts and premiums as yield adjustments over the related loan term. We recognize interest income on an impaired loan to the extent our estimate of the fair value of the collateral is sufficient to support the balance of the loan, other receivables and all related accrued interest. When the balance of the loan, other receivables and all related accrued interest is equal to our estimate of the fair value of the collateral, we recognize interest income on a cash basis. We provide a reserve against an impaired loan to the extent our total investment in the loan exceeds our estimate of the fair value of the loan collateral.

We recognize income from rent, lease termination fees, development services, management advisory services, and all other income when all of the following criteria are met in accordance with Securities and Exchange Commission ("SEC") Staff Accounting Bulletin 104: (i) the applicable agreement has been fully executed and delivered; (ii) services have been rendered; (iii) the amount is fixed or determinable; and (iv) collectibility is reasonably assured.

##### Allowances

We assess the collectibility of our rent receivables, including straight-line rent receivables. We base our assessment of the collectibility of rent receivables (other than straight-line rent receivables) on several factors, including, among other things, payment history, the financial strength of the tenant and any guarantors, the value of the underlying collateral, if any, and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to recover the full value of the receivable, we provide a reserve against the portion of the receivable that we estimate may not be recovered. We also base our assessment of the collectibility of straight-line rent receivables on several factors, including, among other things, the financial strength of the tenant and any guarantors, the historical operations and operating trends of the property, the historical payment pattern of the tenant and the type of property. If

our evaluation of these factors indicates it is probable that we will be unable to receive the rent payments due in the future, we provide a reserve against the recognized straight-line rent receivable asset for the portion, up to its full value, that we estimate may not be recovered. If we change our assumptions or

estimates regarding the collectibility of future rent payments required by a lease, we may adjust our reserve to increase or reduce the rental revenue recognized in the period we make such change in our assumptions or estimates.

#### Federal Income Tax

We have elected to be treated as a REIT under the applicable provisions of the Internal Revenue Code of 1986, as amended (the “Code”), for every year beginning with the year ended December 31, 1999. Accordingly, we generally are not subject to federal income tax on net income that we distribute to our stockholders, provided that we continue to qualify as a REIT. However, with respect to certain of our subsidiaries that have elected to be treated as “taxable REIT subsidiaries” (“TRSs”), we record income tax expense or benefit, as those entities are subject to federal income tax similar to regular corporations. Certain foreign subsidiaries are subject to foreign income tax, although they did not elect to be treated as TRSs.

We account for deferred income taxes using the asset and liability method and recognize deferred tax assets and liabilities for the expected future tax consequences of events that have been included in our financial statements or tax returns. Under this method, we determine deferred tax assets and liabilities based on the differences between the financial reporting and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Any increase or decrease in the deferred tax liability that results from a change in circumstances, and that causes us to change our judgment about expected future tax consequences of events, is included in the tax provision when such changes occur. Deferred income taxes also reflect the impact of operating loss and tax credit carryforwards. A valuation allowance is provided if we believe it is more likely than not that all or some portion of the deferred tax asset will not be realized. Any increase or decrease in the valuation allowance that results from a change in circumstances, and that causes us to change our judgment about the realizability of the related deferred tax asset, is included in the tax provision when such changes occur.

We recognize the tax benefit from an uncertain tax position claimed or expected to be claimed on a tax return only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than fifty percent likelihood of being realized upon ultimate settlement. We recognize interest and penalties, if applicable, related to uncertain tax positions as part of income tax benefit (expense).

#### Recently Issued or Adopted Accounting Standards

In April 2015, the FASB issued Accounting Standards Update (“ASU”) 2015-03, Simplifying the Presentation of Debt Issuance Costs (“ASU 2015-03”), which requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The recognition and measurement guidance for debt issuance costs are not affected. Also in August 2015, the FASB issues ASU 2015-15, Presentation and Subsequent Measurement of Debt Issuance Costs Associated With Line-of-Credit Arrangements (“ASU 2015-15”) which clarifies the SEC staff’s position not objecting to an entity deferring and presenting debt issuance costs as an asset and subsequently amortizing such costs, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. We adopted ASU 2015-03 and 2015-15 for the quarter ended September 30, 2015. There were deferred financing costs of \$69.1 million and \$60.3 million as of December 31, 2015 and 2014, respectively that are now classified within senior notes payable and other debt on our Consolidated Balance Sheets.

In September 2015, the FASB issued ASU 2015-16, Simplifying the Accounting for Measurement-Period Adjustments (“ASU 2015-16”) to simplify the accounting for business combinations, specifically as it relates to measurement-period adjustments. Acquiring entities in a business combination must recognize measurement-period adjustments in the reporting period in which the adjustment amounts are determined. Also, ASU 2015-16 requires entities to present separately on the face of the income statement (or disclose in the notes to the financial statements) the portion of the amount recorded in the current period earnings, by line item, that would have been recorded in previous reporting periods if the adjustment to the provisional amounts had been recognized as of the acquisition date. ASU 2015-16 is effective for the Company beginning January 1, 2016 and is to be applied prospectively to measurement-period adjustments that occur after the effective date. We do not expect the adoption of this ASU to have a significant impact on our consolidated financial statements.

In 2014, the FASB issued Accounting Standards Update (“ASU”) 2014-09, Revenue From Contracts With Customers (“ASU 2014-09”), which outlines a comprehensive model for entities to use in accounting for revenue arising from contracts with customers. ASU 2014-09 states that “an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.” While ASU 2014-09 specifically references contracts with customers, it may apply to certain other transactions such as the sale of real estate or equipment. In 2015, the FASB provided for a one-year deferral of the effective date for ASU 2014-09 which is now effective for us beginning January 1, 2018. We are continuing to evaluate this guidance; however, we do

not expect its adoption to have a significant impact on our consolidated financial statements, as a substantial portion of our revenue consists of rental income from leasing arrangements, which are specifically excluded from ASU 2014-09. In February 2015, the FASB issued ASU 2015-02, Consolidation (Topic 810): Amendments to the Consolidation Analysis (“ASU 2015-02”), which makes certain changes to both the variable interest model and the voting model, including changes to (1) the identification of variable interests (fees paid to a decision maker or service provider), (2) the variable interest entity characteristics for a limited partnership or similar entity and (3) the primary beneficiary determination. ASU 2015-02 is effective for us beginning January 1, 2016. We are continuing to evaluate this guidance; however, we do not expect its adoption to have a significant impact on our consolidated financial statements.

#### Results of Operations

As of December 31, 2015, we operated through three reportable business segments: triple-net leased properties, senior living operations and MOB operations. In our triple-net leased properties segment, we acquire and own seniors housing and healthcare properties throughout the United States and the United Kingdom and lease those properties to healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada and engage independent operators, such as Atria and Sunrise, to manage those communities. In our MOB operations segment, we primarily acquire, own, develop, lease, and manage MOBs. Information provided for “all other” includes income from loans and investments and other miscellaneous income and various corporate-level expenses not directly attributable to any of our three reportable business segments. Assets included in “all other” consist primarily of corporate assets, including cash, restricted cash, loans receivable and investments, and miscellaneous accounts receivable.

The historical results of operations of the CCP properties as well as the related assets and liabilities are presented as discontinued operations in the accompanying results of operations. Throughout this discussion, “continuing operations” does not include properties disposed of as part of the CCP Spin-Off.

## Years Ended December 31, 2015 and 2014

The table below shows our results of operations for the years ended December 31, 2015 and 2014 and the effect of changes in those results from period to period on our net income attributable to common stockholders.

	For the Year Ended		Increase (Decrease) to Net		
	December 31,		Income		
	2015	2014	\$	%	
(Dollars in thousands)					
Segment NOI:					
Triple-Net Leased Properties	\$784,234	\$679,112	\$105,122	15.5	%
Senior Living Operations	601,840	516,395	85,445	16.5	
MOB Operations	399,891	310,515	89,376	28.8	
All Other	89,176	54,048	35,128	65.0	
Total segment NOI	1,875,141	1,560,070	315,071	20.2	
Interest and other income	1,052	4,263	(3,211)	(75.3)	)
Interest expense	(367,114)	(292,065)	(75,049)	(25.7)	)
Depreciation and amortization	(894,057)	(725,216)	(168,841)	(23.3)	)
General, administrative and professional fees	(128,035)	(121,738)	(6,297)	(5.2)	)
Loss on extinguishment of debt, net	(14,411)	(5,564)	(8,847)	(>100)	)
Merger-related expenses and deal costs	(102,944)	(43,304)	(59,640)	(>100)	)
Other	(17,957)	(25,743)	7,786	30.2	)
Income before loss from unconsolidated entities, income taxes, discontinued operations, real estate dispositions and noncontrolling interest	351,675	350,703	972	0.3	
Loss from unconsolidated entities	(1,420)	(139)	(1,281)	(>100)	)
Income tax benefit	39,284	8,732	30,552	>100	)
Income from continuing operations	389,539	359,296	30,243	8.4	
Discontinued operations	11,103	99,735	(88,632)	(88.9)	)
Gain on real estate dispositions	18,580	17,970	610	3.4	
Net income	419,222	477,001	(57,779)	(12.1)	)
Net income attributable to noncontrolling interest	1,379	1,234	(145)	(11.8)	)
Net income attributable to common stockholders	\$417,843	\$475,767	(57,924)	(12.2)	)

## Segment NOI—Triple-Net Leased Properties

NOI for our triple-net leased properties reportable business segment equals the rental income and other services revenue earned from our triple-net assets. We incur no direct operating expenses for this segment.

The following table summarizes results of continuing operations in our triple-net leased properties reportable business segment:

	For the Year Ended		Increase (Decrease) to Segment		
	December 31,		NOI		
	2015	2014	\$	%	
(Dollars in thousands)					
Segment NOI—Triple-Net Leased Properties:					
Rental income	\$779,801	\$674,547	\$105,254	15.6	%
Other services revenue	4,433	4,565	(132)	(2.9)	)
Segment NOI	\$784,234	\$679,112	105,122	15.5	



Triple-net leased properties segment NOI increased in 2015 over the prior year primarily due to rent from the properties we acquired during 2015 and 2014, contractual escalations in rent pursuant to the terms of our leases, and increases in base and other rent under certain of our leases.

In our triple-net leased properties segment, our revenues generally consist of fixed rental amounts (subject to annual contractual escalations) received from our tenants in accordance with the applicable lease terms and do not vary based on the underlying operating performance of the properties. Therefore, while occupancy rates may affect the profitability of our tenants' operations, they do not have a direct impact on our revenues or financial results. The following table sets forth average continuing occupancy rates related to the triple-net leased properties we owned at December 31, 2015 for the trailing 12 months ended September 30, 2015 (which is the most recent information available to us from our tenants) and average continuing occupancy rates related to the triple-net leased properties we owned at December 31, 2014 for the trailing 12 months ended September 30, 2014.

	Number of Properties at December 31, 2015 (1)	Average Occupancy for the Trailing 12 Months Ended September 30, 2015 (1)		Number of Properties at December 31, 2014 (1)	Average Occupancy for the Trailing 12 Months Ended September 30, 2014 (1)	
Seniors Housing Communities	453	88.2	%	448	88.3	%
Skilled Nursing Facilities	53	81.4		281	79.6	
Specialty Hospitals	46	57.8		47	56.6	
General Acute Care Hospitals	12	50.6		—	—	

(1) Excludes properties included in discontinued operations during 2015 and properties classified as held for sale as of December 31, 2015, non-stabilized properties, properties owned through investments in unconsolidated entities and certain properties for which we do not receive occupancy information. Also excludes properties acquired during the years ended December 31, 2015 and 2014, respectively, including properties acquired as part of the 2015 AHS acquisition, and properties that transitioned operators for which we do not have eight full quarters of results subsequent to the transition.

The following table compares results of continuing operations for our 507 same-store triple-net leased properties. Throughout this discussion, "same-store" refers to properties that we owned for the full period in both comparison periods.

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2015	2014	\$	%	
(Dollars in thousands)					
Same-Store Segment NOI—Triple-Net Leased Properties:					
Rental income	\$ 646,426	\$ 617,886	\$ 28,540	4.6	%
Other services revenue	4,433	4,565	(132)	(2.9)	)
Segment NOI	\$ 650,859	\$ 622,451	28,408	4.6	

Segment NOI—Senior Living Operations

The following table summarizes results of continuing operations in our senior living operations reportable business segment:

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2015	2014	\$	%	
(Dollars in thousands)					
Segment NOI—Senior Living Operations:					
Total revenues	\$ 1,811,255	\$ 1,552,951	\$ 258,304	16.6	%
Less:					

Edgar Filing: VENTAS INC - Form 10-K

Property-level operating expenses	(1,209,415	) (1,036,556	) (172,859	) (16.7	)
Segment NOI	\$601,840	\$516,395	85,445	16.5	

53

---

Revenues attributed to our senior living operations segment consist of resident fees and services, which include all amounts earned from residents at our seniors housing communities, such as rental fees related to resident leases, extended health care fees and other ancillary service income. Our senior living operations segment revenues increased in 2015 over the prior year primarily due to seniors housing communities we acquired during 2015 and 2014, including the 2015 HCT acquisition and the 2014 acquisition of 29 seniors housings communities located in Canada from Holiday Retirement (the “Holiday Canada Acquisition”).

Property-level operating expenses related to our senior living operations segment include labor, food, utilities, marketing, management and other costs of operating the properties. Property-level operating expenses also increased year over year primarily due to the acquired properties described above, increases in salaries, repairs & maintenance costs, real estate taxes and higher management fees primarily due to increased revenues, partially offset by decreased incentive fees and property insurance costs.

The following table compares results of continuing operations for our 236 same-store senior living operating communities.

	For the Year Ended		Increase (Decrease) to Segment		
	December 31,		NOI		
	2015	2014	\$	%	
(Dollars in thousands)					
Same-Store Segment NOI—Senior Living Operations:					
Total revenues	\$1,523,421	\$1,485,146	\$38,275	2.6	%
Less:					
Property-level operating expenses	(1,028,996)	(998,166)	(30,830)	(3.1)	)
Segment NOI	\$494,425	\$486,980	7,445	1.5	

The following table sets forth average unit occupancy rates and the average monthly revenue per occupied room related to continuing operations in our senior living operations segment for the years ended December 31, 2015 and 2014:

	Number of Properties at		Average Unit Occupancy		Average Monthly Revenue Per Occupied Room for	
	December 31,		for the Year Ended		the Year Ended	
	2015	2014	December 31,		December 31,	
	2015	2014	2015	2014	2015	2014
Total seniors housing communities	305	270	91.2	% 91.1	% \$5,255	\$5,407
Same-store seniors housing communities	236	236	91.1	91.0	5,718	5,579

## Segment NOI—MOB Operations

The following table summarizes results of continuing operations in our MOB operations reportable business segment:

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2015	2014	\$	%	
(Dollars in thousands)					
Segment NOI—MOB Operations:					
Rental income	\$566,245	\$463,910	\$102,335	22.1	%
Medical office building services revenue	34,436	22,529	11,907	52.9	
Total revenues	600,681	486,439	114,242	23.5	
Less:					
Property-level operating expenses	(174,225)	(158,832)	(15,393)	(9.7)	)
Medical office building services costs	(26,565)	(17,092)	(9,473)	(55.4)	)
Segment NOI	\$399,891	\$310,515	89,376	28.8	

The increase in our MOB operations segment rental income in 2015 over the prior year is attributed primarily to the MOBs we acquired during 2015 and 2014 as well as same-store revenue growth and an increase in lease termination fees. The increase in our MOB property-level operating expenses is due primarily to those acquired MOBs and increases in cleaning, administrative wages and real estate tax expenses, partially offset by decreases in operating costs resulting from expense controls.

Medical office building services revenue and costs both increased in 2015 over the prior year primarily due to increased construction activity during 2015 compared to 2014. Management fee revenue also increased due to insourcing completed during 2014 and 2015.

The following table compares results of continuing operations for our 275 same-store MOBs.

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2015	2014	\$	%	
(Dollars in thousands)					
Same-Store Segment NOI—MOB Operations:					
Rental income	\$450,463	\$447,437	\$3,026	0.7	%
Less:					
Property-level operating expenses	(152,533)	(152,680)	147	0.1	
Segment NOI	\$297,930	\$294,757	3,173	1.1	

The following table sets forth occupancy rates and the annualized average rent per occupied square foot related to continuing operations in our MOB operations segment at and for the years ended December 31, 2015 and 2014:

	Number of Properties at December 31,		Occupancy at December 31,		Annualized Average Rent Per Occupied Square Foot for the Year Ended Ended December 31,	
	2015	2014	2015	2014	2015	2014
Total MOBs	361	277	91.7	% 90.2	% \$30	\$30
Same-store MOBs	275	275	90.8	91.2	31	31

## Segment NOI—All Other

All other NOI consists solely of income from loans and investments. Income from loans and investments increased in 2015 over the prior year due primarily to higher investment balances and prepayment income during 2015, partially offset by lower weighted average interest rates on loan balances in 2015 compared to 2014.

#### Interest Expense

The \$49.0 million increase in total interest expense, including interest allocated to discontinued operations of \$60.4 million and \$86.5 million for the years ended December 31, 2015 and 2014, respectively, is attributed primarily to \$53.6 million of additional interest due to higher debt balances, partially offset by a \$6.5 million reduction in interest due to lower effective interest rates, including the amortization of any fair value adjustments. Our effective interest rate was 3.6% for 2015, compared to 3.7% for 2014.

#### Depreciation and Amortization

Depreciation and amortization expense increased \$168.8 million in 2015 primarily due to the real estate acquisitions we made in 2014 and 2015.

#### General, Administrative and Professional Fees

General, administrative and professional fees increased \$6.3 million in 2015 primarily due to our increased employee head count as a result of organizational growth, partially offset by savings related to the CCP Spin-Off.

#### Loss on Extinguishment of Debt, Net

The loss on extinguishment of debt, net in 2015 and 2014 resulted primarily from various debt repayments we made to improve our credit profile. The 2015 repayments were made primarily with proceeds from the distribution paid to us at the time of the CCP Spin-Off.

#### Merger-Related Expenses and Deal Costs

Merger-related expenses and deal costs in both years consist of transition, integration, deal and severance-related expenses primarily related to pending and consummated transactions required by GAAP to be expensed rather than capitalized into the asset value. The \$59.6 million increase in merger-related expenses and deal costs in 2015 over the prior year is primarily due to increased 2015 investment activity and costs related to CCP Spin-Off.

#### Other

Other primarily includes building rent expense paid to lease certain of our senior living operating communities, as well as certain unreimbursable expenses related to our triple-net leased portfolio and expenses related to the re-audit and re-review of our historical financial statements.

#### Income Tax Benefit

Income tax benefit for 2015 was due primarily to the income tax benefit of ordinary losses of certain taxable REIT subsidiaries ("TRS" or "TRS entities"). These losses were mainly attributable to the depreciation and amortization of fixed and intangible assets recorded as deferred tax liabilities in purchase accounting. Income tax benefit for 2014 was due primarily to the income tax benefit of ordinary losses and restructuring related to one of our TRS entities.

#### Discontinued Operations

Discontinued operations primarily relates to the operations of assets and liabilities disposed of as part of the CCP Spin-Off. The decrease in income from discontinued operations for 2015 compared to 2014 is primarily the result of \$46.4 million of transaction and separation costs associated with the spin. Also, 2014 includes a full year of net income for the CCP operations whereas 2015 only includes net income through August 17, 2015, the date of the CCP Spin-Off.

#### Gain on Real Estate Dispositions

The gain on real estate dispositions in 2015 and 2014 primarily relates to the sale of 45 and ten properties, respectively.

## Years Ended December 31, 2014 and 2013

The table below shows our results of operations for the years ended December 31, 2014 and 2013 and the effect of changes in those results from period to period on our net income attributable to common stockholders.

	For the Year Ended		Increase (Decrease) to Net		
	December 31,		Income		
	2014	2013	\$	%	
	(Dollars in thousands)				
Segment NOI:					
Triple-Net Leased Properties	\$679,112	\$590,485	\$88,627	15.0	%
Senior Living Operations	516,395	449,321	67,074	14.9	
MOB Operations	310,515	300,861	9,654	3.2	
All Other	54,048	55,688	(1,640)	(2.9)	)
Total segment NOI	1,560,070	1,396,355	163,715	11.7	
Interest and other income	4,263	2,022	2,241	>100	
Interest expense	(292,065)	(249,009)	(43,056)	(17.3)	)
Depreciation and amortization	(725,216)	(629,908)	(95,308)	(15.1)	)
General, administrative and professional fees	(121,738)	(115,083)	(6,655)	(5.8)	)
Loss on extinguishment of debt, net	(5,564)	(1,201)	(4,363)	(>100)	)
Merger-related expenses and deal costs	(43,304)	(21,634)	(21,670)	(>100)	)
Other	(25,743)	(17,364)	(8,379)	(48.3)	)
Income before loss from unconsolidated entities, income taxes, discontinued operations, real estate dispositions and noncontrolling interest	350,703	364,178	(13,475)	(3.7)	)
Loss from unconsolidated entities	(139)	(508)	369	72.6	)
Income tax benefit	8,732	11,828	(3,096)	(26.2)	)
Income from continuing operations	359,296	375,498	(16,202)	(4.3)	)
Discontinued operations	99,735	79,171	20,564	26.0	
Gain on real estate dispositions	17,970	—	17,970	nm	
Net income	477,001	454,669	22,332	4.9	
Net income attributable to noncontrolling interest	1,234	1,160	(74)	(6.4)	)
Net income attributable to common stockholders	\$475,767	\$453,509	22,258	4.9	

nm—not meaningful

## Segment NOI—Triple-Net Leased Properties

The following table summarizes results of continuing operations in our triple-net leased properties reportable business segment:

	For the Year Ended		Increase to Segment NOI		
	December 31,				
	2014	2013	\$	%	
	(Dollars in thousands)				
Segment NOI—Triple-Net Leased Properties:					
Rental income	\$674,547	\$586,016	\$88,531	15.1	%
Other services revenue	4,565	4,469	96	2.1	
Segment NOI	\$679,112	\$590,485	88,627	15.0	

Triple-net leased properties segment NOI increased in 2014 over the prior year primarily due to rent from the properties we acquired during 2014 and 2013, contractual escalations in rent pursuant to the terms of our leases, and increases in base and other rent under certain of our leases.

The following table compares results of continuing operations for our 477 same-store triple-net leased properties.

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2014	2013	\$	%	
(Dollars in thousands)					
Same-Store Segment NOI—Triple-Net Leased Properties:					
Rental income	\$546,301	\$524,676	\$21,625	4.1	%
Other services revenue	4,565	4,469	96	2.1	
Segment NOI	\$550,866	\$529,145	21,721	4.1	

Segment NOI—Senior Living Operations

The following table summarizes results of continuing operations in our senior living operations reportable business segment:

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2014	2013	\$	%	
(Dollars in thousands)					
Segment NOI—Senior Living Operations:					
Total revenues	\$1,552,951	\$1,406,005	\$146,946	10.5	%
Less:					
Property-level operating expenses	(1,036,556 )	(956,684 )	(79,872 )	(8.3 )	)
Segment NOI	\$516,395	\$449,321	67,074	14.9	

Our senior living operations segment revenues increased in 2014 over the prior year primarily due to the Holiday Canada Acquisition and other seniors housing communities we acquired during 2014 and 2013.

Property-level operating expenses also increased year over year primarily due to the acquired properties described above.

The following table compares results of continuing operations for our 219 same-store senior living operating communities.

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2014	2013	\$	%	
(Dollars in thousands)					
Same-Store Segment NOI—Senior Living Operations:					
Total revenues	\$1,384,878	\$1,357,088	\$27,790	2.0	%
Less:					
Property-level operating expenses	(937,671 )	(925,478 )	(12,193 )	(1.3 )	)
Segment NOI	\$447,207	\$431,610	15,597	3.6	

The following table sets forth average unit occupancy rates and the average monthly revenue per occupied room related to continuing operations in our senior living operations segment for the years ended December 31, 2014 and 2013:

	Number of Properties at December 31,		Average Unit Occupancy for the Year Ended December 31,		Average Monthly Revenue Per Occupied Room for the Year Ended December 31,	
	2014	2013	2014	2013	2014	2013
Total seniors housing communities	270	239	91.1	% 91.1	% \$5,407	\$5,470
Same-store seniors housing communities	219	219	91.1	91.2	5,673	5,553





## Segment NOI—MOB Operations

The following table summarizes results of continuing operations in our MOB operations reportable business segment:

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2014	2013	\$	%	
(Dollars in thousands)					
Segment NOI—MOB Operations:					
Rental income	\$463,910	\$450,340	\$13,570	3.0	%
Medical office building services revenue	22,529	12,077	10,452	86.5	
Total revenues	486,439	462,417	24,022	5.2	
Less:					
Property-level operating expenses	(158,832)	(153,241)	(5,591)	(3.6)	)
Medical office building services costs	(17,092)	(8,315)	(8,777)	(105.6)	)
Segment NOI	\$310,515	\$300,861	9,654	3.2	

The increase in our MOB operations segment rental income in 2014 over the prior year is attributed primarily to the MOB's we acquired during 2014 and 2013 and slightly higher base rents. The increase in our MOB property-level operating expenses is due primarily to those acquired MOB's and increases in utilities, snow removal, payroll and insurance expenses, partially offset by decreases in operating costs resulting from expense controls.

Medical office building services revenue and costs both increased in 2014 over the prior year primarily due to increased construction activity during 2014 compared to 2013.

The following table compares results of continuing operations for our 297 same-store MOB's.

	For the Year Ended December 31,		Increase (Decrease) to Segment NOI		
	2014	2013	\$	%	
(Dollars in thousands)					
Same-Store Segment NOI—MOB Operations:					
Rental income	\$440,755	\$435,786	\$4,969	1.1	%
Less:					
Property-level operating expenses	(150,585)	(147,987)	(2,598)	(1.8)	)
Segment NOI	\$290,170	\$287,799	2,371	0.8	

The following table sets forth occupancy rates and the annualized average rent per occupied square foot related to continuing operations in our MOB operations segment at and for the years ended December 31, 2014 and 2013:

	Number of Properties at December 31,		Occupancy at December 31,		Annualized Average Rent Per Occupied Square Foot for the Year Ended December 31,	
	2014	2013	2014	2013	2014	2013
Total MOB's	311	309	89.8	% 90.1	% \$31	\$29
Same-store MOB's	297	297	89.8	90.0	30	29

## Segment NOI—All Other

All other NOI consists solely of income from loans and investments. Income from loans and investments decreased in 2014 over the prior year due primarily to final repayments and sales of portions of certain loans receivable throughout 2013.

## Interest Expense

The \$38.2 million increase in total interest expense, including interest allocated to discontinued operations of \$86.5 million and \$91.4 million for the years ended December 31, 2014 and 2013, respectively, is attributed primarily to \$50.9

million of additional interest due to higher debt balances, partially offset by a \$15.6 million reduction in interest due to lower effective interest rates, including the amortization of any fair value adjustments. Our effective interest rate was 3.7% for 2014, compared to 3.8% for 2013.

#### Depreciation and Amortization

Depreciation and amortization expense increased \$95.3 million in 2014 primarily due to real estate acquisitions we made in 2013 and 2014.

#### General, Administrative and Professional Fees

General, administrative and professional fees increased \$6.7 million in 2014 primarily due to our continued organizational growth.

#### Loss on Extinguishment of Debt, Net

The loss on extinguishment of debt, net in 2014 resulted primarily from various debt repayments. The loss on extinguishment of debt, net in 2013 resulted primarily from the write-off of unamortized deferred financing fees as a result of replacing our previous \$2.0 billion unsecured revolving credit facility with a new \$3.0 billion unsecured credit facility and the repayment of certain mortgage debt.

#### Merger-Related Expenses and Deal Costs

Merger-related expenses and deal costs in both years consist of transition, integration, deal and severance-related expenses primarily related to pending and consummated transactions required by GAAP to be expensed rather than capitalized into the asset value. The \$21.7 million increase in merger-related expenses and deal costs in 2014 over the prior year is primarily due to increased 2014 investment activity.

#### Other

Other primarily includes building rent expense paid to lease certain of our senior living operating communities, as well as certain unreimbursable expenses related to our triple-net leased portfolio. For the year ended December 31, 2014, other also includes expenses related to the re-audit and re-review of our historical financial statements.

#### Income Tax Benefit

Income tax benefit for 2014 was due primarily to the income tax benefit of ordinary losses and restructuring related to one of our TRS entities. Income tax benefit for 2013 was due primarily to the release of valuation allowances against certain deferred tax assets related to one of our TRS entities.

#### Discontinued Operations

Discontinued operations primarily relates to the operations of assets and liabilities disposed of as part of the CCP Spin-Off, and impairments of \$1.5 million and \$39.7 million recorded in 2014 and 2013, respectively.

#### Gain on Real Estate Dispositions

The gain on real estate dispositions in 2014 resulted primarily from the sale of ten properties that are not classified as discontinued operations in accordance with ASU 2014-08, resulting in a net gain of \$18.0 million. Gains on real estate dispositions in 2013 are classified in discontinued operations.

#### Non-GAAP Financial Measures

We believe that net income, as defined by GAAP, is the most appropriate earnings measurement. However, we consider certain non-GAAP financial measures to be useful supplemental measures of our operating performance. A non-GAAP financial measure is a measure of historical or future financial performance, financial position or cash flows that excludes or includes amounts that are not so excluded from or included in the most directly comparable measure calculated and presented in accordance with GAAP. Described below are the non-GAAP financial measures used by management to evaluate our operating performance and that we consider most useful to investors, together with reconciliations of these measures to the most directly comparable GAAP measures.

The non-GAAP financial measures we present in this Annual Report on Form 10-K may not be comparable to those presented by other real estate companies due to the fact that not all real estate companies use the same definitions. You should not consider these measures as alternatives to net income (determined in accordance with GAAP) as indicators of our financial performance or as alternatives to cash flow from operating activities (determined in accordance with GAAP) as measures of

our liquidity, nor are these measures necessarily indicative of sufficient cash flow to fund all of our needs. In order to facilitate a clear understanding of our consolidated historical operating results, you should examine these measures in conjunction with net income as presented in our Consolidated Financial Statements and other financial data included elsewhere in this Annual Report on Form 10-K.

#### Funds From Operations and Normalized Funds From Operations

Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. However, since real estate values historically have risen or fallen with market conditions, many industry investors deem presentations of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. For that reason, we consider Funds From Operations (“FFO”) and normalized FFO to be appropriate measures of operating performance of an equity REIT. In particular, we believe that normalized FFO is useful because it allows investors, analysts and our management to compare our operating performance to the operating performance of other real estate companies and between periods on a consistent basis without having to account for differences caused by unanticipated items and other events such as transactions and litigation. In some cases, we provide information about identified non-cash components of FFO and normalized FFO because it allows investors, analysts and our management to assess the impact of those items on our financial results.

We use the National Association of Real Estate Investment Trusts (“NAREIT”) definition of FFO. NAREIT defines FFO as net income (computed in accordance with GAAP), excluding gains (or losses) from sales of real estate property, including gain on re-measurement of equity method investments, and impairment write-downs of depreciable real estate, plus real estate depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures will be calculated to reflect FFO on the same basis. We define normalized FFO as FFO excluding the following income and expense items (which may be recurring in nature): (a) merger-related costs and expenses, including amortization of intangibles, transition and integration expenses, and deal costs and expenses, including expenses and recoveries relating to our acquisition lawsuits; (b) the impact of any expenses related to asset impairment and valuation allowances, the write-off of unamortized deferred financing fees, or additional costs, expenses, discounts, make-whole payments, penalties or premiums incurred as a result of early retirement or payment of our debt; (c) the non-cash effect of income tax benefits or expenses and derivative transactions that have non-cash mark-to-market impacts on our Consolidated Statements of Income; (d) the impact of future acquisitions, divestitures (including pursuant to tenant options to purchase) and capital transactions; (e) the financial impact of contingent consideration, severance-related costs, charitable donations made to the Ventas Charitable Foundation, gains and losses for non-operational foreign currency hedge agreements and changes in the fair value of financial instruments; and (f) expenses related to the re-audit and re-review in 2014 of our historical financial statements and related matters.

The following table summarizes our FFO and normalized FFO for each of the five years ended December 31, 2015. Our normalized FFO for the year ended December 31, 2015 increased over the prior year due primarily to accretive acquisitions and increases in property NOI, partially offset by increased interest expense and a partial year's results from the properties that were transferred to CCP on August 17, 2015 in connection with the CCP Spin-Off.

	For the Year Ended December 31,				
	2015	2014	2013	2012	2011
	(In thousands)				
Net income attributable to common stockholders	\$417,843	\$475,767	\$453,509	\$362,800	\$364,493
Adjustments:					
Real estate depreciation and amortization	887,126	718,649	624,245	616,095	390,995
Real estate depreciation related to noncontrolling interest	(7,906)	(10,314)	(10,512)	(8,503)	(3,471)
Real estate depreciation related to unconsolidated entities	7,353	5,792	6,543	7,516	6,552
Loss (gain) on re-measurement of equity interest upon acquisition, net	176	—	(1,241)	(16,645)	—
Gain on real estate dispositions	(18,580)	(17,970)	—	—	—
Discontinued operations:					
Gain on real estate dispositions	(212)	(1,494)	(4,059)	(80,952)	—
Depreciation on real estate assets	79,608	103,250	139,973	144,256	66,282
FFO	1,365,408	1,273,680	1,208,458	1,024,567	824,851
Adjustments:					
Litigation proceeds, net	—	—	—	—	(202,259)
Change in fair value of financial instruments	460	5,121	449	99	2,959
Income tax benefit	(42,384)	(9,431)	(11,828)	(6,286)	(31,137)
Loss on extinguishment of debt, net	15,797	5,013	1,048	37,640	27,604
Merger-related expenses, deal costs and re-audit costs	152,344	54,389	21,560	63,183	153,923
Amortization of other intangibles	2,058	1,246	1,022	1,022	1,022
Normalized FFO	\$1,493,683	\$1,330,018	\$1,220,709	\$1,120,225	\$776,963

## Adjusted EBITDA

We consider Adjusted EBITDA an important supplemental measure to net income because it provides another manner in which to evaluate our operating performance and serves as another indicator of our ability to service debt. We define Adjusted EBITDA as earnings before interest, taxes, depreciation and amortization (including non-cash stock-based compensation expense), excluding gains or losses on extinguishment of debt, merger-related expenses and deal costs, expenses related to the re-audit and re-review of our historical financial statements, net gains on real estate activity and changes in the fair value of financial instruments (including amounts in discontinued operations). The following table sets forth a reconciliation of our net income attributable to common stockholders to Adjusted EBITDA (including amounts in discontinued operations) for the years ended December 31, 2015, 2014 and 2013:

	For the Year Ended December 31,		
	2015	2014	2013
	(In thousands)		
Net income attributable to common stockholders	\$417,843	\$475,767	\$453,509
Adjustments:			
Interest	427,542	378,556	340,381
Loss on extinguishment of debt, net	14,411	5,564	1,048
Taxes (including amounts in general, administrative and professional fees)	(37,112)	(4,770)	(7,166)
Depreciation and amortization	973,665	828,466	769,881
Non-cash stock-based compensation expense	19,537	20,994	20,653
Merger-related expenses, deal costs and re-audit costs	150,290	53,847	21,634
Net income attributable to noncontrolling interest	1,499	1,419	1,380
Gain on real estate dispositions	(18,811)	(19,183)	(3,617)
Changes in fair value of financial instruments	460	5,121	449
Gain on re-measurement of equity interest upon acquisition, net	176	—	(1,241)
Adjusted EBITDA	\$1,949,500	\$1,745,781	\$1,596,911

## NOI

We also consider NOI an important supplemental measure to net income because it allows investors, analysts and our management to assess our unlevered property-level operating results and to compare our operating results with the operating results of other real estate companies and between periods on a consistent basis. We define NOI as total revenues, less interest and other income, property-level operating expenses and medical office building services costs (including amounts in discontinued operations). Cash receipts may differ due to straight-line recognition of certain rental income and the application of other GAAP policies. The following table sets forth a reconciliation of NOI to net income attributable to common stockholders (including amounts in discontinued operations) for the years ended December 31, 2015, 2014 and 2013:

	For the Year Ended December 31,		
	2015	2014	2013
	(In thousands)		
Net income attributable to common stockholders	\$417,843	\$475,767	\$453,509
Adjustments:			
Interest and other income	(1,115	) (5,017	) (2,047
Interest	427,542	378,556	340,381
Depreciation and amortization	973,665	828,466	769,881
General, administrative and professional fees	128,044	121,746	115,109
Loss on extinguishment of debt, net	14,411	5,564	1,048
Merger-related expenses and deal costs	149,346	45,051	21,634
Other	19,577	39,337	18,325
Net income attributable to noncontrolling interest	1,499	1,419	1,380
Loss from unconsolidated entities	1,420	139	508
Income tax benefit	(39,284	) (8,732	) (11,828
Gain on real estate dispositions	(18,811	) (19,183	) (3,617
NOI	2,074,137	1,863,113	1,704,283
Discontinued operations	(198,996	) (303,043	) (307,928
NOI (excluding amounts in discontinued operations)	\$1,875,141	\$1,560,070	\$1,396,355

## Asset/Liability Management

Asset/liability management, a key element of enterprise risk management, is designed to support the achievement of our business strategy, while ensuring that we maintain appropriate and tolerable levels of market risk (primarily interest rate risk and foreign currency exchange risk) and credit risk. Effective management of these risks is a contributing factor to the absolute levels and variability of our FFO and net worth. The following discussion addresses our integrated management of assets and liabilities, including the use of derivative financial instruments.

## Market Risk

We are exposed to market risk related to changes in interest rates with respect to borrowings under our unsecured revolving credit facility and our unsecured term loans, certain of our mortgage loans that are floating rate obligations, mortgage loans receivable that bear interest at floating rates and marketable debt securities. These market risks result primarily from changes in LIBOR rates or prime rates. To manage these risks, we continuously monitor our level of floating rate debt with respect to total debt and other factors, including our assessment of current and future economic conditions.

Edgar Filing: VENTAS INC - Form 10-K

The table below sets forth certain information with respect to our debt, excluding premiums and discounts.

	As of December 31,		
	2015	2014	2013
	(Dollars in thousands)		
Balance:			
Fixed rate:			
Senior notes and other	\$7,534,459	\$6,677,875	\$5,418,543
Mortgage loans and other (1)	1,554,062	1,810,716	2,155,155
Variable rate:			
Unsecured revolving credit facilities	180,683	919,099	376,343
Unsecured term loans	1,568,477	990,634	1,000,702
Mortgage loans and other	433,339	474,047	369,734
Total	\$11,271,020	\$10,872,371	\$9,320,477
Percent of total debt:			
Fixed rate:			
Senior notes and other	66.9	% 61.4	% 58.1
Mortgage loans and other (1)	13.8	16.6	23.1
Variable rate:			
Unsecured revolving credit facilities	1.6	8.5	4.0
Unsecured term loans	13.9	9.1	10.7
Mortgage loans and other	3.8	4.4	4.1
Total	100.0	% 100.0	% 100.0
Weighted average interest rate at end of period:			
Fixed rate:			
Senior notes and other	3.5	% 3.5	% 3.7
Mortgage loans and other (1)	5.7	5.9	6.0
Variable rate:			
Unsecured revolving credit facilities	1.4	1.4	1.2
Unsecured term loans	1.4	1.3	1.3
Mortgage loans and other	2.0	2.3	1.7
Total	3.5	3.5	3.8

Excludes mortgage debt of \$22.9 million, \$27.6 million and \$13.1 million related to real estate assets classified as (1) held for sale as of December 31, 2015, 2014 and 2013, respectively. All amounts were included in liabilities related to assets held for sale on our Consolidated Balance Sheets.

The variable rate debt in the table above reflects, in part, the effect of \$150.5 million notional amount of interest rate swaps with a maturity of March 21, 2018 that effectively convert fixed rate debt to variable rate debt. In addition, the fixed rate debt in the table above reflects, in part, the effect of \$48.1 million notional amount of interest rate swaps with maturities ranging from October 1, 2016 to April 1, 2019, in each case that effectively convert variable rate debt to fixed rate debt.

In February 2016, we entered into a \$200 million notional amount interest rate swap with a maturity of August 3, 2020 that effectively converts LIBOR-based floating rate debt to fixed rate debt, setting LIBOR at 1.132% through the maturity date of the swap. The maturity date of the Ardent Term Loan is also August 3, 2020.

The decrease in our outstanding variable rate debt at December 31, 2015 compared to December 31, 2014 is primarily attributable to the repayment of borrowings under our unsecured revolving credit facility and our unsecured term loan due 2019, partially offset by borrowings under our unsecured term loan due 2020.

Pursuant to the terms of certain leases with one of our tenants, if interest rates increase on certain variable rate debt that we have totaling \$80.0 million as of December 31, 2015, our tenant is required to pay us additional rent (on a dollar-for-dollar





basis) in an amount equal to the increase in interest expense resulting from the increased interest rates. Therefore, the increase in interest expense related to this debt is equally offset by an increase in additional rent due to us from the tenant. Assuming a 100 basis point increase in the weighted average interest rate related to our variable rate debt and assuming no change in our variable rate debt outstanding as of December 31, 2015, interest expense for 2016 would increase by approximately \$21.9 million, or \$0.07 per diluted common share.

As of December 31, 2015 and 2014, our joint venture and operating partners' aggregate share of total debt was \$132.6 million and \$141.4 million, respectively, with respect to certain properties we owned through consolidated joint ventures and an operating partnership. Total debt does not include our portion of debt related to investments in unconsolidated entities, which was \$90.1 million and \$97.5 million as of December 31, 2015 and 2014, respectively. The fair value of our fixed and variable rate debt is based on current interest rates at which we could obtain similar borrowings. For fixed rate debt, interest rate fluctuations generally affect the fair value, but not our earnings or cash flows. Therefore, interest rate risk does not have a significant impact on our fixed rate debt obligations until their maturity or earlier prepayment and refinancing. If interest rates have risen at the time we seek to refinance our fixed rate debt, whether at maturity or otherwise, our future earnings and cash flows could be adversely affected by additional borrowing costs. Conversely, lower interest rates at the time of refinancing may reduce our overall borrowing costs.

To highlight the sensitivity of our fixed rate debt to changes in interest rates, the following summary shows the effects of a hypothetical instantaneous change of 100 basis points in interest rates as of December 31, 2015 and 2014:

	As of December 31,	
	2015	2014
	(In thousands)	
Gross book value	\$9,088,521	\$8,488,591
Fair value (1)	9,170,508	8,817,982
Fair value reflecting change in interest rates (1):		
-100 basis points	9,674,423	9,256,492
+100 basis points	8,708,963	8,406,735

(1) The change in fair value of our fixed rate debt from December 31, 2014 to December 31, 2015 was due primarily to 2015 senior note issuances, net of repayments, and mortgage loan repayments.

As of December 31, 2015 and 2014, the fair value of our secured and non-mortgage loans receivable, based on our estimates of currently prevailing rates for comparable loans, was \$855.7 million and \$767.9 million, respectively. See "Note 6—Loans Receivable and Investments" and "Note 11—Fair Values of Financial Instruments" of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

As a result of our Canadian and United Kingdom operations, we are subject to fluctuations in certain foreign currency exchange rates that may, from time to time, affect our financial condition and operating performance. Based solely on our results for the year ended December 31, 2015 (including the impact of existing hedging arrangements), if the value of the U.S. dollar relative to the British pound and Canadian dollar were to increase or decrease by one standard deviation compared to the average exchange rate during the year, our normalized FFO per share for the year ended December 31, 2015 would decrease or increase, as applicable, by approximately \$0.01 per share or less than 1%. We will continue to mitigate these risks through a layered approach to hedging looking out for the next year and continual assessment of our foreign operational capital structure. Nevertheless, we cannot assure you that any such fluctuations will not have an effect on our earnings.

Concentration and Credit Risk

We use concentration ratios to identify, understand and evaluate the potential impact of economic downturns and other adverse events that may affect our asset types, geographic locations, business models, and tenants, operators and managers. We evaluate concentration risk in terms of investment mix and operations mix. Investment mix measures the percentage of our investments that is concentrated in a specific asset type or that is operated or managed by a particular tenant, operator or manager. Operations mix measures the percentage of our operating results that is attributed to a particular tenant, operator or manager, geographic location or business model. The following tables reflect our concentration risk as of the dates and for the periods presented:

	As of December 31,			
	2015	2014		
Investment mix by asset type (1):				
Seniors housing communities	65.2	% 73.4		%
MOBs	21.7	18.1		
Skilled nursing facilities	1.6	2.1		
Specialty hospitals	2.1	1.8		
General acute care hospitals	5.9	0.8		
Secured loans receivable and investments, net	3.5	3.8		
Investment mix by tenant, operator and manager (1):				
Atria	22.5	% 26.8		%
Sunrise	11.7	13.9		
Brookdale Senior Living	8.5	11.5		
Kindred	2.1	2.3		
All other	55.2	45.5		

(1) Ratios are based on the gross book value of real estate investments (excluding assets classified as held for sale) as of each reporting date.

Edgar Filing: VENTAS INC - Form 10-K

	For the Year Ended				
	December 31,				
	2015	2014	2013		
Operations mix by tenant and operator and business model:					
Revenues (1):					
Senior living operations	55.1	% 56.0	% 56.1	%	
Kindred	5.6	5.9	6.2		
Brookdale Senior Living (2)	5.3	6.1	6.2		
All others	34.0	32.0	31.5		
Adjusted EBITDA (3):					
Senior living operations	29.8	% 28.4	% 26.0	%	
Kindred	8.8	10.1	16.1		
Brookdale Senior Living (2)	8.2	9.2	10.9		
All others	53.2	52.3	47.0		
NOI (4):					
Senior living operations	32.1	% 33.1	% 32.2	%	
Kindred	9.8	10.6	11.2		
Brookdale Senior Living (2)	9.3	10.9	11.2		
All others	48.8	45.4	45.4		
Operations mix by geographic location (5):					
California	15.4	% 15.4	% 15.4	%	
New York	8.8	8.8	8.8		
Texas	6.1	6.1	6.1		
Illinois	4.9	4.9	4.9		
Florida	4.6	4.6	4.6		
All others	60.2	60.2	60.2		

(1) Total revenues include medical office building and other services revenue, revenue from loans and investments and interest and other income (excluding amounts in discontinued operations).

(2) Excludes one seniors housing community included in senior living operations.

(3) Includes amounts in discontinued operations.

(4) Excludes amounts in discontinued operations.

(5) Ratios are based on total revenues (excluding amounts in discontinued operations) for each period presented.

See “Non-GAAP Financial Measures” included elsewhere in this Annual Report on Form 10-K for additional disclosure and reconciliations of net income attributable to common stockholders to Adjusted EBITDA and NOI as computed in accordance with GAAP.

We derive a significant portion of our revenues by leasing assets under long-term triple-net leases in which the rental rate is generally fixed with annual escalators, subject to certain limitations. Some of our triple-net lease escalators are contingent upon the satisfaction of specified facility revenue parameters or based on increases in the Consumer Price Index (“CPI”), with caps, floors or collars. We also earn revenues directly from individual residents in our seniors housing communities that are managed by independent operators, such as Atria and Sunrise, and tenants in our MOB. For the year ended December 31, 2015, 29.8% of our Adjusted EBITDA (including amounts in discontinued operations) was derived from our senior living operations and MOB operations, for which rental rates may fluctuate more frequently upon lease rollovers and renewals due to shorter term leases and changing economic or market conditions.

The concentration of our triple-net leased properties segment revenues and operating income that are attributed to Brookdale Senior Living, Kindred and Ardent creates credit risk. If either Brookdale Senior Living, Kindred or Ardent becomes unable or unwilling to satisfy its obligations to us or to renew its leases with us upon expiration of the terms thereof, our financial condition and results of operations could decline and our ability to service our indebtedness and

to make distributions

68

---

to our stockholders could be limited. We cannot assure you that Brookdale Senior Living, Kindred and Ardent will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent to do so could have a Material Adverse Effect on us. In addition, any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent to effectively conduct its operations or to maintain and improve our properties could adversely affect its business reputation and its ability to attract and retain patients and residents in our properties, which could have an indirect Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Business—Our leases with Brookdale Senior Living, Kindred and Ardent account for a significant portion of our triple-net leased properties segment revenues and operating income; Any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent to satisfy its obligations under our agreements could have a Material Adverse Effect on us” included in Part I, Item 1A of this Annual Report on Form 10-K and “Note 3—Concentration of Credit Risk” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

We regularly monitor and assess any changes in the relative credit risk of our significant tenants, and in particular those tenants that have recourse obligations under our triple-net leases. The ratios and metrics we use to evaluate a significant tenant’s liquidity and creditworthiness depend on facts and circumstances specific to that tenant and the industry or industries in which it operates, including without limitation the tenant’s credit history and economic conditions related to the tenant, its operations and the markets in which the tenant operates, that may vary over time. Among other things, we may (i) review and analyze information regarding the real estate, seniors housing and healthcare industries generally, publicly available information regarding the significant tenant, and information required to be provided by the tenant under the terms of its lease agreements with us, (ii) examine monthly and/or quarterly financial statements of the significant tenant to the extent publicly available or otherwise provided under the terms of our lease agreements, and (iii) participate in periodic discussions and in-person meetings with representatives of the significant tenant. Using this information, we calculate multiple financial ratios (which may, but do not necessarily, include net debt to EBITDAR or EBITDARM, fixed charge coverage and tangible net worth), after making certain adjustments based on our judgment, and assess other metrics we deem relevant to an understanding of the significant tenant’s credit risk.

Because Atria and Sunrise manage our properties in exchange for the receipt of a management fee from us, we are not directly exposed to the credit risk of our managers in the same manner or to the same extent as our triple-net tenants. However, we rely on our managers’ personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on our managers to set appropriate resident fees and to otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. Although we have various rights as the property owner under our management agreements, including various rights to terminate and exercise remedies under the agreements as provided therein, Atria’s or Sunrise’s failure, inability or unwillingness to satisfy its respective obligations under those agreements, to efficiently and effectively manage our properties or to provide timely and accurate accounting information with respect thereto could have a Material Adverse Effect on us. In addition, significant changes in Atria’s or Sunrise’s senior management or equity ownership or any adverse developments in their businesses and affairs or financial condition could have a Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Business—The properties managed by Atria and Sunrise account for a significant portion of our revenues and operating income; Adverse developments in Atria’s or Sunrise’s business and affairs or financial condition could have a Material Adverse Effect on us” and “—We have rights to terminate our management agreements with Atria and Sunrise in whole or with respect to specific properties under certain circumstances, and we may be unable to replace Atria or Sunrise if our management agreements are terminated or not renewed” included in Part I, Item 1A of this Annual Report on Form 10-K.

In December 2012, we acquired a 34% ownership interest in Atria, which entitles us to certain rights and minority protections as well as the right to appoint two of five members on the Atria board of directors.

#### Triple-Net Lease Expirations

If our tenants are not able or willing to renew our triple-net leases upon expiration, we may be unable to reposition the applicable properties on a timely basis or on the same or better economic terms, if at all. Although our lease expirations are staggered, the non-renewal of some or all of our triple-net leases that expire in any given year could

have a Material Adverse Effect on us. During the year ended December 31, 2015, we had no triple-net lease renewals or expirations without renewal that, in the aggregate, had a material impact on our financial condition or results of operations for that period. See “Risk Factors—Risks Arising from Our Business—If we must replace any of our tenants or operators, we might be unable to reposition the properties on as favorable terms, or at all, and we could be subject to delays, limitations and expenses, which could have a Material Adverse Effect on us” included in Part I, Item IA of this Annual Report on Form 10-K.

The following table summarizes our triple-net lease expirations currently scheduled to occur over the next ten years (excluding leases related to assets classified as held for sale as of December 31, 2015):

	Number of Properties	2015 Annual Rental Income	% of 2015 Total Triple-Net Leased Properties Segment Rental Income	
	(Dollars in thousands)			
2016	1	\$895	0.1	%
2017	23	16,944	2.2	
2018	19	51,879	6.7	
2019	73	117,849	15.1	
2020	64	61,243	7.9	
2021	73	65,508	8.4	
2022	15	8,899	1.1	
2023	14	29,264	3.8	
2024	35	22,059	2.8	
2025	70	110,608	14.2	

In December 2014, we entered into favorable agreements with Kindred to transition or sell the operations of nine licensed healthcare assets, make modifications to the master leases governing 34 leased assets, and reimburse us for certain deferred capital expenditures at skilled nursing facilities previously transferred to new operators. In January 2015, Kindred paid us \$37 million in connection with these agreements, which is being amortized over the remaining lease term for the 34 assets governed by the modified master leases. We own or have the rights to all licenses and CONs at the nine properties to be transitioned or sold, and Kindred has extensive and detailed obligations to cooperate and ensure an orderly transition of the properties to another operator. As of December 31, 2015, four of the nine properties have been sold and three of the nine properties were disposed of as part of the CCP Spin-Off.

#### Liquidity and Capital Resources

As of December 31, 2015, we had a total of \$53.0 million of unrestricted cash and cash equivalents, operating cash and cash related to our senior living operations and MOB operations reportable business segments that is deposited and held in property-level accounts. Funds maintained in the property-level accounts are used primarily for the payment of property-level expenses, debt service payments and certain capital expenditures. As of December 31, 2015, we also had escrow deposits and restricted cash of \$77.9 million and \$1.8 billion of unused borrowing capacity available under our unsecured revolving credit facility.

During 2015, our principal sources of liquidity were cash flows from operations, borrowings under our unsecured revolving credit facility and CAD unsecured term loan, proceeds from the issuance of debt and equity securities, proceeds from asset sales and cash on hand.

For the next 12 months, our principal liquidity needs are to: (i) fund operating expenses; (ii) meet our debt service requirements; (iii) repay maturing mortgage and other debt, including \$550.0 million of senior notes; (iv) fund capital expenditures; (v) fund acquisitions, investments and commitments, including development and redevelopment activities; and (vi) make distributions to our stockholders and unitholders, as required for us to continue to qualify as a REIT. In addition, we may elect to prepay outstanding indebtedness prior to maturity based on our analysis of various factors. We expect that these liquidity needs generally will be satisfied by a combination of the following: cash flows from operations, cash on hand, debt assumptions and financings (including secured financings), issuances of debt and equity securities, dispositions of assets (in whole or in part through joint venture arrangements with third parties) and borrowings under our unsecured revolving credit facility. However, an inability to access liquidity through multiple capital sources concurrently could have a Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Capital Structure—Limitations on our ability to access capital could have an adverse effect on our ability to make required payments on our debt obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy” included in Part I, Item 1A of this Annual Report on Form 10-K.

In January 2015, we funded the HCT Acquisition through the issuance of approximately 28.4 million shares of our common stock and 1.1 million limited partnership units that are redeemable for shares of our common stock, the payment of

70

---



approximately \$11 million in cash (excluding cash in lieu of fractional shares) and the assumption or repayment of debt, net of HCT cash on hand.

Beginning on January 16, 2016 and as of February 10, 2016, third party investors executed redemption right exercise notices for Ventas Realty Capital Healthcare Trust Operating Partnership, L.P. to redeem 303,136 Class C Units. We expect that the Class C Units will be redeemed through the issuance of 303,136 shares of Ventas common stock on or before April 1, 2016, but we have the right to redeem the Class C Units for a cash amount.

#### Unsecured Credit Facility and Unsecured Term Loans

Our unsecured credit facility is comprised of a \$2.0 billion revolving credit facility priced at LIBOR plus 1.0% as of December 31, 2015, and a \$200.0 million fully funded term loan and an \$800.0 million term loan (with \$468.5 million outstanding), each priced at LIBOR plus 1.05% as of December 31, 2015. The revolving credit facility matures in January 2018, but may be extended, at our option subject to the satisfaction of certain conditions, for an additional period of one year. The \$200.0 million and \$800.0 million term loans mature in January 2018 and January 2019, respectively. The unsecured credit facility also includes an accordion feature that permits us to increase our aggregate borrowing capacity thereunder to up to \$3.5 billion.

As of December 31, 2015, we had \$180.7 million of borrowings outstanding, \$14.9 million of letters of credit outstanding and \$1.8 billion of unused borrowing capacity available under our unsecured revolving credit facility.

In August 2015, we completed a \$900 million five year term loan having a variable interest rate of LIBOR plus 97.5 basis points. The term loan matures in 2020.

Also in August 2015, we repaid \$305.0 million of our \$800.0 million unsecured term loan due 2019 and recognized a loss on extinguishment of debt of \$1.6 million representing a write-off of the then unamortized deferred financing fees.

The agreement governing our unsecured credit facility requires us to comply with various financial and other restrictive covenants. See “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K. We were in compliance with all of these covenants at December 31, 2015.

#### Senior Notes

As of December 31, 2015, we had \$6.8 billion aggregate principal amount of senior notes issued by our subsidiary, Ventas Realty, Limited Partnership (“Ventas Realty”), and guaranteed by Ventas, Inc. outstanding as follows:

- \$550.0 million principal amount of 1.55% senior notes due 2016;
- \$300.0 million principal amount of 1.250% senior notes due 2017;
- \$700.0 million principal amount of 2.00% senior notes due 2018;
- \$600.0 million principal amount of 4.00% senior notes due 2019;
- \$500.0 million principal amount of 2.700% senior notes due 2020;
- \$700.0 million principal amount of 4.750% senior notes due 2021;
- \$600.0 million principal amount of 4.25% senior notes due 2022;
- \$500.0 million principal amount of 3.25% senior notes due 2022;
- \$400.0 million principal amount of 3.750% senior notes due 2024;
- \$600.0 million principal amount of 3.500% senior notes due 2025;
- \$500.0 million principal amount of 4.125% senior notes due 2026;
- \$258.8 million principal amount of 5.45% senior notes due 2043;
- \$300.0 million principal amount of 5.70% senior notes due 2043; and
- \$300.0 million principal amount of 4.375% senior notes due 2045.

With the exception of the senior notes due 2016, the senior notes due 2017, the senior notes due 2024, the senior notes due 2025, the senior notes due 2026, the 5.70% senior notes due 2043, and the senior notes due 2045, all of these senior notes were co-issued with Ventas Realty’s wholly owned subsidiary, Ventas Capital Corporation.

As of December 31, 2015, we had \$75.4 million aggregate principal amount of senior notes of our subsidiary, Nationwide Health Properties, LLC (“NHP LLC”), as successor to NHP, outstanding as follows: \$52.4 million principal amount of 6.90% senior notes due 2037 (subject to earlier repayment at the option of the holder); and \$23.0 million principal amount of 6.59% senior notes due 2038 (subject to earlier repayment at the option of the holder).

In addition, as of December 31, 2015, we had \$650.3 million aggregate principal amount of senior notes of our wholly owned subsidiary, Ventas Canada Finance Limited, and guaranteed by Ventas, Inc. outstanding as follows:

\$289.0 million (CAD 400.0 million) principal amount of 3.00% senior notes, series A due 2019;

\$180.6 million (CAD 250.0 million) principal amount of 3.300% senior notes due 2022; and

\$180.6 million (CAD 250.0 million) principal amount of 4.125% senior notes, series B due 2024.

In January 2015, we issued and sold \$600.0 million aggregate principal amount of 3.500% senior notes due 2025 at a public offering price equal to 99.663% of par, for total proceeds of \$598.0 million before the underwriting discount and expenses, and \$300.0 million aggregate principal amount of 4.375% senior notes due 2045 at a public offering price equal to 99.500% of par, for total proceeds of \$298.5 million before the underwriting discount and expenses. Also in January 2015, Ventas Canada Finance Limited, issued and sold CAD 250.0 million aggregate principal amount of 3.30% senior notes, series C due 2022 at an offering price equal to 99.992% of par, for total proceeds of CAD 250.0 million before the agent fees and expenses. The notes were offered on a private placement basis in Canada.

In May 2015, we repaid in full, at par, \$234.4 million aggregate principal amount then outstanding of our 6% senior notes due 2015 upon maturity.

In July 2015, we issued and sold \$500.0 million aggregate principal amount of 4.125% senior notes due 2026 at a public offering price equal to 99.218% of par, for total proceeds of \$496.1 million before the underwriting discount and expenses.

In September 2015, we redeemed all \$400.0 million principal amount then outstanding of our 3.125% senior notes due November 2015 at a redemption price equal to 100.7% of par, plus accrued and unpaid interest to the redemption date, and recognized a loss on extinguishment of debt of \$2.9 million.

#### 2014 Activity

In April 2014, Ventas Realty issued and sold \$300.0 million aggregate principal amount of 1.250% senior notes due 2017 at a public offering price equal to 99.815% of par, for total proceeds of \$299.4 million before the underwriting discount and expenses, and \$400.0 million aggregate principal amount of 3.750% senior notes due 2024 at a public offering price equal to 99.304% of par, for total proceeds of \$397.2 million before the underwriting discount and expenses.

In September 2014, Ventas Canada Finance Limited issued and sold CAD 400.0 million aggregate principal amount of 3.00% senior notes, series A due 2019 at an offering price equal to 99.713% of par, for total proceeds of CAD 398.9 million before the agent fees and expenses, and CAD 250.0 million aggregate principal amount of 4.125% senior notes, series B due 2024 at an offering price equal to 99.601% of par, for total proceeds of CAD 249.0 million before the agent fees and expenses. The notes were offered on a private placement basis in Canada.

#### 2013 Activity

In February 2013, we repaid in full, at par, \$270.0 million principal amount then outstanding of our 6.25% senior notes due 2013 upon maturity.

In March 2013, we issued and sold: \$258.8 million aggregate principal amount of 5.45% senior notes due 2043 at a public offering price equal to par, for total proceeds of \$258.8 million before the underwriting discounts and expenses; and \$500.0 million aggregate principal amount of 2.700% senior notes due 2020 at a public offering price equal to 99.942% of par, for total proceeds of \$499.7 million before the underwriting discount and expenses.

In September 2013, we issued and sold: \$550.0 million aggregate principal amount of 1.55% senior notes due 2016 at a public offering price equal to 99.910% of par, for total proceeds of \$549.5 million before the underwriting discount and expenses; and \$300.0 million aggregate principal amount of 5.70% senior notes due 2043 at a public offering price equal to 99.628% of par, for total proceeds of \$298.9 million before the underwriting discount and expenses.



We may, from time to time, seek to retire or purchase our outstanding senior notes for cash or in exchange for equity securities in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions, prospects for future access to capital and other factors. The amounts involved may be material.

The indentures governing our outstanding senior notes require us to comply with various financial and other restrictive covenants. See “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K. We were in compliance with all of these covenants at December 31, 2015.

#### Mortgage Loan Obligations

As of December 31, 2015 and 2014, our consolidated aggregate principal amount of mortgage debt outstanding was \$2.0 billion and \$2.3 billion, respectively, of which our share was \$1.9 billion and \$2.2 billion, respectively. During 2015, we repaid in full mortgage loans in the aggregate principal amount of \$461.9 million and a weighted average maturity of 2.1 years and recognized a loss on extinguishment of debt of \$9.9 million in connection with these repayments.

During 2014, we assumed or incurred mortgage debt of \$246.8 million and repaid in full mortgage loans outstanding in the aggregate principal amount of \$398.0 million. We recognized a net loss on extinguishment of debt of \$2.3 million in connection with these repayments.

During 2013, we assumed or incurred mortgage debt of \$178.8 million in connection with our \$1.8 billion of gross investments, and we repaid in full mortgage loans outstanding in the aggregate principal amount of \$493.7 million. We recognized a net gain on extinguishment of debt of \$0.5 million in connection with these repayments.

See “Note 4—Acquisitions of Real Estate Property” and “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

#### Dividends

In order to continue to qualify as a REIT, we must make annual distributions to our stockholders of at least 90% of our REIT taxable income (excluding net capital gain). In 2015, our Board of Directors declared and we paid cash dividends on our common stock aggregating \$3.04 per share, which exceeds 100% of our 2015 estimated taxable income after the use of any net operating loss carryforwards. We intend to pay dividends greater than 100% of our taxable income, after the use of any net operating loss carryforwards, for 2016. On August 17, 2015, we also distributed a stock dividend of one CCP common share for every four shares of Ventas common stock held as of the distribution record date of August 10, 2015. The stock dividend was valued at \$8.51 per Ventas share based on the opening price of CCP stock on its first day of regular-way trading on the New York Stock Exchange.

We expect that our cash flows will exceed our REIT taxable income due to depreciation and other non-cash deductions in computing REIT taxable income and that we will be able to satisfy the 90% distribution requirement. However, from time to time, we may not have sufficient cash on hand or other liquid assets to meet this requirement or we may decide to retain cash or distribute such greater amount as may be necessary to avoid income and excise taxation. If we do not have sufficient cash on hand or other liquid assets to enable us to satisfy the 90% distribution requirement, or if we desire to retain cash, we may borrow funds, issue additional equity securities, pay taxable stock dividends, if possible, distribute other property or securities or engage in a transaction intended to enable us to meet the REIT distribution requirements or any combination of the foregoing. See “Certain U.S. Federal Income Tax Considerations—Requirements for Qualification as a REIT—Annual Distribution Requirements” included in Part I, Item 1 of this Annual Report on Form 10-K.

#### Capital Expenditures

The terms of our triple-net leases generally obligate our tenants to pay all capital expenditures necessary to maintain and improve our triple-net leased properties. However, from time to time, we may fund the capital expenditures for our triple-net leased properties through loans to the tenants or advances, which may increase the amount of rent payable with respect to the properties in certain cases. We expect to fund any capital expenditures for which we may become responsible upon expiration of our triple-net leases or in the event that our tenants are unable or unwilling to meet their obligations under those leases with cash flows from operations or through additional borrowings.

We also expect to fund capital expenditures related to our senior living operations and MOB operations reportable business segments with the cash flows from the properties or through additional borrowings. To the extent that

unanticipated capital expenditure needs arise or significant borrowings are required, our liquidity may be affected adversely. Our ability to

73

---

borrow additional funds may be restricted in certain circumstances by the terms of the instruments governing our outstanding indebtedness.

We are party to certain agreements that obligate us to develop seniors housing or healthcare properties funded through capital that we and, in certain circumstances, our joint venture partners provide. As of December 31, 2015, we had four properties under development pursuant to these agreements, including two properties that are owned by an unconsolidated real estate entity. Through December 31, 2015, we have funded \$15.5 million of our share of estimated total commitment over the projected development period (\$69.0 million to \$72.9 million) toward these projects. In addition, from time to time, we engage in redevelopment projects with respect to our existing seniors housing communities to maximize the value, increase NOI, maintain a market-competitive position, achieve property stabilization or change the primary use of the property.

#### Equity Offerings and Related Events

In March 2013, we established an “at-the-market” (“ATM”) equity offering program through which we could sell from time to time up to an aggregate of \$750 million of our common stock. In January 2015, we issued and sold 3,750,202 shares of common stock under our previous ATM equity offering program for aggregate net proceeds of \$285.4 million, after sales agent commissions of \$4.4 million. In March 2015, we replaced our previous shelf registration statement that was scheduled to expire in accordance with the SEC’s rules with a new universal shelf registration statement, rendering our previous ATM program inaccessible. In connection with our new universal shelf registration statement, we established a new ATM program pursuant to which we may sell, from time to time, up to an aggregate of \$1.0 billion of our common stock. Through the remainder of 2015 and in the first quarter of 2016 we have issued and sold a total of 5,084,302 shares of our common stock under our ATM equity offering program for aggregate net proceeds of \$297.0 million, after sales agent commissions of \$4.5 million.

#### Other

We received proceeds of \$6.4 million and \$26.2 million for the years ended December 31, 2015 and 2014, respectively, from the exercises of outstanding stock options. Future proceeds from the exercises of stock options will be affected primarily by the future trading price of our common stock and the number of options outstanding. The number of options outstanding increased to 3,051,729 as of December 31, 2015, from 2,460,628 as of December 31, 2014. The weighted average exercise price was \$52.62 as of December 31, 2015.

We issued approximately 19,000 shares of common stock under our Distribution Reinvestment and Stock Purchase Plan (“DRIP”) for net proceeds of \$1.2 million for the year ended December 31, 2014. The DRIP was suspended effective July 3, 2014. We may determine whether or not to reinstate the DRIP at any time, in our sole discretion.

#### Cash Flows

The following table sets forth our sources and uses of cash flows for the years ended December 31, 2015 and 2014:

	For the Year Ended		Increase (Decrease)		
	December 31,		to Cash		
	2015	2014	\$	%	
	(Dollars in thousands)				
Cash and cash equivalents at beginning of period	\$55,348	\$94,816	\$(39,468)	(41.6)	)%
Net cash provided by operating activities	1,391,767	1,254,845	136,922	10.9	)
Net cash used in investing activities	(2,423,692)	(2,055,040)	(368,652)	(17.9)	)
Net cash provided by financing activities	1,030,122	758,057	272,065	35.9	)
Effect of foreign currency translation on cash and cash equivalents	(522)	) 2,670	(3,192)	) nm	)
Cash and cash equivalents at end of period	\$53,023	\$55,348	(2,325)	(4.2)	)

nm—not meaningful

#### Cash Flows from Operating Activities

Cash flows from operating activities increased in 2015 over the prior year primarily due to 2014 and 2015 acquisitions, payments received from tenants in 2015 and increases in fee income, partially offset by increased merger-related expenses and deal costs and a full year’s results in 2014 from the properties that were spun off to CCP.



### Cash Flows from Investing Activities

Cash used in investing activities during 2015 and 2014 consisted primarily of cash paid for our investments in real estate (\$2.7 billion and \$1.5 billion in 2015 and 2014, respectively), investments in loans receivable (\$171.1 million and \$499.0 million in 2015 and 2014, respectively), purchase of marketable securities (\$96.7 million in 2014), capital expenditures (\$107.5 million and \$87.5 million in 2015 and 2014, respectively), development project expenditures (\$119.7 million and \$107.0 million in 2015 and 2014, respectively) and investment in unconsolidated operating entity (\$26.3 million in 2015). These uses were partially offset by proceeds from loans receivable (\$109.2 million and \$73.6 million in 2015 and 2014, respectively), proceeds from the sale or maturity of marketable debt securities (\$76.8 million and \$21.7 million in 2015 and 2014, respectively), and proceeds from real estate dispositions (\$492.4 million and \$118.2 million in 2015 and 2014, respectively).

### Cash Flows from Financing Activities

Cash provided by financing activities during 2015 and 2014 consisted primarily of net borrowings under our unsecured revolving credit facility (\$540.2 million in 2014), net proceeds from the issuance of debt (\$2.5 billion and \$2.0 billion in 2015 and 2014, respectively), proceeds of debt related to the CCP Spin-Off (\$1.4 billion in 2015) and net proceeds from the issuance of common stock (\$491.0 million and \$242.1 million in 2015 and 2014, respectively). These cash inflows were partially offset by debt repayments (\$1.4 billion and \$1.2 billion in 2015 and 2014, respectively), cash distributions to common stockholders, unitholders and noncontrolling interest parties (\$1.0 billion and \$890.9 million in 2015 and 2014, respectively), net payments made on our unsecured revolving credit facility (\$723.5 million in 2015), net cash impact of the CCP Spin-Off (\$128.7 million in 2015) and payments for deferred financing costs (\$24.7 million and \$14.2 million in 2015 and 2014, respectively).

### Contractual Obligations

The following table summarizes the effect that minimum debt (which includes principal and interest payments) and other material noncancelable commitments are expected to have on our cash flow in future periods as of December 31, 2015:

	Total	Less than 1 year (4)	1 - 3 years (5)	3 - 5 years (6)	More than 5 years (7)
	(In thousands)				
Long-term debt obligations (1) (2) (3)	\$ 14,603,925	\$ 1,020,977	\$ 2,770,287	\$ 3,867,824	\$ 6,944,837
Operating obligations, including ground lease obligations	629,512	31,346	44,840	33,372	519,954
Total	\$ 15,233,437	\$ 1,052,323	\$ 2,815,127	\$ 3,901,196	\$ 7,464,791

(1) Amounts represent contractual amounts due, including interest.

(2) Interest on variable rate debt was based on forward rates obtained as of December 31, 2015.

(3) Excludes \$22.9 million of mortgage debt related to real estate assets classified as held for sale as of December 31, 2015 that is scheduled to mature in 2016 and 2017.

(4) Includes \$550.0 million outstanding principal amount of our 1.55% senior notes due 2016.

(5) Includes \$300.0 million outstanding principal amount of our 1.250% senior notes due 2017, \$180.7 million of borrowings outstanding on our unsecured revolving credit facility, \$700.0 million outstanding principal amount of our 2.00% senior notes due 2018 and \$200.0 million of borrowings under our unsecured term loan due 2018.

(6) Includes \$468.5 million of borrowings under our unsecured term loan due 2019, \$600.0 million outstanding principal amount of our 4.00% senior notes due 2019, \$289.0 million outstanding principal amount of our 3.00% senior notes, series A due 2019, \$500.0 million outstanding principal amount of our 2.700% senior notes due 2020 and \$900.0 million of borrowings under our unsecured term loan due 2020.

(7) Includes \$4.6 billion aggregate principal amount outstanding of our senior notes maturing between 2021 and 2045. \$52.4 million aggregate principal amount outstanding of our 6.90% senior notes due 2037 are subject to

repurchase, at the option of the holders, on October 1 in each of 2017 and 2027, and \$23.0 million aggregate principal amount outstanding of our 6.59% senior notes due 2038 are subject to repurchase, at the option of the holders, on July 7 in each of 2018, 2023 and 2028.



As of December 31, 2015, we had \$24.1 million of unrecognized tax benefits that are excluded from the table above, as we are unable to make a reasonable reliable estimate of the period of cash settlement, if any, with the respective tax authority.

75

---

ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk

The information set forth in Item 7 of this Annual Report on Form 10-K under “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Asset/Liability Management” is incorporated by reference into this Item 7A.

76

---

ITEM 8. Financial Statements and Supplementary Data

Ventas, Inc.

Index to Consolidated Financial Statements and Financial Statement Schedules

<u>Management Report on Internal Control over Financial Reporting</u>	<u>78</u>
<u>Report of Independent Registered Public Accounting Firm</u>	<u>79</u>
<u>Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting</u>	<u>80</u>
Consolidated Balance Sheets as of December 31, 2015 and 2014	<u>81</u>
Consolidated Statements of Income for the Years Ended December 31, 2015, 2014 and 2013	<u>82</u>
Consolidated Statements of Comprehensive Income for the Years Ended December 31, 2015, 2014 and 2013	<u>83</u>
Consolidated Statements of Equity for the Years Ended December 31, 2015, 2014 and 2013	<u>84</u>
Consolidated Statements of Cash Flows for the Years Ended December 31, 2015, 2014 and 2013	<u>85</u>
<u>Notes to Consolidated Financial Statements</u>	<u>87</u>
<u>Consolidated Financial Statement Schedules</u>	
Schedule II—Valuation and Qualifying Accounts	<u>141</u>
Schedule III—Real Estate and Accumulated Depreciation	<u>142</u>
Schedule IV—Real Estate Mortgage Loans	<u>184</u>

#### MANAGEMENT REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act of 1934. This system is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with U.S. GAAP. Because of its inherent limitations, internal control over financial reporting is not intended to provide absolute assurance that a misstatement of our financial statements would be prevented or detected.

Management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, conducted an assessment of the effectiveness of the Company's internal control over financial reporting based on the criteria set forth in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has concluded that our internal control over financial reporting was effective at the reasonable assurance level as of December 31, 2015.

The effectiveness of our internal control over financial reporting as of December 31, 2015 has been audited by KPMG LLP, an independent registered public accounting firm, as stated in their report included herein.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Stockholders and Board of Directors

Ventas, Inc.:

We have audited the accompanying consolidated balance sheets of Ventas, Inc. and subsidiaries (the Company) as of December 31, 2015 and 2014, and the related consolidated statements of income, comprehensive income, equity, and cash flows for each of the years in the three-year period ended December 31, 2015. In connection with our audits of the consolidated financial statements, we also have audited the information in financial statement schedules II, III and IV. These consolidated financial statements and financial statement schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statement schedules based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ventas, Inc. and subsidiaries as of December 31, 2015 and 2014, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2015, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedules II, III and IV, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

As discussed in Note 2 to the consolidated financial statements, the Company has changed its method of accounting for discontinued operations in 2014 due to the adoption of Accounting Standards Update 2014-08, Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Ventas, Inc.'s internal control over financial reporting as of December 31, 2015, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 12, 2016 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ KPMG LLP

February 12, 2016

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM  
ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Stockholders and Board of Directors

Ventas, Inc.:

We have audited Ventas, Inc. and subsidiaries' (the Company) internal control over financial reporting as of December 31, 2015, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management Report on the Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Ventas Inc. and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2015, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as of December 31, 2015 and 2014, and the related consolidated statements of income, comprehensive income, equity, and cash flows for each of the years in the three-year period ended December 31, 2015, respectively, and our report dated February 12, 2016 expressed an unqualified opinion on those consolidated financial statements. Our report refers to a change in the method of accounting for discontinued operations.

/s/ KPMG LLP

Chicago, Illinois

February 12, 2016



VENTAS, INC.  
CONSOLIDATED BALANCE SHEETS  
As of December 31, 2015 and 2014  
(In thousands, except per share amounts)

	2015	2014
	(In thousands, except per share amounts)	
Assets		
Real estate investments:		
Land and improvements	\$2,056,428	\$1,711,654
Buildings and improvements	20,309,599	17,420,392
Construction in progress	92,005	109,689
Acquired lease intangibles	1,344,422	955,035
	23,802,454	20,196,770
Accumulated depreciation and amortization	(4,177,234	) (3,423,780
Net real estate property	19,625,220	16,772,990
Secured loans receivable and investments, net	857,112	802,881
Investments in unconsolidated real estate entities	95,707	91,872
Net real estate investments	20,578,039	17,667,743
Cash and cash equivalents	53,023	55,348
Escrow deposits and restricted cash	77,896	71,771
Goodwill	1,047,497	363,971
Assets held for sale	93,060	2,555,322
Other assets	412,403	451,758
Total assets	\$22,261,918	\$21,165,913
Liabilities and equity		
Liabilities:		
Senior notes payable and other debt	\$11,206,996	\$10,844,351
Accrued interest	80,864	62,182
Accounts payable and other liabilities	779,380	750,657
Liabilities related to assets held for sale	34,340	237,973
Deferred income taxes	338,382	344,337
Total liabilities	12,439,962	12,239,500
Redeemable OP unitholder and noncontrolling interests	196,529	172,016
Commitments and contingencies		
Equity:		
Ventas stockholders' equity:		
Preferred stock, \$1.00 par value; 10,000 shares authorized, unissued	—	—
Common stock, \$0.25 par value; 600,000 shares authorized, 334,386 and 298,478 shares issued at December 31, 2015 and 2014, respectively	83,579	74,656
Capital in excess of par value	11,602,838	10,119,306
Accumulated other comprehensive income	(7,565	) 13,121
Retained earnings (deficit)	(2,111,958	) (1,526,388
Treasury stock, 44 and 7 shares at December 31, 2015 and 2014, respectively	(2,567	) (511
Total Ventas stockholders' equity	9,564,327	8,680,184
Noncontrolling interest	61,100	74,213
Total equity	9,625,427	8,754,397
Total liabilities and equity	\$22,261,918	\$21,165,913
See accompanying notes.		





## VENTAS, INC.

## CONSOLIDATED STATEMENTS OF INCOME

For the Years Ended December 31, 2015, 2014 and 2013

	2015	2014	2013
	(In thousands, except per share amounts)		
Revenues:			
Rental income:			
Triple-net leased	\$779,801	\$674,547	\$586,016
Medical office buildings	566,245	463,910	450,340
	1,346,046	1,138,457	1,036,356
Resident fees and services	1,811,255	1,552,951	1,406,005
Medical office building and other services revenue	41,492	29,364	17,809
Income from loans and investments	86,553	51,778	54,425
Interest and other income	1,052	4,263	2,022
Total revenues	3,286,398	2,776,813	2,516,617
Expenses:			
Interest	367,114	292,065	249,009
Depreciation and amortization	894,057	725,216	629,908
Property-level operating expenses:			
Senior living	1,209,415	1,036,556	956,684
Medical office buildings	174,225	158,832	153,241
	1,383,640	1,195,388	1,109,925
Medical office building services costs	26,565	17,092	8,315
General, administrative and professional fees	128,035	121,738	115,083
Loss on extinguishment of debt, net	14,411	5,564	1,201
Merger-related expenses and deal costs	102,944	43,304	21,634
Other	17,957	25,743	17,364
Total expenses	2,934,723	2,426,110	2,152,439
Income before loss from unconsolidated entities, income taxes, discontinued operations, real estate dispositions and noncontrolling interest	351,675	350,703	364,178
Loss from unconsolidated entities	(1,420	) (139	) (508
Income tax benefit	39,284	8,732	11,828
Income from continuing operations	389,539	359,296	375,498
Discontinued operations	11,103	99,735	79,171
Gain on real estate dispositions	18,580	17,970	—
Net income	419,222	477,001	454,669
Net income attributable to noncontrolling interest	1,379	1,234	1,160
Net income attributable to common stockholders	\$417,843	\$475,767	\$453,509
Earnings per common share:			
Basic:			
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$1.23	\$1.28	\$1.28
Discontinued operations	0.03	0.34	0.27
Net income attributable to common stockholders	\$1.26	\$1.62	\$1.55
Diluted:			
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$1.22	\$1.26	\$1.27
Discontinued operations	0.03	0.34	0.27

Edgar Filing: VENTAS INC - Form 10-K

Net income attributable to common stockholders	\$1.25	\$1.60	\$1.54
Weighted average shares used in computing earnings per common share:			
Basic	330,311	294,175	292,654
Diluted	334,007	296,677	295,110
See accompanying notes.			

82

---

## VENTAS, INC.

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

For the Years Ended December 31, 2015, 2014 and 2013

	2015 (In thousands)	2014	2013
Net income	\$419,222	\$477,001	\$454,669
Other comprehensive loss:			
Foreign currency translation	(14,792	) (17,153	) (5,422
Change in unrealized gain on marketable debt securities	(5,047	) 7,001	(1,023
Other	(847	) 3,614	2,750
Total other comprehensive loss	(20,686	) (6,538	) (3,695
Comprehensive income	398,536	470,463	450,974
Comprehensive income attributable to noncontrolling interest	1,379	1,234	1,160
Comprehensive income attributable to common stockholders	\$397,157	\$469,229	\$449,814

See accompanying notes.

## VENTAS, INC.

## CONSOLIDATED STATEMENTS OF EQUITY

For the Years Ended December 31, 2015, 2014 and 2013

	Common Stock Par Value	Capital in Excess of Par Value	Accumulated Other Comprehensive Income	Retained Earnings (Deficit)	Treasury Stock	Total Ventas Stockholders' Equity	Non- controlling Interest	Total Equity
(In thousands, except per share amounts)								
Balance at January 1, 2013	\$73,904	\$9,920,962	\$23,354	\$(777,927)	\$(221,165)	\$9,019,128	\$70,235	\$9,089,363
Net income (loss)	—	—	—	453,509	—	453,509	1,160	454,669
Other comprehensive loss	—	—	(3,695)	—	—	(3,695)	—	(3,695)
Acquisition-related activity	—	(762)	—	—	—	(762)	12,717	11,955
Net change in noncontrolling interest	—	—	—	—	—	—	(7,982)	(7,982)
Dividends to common stockholders—\$2.735 per share	—	—	—	(802,123)	—	(802,123)	—	(802,123)
Issuance of common stock	517	140,826	—	—	—	141,343	—	141,343
Issuance of common stock for stock plans	19	5,983	—	—	6,638	12,640	—	12,640
Change in redeemable noncontrolling interest	—	(13,751)	—	—	—	(13,751)	3,400	(10,351)
Adjust redeemable OP unitholder interests to current fair value	—	8,683	—	—	—	8,683	—	8,683
Purchase of OP units	—	(579)	—	—	502	(77)	—	(77)
Grant of restricted stock, net of forfeitures	48	17,230	—	—	(7,892)	9,386	—	9,386
Balance at December 31, 2013	74,488	10,078,592	19,659	(1,126,541)	(221,917)	8,824,281	79,530	8,903,811
Net income (loss)	—	—	—	475,767	—	475,767	1,234	477,001
Other comprehensive income	—	—	(6,538)	—	—	(6,538)	—	(6,538)
Retirement of stock	(924)	(220,152)	—	—	221,076	—	—	—
Acquisition-related activity	37	10,141	—	—	—	10,178	—	10,178

Edgar Filing: VENTAS INC - Form 10-K

Net change in noncontrolling interest	—	1,163	—	—	—	1,163	(8,477 )	(7,314 )
Dividends to common stockholders—\$2.965 per share	—	—	—	(875,614 )	—	(875,614 )	—	(875,614 )
Issuance of common stock	845	241,262	—	—	—	242,107	—	242,107
Issuance of common stock for stock plans	173	29,266	—	—	3,858	33,297	—	33,297
Change in redeemable noncontrolling interest	—	(1,082 )	—	—	—	(1,082 )	1,926	844
Adjust redeemable OP unitholder interests to current fair value	—	(32,993 )	—	—	—	(32,993 )	—	(32,993 )
Purchase of OP units	1	(83 )	—	—	—	(82 )	—	(82 )
Grant of restricted stock, net of forfeitures	36	13,192	—	—	(3,528 )	9,700	—	9,700
Balance at December 31, 2014	74,656	10,119,306	13,121	(1,526,388 )	(511 )	8,680,184	74,213	8,754,397
Net income	—	—	—	417,843	—	417,843	1,379	419,222
Other comprehensive loss	—	—	(20,686 )	—	—	(20,686 )	—	(20,686 )
Acquisition-related activity	7,103	2,209,202	—	—	—	2,216,305	853	2,217,158
Impact of CCP Spin-Off	—	(1,247,356 )	—	—	—	(1,247,356 )	(4,717 )	(1,252,073 )
Net change in noncontrolling interest	—	—	—	—	—	—	(12,530 )	(12,530 )
Dividends to common stockholders—\$3.04 per share	—	—	—	(1,003,413 )	—	(1,003,413 )	—	(1,003,413 )
Issuance of common stock	1,797	489,227	—	—	—	491,024	—	491,024
Issuance of common stock for stock plans	23	6,068	—	—	5,945	12,036	—	12,036
Change in redeemable noncontrolling interest	—	(374 )	—	—	—	(374 )	1,902	1,528
	—	7,831	—	—	—	7,831	—	7,831

Adjust redeemable  
OP unitholder  
interests to current  
fair value

Purchase of OP units	—	1,719	—	—	—	1,719	—	1,719
Grant of restricted stock, net of forfeitures	—	17,215	—	—	(8,001 )	9,214	—	9,214
Balance at December 31, 2015	\$83,579	\$11,602,838	\$(7,565 )	\$(2,111,958)	\$(2,567 )	\$9,564,327	\$61,100	\$9,625,427

See accompanying notes.

## VENTAS, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2015, 2014 and 2013

	2015	2014	2013
	(In thousands)		
Cash flows from operating activities:			
Net income	\$419,222	\$477,001	\$454,669
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization (including amounts in discontinued operations)	973,663	828,467	769,881
Amortization of deferred revenue and lease intangibles, net	(24,129)	(18,871)	(15,793)
Other non-cash amortization	5,448	(312)	(16,745)
Stock-based compensation	19,537	20,994	20,653
Straight-lining of rental income, net	(33,792)	(38,687)	(30,540)
Loss on extinguishment of debt, net	14,411	5,564	1,048
Gain on real estate dispositions (including amounts in discontinued operations)	(18,811)	(19,183)	(3,617)
Gain on real estate loan investments	—	(1,455)	(5,056)
Gain on sale of marketable securities	(5,800)	—	(856)
Income tax benefit (including amounts in discontinued operations)	(42,384)	(9,431)	(11,828)
Loss from unconsolidated entities	1,244	139	1,748
Loss (gain) on re-measurement of equity interest upon acquisition, net	176	—	(1,241)
Distributions from unconsolidated entities	23,462	6,508	6,641
Other	6,517	9,416	1,986
Changes in operating assets and liabilities:			
Decrease (increase) in other assets	42,316	5,317	(690)
Increase in accrued interest	19,995	7,958	6,806
(Decrease) increase in accounts payable and other liabilities	(9,308)	(18,580)	17,689
Net cash provided by operating activities	1,391,767	1,254,845	1,194,755
Cash flows from investing activities:			
Net investment in real estate property	(2,650,788)	(1,468,286)	(1,437,002)
Investment in loans receivable and other	(171,144)	(498,992)	(37,963)
Proceeds from real estate disposals	492,408	118,246	35,591
Proceeds from loans receivable	109,176	73,557	325,518
Purchase of marketable securities	—	(96,689)	—
Proceeds from sale or maturity of marketable securities	76,800	21,689	5,493
Funds held in escrow for future development expenditures	4,003	4,590	19,458
Development project expenditures	(119,674)	(106,988)	(95,741)
Capital expenditures	(107,487)	(87,454)	(81,614)
Investment in unconsolidated operating entity	(26,282)	—	—
Contributions to unconsolidated entities	(30,704)	(5,598)	(2,169)
Other	—	(9,115)	(14,331)
Net cash used in investing activities	(2,423,692)	(2,055,040)	(1,282,760)
Cash flows from financing activities:			
Net change in borrowings under credit facilities	(723,457)	540,203	(164,029)
Net cash impact of CCP Spin-Off	(128,749)	—	—
Proceeds from debt	2,512,747	2,007,707	2,767,546
Proceeds from debt related to CCP Spin-Off	1,400,000	—	—



Edgar Filing: VENTAS INC - Form 10-K

Repayment of debt	(1,435,596	) (1,151,395	) (1,792,492	)
Purchase of noncontrolling interest	(3,819	) —	—	)
Payment of deferred financing costs	(24,665	) (14,220	) (31,277	)
Issuance of common stock, net	491,023	242,107	141,343	)
Cash distribution to common stockholders	(1,003,413	) (875,614	) (802,123	)
Cash distribution to redeemable OP unitholders	(15,095	) (5,762	) (5,040	)
Purchases of redeemable OP units	(33,188	) (503	) (659	)
Contributions from noncontrolling interest	—	491	2,395	)
Distributions to noncontrolling interest	(12,649	) (9,559	) (9,286	)
Other	6,983	24,602	8,618	)
Net cash provided by financing activities	1,030,122	758,057	114,996	)
Net (decrease) increase in cash and cash equivalents	(1,803	) (42,138	) 26,991	)
Effect of foreign currency translation on cash and cash equivalents	(522	) 2,670	(83	)
Cash and cash equivalents at beginning of period	55,348	94,816	67,908	)
Cash and cash equivalents at end of period	\$53,023	\$55,348	\$94,816	)

## VENTAS, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued)

For the Years Ended December 31, 2015, 2014 and 2013

	2015	2014	2013
	(In thousands)		
Supplemental disclosure of cash flow information:			
Interest paid including swap payments and receipts	\$391,699	\$361,144	\$338,311
Supplemental schedule of non-cash activities:			
Assets and liabilities assumed from acquisitions:			
Real estate investments	\$2,565,960	\$370,741	\$223,955
Utilization of funds held for an Internal Revenue Code Section 1031 exchange	(8,911	) —	—
Other assets acquired	20,090	15,280	6,635
Debt assumed	177,857	241,076	183,848
Other liabilities	54,459	24,039	29,868
Deferred income tax liability	52,153	110,728	5,181
Noncontrolling interests	88,085	—	11,693
Equity issued	2,204,585	10,178	—
Non-cash impact of CCP Spin-Off	1,256,404	—	—
See accompanying notes.			

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 1—Description of Business

Ventas, Inc. (together with its subsidiaries, unless otherwise indicated or except where the context otherwise requires, “we,” “us” or “our”), an S&P 500 company, is a real estate investment trust (“REIT”) with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States, Canada and the United Kingdom. As of December 31, 2015, we owned approximately 1,300 properties (including properties classified as held for sale), consisting of seniors housing communities, medical office buildings (“MOBs”), skilled nursing facilities, specialty hospitals and general acute care hospitals, and we had four properties under development, including two properties that are owned by an unconsolidated real estate entity. Our company was originally founded in 1983 and is currently headquartered in Chicago, Illinois. As further discussed in “Note 5—Dispositions”, in August 2015 we completed the spin-off of most of our post-acute/skilled nursing facility portfolio into an independent, publicly traded REIT named Care Capital Properties, Inc. (“CCP”) (the “CCP Spin-Off”). The historical results of operations of the CCP properties as well as the related assets and liabilities are presented as discontinued operations in the accompanying consolidated financial statements.

We primarily invest in seniors housing and healthcare properties through acquisitions and lease our properties to unaffiliated tenants or operate them through independent third-party managers. As of December 31, 2015, we leased a total of 607 properties (excluding MOBs and properties classified as held for sale) to various healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and we engaged independent operators, such as Atria Senior Living, Inc. (“Atria”) and Sunrise Senior Living, LLC (together with its subsidiaries, “Sunrise”), to manage 304 seniors housing communities for us pursuant to long-term management agreements. Our three largest tenants, Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”), Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”) and Ardent Health Partners, LLC (together with its subsidiaries, “Ardent”) leased from us 140 properties (excluding six properties owned through investments in unconsolidated entities and one property managed by Brookdale Senior Living pursuant to a long-term management agreement), 76 properties and ten properties, respectively, as of December 31, 2015.

Through our Lillibridge Healthcare Services, Inc. (“Lillibridge”) subsidiary and our ownership interest in PMB Real Estate Services LLC (“PMBRES”), we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and non-mortgage loans and other investments relating to seniors housing and healthcare operators or properties.

## Note 2—Accounting Policies

## Principles of Consolidation

The accompanying Consolidated Financial Statements include our accounts and the accounts of our wholly owned subsidiaries and the joint venture entities over which we exercise control. All intercompany transactions and balances have been eliminated in consolidation, and our net earnings are reduced by the portion of net earnings attributable to noncontrolling interests.

U.S. generally accepted accounting principles (“GAAP”) requires us to identify entities for which control is achieved through means other than voting rights and to determine which business enterprise is the primary beneficiary of variable interest entities (“VIEs”). A VIE is broadly defined as an entity with one or more of the following characteristics: (a) the total equity investment at risk is insufficient to finance the entity’s activities without additional subordinated financial support; (b) as a group, the holders of the equity investment at risk lack (i) the ability to make decisions about the entity’s activities through voting or similar rights, (ii) the obligation to absorb the expected losses of the entity, or (iii) the right to receive the expected residual returns of the entity; and (c) the equity investors have voting rights that are not proportional to their economic interests, and substantially all of the entity’s activities either involve, or are conducted on behalf of, an investor that has disproportionately few voting rights. We consolidate our investment in a VIE when we determine that we are its primary beneficiary. We may change our original assessment of a VIE upon subsequent events such as the modification of contractual arrangements that affects the characteristics

or adequacy of the entity's equity investments at risk and the disposition of all or a portion of an interest held by the primary beneficiary.

We identify the primary beneficiary of a VIE as the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impact the entity's economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We perform this analysis on an ongoing basis.

87

---

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As it relates to investments in joint ventures, GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess limited partners' rights and their impact on the presumption of control of the limited partnership by the sole general partner when an investor becomes the sole general partner, and we reassess if there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of limited partnership interests, or there is an increase or decrease in the number of outstanding limited partnership interests. We also apply this guidance to managing member interests in limited liability companies.

#### Investments in Unconsolidated Entities

We report investments in unconsolidated entities over whose operating and financial policies we have the ability to exercise significant influence under the equity method of accounting. Under this method of accounting, our share of the investee's earnings or losses is included in our Consolidated Statements of Income.

We base the initial carrying value of investments in unconsolidated entities on the fair value of the assets at the time we acquired the joint venture interest. We estimate fair values for our equity method investments based on discounted cash flow models that include all estimated cash inflows and outflows over a specified holding period and, where applicable, any estimated debt premiums or discounts. The capitalization rates, discount rates and credit spreads we use in these models are based upon assumptions that we believe to be within a reasonable range of current market rates for the respective investments.

We generally amortize any difference between our cost basis and the basis reflected at the joint venture level, if any, over the lives of the related assets and liabilities and include that amortization in our share of income or loss from unconsolidated entities. For earnings of equity method investments with pro rata distribution allocations, net income or loss is allocated between the partners in the joint venture based on their respective stated ownership percentages. In other instances, net income or loss is allocated between the partners in the joint venture based on the hypothetical liquidation at book value method (the "HLBV method"). Under the HLBV method, net income or loss is allocated between the partners based on the difference between each partner's claim on the net assets of the joint venture at the end and beginning of the period, after taking into account contributions and distributions. Each partner's share of the net assets of the joint venture is calculated as the amount that the partner would receive if the joint venture were to liquidate all of its assets at net book value and distribute the resulting cash to creditors and partners in accordance with their respective priorities. Under this method, in any given period, we could record more or less income than the joint venture has generated, than actual cash distributions received or than the amount we may receive in the event of an actual liquidation.

#### Redeemable OP Unitholder and Noncontrolling Interests

We own a majority interest in NHP/PMB L.P. ("NHP/PMB"), a limited partnership formed in 2008 to acquire properties from entities affiliated with Pacific Medical Buildings LLC. We consolidate NHP/PMB, as our wholly owned subsidiary is the general partner and exercises control of the partnership. As of December 31, 2015, third party investors owned 2,812,318 Class A limited partnership units in NHP/PMB ("OP Units"), which represented 28.9% of the total units then outstanding, and we owned 6,917,009 Class B limited partnership units in NHP/PMB, representing the remaining 71.1%. At any time following the first anniversary of the date of their issuance, the OP Units may be redeemed at the election of the holder for cash or, at our option, 0.9051 shares of our common stock per unit, as adjusted from 0.7866 shares of common stock per unit in connection with the CCP Spin-Off, and subject to further adjustment in certain circumstances. We are party by assumption to a registration rights agreement with the holders of the OP Units that requires us, subject to the terms and conditions and certain exceptions set forth therein, to file and maintain a registration statement relating to the issuance of shares of our common stock upon redemption of OP Units. On January 16, 2015, in connection with our acquisition of American Realty Capital Healthcare Trust, Inc. ("HCT"), each of the 7,057,271 issued and outstanding limited partnership units of American Realty Capital Healthcare Trust Operating Partnership, L.P. (subsequently renamed Ventas Realty Capital Healthcare Trust Operating Partnership, L.P. ("Ventas Realty OP")), a limited partnership in which HCT was the sole general partner prior to the acquisition, was converted into a newly created class of limited partnership units ("Class C Units") at the 0.1688 exchange ratio payable to HCT stockholders in the acquisition, net of any Class C Units withheld to pay taxes. We consolidate

Ventas Realty OP, as our wholly owned subsidiary is the general partner and exercises control of the partnership. The Class C Units may be redeemed at the election of the holder for one share of our common stock per unit or, at our option, an equivalent amount in cash, subject to adjustment in certain circumstances. We are party by assumption to a registration rights agreement with the holders of the Class C Units that requires us, subject to the terms and conditions and certain exceptions set forth therein, to file and maintain a registration statement relating to the issuance of shares of our common stock upon redemption of Class C Units. As of December 31, 2015, third party investors owned 672,984 Class C Units, which represented 2.3% of the total units then outstanding, and we owned

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

28,550,812 Class C Units and 176,374 OP units in Ventas Realty OP, representing the remaining 97.7%. In April 2015, third party investors redeemed 445,541 Class C Units for approximately \$32.6 million.

As redemption rights are outside of our control, the redeemable OP unitholder interests are classified outside of permanent equity on our Consolidated Balance Sheets. We reflect the redeemable OP unitholder interests at the greater of cost or fair value. As of December 31, 2015 and 2014, the fair value of the redeemable OP unitholder interests was \$188.5 million and \$159.1 million, respectively. We recognize changes in fair value through capital in excess of par value, net of cash distributions paid and purchases by us of any OP Units. Our diluted earnings per share ("EPS") includes the effect of any potential shares outstanding from redemption of the OP Units.

Beginning on January 16, 2016 and as of February 10, 2016, third party investors executed redemption right exercise notices for Ventas Realty Capital Healthcare Trust Operating Partnership, L.P. to redeem 303,136 Class C Units. We expect that the Class C Units will be redeemed through the issuance of 303,136 shares of Ventas common stock on or before April 1, 2016, but we have the right to redeem the Class C Units for a cash amount.

Certain noncontrolling interests of other consolidated joint ventures were also classified as redeemable at December 31, 2015 and 2014. Accordingly, we record the carrying amount of these noncontrolling interests at the greater of their initial carrying amount (increased or decreased for the noncontrolling interest's share of net income or loss and distributions) or the redemption value. Our joint venture partners have certain redemption rights with respect to their noncontrolling interests in these joint ventures that are outside of our control, and the redeemable noncontrolling interests are classified outside of permanent equity on our Consolidated Balance Sheets. We recognize changes in carrying value of redeemable noncontrolling interests through capital in excess of par value.

#### Noncontrolling Interests

Excluding the redeemable noncontrolling interests described above, we present the portion of any equity that we do not own in entities that we control (and thus consolidate) as noncontrolling interests and classify those interests as a component of consolidated equity, separate from total Ventas stockholders' equity, on our Consolidated Balance Sheets. For consolidated joint ventures with pro rata distribution allocations, net income or loss is allocated between the joint venture partners based on their respective stated ownership percentages. In other instances, net income or loss is allocated between the joint venture partners based on the HLBV method. We account for purchases or sales of equity interests that do not result in a change of control as equity transactions, through capital in excess of par value. In addition, we include net income attributable to the noncontrolling interests in net income in our Consolidated Statements of Income.

#### Accounting Estimates

The preparation of financial statements in accordance with GAAP requires us to make estimates and assumptions regarding future events that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Business Combinations

We account for acquisitions using the acquisition method and record the cost of the businesses acquired among tangible and recognized intangible assets and liabilities based upon their estimated fair values as of the acquisition date. Recognized intangibles primarily include the value of in-place leases, acquired lease contracts, tenant and customer relationships, trade names/trademarks and goodwill. We do not amortize goodwill, which represents the excess of the purchase price paid over the fair value of the net assets of the acquired business and is included in other assets on our Consolidated Balance Sheets.

We estimate the fair value of buildings acquired on an as-if-vacant basis, or replacement cost basis and depreciate the building value over the estimated remaining life of the building, generally not to exceed 35 years. We determine the fair value of other fixed assets, such as site improvements and furniture, fixtures and equipment, based upon the replacement cost and depreciate such value over the assets' estimated remaining useful lives as determined at the applicable acquisition date. We determine the value of land either by considering the sales prices of similar properties in recent transactions or based on internal analyses of recently acquired and existing comparable properties within our portfolio. We generally determine the value of construction in progress based upon the replacement cost. However, for

certain acquired properties that are part of a ground-up development, we determine fair value by using the same valuation approach as for all other properties and deducting the estimated cost to complete the development. During the remaining construction period, we capitalize interest expense until the development has reached substantial completion. Construction in progress, including capitalized interest, is not depreciated until the development has reached substantial completion.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The fair value of acquired lease-related intangibles, if any, reflects: (i) the estimated value of any above and/or below market leases, determined by discounting the difference between the estimated market rent and in-place lease rent; and (ii) the estimated value of in-place leases related to the cost to obtain tenants, including leasing commissions, and an estimated value of the absorption period to reflect the value of the rent and recovery costs foregone during a reasonable lease-up period as if the acquired space was vacant. We amortize any acquired lease-related intangibles to revenue or amortization expense over the remaining life of the associated lease plus any assumed bargain renewal periods. If a lease is terminated prior to its stated expiration or not renewed upon expiration, we recognize all unamortized amounts of lease-related intangibles associated with that lease in operations at that time.

We estimate the fair value of purchase option intangible assets and liabilities, if any, by discounting the difference between the applicable property's acquisition date fair value and an estimate of its future option price. We do not amortize the resulting intangible asset or liability over the term of the lease, but rather adjust the recognized value of the asset or liability upon sale.

We estimate the fair value of tenant or other customer relationships acquired, if any, by considering the nature and extent of existing business relationships with the tenant or customer, growth prospects for developing new business with the tenant or customer, the tenant's credit quality, expectations of lease renewals with the tenant, and the potential for significant, additional future leasing arrangements with the tenant, and we amortize that value over the expected life of the associated arrangements or leases, including the remaining terms of the related leases and any expected renewal periods. We estimate the fair value of trade names and trademarks using a royalty rate methodology and amortize that value over the estimated useful life of the trade name or trademark.

In connection with a business combination, we may assume rights and obligations under certain lease agreements pursuant to which we become the lessee of a given property. We assume the lease classification previously determined by the prior lessee absent a modification in the assumed lease agreement. We assess assumed operating leases, including ground leases, to determine whether the lease terms are favorable or unfavorable to us given current market conditions on the acquisition date. To the extent the lease terms are favorable or unfavorable to us relative to market conditions on the acquisition date, we recognize an intangible asset or liability at fair value and amortize that asset or liability to interest or rental expense in our Consolidated Statements of Income over the applicable lease term. We include all lease-related intangible assets and liabilities within acquired lease intangibles and accounts payable and other liabilities, respectively, on our Consolidated Balance Sheets.

We determine the fair value of loans receivable acquired in connection with a business combination by discounting the estimated future cash flows using current interest rates at which similar loans with the same terms and length to maturity would be made to borrowers with similar credit ratings. We do not establish a valuation allowance at the acquisition date because the estimated future cash flows already reflect our judgment regarding their uncertainty. We recognize the difference between the acquisition date fair value and the total expected cash flows as interest income using an effective interest method over the life of the applicable loan. Subsequent to the acquisition date, we evaluate changes regarding the uncertainty of future cash flows and the need for a valuation allowance, as appropriate.

We estimate the fair value of noncontrolling interests assumed consistent with the manner in which we value all of the underlying assets and liabilities.

We calculate the fair value of long-term debt by discounting the remaining contractual cash flows on each instrument at the current market rate for those borrowings, which we approximate based on the rate at which we would expect to incur a replacement instrument on the date of acquisition, and recognize any fair value adjustments related to long-term debt as effective yield adjustments over the remaining term of the instrument.

#### Impairment of Long-Lived and Intangible Assets

We periodically evaluate our long-lived assets, primarily consisting of investments in real estate, for impairment indicators. If indicators of impairment are present, we evaluate the carrying value of the related real estate investments in relation to the future undiscounted cash flows of the underlying operations. In performing this evaluation, we consider market conditions and our current intentions with respect to holding or disposing of the asset. We adjust the net book value of leased properties and other long-lived assets to fair value if the sum of the expected future undiscounted cash flows, including sales proceeds, is less than book value. We recognize an impairment loss at the

time we make any such determination.

If impairment indicators arise with respect to intangible assets with finite useful lives, we evaluate impairment by comparing the carrying amount of the asset to the estimated future undiscounted net cash flows expected to be generated by the asset. If estimated future undiscounted net cash flows are less than the carrying amount of the asset, then we estimate the fair

90

---

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

value of the asset and compare the estimated fair value to the intangible asset's carrying value. We recognize any shortfall from carrying value as an impairment loss in the current period.

We evaluate our investments in unconsolidated entities for impairment at least annually, and whenever events or changes in circumstances indicate that the carrying value of our investment may exceed its fair value. If we determine that a decline in the fair value of our investment in an unconsolidated entity is other-than-temporary, and if such reduced fair value is below the carrying value, we record an impairment.

We test goodwill for impairment at least annually, and more frequently if indicators arise. We first assess qualitative factors, such as current macroeconomic conditions, state of the equity and capital markets and our overall financial and operating performance, to determine the likelihood that the fair value of a reporting unit is less than its carrying amount. If we determine it is more likely than not that the fair value of a reporting unit is less than its carrying amount, we proceed with the two-step approach to evaluating impairment. First, we estimate the fair value of the reporting unit and compare it to the reporting unit's carrying value. If the carrying value exceeds fair value, we proceed with the second step, which requires us to assign the fair value of the reporting unit to all of the assets and liabilities of the reporting unit as if it had been acquired in a business combination at the date of the impairment test. The excess fair value of the reporting unit over the amounts assigned to the assets and liabilities is the implied value of goodwill and is used to determine the amount of impairment. We recognize an impairment loss to the extent the carrying value of goodwill exceeds the implied value in the current period.

Estimates of fair value used in our evaluation of goodwill (if necessary based on our qualitative assessment), investments in real estate, investments in unconsolidated entities and intangible assets are based upon discounted future cash flow projections or other acceptable valuation techniques that are based, in turn, upon all available evidence including level three inputs, such as revenue and expense growth rates, estimates of future cash flows, capitalization rates, discount rates, general economic conditions and trends, or other available market data. Our ability to accurately predict future operating results and cash flows and to estimate and allocate fair values impacts the timing and recognition of impairments. While we believe our assumptions are reasonable, changes in these assumptions may have a material impact on our financial results.

#### Assets Held for Sale and Discontinued Operations

We sell properties from time to time for various reasons, including favorable market conditions or the exercise of purchase options by tenants. We classify certain long-lived assets as held for sale once the criteria, as defined by GAAP, has been met. Long-lived assets to be disposed of are reported at the lower of their carrying amount or fair value minus cost to sell and are no longer depreciated. We report discontinued operations when the following criteria are met: (1) a component of an entity or group of components that has been disposed of or classified as held for sale and represents a strategic shift that has or will have a major effect on an entity's operations and financial results; or (2) an acquired business that is classified as held for sale on the acquisition date. Assets relating to the CCP Spin-Off were reported as discontinued operations once the transaction was completed. The results of operations for assets meeting the definition of discontinued operations are reflected in our Consolidated Statements of Income as discontinued operations for all periods presented. We allocate estimated interest expense to discontinued operations based on property values and our weighted average interest rate or the property's actual mortgage interest.

#### Loans Receivable

We record loans receivable, other than those acquired in connection with a business combination, on our Consolidated Balance Sheets (either in secured loans receivable and investments, net or other assets, in the case of non-mortgage loans receivable) at the unpaid principal balance, net of any deferred origination fees, purchase discounts or premiums and valuation allowances. We amortize net deferred origination fees, which are comprised of loan fees collected from the borrower net of certain direct costs, and purchase discounts or premiums over the contractual life of the loan using the effective interest method and immediately recognize in income any unamortized balances if the loan is repaid before its contractual maturity.

We regularly evaluate the collectibility of loans receivable based on factors such as corporate and facility-level financial and operational reports, compliance with financial covenants set forth in the applicable loan agreement, the financial strength of the borrower and any guarantor, the payment history of the borrower and current economic

conditions. If our evaluation of these factors indicates it is probable that we will be unable to collect all amounts due under the terms of the applicable loan agreement, we provide a reserve against the portion of the receivable that we estimate may not be collected.

Cash Equivalents

Cash equivalents consist of highly liquid investments with a maturity date of three months or less when purchased. These investments are stated at cost, which approximates fair value.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Escrow Deposits and Restricted Cash**

Escrow deposits consist of amounts held by us or our lenders to provide for future real estate tax, insurance expenditures and tenant improvements related to our properties and operations. Restricted cash represents amounts paid to us for security deposits and other similar purposes.

**Deferred Financing Costs**

We amortize deferred financing costs, which are reported within senior notes payable and other debt on our Consolidated Balance Sheets, as a component of interest expense over the terms of the related borrowings using a method that approximates a level yield. Amortized costs of approximately \$18.7 million, \$16.9 million and \$13.5 million were included in interest expense for the years ended December 31, 2015, 2014 and 2013, respectively.

**Marketable Debt and Equity Securities**

We record marketable debt and equity securities as available-for-sale and classify them as a component of other assets on our Consolidated Balance Sheets (other than our interests in government-sponsored pooled loan investments, which are classified as secured loans receivable and investments, net on our Consolidated Balance Sheets). We record these securities at fair value and include unrealized gains and losses recorded in stockholders' equity as a component of accumulated other comprehensive income on our Consolidated Balance Sheets. We report interest income, including discount or premium amortization, on marketable debt securities and gains or losses on securities sold, which are based on the specific identification method, in income from loans and investments in our Consolidated Statements of Income.

**Derivative Instruments**

We recognize all derivative instruments in other assets or accounts payable and other liabilities on our Consolidated Balance Sheets at fair value as of the reporting date. We recognize changes in the fair value of derivative instruments in other expenses in our Consolidated Statements of Income or accumulated other comprehensive income on our Consolidated Balance Sheets, depending on the intended use of the derivative and our designation of the instrument. We do not use our derivative financial instruments, including interest rate caps, interest rate swaps and foreign currency forward contracts, for trading or speculative purposes. Our foreign currency forward contracts and certain of our interest rate swaps (including the interest rate swap contracts of unconsolidated joint ventures) are designated as effectively hedging the variability of expected cash flows related to their underlying securities and, therefore, also are recorded on our Consolidated Balance Sheets at fair value, with changes in the fair value of these instruments recognized in accumulated other comprehensive income on our Consolidated Balance Sheets. We recognize our proportionate share of the change in fair value of swap contracts of our unconsolidated joint ventures in accumulated other comprehensive income on our Consolidated Balance Sheets. Certain of our other interest rate swaps and rate caps were not designated as having a hedging relationship with the underlying securities and therefore do not meet the criteria for hedge accounting under GAAP. Accordingly, these interest rate swaps are recorded on our Consolidated Balance Sheets at fair value, and we recognize changes in the fair value of these instruments in current earnings (in other expenses) in our Consolidated Statements of Income.

**Fair Values of Financial Instruments**

Fair value is a market-based measurement, not an entity-specific measurement, and we determine fair value based on the assumptions that we expect market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, GAAP establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within levels one and two of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within level three of the hierarchy).

Level one inputs utilize unadjusted quoted prices for identical assets or liabilities in active markets that we have the ability to access. Level two inputs are inputs other than quoted prices included in level one that are directly or indirectly observable for the asset or liability. Level two inputs may include quoted prices for similar assets and liabilities in active markets and other inputs for the asset or liability that are observable at commonly quoted intervals, such as interest rates, foreign exchange rates and yield curves. Level three inputs are unobservable inputs for the asset

or liability, which typically are based on our own assumptions, because there is little, if any, related market activity. If the determination of the fair value measurement is based on inputs from different levels of the hierarchy, the level within which the entire fair value measurement falls is the lowest level input that is significant to the fair value measurement in its entirety. If the volume and level of market activity for an asset or liability has decreased significantly relative to the normal market activity for such asset or liability (or similar assets or liabilities), then transactions or quoted prices may not accurately reflect fair value. In addition, if there is evidence that a transaction for an asset or liability is not orderly, little, if any, weight is placed on that transaction price as an

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

indicator of fair value. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

We use the following methods and assumptions in estimating the fair value of our financial instruments.

Cash and cash equivalents - The carrying amount of unrestricted cash and cash equivalents reported on our Consolidated Balance Sheets approximates fair value due to the short maturity of these instruments.

Escrow deposits and restricted cash - The carrying amount of escrow deposits and restricted cash reported on our Consolidated Balance Sheets approximates fair value due to the short maturity of these instruments.

Loans receivable - We estimate the fair value of loans receivable using level two and level three inputs: we discount future cash flows using current interest rates at which similar loans with the same terms and length to maturity would be made to borrowers with similar credit ratings.

Marketable debt securities - We estimate the fair value of corporate bonds using level two inputs: we observe quoted prices for similar assets or liabilities in active markets that we have the ability to access. We estimate the fair value of certain government-sponsored pooled loan investments using level three inputs: we consider credit spreads, underlying asset performance and credit quality, default rates and any other applicable criteria.

Derivative instruments - With the assistance of a third party, we estimate the fair value of derivative instruments, including interest rate caps, interest rate swaps, and foreign currency forward contracts using level two inputs: for interest rate caps, we observe forward yield curves and other relevant information; for interest rate swaps, we observe alternative financing rates derived from market-based financing rates, forward yield curves and discount rates; and for foreign currency forward contracts, we estimate the future values of the two currency tranches using forward exchange rates that are based on traded forward points and calculate a present value of the net amount using a discount factor based on observable traded interest rates.

Senior notes payable and other debt - We estimate the fair value of senior notes payable and other debt using level two inputs: we discount the future cash flows using current interest rates at which we could obtain similar borrowings. For mortgage debt, we may estimate fair value using level three inputs.

Redeemable OP unitholder interests - We estimate the fair value of our redeemable OP unitholder interests using level one inputs: we base fair value on the closing price of our common stock, as OP Units may be redeemed at the election of the holder for cash or, at our option, shares of our common stock, subject to adjustment in certain circumstances.

#### Revenue Recognition

##### Triple-Net Leased Properties and MOB Operations

Certain of our triple-net leases and most of our MOB leases provide for periodic and determinable increases in base rent. We recognize base rental revenues under these leases on a straight-line basis over the applicable lease term when collectability is reasonably assured. Recognizing rental income on a straight-line basis generally results in recognized revenues during the first half of a lease term exceeding the cash amounts contractually due from our tenants, creating a straight-line rent receivable that is included in other assets on our Consolidated Balance Sheets. At December 31, 2015 and 2014, this cumulative excess totaled \$219.1 million (net of allowances of \$101.4 million) and \$187.6 million (net of allowances of \$83.5 million), respectively (excluding properties classified as held for sale).

Certain of our leases provide for periodic increases in base rent only if certain revenue parameters or other substantive contingencies are met. We recognize the increased rental revenue under these leases as the related parameters or contingencies are met, rather than on a straight-line basis over the applicable lease term.

##### Senior Living Operations

We recognize resident fees and services, other than move-in fees, monthly as services are provided. We recognize move-in fees on a straight-line basis over the average resident stay. Our lease agreements with residents generally have terms of 12 to 18 months and are cancelable by the resident upon 30 days' notice.

##### Other

We recognize interest income from loans and investments, including discounts and premiums, using the effective interest method when collectability is reasonably assured. We apply the effective interest method on a loan-by-loan basis and recognize discounts and premiums as yield adjustments over the related loan term. We recognize interest income on an impaired loan to





## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

the extent our estimate of the fair value of the collateral is sufficient to support the balance of the loan, other receivables and all related accrued interest. When the balance of the loan, other receivables and all related accrued interest is equal to or less than our estimate of the fair value of the collateral, we recognize interest income on a cash basis. We provide a reserve against an impaired loan to the extent our total investment in the loan exceeds our estimate of the fair value of the loan collateral.

We recognize income from rent, lease termination fees, development services, management advisory services, and all other income when all of the following criteria are met in accordance with Securities and Exchange Commission (“SEC”) Staff Accounting Bulletin 104: (i) the applicable agreement has been fully executed and delivered; (ii) services have been rendered; (iii) the amount is fixed or determinable; and (iv) collectibility is reasonably assured.

#### Allowances

We assess the collectibility of our rent receivables, including straight-line rent receivables. We base our assessment of the collectibility of rent receivables (other than straight-line rent receivables) on several factors, including, among other things, payment history, the financial strength of the tenant and any guarantors, the value of the underlying collateral, if any, and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to recover the full value of the receivable, we provide a reserve against the portion of the receivable that we estimate may not be recovered. We also base our assessment of the collectibility of straight-line rent receivables on several factors, including, among other things, the financial strength of the tenant and any guarantors, the historical operations and operating trends of the property, the historical payment pattern of the tenant and the type of property. If our evaluation of these factors indicates it is probable that we will be unable to receive the rent payments due in the future, we provide a reserve against the recognized straight-line rent receivable asset for the portion, up to its full value, that we estimate may not be recovered. If we change our assumptions or estimates regarding the collectibility of future rent payments required by a lease, we may adjust our reserve to increase or reduce the rental revenue recognized in the period we make such change in our assumptions or estimates.

#### Stock-Based Compensation

We recognize share-based payments to employees and directors, including grants of stock options, included in General, administrative and professional fees in our Consolidated Statements of Income generally on a straight-line basis over the requisite service period based on the grant date fair value of the award.

#### Gain on Sale of Assets

We recognize sales of assets only upon the closing of the transaction with the purchaser. We record payments received from purchasers prior to closing as deposits and classify them as other assets on our Consolidated Balance Sheets. We recognize gains (net of any taxes) on assets sold using the full accrual method upon closing if the collectibility of the sales price is reasonably assured, we are not obligated to perform any significant activities after the sale to earn the profit, we have received adequate initial investment from the purchaser, and other profit recognition criteria have been satisfied. We may defer recognition of gains in whole or in part until: (i) the profit is determinable, meaning that the collectibility of the sales price is reasonably assured or the amount that will not be collectible can be estimated; and (ii) the earnings process is virtually complete, meaning that we are not obliged to perform any significant activities after the sale to earn the profit.

#### Federal Income Tax

We have elected to be treated as a REIT under the applicable provisions of the Internal Revenue Code of 1986, as amended (the “Code”), for every year beginning with the year ended December 31, 1999. Accordingly, we generally are not subject to federal income tax on net income that we distribute to our stockholders, provided that we continue to qualify as a REIT. However, with respect to certain of our subsidiaries that have elected to be treated as “taxable REIT subsidiaries,” we record income tax expense or benefit, as those entities are subject to federal income tax similar to regular corporations. Certain foreign subsidiaries are subject to foreign income tax, although they did not elect to be treated as TRSs.

We account for deferred income taxes using the asset and liability method and recognize deferred tax assets and liabilities for the expected future tax consequences of events that have been included in our financial statements or tax returns. Under this method, we determine deferred tax assets and liabilities based on the differences between the

financial reporting and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Any increase or decrease in the deferred tax liability that results from a change in circumstances, and that causes us to change our judgment about expected future tax consequences of events, is included in the tax provision when such changes occur. Deferred income taxes also reflect the impact of operating loss and tax credit carryforwards. A valuation allowance is provided if we believe it is more likely than not that all or some portion of the deferred tax asset will not be realized. Any increase or decrease in the valuation allowance that results from a change in circumstances, and that causes us to change our judgment about the realizability of the related deferred tax asset, is included in the tax provision when such changes occur.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

We recognize the tax benefit from an uncertain tax position claimed or expected to be claimed on a tax return only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than fifty percent likelihood of being realized upon ultimate settlement. We recognize interest and penalties, if applicable, related to uncertain tax positions as part of income tax benefit (expense).

#### Foreign Currency

Certain of our subsidiaries' functional currencies are the local currencies of their respective foreign jurisdictions. We translate the results of operations of our foreign subsidiaries into U.S. dollars using average rates of exchange in effect during the period, and we translate balance sheet accounts using exchange rates in effect at the end of the period. We record resulting currency translation adjustments in accumulated other comprehensive income, a component of stockholders' equity, on our Consolidated Balance Sheets, and we record foreign currency transaction gains and losses in our Consolidated Statements of Income.

#### Segment Reporting

As of December 31, 2015, 2014 and 2013, we operated through three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. In our triple-net leased properties segment, we invest in seniors housing and healthcare properties throughout the United States and the United Kingdom and lease those properties to healthcare operating companies under "triple-net" or "absolute-net" leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada and engage independent operators, such as Atria and Sunrise, to manage those communities. In our MOB operations segment, we primarily acquire, own, develop, lease, and manage MOB's throughout the United States. See "Note 20—Segment Information."

#### Operating Leases

We account for payments made pursuant to operating leases in our Consolidated Statements of Income based on actual rent paid, plus or minus a straight-line rent adjustment for leases that provide for periodic and determinable increases in base rent.

#### Recently Issued or Adopted Accounting Standards

In April 2015, the FASB issued Accounting Standards Update ("ASU") 2015-03, Simplifying the Presentation of Debt Issuance Costs ("ASU 2015-03"), which requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The recognition and measurement guidance for debt issuance costs are not affected. Also in August 2015, the FASB issues ASU 2015-15, Presentation and Subsequent Measurement of Debt Issuance Costs Associated With Line-of-Credit Arrangements ("ASU 2015-15") which clarifies the SEC staff's position not objecting to an entity deferring and presenting debt issuance costs as an asset and subsequently amortizing such costs, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. We adopted ASU 2015-03 and 2015-15 during 2015. There were deferred financing costs of \$69.1 million and \$60.3 million as of December 31, 2015 and 2014, respectively that are now classified within senior notes payable and other debt on our Consolidated Balance Sheets.

In September 2015, the FASB issued ASU 2015-16, Simplifying the Accounting for Measurement-Period Adjustments ("ASU 2015-16") to simplify the accounting for business combinations, specifically as it relates to measurement-period adjustments. Acquiring entities in a business combination must recognize measurement-period adjustments in the reporting period in which the adjustment amounts are determined. Also, ASU 2015-16 requires entities to present separately on the face of the income statement (or disclose in the notes to the financial statements) the portion of the amount recorded in the current period earnings, by line item, that would have been recorded in previous reporting periods if the adjustment to the provisional amounts had been recognized as of the acquisition date. ASU 2015-16 is effective for the Company beginning January 1, 2016 and is to be applied prospectively to measurement-period adjustments that occur after the effective date. We do not expect the adoption of this ASU to

have a significant impact on our consolidated financial statements.

In 2014, the FASB issued Accounting Standards Update (“ASU”) 2014-09, Revenue From Contracts With Customers (“ASU 2014-09”), which outlines a comprehensive model for entities to use in accounting for revenue arising from contracts with customers. ASU 2014-09 states that “an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.” While ASU 2014-09 specifically references contracts with customers, it may apply to certain other transactions such as the sale of real estate or equipment. In 2015, the FASB provided for a one-year deferral of the effective date for ASU

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2014-09 which is now effective for us beginning January 1, 2018. We are continuing to evaluate this guidance; however, we do not expect its adoption to have a significant impact on our consolidated financial statements, as a substantial portion of our revenue consists of rental income from leasing arrangements, which are specifically excluded from ASU 2014-09.

In February 2015, the FASB issued ASU 2015-02, Consolidation (Topic 810): Amendments to the Consolidation Analysis (“ASU 2015-02”), which makes certain changes to both the variable interest model and the voting model, including changes to (1) the identification of variable interests (fees paid to a decision maker or service provider), (2) the variable interest entity characteristics for a limited partnership or similar entity and (3) the primary beneficiary determination. ASU 2015-02 is effective for us beginning January 1, 2016. We are continuing to evaluate this guidance; however, we do not expect its adoption to have a significant impact on our consolidated financial statements.

#### Reclassifications

Certain prior year amounts have been reclassified to conform to the current year presentation.

#### Note 3—Concentration of Credit Risk

As of December 31, 2015, Atria, Sunrise, Brookdale Senior Living, Kindred and Ardent managed or operated approximately 22.5%, 11.7%, 8.5%, 2.1% and 5.3%, respectively, of our real estate investments based on gross book value (excluding properties classified as held for sale as of December 31, 2015). Seniors housing communities constituted approximately 65.2% of our real estate investments based on gross book value (excluding properties classified as held for sale as of December 31, 2015), while MOBs, skilled nursing facilities, specialty hospitals and general acute care hospitals collectively comprised the remaining 34.8%. Our properties were located in 46 states, the District of Columbia, seven Canadian provinces and the United Kingdom as of December 31, 2015, with properties in one state (California) accounting for more than 10% of our total revenues and total net operating income (“NOI,” which is defined as total revenues, excluding interest and other income, less property-level operating expenses and medical office building services costs) (in each case excluding amounts in discontinued operations) for each of the years ended December 31, 2015, 2014 and 2013.

#### Triple-Net Leased Properties

For the years ended December 31, 2015, 2014 and 2013, approximately 5.3%, 6.1% and 6.2%, respectively, of our total revenues and 9.3%, 10.9% and 11.2%, respectively, of our total NOI (in each case excluding amounts in discontinued operations) were derived from our lease agreements with Brookdale Senior Living. For the same periods, approximately 5.6%, 5.9% and 6.2%, respectively, of our total revenues and 9.8%, 10.6% and 11.2%, respectively, of our total NOI (in each case excluding amounts in discontinued operations) were derived from our lease agreements with Kindred. As a result of our 2015 acquisition of Ardent Medical Services, Inc. (“AHS”) and simultaneous separation and sale of Ardent, for the year ended December 31, 2015, approximately 1.3% of our total revenues and 2.3% of our total NOI (in each case excluding amounts in discontinued operations) were derived from our lease agreements with Ardent. Each of our leases with Brookdale Senior Living, Kindred and Ardent is a triple-net lease that obligates the tenant to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and to comply with the terms of the mortgage financing documents, if any, affecting the properties. In addition, each of our Brookdale Senior Living, Kindred and Ardent leases has a corporate guaranty. Brookdale Senior Living and Kindred have multiple leases with us and those leases contain cross-default provisions tied to each other, as well as bundled lease renewals (as described in more detail below).

The properties we lease to Brookdale Senior Living, Kindred and Ardent accounted for a significant portion of our triple-net leased properties segment revenues and NOI for the years ended December 31, 2015, 2014 and 2013. If either Brookdale Senior Living, Kindred or Ardent becomes unable or unwilling to satisfy its obligations to us or to renew its leases with us upon expiration of the terms thereof, our financial condition and results of operations could decline and our ability to service our indebtedness and to make distributions to our stockholders could be impaired. We cannot assure you that Brookdale Senior Living, Kindred and Ardent will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living, Kindred or Ardent to do so could have a material adverse effect on our

business, financial condition, results of operations and liquidity, our ability to service our indebtedness and other obligations and our ability to make distributions to our stockholders, as required for us to continue to qualify as a REIT (a “Material Adverse Effect”). We also cannot assure you that Brookdale Senior Living, Kindred and Ardent will elect to renew their respective leases with us upon expiration of the leases or that we will be able to reposition any non-renewed properties on a timely basis or on the same or better economic terms, if at all.

In December 2014, we entered into favorable agreements with Kindred to transition or sell the operations of nine licensed healthcare assets, make modifications to the master leases governing 34 leased assets, and reimburse us for certain deferred capital expenditures at skilled nursing facilities previously transferred to new operators. In January 2015, Kindred paid us \$37

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

million in connection with these agreements, which is being amortized over the remaining lease term for the 34 assets governed by the modified master leases. We own or have the rights to all licenses and CONs at the nine properties to be transitioned or sold, and Kindred has extensive and detailed obligations to cooperate and ensure an orderly transition of the properties to another operator. As of December 31, 2015, four of the nine properties have been sold and three of the nine properties were disposed of as part of the CCP Spin-Off, and one property was sold subsequent to December 31, 2015.

The following table sets forth the future contracted minimum rentals, excluding contingent rent escalations, but including straight-line rent adjustments where applicable, for all of our triple-net and MOB leases as of December 31, 2015 (excluding properties owned through investments in unconsolidated entities and properties classified as held for sale as of December 31, 2015):

	Brookdale Senior Living (In thousands)	Kindred	Other	Total
2016	\$160,597	\$186,137	\$889,053	\$1,235,787
2017	160,138	186,390	830,679	1,177,207
2018	159,864	152,613	772,267	1,084,744
2019	149,361	135,803	727,235	1,012,399
2020	33,963	114,895	688,204	837,062
Thereafter	23,500	401,088	4,916,928	5,341,516
Total	\$687,423	\$1,176,926	\$8,824,366	\$10,688,715

#### Senior Living Operations

As of December 31, 2015, Atria and Sunrise, collectively, provided comprehensive property management and accounting services with respect to 268 of our 304 seniors housing communities, for which we pay annual management fees pursuant to long-term management agreements.

Because Atria and Sunrise manage our properties in exchange for the receipt of a management fee from us, we are not directly exposed to the credit risk of our managers in the same manner or to the same extent as our triple-net tenants. However, we rely on our managers' personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on our managers to set appropriate resident fees and otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. Although we have various rights as the property owner under our management agreements, including various rights to terminate and exercise remedies under the agreements as provided therein, Atria's or Sunrise's failure, inability or unwillingness to satisfy its respective obligations under those agreements, to efficiently and effectively manage our properties or to provide timely and accurate accounting information with respect thereto could have a Material Adverse Effect on us. In addition, significant changes in Atria's or Sunrise's senior management or equity ownership or any adverse developments in their businesses and affairs or financial condition could have a Material Adverse Effect on us. Our 34% ownership interest in Atria entitles us to certain rights and minority protections, as well as the right to appoint two of five members on the Atria board of directors.

#### Brookdale Senior Living, Kindred, Atria, Sunrise and Ardent Information

Each of Brookdale Senior Living and Kindred is subject to the reporting requirements of the SEC and is required to file with the SEC annual reports containing audited financial information and quarterly reports containing unaudited financial information. The information related to Brookdale Senior Living and Kindred contained or referred to in this Annual Report on Form 10-K has been derived from SEC filings made by Brookdale Senior Living or Kindred, as the case may be, or other publicly available information, or was provided to us by Brookdale Senior Living or Kindred, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy. We are providing this data for informational purposes only, and you are encouraged to obtain Brookdale Senior Living's and

Kindred's publicly available filings, which can be found at the SEC's website at [www.sec.gov](http://www.sec.gov).

Atria, Sunrise and Ardent are not currently subject to the reporting requirements of the SEC. The information related to Atria, Sunrise and Ardent contained or referred to in this Annual Report on Form 10-K has been derived from publicly available information or was provided to us by Atria, Sunrise or Ardent, as the case may be, and we have not verified this



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy.

Note 4—Acquisitions of Real Estate Property

The following summarizes our acquisition and development activities during 2015, 2014 and 2013. We invest in seniors housing and healthcare properties primarily to achieve an expected yield on our investment, to grow and diversify our portfolio and revenue base, and to reduce our dependence on any single tenant, operator or manager, geographic location, asset type, business model or revenue source.

2015 Acquisitions

HCT Acquisition

In January 2015, we acquired HCT in a stock and cash transaction, which added 152 properties to our portfolio. At the effective time of the merger, each share of HCT common stock outstanding (other than shares held by us, HCT or our respective subsidiaries, which shares were canceled) was converted into the right to receive either 0.1688 shares of our common stock (with cash paid in lieu of fractional shares) or \$11.33 per share in cash, at the election of each HCT shareholder. Shares of HCT common stock for which a valid election was not made were converted into the stock consideration. We funded the transaction through the issuance of approximately 28.4 million shares of our common stock and 1.1 million limited partnership units that are redeemable for shares of our common stock and the payment of approximately \$11 million in cash (excluding cash in lieu of fractional shares). In addition, we assumed \$167 million of mortgage debt and repaid approximately \$730 million of debt, net of HCT cash on hand. In August 2015, 20 of the properties that we acquired in the HCT acquisition were disposed of as part of the CCP Spin-Off.

Ardent Health Services Acquisition

On August 4, 2015, we completed our acquisition of Ardent Medical Services, Inc. and simultaneous separation and sale of the Ardent hospital operating company to a consortium composed of an entity controlled by Equity Group Investments, Ardent's management team and us (collectively the "Ardent Transaction"). As of the acquisition date, we recorded the estimated fair value of our investment in owned hospital and other real estate of approximately \$1.3 billion. At closing, we paid \$26.3 million for our 9.9% interest in Ardent which represents our estimate of the acquisition date fair value of this interest. Upon closing, we entered into a long-term triple-net master lease with Ardent to operate the ten hospital campuses and other real estate we acquired.

Other 2015 Acquisitions

In 2015, we made other investments totaling approximately \$612 million, including the acquisition of eleven triple-net leased properties; eleven MOBs (including eight MOBs that we had previously accounted for as investments in unconsolidated entities; see "Note 7—Investments in Unconsolidated Entities.") and 12 skilled nursing facilities (all of which were disposed of as part of the CCP Spin-Off).

Completed Developments

During 2015, we completed the development of one triple-net leased seniors housing community, representing \$9.3 million of net real estate property on our Consolidated Balance Sheets as of December 31, 2015.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Estimated Fair Value

We are accounting for our 2015 acquisitions under the acquisition method in accordance with ASC Topic 805, Business Combinations (“ASC 805”). Our initial accounting for the acquisitions completed during 2015 remains subject to further adjustment. The following table summarizes the acquisition date fair values of the assets acquired and liabilities assumed, which we determined using level two and level three inputs:

	Triple-Net Leased Properties (In thousands)	Senior Living Operations	MOB Operations	Total
Land and improvements	\$190,566	\$70,713	\$173,307	\$434,586
Buildings and improvements	1,724,812	703,080	1,214,403	3,642,295
Acquired lease intangibles	169,362	83,867	184,540	437,769
Other assets	173,232	272,888	403,046	849,166
Total assets acquired	2,257,972	1,130,548	1,975,296	5,363,816
Notes payable and other debt	—	77,940	99,917	177,857
Other liabilities	43,811	45,408	46,734	135,953
Total liabilities assumed	43,811	123,348	146,651	313,810
Net assets acquired	2,214,161	1,007,200	1,828,645	4,961,921
Redeemable OP unitholder interests assumed				88,085
Cash acquired				59,584
Equity issued				2,216,355
Total cash used				\$2,685,982

For certain acquisitions, the determination of fair values of the assets acquired and liabilities assumed has changed and is subject to further adjustment. We made certain adjustments during 2015, including the fourth quarter, due primarily to reclassification adjustments for presentation and adjustments to our valuation assumptions. The changes to our valuation assumptions were based on more accurate information concerning the subject assets and liabilities. None of these changes had a material impact on our Consolidated Financial Statements.

Included in other assets above is \$746.9 million of goodwill, which represents the excess of the purchase price over the fair value of the assets acquired and liabilities assumed as of the acquisition date. A substantial amount of this goodwill was due to an increase in our stock price between the announcement date and closing dates of the HCT acquisition. Goodwill has been allocated to our reportable business segments based on the respective fair value of the net assets acquired, as follows: triple-net leased properties - \$133.6 million; senior living operations - \$219.1 million; and MOB operations - \$394.2 million.

## Aggregate Revenue and NOI

For the year ended December 31, 2015, aggregate revenue and NOI derived from our 2015 real estate acquisitions during our period of ownership were \$327.0 million and \$201.9 million, respectively, excluding revenue and NOI for any assets contributed in the CCP Spin-Off.

## Transaction Costs

Transaction costs are expensed as incurred and included in merger-related expenses and deal costs in our Consolidated Statements of Income. For the years ending December 31, 2015 and 2014, we expensed as incurred, \$99.0 million and \$10.8 million, respectively, costs related to our completed 2015 transactions, \$4.1 million and \$1.4 million of which are reported within discontinued operations. These transaction costs exclude any separation costs associated with the CCP Spin-Off (refer to “Note 5 - Dispositions”).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Unaudited Pro Forma

The following table illustrates the effect on net income and earnings per share if we had consummated the HCT acquisition and Ardent Transaction as of January 1, 2014 and excludes assets that were acquired in the HCT acquisition but subsequently disposed of as part of the CCP Spin-Off.

	For the Years Ended December 31,	
	2015	2014
	(In thousands, except per share amounts)	
Revenues	\$3,361,658	\$3,164,100
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$475,017	\$465,671
Earnings per common share:		
Basic:		
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$ 1.44	\$ 1.44
Diluted:		
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$ 1.42	\$ 1.43
Weighted average shares used in computing earnings per common share:		
Basic	330,311	322,590
Diluted	334,007	326,210

Acquisition-related costs related to the HCT acquisition and the Ardent Transaction are not expected to have a continuing impact and therefore have been excluded from these pro forma results. The pro forma results also do not include the impact of any synergies that may be achieved in the HCT acquisition and the Ardent Transaction, any lower costs of borrowing resulting from the acquisition or any strategies that management may consider in order to continue to efficiently manage our operations, nor do they give pro forma effect to any other acquisitions, dispositions or capital markets transactions that we completed during the periods presented. These pro forma results are not necessarily indicative of the operating results that would have been obtained had the HCT acquisition and Ardent Transaction occurred at the beginning of the periods presented, nor are they necessarily indicative of future operating results.

## 2014 Acquisitions

## Holiday Canada Acquisition

In August 2014, we acquired 29 seniors housing communities located in Canada from Holiday Retirement (the "Holiday Canada Acquisition") for a purchase price of CAD 957.0 million. We also paid CAD 26.9 million in costs relating to the early repayment of debt at closing. We funded the Holiday Canada Acquisition initially through borrowings under a CAD 791.0 million unsecured term loan that we incurred in July 2014 (and subsequently repaid primarily through a private placement of senior notes in Canada) and the assumption of CAD 193.7 million of debt.

## Other 2014 Acquisitions

During the year ended December 31, 2014, we also acquired three triple-net leased private hospitals (located in the United Kingdom), 26 triple-net leased seniors housing communities and four seniors housing communities that are being operated by independent third-party managers for aggregate consideration of approximately \$812.0 million. We also paid \$18.8 million in costs relating to the early repayment of debt at closing of the applicable transactions. In addition, we acquired a construction design, planning and consulting business to complement our MOB operations through the issuance of 148,241 shares of our common stock.

## Completed Developments

During 2014, we completed the development of two MOB's and one seniors housing community, representing \$41.2 million of net real estate property on our Consolidated Balance Sheets as of December 31, 2014.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Estimated Fair Value

We are accounting for our 2014 acquisitions under the acquisition method in accordance with ASC Topic 805, Business Combinations (“ASC 805”). The following table summarizes the acquisition date fair values of the assets acquired and liabilities assumed in our 2014 real estate acquisitions, which we determined using level two and level three inputs:

	Triple-Net Leased Properties (In thousands)	Senior Living Operations	Total
Land and improvements	\$45,586	\$100,281	\$145,867
Buildings and improvements	546,849	1,081,630	1,628,479
Acquired lease intangibles	28,883	36,452	65,335
Other assets	227	12,394	12,621
Total assets acquired	621,545	1,230,757	1,852,302
Notes payable and other debt	12,927	228,150	241,077
Other liabilities	8,609	124,468	133,077
Total liabilities assumed	21,536	352,618	374,154
Net assets acquired	600,009	878,139	1,478,148
Cash acquired	227	8,704	8,931
Total cash used	\$599,782	\$869,435	\$1,469,217

## Aggregate Revenue and NOI

For the year ended December 31, 2014, aggregate revenues and NOI derived from our 2014 real estate acquisitions (for our period of ownership) were \$75.9 million and \$41.5 million, respectively.

## Transaction Costs

As of December 31, 2014, we had incurred a total of \$26.2 million of acquisition-related costs related to our completed 2014 acquisitions, all of which were expensed as incurred and included in merger-related expenses and deal costs in our Consolidated Statements of Income for the applicable periods. For the year ended December 31, 2014, we expensed \$23.8 million of these acquisition-related costs related to our completed 2014 acquisitions.

## 2013 Acquisitions

During the year ended December 31, 2013, we acquired 27 triple-net leased seniors housing communities, 24 seniors housing communities that are being operated by independent third-party managers (eight of which we previously leased pursuant to a capital lease) and 11 MOB's for aggregate consideration of approximately \$1.8 billion.

## Completed Developments

During the year ended December 31, 2013, we completed the development of two seniors housing communities, one MOB, and one hospital, representing \$65.5 million of net real estate property on our Consolidated Balance Sheets as of December 31, 2013.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Estimated Fair Value

We accounted for our 2013 acquisitions under the acquisition method in accordance with ASC 805. We accounted for the acquisition of the eight seniors housing communities that we previously leased pursuant to a capital lease in accordance with ASC Topic 840, Leases. The following table summarizes the acquisition date fair values of the assets acquired and liabilities assumed in our 2013 real estate acquisitions, which we determined using level two and level three inputs:

	Triple-Net Leased Properties (In thousands)	Senior Living Operations (1)	MOB Operations	Total
Land and improvements	\$51,419	\$45,566	\$3,923	\$100,908
Buildings and improvements	803,227	579,577	138,792	1,521,596
Acquired lease intangibles	8,945	16,920	10,362	36,227
Other assets	3,285	2,607	2,453	8,345
Total assets acquired	866,876	644,670	155,530	1,667,076
Notes payable and other debt	36,300	5,136	—	41,436
Other liabilities	11,423	12,285	6,510	30,218
Total liabilities assumed	47,723	17,421	6,510	71,654
Noncontrolling interest assumed	10,113	—	1,672	11,785
Net assets acquired	809,040	627,249	147,348	1,583,637
Cash acquired	753	—	1,397	2,150
Total cash used	\$808,287	\$627,249	\$145,951	\$1,581,487

(1) Includes settlement of a \$142.2 million capital lease obligation related to eight seniors housing communities.

## Note 5—Dispositions

## CCP Spin-Off

On August 17, 2015, we completed the CCP Spin-Off. In connection with the CCP Spin-Off, we disposed of 355 high-quality triple-net leased skilled nursing facilities and other healthcare assets operated by private regional and local care providers. The CCP Spin-Off was effectuated through a distribution of the common shares of CCP to holders of our common stock as of the distribution record date, and qualified as a tax-free distribution to our stockholders. For every four shares of Ventas common stock held as of the distribution record date of August 10, 2015, Ventas stockholders received one CCP common share on August 17, 2015. On August 17, 2015, just prior to the effective time of the spin-off, CCP (as our then wholly owned subsidiary) received approximately \$1.4 billion of proceeds from a recently completed term loan and revolving credit facility. CCP paid us a distribution of \$1.3 billion from these proceeds. We used this distribution from CCP to pay down our existing debt (\$1.1 billion) and to pay for a portion of our quarterly installment of dividends to our stockholders (\$0.2 billion).

The historical results of operations of the CCP properties as well as the related assets and liabilities have been presented as discontinued operations in the consolidated statements of operations and comprehensive income. Discontinued operations also include separation costs incurred to complete the CCP Spin-Off of \$42.3 million and \$0.2 million for the years ended December 31, 2015 and 2014, respectively. Separation costs for 2015 include \$3.5 million of stock-based compensation expense representing the incremental fair value of previously vested stock-based compensation awards as of the spin date. In addition, the assets and liabilities of CCP are presented separately from assets and liabilities from continuing operations in the accompanying consolidated balance sheets. The accompanying consolidated statements of cash flows include within operating, investing and financing cash flows those activities which related to our period of ownership of the CCP properties.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following is a summary of the assets and liabilities of CCP at the CCP Spin-Off date (dollars in thousands):

	August 17, 2015	December 31, 2014
	(In thousands)	
<b>Assets:</b>		
Net real estate investments	\$2,588,255	\$2,274,310
Cash and cash equivalents	1,749	2,710
Goodwill	135,446	88,959
Assets held for sale	7,610	8,435
Other assets	15,089	16,596
Total assets	2,748,149	2,391,010
<b>Liabilities:</b>		
Accounts payable and other liabilities	217,760	204,359
Liabilities related to assets held for sale	985	1,288
Total liabilities	218,745	205,647
Net assets:	\$2,529,404	\$2,185,363

Summarized financial information for CCP discontinued operations for the years ended December 31, 2015, 2014 and 2013 respectively is as follows (dollars in thousands):

	2015	2014	2013
	(In thousands)		
<b>Revenues:</b>			
Rental income	\$196,848	\$295,767	\$291,524
Income from loans and investments	2,148	3,392	3,783
Interest and other income	63	2	25
	199,059	299,161	295,332
<b>Expenses:</b>			
Interest	61,613	87,648	89,602
Depreciation and amortization	79,479	101,760	94,606
General, administrative and professional fees	9	9	25
Merger-related expenses and deal costs	46,402	1,746	—
Other	1,332	13,184	1,368
	188,835	204,347	185,601
Income before real estate dispositions and noncontrolling interest	10,224	94,814	109,731
Gain (loss) on real estate dispositions	—	—	—
Net income from discontinued operations	10,224	94,814	109,731
Net income attributable to noncontrolling interest	120	185	220
Net income from discontinued operations attributable to common stockholders	\$10,104	\$94,629	\$109,511

Capital and development project expenditures relating to CCP for the years ended December 31, 2015, 2014 and 2013 were \$21.8 million, \$17.2 million and 10.2 million, respectively. Other than capital and development project expenditures there were no other significant non-cash operating or investing activities relating CCP.

We and CCP entered into a transition services agreement prior to the CCP Spin-Off pursuant to which we and our subsidiaries provide to CCP, on an interim, transitional basis, various services. The services provided include information





## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

technology, accounting and tax services. The overall fee charged by us for such services (the "Service Fee") is \$2.5 million for one year. Through December 31, 2015, we recognized income of \$0.9 million, relating to the Service Fee, which is payable in four quarterly installments. The transition services agreement will terminate on the expiration of the term of the last service provided under the agreement, which will be on or prior to August 31, 2016.

**Discontinued Operations - Other than CCP Spin-Off**

In addition to the amounts reported within discontinued operations relating to the CCP Spin-Off, we reported net income from discontinued operations attributable to common stockholders of \$1.0 million, \$5.1 million, and \$30.3 million for the years ended December 31, 2015, 2014 and 2013, respectively.

As of December 31, 2015, all properties whose results are presented within discontinued operations have been sold.

**2015 Activity**

During 2015, we sold 39 triple-net leased properties and 26 MOBs for aggregate consideration of \$541.0 million, including lease termination fees of \$6.0 million (included within triple-net leased rental income in our Consolidated Statements of Income). We recognized a gain on the sales of these assets of \$46.3 million (net of taxes), of which \$27.4 million is being deferred due to one secured loan (\$78.4 million) and one non-mortgage loan (\$20.0 million) we made to the buyers in connection with the sales of certain assets. These deferred gains will be recognized into income as principal payments are made on the loans over their respective terms.

Subsequent to December 31, 2015 we sold one triple-net leased property, one seniors housing community included in our seniors housing operations reportable business segment and one MOB for aggregate consideration of \$54.5 million and we estimate recognizing gains on the sales of these assets of \$26.9 million.

**2014 Activity**

During 2014, we sold 16 triple-net leased properties, two seniors housing communities included in our seniors housing operations reportable business segment and four properties included in our MOB operations reportable business segment for aggregate consideration of \$118.2 million. We recognized a net gain on the sales of these assets of \$21.3 million, \$1.5 million of which is reported within discontinued operations in our Consolidated Statements of Income.

**2013 Activity**

During 2013, we sold 19 triple-net leased properties, one seniors housing community included in our senior living operations reportable business segment and two properties included in our MOB operations reportable business segment for aggregate consideration of \$35.1 million, including lease termination fees of \$0.3 million. We recognized a net gain on the sales of these assets of \$5.0 million, all of which is reported within discontinued operations in our Consolidated Statements of Income.

**Assets Held for Sale**

The table below summarizes our real estate assets classified as held for sale as of December 31, 2015 and 2014, including the amounts reported within other assets and accounts payable and other liabilities on our Consolidated Balance Sheets.

	December 31, 2015			December 31, 2014		
	Number of Properties Held for Sale	Assets Held for Sale	Liabilities Held for Sale	Number of Properties Held for Sale (2)	Assets Held for Sale	Liabilities Held for Sale
	(Dollars in thousands)					
Triple-net leased properties	2	\$ 4,488	\$ 44	333	\$ 2,410,840	\$ 205,931
MOB operations (1)	8	68,619	24,759	32	144,482	32,042
Seniors living operations	1	19,953	9,537	—	—	—
Total	11	\$ 93,060	\$ 34,340	365	\$ 2,555,322	\$ 237,973

(1)

Four MOBs previously reported as held for sale (and discontinued operations) were classified as held and used (and part of continuing operations) as of December 31, 2015 and December 31, 2014.

(2) December 31, 2014 includes 323 properties disposed of as part of the CCP Spin-Off. Also included are loans, goodwill and other assets and liabilities contributed to CCP.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Real Estate Impairment

We recognized impairments of \$42.2 million, \$56.6 million and \$51.5 million for the years ended December 31, 2015, 2014 and 2013 respectively, which are recorded primarily as a component of depreciation and amortization and relate primarily to our triple-net leased properties reportable business segment. Of these impairments, \$8.9 million, \$13.2 million and \$41.6 million for the years ended December 31, 2015, 2014 and 2013 respectively were reported in discontinued operations in our Consolidated Statements of Income. Our recorded impairments were primarily the result of a change in our intent to hold the impaired assets. In each case, we recognized an impairment in the periods in which our change in intent was made.

## Note 6—Loans Receivable and Investments

As of December 31, 2015 and 2014, we had \$895.0 million and \$896.5 million, respectively, of net loans receivable and investments relating to seniors housing and healthcare operators or properties. The following is a summary of our net loans receivable and investments as of December 31, 2015 and 2014, including amortized cost, fair value and unrealized gains on available-for-sale investments:

	December 31, 2015		Fair Value	Unrealized Gain (Loss)
	Carrying Amount (In thousands)	Amortized Cost		
Secured mortgage loans and other	\$793,433	\$793,433	\$816,849	\$—
Government-sponsored pooled loan investments (1)	63,679	62,130	63,679	1,549
Total investments reported as Secured loans receivable and investments, net	857,112	855,563	880,528	1,549
Non-mortgage loans receivable	37,926	37,926	38,806	—
Total investments reported as Other assets	37,926	37,926	38,806	—
Total net loans receivable and investments	\$895,038	\$893,489	\$919,334	\$1,549

(1) Investments in government-sponsored pooled loans have contractual maturity dates in 2022 and 2023.

	December 31, 2014		Fair Value	Unrealized Gain (Loss)
	Carrying Amount (In thousands)	Amortized Cost		
Secured mortgage loans and other	\$739,766	\$739,766	\$748,842	\$—
Government-sponsored pooled loan investments	63,115	61,377	63,115	1,738
Total investments reported as Secured loans receivable and investments, net	802,881	801,143	811,957	1,738
Non-mortgage loans receivable	17,620	17,620	19,058	—
Marketable securities	76,046	71,000	76,046	5,046
Total investments reported as Other assets	93,666	88,620	95,104	5,046
Total net loans receivable and investments	\$896,547	\$889,763	\$907,061	\$6,784

## 2015 Activity

As discussed in Note 5 - Dispositions, we issued one secured loan (\$78.4 million) and one non-mortgage loan (\$20.0 million) to buyers in connection with the sales of certain assets. In June 2015 we sold our \$71.0 million investment in senior unsecured corporate bonds for \$76.8 million. We recognized a gain of \$5.8 million that is included within income from loans and investments in our Consolidated Statements of Income for the year ended December 31, 2015.

This gain includes \$5.0 million that was previously unrealized within accumulated other comprehensive income on our Consolidated Balance Sheets as of December 31, 2014.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

During the year ended December 31, 2015, we received aggregate proceeds of \$97.0 million in final repayment of three secured and one non-mortgage loans receivable. We recognized gains aggregating \$1.9 million on the repayment of these loans receivable that are recorded in income from loans and investments in our Consolidated Statements of Income for the year ended December 31, 2015.

We disposed of two secured and seven non-mortgage loans receivable as part of the CCP Spin-Off having carrying amounts of \$26.9 million and \$4.2 million, respectively, as of the CCP Spin-Off date and carrying amounts of \$26.9 million and \$4.3 million, respectively, as of December 31, 2014. These loans are reported as assets held for sale on our Consolidated Balance Sheets as of December 31, 2014.

## 2014 Activity

During the year ended December 31, 2014, we made a \$425.0 million secured mezzanine loan investment that has a blended annual interest rate of 8.1% and has contractual maturities ranging between 2016 and 2019, and we purchased \$71.0 million principal amount of senior unsecured corporate bonds, a \$38.7 million interest in a government-sponsored pooled loan investment, and \$21.7 million of marketable equity securities. During the year ended December 31, 2014, we sold all of our marketable equity securities for \$22.3 million and recognized a gain of \$0.6 million.

During the year ended December 31, 2014, we received aggregate proceeds of \$55.9 million in final repayment of three secured and two non-mortgage loans receivable. We recognized aggregate gains of \$5.2 million on the repayment of these loans receivable that are recorded in income from loans and investments in our Consolidated Statements of Income for the year ended December 31, 2014.

## Note 7—Investments in Unconsolidated Entities

We report investments in unconsolidated entities over whose operating and financial policies we have the ability to exercise significant influence under the equity method of accounting. We are not required to consolidate these entities because our joint venture partners have significant participating rights, nor are these entities considered VIEs, as they are controlled by equity holders with sufficient capital. At December 31, 2015 and 2014, we had ownership interests (ranging from 5% to 25%) in joint ventures that owned 41 properties and 51 properties, respectively. We account for our interests in real estate joint ventures, as well as our 34% interest in Atria and 9.9% interest in Ardent (which are included within other assets on our Consolidated Balance Sheets), under the equity method of accounting.

With the exception of our interests in Atria and Ardent, we provide various services to each unconsolidated entity in exchange for fees and reimbursements. Total management fees earned in connection with these entities were \$7.8 million, \$8.4 million and \$7.0 million for the years ended December 31, 2015, 2014 and 2013, respectively (which is included in medical office building and other services revenue in our Consolidated Statements of Income).

In October 2015, we acquired the 95% controlling interests in ten MOBs from a joint venture entity in which we have a 5% interest and that we account for as an equity method investment. In connection with this acquisition, we re-measured our previously held equity interest (associated with the acquired MOBs) and recognized a loss of \$0.2 million, which is included in income from unconsolidated entities in our Consolidated Statements of Income. Since the acquisition, operations relating to these properties have been consolidated in our Consolidated Statements of Income.

In March 2013, we acquired two MOBs from a joint venture entity in which we have a 5% interest and that we account for as an equity method investment. In connection with this acquisition, we re-measured our previously held equity interest (associated with the acquired MOBs) and recognized a gain of \$1.3 million, which is included in income from unconsolidated entities in our Consolidated Statements of Income. Since the acquisition, operations relating to these properties have been consolidated in our Consolidated Statements of Income.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 8—Intangibles

The following is a summary of our intangibles as of December 31, 2015 and 2014:

	December 31, 2015		December 31, 2014	
	Balance	Remaining Weighted Average Amortization Period in Years	Balance	Remaining Weighted Average Amortization Period in Years
(Dollars in thousands)				
Intangible assets:				
Above market lease intangibles	\$ 155,161	7.0	\$ 150,775	6.8
In-place and other lease intangibles	1,189,261	20.9	804,260	24.5
Goodwill	1,047,497	N/A	363,971	N/A
Other intangibles	35,736	8.6	36,030	7.9
Accumulated amortization	(655,176 )	N/A	(515,603 )	N/A
Net intangible assets	\$ 1,772,479	19.2	\$ 839,433	21.0
Intangible liabilities:				
Below market lease intangibles	\$ 256,034	14.2	\$ 229,495	14.1
Other lease intangibles	35,925	30.1	32,103	26.1
Accumulated amortization	(113,647 )	N/A	(97,371 )	N/A
Purchase option intangibles	3,568	N/A	13,549	N/A
Net intangible liabilities	\$ 181,880	15.6	\$ 177,776	15.1

N/A—Not Applicable

Above market lease intangibles and in-place and other lease intangibles are included in acquired lease intangibles within real estate investments on our Consolidated Balance Sheets. Other intangibles (including non-compete agreements, trade names and trademarks) are included in other assets on our Consolidated Balance Sheets. Below market lease intangibles, other lease intangibles and purchase option intangibles are included in accounts payable and other liabilities on our Consolidated Balance Sheets. For the years ended December 31, 2015, 2014 and 2013, our net amortization expense related to these intangibles was \$142.7 million, \$74.6 million and \$77.0 million, respectively. The estimated net amortization expense related to these intangibles for each of the next five years is as follows: 2016—\$98.7 million; 2017—\$52.0 million; 2018—\$42.9 million; 2019—\$36.6 million; and 2020—\$33.9 million. The change in the carrying amount of goodwill, by segment, for 2015 was as follows (in thousands):

	Triple-Net Leased Properties	Senior Living Operations	MOB Operations	Total
Goodwill as of December 31, 2014 (excluding held for sale)	\$ 327,232	\$ 41,741	\$ 83,958	\$ 452,931
Acquisitions	133,539	219,141	394,203	746,883
Partial disposal of reporting unit	(11,967 )	—	(3,861 )	(15,828 )
Goodwill allocated in the CCP Spin-Off	(135,446 )	—	—	(135,446 )
Currency translation adjustments and other	(1,043 )	—	—	(1,043 )
Goodwill as of December 31, 2015	\$ 312,315	\$ 260,882	\$ 474,300	\$ 1,047,497





## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 9—Other Assets

The following is a summary of our other assets as of December 31, 2015 and 2014:

	2015	2014
	(In thousands)	
Straight-line rent receivables, net	\$219,064	\$187,572
Non-mortgage loans receivable, net	37,926	17,620
Other intangibles, net	13,224	19,122
Marketable securities	—	76,046
Other	142,189	151,398
Total other assets	\$412,403	\$451,758

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 10—Borrowing Arrangements

The following is a summary of our senior notes payable and other debt as of December 31, 2015 and 2014:

	2015	2014
	(In thousands)	
Unsecured revolving credit facility (1)	\$180,683	\$919,099
3.125% Senior Notes due 2015	—	400,000
6% Senior Notes due 2015	—	234,420
1.55% Senior Notes due 2016	550,000	550,000
1.250% Senior Notes due 2017	300,000	300,000
2.00% Senior Notes due 2018	700,000	700,000
Unsecured term loan due 2018 (2)	200,000	200,000
Unsecured term loan due 2019 (2)	468,477	790,634
4.00% Senior Notes due 2019	600,000	600,000
3.00% Senior Notes, Series A due 2019 (3)	289,038	344,204
2.700% Senior Notes due 2020	500,000	500,000
Unsecured term loan due 2020	900,000	—
4.750% Senior Notes due 2021	700,000	700,000
4.25% Senior Notes due 2022	600,000	600,000
3.25% Senior Notes due 2022	500,000	500,000
3.300% Senior Notes due 2022 (3)	180,649	—
3.750% Senior Notes due 2024	400,000	400,000
4.125% Senior Notes, Series B due 2024 (3)	180,649	215,128
3.500% Senior Notes due 2025	600,000	—
4.125% Senior Notes due 2026	500,000	—
6.90% Senior Notes due 2037	52,400	52,400
6.59% Senior Notes due 2038	22,973	22,973
5.45% Senior Notes due 2043	258,750	258,750
5.70% Senior Notes due 2043	300,000	300,000
4.375% Senior Notes due 2045	300,000	—
Mortgage loans and other (4)	1,987,401	2,300,687
Total	11,271,020	10,888,295
Deferred financing costs, net	(69,121)	(60,328)
Unamortized fair value adjustment	33,570	42,516
Unamortized discounts	(28,473)	(26,132)
Senior notes payable and other debt	\$11,206,996	\$10,844,351

(1) \$9.7 million and \$164.1 million of aggregate borrowings are denominated in Canadian dollars as of December 31, 2015 and 2014, respectively.

(2) These amounts represent in aggregate the \$668 million of unsecured term loan borrowings under our unsecured credit facility, of which \$89.9 million included in the 2019 tranche is in the form of Canadian dollars.

(3) These borrowings are in the form of Canadian dollars.

2015 and 2014 exclude \$22.9 million and \$27.6 million, respectively, of mortgage debt related to real estate assets

(4) classified as held for sale that is included in liabilities related to assets held for sale on our Consolidated Balance Sheets.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Unsecured Revolving Credit Facility and Unsecured Term Loans

Our unsecured credit facility is comprised of a \$2.0 billion revolving credit facility priced at LIBOR plus 1.0% as of December 31, 2015, and a \$200.0 million four-year term loan and an \$800.0 million five-year term loan, each priced at LIBOR plus 1.05% as of December 31, 2015. The revolving credit facility matures in January 2018, but may be extended, at our option subject to the satisfaction of certain conditions, for an additional period of one year. The \$200.0 million and \$800.0 million term loans mature in January 2018 and January 2019, respectively. The unsecured credit facility also includes an accordion feature that permits us to increase our aggregate borrowing capacity thereunder to up to \$3.5 billion.

Our unsecured credit facility imposes certain customary restrictions on us, including restrictions pertaining to: (i) liens; (ii) investments; (iii) the incurrence of additional indebtedness; (iv) mergers and dissolutions; (v) certain dividend, distribution and other payments; (vi) permitted businesses; (vii) transactions with affiliates; (viii) agreements limiting certain liens; and (ix) the maintenance of certain consolidated total leverage, secured debt leverage, unsecured debt leverage and fixed charge coverage ratios and minimum consolidated adjusted net worth, and contains customary events of default.

As of December 31, 2015, we had \$180.7 million of borrowings outstanding, \$14.9 million of letters of credit outstanding and \$1.8 billion of unused borrowing capacity available under our unsecured revolving credit facility. In August 2015, we completed a \$900 million five year term loan having a variable interest rate of LIBOR plus 97.5 basis points. The term loan matures in 2020.

Also in August 2015, we repaid \$305.0 million of our unsecured term loan due 2019 and recognized a loss on extinguishment of debt of \$1.6 million representing a write-off of the then unamortized deferred financing fees.

In July 2014, we entered into a new CAD 791.0 million unsecured term loan to initially fund the Holiday Canada Acquisition. The term loan was scheduled to mature on July 30, 2015, but in September 2014, we repaid CAD 660.0 million of the unsecured term loan principally with proceeds from the sale of unsecured senior notes issued by our wholly owned subsidiary, Ventas Canada Finance Limited, and in December 2014, we repaid in full the remaining borrowings outstanding under the term loan.

We recognized a loss on extinguishment of debt of \$1.5 million for the year ended December 31, 2013 representing the write-off of unamortized deferred financing fees as a result of the replacement of our previous unsecured revolving credit facility.

## Senior Notes

As of December 31, 2015, we had outstanding \$6.8 billion aggregate principal amount of senior notes issued by our subsidiary, Ventas Realty, Limited Partnership ("Ventas Realty") (\$3.9 billion of which was co-issued by Ventas Realty's wholly owned subsidiary, Ventas Capital Corporation), approximately \$75.4 million aggregate principal amount of senior notes issued by Nationwide Health Properties, Inc. ("NHP") and assumed by our subsidiary, Nationwide Health Properties, LLC ("NHP LLC"), as successor to NHP, in connection with our acquisition of NHP, and CAD 900.0 million aggregate principal amount of senior notes issued by our subsidiary, Ventas Canada Finance Limited. All of the senior notes issued by Ventas Realty and Ventas Canada Finance Limited are unconditionally guaranteed by Ventas, Inc.

In September 2015, we redeemed all \$400.0 million principal amount then outstanding of our 3.125% senior notes due November 2015 at a redemption price equal to 100.7% of par, plus accrued and unpaid interest to the redemption date, and recognized a loss on extinguishment of debt of \$2.9 million.

In July 2015, we issued and sold \$500.0 million aggregate principal amount of 4.125% senior notes due 2026 at a public offering price equal to 99.218% of par, for total proceeds of \$496.1 million before the underwriting discount and expenses.

In May 2015, we repaid in full, at par, \$234.4 million aggregate principal amount then outstanding of our 6% senior notes due 2015 upon maturity.

In January 2015, Ventas Realty issued and sold \$600.0 million aggregate principal amount of 3.500% senior notes due 2025 at a public offering price equal to 99.663% of par, for total proceeds of \$598.0 million before the underwriting discount and expenses, and \$300.0 million aggregate principal amount of 4.375% senior notes due 2045 at a public

offering price equal to 99.500% of par, for total proceeds of \$298.5 million before the underwriting discount and expenses.

Also in January 2015, Ventas Canada Finance Limited issued and sold CAD 250.0 million aggregate principal amount of 3.30% senior notes, series C due 2022 at an offering price equal to 99.992% of par, for total proceeds of CAD 250.0 million before the agent fees and expenses. The notes were offered on a private placement basis in Canada.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

In September 2014, Ventas Canada Finance Limited issued and sold CAD 400.0 million aggregate principal amount of 3.00% senior notes, series A due 2019 at an offering price equal to 99.713% of par, for total proceeds of CAD 398.9 million before the agent fees and expenses, and CAD 250.0 million aggregate principal amount of 4.125% senior notes, series B due 2024 at an offering price equal to 99.601% of par, for total proceeds of CAD 249.0 million before the agent fees and expenses. The notes were offered on a private placement basis in Canada.

In April 2014, Ventas Realty issued and sold \$300.0 million aggregate principal amount of 1.250% senior notes due 2017 at a public offering price equal to 99.815% of par, for total proceeds of \$299.4 million before the underwriting discount and expenses, and \$400.0 million aggregate principal amount of 3.750% senior notes due 2024 at a public offering price equal to 99.304% of par, for total proceeds of \$397.2 million before the underwriting discount and expenses.

In September 2013, Ventas Realty issued and sold: \$550.0 million aggregate principal amount of 1.55% senior notes due 2016 at a public offering price equal to 99.910% of par, for total proceeds of \$549.5 million before the underwriting discount and expenses; and \$300.0 million aggregate principal amount of 5.70% senior notes due 2043 at a public offering price equal to 99.628% of par, for total proceeds of \$298.9 million before the underwriting discount and expenses.

In March 2013, Ventas Realty issued and sold: \$258.8 million aggregate principal amount of 5.45% senior notes due 2043 at a public offering price equal to par, for total proceeds of \$258.8 million before the underwriting discounts and expenses; and \$500.0 million aggregate principal amount of 2.700% senior notes due 2020 at a public offering price equal to 99.942% of par, for total proceeds of \$499.7 million before the underwriting discount and expenses.

In February 2013, we repaid in full, at par, \$270.0 million principal amount then outstanding of our 6.25% senior notes due 2013 upon maturity.

Ventas Realty's senior notes are part of our and Ventas Realty's general unsecured obligations, ranking equal in right of payment with all of our and Ventas Realty's existing and future senior obligations and ranking senior in right of payment to all of our and Ventas Realty's existing and future subordinated indebtedness. However, Ventas Realty's senior notes are effectively subordinated to our and Ventas Realty's secured indebtedness, if any, to the extent of the value of the assets securing that indebtedness. Ventas Realty's senior notes are also structurally subordinated to the preferred equity and indebtedness, whether secured or unsecured, of our subsidiaries (other than Ventas Realty and, with respect to those senior notes co-issued by Ventas Capital Corporation, Ventas Capital Corporation).

Ventas Canada Finance Limited's senior notes are part of our and Ventas Canada Finance Limited's general unsecured obligations, ranking equal in right of payment with all of Ventas Canada Finance Limited's existing and future subordinated indebtedness. However, Ventas Canada Finance Limited's senior notes are effectively subordinated to our and Ventas Canada Finance Limited's secured indebtedness, if any, to the extent of the value of the assets securing that indebtedness. Ventas Canada Finance Limited's senior notes are also structurally subordinated to the preferred equity and indebtedness, whether secured or unsecured, of our subsidiaries (other than Ventas Canada Finance Limited).

NHP LLC's senior notes are part of NHP LLC's general unsecured obligations, ranking equal in right of payment with all of NHP LLC's existing and future senior obligations and ranking senior to all of NHP LLC's existing and future subordinated indebtedness. However, NHP LLC's senior notes are effectively subordinated to NHP LLC's secured indebtedness, if any, to the extent of the value of the assets securing that indebtedness. NHP LLC's senior notes are also structurally subordinated to the preferred equity and indebtedness, whether secured or unsecured, of its subsidiaries.

Ventas Realty, Ventas Canada Finance Limited and NHP LLC may redeem each series of their respective senior notes (other than NHP LLC's 6.90% senior notes due 2037 and 6.59% senior notes due 2038), in whole at any time or in part from time to time, prior to maturity at the redemption prices set forth in the applicable indenture (which include, in many instances, a make-whole premium), plus, in each case, accrued and unpaid interest thereon to the redemption date.

NHP LLC's 6.90% senior notes due 2037 are subject to repurchase at the option of the holders, at par, on October 1 in each of 2017 and 2027, and its 6.59% senior notes due 2038 are subject to repurchase at the option of the holders, at

par, on July 7 in each of 2018, 2023 and 2028.

**Mortgages**

At December 31, 2015, we had 133 mortgage loans outstanding in the aggregate principal amount of \$2.0 billion and secured by 157 of our properties. Of these loans, 116 loans in the aggregate principal amount of \$1.6 billion bear interest at fixed rates ranging from 3.6% to 8.6% per annum, and 17 loans in the aggregate principal amount of \$433.3 million bear interest at variable rates ranging from 0.9% to 3.2% per annum as of December 31, 2015. At December 31, 2015, the weighted average annual rate on our fixed rate mortgage loans was 5.7%, and the weighted average annual rate on our variable rate mortgage loans was 2.0%. Our mortgage loans had a weighted average maturity of 5.5 years as of December 31, 2015.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

During 2015, we repaid in full mortgage loans in the aggregate principal amount of \$461.9 million and a weighted average maturity of 2.1 years and recognized a loss on extinguishment of debt of \$9.9 million in connection with these repayments.

During 2014, we assumed or incurred mortgage debt of \$246.8 million and repaid in full mortgage loans outstanding in the aggregate principal amount of \$398.0 million, and recognized a net loss on extinguishment of debt of \$2.3 million in connection with these repayments.

During 2013, we assumed or incurred mortgage debt of \$178.8 million and repaid in full mortgage loans outstanding in the aggregate principal amount of \$493.7 million, and recognized a net gain on extinguishment of debt of \$0.5 million in connection with these repayments.

#### Scheduled Maturities of Borrowing Arrangements and Other Provisions

As of December 31, 2015, our indebtedness had the following maturities:

	Principal Amount Due at Maturity (In thousands)	Unsecured Revolving Credit Facility(1)	Scheduled Periodic Amortization	Total Maturities
2016 (2)	\$ 602,661	\$—	\$ 31,124	\$ 633,785
2017 (2)	746,458	—	28,500	774,958
2018	1,101,879	180,683	23,486	1,306,048
2019	1,900,986	—	15,929	1,916,915
2020	1,416,913	—	11,122	1,428,035
Thereafter (3)	5,085,663	—	125,616	5,211,279
Total maturities	\$ 10,854,560	\$ 180,683	\$ 235,777	\$ 11,271,020

(1) At December 31, 2015, we had \$53.0 million of unrestricted cash and cash equivalents, for \$127.7 million of net borrowings outstanding under our unsecured revolving credit facility.

(2) Excludes \$22.9 million of mortgage debt related to real estate assets classified as held for sale as of December 31, 2015 that is scheduled to mature in 2016 and 2017.

(3) Includes \$52.4 million aggregate principal amount of 6.90% senior notes due 2037 that is subject to repurchase, at the option of the holders, on October 1 in each of 2017 and 2027, and \$23.0 million aggregate principal amount of 6.59% senior notes due 2038 that is subject to repurchase, at the option of the holders, on July 7 in each of 2018, 2023 and 2028.

The instruments governing our outstanding indebtedness contain covenants that limit our ability and the ability of certain of our subsidiaries to, among other things: (i) incur debt; (ii) make certain dividends, distributions and investments; (iii) enter into certain transactions; and/or (iv) merge, consolidate or sell certain assets. Ventas Realty's and Ventas Canada Finance Limited's senior notes also require us and our subsidiaries to maintain total unencumbered assets of at least 150% of our unsecured debt. Our unsecured credit facility also requires us to maintain certain financial covenants pertaining to, among other things, our consolidated total leverage, secured debt, unsecured debt, fixed charge coverage and net worth.

As of December 31, 2015, we were in compliance with all of these covenants.

#### Derivatives and Hedging

In the normal course of our business, interest rate fluctuations affect future cash flows under our variable rate debt obligations, loans receivable and marketable debt securities and foreign currency exchange rate fluctuations affect our operating results. We follow established risk management policies and procedures, including the use of derivative instruments, to mitigate the impact of these risks.

For interest rate exposures, we use derivatives primarily to fix the rate on our variable rate debt and to manage our borrowing costs. We do not use derivative instruments for trading or speculative purposes, and we have a policy of entering into contracts only with major financial institutions based upon their credit ratings and other factors. When

considered together with the underlying exposure that the derivative is designed to hedge, we do not expect that the use of derivatives in this manner would have any material adverse effect on our future financial condition or results of operations.

112

---



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As of December 31, 2015, our variable rate debt obligations of \$2.2 billion reflect, in part, the effect of \$150.5 million notional amount of interest rate swaps with a maturity of March 21, 2018 that effectively convert fixed rate debt to variable rate debt. As of December 31, 2015, our fixed rate debt obligations of \$9.1 billion reflect, in part, the effect of \$48.1 million notional amount of interest rate swaps with maturities ranging from October 1, 2016 to April 1, 2019, in each case that effectively convert variable rate debt to fixed rate debt.

In February 2016, we entered into a \$200 million notional amount interest rate swap with a maturity of August 3, 2020 that effectively converts LIBOR-based floating rate debt to fixed rate debt, setting LIBOR at 1.132% through the maturity date of the swap. The maturity date of the Ardent Term Loan is also August 3, 2020.

#### Unamortized Fair Value Adjustment

As of December 31, 2015, the unamortized fair value adjustment related to the long-term debt we assumed in connection with various acquisitions was \$33.6 million and will be recognized as effective yield adjustments over the remaining terms of the instruments. The estimated aggregate amortization of the fair value adjustment related to long-term debt (which is reflected as a reduction of interest expense) was \$16.2 million for the year ended December 31, 2015 and for each of the next five years will be as follows: 2016—\$11.2 million; 2017—\$6.6 million; 2018—\$2.7 million; 2019—\$2.0 million; and 2020—\$1.5 million.

#### Note 11—Fair Values of Financial Instruments

As of December 31, 2015 and 2014, the carrying amounts and fair values of our financial instruments were as follows:

	2015		2014	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	(In thousands)			
<b>Assets:</b>				
Cash and cash equivalents	\$53,023	\$53,023	\$55,348	\$55,348
Secured loans receivable, net	793,433	816,849	739,766	748,842
Non-mortgage loans receivable, net	37,926	38,806	17,620	19,058
Government-sponsored pooled loan investments	63,679	63,679	63,115	63,115
Marketable securities	—	—	76,046	76,046
<b>Liabilities:</b>				
Senior notes payable and other debt, gross	11,271,020	11,384,880	10,888,295	11,197,131
Derivative instruments and other liabilities	2,696	2,696	2,743	2,743
Redeemable OP unitholder interests	188,546	188,546	159,134	159,134

Fair value estimates are subjective in nature and based upon several important assumptions, including estimates of future cash flows, risks, discount rates and relevant comparable market information associated with each financial instrument. The use of different market assumptions and estimation methodologies may have a material effect on the reported estimated fair value amounts. Accordingly, the estimates presented above are not necessarily indicative of the amounts we would realize in a current market exchange.

#### Note 12—Stock-Based Compensation

##### Compensation Plans

We currently have: five plans under which outstanding options to purchase common stock, shares of restricted stock or restricted stock units have been, or may in the future be, granted to our officers, employees and non-employee directors (the 2000 Incentive Compensation Plan (Employee Plan), the 2004 Stock Plan for Directors, the 2006 Incentive Plan, the 2006 Stock Plan for Directors, and the 2012 Incentive Plan); one plan under which executive officers may receive common stock in lieu of compensation (the Executive Deferred Stock Compensation Plan); and one plan under which certain non-employee directors have received or may receive common stock in lieu of director fees (the Nonemployee Directors' Deferred Stock Compensation Plan). These plans are referred to collectively as the "Plans."

During the year ended December 31, 2015, we were permitted to issue shares and grant options, restricted stock and restricted stock units only under the Executive Deferred Stock Compensation Plan, the Nonemployee Directors'

Deferred Stock

113

---

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Compensation Plan and the 2012 Incentive Plan. The 2006 Incentive Plan and the 2006 Stock Plan for Directors (collectively, the “2006 Plans”) expired on December 31, 2012, and no additional grants were permitted under those Plans after that date.

The number of shares initially reserved for issuance and the number of shares available for future grants or issuance under these Plans as of December 31, 2015 were as follows:

Executive Deferred Stock Compensation Plan—594,070 shares were reserved initially for issuance to our executive officers in lieu of the payment of all or a portion of their salary, at their option, and 594,070 shares were available for future issuance as of December 31, 2015.

Nonemployee Directors’ Deferred Stock Compensation Plan—594,070 shares were reserved initially for issuance to nonemployee directors in lieu of the payment of all or a portion of their retainer and meeting fees, at their option, and 478,048 shares were available for future issuance as of December 31, 2015.

2012 Incentive Plan—10,499,135 shares (plus the number of shares or options outstanding under the 2006 Plans as of December 31, 2012 that were or are subsequently forfeited or expire unexercised) were reserved initially for grants or issuance to employees and non-employee directors, and 7,876,301 shares (plus the number of shares or options outstanding under the 2006 Plans as of December 31, 2015 that were or are subsequently forfeited or expire unexercised) were available for future issuance as of December 31, 2015.

Outstanding options issued under the Plans are exercisable at the market price on the date of grant, expire ten years from the date of grant, and vest or have vested over periods of two or three years. If provided in the applicable Plan or award agreement, the vesting of stock options may accelerate upon a change of control (as defined in the applicable Plan) of Ventas, Inc. and other specified events.

In connection with the NHP acquisition, we assumed certain outstanding options, shares of restricted stock and restricted stock units previously issued to NHP employees pursuant to the Nationwide Health Properties, Inc. 2005 Performance Incentive Plan, as amended (the “NHP Plan”). Any remaining outstanding awards continue to be subject to the terms and conditions of the NHP Plan and the applicable award agreements.

#### Conversion of Equity Awards at the CCP Spin-Off Date

The Plans were established with anti-dilution provisions, such that in the event of an equity restructuring of Ventas (including spin-off transactions), equity awards would preserve their value post-transaction. In order to achieve an equitable modification of the existing awards following the CCP Spin-Off, we applied the concentration method of converting pre-spin awards to their post-spin value, meaning that Ventas employees remaining at Ventas following the CCP Spin-Off would receive equitably adjusted awards denominated solely in Ventas common stock. The modification assumed a conversion ratio on all awards calculated as the final pre-spin closing price of Ventas common stock divided by the 10-trading day average post-spin closing price of Ventas common stock (the “10 Day Average Price”). The conversion impacted 120 participants, resulted in additional awards being granted (as summarized in the tables below) and an incremental fair value of both vested awards (\$3.5 million) and unvested awards (\$1.6 million) due to the difference between the 10 Day Average Price and the closing price on the CCP Spin-Off date. The vesting periods were unchanged for unvested grants at the CCP Spin-Off date. The incremental fair value of vested awards were recognized immediately and are considered separation costs that are reported in discontinued operations in our Consolidated Statements of Income. The incremental fair value of unvested awards, which are also considered separation costs, will be recognized over the remaining requisite service periods. The number of shares reserved for each of the Plans, as well as the ESPP Plan, were adjusted using the same conversion methodology applied to the outstanding awards.

#### Stock Options

In determining the estimated fair value of our stock options as of the date of grant, we used the Black-Scholes option pricing model with the following assumptions:

	2015	2014	2013
Risk-free interest rate	1.02 - 1.38%	1.3 - 1.4%	0.59 - 0.63%
Dividend yield	5.00	% 5.00	% 5.00
	19.0 - 20.0%	17.8 - 18.0%	24.2 - 31.7%

Volatility factors of the expected market price for our  
common stock

Weighted average expected life of options	4.0 years	4.17 years	4.25 - 7.0 years
---	-----------	------------	------------------

114

---

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following is a summary of stock option activity in 2015:

	Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (years)	Intrinsic Value (\$000's)
Outstanding as of December 31, 2014	2,460,628	\$57.45		
Options granted in 2015 pre-spin	792,434	76.62		
Options exercised in 2015 pre-spin	130,273	43.30		
Options forfeited in 2015 pre-spin	12,058	62.47		
Options expired in 2015 pre-spin	2,802	66.43		
Options outstanding pre-spin	3,107,929	62.90		
Options forfeited/expired at spin	511,832	65.51		
Options issued at spin	488,360	52.51		
Options outstanding post-spin	3,084,457	52.51		
Options granted in 2015 post-spin	—	0.00		
Options exercised in 2015 post-spin	20,814	35.13		
Options forfeited in 2015 post-spin	11,914	55.67		
Options expired in 2015 post-spin	—	0.00		
Outstanding as of December 31, 2015	3,051,729	52.62	7.03	\$18,216
Exercisable as of December 31, 2015	2,183,113	\$49.73	6.36	\$16,815

Compensation costs for all share-based awards are based on the grant date fair value and are recognized on a straight-line basis during the requisite service periods. Compensation costs related to stock options for the years ended December 31, 2015, 2014 and 2013 were \$4.2 million, \$4.7 million and \$4.5 million, respectively.

As of December 31, 2015, we had \$1.8 million of total unrecognized compensation cost related to non-vested stock options granted under the Plans. We expect to recognize that cost over a weighted average period of 1.22 years.

The weighted average grant date fair value of options issued during the years ended December 31, 2015, 2014 and 2013 was \$5.89, \$4.37 and \$9.25, respectively.

Aggregate proceeds received from options exercised under the Plans or the NHP Plan for the years ended December 31, 2015, 2014 and 2013 were \$6.4 million, \$26.2 million and \$7.2 million, respectively. The total intrinsic value at exercise of options exercised during the years ended December 31, 2015, 2014 and 2013 was \$4.7 million, \$19.3 million and \$4.0 million, respectively.

#### Restricted Stock and Restricted Stock Units

We recognize the fair value of shares of restricted stock and restricted stock units on the grant date of the award as stock-based compensation expense over the requisite service period, with charges to general and administrative expenses of approximately \$15.2 million in 2015, \$16.2 million in 2014 and \$16.1 million in 2013. Restricted stock and restricted stock units generally vest over periods ranging from two to five years. If provided in the applicable Plan or award agreement, the vesting of restricted stock and restricted stock units may accelerate upon a change of control (as defined in the applicable Plan) of Ventas and other specified events.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

A summary of the status of our non-vested restricted stock and restricted stock units as of December 31, 2015, and changes during the year ended December 31, 2015 follows:

	Restricted Stock	Weighted Average Grant Date Fair Value	Restricted Stock Units	Weighted Average Grant Date Fair Value
Nonvested at December 31, 2014	402,741	\$58.51	11,392	\$58.79
Granted in 2015 pre-spin	190,429	75.46	7,252	71.70
Vested in 2015 pre-spin	237,461	61.69	6,856	59.79
Forfeited in 2015 pre-spin	5,602	61.12	0	0.00
Non-vested post-spin	350,107	65.53	11,788	66.15
Forfeited at spin	61,166	64.94	0	0.00
Granted at spin	54,364	2.34	2,216	2.34
Non-vested post-spin	343,305	57.60	14,004	58.02
Granted in 2015 post-spin	31,176	56.12	0	0.00
Vested in 2015 post-spin	3,323	50.49	0	0.00
Forfeited in 2015 post-spin	8,065	52.57	0	0.00
Nonvested at December 31, 2015	363,093	\$57.65	25,500	\$58.02

As of December 31, 2015, we had \$9.3 million of unrecognized compensation cost related to non-vested restricted stock and restricted stock units under the Plans. We expect to recognize that cost over a weighted average period of 1.51 years. The total fair value at the vesting date for restricted stock and restricted stock units that vested during the years ended December 31, 2015, 2014 and 2013 was \$18.3 million, \$17.7 million and \$16.9 million, respectively.

#### Employee and Director Stock Purchase Plan

We have in effect an Employee and Director Stock Purchase Plan (“ESPP”) under which our employees and directors may purchase shares of our common stock at a discount. Pursuant to the terms of the ESPP, on each purchase date, participants may purchase shares of common stock at a price not less than 90% of the market price on that date (with respect to the employee tax-favored portion of the plan) and not less than 95% of the market price on that date (with respect to the additional employee and director portion of the plan). We initially reserved 2,970,350 shares for issuance under the ESPP. As of December 31, 2015, 79,893 shares had been purchased under the ESPP and 2,890,457 shares were available for future issuance.

#### Employee Benefit Plan

We maintain a 401(k) plan that allows eligible employees to defer compensation subject to certain limitations imposed by the Code. In 2015, we made contributions for each qualifying employee of up to 3.5% of his or her salary, subject to certain limitations. During 2015, 2014 and 2013, our aggregate contributions were approximately \$1,227,000, \$1,136,000 and \$1,036,000, respectively.

#### Note 13—Income Taxes

We have elected to be taxed as a REIT under the applicable provisions of the Code for every year beginning with the year ended December 31, 1999. We have also elected for certain of our subsidiaries to be treated as taxable REIT subsidiaries (“TRS” or “TRS entities”), which are subject to federal, state and foreign income taxes. All entities other than the TRS entities are collectively referred to as the “REIT” within this Note 13. Certain REIT entities are subject to foreign income tax.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Although we intend to continue to operate in a manner that will enable us to qualify as a REIT, such qualification depends upon our ability to meet, on a continuing basis, various distribution, stock ownership and other tests. During the years ended December 31, 2015, 2014 and 2013, our tax treatment of distributions per common share was as follows:

	2015	2014	2013
Tax treatment of distributions:			
Ordinary income	\$3.02368	\$2.61271	\$2.65787
Qualified ordinary income	0.01632	0.10474	0.03718
Long-term capital gain	—	0.16224	0.03995
Unrecaptured Section 1250 gain	—	0.08531	—
Distribution reported for 1099-DIV purposes	\$3.04000	\$2.96500	\$2.73500

We believe we have met the annual REIT distribution requirement by payment of at least 90% of our estimated taxable income for 2015, 2014 and 2013. Our consolidated benefit for income taxes for the years ended December 31, 2015, 2014 and 2013 was as follows:

	2015	2014	2013
	(In thousands)		
Current - Federal	\$138	\$878	\$3,145
Current - State	1,453	—	(461)
Deferred - Federal	(25,962)	(3,338)	(11,860)
Deferred - State	(3,054)	(1,772)	(2,396)
Current - Foreign	953	327	—
Deferred - Foreign	(12,812)	(4,827)	(256)
Total	\$(39,284)	\$(8,732)	\$(11,828)

The income tax benefit for the year ended December 31, 2015 is due primarily to the income tax benefit of ordinary losses related to certain TRS entities. The income tax benefit for the year ended December 31, 2014 primarily relates to the income tax benefit of ordinary losses and restructuring related to certain TRS entities.

Although the TRS entities have paid minimal cash federal income taxes for the year ended December 31, 2015, their federal income tax liabilities may increase in future years as we exhaust net operating loss (“NOL”) carryforwards and as our senior living operations reportable business segment grows. Such increases could be significant.

A reconciliation of income tax expense and benefit, which is computed by applying the federal corporate tax rate for the years ended December 31, 2015, 2014 and 2013, to the income tax benefit is as follows:

	2015	2014	2013
	(In thousands)		
Tax at statutory rate on earnings from continuing operations before unconsolidated entities, noncontrolling interest and income taxes	\$123,086	\$122,746	\$127,463
State income taxes, net of federal benefit	(657)	(1,152)	(1,857)
Increase in valuation allowance	20,978	23,122	7,145
Increase (decrease) in ASC 740 income tax liability	(462)	878	2,805
Tax at statutory rate on earnings not subject to federal income taxes	(185,648)	(151,055)	(146,932)
Foreign rate differential and foreign taxes	3,095	3,230	—
Change in tax status of TRS	—	(7,380)	—
Other differences	324	879	(452)
Income tax expense (benefit)	\$(39,284)	\$(8,732)	\$(11,828)

In connection with our acquisitions of Sunrise Senior Living Real Estate Investment Trust (“Sunrise REIT”) in 2007, and ASLG in 2011, and the Holiday Canada Acquisition in 2014, we established a beginning net deferred tax liability of \$306.3 million, \$44.6 million and \$107.7 million, respectively, related to temporary differences between the financial reporting and tax bases of assets acquired and liabilities assumed (primarily property, intangible and related assets, net of NOL carryforwards).





## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

No net deferred tax asset or liability was recorded for the Lillibridge acquisition in 2010 or the acquisition of three triple-net leased private hospitals (located in the United Kingdom) in 2014.

In connection with our acquisitions of HCT and Crimson in 2015, we established a beginning net deferred tax liability of \$32.3 million and \$18.5 million, respectively, related to temporary differences between the financial reporting and tax bases of assets acquired and liabilities assumed (primarily property, intangible and related assets, net of NOL carryforwards).

Each TRS is a tax paying component for purposes of classifying deferred tax assets and liabilities. The tax effects of temporary differences and carryforwards (in addition to the REIT carryforwards) included in the net deferred tax liabilities at December 31, 2015, 2014 and 2013 are summarized as follows:

	2015	2014	2013
	(In thousands)		
Property, primarily differences in depreciation and amortization, the tax basis of land assets and the treatment of interests and certain costs	\$(413,566 )	\$(406,023 )	\$(309,775 )
Operating loss and interest deduction carryforwards	564,091	398,859	377,645
Expense accruals and other	14,624	15,355	13,421
Valuation allowance	(503,531 )	(352,528 )	(331,458 )
Net deferred tax liabilities	\$(338,382 )	\$(344,337 )	\$(250,167 )

Our net deferred tax liability decreased \$6.0 million during 2015 primarily due to \$51.8 million of recorded deferred tax liability as a result of the HCT, Canford, Eglise and Ardent acquisitions, offset by the impact of TRS operating losses and currency translation adjustments. Our net deferred tax liability increased \$94.2 million during 2014 primarily due to \$107.7 million of recorded deferred tax liability as a result of the Holiday Canada acquisition.

Due to uncertainty regarding the realization of certain deferred tax assets, we have established valuation allowances, primarily in connection with the NOL carryforwards related to the REIT and certain TRSs. The amounts related to NOLs at the REIT and TRS entities for 2015, 2014, and 2013 are \$369.4 million and \$85.5 million, \$251.1 million and \$66.1 million, and \$250.0 million and \$47.0 million, respectively.

For the years ended December 31, 2015 and 2014, the net difference between tax bases and the reported amount of REIT assets and liabilities for federal income tax purposes was approximately \$4.7 billion and \$4.1 billion, respectively, less than the book bases of those assets and liabilities for financial reporting purposes.

A rollforward of valuation allowances, for the years ended December 31, 2015, 2014 and 2013, is as follows:

	2015	2014	2013
	(In thousands)		
Beginning Balance	\$352,528	\$331,458	\$326,837
Additions:			
Purchase accounting	172,932	—	613
Expenses	24,332	28,364	31,540
Subtractions:			
Deductions	(42,437 )	(2,344 )	(23,622 )
Other activity (not resulting in expense or deduction)	(3,824 )	(4,950 )	(3,910 )
Ending balance	\$503,531	\$352,528	\$331,458

We are subject to corporate level taxes for any asset dispositions during the five-year period immediately after the assets were owned by a C corporation (either prior to our REIT election, through stock acquisition or merger) (“built-in gains tax”). The amount of income potentially subject to built-in gains tax is generally equal to the lesser of the excess of the fair value of the asset over its adjusted tax basis as of the date it became a REIT asset or the actual amount of gain. Some, but not all, future gains could be offset by available NOL carryforwards.

Generally, we are subject to audit under the statute of limitations by the Internal Revenue Service (“IRS”) for the year ended December 31, 2012 and subsequent years and are subject to audit by state taxing authorities for the year ended December 31, 2011 and subsequent years. We are subject to audit by the Canada Revenue Agency (“CRA”) and

provincial authorities with respect to entities acquired or formed in connection with our 2007 acquisition of Sunrise Senior Living Real

118

---

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Estate Investment Trust generally for periods subsequent to the acquisition. We are also subject to audit in Canada for periods subsequent to the acquisition, and certain prior periods, with respect to the entities acquired in connection with the Holiday Canada Acquisition.

At December 31, 2015, we had a combined NOL carryforward of \$460.2 million related to the TRS entities and an NOL carryforward of \$1.1 billion related to the REIT, including \$18.6 million and \$442.6 million of the REIT NOL carried over from the HCT and Ardent acquisitions, respectively. Additionally, \$10.5 million of Federal income tax credits were carried over from the Ardent entities. These amounts can be used to offset future taxable income (and/or taxable income for prior years if an audit determines that tax is owed), if any. The REIT will be entitled to utilize NOLs and tax credit carryforwards only to the extent that REIT taxable income exceeds our deduction for dividends paid. Lillibridge, ASLG and Ardent NOL and credit carryforwards are limited as to their utilization by Section 382 of the Code. The NOL carryforwards begin to expire in 2024 with respect to the TRS entities and in 2019 for the REIT. As a result of our uncertainty regarding the use of existing REIT NOLs, we have not ascribed any net deferred tax benefit to REIT NOL carryforwards as of December 31, 2015 and 2014. The IRS may challenge our entitlement to these tax attributes during its review of the tax returns for the previous tax years. We believe we are entitled to these tax attributes but cannot assure you as to the outcome of these matters.

The following table summarizes the activity related to our unrecognized tax benefits:

	2015	2014
	(In thousands)	
Balance as of January 1	\$25,446	\$21,906
Additions to tax positions related to the current year	—	4,507
Additions to tax positions related to prior years	248	126
Subtractions to tax positions related to prior years	(677)	(129)
Subtractions to tax positions related to settlements	—	—
Subtractions to tax positions as a result of the lapse of the statute of limitations	(882)	(964)
Balance as of December 31	\$24,135	\$25,446

Included in these unrecognized tax benefits of \$24.1 million and \$25.4 million at December 31, 2015 and 2014, respectively, were \$22.5 million and \$23.9 million of tax benefits at December 31, 2015 and 2014, respectively, that, if recognized, would reduce our annual effective tax rate. We accrued interest of \$0.4 million related to the unrecognized tax benefits during 2015, but no penalties. We expect our unrecognized tax benefits to decrease by \$3.4 million during 2016.

As a part of the transfer pricing structure in the normal course of business, the REIT enters into transactions with certain TRSs, such as leasing transactions, other capital financing and allocation of general and administrative costs, which transactions are intended to comply with Internal Revenue Service and foreign tax authority transfer pricing rules.

#### Note 14—Commitments and Contingencies

##### Certain Obligations, Liabilities and Litigation

We may be subject to various obligations, liabilities and litigation assumed in connection with or arising out of our acquisitions or otherwise arising in connection with our business, some of which may be indemnifiable by third parties. If these liabilities are greater than expected or were not known to us at the time of acquisition, if we are not entitled to indemnification, or if the responsible third party fails to indemnify us, such obligations, liabilities and litigation could have a Material Adverse Effect on us. In addition, in connection with the sale or leasing of our properties, we may incur various obligations and liabilities, including indemnification obligations to the buyer or tenant, relating to the operations of those properties, which could have a Material Adverse Effect on us.

##### Other

With respect to certain of our properties, we are subject to operating and ground lease obligations that generally require fixed monthly or annual rent payments and may include escalation clauses and renewal options. These leases have terms that expire during the next 86 years, excluding extension options. Our future minimum lease obligations under non-cancelable operating and ground leases as of December 31, 2015 were \$31.3 million in 2016, \$24.6 million

in 2017, \$20.3 million in 2018, \$17.0 million in 2019, \$16.4 million in 2020, and \$520.0 million thereafter.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 15—Earnings Per Share

The following table shows the amounts used in computing our basic and diluted earnings per common share:

	For the Year Ended December 31,		
	2015	2014	2013
	(In thousands, except per share amounts)		
Numerator for basic and diluted earnings per share:			
Income from continuing operations attributable to common stockholders	\$406,740	\$376,032	\$374,338
Discontinued operations	11,103	99,735	79,171
Net income attributable to common stockholders	\$417,843	\$475,767	\$453,509
Denominator:			
Denominator for basic earnings per share—weighted average shares	330,311	294,175	292,654
Effect of dilutive securities:			
Stock options	360	495	534
Restricted stock awards	41	55	99
OP units	3,295	1,952	1,823
Denominator for diluted earnings per share—adjusted weighted average shares	334,007	296,677	295,110
Basic earnings per share:			
Income from continuing operations attributable to common stockholders	\$1.23	\$1.28	\$1.28
Discontinued operations	0.03	0.34	0.27
Net income attributable to common stockholders	\$1.26	\$1.62	\$1.55
Diluted earnings per share:			
Income from continuing operations attributable to common stockholders	\$1.22	\$1.26	\$1.27
Discontinued operations	0.03	0.34	0.27
Net income attributable to common stockholders	\$1.25	\$1.60	\$1.54

There were 852,805, 479,291 and 504,815 anti-dilutive options outstanding for the years ended December 31, 2015, 2014 and 2013, respectively.

## Note 16—Litigation

## Litigation Relating to the HCT Acquisition

In the weeks following the announcement on June 2, 2014 of our agreement to acquire HCT, a total of 13 putative class actions were filed by purported HCT stockholders challenging the transaction. Certain of the actions also purport to bring derivative claims on behalf of HCT. Among other things, the lawsuits allege that the directors of HCT breached their fiduciary duties by approving the transaction and that we and our subsidiaries, Stripe Sub, LLC and Stripe OP, LP, aided and abetted this purported breach of fiduciary duty. The complaints seek injunctive relief and damages.

Ten of these actions were filed in the Circuit Court for Baltimore City, Maryland and consolidated under the caption In re: American Realty Capital, Healthcare Trust, Inc. Shareholder & Derivative Litigation, Case No. 24-C-14-003534, two actions were filed in the Supreme Court of the State of New York, County of New York, and one action was filed in the United States District Court of Maryland.

On January 2, 2015, the parties to the consolidated Maryland state court action entered into a memorandum of understanding that contemplated the settlement of the Maryland action and the release of all claims that could be brought by or on behalf of any HCT stockholder related to the HCT acquisition, including all claims asserted on behalf of each alleged class of HCT stockholders. The proposed settlement terms require HCT to make certain additional disclosures related to the merger, which were set forth in HCT's Current Report on Form 8-K dated January 2, 2015.

On January 5, 2015, the parties to the federal action also entered into a memorandum of understanding that contemplated the settlement of the federal action and the release of all claims that could be brought by or on behalf of any HCT stockholder related to the HCT acquisition, including all claims asserted on behalf of each alleged class of HCT stockholders. The proposed

120

---

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

settlement terms required HCT to make certain additional disclosures related to the merger, which were set forth in HCT's Current Report on Form 8-K dated January 5, 2015.

On August 24, 2015, the plaintiffs in the Maryland state court action submitted a stipulation of settlement to the court executed by the parties and moved for preliminary approval of the settlement. The plaintiffs in the Maryland federal action have agreed to allow the settlement to proceed through the state court and do not currently plan to submit an additional stipulation to the federal court. On December 10, 2015, the Circuit Court for Baltimore City, Maryland entered a preliminary approval order that, among other things, directed notice be sent to members of the class of HCT stockholders and scheduled a settlement hearing to be held on March 15, 2016, at which time the court will review any objections lodged by class members and consider the fairness, reasonableness and adequacy of the settlement. The settlement is contingent on final court approval after the settlement hearing. There can be no assurance that the court will approve the proposed settlement.

We believe that each of these actions is without merit.

**Proceedings against Tenants, Operators and Managers**

From time to time, Brookdale Senior Living, Kindred, Atria, Sunrise and our other tenants, operators and managers are parties to certain legal actions, regulatory investigations and claims arising in the conduct of their business and operations. Even though we generally are not party to these proceedings, the unfavorable resolution of any such actions, investigations or claims could, individually or in the aggregate, materially adversely affect such tenants', operators' or managers' liquidity, financial condition or results of operations and their ability to satisfy their respective obligations to us, which, in turn, could have a Material Adverse Effect on us.

**Proceedings Indemnified and Defended by Third Parties**

From time to time, we are party to certain legal actions, regulatory investigations and claims for which third parties are contractually obligated to indemnify, defend and hold us harmless. The tenants of our triple-net leased properties and, in some cases, their affiliates are required by the terms of their leases and other agreements with us to indemnify, defend and hold us harmless against certain actions, investigations and claims arising in the course of their business and related to the operations of our triple-net leased properties. In addition, third parties from whom we acquired certain of our assets and, in some cases, their affiliates are required by the terms of the related conveyance documents to indemnify, defend and hold us harmless against certain actions, investigations and claims related to the acquired assets and arising prior to our ownership or related to excluded assets and liabilities. In some cases, a portion of the purchase price consideration is held in escrow for a specified period of time as collateral for these indemnification obligations. We are presently being defended by certain tenants and other obligated third parties in these types of matters. We cannot assure you that our tenants, their affiliates or other obligated third parties will continue to defend us in these matters, that our tenants, their affiliates or other obligated third parties will have sufficient assets, income and access to financing to enable them to satisfy their defense and indemnification obligations to us or that any purchase price consideration held in escrow will be sufficient to satisfy claims for which we are entitled to indemnification. The unfavorable resolution of any such actions, investigations or claims could, individually or in the aggregate, materially adversely affect our tenants' or other obligated third parties' liquidity, financial condition or results of operations and their ability to satisfy their respective obligations to us, which, in turn, could have a Material Adverse Effect on us.

**Proceedings Arising in Connection with Senior Living and MOB Operations; Other Litigation**

From time to time, we are party to various legal actions, regulatory investigations and claims (some of which may not be insured and some of which may allege large damage amounts) arising in connection with our senior living and MOB operations or otherwise in the course of our business. In limited circumstances, the manager of the applicable seniors housing community or MOB may be contractually obligated to indemnify, defend and hold us harmless against such actions, investigations and claims. It is the opinion of management that, except as otherwise set forth in this Note 16, the disposition of any such actions, investigations and claims that are currently pending will not, individually or in the aggregate, have a Material Adverse Effect on us. However, regardless of their merits, we may be forced to expend significant financial resources to defend and resolve these matters. We are unable to predict the ultimate outcome of these actions, investigations and claims, and if management's assessment of our liability with

respect thereto is incorrect, such actions, investigations and claims could have a Material Adverse Effect on us.

121

---



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 17—Permanent and Temporary Equity

## Capital Stock

In January 2015, in connection with the HCT acquisition, we issued approximately 28.4 million shares of our common stock and 1.1 million Class C Units that are redeemable for our common stock. In April 2015, third party investors redeemed 445,541 Class C Units for approximately \$32.6 million. Beginning on January 16, 2016 and as of February 10, 2016, third party investors executed redemption right exercise notices for Ventas Realty Capital Healthcare Trust Operating Partnership, L.P. to redeem 303,136 Class C Units. We expect that the Class C Units will be redeemed through the issuance of 303,136 shares of Ventas common stock on or before April 1, 2016, but we have the right to redeem the Class Units for a cash amount.

In March 2013, we established an “at-the-market” (“ATM”) equity offering program through which we could sell from time to time up to an aggregate of \$750 million of our common stock. In January 2015, we issued and sold 3,750,202 shares of common stock under our previous ATM equity offering program for aggregate net proceeds of \$285.4 million, after sales agent commissions of \$4.4 million. In March 2015, we replaced our previous shelf registration statement that was scheduled to expire in accordance with the SEC’s rules with a new universal shelf registration statement, rendering our previous ATM program inaccessible. In connection with our new universal shelf registration statement, we established a new ATM program pursuant to which we may sell, from time to time, up to an aggregate of \$1.0 billion of our common stock. Through December 31, 2015, we have issued and sold a total of 3,434,839 shares of our common stock under our ATM equity offering program for aggregate net proceeds of \$206.2 million, after sales agent commissions of \$3.1 million. As of December 31, 2015, approximately \$790.7 million of our common stock remained available for sale under our ATM equity offering program. Subsequent to December 31, 2015, we have issued and sold a total of 1,649,463 shares of our common stock under our ATM equity offering program for aggregate net proceeds of \$90.8 million, after sales agent commissions of \$1.4 million.

For the year ended December 31, 2014, we issued and sold a total of 3,381,678 shares of common stock under the ATM program for aggregate net proceeds of \$242.3 million, after sales agent commissions of \$3.7 million.

For the year ended December 31, 2013, we issued and sold a total of 2,069,200 shares of common stock under the ATM program for aggregate net proceeds of \$141.5 million, after sales agent commissions of \$2.1 million.

## Excess Share Provision

In order to preserve our ability to maintain REIT status, our Charter provides that if a person acquires beneficial ownership of more than 9% of our outstanding common stock or 9.9% of our outstanding preferred stock, the shares that are beneficially owned in excess of such limit are deemed to be excess shares. These shares are automatically deemed transferred to a trust for the benefit of a charitable institution or other qualifying organization selected by our Board of Directors. The trust is entitled to all dividends with respect to the shares and the trustee may exercise all voting power over the shares.

We have the right to buy the excess shares for a purchase price equal to the lesser of the price per share in the transaction that created the excess shares or the market price on the date we buy the shares, and we may defer payment of the purchase price for the excess shares for up to five years. If we do not purchase the excess shares, the trustee of the trust is required to transfer the excess shares at the direction of the Board of Directors. The owner of the excess shares is entitled to receive the lesser of the proceeds from the sale or the original purchase price for such excess shares, and any additional amounts are payable to the beneficiary of the trust.

Our Board of Directors is empowered to grant waivers from the excess share provisions of our Charter.

## Distribution Reinvestment and Stock Purchase Plan

Prior to its suspension in July 2014, our Distribution Reinvestment and Stock Purchase Plan (“DRIP”) enabled existing stockholders to purchase shares of common stock by reinvesting all or a portion of the cash distribution on their shares of our common stock, subject to certain limits. Existing stockholders and new investors also could purchase shares of our common stock under the DRIP by making optional cash payments, subject to certain limits. In 2014, we offered a 1% discount on the purchase price of our common stock to shareholders who reinvested their dividends or made optional cash purchases through the DRIP. We may determine whether or not to reinstate the DRIP at any time at our sole discretion, and if so, the amount and availability of this discount will be at our discretion. The

granting of a discount for one month or quarter, as applicable, will not insure the availability or amount of a discount in future periods, and each month or quarter, as applicable, we may lower or eliminate the discount without prior notice. In addition, we may change our determination as to whether common shares will be purchased by the plan administrator directly from us or in the open market without prior notice to investors.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Accumulated Other Comprehensive Income

The following is a summary of our accumulated other comprehensive income as of December 31, 2015 and 2014:

	2015	2014
	(In thousands)	
Foreign currency translation	\$(13,926	) \$866
Unrealized gain on marketable securities	1,738	6,785
Other	4,623	5,470
Total accumulated other comprehensive income	\$(7,565	) \$13,121

## Redeemable OP Unitholder and Noncontrolling Interest

The following is a rollforward of our redeemable OP unitholder interests and noncontrolling interests for 2015:

	Redeemable OP Unitholder Interests	Redeemable Noncontrolling Interests	Total Redeemable OP Unitholder and Noncontrolling Interests
	(In thousands)		
Balance as of December 31, 2014	\$159,135	\$12,880	\$172,015
New issuances	87,245	—	87,245
Change in valuation	(7,832	) (1,082	) (8,914
Distributions and other	(15,095	) (491	) (15,586
Redemptions	(34,907	) (3,324	) (38,231
Balance as of December 31, 2015	\$188,546	\$7,983	\$196,529

## Note 18—Related Party Transactions

As disclosed in “Note 3 - Concentration of Credit Risk”, Atria provides comprehensive property management and accounting services with respect to our seniors housing communities that Atria operates, for which we pay annual management fees pursuant to long-term management agreements. Most of our management agreements with Atria have initial terms expiring either July 31, 2024, or December 31, 2027, with successive automatic ten-year renewal periods. The management fees payable to Atria under most of the Atria management agreements range from 4.5% to 5% of revenues generated by the applicable properties, and Atria can earn up to an additional 1% of revenues based on the achievement of specified performance targets. Atria also provides certain construction and development management services relating to various development and redevelopment projects within our seniors housing portfolio. For the years ended December 31, 2015, 2014 and 2013, we incurred fees to Atria of \$58 million, \$52.7 million and \$44.2 million respectively, the majority of which are recorded within property-level operating expenses in our Consolidated Statements of Income.

As disclosed in “Note 4 - Acquisitions of Real Estate Property”, we leased ten hospital campuses to Ardent pursuant to a single, triple-net master lease agreement. Pursuant to our master lease agreement, Ardent is obligated to pay base rent, which escalates annually by the lesser of four times the increase in the consumer price index for the relevant period and 2.5%. The initial term of the master lease expires on August 31, 2035 and Ardent has one ten-year renewal option. For the period from the closing of the Ardent Transaction through December 31, 2015, we recognized rental income from Ardent of \$42.9 million. We also paid certain transaction-related fees to Ardent of \$40.0 million, which are recorded within merger-related expenses and deal costs in our Consolidated Statements of Income.

These transactions are considered to be arm’s length in nature.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 19—Quarterly Financial Information (Unaudited)

Summarized unaudited consolidated quarterly information for the years ended December 31, 2015 and 2014 is provided below.

	For the Year Ended December 31, 2015			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(In thousands, except per share amounts)			
Revenues (1)	\$805,598	\$811,920	\$827,606	\$841,274
Income from continuing operations attributable to common stockholders, including real estate dispositions (1)	\$102,868	\$131,578	\$45,235	\$127,059
Discontinued operations (1)	17,574	18,243	(22,383)	(2,331)
Net income attributable to common stockholders	\$120,442	\$149,821	\$22,852	\$124,728
Earnings per share:				
Basic:				
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$0.32	\$0.39	\$0.14	\$0.38
Discontinued operations	0.05	0.06	(0.07)	(0.01)
Net income attributable to common stockholders	\$0.37	\$0.45	\$0.07	\$0.37
Diluted:				
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$0.32	\$0.40	\$0.14	\$0.38
Discontinued operations	0.05	0.05	(0.07)	(0.01)
Net income attributable to common stockholders	\$0.37	\$0.45	\$0.07	\$0.37
Dividends declared per share	\$0.79	\$0.79	\$0.73	\$0.73

The amounts presented for the three months ended March 31, 2015 and June 30, 2015 differ from the amounts (1) previously reported in our Quarterly Reports on Form 10-Q as a result of properties not previously included in discontinued operations in the respective reporting periods.

	For the Three Months Ended	
	March 31, 2015	June 30, 2015
	(In thousands, except per share amounts)	
Revenues, previously reported in Form 10-Q	\$884,024	\$891,322
Revenues, previously reported in continuing operations in Form 10-Q	(78,426)	(79,402)
Total revenues disclosed in Form 10-K	\$805,598	\$811,920
Income from continuing operations attributable to common stockholders, including real estate dispositions, previously reported in Form 10-Q	\$120,865	\$149,754
Income from continuing operations attributable to common stockholders, including real estate dispositions, previously reported in continuing operations in Form 10-Q	(17,997)	(18,176)
Income from continuing operations attributable to common stockholders, including real estate dispositions disclosed in Form 10-K	\$102,868	\$131,578
Discontinued operations, previously reported in Form 10-Q	\$(423)	\$67
	17,997	18,176

Operations from properties previously reported in continuing operations in Form 10-Q

Discontinued operations disclosed in Form 10-K	\$17,574	\$18,243
--	----------	----------

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

	For the Year Ended December 31, 2014			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(In thousands, except per share amounts)			
Revenues (1)	\$665,262	\$674,529	\$704,932	\$732,090
Income from continuing operations attributable to common stockholders, including real estate dispositions (1)	\$90,973	\$107,617	\$90,961	\$86,481
Discontinued operations (1)	30,074	30,781	18,171	20,709
Net income attributable to common stockholders	\$121,047	\$138,398	\$109,132	\$107,190
Earnings per share:				
Basic:				
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$0.31	\$0.37	\$0.28	\$0.29
Discontinued operations	0.10	0.10	0.05	0.07
Net income attributable to common stockholders	\$0.41	\$0.47	\$0.33	\$0.36
Diluted:				
Income from continuing operations attributable to common stockholders, including real estate dispositions	\$0.31	\$0.37	\$0.27	\$0.29
Discontinued operations	0.10	0.10	0.05	0.07
Net income attributable to common stockholders	\$0.41	\$0.47	\$0.32	\$0.36
Dividends declared per share	\$0.725	\$0.725	\$0.725	\$0.79

(1) The amounts presented for the three months ended March 31, 2014, June 30, 2014, September 30, 2014 and December 31, 2014 differ from the amounts previously reported in our Annual Report on Form 10-K for the year ended December 31, 2014 as a result of properties not previously included in discontinued operations as of December 31, 2014.

	For the Three Months Ended			
	March 31, 2014	June 30, 2014	September 30, 2014	December 31, 2014
	(In thousands, except per share amounts)			
Revenues, previously reported in Form 10-K	\$741,470	\$751,254	\$779,035	\$803,987
Revenues, previously reported in continuing operations in Form 10-K	(76,208)	(76,725)	(74,103)	(71,897)
Total revenues disclosed in Form 10-K	\$665,262	\$674,529	\$704,932	\$732,090
Income from continuing operations attributable to common stockholders, including real estate dispositions, previously reported in Form 10-K	\$118,016	\$138,653	\$109,391	\$107,601
Income from continuing operations attributable to common stockholders, including real estate dispositions, previously reported in continuing operations in Form 10-K	(27,043)	(31,036)	(18,430)	(21,120)
Income from continuing operations attributable to common stockholders, including real estate dispositions disclosed in Form 10-K	\$90,973	\$107,617	\$90,961	\$86,481
	\$3,031	\$(255)	\$(259)	\$(411)

Discontinued operations, previously reported in  
Form 10-K

Operations from properties previously reported in continuing operations in Form 10-K	27,043	31,036	18,430	21,120
Discontinued operations disclosed in Form 10-K	\$30,074	\$30,781	\$18,171	\$20,709

125

---



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## Note 20—Segment Information

As of December 31, 2015, 2014 and 2013 we operated through three reportable business segments: triple-net leased properties, senior living operations and MOB operations. Under our triple-net leased properties segment, we invest in seniors housing and healthcare properties throughout the United States and the United Kingdom and lease those properties to healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada and engage independent operators, such as Atria and Sunrise, to manage those communities. In our MOB operations segment, we primarily acquire, own, develop, lease, and manage MOBs throughout the United States. Information provided for “all other” includes income from loans and investments and other miscellaneous income and various corporate-level expenses not directly attributable to our three reportable business segments. Assets included in “all other” consist primarily of corporate assets, including cash, restricted cash, deferred financing costs, loans receivable and investments, and miscellaneous accounts receivable.

We evaluate performance of the combined properties in each reportable business segment based on segment profit, which we define as NOI adjusted for income/loss from unconsolidated entities. We define NOI as total revenues, less interest and other income, property-level operating expenses and medical office building services costs. We consider segment profit useful because it allows investors, analysts and our management to measure unlevered property-level operating results and to compare our operating results to the operating results of other real estate companies and between periods on a consistent basis. In order to facilitate a clear understanding of our historical consolidated historical operating results, segment profit should be examined in conjunction with net income as presented in our Consolidated Financial Statements and other financial data included elsewhere in this Annual Report on Form 10-K. Interest expense, depreciation and amortization, general, administrative and professional fees, income tax expense, discontinued operations and other non-property specific revenues and expenses are not allocated to individual reportable business segments for purposes of assessing segment performance. There are no intersegment sales or transfers.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Summary information by reportable business segment is as follows:

For the year ended December 31, 2015:

	Triple-Net Leased Properties (In thousands)	Senior Living Operations	MOB Operations	All Other	Total
Revenues:					
Rental income	\$779,801	\$—	\$566,245	\$—	\$1,346,046
Resident fees and services	—	1,811,255	—	—	1,811,255
Medical office building and other services revenue	4,433	—	34,436	2,623	41,492
Income from loans and investments	—	—	—	86,553	86,553
Interest and other income	—	—	—	1,052	1,052
Total revenues	\$784,234	\$1,811,255	\$600,681	\$90,228	\$3,286,398
Total revenues	\$784,234	\$1,811,255	\$600,681	\$90,228	\$3,286,398
Less:					
Interest and other income	—	—	—	1,052	1,052
Property-level operating expenses	—	1,209,415	174,225	—	1,383,640
Medical office building services costs	—	—	26,565	—	26,565
Segment NOI	784,234	601,840	399,891	89,176	1,875,141
(Loss) income from unconsolidated entities	(813	) (526	) 369	(450	) (1,420
Segment profit	\$783,421	\$601,314	\$400,260	\$88,726	1,873,721
Interest and other income					1,052
Interest expense					(367,114
Depreciation and amortization					(894,057
General, administrative and professional fees					(128,035
Loss on extinguishment of debt, net					(14,411
Merger-related expenses and deal costs					(102,944
Other					(17,957
Income tax benefit					39,284
Discontinued operations					11,103
Gain on real estate dispositions					18,580
Net income					\$419,222

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended December 31, 2014:

	Triple-Net Leased Properties (In thousands)	Senior Living Operations	MOB Operations	All Other	Total
Revenues:					
Rental income	\$674,547	\$—	\$463,910	\$—	\$1,138,457
Resident fees and services	—	1,552,951	—	—	1,552,951
Medical office building and other services revenue	4,565	—	22,529	2,270	29,364
Income from loans and investments	—	—	—	51,778	51,778
Interest and other income	—	—	—	4,263	4,263
Total revenues	\$679,112	\$1,552,951	\$486,439	\$58,311	\$2,776,813
Total revenues	\$679,112	\$1,552,951	\$486,439	\$58,311	\$2,776,813
Less:					
Interest and other income	—	—	—	4,263	4,263
Property-level operating expenses	—	1,036,556	158,832	—	1,195,388
Medical office building services costs	—	—	17,092	—	17,092
Segment NOI	679,112	516,395	310,515	54,048	1,560,070
Income (loss) from unconsolidated entities	859	(658)	398	(738)	(139)
Segment profit	\$679,971	\$515,737	\$310,913	\$53,310	1,559,931
Interest and other income					4,263
Interest expense					(292,065)
Depreciation and amortization					(725,216)
General, administrative and professional fees					(121,738)
Loss on extinguishment of debt, net					(5,564)
Merger-related expenses and deal costs					(43,304)
Other					(25,743)
Income tax benefit					8,732
Discontinued operations					99,735
Gain on real estate dispositions					17,970
Net income					\$477,001

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended December 31, 2013:

	Triple-Net Leased Properties (In thousands)	Senior Living Operations	MOB Operations	All Other	Total
Revenues:					
Rental income	\$586,016	\$—	\$450,340	\$—	\$1,036,356
Resident fees and services	—	1,406,005	—	—	1,406,005
Medical office building and other services revenue	4,469	—	12,077	1,263	17,809
Income from loans and investments	—	—	—	54,425	54,425
Interest and other income	—	—	—	2,022	2,022
Total revenues	\$590,485	\$1,406,005	\$462,417	\$57,710	\$2,516,617
Total revenues	\$590,485	\$1,406,005	\$462,417	\$57,710	\$2,516,617
Less:					
Interest and other income	—	—	—	2,022	2,022
Property-level operating expenses	—	956,684	153,241	—	1,109,925
Medical office building services costs	—	—	8,315	—	8,315
Segment NOI	590,485	449,321	300,861	55,688	1,396,355
Income (loss) from unconsolidated entities	475	(1,980)	1,451	(454)	(508)
Segment profit	\$590,960	\$447,341	\$302,312	\$55,234	1,395,847
Interest and other income					2,022
Interest expense					(249,009)
Depreciation and amortization					(629,908)
General, administrative and professional fees					(115,083)
Loss on extinguishment of debt, net					(1,201)
Merger-related expenses and deal costs					(21,634)
Other					(17,364)
Income tax benefit					11,828
Discontinued operations					79,171
Net income					\$454,669

Assets by reportable business segment are as follows:

	As of December 31, 2015		2014		
	(Dollars in thousands)				
Assets:					
Triple-net leased properties	\$7,996,645	35.9	% \$9,115,901	43.1	%
Senior living operations	8,022,206	36.0	7,421,924	35.1	
MOB operations	5,209,751	23.4	3,526,217	16.6	
All other assets	1,033,316	4.7	1,101,871	5.2	
Total assets	\$22,261,918	100.0	% \$21,165,913	100.0	%

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Capital expenditures, including investments in real estate property and development project expenditures, by reportable business segment are as follows:

	For the Year Ended December 31,		
	2015	2014	2013
	(In thousands)		
Capital expenditures:			
Triple-net leased properties	\$1,890,245	\$647,870	\$847,945
Senior living operations	382,877	977,997	576,459
MOB operations	604,827	36,861	189,953
Total capital expenditures	\$2,877,949	\$1,662,728	\$1,614,357

Our portfolio of properties and mortgage loan and other investments are located in the United States, Canada and the United Kingdom. Revenues are attributed to an individual country based on the location of each property.

Geographic information regarding our operations is as follows:

	For the Year Ended December 31,		
	2015	2014	2013
	(In thousands)		
Revenues:			
United States	\$3,086,449	\$2,636,591	\$2,423,399
Canada	173,778	126,435	93,218
United Kingdom	26,171	13,787	—
Total revenues	\$3,286,398	\$2,776,813	\$2,516,617

	As of December 31,	
	2015	2014
	(In thousands)	
Net real estate property:		
United States	\$18,271,829	\$15,334,686
Canada	1,039,561	1,269,710
United Kingdom	313,830	168,594
Total net real estate property	\$19,625,220	\$16,772,990

#### Note 21—Condensed Consolidating Information

Ventas, Inc. has fully and unconditionally guaranteed the obligation to pay principal and interest with respect to the outstanding senior notes issued by our 100% owned subsidiary, Ventas Realty, including the senior notes that were jointly issued with Ventas Capital Corporation. Ventas Capital Corporation is a direct 100% owned subsidiary of Ventas Realty that has no assets or operations, but was formed in 2002 solely to facilitate offerings of senior notes by a limited partnership. None of our other subsidiaries (such subsidiaries, excluding Ventas Realty and Ventas Capital Corporation, the “Ventas Subsidiaries”) is obligated with respect to Ventas Realty’s outstanding senior notes.

Ventas, Inc. has also fully and unconditionally guaranteed the obligation to pay principal and interest with respect to the outstanding senior notes issued by our 100% owned subsidiary, Ventas Canada Finance Limited. None of our other subsidiaries is obligated with respect to Ventas Canada Finance Limited’s outstanding senior notes, all of which were issued on a private placement basis in Canada.

In connection with the NHP acquisition, our 100% owned subsidiary, NHP LLC, as successor to NHP, assumed the obligation to pay principal and interest with respect to the outstanding senior notes issued by NHP. Neither we nor any of our subsidiaries (other than NHP LLC) is obligated with respect to any of NHP LLC’s outstanding senior notes.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Under certain circumstances, contractual and legal restrictions, including those contained in the instruments governing our subsidiaries' outstanding mortgage indebtedness, may restrict our ability to obtain cash from our subsidiaries for the purpose of meeting our debt service obligations, including our payment guarantees with respect to Ventas Realty's and Ventas Canada Finance Limited's senior notes. Certain of our real estate assets are also subject to mortgages. The following summarizes our condensed consolidating information as of December 31, 2015 and 2014 and for the years ended December 31, 2015, 2014, and 2013:

## CONDENSED CONSOLIDATING BALANCE SHEET

As of December 31, 2015

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
<b>Assets</b>					
Net real estate investments	\$5,798	\$195,015	\$20,377,226	\$—	\$20,578,039
Cash and cash equivalents	11,733	—	41,290	—	53,023
Escrow deposits and restricted cash	7,154	1,644	69,098	—	77,896
Deferred financing costs, net	—	—	—	—	—
Investment in and advances to affiliates	12,989,643	3,545,183	—	(16,534,826 )	—
Goodwill	—	—	1,047,497	—	1,047,497
Assets held for sale	—	4,488	88,572	—	93,060
Other assets	17,869	4,182	390,352	—	412,403
<b>Total assets</b>	<b>\$13,032,197</b>	<b>\$3,750,512</b>	<b>\$22,014,035</b>	<b>\$(16,534,826 )</b>	<b>\$22,261,918</b>
<b>Liabilities and equity</b>					
<b>Liabilities:</b>					
Senior notes payable and other debt	\$—	\$8,370,670	\$2,836,326	\$—	\$11,206,996
Intercompany loans	7,294,158	(6,571,512 )	(722,646 )	—	—
Accrued interest	—	64,561	16,303	—	80,864
Accounts payable and other liabilities	68,604	45,226	665,550	—	779,380
Liabilities held for sale	—	44	34,296	—	34,340
Deferred income taxes	338,382	—	—	—	338,382
<b>Total liabilities</b>	<b>7,701,144</b>	<b>1,908,989</b>	<b>2,829,829</b>	<b>—</b>	<b>12,439,962</b>
Redeemable OP unitholder and noncontrolling interests	—	—	196,529	—	196,529
<b>Total equity</b>	<b>5,331,053</b>	<b>1,841,523</b>	<b>18,987,677</b>	<b>(16,534,826 )</b>	<b>9,625,427</b>
<b>Total liabilities and equity</b>	<b>\$13,032,197</b>	<b>\$3,750,512</b>	<b>\$22,014,035</b>	<b>\$(16,534,826 )</b>	<b>\$22,261,918</b>

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING BALANCE SHEET

As of December 31, 2014

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
<b>Assets</b>					
Net real estate investments	\$6,404	\$216,521	\$17,444,818	\$—	\$17,667,743
Cash and cash equivalents	24,857	—	30,491	—	55,348
Escrow deposits and restricted cash	2,102	1,424	68,245	—	71,771
Deferred financing costs, net	—	—	—	—	—
Investment in and advances to affiliates	10,783,780	3,430,055	—	(14,213,835 )	—
Goodwill	—	—	363,971	—	363,971
Assets held for sale	—	150,405	2,404,917	—	2,555,322
Other assets	98,605	41,821	311,332	—	451,758
<b>Total assets</b>	<b>\$10,915,748</b>	<b>\$3,840,226</b>	<b>\$20,623,774</b>	<b>\$(14,213,835 )</b>	<b>\$21,165,913</b>
<b>Liabilities and equity</b>					
<b>Liabilities:</b>					
Senior notes payable and other debt	\$—	\$7,371,547	\$3,472,804	\$—	\$10,844,351
Intercompany loans	5,555,196	(5,562,739 )	7,543	—	—
Accrued interest	—	43,212	18,970	—	62,182
Accounts payable and other liabilities	103,469	55,909	591,279	—	750,657
Liabilities held for sale	—	24,398	213,575	—	237,973
Deferred income taxes	344,337	—	—	—	344,337
<b>Total liabilities</b>	<b>6,003,002</b>	<b>1,932,327</b>	<b>4,304,171</b>	<b>—</b>	<b>12,239,500</b>
Redeemable OP unitholder and noncontrolling interests	—	—	172,016	—	172,016
<b>Total equity</b>	<b>4,912,746</b>	<b>1,907,899</b>	<b>16,147,587</b>	<b>(14,213,835 )</b>	<b>8,754,397</b>
<b>Total liabilities and equity</b>	<b>\$10,915,748</b>	<b>\$3,840,226</b>	<b>\$20,623,774</b>	<b>\$(14,213,835 )</b>	<b>\$21,165,913</b>

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF INCOME

For the Year Ended December 31, 2015

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
<b>Revenues:</b>					
Rental income	\$3,663	\$198,017	\$1,144,366	\$—	\$1,346,046
Resident fees and services	—	—	1,811,255	—	1,811,255
Medical office building and other services revenues	895	—	40,597	—	41,492
Income from loans and investments	8,605	534	77,414	—	86,553
Equity earnings in affiliates	458,213	—	1,332	(459,545)	—
Interest and other income	495	(6)	563	—	1,052
<b>Total revenues</b>	<b>471,871</b>	<b>198,545</b>	<b>3,075,527</b>	<b>(459,545)</b>	<b>3,286,398</b>
<b>Expenses:</b>					
Interest	(38,393)	257,503	148,004	—	367,114
Depreciation and amortization	5,443	14,679	873,935	—	894,057
Property-level operating expenses	—	367	1,383,273	—	1,383,640
Medical office building services costs	—	—	26,565	—	26,565
General, administrative and professional fees	(321)	20,777	107,579	—	128,035
Loss on extinguishment of debt, net	—	4,523	9,888	—	14,411
Merger-related expenses and deal costs	98,644	75	4,225	—	102,944
Other	(358)	45	18,270	—	17,957
<b>Total expenses</b>	<b>65,015</b>	<b>297,969</b>	<b>2,571,739</b>	<b>—</b>	<b>2,934,723</b>
Income (loss) before loss from unconsolidated entities, income taxes, discontinued operations, real estate dispositions and noncontrolling interest	406,856	(99,424)	503,788	(459,545)	351,675
Loss from unconsolidated entities	—	(183)	(1,237)	—	(1,420)
Income tax benefit	39,284	—	—	—	39,284
Income (loss) from continuing operations	446,140	(99,607)	502,551	(459,545)	389,539
Discontinued operations	(46,877)	34,748	23,232	—	11,103
Gain on real estate dispositions	18,580	—	—	—	18,580
<b>Net income (loss)</b>	<b>417,843</b>	<b>(64,859)</b>	<b>525,783</b>	<b>(459,545)</b>	<b>419,222</b>
Net income attributable to noncontrolling interest	—	—	1,379	—	1,379
<b>Net income (loss) attributable to common stockholders</b>	<b>\$417,843</b>	<b>\$(64,859)</b>	<b>\$524,404</b>	<b>\$(459,545)</b>	<b>\$417,843</b>

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.





## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF INCOME

For the Year Ended December 31, 2014

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
<b>Revenues:</b>					
Rental income	\$2,789	\$180,907	\$954,761	\$—	\$1,138,457
Resident fees and services	—	—	1,552,951	—	1,552,951
Medical office building and other services revenues	—	—	29,364	—	29,364
Income from loans and investments	3,052	—	48,726	—	51,778
Equity earnings in affiliates	480,267	—	199	(480,466)	—
Interest and other income	3,314	26	923	—	4,263
Total revenues	489,422	180,933	2,586,924	(480,466)	2,776,813
<b>Expenses:</b>					
Interest	(18,210)	) 185,983	124,292	—	292,065
Depreciation and amortization	5,860	15,743	703,613	—	725,216
Property-level operating expenses	1	481	1,194,906	—	1,195,388
Medical office building services costs	—	—	17,092	—	17,092
General, administrative and professional fees	3,910	19,792	98,036	—	121,738
(Gain) loss on extinguishment of debt, net	(3)	) 3	5,564	—	5,564
Merger-related expenses and deal costs	26,209	2,110	14,985	—	43,304
Other	9,732	—	16,011	—	25,743
Total expenses	27,499	224,112	2,174,499	—	2,426,110
Income (loss) before income (loss) from unconsolidated entities, income taxes, discontinued operations and noncontrolling interest	461,923	(43,179)	) 412,425	(480,466)	) 350,703
Income (loss) from unconsolidated entities	—	1,250	(1,389)	) —	(139)
Income tax benefit	8,732	—	—	—	8,732
Income from continuing operations	470,655	(41,929)	) 411,036	(480,466)	) 359,296
Discontinued operations	(12,858)	) 61,755	50,838	—	99,735
Gain on real estate dispositions	17,970	—	—	—	17,970
Net income	475,767	19,826	461,874	(480,466)	) 477,001
Net income attributable to noncontrolling interest	—	—	1,234	—	1,234
Net income attributable to common stockholders	\$475,767	\$19,826	\$460,640	\$(480,466)	) \$475,767

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF INCOME

For the Year Ended December 31, 2013

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated	
<b>Revenues:</b>						
Rental income	\$2,486	\$171,953	\$861,917	\$—	\$1,036,356	
Resident fees and services	—	—	1,406,005	—	1,406,005	
Medical office building and other services revenues	—	(11	) 17,820	—	17,809	
Income from loans and investments	1,262	908	52,255	—	54,425	
Equity earnings in affiliates	449,621	—	727	(450,348	) —	
Interest and other income	2,963	26	(967	) —	2,022	
Total revenues	456,332	172,876	2,337,757	(450,348	) 2,516,617	
<b>Expenses:</b>						
Interest	(2,167	) 144,327	106,849	—	249,009	
Depreciation and amortization	4,990	17,248	607,670	—	629,908	
Property-level operating expenses	—	514	1,109,411	—	1,109,925	
Medical office building services costs	—	—	8,315	—	8,315	
General, administrative and professional fees	2,695	20,488	91,900	—	115,083	
Loss (gain) on extinguishment of debt, net	3	1,510	(312	) —	1,201	
Merger-related expenses and deal costs	11,917	—	9,717	—	21,634	
Other	194	17	17,153	—	17,364	
Total expenses	17,632	184,104	1,950,703	—	2,152,439	
Income (loss) before income (loss) from unconsolidated entities, income taxes, discontinued operations, and noncontrolling interest	438,700	(11,228	) 387,054	(450,348	) 364,178	
Income (loss) from unconsolidated entities	—	673	(1,181	) —	(508	)
Income tax benefit	11,828	—	—	—	11,828	
Income (loss) from continuing operations	450,528	(10,555	) 385,873	(450,348	) 375,498	
Discontinued operations	2,981	83,197	(7,007	) —	79,171	
Net income	453,509	72,642	378,866	(450,348	) 454,669	
Net income attributable to noncontrolling interest	—	—	1,160	—	1,160	
Net income attributable to common stockholders	\$453,509	\$72,642	\$377,706	\$(450,348	) \$453,509	

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended December 31, 2015

	Ventas, Inc.	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
	(In thousands)				
Net income (loss)	\$417,843	\$ (64,859	) \$525,783	\$ (459,545	) \$419,222
Other comprehensive loss:					
Foreign currency translation	—	—	(14,792	) —	(14,792
Change in unrealized gain on marketable debt securities	(5,047	) —	—	—	(5,047
Other	—	—	(847	) —	(847
Total other comprehensive loss	(5,047	) —	(15,639	) —	(20,686
Comprehensive income (loss)	412,796	(64,859	) 510,144	(459,545	) 398,536
Comprehensive income attributable to noncontrolling interest	—	—	1,379	—	1,379
Comprehensive income attributable to common stockholders	\$412,796	\$ (64,859	) \$508,765	\$ (459,545	) \$397,157

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

## CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended December 31, 2014

	Ventas, Inc.	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
	(In thousands)				
Net income	\$475,767	\$ 19,826	\$461,874	\$ (480,466	) \$477,001
Other comprehensive income (loss):					
Foreign currency translation	—	—	(17,153	) —	(17,153
Change in unrealized gain on marketable debt securities	7,001	—	—	—	7,001
Other	—	—	3,614	—	3,614
Total other comprehensive income (loss)	7,001	—	(13,539	) —	(6,538
Comprehensive income	482,768	19,826	448,335	(480,466	) 470,463
Comprehensive income attributable to noncontrolling interest	—	—	1,234	—	1,234
Comprehensive income attributable to common stockholders	\$482,768	\$ 19,826	\$447,101	\$ (480,466	) \$469,229

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended December 31, 2013

	Ventas, Inc.	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
	(In thousands)				
Net income	\$ 453,509	\$ 72,642	\$ 378,866	\$ (450,348 )	\$ 454,669
Other comprehensive loss:					
Foreign currency translation	—	—	(5,422 )	—	(5,422 )
Change in unrealized gain on marketable debt securities	(1,023 )	—	—	—	(1,023 )
Other	—	—	2,750	—	2,750
Total other comprehensive loss	(1,023 )	—	(2,672 )	—	(3,695 )
Comprehensive income	452,486	72,642	376,194	(450,348 )	450,974
Comprehensive income attributable to noncontrolling interest	—	—	1,160	—	1,160
Comprehensive income attributable to common stockholders	\$ 452,486	\$ 72,642	\$ 375,034	\$ (450,348 )	\$ 449,814

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2015

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
Net cash (used in) provided by operating activities	\$(124,752 )	\$(6,704 )	\$ 1,523,223	\$—	\$ 1,391,767
Net cash used in investing activities	(2,107,862 )	(15,733 )	(300,097 )	—	(2,423,692 )
Cash flows from financing activities:					
Net change in borrowings under credit facilities	—	(584,000 )	(139,457 )	—	(723,457 )
Net cash impact of CCP Spin-Off	1,273,000	—	(1,401,749 )	—	(128,749 )
Proceeds from debt	—	2,292,568	220,179	—	2,512,747
Proceeds from debt related to CCP Spin-Off	—	—	1,400,000	—	1,400,000
Repayment of debt	—	(705,000 )	(730,596 )	—	(1,435,596 )
Net change in intercompany debt	1,782,954	(1,008,773 )	(774,181 )	—	—
Purchase of noncontrolling interest	—	—	(3,819 )	—	(3,819 )
Payment of deferred financing costs	—	(22,297 )	(2,368 )	—	(24,665 )
Issuance of common stock, net	491,023	—	—	—	491,023
Cash distribution (to) from affiliates	(313,755 )	49,939	263,816	—	—
Cash distribution to common stockholders	(1,003,413 )	—	—	—	(1,003,413 )
Cash distribution to redeemable OP unitholders	—	—	(15,095 )	—	(15,095 )
Purchases of redeemable OP units	—	—	(33,188 )	—	(33,188 )
Distributions to noncontrolling interest	—	—	(12,649 )	—	(12,649 )
Other	6,983	—	—	—	6,983
Net cash provided by (used in) financing activities	2,236,792	22,437	(1,229,107 )	—	1,030,122
Net increase (decrease) in cash and cash equivalents	4,178	—	(5,981 )	—	(1,803 )
Effect of foreign currency translation on cash and cash equivalents	(17,302 )	—	16,780	—	(522 )
Cash and cash equivalents at beginning of period	24,857	—	30,491	—	55,348
Cash and cash equivalents at end of period	\$ 11,733	\$—	\$ 41,290	\$—	\$ 53,023

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2014

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
Net cash (used in) provided by operating activities	\$(95,660 )	\$81,378	\$1,269,127	\$—	\$1,254,845
Net cash used in investing activities	(1,358,256 )	(7,749 )	(689,035 )	—	(2,055,040 )
Cash flows from financing activities:					
Net change in borrowings under revolving credit facility	—	386,000	154,203	—	540,203
Proceeds from debt	—	696,661	1,311,046	—	2,007,707
Repayment of debt	—	—	(1,151,395 )	—	(1,151,395 )
Net change in intercompany debt	1,300,790	(895,961 )	(404,829 )	—	—
Payment of deferred financing costs	—	(6,608 )	(7,612 )	—	(14,220 )
Issuance of common stock, net	242,107	—	—	—	242,107
Cash distribution from (to) affiliates	776,826	(253,726 )	(523,100 )	—	—
Cash distribution to common stockholders	(875,614 )	—	—	—	(875,614 )
Cash distribution to redeemable OP unitholders	(5,762 )	—	—	—	(5,762 )
Purchases of redeemable OP units	(503 )	—	—	—	(503 )
Contributions from noncontrolling interest	—	—	491	—	491
Distributions to noncontrolling interest	—	—	(9,559 )	—	(9,559 )
Other	24,597	5	—	—	24,602
Net cash provided by (used in) financing activities	1,462,441	(73,629 )	(630,755 )	—	758,057
Net increase (decrease) in cash and cash equivalents	8,525	—	(50,663 )	—	(42,138 )
Effect of foreign currency translation on cash and cash equivalents	(11,837 )	—	14,507	—	2,670
Cash and cash equivalents at beginning of period	28,169	—	66,647	—	94,816
Cash and cash equivalents at end of period	\$24,857	\$—	\$30,491	\$—	\$55,348

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2013

	Ventas, Inc. (In thousands)	Ventas Realty (1)	Ventas Subsidiaries	Consolidated Elimination	Consolidated
Net cash (used in) provided by operating activities	\$(8,596 )	\$149,734	\$1,053,617	\$—	\$1,194,755
Net cash (used in) provided by investing activities	(1,416,336 )	(6,122 )	139,698	—	(1,282,760 )
Cash flows from financing activities:					
Net change in borrowings under revolving credit facilities	—	(168,000 )	3,971	—	(164,029 )
Proceeds from debt	—	2,330,435	437,111	—	2,767,546
Repayment of debt	—	(400,000 )	(1,392,492 )	—	(1,792,492 )
Net change in intercompany debt	2,149,080	(1,881,988 )	(267,092 )	—	—
Payment of deferred financing costs	—	(29,586 )	(1,691 )	—	(31,277 )
Issuance of common stock, net	141,343	—	—	—	141,343
Cash distribution (to) from affiliates	(54,852 )	5,610	49,242	—	—
Cash distribution to common stockholders	(802,123 )	—	—	—	(802,123 )
Cash distribution to redeemable OP unitholders	(5,040 )	—	—	—	(5,040 )
Purchases of redeemable OP units	(659 )	—	—	—	(659 )
Contributions from noncontrolling interest	—	—	2,395	—	2,395
Distributions to noncontrolling interest	—	—	(9,286 )	—	(9,286 )
Other	8,618	—	—	—	8,618
Net cash provided by (used in) financing activities	1,436,367	(143,529 )	(1,177,842 )	—	114,996
Net increase in cash and cash equivalents	11,435	83	15,473	—	26,991
Effect of foreign currency translation on cash and cash equivalents	—	(83 )	—	—	(83 )
Cash and cash equivalents at beginning of period	16,734	—	51,174	—	67,908
Cash and cash equivalents at end of period	\$28,169	\$—	\$66,647	\$—	\$94,816

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

VENTAS, INC.  
 SCHEDULE II  
 VALUATION AND QUALIFYING ACCOUNTS

December 31, 2015

(Dollars in Thousands)

Year Ended December 31,	Allowance Accounts	Balance at Beginning of Year	Additions		Deductions		Balance at End of Year
			Charged to Earnings	Acquired Properties	Uncollectible Accounts Written-off	Disposed Properties	
2015							
	Allowance for doubtful accounts	11,460	10,937	753	(12,977)	) 3,373	\$13,546
	Straight-line rent receivable allowance	83,461	35,448	—	—	(17,491)	) \$101,418
		94,921	46,385	753	(12,977)	) (14,118)	) 114,964
2014							
	Allowance for doubtful accounts	9,624	8,204	—	(4,272)	) (2,096)	) \$11,460
	Straight-line rent receivable allowance	60,787	46,503	—	462	(24,291)	) \$83,461
		70,411	54,707	—	(3,810)	) (26,387)	) 94,921
2013							
	Allowance for doubtful accounts	11,090	6,071	—	(6,013)	) (1,524)	) \$9,624
	Straight-line rent receivable allowance	59,731	42,940	—	(1,252)	) (40,632)	) \$60,787
		70,821	49,011	—	(7,265)	) (42,156)	) 70,411

VENTAS, INC.  
SCHEDULE III  
REAL ESTATE AND ACCUMULATED DEPRECIATION  
December 31, 2015  
(Dollars in Thousands)

	For the Years Ended December 31,		
	2015	2014	2013
	(In thousands)		
Reconciliation of real estate:			
Carrying cost:			
Balance at beginning of period	\$ 19,241,735	\$ 20,393,411	\$ 18,763,903
Additions during period:			
Acquisitions	4,063,355	1,769,790	1,623,648
Capital expenditures	229,560	189,711	183,929
Dispositions:			
Sales and/or transfers to assets held for sale	(867,158 )	(3,023,401 )	(155,184 )
Foreign currency translation	(209,460 )	(87,776 )	(22,885 )
Balance at end of period	\$ 22,458,032	\$ 19,241,735	\$ 20,393,411
Accumulated depreciation:			
Balance at beginning of period	\$ 2,925,508	\$ 2,881,950	\$ 2,289,783
Additions during period:			
Depreciation expense	778,419	725,485	674,141
Dispositions:			
Sales and/or transfers to assets held for sale	(144,545 )	(675,846 )	(78,061 )
Foreign currency translation	(14,757 )	(6,081 )	(3,913 )
Balance at end of period	\$ 3,544,625	\$ 2,925,508	\$ 2,881,950

VENTAS, INC.  
 SCHEDULE III  
 REAL ESTATE AND ACCUMULATED DEPRECIATION  
 December 31, 2015  
 (Dollars in Thousands)

Property Name	City	State / Province	Initial Cost to Company		Gross Amount Carried at Close of Period		Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed		
			Land	Buildings and Improvements	Land	Buildings and Improvements						
KINDRED SKILLED NURSING FACILITIES Canyonwood Nursing and Rehab Center	Redding	CA	401	3,784	401	3,784	4,185	2,295	1,890	1989	45 years	
The Tunnell Center for Rehabilitation & Heathcare	San Francisco	CA	1,902	7,531	1,902	7,531	9,433	6,081	3,352	1967	28 years	
Lawton Healthcare Center	San Francisco	CA	943	514	943	514	1,457	513	944	1962	20 years	
Valley Gardens Health Care & Rehabilitation Center	Stockton	CA	516	3,405	516	3,405	3,921	2,133	1,788	1988	29 years	
Aurora Care Center	Aurora	CO	497	2,328	197	2,328	2,525	1,826	699	1962	1995	30 years
Lafayette Nursing and Rehab Center	Fayetteville	GA	598	6,623	598	6,623	7,221	6,528	693	1989	1995	20 years
Canyon West Health and Rehabilitation Center	Caldwell	ID	312	2,050	312	2,050	2,362	1,017	1,345	1974	1998	45 years
Mountain Valley Care & Rehabilitation Center	Kellogg	ID	68	1,280	68	1,280	1,348	1,310	38	1971	1984	25 years
	Lewiston	ID	133	3,982	133	3,982	4,115	3,593	522	1964	1984	29 years

Lewiston Rehabilitation & Care Center													
Aspen Park Healthcare	Moscow	ID	-261	2,571	—	261	2,571	2,832	2,577	255	1955	1990	25 years
Nampa Care Center	Nampa	ID	-252	2,810	—	252	2,810	3,062	2,712	350	1950	1983	25 years
Weiser Rehabilitation & Care Center	Weiser	ID	-157	1,760	—	157	1,760	1,917	1,827	90	1963	1983	25 years
Wedgewood Healthcare Center	Clarksville	IN	-119	5,115	—	119	5,115	5,234	3,659	1,575	1985	1995	35 years
Columbus Health and Rehabilitation Center	Columbus	IN	-345	6,817	—	345	6,817	7,162	6,668	494	1966	1991	25 years
Harrison Health and Rehabilitation Centre	Corydon	IN	-125	6,068	—	125	6,068	6,193	2,448	3,745	1998	1998	45 years
Valley View Health Care Center	Elkhart	IN	-87	2,665	—	87	2,665	2,752	2,429	323	1985	1993	25 years
Wildwood Health Care Center	Indianapolis	IN	-134	4,983	—	134	4,983	5,117	4,515	602	1988	1993	25 years
Windsor Estates Health & Rehab Center	Kokomo	IN	-256	6,625	—	256	6,625	6,881	4,595	2,286	1962	1995	35 years
Rolling Hills Health Care Center	New Albany	IN	-81	1,894	—	81	1,894	1,975	1,730	245	1984	1993	25 years
Southwood Health & Rehabilitation Center	Terre Haute	IN	-90	2,868	(8)	82	2,868	2,950	2,613	337	1988	1993	25 years

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Liabilities
	City	State / Province	Land	Buildings	Costs Capitalized and Subsequent Improvements to Acquisition	Land	Buildings and	Total					
Maple Manor Health Care Center	Greenville	KY	59	3,187	—	59	3,187	3,246	2,728	518	1968	1990	30
Eagle Pond Rehabilitation and Living Center	South Dennis	MA	296	6,896	—	296	6,896	7,192	4,129	3,063	1985	1987	50
Harrington House Nursing and Rehabilitation Center	Walpole	MA	4	4,444	—	4	4,444	4,448	2,483	1,965	1991	1991	45
Parkview Acres Care and Rehabilitation Center	Dillon	MT	207	2,578	—	207	2,578	2,785	2,064	721	1965	1993	29
Park Place Health Care Center	Great Falls	MT	600	6,311	—	600	6,311	6,911	5,035	1,876	1963	1993	28
Greenbriar Terrace Healthcare	Nashua	NH	776	6,011	—	776	6,011	6,787	5,775	1,012	1963	1990	25
Rose Manor Healthcare Center	Durham	NC	200	3,527	—	200	3,527	3,727	3,298	429	1972	1991	26
Guardian Care of Elizabeth City	Elizabeth City	NC	71	561	—	71	561	632	632	—	1977	1982	20
Guardian Care of Henderson	Henderson	NC	206	1,997	—	206	1,997	2,203	1,590	613	1957	1993	29
Birchwood Terrace Healthcare	Burlington	VT	15	4,656	—	15	4,656	4,671	4,662	9	1965	1990	27
Nansemond Pointe Rehabilitation and Healthcare Center	Suffolk	VA	534	6,990	—	534	6,990	7,524	5,357	2,167	1963	1991	32
River Pointe Rehabilitation and Healthcare	Virginia Beach	VA	770	4,440	—	770	4,440	5,210	4,396	814	1953	1991	25

Edgar Filing: VENTAS INC - Form 10-K

Center Bay Pointe Medical and Rehabilitation Center	Virginia Beach	VA	805	2,886	(380)	425	2,886	3,311	2,242	1,069	1971	1993	29
Center Arden Rehabilitation and Healthcare Center	Seattle	WA	1,111	4,013	—	1,111	4,013	5,124	3,202	1,922	1950	1993	28
Center Lakewood Healthcare Center	Tacoma	WA	504	3,511	—	504	3,511	4,015	2,370	1,645	1989	1989	45
Center Vancouver Health & Rehabilitation Center	Vancouver	WA	449	2,964	—	449	2,964	3,413	2,426	987	1970	1993	28
TOTAL KINDRED SKILLED NURSING FACILITIES NON-KINDRED SKILLED NURSING FACILITIES			13,584	140,645	(388)	13,196	140,645	153,841	113,458	40,383			
Cherry Hills Health Care Center	Englewood	CO	241	2,180	194	241	2,374	2,615	1,823	792	1960	1995	30
Brookdale Lisle SNF	Lisle	IL	730	9,270	—	730	9,270	10,000	2,373	7,627	1990	2009	35
Lopatcong Center	Phillipsburg	NJ	1,490	12,336	—	1,490	12,336	13,826	5,247	8,579	1982	2004	30
Marietta Convalescent Center	Marietta	OH	158	3,266	75	158	3,341	3,499	3,065	434	1972	1993	25
The Belvedere Pennsburg Manor	Chester	PA	822	7,203	—	822	7,203	8,025	3,052	4,973	1899	2004	30
Chapel Manor Wayne Center	Pennsburg	PA	1,091	7,871	—	1,091	7,871	8,962	3,393	5,569	1982	2004	30
	Philadelphia	PA	1,595	13,982	1,358	1,595	15,340	16,935	6,575	10,360	1948	2004	30
	Strafford	PA	662	6,872	850	662	7,722	8,384	3,495	4,889	1897	2004	30



Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Days in Service	
	City	State / Province	Land Improvements	Buildings and Improvements	Costs Capitalized and Subsequent Improvements to Acquisition	Land and Improvements	Buildings and Improvements	Total						
Everett Rehabilitation & Care	Everett	WA	2,750	27,337	—	2,750	27,337	30,087	3,829	26,258	1995	2011	3	
Northwest Continuum Care Center	Longview	WA	445	2,563	171	145	2,734	2,879	2,147	732	1955	1992	2	
SunRise Care & Rehab Moses Lake	Moses Lake	WA	660	17,439	—	660	17,439	18,099	2,526	15,573	1972	2011	3	
SunRise Care & Rehab Lake Ridge	Moses Lake	WA	660	8,866	—	660	8,866	9,526	1,345	8,181	1988	2011	3	
Rainier Vista Care Center	Puyallup	WA	520	4,780	305	520	5,085	5,605	2,998	2,607	1986	1991	4	
Logan Center	Logan	WV	300	12,959	—	300	12,959	13,259	1,833	11,426	1987	2011	3	
Ravenswood Healthcare Center	Ravenswood	WV	320	12,710	—	320	12,710	13,030	1,803	11,227	1987	2011	3	
Valley Center	South Charleston	WV	750	24,115	—	750	24,115	24,865	3,459	21,406	1987	2011	3	
White Sulphur	Sulphur Springs	WV	250	13,055	—	250	13,055	13,305	1,864	11,441	1987	2011	3	
TOTAL NON-KINDRED SKILLED NURSING FACILITIES TOTAL FOR SKILLED NURSING FACILITIES SPECIALTY HOSPITALS			43,144	186,804	2,953	13,144	189,757	202,901	50,827	152,074				
Kindred Hospital - Arizona - Phoenix			226	3,359	—	226	3,359	3,585	2,696	889	1980	1992	3	
Kindred Hospital - Tucson			130	3,091	—	130	3,091	3,221	2,913	308	1969	1994	2	
Kindred Hospital - Brea			3,144	2,611	—	3,144	2,611	5,755	1,327	4,428	1990	1995	4	
TOTAL FOR SKILLED NURSING FACILITIES SPECIALTY HOSPITALS			26,728	327,449	2,565	26,340	330,402	356,742	164,285	192,457				

Edgar Filing: VENTAS INC - Form 10-K

Kindred Hospital - Ontario	Ontario	CA	523	2,988	—	523	2,988	3,511	2,867	644	1950	1994	2
Kindred Hospital - San Diego	San Diego	CA	670	11,764	—	670	11,764	12,434	11,254	1,180	1965	1994	2
Kindred Hospital - San Francisco Bay Area	San Leandro	CA	2,735	5,870	—	2,735	5,870	8,605	6,093	2,512	1962	1993	2
Kindred Hospital - Westminster	Westminster	CA	727	7,384	—	727	7,384	8,111	7,561	550	1973	1993	2
Kindred Hospital - Denver	Denver	CO	896	6,367	—	896	6,367	7,263	6,695	568	1963	1994	2
Kindred Hospital - South Florida - Coral Gables	Coral Gables	FL	1,071	5,348	—	1,071	5,348	6,419	4,819	1,600	1956	1992	3
Kindred Hospital - South Florida Ft. Lauderdale	Fort Lauderdale	FL	1,758	14,080	—	1,758	14,080	15,838	13,624	2,214	1969	1989	3
Kindred Hospital - North Florida	Green Cove Springs	FL	145	4,613	—	145	4,613	4,758	4,388	370	1956	1994	2
Kindred Hospital - South Florida - Hollywood	Hollywood	FL	605	5,229	—	605	5,229	5,834	5,234	600	1937	1995	2
Kindred Hospital - Bay Area St. Petersburg	St. Petersburg	FL	1,401	16,706	—	1,401	16,706	18,107	14,108	3,999	1968	1997	4
Kindred Hospital - Central Tampa	Tampa	FL	2,732	7,676	—	2,732	7,676	10,408	4,939	5,469	1970	1993	4

Edgar Filing: VENTAS INC - Form 10-K

Property Name	City	State / Province	Initial Cost to Company		Gross Amount Carried at Close of Period		Land and Improvements	Buildings and Improvements	Total	Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
			Land	Buildings and Improvements	Land	Buildings and Improvements								
Kindred Hospital - Chicago (North Campus)	Chicago	IL	1,583	19,980	1,583	19,980	21,563	19,156	2,407	1949	1995	25 years		
Kindred - Chicago - Lakeshore	Chicago	IL	1,513	9,525	1,513	9,525	11,038	9,423	1,615	1995	1976	20 years		
Kindred Hospital - Chicago (Northlake Campus)	Northlake	IL	850	6,498	850	6,498	7,348	5,819	1,529	1960	1991	30 years		
Kindred Hospital - Sycamore	Sycamore	IL	77	8,549	77	8,549	8,626	8,099	527	1949	1993	20 years		
Kindred Hospital - Indianapolis	Indianapolis	IN	985	3,801	985	3,801	4,786	3,355	1,431	1955	1993	30 years		
Kindred Hospital - Louisville	Louisville	KY	3,041	12,279	3,041	12,279	15,320	12,131	3,189	1964	1995	20 years		
Kindred Hospital - New Orleans	New Orleans	LA	648	4,971	648	4,971	5,619	4,465	1,154	1968	1978	20 years		
Kindred Hospital - Boston	Brighton	MA	1,551	9,796	1,551	9,796	11,347	9,129	2,218	1930	1994	25 years		
Kindred Hospital - Boston North Shore	Peabody	MA	543	7,568	543	7,568	8,111	5,553	2,558	1974	1993	40 years		
Kindred Hospital - Kansas City	Kansas City	MO	277	2,914	277	2,914	3,191	2,639	552	1958	1992	30 years		
Kindred Hospital - St. Louis	St. Louis	MO	1,126	2,087	1,126	2,087	3,213	1,873	1,340	1984	1991	40 years		
	Las Vegas	NV	1,110	2,177	1,110	2,177	3,287	1,349	1,938	1980	1994	40 years		

Kindred Hospital - Las Vegas (Sahara)													
Kindred Hospital - Albuquerque	Albuquerque	NM	<del>11</del>	4,253	<del>11</del>	4,253	4,264	2,796	1,468	1985	1993	40 years	
Kindred Hospital - Greensboro	Greensboro	NC	<del>1,010</del>	7,586	<del>1,010</del>	7,586	8,596	7,603	993	1964	1994	20 years	
Kindred Hospital - Oklahoma City	Oklahoma City	OK	<del>293</del>	5,607	<del>293</del>	5,607	5,900	4,543	1,357	1958	1993	30 years	
Kindred Hospital - Pittsburgh	Oakdale	PA	<del>662</del>	12,854	<del>662</del>	12,854	13,516	9,854	3,662	1972	1996	40 years	
Kindred Hospital - Philadelphia	Philadelphia	PA	<del>135</del>	5,223	<del>135</del>	5,223	5,358	3,220	2,138	1960	1995	35 years	
Kindred Hospital - Chattanooga	Chattanooga	TN	<del>756</del>	4,415	<del>756</del>	4,415	5,171	4,043	1,128	1975	1993	22 years	
Kindred Hospital - Tarrant County (Fort Worth Southwest)	Fort Worth	TX	<del>2,342</del>	7,458	<del>2,342</del>	7,458	9,800	7,493	2,307	1987	1986	20 years	
Kindred Hospital - Fort Worth	Fort Worth	TX	<del>648</del>	10,608	<del>648</del>	10,608	11,256	8,734	2,522	1960	1994	34 years	
Kindred Hospital (Houston Northwest)	Houston	TX	<del>1,699</del>	6,788	<del>1,699</del>	6,788	8,487	5,465	3,022	1986	1985	40 years	
Kindred Hospital - Houston	Houston	TX	<del>33</del>	7,062	<del>33</del>	7,062	7,095	6,606	489	1972	1994	20 years	
Kindred Hospital - Mansfield	Mansfield	TX	<del>267</del>	2,462	<del>267</del>	2,462	2,729	1,903	826	1983	1990	40 years	
Kindred Hospital - San Antonio Southern Arizona Rehab	San Antonio	TX	<del>249</del>	11,413	<del>249</del>	11,413	11,662	8,816	2,846	1981	1993	30 years	
	Tucson	AZ	<del>770</del>	25,589	<del>770</del>	25,589	26,359	3,437	22,922	1992	2011	35 years	

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year of Construction
	City	State / Province	Land and Improvements	Buildings and Improvements	Costs Capitalized and Subsequent to Acquisition	Land and Improvements	Buildings and Improvements	Total			
HealthSouth Rehabilitation Hospital	Tustin	CA	<del>2,810</del>	25,248	—	2,810	25,248	28,058	3,456	24,602	1991
Lovelace Rehabilitation Hospital	Albuquerque	NM	401	17,186	—	401	17,186	17,587	204	17,383	1989
University Hospitals Rehabilitation Hospital	Beachwood	OH	<del>1,800</del>	16,444	—	1,800	16,444	18,244	1,297	16,947	2013
Reliant Rehabilitation - Dallas TX	Dallas	TX	<del>2,318</del>	38,702	—	2,318	38,702	41,020	1,129	39,891	2009
Baylor Institute for Rehabilitation - Ft. Worth TX	Fort Worth	TX	<del>2,071</del>	16,018	—	2,071	16,018	18,089	507	17,582	2008
Reliant Rehabilitation - Houston TX	Houston	TX	<del>1,838</del>	34,832	—	1,838	34,832	36,670	1,065	35,605	2012
Select Rehabilitation - San Antonio TX	San Antonio	TX	<del>1,859</del>	18,301	—	1,859	18,301	20,160	568	19,592	2010
TOTAL FOR SPECIALTY HOSPITALS			<del>52,039</del>	465,280	—	52,039	465,280	517,319	254,248	263,071	
GENERAL ACUTE CARE HOSPITALS											
Lovelace Medical Center Downtown	Albuquerque	NM	<del>9,840</del>	156,535	—	9,840	156,535	166,375	2,060	164,315	1968
Lovelace Westside Hospital	Albuquerque	NM	<del>10,107</del>	18,501	—	10,107	18,501	28,608	537	28,071	1984
Lovelace Women's Hospital	Albuquerque	NM	<del>7,236</del>	183,866	—	7,236	183,866	191,102	1,707	189,395	1983
Roswell Regional Hospital	Roswell	NM	<del>2,560</del>	41,164	—	2,560	41,164	43,724	400	43,324	2007
Hillcrest Hospital Claremore	Claremore	OK	<del>3,623</del>	34,359	—	3,623	34,359	37,982	407	37,575	1955
Bailey Medical Center	Owasso	OK	<del>4,964</del>	8,969	—	4,964	8,969	13,933	157	13,776	2006
	Tulsa	OK	<del>28,319</del>	215,199	—	28,319	215,199	243,518	3,315	240,203	1928

Edgar Filing: VENTAS INC - Form 10-K

Hillcrest Medical Center											
Hillcrest Hospital South	Tulsa	OK	17,026	100,892	—	17,026	100,892	117,918	1,134	116,784	1999
Baptist St. Anthony's Hospital	Amarillo	TX	13,779	358,029	—	13,779	358,029	371,808	3,545	368,263	1967
Spire Hull and East Riding Hospital	Anlaby	Hull	3,194	81,613	(4,563)	3,022	77,222	80,244	2,761	77,483	2010
Spire Fylde Coast Hospital	Blackpool	Lancashire	2,446	28,896	(1,687)	2,314	27,341	29,655	992	28,663	1980
Spire Clare Park Hospital	Farnham	Surrey	6,263	26,119	(1,743)	5,926	24,713	30,639	932	29,707	2009
TOTAL FOR GENERAL ACUTE CARE HOSPITALS			109,357	1,254,142	(7,993)	108,716	1,246,790	1,355,506	17,947	1,337,559	
TOTAL FOR HOSPITALS			161,396	1,719,422	(7,993)	160,755	1,712,070	1,872,825	272,195	1,600,630	
BROOKDALE SENIORS HOUSING COMMUNITIES											
Sterling House of Chandler	Chandler	AZ	2,000	6,538	—	2,000	6,538	8,538	1,008	7,530	1998
The Springs of East Mesa	Mesa	AZ	2,747	24,918	—	2,747	24,918	27,665	9,532	18,133	1986
Sterling House of Mesa	Mesa	AZ	655	6,998	—	655	6,998	7,653	2,653	5,000	1998
Clare Bridge of Oro Valley	Oro Valley	AZ	666	6,169	—	666	6,169	6,835	2,339	4,496	1998

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Capitalized Subsequent Improvements to Acquisition	Gross Amount Carried at Close of Period			Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciation is Computed
	City	State / Province		Land	Buildings	Costs		Land	Buildings	Total				
Sterling House of Peoria	Peoria	AZ	—	598	4,872	—	598	4,872	5,470	1,847	3,623	1998	2005	35 year
Clare Bridge of Tempe	Tempe	AZ	—	611	4,066	—	611	4,066	4,677	1,542	3,135	1997	2005	35 year
Sterling House on East	Tucson	AZ	—	506	4,745	—	506	4,745	5,251	1,799	3,452	1998	2005	35 year
Speedway Emeritus at Fairwood Manor	Anaheim	CA	—	2,464	7,908	—	2,464	7,908	10,372	2,717	7,655	1977	2005	35 year
Woodside Terrace	Redwood City	CA	—	7,669	66,691	—	7,669	66,691	74,360	25,743	48,617	1988	2005	35 year
The Atrium	San Jose	CA	—	6,240	66,329	12,838	6,240	79,167	85,407	25,003	60,404	1987	2005	35 year
Brookdale Place	San Marcos	CA	—	4,288	36,204	—	4,288	36,204	40,492	14,066	26,426	1987	2005	35 year
Emeritus at Heritage Place	Tracy	CA	—	1,110	13,296	—	1,110	13,296	14,406	4,234	10,172	1986	2005	35 year
Ridge Point Assisted Living Inn	Boulder	CO	—	1,290	20,683	—	1,290	20,683	21,973	2,959	19,014	1985	2011	35 year
Wynwood of Colorado Springs	Colorado Springs	CO	—	715	9,279	—	715	9,279	9,994	3,518	6,476	1997	2005	35 year
Wynwood of Pueblo	Pueblo	CO	4,938	840	9,403	—	840	9,403	10,243	3,565	6,678	1997	2005	35 year
The Gables at Farmington	Farmington	CT	—	3,995	36,310	—	3,995	36,310	40,305	13,885	26,420	1984	2005	35 year
Emeritus at South Windsor	South Windsor	CT	—	2,187	12,682	—	2,187	12,682	14,869	4,293	10,576	1999	2004	35 year
Chatfield	West Hartford	CT	—	2,493	22,833	10,457	2,493	33,290	35,783	8,718	27,065	1989	2005	35 year
Sterling House of Salina II	Bonita Springs	FL	8,895	1,540	10,783	—	1,540	10,783	12,323	4,031	8,292	1989	2005	35 year

Edgar Filing: VENTAS INC - Form 10-K

Emeritus at Boynton Beach	Boynton Beach	FL	13,632	2,317	16,218	—	2,317	16,218	18,535	5,891	12,644	1999	2005	35 year
Emeritus at Deer Creek	Deerfield Beach	FL	—	1,399	9,791	—	1,399	9,791	11,190	3,889	7,301	1999	2005	35 year
Clare Bridge of Ft. Myers Sterling	Fort Myers	FL	—	1,510	7,862	—	1,510	7,862	9,372	1,119	8,253	1996	2011	35 year
House of Merrimac	Jacksonville	FL	—	860	16,745	—	860	16,745	17,605	2,283	15,322	1997	2011	35 year
Clare Bridge of Jacksonville	Jacksonville	FL	—	1,300	9,659	—	1,300	9,659	10,959	1,355	9,604	1997	2011	35 year
Emeritus at Jensen Beach Sterling	Jensen Beach	FL	12,232	1,831	12,820	—	1,831	12,820	14,651	4,777	9,874	1999	2005	35 year
House of Ormond Beach Sterling	Ormond Beach	FL	—	1,660	9,738	—	1,660	9,738	11,398	1,377	10,021	1997	2011	35 year
House of Palm Coast Sterling	Palm Coast	FL	—	470	9,187	—	470	9,187	9,657	1,311	8,346	1997	2011	35 year
House of Pensacola Sterling	Pensacola	FL	—	633	6,087	—	633	6,087	6,720	2,308	4,412	1998	2005	35 year
House of Englewood (FL)	Rotonda West	FL	—	1,740	4,331	—	1,740	4,331	6,071	745	5,326	1997	2011	35 year
Clare Bridge of Tallahassee Sterling	Tallahassee	FL	4,385	667	6,168	—	667	6,168	6,835	2,339	4,496	1998	2005	35 year
House of Tavares	Tavares	FL	—	280	15,980	—	280	15,980	16,260	2,189	14,071	1997	2011	35 year
Clare Bridge of West Melbourne	West Melbourne	FL	6,249	586	5,481	—	586	5,481	6,067	2,078	3,989	2000	2005	35 year
The Classic at West Palm Beach	West Palm Beach	FL	25,178	3,758	33,072	—	3,758	33,072	36,830	12,734	24,096	1990	2005	35 year
Clare Bridge Cottage of Winter Haven	Winter Haven	FL	—	232	3,006	—	232	3,006	3,238	1,140	2,098	1997	2005	35 year



Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life in Months
	City	State / Province		Land Improvements	Building Improvements	Costs Capitalized and Subsequent Improvements to Acquisition	Land and Buildings	Buildings and Improvements	Total					
Sterling House of Winter Haven	Winter Haven	FL	—	438	5,549	—	438	5,549	5,987	2,104	3,883	1997	2005	35
Wynwood of Twin Falls	Twin Falls	ID	—	703	6,153	—	703	6,153	6,856	2,333	4,523	1997	2005	35
The Hallmark	Chicago	IL	—	11,057	107,517	3,266	11,057	110,783	121,840	41,513	80,327	1990	2005	35
The Kenwood of Lake View	Chicago	IL	—	3,072	26,668	—	3,072	26,668	29,740	10,298	19,442	1950	2005	35
The Heritage	Des Plaines	IL	32,000	6,871	60,165	—	6,871	60,165	67,036	23,190	43,846	1993	2005	35
Devonshire of Hoffman Estates	Hoffman Estates	IL	—	3,886	44,130	—	3,886	44,130	48,016	16,171	31,845	1987	2005	35
The Devonshire	Lisle	IL	33,000	7,953	70,400	—	7,953	70,400	78,353	27,072	51,281	1990	2005	35
Seasons at Glenview	Northbrook	IL	—	1,988	39,762	—	1,988	39,762	41,750	13,784	27,966	1999	2004	35
Hawthorn Lakes	Vernon Hills	IL	—	4,439	35,044	—	4,439	35,044	39,483	13,825	25,658	1987	2005	35
The Willows	Vernon Hills	IL	—	1,147	10,041	—	1,147	10,041	11,188	3,870	7,318	1999	2005	35
Sterling House of Evansville	Evansville	IN	3,518	357	3,765	—	357	3,765	4,122	1,427	2,695	1998	2005	35
Berkshire of Castleton	Indianapolis	IN	—	1,280	11,515	—	1,280	11,515	12,795	4,413	8,382	1986	2005	35
Sterling House of Marion	Marion	IN	—	207	3,570	—	207	3,570	3,777	1,354	2,423	1998	2005	35
Sterling House of Portage	Portage	IN	—	128	3,649	—	128	3,649	3,777	1,384	2,393	1999	2005	35
Sterling House of Richmond	Richmond	IN	—	495	4,124	—	495	4,124	4,619	1,564	3,055	1998	2005	35

Edgar Filing: VENTAS INC - Form 10-K

Sterling House of Derby Clare	Derby	KS	—	440	4,422	—	440	4,422	4,862	645	4,217	1994	2011	35
Bridge of Leawood	Leawood	KS	3,582	117	5,127	—	117	5,127	5,244	1,944	3,300	2000	2005	35

149

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	City	State / Province	Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Total	Accumulated Depreciation	NBV	Year of Construction	Year Acquired	L. W. D. S. is
				Land	Buildings	Costs	Land	Buildings	and						
Sterling House of Salina II	Salina	KS	—	300	5,657	—	300	5,657	5,957	830	5,127	1996	2011	35	
Clare Bridge Cottage of Topeka	Topeka	KS	4,797	370	6,825	—	370	6,825	7,195	2,588	4,607	2000	2005	35	
Sterling House of Wellington	Wellington	KS	—	310	2,434	—	310	2,434	2,744	389	2,355	1994	2011	35	
Emeritus at Farm Pond	Framingham	MA	—	5,819	33,361	2,430	5,819	35,791	41,610	10,986	30,624	1999	2004	35	
Emeritus at Cape Cod (WhiteHall)	Hyannis	MA	—	1,277	9,063	—	1,277	9,063	10,340	2,850	7,490	1999	2005	35	
River Bay Club	Quincy	MA	—	6,101	57,862	—	6,101	57,862	63,963	21,934	42,029	1986	2005	35	
Woven Hearts of Davison	Davison	MI	—	160	3,189	2,543	160	5,732	5,892	1,137	4,755	1997	2011	35	
Clare Bridge of Delta	Delta Township	MI	—	730	11,471	—	730	11,471	12,201	1,602	10,599	1998	2011	35	
Delta Charter Woven Hearts of Delta Charter	Delta Township	MI	—	820	3,313	—	820	3,313	4,133	649	3,484	1998	2011	35	
Clare Bridge of Farmington Hills I	Farmington Hills	MI	—	580	10,497	—	580	10,497	11,077	1,650	9,427	1994	2011	35	
Clare Bridge of Farmington Hills II	Farmington Hills	MI	—	700	10,246	—	700	10,246	10,946	1,672	9,274	1994	2011	35	
Wynwood of Meridian Lansing II	Haslett	MI	—	1,340	6,134	—	1,340	6,134	7,474	973	6,501	1998	2011	35	
Clare Bridge of Grand Blanc I	Holly	MI	—	450	12,373	—	450	12,373	12,823	1,736	11,087	1998	2011	35	
Wynwood of Grand Blanc II	Holly	MI	—	620	14,627	—	620	14,627	15,247	2,080	13,167	1998	2011	35	
Wynwood of Northville	Northville	MI	7,055	407	6,068	—	407	6,068	6,475	2,301	4,174	1996	2005	35	
Clare Bridge of Troy I	Troy	MI	—	630	17,178	—	630	17,178	17,808	2,376	15,432	1998	2011	35	
Wynwood of Troy II	Troy	MI	—	950	12,503	—	950	12,503	13,453	1,865	11,588	1998	2011	35	
	Utica	MI	—	1,142	11,808	—	1,142	11,808	12,950	4,477	8,473	1996	2005	35	

Edgar Filing: VENTAS INC - Form 10-K

Wynwood of Utica																	
Clare Bridge of Utica	Utica	MI	—	700	8,657	—	700	8,657	9,357	1,290	8,067	1995	2011	33			
Sterling House of Blaine	Blaine	MN	—	150	1,675	—	150	1,675	1,825	635	1,190	1997	2005	33			
Clare Bridge of Eden Prairie	Eden Prairie	MN	—	301	6,228	—	301	6,228	6,529	2,361	4,168	1998	2005	33			
Woven Hearts of Faribault	Faribault	MN	—	530	1,085	—	530	1,085	1,615	201	1,414	1997	2011	33			
Sterling House of Inver Grove Heights	Inver Grove Heights	MN	2,791	253	2,655	—	253	2,655	2,908	1,007	1,901	1997	2005	33			
Woven Hearts of Mankato	Mankato	MN	—	490	410	—	490	410	900	145	755	1996	2011	33			
Edina Park Plaza	Minneapolis	MN	15,040	3,621	33,141	22,412	3,621	55,553	59,174	12,655	46,519	1998	2005	33			
Clare Bridge of North Oaks	North Oaks	MN	—	1,057	8,296	—	1,057	8,296	9,353	3,145	6,208	1998	2005	33			
Clare Bridge of Plymouth	Plymouth	MN	—	679	8,675	—	679	8,675	9,354	3,289	6,065	1998	2005	33			
Woven Hearts of Sauk Rapids	Sauk Rapids	MN	—	480	3,178	—	480	3,178	3,658	474	3,184	1997	2011	33			
Woven Hearts of Wilmar	Wilmar	MN	—	470	4,833	—	470	4,833	5,303	682	4,621	1997	2011	33			
Woven Hearts of Winona	Winona	MN	—	800	1,390	—	800	1,390	2,190	402	1,788	1997	2011	33			
The Solana West County	Ballwin	MO	—	3,100	35,074	16	3,100	35,090	38,190	1,601	36,589	2012	2014	33			
Clare Bridge of Cary	Cary	NC	—	724	6,466	—	724	6,466	7,190	2,451	4,739	1997	2005	33			
Sterling House of Hickory	Hickory	NC	—	330	10,981	—	330	10,981	11,311	1,537	9,774	1997	2011	33			
Clare Bridge of Winston-Salem	Winston-Salem	NC	—	368	3,497	—	368	3,497	3,865	1,326	2,539	1997	2005	33			

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life or Which Depreciated in Income Statement is Computed
	City	State / Province		Land	Buildings and Improvements	Costs Capitalized and Subsequent Improvements to Acquisition	Land	Buildings and Improvements	Total					
Brendenwood	Voorhees Township	NJ	17,538	3,158	29,909	—	3,158	29,909	33,067	11,340	21,727	1987	2005	35 years
Clare Bridge of Westampton	Westampton	NJ	—	881	4,741	—	881	4,741	5,622	1,798	3,824	1997	2005	35 years
Sterling House of Deptford	Woodbury	NJ	—	1,190	5,482	—	1,190	5,482	6,672	855	5,817	1998	2011	35 years
Ponce de Leon	Santa Fe	NM	—	—	28,178	—	—	28,178	28,178	10,424	17,754	1986	2005	35 years
Wynwood of Kenmore	Buffalo	NY	13,154	1,487	15,170	—	1,487	15,170	16,657	5,751	10,906	1995	2005	35 years
Villas of Sherman Brook	Clinton	NY	—	947	7,528	—	947	7,528	8,475	2,854	5,621	1991	2005	35 years
Wynwood of Liberty (Manlius)	Manlius	NY	—	890	28,237	—	890	28,237	29,127	3,870	25,257	1994	2011	35 years
Clare Bridge of Perinton	Pittsford	NY	—	611	4,066	—	611	4,066	4,677	1,541	3,136	1997	2005	35 years
The Gables at Brighton	Rochester	NY	—	1,131	9,498	—	1,131	9,498	10,629	3,695	6,934	1988	2005	35 years
Clare Bridge of Niskayuna	Schenectady	NY	—	1,021	8,333	—	1,021	8,333	9,354	3,159	6,195	1997	2005	35 years
Wynwood of Niskayuna	Schenectady	NY	16,487	1,884	16,103	—	1,884	16,103	17,987	6,105	11,882	1996	2005	35 years
Villas of Summerfield	Syracuse	NY	—	1,132	11,434	—	1,132	11,434	12,566	4,335	8,231	1991	2005	35 years
Clare Bridge of Williamsville	Williamsville	NY	6,800	839	3,841	—	839	3,841	4,680	1,456	3,224	1997	2005	35 years
Sterling House of Alliance	Alliance	OH	2,222	392	6,283	—	392	6,283	6,675	2,382	4,293	1998	2005	35 years
Clare Bridge Cottage of Austintown	Austintown	OH	—	151	3,087	—	151	3,087	3,238	1,170	2,068	1999	2005	35 years
Sterling House of	Barberton	OH	—	440	10,884	—	440	10,884	11,324	1,525	9,799	1997	2011	35 years

Edgar Filing: VENTAS INC - Form 10-K

Barberton Sterling House of Beaver Creek	Beavercreek	OH	—	587	5,381	—	587	5,381	5,968	2,040	3,928	1998	2005	35 year
Sterling House of Englewood (OH)	Clayton	OH	—	630	6,477	—	630	6,477	7,107	958	6,149	1997	2011	35 year
Sterling House of Westerville	Columbus	OH	1,829	267	3,600	—	267	3,600	3,867	1,365	2,502	1999	2005	35 year
Sterling House of Greenville	Greenville	OH	—	490	4,144	—	490	4,144	4,634	722	3,912	1997	2011	35 year
Sterling House of Lancaster	Lancaster	OH	—	460	4,662	—	460	4,662	5,122	725	4,397	1998	2011	35 year
Sterling House of Marion	Marion	OH	—	620	3,306	—	620	3,306	3,926	555	3,371	1998	2011	35 year
Sterling House of Salem	Salem	OH	—	634	4,659	—	634	4,659	5,293	1,766	3,527	1998	2005	35 year
Sterling House of Springdale	Springdale	OH	—	1,140	9,134	—	1,140	9,134	10,274	1,300	8,974	1997	2011	35 year
Sterling House of Bartlesville	Bartlesville	OK	—	250	10,529	—	250	10,529	10,779	1,451	9,328	1997	2011	35 year
Sterling House of Bethany	Bethany	OK	—	390	1,499	—	390	1,499	1,889	274	1,615	1994	2011	35 year
Sterling House of Broken Arrow	Broken Arrow	OK	—	940	6,312	6,410	1,873	11,789	13,662	1,485	12,177	1996	2011	35 year
Forest Grove Residential Community	Forest Grove	OR	—	2,320	9,633	—	2,320	9,633	11,953	1,512	10,441	1994	2011	35 year
The Heritage at Mt. Hood McMinnville	Gresham	OR	—	2,410	9,093	—	2,410	9,093	11,503	1,427	10,076	1988	2011	35 year
Residential Estates	McMinnville	OR	1,552	1,230	7,561	—	1,230	7,561	8,791	1,317	7,474	1989	2011	35 year
Sterling House of Denton	Denton	TX	—	1,750	6,712	—	1,750	6,712	8,462	968	7,494	1996	2011	35 year
Sterling House of Ennis	Ennis	TX	—	460	3,284	—	460	3,284	3,744	520	3,224	1996	2011	35 year
	Kerrville	TX	—	460	8,548	—	460	8,548	9,008	1,200	7,808	1997	2011	35 year

Sterling House of Kerrville	Lancaster	TX	—	410	1,478	—	410	1,478	1,888	295	1,593	1997	2011	35 year
Sterling House of Lancaster	Paris	TX	—	360	2,411	—	360	2,411	2,771	415	2,356	1996	2011	35 year
Sterling House of San Antonio	San Antonio	TX	—	1,400	10,051	—	1,400	10,051	11,451	1,433	10,018	1997	2011	35 year

151

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year Constructed
	City	State / Province		Land and Improvements	Buildings Improvements	Costs Capitalized and Subsequent to Acquisition	Land and Improvements	Buildings Improvements	Total			
Sterling House of Temple	Temple	TX	—	330	5,081	—	330	5,081	5,411	770	4,641	1997
Emeritus at Ridgewood Gardens	Salem	VA	—	1,900	16,219	—	1,900	16,219	18,119	5,743	12,376	1998
Clare Bridge of Lynnwood	Lynnwood	WA	—	1,219	9,573	—	1,219	9,573	10,792	3,630	7,162	1999
Clare Bridge of Puyallup	Puyallup	WA	9,587	1,055	8,298	—	1,055	8,298	9,353	3,146	6,207	1998
Columbia Edgewater	Richland	WA	—	960	23,270	—	960	23,270	24,230	3,360	20,870	1990
Park Place Crossings at Allenmore	Spokane	WA	—	1,622	12,895	—	1,622	12,895	14,517	5,079	9,438	1915
Union Park at Allenmore	Tacoma	WA	—	620	16,186	—	620	16,186	16,806	2,257	14,549	1997
Crossings at Yakima	Tacoma	WA	—	1,710	3,326	—	1,710	3,326	5,036	754	4,282	1988
Sterling House of Fond du Lac	Yakima	WA	—	860	15,276	—	860	15,276	16,136	2,197	13,939	1998
Clare Bridge of Kenosha	Fond du Lac	WI	—	196	1,603	—	196	1,603	1,799	608	1,191	2000
Woven Hearts of Kenosha	Kenosha	WI	—	551	5,431	2,772	551	8,203	8,754	2,643	6,111	2000
Clare Bridge Cottage of La Crosse	Kenosha	WI	—	630	1,694	—	630	1,694	2,324	283	2,041	1997
Sterling House of La Crosse	La Crosse	WI	—	621	4,056	1,126	621	5,182	5,803	1,775	4,028	2004
Sterling House of Middleton	La Crosse	WI	—	644	5,831	2,637	644	8,468	9,112	2,768	6,344	1998
Woven Hearts of Onalaska	Middleton	WI	—	360	5,041	—	360	5,041	5,401	714	4,687	1997
Woven Hearts of Oshkosh	Neenah	WI	—	340	1,030	—	340	1,030	1,370	194	1,176	1990
Woven Hearts of Sun Prairie	Onalaska	WI	—	250	4,949	—	250	4,949	5,199	697	4,502	1995
TOTAL FOR BROOKDALE	Oshkosh	WI	—	160	1,904	—	160	1,904	2,064	310	1,754	1990
	Sun Prairie	WI	—	350	1,131	—	350	1,131	1,481	207	1,274	1994
			246,461	190,934	1,803,345	66,907	191,867	1,869,319	2,061,186	562,297	1,498,889	



SENIORS  
HOUSING  
COMMUNITIES  
SUNRISE  
SENIORS  
HOUSING  
COMMUNITIES

Sunrise of Chandler	Chandler	AZ	—	4,344	14,455	448	4,439	14,808	19,247	1,980	17,267	2007
Sunrise of Scottsdale	Scottsdale	AZ	—	2,229	27,575	511	2,255	28,060	30,315	7,375	22,940	2007
Sunrise of River Road	Tucson	AZ	—	2,971	12,399	102	2,971	12,501	15,472	1,545	13,927	2008
Sunrise of Lynn Valley	Vancouver	BC	—	11,759	37,424	(13,159)	8,445	27,579	36,024	7,210	28,814	2002
Sunrise of Vancouver	Vancouver	BC	—	6,649	31,937	313	6,661	32,238	38,899	8,746	30,153	2005
Sunrise of Victoria	Victoria	BC	—	8,332	29,970	(10,044)	5,999	22,259	28,258	5,924	22,334	2001
Sunrise at La Costa	Carlsbad	CA	—	4,890	20,590	1,276	4,960	21,796	26,756	6,293	20,463	1999
Sunrise of Carmichael	Carmichael	CA	—	1,269	14,598	247	1,269	14,845	16,114	1,903	14,211	2009
Sunrise of Fair Oaks	Fair Oaks	CA	—	1,456	23,679	1,680	2,271	24,544	26,815	6,792	20,023	2001
Sunrise of Mission Viejo	Mission Viejo	CA	—	3,802	24,560	1,234	3,827	25,769	29,596	7,162	22,434	1998
Sunrise at Canyon Crest	Riverside	CA	—	5,486	19,658	1,531	5,530	21,145	26,675	5,801	20,874	2006
Sunrise of Rocklin	Rocklin	CA	—	1,378	23,565	731	1,411	24,263	25,674	6,442	19,232	2007
Sunrise of San Mateo	San Mateo	CA	—	2,682	35,335	1,320	2,695	36,642	39,337	9,672	29,665	1999
Sunrise of Sunnyvale	Sunnyvale	CA	—	2,933	34,361	821	2,948	35,167	38,115	9,330	28,785	2000
Sunrise at Sterling Canyon	Valencia	CA	—	3,868	29,293	4,146	3,995	33,312	37,307	9,469	27,838	1998

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location	State / Province	Initial Cost to Company		Gross Amount Carried at Close of Period		Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed	
			Land	Buildings and Improvements	Capitalized Costs	Land and Buildings and Improvements						Total
Sunrise of Westlake Village	Westlake Village	CA	4,935,307	22,903	5,006,315	36,560,836	28,197,200	2004	2007	35 years		
Sunrise at Yorba Linda	Yorba Linda	CA	1,689,252	401,219	1,755,263	28,148,695	21,196,200	2002	2007	35 years		
Sunrise at Cherry Creek	Denver	CO	1,621,283	701,060	1,703,293	31,051,790	23,147,200	2000	2007	35 years		
Sunrise at Pinehurst	Denver	CO	1,417,308	851,727	1,596,323	34,029,070	24,959,198	1998	2007	35 years		
Sunrise at Orchard	Littleton	CO	1,813,221	831,210	1,846,233	25,206,656	18,637,197	1997	2007	35 years		
Sunrise of Westminster	Westminster	CO	2,649,162	431,387	2,686,175	32,027,948	15,433,200	2000	2007	35 years		
Sunrise of Stamford	Stamford	CT	4,612,285	331,518	4,648,301	534,663,848	26,225,199	1999	2007	35 years		
Sunrise of Jacksonville	Jacksonville	FL	2,390,176	711,119	2,405,177	20,180,314	17,866,200	2009	2012	35 years		
Sunrise of Ivey Ridge	Alpharetta	GA	1,507,185	161,108	1,513,196	18,211,315	15,664,198	1998	2007	35 years		
Sunrise of Huntcliff I	Atlanta	GA	4,232,661	15,067	4,185,812	75,854,602	21,207,642	1987	2007	35 years		
Sunrise of Huntcliff II	Atlanta	GA	2,154,171	137,650	2,160,187	18,209,415	15,352,198	1998	2007	35 years		
Sunrise at East Cobb	Marietta	GA	1,797,234	201,346	1,799,247	26,563,678	19,780,197	1997	2007	35 years		
Sunrise of Barrington	Barrington	IL	859	15,085	378	867	15,455	16,322,008	14,314,200	2007	2012	35 years
Sunrise of Bloomingdale	Bloomington	IL	1,287,386	251,523	1,382,405	341,435	10,637,307	30,798,200	2000	2007	35 years	
Sunrise of Buffalo Grove	Buffalo Grove	IL	2,154,280	211,040	2,272,289	31,215,793	23,282,199	1999	2007	35 years		
Sunrise of Lincoln Park	Chicago	IL	3,485,266	829	3,504,274	27,31,001	7,111	23,890,200	2003	2007	35 years	
Sunrise of Naperville	Naperville	IL	1,946,285	382,435	1,995,309	24,32,919	18,374	24,545,199	1999	2007	35 years	
Sunrise of Palos Park	Palos Park	IL	2,363,422	205,927	2,369,433	12,645,495	11,475,340	20,200	2001	2007	35 years	
Sunrise of Park Ridge	Park Ridge	IL	5,533,395	571,906	5,630,411	36,46,996	10,910,360	86,199	1998	2007	35 years	

Edgar Filing: VENTAS INC - Form 10-K

Sunrise of Willowbrook	Willowbrook	IL	1,454,607,382,142	2,047,622,287,643,334	14,882,494,452,2000	2007	35 years
Sunrise of Old Meridian	Carmel	IN	8,550,317,462,217	8,550,319,634,051,341,27	36,386,2009	2012	35 years
Sunrise of Leawood	Leawood	KS	651 16,401,438	768 16,722,17,490,1,999	15,491,2006	2012	35 years
Sunrise of Overland Park	Overland Park	KS	650 11,015,350	660 11,355,12,015,1,506	10,509,2007	2012	35 years
Sunrise of Baton Rouge	Baton Rouge	LA	1,212,23,547,1,267	1,321,24,705,26,026,6,625	19,401,2000	2007	35 years
Sunrise of Arlington	Arlington	MA	86 34,393,846	107 35,218,35,325,9,631	25,694,2001	2007	35 years
Sunrise of Norwood	Norwood	MA	2,230,30,968,1,642	2,306,32,534,34,840,8,683	26,157,1997	2007	35 years
Sunrise of Columbia	Columbia	MD	1,780,23,083,1,853	1,855,24,861,26,716,6,804	19,912,1996	2007	35 years
Sunrise of Rockville	Rockville	MD	1,039,39,216,1,634	1,066,40,823,41,889,10,443,31,446	1997	2007	35 years
Sunrise of Bloomfield Hills	Bloomfield Hills	MI	3,736,27,657,1,613	3,817,29,189,33,006,7,745	25,261,2006	2007	35 years
Sunrise of Cascade	Grand Rapids	MI	1,273,21,782,262	1,284,22,033,23,317,2,739	20,578,2007	2012	35 years
Sunrise of Northville	Plymouth	MI	1,445,26,090,985	1,525,26,995,28,520,7,472	21,048,1999	2007	35 years
Sunrise of Rochester	Rochester	MI	2,774,38,666,1,105	2,841,39,704,42,545,10,510,32,035	1998	2007	35 years
Sunrise of Troy	Troy	MI	1,758,23,727,645	1,860,24,270,26,130,6,686	19,444,2001	2007	35 years
Sunrise of Edina	Edina	MN	3,181,24,224,2,538	3,270,26,673,29,943,7,286	22,657,1999	2007	35 years
Sunrise on Providence	Charlotte	NC	1,976,19,472,2,028	1,988,21,488,23,476,5,714	17,762,1999	2007	35 years
Sunrise at North Hills	Raleigh	NC	749 37,091,3,504	762 40,582,41,344,10,864,30,480	2000	2007	35 years
Sunrise of East Brunswick	East Brunswick	NJ	2,784,26,173,1,760	3,047,27,670,30,717,7,885	22,832,1999	2007	35 years

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Land and Buildings Subsequent to Acquisition	Land and Buildings Improvements	Total	Accumulated Depreciation	Year of Construction	Year Acquired	Life of Which Depreciation is Computed	
	City	State / Province		Land	Buildings	Costs Capitalized								
Sunrise of Jackson	Jackson	NJ	—	4,009	15,029	304	4,014	15,328	19,342	2,074	17,268	2008	2012	35 years
Sunrise of Morris Plains	Morris Plains	NJ	18,165	1,492	32,052	1,709	1,517	33,736	35,253	8,956	26,297	1997	2007	35 years
Sunrise of Old Tappan	Old Tappan	NJ	16,869	2,985	36,795	1,639	3,042	38,377	41,419	10,195	31,224	1997	2007	35 years
Sunrise of Wall	Wall Township	NJ	—	1,053	19,101	1,011	1,063	20,102	21,165	5,533	15,632	1999	2007	35 years
Sunrise of Wayne	Wayne	NJ	13,400	1,288	24,990	1,597	1,324	26,551	27,875	7,190	20,685	1996	2007	35 years
Sunrise of Westfield	Westfield	NJ	17,756	5,057	23,803	1,768	5,117	25,511	30,628	7,018	23,610	1996	2007	35 years
Sunrise of Woodcliff Lake	Woodcliff Lake	NJ	—	3,493	30,801	1,258	3,537	32,015	35,552	8,844	26,708	2000	2007	35 years
Sunrise of North Lynbrook	Lynbrook	NY	—	4,622	38,087	1,672	4,700	39,681	44,381	11,128	33,253	1999	2007	35 years
Sunrise at Fleetwood	Mount Vernon	NY	—	4,381	28,434	1,978	4,400	30,393	34,793	8,353	26,440	1999	2007	35 years
Sunrise of New City	New City	NY	—	1,906	27,323	1,520	1,950	28,799	30,749	7,817	22,932	1999	2007	35 years
Sunrise of Smithtown	Smithtown	NY	—	2,853	25,621	2,001	3,038	27,437	30,475	8,036	22,439	1999	2007	35 years
Sunrise of Staten Island	Staten Island	NY	—	7,237	23,910	151	7,288	24,010	31,298	8,458	22,840	2006	2007	35 years
Sunrise at Parma	Cleveland	OH	—	695	16,641	1,085	890	17,531	18,421	4,791	13,630	2000	2007	35 years
Sunrise of Cuyahoga Falls	Cuyahoga Falls	OH	—	626	10,239	1,386	724	11,527	12,251	3,176	9,075	2000	2007	35 years
Sunrise of Aurora	Aurora	ON	—	1,570	36,113	(9,936)	1,133	26,614	27,747	7,065	20,682	2002	2007	35 years
Sunrise of Burlington	Burlington	ON	—	1,173	24,448	371	1,190	24,802	25,992	6,465	19,527	2001	2007	35 years
Sunrise of Unionville	Markham	ON	—	2,322	41,140	(11,229)	1,722	30,511	32,233	8,007	24,226	2000	2007	35 years
	Mississauga	ON	—	3,554	33,631	(9,614)	2,586	24,985	27,571	6,521	21,050	2000	2007	35 years

Edgar Filing: VENTAS INC - Form 10-K

Sunrise of Mississauga	Mississauga	ON	—	1,957,270,207	(7,618)	1,407,199,522	21,359,555	15,804	2007	2007	35 years			
Sunrise of Erin Mills	Oakville	ON	—	2,753,374,895	547	2,755,380,344	40,789,817	30,972	2002	2007	35 years			
Sunrise of Richmond Hill	Richmond Hill	ON	—	2,155,412,254	(11,479)	1,553,303,773	31,930,783	24,096	2002	2007	35 years			
Thorne Mill of Steeles	Vaughan	ON	—	2,563,575,131	(13,988)	1,063,450,254	46,088	10,866	35,222	2003	2007	35 years		
Sunrise of Windsor	Windsor	ON	—	1,813,208,824	442	1,832,213,052	23,137,563	17,504	2001	2007	35 years			
Sunrise of Abington	Abington	PA	22,819	1,838,536,603	3,883	1,980,574,015	59,381	14,930	44,451	1997	2007	35 years		
Sunrise of Blue Bell	Blue Bell	PA	—	1,765,239,202	2,149	1,827,260,072	27,834	7,270	20,564	2006	2007	35 years		
Sunrise of Exton	Exton	PA	—	1,123,177,651	1,500	1,187,192,012	20,388	5,312	15,076	2000	2007	35 years		
Sunrise of Haverford	Haverford	PA	7,159	941	25,872	1,738	962	27,589	28,551	7,340	21,211	1997	2007	35 years
Sunrise at Granite Run	Media	PA	11,019	1,272	31,781	2,098	1,372	33,779	35,151	8,893	26,258	1997	2007	35 years
Sunrise of Lower Makefield	Morrisville	PA	—	3,165,213,373	359	3,165,216,962	4,861	2,796	22,065	2008	2012	35 years		
Sunrise of Westtown	West Chester	PA	—	1,547,229,961	1,383	1,570,243,562	25,926	7,073	18,853	1999	2007	35 years		
Sunrise of Hillcrest	Dallas	TX	—	2,616,276,805	562	2,626,282,323	30,858	7,639	23,219	2006	2007	35 years		
Sunrise of Fort Worth	Fort Worth	TX	—	2,024,185,875	539	2,082,190,682	21,150	2,454	18,696	2007	2012	35 years		
Sunrise of Frisco	Frisco	TX	—	2,523,145,471	189	2,535,147,241	17,259	1,694	15,565	2009	2012	35 years		
Sunrise of Cinco Ranch	Katy	TX	—	2,512,216,004	452	2,550,220,142	24,564	2,782	21,782	2007	2012	35 years		
Sunrise of Holladay	Holladay	UT	—	2,542,447,714	435	2,577,451,714	47,748	5,614	42,134	2008	2012	35 years		
Sunrise of Sandy	Sandy	UT	—	2,576,229,871	155	2,618,231,002	25,718	6,359	19,359	2007	2007	35 years		
Sunrise of Alexandria	Alexandria	VA	—	88	14,811	1,431	176	16,154	16,330	4,961	11,369	1998	2007	35 years
Sunrise of Richmond	Richmond	VA	—	1,120,174,461	1,136	1,149,185,531	19,702	5,307	14,395	1999	2007	35 years		
Sunrise of Bon Air	Richmond	VA	—	2,047,220,793	390	2,032,224,842	24,516	2,918	21,598	2008	2012	35 years		

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year Cons
	City	State / Province		Land	Buildings	Costs	Land	Buildings	Total			
				and	Improvements	Capitalized and	and	Improvements				
				Improvements	Improvements	Subsequent to Acquisition	Improvements	Improvements				
Sunrise of Springfield	Springfield	VA	8,198	4,440	18,834	2,164	4,466	20,972	25,438	5,723	19,715	1997
TOTAL FOR SUNRISE SENIORS HOUSING COMMUNITIES ATRIA SENIORS HOUSING COMMUNITIES			115,385	245,515	2,532,176	30,476	240,790	2,567,377	2,808,167	647,355	2,160,812	
Arbour Lake	Calgary	AB	—	2,512	39,188	(6,592)	2,116	32,992	35,108	1,559	33,549	2003
Canyon Meadows	Calgary	AB	—	1,617	30,803	(4,944)	1,358	26,118	27,476	1,270	26,206	1995
Churchill Manor	Edmonton	AB	—	2,865	30,482	(4,969)	2,406	25,972	28,378	1,274	27,104	1999
View at Lethbridge	Lethbridge	AB	—	2,503	24,770	(4,211)	2,102	20,960	23,062	1,105	21,957	2007
Victoria Park	Red Deer	AB	8,194	1,188	22,554	(3,325)	998	19,419	20,417	1,018	19,399	1999
Ironwood Estates	St. Albert	AB	—	3,639	22,519	(3,791)	3,056	19,311	22,367	1,011	21,356	1998
Atria Regency	Mobile	AL	—	950	11,897	1,036	953	12,930	13,883	2,584	11,299	1996
Atria Chandler Villas	Chandler	AZ	—	3,650	8,450	1,121	3,715	9,506	13,221	2,602	10,619	1988
Atria Sierra Pointe	Scottsdale	AZ	—	10,930	65,372	938	10,952	66,288	77,240	3,188	74,052	2000
Atria Campana Del Rio	Tucson	AZ	—	5,861	37,284	1,408	5,896	38,657	44,553	7,302	37,251	1964
Atria Valley Manor	Tucson	AZ	—	1,709	60	544	1,738	575	2,313	210	2,103	1963
Atria Bell Court Gardens	Tucson	AZ	—	3,010	30,969	890	3,020	31,849	34,869	5,374	29,495	1964
Longlake Chateau	Nanaimo	BC	8,564	1,874	22,910	(3,626)	1,574	19,584	21,158	1,042	20,116	1990
Prince George	Prince George	BC	8,431	2,066	22,761	(3,903)	1,735	19,189	20,924	1,034	19,890	2005
The Victorian	Victoria	BC	—	3,419	16,351	(2,957)	2,871	13,942	16,813	782	16,031	1988
Victorian at McKenzie	Victoria	BC	—	4,801	25,712	(4,688)	4,031	21,794	25,825	1,124	24,701	2003
Atria Burlingame	Burlingame	CA	7,152	2,494	12,373	998	2,523	13,342	15,865	2,455	13,410	1977
Atria Las Posas	Camarillo	CA	—	4,500	28,436	689	4,508	29,117	33,625	4,834	28,791	1997
Atria Carmichael Oaks	Carmichael	CA	18,684	2,118	49,694	1,264	2,134	50,942	53,076	4,617	48,459	1992
Atria El Camino Gardens	Carmichael	CA	—	6,930	32,318	8,915	6,971	41,192	48,163	5,984	42,179	1984

## Edgar Filing: VENTAS INC - Form 10-K

Atria Covina	Covina	CA	—	170	4,131	565	250	4,616	4,866	1,076	3,790	1977
Atria Daly City	Daly City	CA	7,291	3,090	13,448	1,003	3,099	14,442	17,541	2,540	15,001	1975
Atria Covell Gardens	Davis	CA	18,171	2,163	39,657	7,856	2,382	47,294	49,676	8,284	41,392	1987
Atria Encinitas	Encinitas	CA	—	5,880	9,212	864	5,922	10,034	15,956	2,057	13,899	1984
Atria Escondido	Escondido	CA	—	1,196	7,155	166	1,196	7,321	8,517	505	8,012	2002
Atria Grass Valley	Grass Valley	CA	11,644	1,965	28,414	435	1,983	28,831	30,814	2,768	28,046	2000
Atria Golden Creek	Irvine	CA	—	6,900	23,544	936	6,924	24,456	31,380	4,526	26,854	1985
Atria Woodbridge	Irvine	CA	—	—	5	1,372	91	1,286	1,377	305	1,072	1997
Atria Lafayette	Lafayette	CA	19,618	5,679	56,922	386	5,692	57,295	62,987	4,946	58,041	2007
Atria Del Sol	Mission Viejo	CA	—	3,500	12,458	8,559	3,716	20,801	24,517	2,584	21,933	1985
Atria Tamalpais Creek	Novato	CA	—	5,812	24,703	500	5,827	25,188	31,015	4,293	26,722	1978
Atria Pacific Palisades	Pacific Palisades	CA	—	4,458	17,064	1,065	4,470	18,117	22,587	5,329	17,258	2001
Atria Palm Desert	Palm Desert	CA	—	2,887	9,843	1,018	3,106	10,642	13,748	3,354	10,394	1988

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Total	Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province		Land	Buildings	Costs Capitalized and Subsequent Improvements to Acquisition	Land	Buildings	Improvements						
Atria Hacienda	Palm Desert	CA	—	6,680	85,900	2,231	6,826	87,985	94,811	13,532	81,279	1989	2011	35 years	
Atria Paradise	Paradise	CA	4,983	2,265	28,262	715	2,309	28,933	31,242	2,646	28,596	1999	2013	35 years	
Atria Del Rey	Rancho Cucamonga	CA	—	3,290	17,427	4,517	3,458	21,776	25,234	4,992	20,242	1987	2011	35 years	
Atria Collwood	San Diego	CA	—	290	10,650	751	338	11,353	11,691	2,267	9,424	1976	2011	35 years	
Atria Rancho Park	San Dimas	CA	—	4,066	14,306	1,069	4,576	14,865	19,441	3,258	16,183	1975	2011	35 years	
Atria Chateau Gardens	San Jose	CA	—	39	487	554	39	1,041	1,080	616	464	1977	2011	35 years	
Atria Willow Glen	San Jose	CA	—	8,521	43,168	2,097	8,556	45,230	53,786	6,412	47,374	1976	2011	35 years	
Atria Chateau San Juan	San Juan Capistrano	CA	—	5,110	29,436	8,027	5,305	37,268	42,573	8,173	34,400	1985	2011	35 years	
Atria Hillsdale	San Mateo	CA	—	5,240	15,956	1,384	5,251	17,329	22,580	2,996	19,584	1986	2011	35 years	
Atria Bayside Landing	Stockton	CA	—	—	467	456	—	923	923	581	342	1998	2011	35 years	
Atria Sunnyvale	Sunnyvale	CA	—	6,120	30,068	4,117	6,217	34,088	40,305	5,498	34,807	1977	2011	35 years	
Atria Tarzana	Tarzana	CA	—	960	47,547	520	968	48,059	49,027	4,021	45,006	2008	2013	35 years	
Atria Vintage Hills	Temecula	CA	—	4,674	44,341	1,160	4,784	45,391	50,175	4,391	45,784	2000	2013	35 years	
Atria Grand Oaks	Thousand Oaks	CA	22,350	5,994	50,309	444	6,044	50,703	56,747	4,759	51,988	2002	2013	35 years	
Atria Hillcrest	Thousand Oaks	CA	—	6,020	25,635	9,492	6,612	34,535	41,147	7,045	34,102	1987	2011	35 years	
Atria Montego Heights	Walnut Creek	CA	—	6,910	15,797	14,523	7,535	29,695	37,230	4,591	32,639	1978	2011	35 years	



Edgar Filing: VENTAS INC - Form 10-K

Atria Valley View	Walnut Creek	CA	—	7,139	53,914	2,343	7,171	56,225	63,396	13,463	49,933	1977	2011	35 years
Atria Applewood	Lakewood	CO	—	3,656	48,657	331	3,675	48,969	52,644	4,765	47,879	2008	2013	35 years
Atria Inn at Lakewood	Lakewood	CO	—	6,281	50,095	1,127	6,311	51,192	57,503	7,852	49,651	1999	2011	35 years
Atria Vistas in Longmont	Longmont	CO	—	2,807	24,877	374	2,815	25,243	28,058	3,279	24,779	2009	2012	35 years
Atria Darien	Darien	CT	19,494	653	37,587	3,991	816	41,415	42,231	6,737	35,494	1997	2011	35 years
Atria Larson Place	Hamden	CT	—	1,850	16,098	1,106	1,873	17,181	19,054	3,259	15,795	1999	2011	35 years
Atria Greenridge Place	Rocky Hill	CT	—	2,170	32,553	1,412	2,388	33,747	36,135	5,430	30,705	1998	2011	35 years
Atria Stamford	Stamford	CT	36,272	1,200	62,432	3,474	1,373	65,733	67,106	10,775	56,331	1975	2011	35 years
Atria Stratford	Stratford	CT	—	3,210	27,865	1,067	3,210	28,932	32,142	5,122	27,020	1999	2011	35 years
Atria Crossroads Place	Waterford	CT	—	2,401	36,495	7,290	2,552	43,634	46,186	6,721	39,465	2000	2011	35 years
Atria Hamilton Heights	West Hartford	CT	—	3,120	14,674	2,136	3,154	16,776	19,930	3,701	16,229	1904	2011	35 years
Atria Windsor Woods	Hudson	FL	—	1,610	32,432	1,407	1,661	33,788	35,449	6,145	29,304	1988	2011	35 years
Atria Baypoint Village	Hudson	FL	15,436	2,083	28,841	4,345	2,259	33,010	35,269	6,475	28,794	1986	2011	35 years
Atria San Pablo	Jacksonville	FL	5,596	1,620	14,920	678	1,642	15,576	17,218	2,614	14,604	1999	2011	35 years
Atria at St. Joseph's	Jupiter	FL	16,115	5,520	30,720	612	5,549	31,303	36,852	2,945	33,907	2007	2013	35 years
Atria Meridian	Lake Worth	FL	—	—	10	1,169	30	1,149	1,179	307	872	1986	2012	35 years
Atria Heritage at Lake Forest	Sanford	FL	—	3,589	32,586	2,618	3,844	34,949	38,793	5,553	33,240	2002	2011	35 years
Atria Evergreen Woods	Spring Hill	FL	—	2,370	28,371	2,859	2,518	31,082	33,600	6,251	27,349	1981	2011	35 years
Atria North Point	Alpharetta	GA	41,724	4,830	78,318	775	4,853	79,070	83,923	4,772	79,151	2007	2014	35 years
Atria Buckhead	Atlanta	GA	—	3,660	5,274	673	3,683	5,924	9,607	1,443	8,164	1996	2011	35 years
Atria Mableton	Austell	GA	—	1,911	18,879	227	1,942	19,075	21,017	1,879	19,138	2000	2013	35 years

Atria

Johnson  
Ferry

Marietta

GA

—

990 6,453 363

995

6,811 7,806

1,327 6,479 1995

2011

35 years

156

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location City	State / Province	Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	Year of Construction	Year Acquired	Life in Years	
				Land Improvements	Building Improvements	Costs Capitalized Subsequent to Acquisition	Land and Improvements	Buildings Improvements	Total					
Atria Tucker	Tucker	GA	—	1,103	20,679	275	1,115	20,942	22,057	2,030	20,027	2000	2013	35
Atria Glen Ellyn	Glen Ellyn	IL	—	2,455	34,064	1,849	2,486	35,882	38,368	9,799	28,569	2000	2007	35
Atria Newburgh	Newburgh	IN	—	1,150	22,880	499	1,150	23,379	24,529	3,787	20,742	1998	2011	35
Atria Hearthstone East	Topeka	KS	—	1,150	20,544	756	1,171	21,279	22,450	3,748	18,702	1998	2011	35
Atria Hearthstone West	Topeka	KS	—	1,230	28,379	1,826	1,230	30,205	31,435	5,555	25,880	1987	2011	35
Atria Highland Crossing	Covington	KY	—	1,677	14,393	1,203	1,689	15,584	17,273	3,262	14,011	1988	2011	35
Atria Summit Hills	Crestview Hills	KY	—	1,780	15,769	698	1,789	16,458	18,247	3,020	15,227	1998	2011	35
Atria Elizabethtown	Elizabethtown	KY	—	850	12,510	486	869	12,977	13,846	2,238	11,608	1996	2011	35
Atria St. Matthews	Louisville	KY	—	939	9,274	627	948	9,892	10,840	2,408	8,432	1998	2011	35
Atria Stony Brook	Louisville	KY	—	1,860	17,561	582	1,888	18,115	20,003	3,238	16,765	1999	2011	35
Atria Springdale	Louisville	KY	—	1,410	16,702	743	1,410	17,445	18,855	3,139	15,716	1999	2011	35
Atria Marland Place	Andover	MA	—	1,831	34,592	18,612	1,984	53,051	55,035	7,581	47,454	1996	2011	35
Atria Longmeadow Place	Burlington	MA	—	5,310	58,021	1,093	5,383	59,041	64,424	8,948	55,476	1998	2011	35
Atria Fairhaven (Alden)	Fairhaven	MA	—	1,100	16,093	602	1,117	16,678	17,795	2,725	15,070	1999	2011	35
Atria Woodbriar Place	Falmouth	MA	22,940	4,630	—	32,684	6,433	30,881	37,314	3,431	33,883	2013	2011	35
Atria Woodbriar	Falmouth	MA	—	1,970	43,693	16,799	1,974	60,488	62,462	6,640	55,822	1975	2011	35
Atria Draper Place	Hopedale	MA	—	1,140	17,794	1,173	1,154	18,953	20,107	3,155	16,952	1998	2011	35
	Newburyport	MA	—	2,774	40,645	1,089	2,809	41,699	44,508	6,305	38,203	2000	2011	35

Atria Merrimack Place	Quincy	MA	—	2,590	33,899	1,207	2,606	35,090	37,696	5,753	31,943	1999	2011	35	
Atria Marina Place	Brandon	MB	8,823	799	27,708	(4,396)	671	23,440	24,111	1,191	22,920	2001	2014	35	
Riverheights Terrace	Winnipeg	MB	—	3,047	17,821	(2,996)	2,560	15,312	17,872	901	16,971	2000	2014	35	
Amber Meadow	Winnipeg	MB	—	871	23,162	(3,572)	742	19,719	20,461	1,039	19,422	1988	2014	35	
The Westhaven	Winnipeg	MB	—	4,193	19,000	1,438	4,465	20,166	24,631	3,453	21,178	1920	2011	35	
Atria Manresa	Annapolis	MD	—	1,940	24,500	401	1,949	24,892	26,841	3,918	22,923	1995	2011	35	
Atria Salisbury	Salisbury	MD	—	1,090	23,496	709	1,104	24,191	25,295	4,067	21,228	1998	2011	35	
Atria Kennebunk	Kennebunk	ME	—	1,703	15,857	1,720	1,710	17,570	19,280	4,995	14,285	2001	2007	35	
Atria Ann Arbor	Ann Arbor	MI	—	13,545	1,440	26,260	1,255	1,495	27,460	28,955	4,901	24,054	1987	2011	35
Atria Kinghaven	Riverview	MI	—	—	8	996	23	981	1,004	204	800	1989	2012	35	
Atria Shorehaven	Sterling Heights	MI	—	—	8	996	23	981	1,004	204	800	1989	2012	35	
Ste. Anne's Court	Fredericton	NB	—	1,221	29,626	(4,781)	1,025	25,041	26,066	1,262	24,804	2002	2014	35	
Chateau De Champlain	St. John	NB	8,287	796	24,577	(3,797)	674	20,902	21,576	1,094	20,482	2002	2014	35	
Atria Merrywood	Charlotte	NC	—	1,678	36,892	2,051	1,705	38,916	40,621	6,946	33,675	1991	2011	35	
Atria Southpoint	Durham	NC	16,609	2,130	25,920	446	2,130	26,366	28,496	2,608	25,888	2009	2013	35	
Atria Oakridge	Raleigh	NC	15,406	1,482	28,838	404	1,514	29,210	30,724	2,906	27,818	2009	2013	35	
Atria Cranford	Cranford	NJ	26,052	8,260	61,411	3,011	8,344	64,338	72,682	10,747	61,935	1993	2011	35	
Atria Tinton Falls	Tinton Falls	NJ	—	6,580	13,258	1,037	6,593	14,282	20,875	3,073	17,802	1999	2011	35	
Atria Vista del Rio	Albuquerque	NM	—	—	36	1,008	57	987	1,044	227	817	1997	2012	35	
Atria Sunlake	Las Vegas	NV	—	7	732	745	7	1,477	1,484	883	601	1998	2011	35	
Atria Sutton	Las Vegas	NV	—	—	863	894	39	1,718	1,757	1,100	657	1998	2011	35	
Atria Seville	Las Vegas	NV	—	—	796	811	11	1,596	1,607	975	632	1999	2011	35	

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Land and subsequent improvements to Acquisition	Gross Amount Carried at Close of Period			Accumulated Depreciation	Year of Construction	Year Acquired in U.S.	Life in Years
	City	State / Province		Land	Buildings	Costs Capitalized		Buildings	Total	Improvements				
Atria Summit Ridge	Reno	NV	—	4	407	336	4	743	747	482	265	1997	2011	35
Atria Shaker Atria Crossgate	Albany	NY	—	1,520	29,667	797	1,626	30,358	31,984	5,018	26,966	1997	2011	35
Atria Woodlands	Ardsley	NY	46,448	7,660	65,581	1,657	7,682	67,216	74,898	10,727	64,171	2005	2011	35
Atria Bay Shore	Bay Shore	NY	15,275	4,440	31,983	1,256	4,448	33,231	37,679	5,477	32,202	1900	2011	35
Atria Briarcliff Manor	Briarcliff Manor	NY	—	6,560	33,885	1,632	6,613	35,464	42,077	6,012	36,065	1997	2011	35
Atria Riverdale	Bronx	NY	—	1,020	24,149	12,988	1,057	37,100	38,157	5,277	32,880	1999	2011	35
Atria Delmar Place	Delmar	NY	—	1,201	24,850	436	1,219	25,268	26,487	1,789	24,698	2004	2013	35
Atria East Northport	East Northport	NY	—	9,960	34,467	18,029	10,003	52,453	62,456	6,082	56,374	1996	2011	35
Atria Glen Cove	Glen Cove	NY	—	2,035	25,190	910	2,049	26,086	28,135	8,278	19,857	1997	2011	35
Atria Great Neck	Great Neck	NY	—	3,390	54,051	1,386	3,390	55,437	58,827	8,347	50,480	1998	2011	35
Atria Cutter Mill	Great Neck	NY	34,301	2,750	47,919	1,668	2,756	49,581	52,337	7,710	44,627	1999	2011	35
Atria Huntington Station	Huntington Station	NY	—	8,190	1,169	1,609	8,232	2,736	10,968	1,375	9,593	1987	2011	35
Atria Hertlin House	Lake Ronkonkoma	NY	—	7,886	16,391	1,166	7,886	17,557	25,443	2,089	23,354	2002	2012	35
Atria Lynbrook	Lynbrook	NY	—	3,145	5,489	718	3,147	6,205	9,352	1,713	7,639	1996	2011	35
Atria Tanglewood	Lynbrook	NY	25,130	4,120	37,348	672	4,142	37,998	42,140	5,915	36,225	2005	2011	35
Atria 86th Street	New York	NY	—	80	73,685	4,713	167	78,311	78,478	12,777	65,701	1998	2011	35
Atria on the Hudson	Ossining	NY	—	8,123	63,089	2,622	8,157	65,677	73,834	11,237	62,597	1972	2011	35
Atria Penfield	Penfield	NY	—	620	22,036	626	628	22,654	23,282	3,822	19,460	1972	2011	35

Edgar Filing: VENTAS INC - Form 10-K

Atria Plainview	Plainview	NY	13,099	2,480	16,060	929	2,630	16,839	19,469	3,089	16,380	2000	2011	35
Atria Rye Brook	Port Chester	NY	43,053	9,660	74,936	984	9,716	75,864	85,580	11,865	73,715	2004	2011	35
Atria Kew Gardens	Queens	NY	—	3,051	66,013	7,437	3,068	73,433	76,501	10,391	66,110	1999	2011	35
Atria Forest Hills	Queens	NY	—	2,050	16,680	635	2,050	17,315	19,365	3,058	16,307	2001	2011	35
Atria Greece	Rochester	NY	—	410	14,967	848	636	15,589	16,225	2,733	13,492	1970	2011	35
Atria on Roslyn Harbor	Roslyn	NY	65,000	12,909	72,720	1,333	12,968	73,994	86,962	11,390	75,572	2006	2011	35
Atria Guilderland	Slingerlands	NY	—	1,170	22,414	339	1,171	22,752	23,923	3,723	20,200	1950	2011	35
Atria South Setauket	South Setauket	NY	—	8,450	14,534	1,145	8,786	15,343	24,129	3,897	20,232	1967	2011	35
Atria Northgate Park	Cincinnati	OH	—	—	—	540	23	517	540	177	363	1985	2012	35
The Court at Brooklin	Brooklin	ON	—	2,515	35,602	(5,917)	2,112	30,088	32,200	1,448	30,752	2004	2014	35
Burlington Gardens	Burlington	ON	—	7,560	50,744	(9,122)	6,349	42,833	49,182	1,980	47,202	2008	2014	35
The Court at Rushdale	Hamilton	ON	13,076	1,799	34,633	(5,334)	1,511	29,587	31,098	1,408	29,690	2004	2014	35
Kingsdale Chateau	Kingston	ON	13,701	2,221	36,272	(5,985)	1,865	30,643	32,508	1,486	31,022	2000	2014	35
Crystal View Lodge	Nepean	ON	—	1,587	37,243	(5,659)	1,457	31,714	33,171	1,532	31,639	2000	2014	35
The Court at Barrhaven	Nepean	ON	—	1,778	33,922	(4,861)	1,493	29,346	30,839	1,395	29,444	2004	2014	35
Stamford Estates	Niagara Falls	ON	10,640	1,414	29,439	(4,721)	1,188	24,944	26,132	1,245	24,887	2005	2014	35
Sherbrooke Heights	Peterborough	ON	13,110	2,485	33,747	(5,217)	2,090	28,925	31,015	1,406	29,609	2001	2014	35
Anchor Pointe	St. Catharines	ON	12,379	8,214	24,056	(4,980)	6,898	20,392	27,290	1,136	26,154	2000	2014	35
The Court at Pringle Creek	Whitby	ON	—	2,965	39,206	(6,137)	2,490	33,544	36,034	1,610	34,424	2002	2014	35

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Yr. C
	City	State / Province		Land and Improvements	Buildings and Improvements	Costs Capitalized Subsequent to Acquisition	Land and Improvements	Buildings and Improvements	Total			
Atria Bethlehem	Bethlehem	PA	—	2,479	22,870	622	2,484	23,487	25,971	4,201	21,770	19
Atria Center City	Philadelphia	PA	22,662	3,460	18,291	1,770	3,460	20,061	23,521	3,844	19,677	19
Atria Woodbridge Place	Phoenixville	PA	—	1,510	19,130	593	1,510	19,723	21,233	3,456	17,777	19
Atria South Hills	Pittsburgh	PA	—	880	10,884	484	895	11,353	12,248	2,333	9,915	19
La Residence Steger	Saint-Laurent	QC	5,233	1,995	10,926	(1,717)	1,676	9,528	11,204	631	10,573	19
Atria Bay Spring Village	Barrington	RI	—	2,000	33,400	2,120	2,075	35,445	37,520	6,464	31,056	20
Atria Harborhill Place	East Greenwich	RI	—	2,089	21,702	963	2,115	22,639	24,754	3,814	20,940	18
Atria Lincoln Place	Lincoln	RI	—	1,440	12,686	664	1,470	13,320	14,790	2,639	12,151	20
Atria Aquidneck Place	Portsmouth	RI	—	2,810	31,623	465	2,810	32,088	34,898	4,919	29,979	19
Atria Forest Lake	Columbia	SC	—	670	13,946	639	680	14,575	15,255	2,419	12,836	19
Primrose Chateau	Saskatoon	SK	13,046	2,611	32,729	(5,397)	2,193	27,750	29,943	1,355	28,588	19
Mulberry Estates	Moose Jaw	SK	13,099	2,173	31,791	(5,177)	1,824	26,963	28,787	1,335	27,452	20
Queen Victoria	Regina	SK	—	3,018	34,109	(5,545)	2,534	29,048	31,582	1,389	30,193	20
Atria Weston Place	Knoxville	TN	9,532	793	7,961	952	967	8,739	9,706	1,783	7,923	19
Atria Village at Arboretum	Austin	TX	—	8,280	61,764	445	8,295	62,194	70,489	6,903	63,586	20
Atria Collier Park	Beaumont	TX	—	—	—	794	2	792	794	273	521	19
Atria Carrollton	Carrollton	TX	6,901	360	20,465	946	364	21,407	21,771	3,662	18,109	19
Atria Grapevine	Grapevine	TX	—	2,070	23,104	448	2,070	23,552	25,622	3,889	21,733	19
Atria Westchase	Houston	TX	—	2,318	22,278	583	2,322	22,857	25,179	3,900	21,279	19
Atria Kingwood	Kingwood	TX	—	1,170	4,518	433	1,189	4,932	6,121	1,153	4,968	19
Atria at Hometown	North Richland Hills	TX	—	1,932	30,382	594	1,958	30,950	32,908	3,143	29,765	20
Atria Canyon Creek	Plano	TX	—	3,110	45,999	724	3,138	46,695	49,833	4,634	45,199	20
Atria Richardson	Richardson	TX	—	1,590	23,662	652	1,595	24,309	25,904	4,008	21,896	19
Atria Cypresswood	Spring	TX	—	880	9,192	728	887	9,913	10,800	1,786	9,014	19
Atria Sugar Land	Sugar Land	TX	—	970	17,542	677	978	18,211	19,189	3,037	16,152	19
Atria Copeland	Tyler	TX	—	1,879	17,901	636	1,881	18,535	20,416	3,251	17,165	19
Atria Willow Park	Tyler	TX	—	920	31,271	707	928	31,970	32,898	5,619	27,279	19
Atria Virginia Beach (Hilltop)	Virginia Beach	VA	—	1,749	33,004	532	1,749	33,536	35,285	5,673	29,612	19

Edgar Filing: VENTAS INC - Form 10-K

Amberwood	Port Richey	FL	—	1,320	—	—	1,320	—	1,320	—	1,320	N
Other Projects			—	—	4,307	—	—	4,307	4,307	—	4,307	C
TOTAL FOR												
ATRIA												
SENIORS												
HOUSING												
COMMUNITIES												
OTHER												
SENIORS												
HOUSING												
COMMUNITIES												
Elmcroft of	Birmingham	AL	—	1,040	19,145	474	1,046	19,613	20,659	2,911	17,748	20
Grayson Valley												
Elmcroft of Byrd	Hunsville	AL	—	1,720	11,270	440	1,723	11,707	13,430	1,914	11,516	19
Springs												
Elmcroft of	Mobile	AL	—	1,020	10,241	458	1,020	10,699	11,719	1,769	9,950	20
Heritage Woods												
Elmcroft of	Montgomery	AL	—	220	5,476	—	220	5,476	5,696	1,434	4,262	19
Halcyon												

159



Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation			Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province	Land Improvements	Building Improvements	Costs Capitalized to Acquisition	Land and Buildings	Subsequent Improvements	Total	Net Book Value	Depreciation				
Rosewood Manor (AL)	Scottsboro	AL	680	4,038	—	680	4,038	4,718	603	4,115	1998	2011	35 years	
West Shores	Hot Springs	AR	1,326	10,904	—	1,326	10,904	12,230	3,315	8,915	1988	2005	35 years	
Elmcroft of Maumelle	Maumelle	AR	1,252	7,601	—	1,252	7,601	8,853	1,991	6,862	1997	2006	35 years	
Elmcroft of Mountain Home	Mountain Home	AR	204	8,971	—	204	8,971	9,175	2,350	6,825	1997	2006	35 years	
Elmcroft of Sherwood Chandler	Sherwood	AR	1,320	5,693	—	1,320	5,693	7,013	1,491	5,522	1997	2006	35 years	
Memory Care	Chandler	AZ	2,910	—	9,066	3,094	8,882	11,976	1,303	10,673	2011	2011	35 years	
Community Cottonwood Village	Cottonwood	AZ	1,200	15,124	—	1,200	15,124	16,324	4,571	11,753	1986	2005	35 years	
Silver Creek Inn Memory Care	Gilbert	AZ	890	5,918	—	890	5,918	6,808	745	6,063	2012	2012	35 years	
Community Prestige Assisted Living at Green Valley	Green Valley	AZ	1,227	13,977	—	1,227	13,977	15,204	507	14,697	1998	2014	35 years	
Community Prestige Assisted Living at Lake Havasu City	Lake Havasu	AZ	594	14,792	—	594	14,792	15,386	533	14,853	1999	2014	35 years	
Lakeview Terrace	Lake Havasu City	AZ	706	7,810	—	706	7,810	8,516	264	8,252	2009	2015	35 years	

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciated in Income Statement is Computed	
	City	State / Province		Land Improvements	Buildings and Improvements	Costs Capitalized and Subsequent Improvements to Acquisition	Land and Buildings	Buildings and Improvements	Total					
Arbor Rose	Mesa	AZ	—	1,100	11,880	2,434	1,100	14,314	15,414	2,855	12,559	1999	2011	35 years
The Stratford	Phoenix	AZ	—	1,931	33,576	—	1,931	33,576	35,507	1,213	34,294	2001	2014	35 years
Amber Creek Inn	Scottsdale	AZ	—	2,310	6,322	676	2,185	7,123	9,308	51	9,257	1986	2011	35 years
Care Prestige Assisted Living at Sierra Vista	Sierra Vista	AZ	—	295	13,224	—	295	13,224	13,519	475	13,044	1999	2014	35 years
Elmcroft of Tempe	Tempe	AZ	—	1,090	12,942	834	1,090	13,776	14,866	2,158	12,708	1999	2011	35 years
Elmcroft of River Centre	Tucson	AZ	—	1,940	5,195	405	1,940	5,600	7,540	1,075	6,465	1999	2011	35 years
Sierra Ridge Memory Care	Auburn	CA	—	681	6,071	—	681	6,071	6,752	247	6,505	2011	2014	35 years
Careage Banning	Banning	CA	—	2,970	16,037	—	2,970	16,037	19,007	2,549	16,458	2004	2011	35 years
Las Villas Del Carlsbad	Carlsbad	CA	—	1,760	30,469	—	1,760	30,469	32,229	7,980	24,249	1987	2006	35 years
Prestige Assisted Living at Chico	Chico	CA	—	1,069	14,929	—	1,069	14,929	15,998	540	15,458	1998	2014	35 years
Villa Bonita	Chula Vista	CA	—	1,610	9,169	—	1,610	9,169	10,779	1,547	9,232	1989	2011	35 years
The Meadows Senior Living	Elk Grove	CA	—	1,308	19,667	—	1,308	19,667	20,975	787	20,188	2003	2014	35 years
Las Villas Del Norte	Escondido	CA	—	2,791	32,632	—	2,791	32,632	35,423	8,546	26,877	1986	2006	35 years
Alder Bay Assisted	Eureka	CA	—	1,170	5,228	(70)	1,170	5,158	6,328	862	5,466	1997	2011	35 years

Edgar Filing: VENTAS INC - Form 10-K

Living Elmcroft of La Mesa	La Mesa	CA	—	2,431,610	1	2,431,610	8,532	1,598	6,934	1997	2006	35 years	
Grossmont Gardens	La Mesa	CA	—	9,104,593,349	—	9,104,593,349	68,453	15,544	52,909	1964	2006	35 years	
Palms, The Prestige	La Mirada	CA	—	2,700,439,919	—	2,700,439,919	46,619	3,305	43,314	1990	2013	35 years	
Assisted Living at Lancaster Prestige	Lancaster	CA	—	718	10,459	718	10,459	11,177	378	10,799	1999	2014	35 years
Assisted Living at Marysville Prestige	Marysville	CA	—	741	7,467	741	7,467	8,208	271	7,937	1999	2014	35 years
Mountview Retirement Residence	Montrose	CA	—	1,089	15,449	1,089	15,449	16,538	4,046	12,492	1974	2006	35 years
Redwood Retirement Prestige	Napa	CA	—	2,798	12,639	2,798	12,639	15,437	972	14,465	1986	2013	35 years
Assisted Living at Oroville Prestige	Oroville	CA	—	638	8,079	638	8,079	8,717	293	8,424	1999	2014	35 years
Valencia Commons	Rancho Cucamonga	CA	—	1,439	36,363	1,439	36,363	37,802	2,728	35,074	2002	2013	35 years
Mission Hills	Rancho Mirage	CA	—	6,800	3,637	6,800	3,637	10,437	969	9,468	1999	2011	35 years
Shasta Estates	Redding	CA	—	1,180	23,463	1,180	23,463	24,643	1,763	22,880	2009	2013	35 years
The Vistas Casa de Santa Fe	Redding	CA	—	1,290	22,033	1,290	22,033	23,323	3,197	20,126	2007	2011	35 years
Elmcroft of Point Loma	Rocklin	CA	20,024	44,427	52,064	4,427	52,064	56,491	1,613	54,878	2001	2015	35 years
Regency of Evergreen Valley	San Diego	CA	—	2,117	6,865	2,117	6,865	8,982	1,798	7,184	1999	2006	35 years
Villa del Obispo	San Jose	CA	—	2,700	7,994	2,700	7,994	10,694	1,585	9,109	1998	2011	35 years
Villa Santa Barbara	San Juan Capistrano	CA	—	2,660	9,560	2,660	9,560	12,274	1,531	10,743	1985	2011	35 years
Summerhill Villa	Santa Barbara	CA	—	1,219	12,426	1,219	12,426	13,645	3,769	9,876	1977	2005	35 years
Skyline Place Senior Living	Santa Clarita	CA	—	3,880	38,366	3,880	38,366	42,246	1,210	41,036	2001	2015	35 years
	Sonora	CA	—	1,815	28,472	1,815	28,472	30,287	1,145	29,142	1996	2014	35 years

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company		Gross Amount Carried at Close of Period		Total	Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed		
	City	State / Province	Land Improvements	Buildings and Subsequent Improvements to Acquisition	Land and Buildings	Capitalized Improvements							
Oak Terrace Memory Care	Soulsbyville	CA	4,146	5,275	—	1,146	5,275	6,421	219	6,202	1999	2014	35 years
Eagle Lake Village	Susanville	CA	4,165	6,719	—	1,165	6,719	7,884	772	7,112	2006	2012	35 years
Bonaventure, The Prestige Assisted Living at Visalia	Ventura	CA	5,294	32,747	—	5,294	32,747	38,041	2,498	35,543	2005	2013	35 years
Vista Village	Vista	CA	4,630	5,640	61	1,630	5,701	7,331	1,051	6,280	1980	2011	35 years
Rancho Vista	Vista	CA	6,730	21,828	—	6,730	21,828	28,558	5,717	22,841	1982	2006	35 years
Westminster Terrace	Westminster	CA	4,700	11,514	18	1,700	11,532	13,232	1,699	11,533	2001	2011	35 years
Highland Trail	Broomfield	CO	2,511	26,431	—	2,511	26,431	28,942	1,998	26,944	2009	2013	35 years
Caley Ridge Garden	Englewood	CO	4,157	13,133	—	1,157	13,133	14,290	1,508	12,782	1999	2012	35 years
Square at Westlake Garden	Greeley	CO	630	8,211	—	630	8,211	8,841	1,258	7,583	1998	2011	35 years
Square of Greeley	Greeley	CO	330	2,735	—	330	2,735	3,065	436	2,629	1995	2011	35 years
Lakewood Estates	Lakewood	CO	4,306	21,137	—	1,306	21,137	22,443	1,591	20,852	1988	2013	35 years
Sugar Valley Estates	Loveland	CO	4,255	21,837	—	1,255	21,837	23,092	1,643	21,449	2009	2013	35 years
Devonshire Acres	Sterling	CO	950	13,569	(2,989)	950	10,580	11,530	1,580	9,950	1979	2011	35 years
Gardenside Terrace	Branford	CT	7,000	31,518	—	7,000	31,518	38,518	4,578	33,940	1999	2011	35 years
Hearth at Tuxis Pond	Madison	CT	4,610	44,322	—	1,610	44,322	45,932	6,124	39,808	2002	2011	35 years
White Oaks Hampton Manor	Manchester	CT	2,584	34,507	—	2,584	34,507	37,091	2,602	34,489	2007	2013	35 years
Bellevue	Belleview	FL	390	8,337	—	390	8,337	8,727	1,272	7,455	1988	2011	35 years
Sabal House	Cantonment	FL	430	5,902	—	430	5,902	6,332	876	5,456	1999	2011	35 years
		FL	3,280	11,877	—	3,280	11,877	15,157	1,871	13,286	1999	2011	35 years

Edgar Filing: VENTAS INC - Form 10-K

Bristol Park of Coral Springs	Coral Springs																		
Stanley House	Defuniak Springs	FL	440	5,659	—	410	5,659	6,069	841	5,228	1999	2011	35 years						
The Peninsula Elmcroft of	Hollywood	FL	3,660	9,122	—	3,660	9,122	12,782	1,663	11,119	1972	2011	35 years						
Timberlin Parc	Jacksonville	FL	455	5,905	—	455	5,905	6,360	1,547	4,813	1998	2006	35 years						
Forsyth House	Milton	FL	610	6,503	—	610	6,503	7,113	954	6,159	1999	2011	35 years						
Lexington Park - Lake Lady, FL	Lady Lake	FL	3,752	26,265	—	3,752	26,265	30,017	827	29,190	2010	2015	35 years						
Princeton Village of Largo	Largo	FL	1,718	10,438	—	1,718	10,438	12,156	413	11,743	1992	2015	35 years						
Barrington Terrace of Fort Myers	Fort Myers	FL	2,105	18,190	—	2,105	18,190	20,295	650	19,645	2001	2015	35 years						
Barrington Terrace of Naples	Naples	FL	2,596	18,716	—	2,596	18,716	21,312	684	20,628	2004	2015	35 years						
The Carlisle Naples	Naples	FL	8,406	78,091	—	8,406	78,091	86,497	10,975	75,522	1998	2011	35 years						
Naples ALZ Development	Naples	FL	2,983	—	—	2,983	—	2,983	—	2,983	CIP	CIP	CIP						
Hampton Manor at 24th Road	Ocala	FL	690	8,767	—	690	8,767	9,457	1,288	8,169	1996	2011	35 years						
Hampton Manor at Deerwood	Ocala	FL	790	5,605	307	790	5,912	6,702	922	5,780	2005	2011	35 years						
Las Palmas Princeton	Palm Coast	FL	984	30,009	—	984	30,009	30,993	2,250	28,743	2009	2013	35 years						
Princeton Village of Palm Coast	Palm Coast	FL	1,958	24,525	—	1,958	24,525	26,483	808	25,675	2007	2015	35 years						
Outlook Pointe at Pensacola	Pensacola	FL	2,230	2,362	143	2,230	2,505	4,735	580	4,155	1999	2011	35 years						
Magnolia House	Quincy	FL	400	5,190	—	400	5,190	5,590	785	4,805	1999	2011	35 years						

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciated in Income Statement is Computed	
	City	State / Province		Land	Buildings	Costs Capitalized	Land	Buildings	Total					
Outlook Pointe at Tallahassee	Tallahassee	FL	—	2,430	17,745	159	2,430	17,904	20,334	2,742	17,592	1999	2011	35 years
Magnolia Place	Tallahassee	FL	—	640	8,013	—	640	8,013	8,653	1,153	7,500	1999	2011	35 years
Bristol Park of Tamarac	Tamarac	FL	—	3,920	14,130	—	3,920	14,130	18,050	2,153	15,897	2000	2011	35 years
Elmcroft of Carrollwood Arbor	Tampa	FL	—	5,410	20,944	601	5,410	21,545	26,955	3,274	23,681	2001	2011	35 years
Terrace of Athens Arbor	Athens	GA	—	1,767	16,442	—	1,767	16,442	18,209	521	17,688	1998	2015	35 years
Terrace at Cascade	Atlanta	GA	—	3,052	9,040	—	3,052	9,040	12,092	422	11,670	1999	2015	35 years
Augusta Gardens	Augusta	GA	—	530	10,262	32	530	10,294	10,824	1,544	9,280	1997	2011	35 years
Benton House of Covington GA	Covington	GA	7,871	1,297	11,397	—	1,297	11,397	12,694	383	12,311	2009	2015	35 years
Arbor Terrace of Decatur	Decatur	GA	10,664	3,102	19,599	—	3,102	19,599	22,701	618	22,083	1990	2015	35 years
Benton House of Douglasville GA	Douglasville	GA	—	1,697	15,542	—	1,697	15,542	17,239	521	16,718	2010	2015	35 years
Elmcroft of Martinez	Martinez	GA	—	408	6,764	—	408	6,764	7,172	1,643	5,529	1997	2007	35 years
Benton House of Newnan GA	Newnan	GA	—	1,474	17,487	—	1,474	17,487	18,961	565	18,396	2010	2015	35 years
Elmcroft of Roswell	Roswell	GA	—	1,867	15,835	—	1,867	15,835	17,702	531	17,171	1997	2014	35 years
Benton Village of Stockbridge GA	Stockbridge	GA	—	2,221	21,989	—	2,221	21,989	24,210	726	23,484	2008	2015	35 years

Edgar Filing: VENTAS INC - Form 10-K

Benton House of Sugar Hill GA	Sugar Hill	GA	—	2,173	14,937	—	2,173	14,937	17,110	520	16,590	2010	2015	35 years
Villas of St. James - Breese, IL	Breese	IL	—	671	6,849	—	671	6,849	7,520	268	7,252	2009	2015	35 years
Villas of Holly Brook - Chatham, IL	Chatham	IL	—	1,185	8,910	—	1,185	8,910	10,095	358	9,737	2012	2015	35 years
Villas of Holly Brook - Effingham, IL	Effingham	IL	—	508	6,624	—	508	6,624	7,132	252	6,880	2011	2015	35 years
Villas of Holly Brook - Herrin, IL	Herrin	IL	—	2,175	9,605	—	2,175	9,605	11,780	445	11,335	2012	2015	35 years
Villas of Holly Brook - Marshall, IL	Marshall	IL	—	1,461	4,881	—	1,461	4,881	6,342	263	6,079	2012	2015	35 years
Villas of Holly Brook - Newton, IL	Newton	IL	—	458	4,590	—	458	4,590	5,048	194	4,854	2011	2015	35 years
Wyndcrest Assisted Living	Rochester	IL	—	570	6,536	—	570	6,536	7,106	241	6,865	2005	2015	35 years
Villas of Holly Brook, Shelbyville, IL	Shelbyville	IL	—	2,292	3,351	—	2,292	3,351	5,643	289	5,354	2011	2015	35 years
Georgetowne Place	Fort Wayne	IN	—	1,315	18,185	—	1,315	18,185	19,500	5,371	14,129	1987	2005	35 years
The Harrison Elmcroft of Muncie	Indianapolis	IN	—	1,200	5,740	—	1,200	5,740	6,940	1,823	5,117	1985	2005	35 years
Wood Ridge Elmcroft of Florence	Muncie	IN	—	244	11,218	—	244	11,218	11,462	2,724	8,738	1998	2007	35 years
Hartland Hills	South Bend	IN	—	590	4,850	(35)	590	4,815	5,405	768	4,637	1990	2011	35 years
Elmcroft of Mount Washington	Florence	KY	—	1,535	21,826	—	1,535	21,826	23,361	727	22,634	2010	2014	35 years
Heritage Woods	Lexington	KY	—	1,468	23,929	—	1,468	23,929	25,397	1,801	23,596	2001	2013	35 years
Devonshire Estates	Mount Washington	KY	—	758	12,048	—	758	12,048	12,806	401	12,405	2005	2014	35 years
	Agawam	MA	—	1,249	4,625	—	1,249	4,625	5,874	2,128	3,746	1997	2004	30 years
	Lenox	MA	—	1,832	31,124	—	1,832	31,124	32,956	2,341	30,615	1998	2013	35 years





Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company		Gross Amount Carried at Close of Period		Total	Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life Which Depreciation State is Computed	
	City	State / Province		Land Improvements	Building Improvements	Costs Capitalized and Subsequent Improvements to Acquisition	Land and Buildings							
Outlook Pointe at Hagerstown	Hagerstown	MD	—	2,010	1,293	100	2,010	1,393	3,403	407	2,996	1999	2011	35 years
Clover Healthcare	Auburn	ME	—	1,400	26,895	732	1,400	27,627	29,027	4,164	24,863	1982	2011	35 years
Gorham House	Gorham	ME	—	1,360	33,147	1,472	1,527	34,452	35,979	4,750	31,229	1990	2011	35 years
Kittery Estates	Kittery	ME	—	1,531	30,811	—	1,531	30,811	32,342	2,315	30,027	2009	2013	35 years
Woods at Canco	Portland	ME	—	1,441	45,578	—	1,441	45,578	47,019	3,416	43,603	2000	2013	35 years
Sentry Hill	York Harbor	ME	—	3,490	19,869	—	3,490	19,869	23,359	2,870	20,489	2000	2011	35 years
Elmcroft of Downriver	Brownstown Charter Township	MI	—	320	32,652	415	371	33,016	33,387	4,654	28,733	2000	2011	35 years
Independence Village of East Lansing	East Lansing	MI	—	1,956	18,122	—	1,956	18,122	20,078	1,950	18,128	1989	2012	35 years
Elmcroft of Kentwood	Kentwood	MI	—	510	13,976	499	510	14,475	14,985	2,357	12,628	2001	2011	35 years
Primrose Austin	Austin	MN	—	2,540	11,707	—	2,540	11,707	14,247	1,651	12,596	2002	2011	35 years
Primrose Duluth	Duluth	MN	—	6,190	8,296	21	6,190	8,317	14,507	1,344	13,163	2003	2011	35 years
Primrose Mankato	Mankato	MN	—	1,860	8,920	17	1,860	8,937	10,797	1,376	9,421	1999	2011	35 years
Rose Arbor Wildflower Lodge	Maple Grove	MN	—	1,140	12,421	—	1,140	12,421	13,561	4,868	8,693	2000	2006	35 years
Lodge at White Bear	Maple Grove	MN	—	504	5,035	—	504	5,035	5,539	1,978	3,561	1981	2006	35 years
Lodge at White Bear Assisted Living at the Meadowlands - O'Fallon, MO	White Bear Lake	MN	—	732	24,999	—	732	24,999	25,731	1,873	23,858	2002	2013	35 years
Canyon Creek	O'Fallon	MO	—	2,326	14,158	—	2,326	14,158	16,484	553	15,931	1999	2015	35 years
Inn Memory Care	Billings	MT	—	420	11,217	7	420	11,224	11,644	1,533	10,111	2011	2011	35 years
Springs at Missoula	Missoula	MT	16,009	1,975	34,390	—	1,975	34,390	36,365	3,722	32,643	2004	2012	35 years
Carillon ALF of Asheboro	Asheboro	NC	—	680	15,370	—	680	15,370	16,050	2,202	13,848	1998	2011	35 years

Edgar Filing: VENTAS INC - Form 10-K

Arbor Terrace of Asheville	Asheville	NC	9,234	1,365	15,679	—	1,365	15,679	17,044	518	16,526	1998	2015	35 y
Elmcroft of Little Avenue	Charlotte	NC	—	250	5,077	—	250	5,077	5,327	1,330	3,997	1997	2006	35 y
Carillon ALF of Cramer Mountain	Cramerton	NC	—	530	18,225	—	530	18,225	18,755	2,635	16,120	1999	2011	35 y
Carillon ALF of Harrisburg	Harrisburg	NC	—	1,660	15,130	—	1,660	15,130	16,790	2,175	14,615	1997	2011	35 y
Carillon ALF of Hendersonville	Hendersonville	NC	—	2,210	7,372	—	2,210	7,372	9,582	1,205	8,377	2005	2011	35 y
Carillon ALF of Hillsborough	Hillsborough	NC	—	1,450	19,754	—	1,450	19,754	21,204	2,792	18,412	2005	2011	35 y
Willow Grove	Matthews	NC	—	763	27,544	—	763	27,544	28,307	2,063	26,244	2009	2013	35 y
Carillon ALF of Newton	Newton	NC	—	540	14,935	—	540	14,935	15,475	2,141	13,334	2000	2011	35 y
Independence Village of Olde Raleigh	Raleigh	NC	—	1,989	18,648	—	1,989	18,648	20,637	2,050	18,587	1991	2012	35 y
Elmcroft of Northridge	Raleigh	NC	—	184	3,592	—	184	3,592	3,776	941	2,835	1984	2006	35 y
Carillon ALF of Salisbury	Salisbury	NC	—	1,580	25,026	—	1,580	25,026	26,606	3,509	23,097	1999	2011	35 y
Carillon ALF of Shelby	Shelby	NC	—	660	15,471	—	660	15,471	16,131	2,224	13,907	2000	2011	35 y
Elmcroft of Southern Pines	Southern Pines	NC	—	1,196	10,766	—	1,196	10,766	11,962	1,769	10,193	1998	2010	35 y
Carillon ALF of Southport	Southport	NC	—	1,330	10,356	—	1,330	10,356	11,686	1,589	10,097	2005	2011	35 y

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company		Gross Amount Carried at Close of Period		Total	Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciation is Computed		
	City	State / Province		Land Improvements	Building Improvements	Costs Capitalized and Subsequent Improvements to Acquisition	Land and Buildings							
Primrose Bismarck Wellington	Bismarck	ND	—	1,210	9,768	20	1,210	9,788	10,998	1,425	9,573	1994	2011	35 years
ALF - Minot ND	Minot	ND	—	3,241	9,509	—	3,241	9,509	12,750	459	12,291	2005	2015	35 years
Crown Pointe Birch Heights	Omaha	NE	—	1,316	11,950	—	1,316	11,950	13,266	3,647	9,619	1985	2005	35 years
Bear Canyon Estates	Derry	NH	—	1,413	30,267	—	1,413	30,267	31,680	2,273	29,407	2009	2013	35 years
The Woodmark at Uptown	Albuquerque	NM	—	1,879	36,223	—	1,879	36,223	38,102	2,722	35,380	1997	2013	35 years
Elmcroft of Quintessence	Albuquerque	NM	—	2,439	33,276	—	2,439	33,276	35,715	1,070	34,645	2000	2015	35 years
The Woodmark at Sun City	Albuquerque	NM	—	1,150	26,527	406	1,165	26,918	28,083	3,818	24,265	1998	2011	35 years
The Amberleigh Castle Gardens	Sun City	NM	—	964	35,093	—	964	35,093	36,057	1,046	35,011	2000	2015	35 years
Elmcroft of Lima	Buffalo	NY	—	3,498	19,097	588	3,498	19,685	23,183	6,000	17,183	1988	2005	35 years
Elmcroft of Ontario	Vestal	NY	—	1,830	20,312	2,230	1,885	22,487	24,372	3,869	20,503	1994	2011	35 years
Elmcroft of Medina	Lima	OH	—	490	3,368	—	490	3,368	3,858	882	2,976	1998	2006	35 years
Elmcroft of Washington Township	Mansfield	OH	—	523	7,968	—	523	7,968	8,491	2,087	6,404	1998	2006	35 years
Elmcroft of Sagamore Hills	Medina	OH	—	661	9,788	—	661	9,788	10,449	2,564	7,885	1999	2006	35 years
Gardens at Westlake - Westlake OH	Miamisburg	OH	—	1,235	12,611	—	1,235	12,611	13,846	3,303	10,543	1998	2006	35 years
	Northfield	OH	—	980	12,604	—	980	12,604	13,584	3,301	10,283	2000	2006	35 years
	Vermilion	OH	—	500	15,461	499	557	15,903	16,460	2,489	13,971	2000	2011	35 years
	Westlake	OH	—	2,401	20,640	—	2,401	20,640	23,041	730	22,311	1987	2015	35 years
	Xenia	OH	—	653	2,801	—	653	2,801	3,454	734	2,720	1999	2006	35 years

Elmcroft of Xenia															
Arbor House of Mustang	Mustang	OK	—	372	3,587	—	372	3,587	3,959	360	3,599	1999	2012	35 years	
Arbor House of Norman	Norman	OK	—	444	7,525	—	444	7,525	7,969	751	7,218	2000	2012	35 years	
Arbor House Reminisce Center	Norman	OK	—	438	3,028	—	438	3,028	3,466	306	3,160	2004	2012	35 years	
Arbor House of Midwest City	Oklahoma City	OK	—	544	9,133	—	544	9,133	9,677	911	8,766	2004	2012	35 years	
Mansion at Waterford	Oklahoma City	OK	—	2,077	14,184	—	2,077	14,184	16,261	1,629	14,632	1999	2012	35 years	
Meadowbrook Place	Baker City	OR	—	1,430	5,311	—	1,430	5,311	6,741	218	6,523	1965	2014	35 years	
Edgewood Downs	Beaverton	OR	—	2,356	15,476	—	2,356	15,476	17,832	1,179	16,653	1978	2013	35 years	
Princeton Village	Clackamas	OR	2,918	1,126	10,283	—	1,126	10,283	11,409	354	11,055	1999	2015	35 years	
Bayside Terrace	Coos Bay	OR	—	498	2,795	—	498	2,795	3,293	152	3,141	2006	2015	35 years	
Ocean Ridge	Coos Bay	OR	—	2,681	10,941	—	2,681	10,941	13,622	529	13,093	2006	2015	35 years	
Avamere at Hillsboro	Hillsboro	OR	—	4,400	8,353	1,065	4,400	9,418	13,818	1,550	12,268	2000	2011	35 years	
The Springs at Tanasbourne	Hillsboro	OR	34,689	4,689	55,035	—	4,689	55,035	59,724	5,599	54,125	2009	2013	35 years	
Keizer River ALZ Facility	Keizer	OR	—	922	6,460	60	1,135	6,307	7,442	290	7,152	2012	2014	35 years	
Pelican Pointe	Klamath Falls	OR	12,050	943	26,237	—	943	26,237	27,180	836	26,344	2011	2015	35 years	
The Stafford	Lake Oswego	OR	—	1,800	16,122	—	1,800	16,122	17,922	2,476	15,446	2008	2011	35 years	
The Springs at Clackamas Woods (ILF)	Milwaukie	OR	10,557	1,264	22,429	—	1,264	22,429	23,693	2,428	21,265	1999	2012	35 years	
Clackamas Woods Assisted Living	Milwaukie	OR	5,648	681	12,077	—	681	12,077	12,758	1,307	11,451	1999	2012	35 years	
Pheasant Pointe	Molalla	OR	—	904	7,433	—	904	7,433	8,337	276	8,061	1998	2015	35 years	

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company		Gross Amount Carried at Close of Period		Total			Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province	Land Improvements	Buildings and Subsequent Improvements to Acquisition	Land and Subsequent Improvements	Buildings and Subsequent Improvements	Accumulated Depreciation	Net Book Value	Net Book Value			
Avamere at Newberg	Newberg	OR	1,320,464	383	1,320,847	6,367	889	5,478	1999	2011	35 years	
Avamere Living at Berry Park	Oregon City	OR	1,910,429	2,158	1,912,587	8,317	1,122,719	1972	2011	35 years		
McLoughlin Place Senior Living	Oregon City	OR	2,418,268	19	2,418,287	29,237	1,085,281	1997	2014	35 years		
Avamere at Bethany	Portland	OR	3,150,167	40	3,150,207	19,890	2,537,173	2002	2011	35 years		
Cedar Village	Salem	OR	868	12,652	13,520	418	13,102	1999	2015	35 years		
Redwood Heights	Salem	OR	1,513,167	774	1,513,941	18,287	555	17,732	1999	2015	35 years	
Avamere at Sandy	Sandy	OR	1,000,730	9	1,000,739	8,533	1,226,730	1999	2011	35 years		
Suzanne Elise ALF	Seaside	OR	1,940,407	—	1,940,407	5,967	839	5,128	1998	2011	35 years	
Necanicum Village	Seaside	OR	2,212,731	11	2,212,742	9,523	181	9,342	2001	2015	35 years	
Avamere at Sherwood	Sherwood	OR	1,010,705	1	1,010,706	8,264	1,190,707	2000	2011	35 years		
Chateau Gardens	Springfield	OR	1,550,419	7	1,550,426	5,747	621	5,126	1991	2011	35 years	

Edgar Filing: VENTAS INC - Form 10-K

Property Name	City	State / Province	Encumbrances	Initial Cost to Company		Gross Amount Carried at Close of Period		Total	Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciated in Income Statement is Computed		
				Land Improvements	Buildings and Subsequent Improvements	Land and Buildings	Capitalized Improvements to Acquisition							
Avamere at St Helens	St. Helens	OR	—	1,410	10,496	384	1,410	10,880	12,290	1,663	10,627	2000	2011	35 years
Flagstone Senior Living	The Dalles	OR	—	1,631	17,786	—	1,631	17,786	19,417	718	18,699	1991	2014	35 years
Elmcroft of Allison Park	Allison Park	PA	—	1,171	5,686	—	1,171	5,686	6,857	1,489	5,368	1986	2006	35 years
Elmcroft of Chippewa	Beaver Falls	PA	—	1,394	8,586	—	1,394	8,586	9,980	2,249	7,731	1998	2006	35 years
Elmcroft of Berwick	Berwick	PA	—	111	6,741	—	111	6,741	6,852	1,765	5,087	1998	2006	35 years
Outlook Pointe at Lakemont	Bridgeville	PA	—	1,660	12,624	82	1,660	12,706	14,366	1,996	12,370	1999	2011	35 years
Elmcroft of Dillsburg	Dillsburg	PA	—	432	7,797	—	432	7,797	8,229	2,042	6,187	1998	2006	35 years
Elmcroft of Altoona	Hollidaysburg	PA	—	331	4,729	—	331	4,729	5,060	1,239	3,821	1997	2006	35 years
Elmcroft of Lebanon	Lebanon	PA	—	240	7,336	—	240	7,336	7,576	1,921	5,655	1999	2006	35 years
Elmcroft of Lewisburg	Lewisburg	PA	—	232	5,666	—	232	5,666	5,898	1,484	4,414	1999	2006	35 years
Lehigh Commons	Macungie	PA	—	420	4,406	450	420	4,856	5,276	2,112	3,164	1997	2004	30 years
Elmcroft of Loyalsock	Montoursville	PA	—	413	3,412	—	413	3,412	3,825	894	2,931	1999	2006	35 years
Highgate at Paoli Pointe	Paoli	PA	—	1,151	9,079	—	1,151	9,079	10,230	3,755	6,475	1997	2004	30 years
Elmcroft of Mid Valley	Peckville	PA	—	619	11,662	—	619	11,662	12,281	388	11,893	1998	2014	35 years
Sanatoga Court	Pottstown	PA	—	360	3,233	—	360	3,233	3,593	1,402	2,191	1997	2004	30 years
Berkshire Commons	Reading	PA	—	470	4,301	—	470	4,301	4,771	1,862	2,909	1997	2004	30 years
Mifflin Court	Reading	PA	—	689	4,265	351	689	4,616	5,305	1,728	3,577	1997	2004	35 years
Elmcroft of Reading	Reading	PA	—	638	4,942	—	638	4,942	5,580	1,294	4,286	1998	2006	35 years
Elmcroft of Reedsville	Reedsville	PA	—	189	5,170	—	189	5,170	5,359	1,354	4,005	1998	2006	35 years
Elmcroft of Saxonburg	Saxonburg	PA	—	770	5,949	—	770	5,949	6,719	1,558	5,161	1994	2006	35 years
	Shippensburg	PA	—	203	7,634	—	203	7,634	7,837	1,999	5,838	1999	2006	35 years

Elmcroft of Shippensburg	State College	PA	—	320	7,407	—	320	7,407	7,727	1,940	5,787	1997	2006	35 years
Elmcroft of State College	State College	PA	—	320	7,407	—	320	7,407	7,727	1,940	5,787	1997	2006	35 years
Outlook Pointe at York	York	PA	—	1,260	6,923	85	1,260	7,008	8,268	1,092	7,176	1999	2011	35 years
Garden House of Anderson SC	Anderson	SC	7,871	969	15,613	—	969	15,613	16,582	510	16,072	2000	2015	35 years
Forest Pines	Columbia	SC	—	1,058	27,471	—	1,058	27,471	28,529	2,061	26,468	1998	2013	35 years
Elmcroft of Florence SC	Florence	SC	—	108	7,620	—	108	7,620	7,728	1,996	5,732	1998	2006	35 years
Primrose Aberdeen	Aberdeen	SD	—	850	659	72	850	731	1,581	231	1,350	1991	2011	35 years
Primrose Place	Aberdeen	SD	—	310	3,242	12	310	3,254	3,564	495	3,069	2000	2011	35 years
Primrose Rapid City	Rapid City	SD	—	860	8,722	—	860	8,722	9,582	1,322	8,260	1997	2011	35 years
Primrose Sioux Falls	Sioux Falls	SD	—	2,180	12,936	99	2,180	13,035	15,215	1,985	13,230	2002	2011	35 years
Outlook Pointe of Bristol	Bristol	TN	—	470	16,006	134	470	16,140	16,610	2,274	14,336	1999	2011	35 years
Elmcroft of Hamilton Place	Chattanooga	TN	—	87	4,248	—	87	4,248	4,335	1,112	3,223	1998	2006	35 years
Elmcroft of Shallowford	Chattanooga	TN	—	580	7,568	455	582	8,021	8,603	1,442	7,161	1999	2011	35 years
Elmcroft of Hendersonville	Hendersonville	TN	—	600	5,304	—	600	5,304	5,904	178	5,726	1999	2014	35 years
Regency House	Hixson	TN	—	140	6,611	—	140	6,611	6,751	982	5,769	2000	2011	35 years
Elmcroft of Jackson	Jackson	TN	—	768	16,840	—	768	16,840	17,608	559	17,049	1998	2014	35 years
Outlook Pointe at Johnson City	Johnson City	TN	—	590	10,043	222	590	10,265	10,855	1,472	9,383	1999	2011	35 years
Elmcroft of Kingsport	Kingsport	TN	—	22	7,815	—	22	7,815	7,837	2,047	5,790	2000	2006	35 years
Arbor Terrace of Knoxville	Knoxville	TN	—	590	15,862	—	590	15,862	16,452	527	15,925	1997	2015	35 years

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period					Year of Construction	Year Acquired	Life Which Depreciation State is Computed
	City	State / Province		Land	Buildings	Costs Capitalized and Subsequent Improvements to Acquisition	Land and Buildings	Improvements	Total	Accumulated Depreciation	NBV			
Elmcroft of Halls	Knoxville	TN	—	387	4,948	—	387	4,948	5,335	165	5,170	1998	2014	35 years
Elmcroft of West Knoxville	Knoxville	TN	—	439	10,697	—	439	10,697	11,136	2,802	8,334	2000	2006	35 years
Elmcroft of Lebanon	Lebanon	TN	—	180	7,086	—	180	7,086	7,266	1,856	5,410	2000	2006	35 years
Elmcroft of Bartlett	Memphis	TN	—	570	25,552	343	570	25,895	26,465	3,703	22,762	1999	2011	35 years
Kennington Place	Memphis	TN	—	1,820	4,748	815	1,820	5,563	7,383	1,276	6,107	1989	2011	35 years
Glenmary Senior Manor	Memphis	TN	—	510	5,860	224	510	6,084	6,594	1,245	5,349	1964	2011	35 years
Outlook Pointe at Murfreesboro	Murfreesboro	TN	—	940	8,030	259	940	8,289	9,229	1,233	7,996	1999	2011	35 years
Elmcroft of Brentwood	Nashville	TN	—	960	22,020	603	960	22,623	23,583	3,392	20,191	1998	2011	35 years
Elmcroft of Arlington	Arlington	TX	—	2,650	14,060	473	2,650	14,533	17,183	2,309	14,874	1998	2011	35 years
Meadowbrook ALZ	Arlington	TX	—	755	4,677	940	755	5,617	6,372	557	5,815	2012	2012	35 years
Elmcroft of Austin	Austin	TX	—	2,770	25,820	534	2,770	26,354	29,124	3,856	25,268	2000	2011	35 years
Elmcroft of Bedford	Bedford	TX	—	770	19,691	493	770	20,184	20,954	3,009	17,945	1999	2011	35 years
Highland Estates	Cedar Park	TX	—	1,679	28,943	—	1,679	28,943	30,622	2,177	28,445	2009	2013	35 years
Elmcroft of Rivershire	Conroe	TX	—	860	32,671	689	860	33,360	34,220	4,785	29,435	1997	2011	35 years
Flower Mound	Flower Mound	TX	—	900	5,512	—	900	5,512	6,412	831	5,581	1995	2011	35 years
Arbor House Granbury	Granbury	TX	—	390	8,186	—	390	8,186	8,576	816	7,760	2007	2012	35 years
Copperfield Estates	Houston	TX	—	1,216	21,135	—	1,216	21,135	22,351	1,590	20,761	2009	2013	35 years
Elmcroft of Braeswood	Houston	TX	—	3,970	15,919	626	3,970	16,545	20,515	2,586	17,929	1999	2011	35 years
	Houston	TX	—	1,580	21,801	419	1,580	22,207	23,800	3,250	20,550	1998	2011	35 years



Elmcroft of Cy-Fair	Irving	TX	—	1,620	18,755	455	1,620	19,210	20,830	2,874	17,956	1999	2011	35 y
Elmcroft of Irving	Irving	TX	—	1,620	18,755	455	1,620	19,210	20,830	2,874	17,956	1999	2011	35 y
The Solana at Cinco Ranch	Katy	TX	—	3,171	73,287	—	3,171	73,287	76,458	2,136	74,322	2010	2015	35 y
Whitley Place	Keller	TX	—	—	5,100	—	—	5,100	5,100	1,154	3,946	1998	2008	35 y
Elmcroft of Lake Jackson	Lake Jackson	TX	—	710	14,765	417	710	15,182	15,892	2,318	13,574	1998	2011	35 y
Arbor House Lewisville	Lewisville	TX	—	824	10,308	—	824	10,308	11,132	1,031	10,101	2007	2012	35 y
Elmcroft of Vista Ridge	Lewisville	TX	—	6,280	10,548	(10,254)	1,934	4,640	6,574	1,901	4,673	1998	2011	35 y
Polo Park Estates	Midland	TX	—	765	29,447	—	765	29,447	30,212	2,205	28,007	1996	2013	35 y
Arbor Hills Memory Care Community	Plano	TX	—	1,014	5,719	—	1,014	5,719	6,733	476	6,257	2013	2013	35 y
Arbor House of Rockwall	Rockwall	TX	—	1,537	12,883	—	1,537	12,883	14,420	1,296	13,124	2009	2012	35 y
Elmcroft of Windcrest	San Antonio	TX	—	920	13,011	1526	920	13,537	14,457	2,176	12,281	1999	2011	35 y
Paradise Springs	Spring	TX	—	1,488	24,556	—	1,488	24,556	26,044	1,848	24,196	2008	2013	35 y
Arbor House of Temple	Temple	TX	—	473	6,750	—	473	6,750	7,223	675	6,548	2008	2012	35 y
Elmcroft of Cottonwood	Temple	TX	—	630	17,515	405	630	17,920	18,550	2,659	15,891	1997	2011	35 y
Elmcroft of Mainland	Texas City	TX	—	520	14,849	504	520	15,353	15,873	2,335	13,538	1996	2011	35 y
Elmcroft of Victoria	Victoria	TX	—	440	13,040	425	440	13,465	13,905	2,061	11,844	1997	2011	35 y
Arbor House of Weatherford	Weatherford	TX	—	233	3,347	—	233	3,347	3,580	334	3,246	1994	2012	35 y
Elmcroft of Wharton	Wharton	TX	—	320	13,799	658	320	14,457	14,777	2,248	12,529	1996	2011	35 y
Mountain Ridge	South Ogden	UT	11,644	1,243	24,659	—	1,243	24,659	25,902	884	25,018	2001	2014	35 y
Elmcroft of Chesterfield	Richmond	VA	—	829	6,534	—	829	6,534	7,363	1,711	5,652	1999	2006	35 y

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period				Year of Construction	Year Acquired	Life on Which Depreciation is Computed	
	City	State / Province		Land	Buildings	Costs Capitalized and Subsequent Improvements to Acquisition	Land	Buildings	Total	Accumulated Depreciation				NBV
Pheasant Ridge	Roanoke	VA	—	1,813	9,027	—	1,813	9,027	10,840	1,037	9,803	1999	2012	35 years
Cascade Valley Senior Living	Arlington	WA	—	1,413	6,294	—	1,413	6,294	7,707	240	7,467	1995	2014	35 years
The Bellingham at Orchard	Bellingham	WA	—	3,383	17,553	—	3,383	17,553	20,936	543	20,393	1999	2015	35 years
Bay Pointe	Bremerton	WA	—	2,114	21,006	—	2,114	21,006	23,120	667	22,453	1999	2015	35 years
Cooks Hill Manor	Centralia	WA	—	520	6,144	21	520	6,165	6,685	996	5,689	1993	2011	35 years
Edmonds Landing	Edmonds	WA	—	4,273	27,852	—	4,273	27,852	32,125	815	31,310	2001	2015	35 years
Terrace at Beverly Lake	Everett	WA	—	1,515	12,520	—	1,515	12,520	14,035	380	13,655	1998	2015	35 years
The Sequoia	Olympia	WA	—	1,490	13,724	80	1,490	13,804	15,294	2,077	13,217	1995	2011	35 years
Bishop Place Senior Living	Pullman	WA	—	1,780	33,608	—	1,780	33,608	35,388	1,258	34,130	1998	2014	35 years
Willow Gardens	Puyallup	WA	—	1,959	35,492	—	1,959	35,492	37,451	2,669	34,782	1996	2013	35 years
Birchview	Sedro-Woolley	WA	—	210	14,145	95	210	14,240	14,450	1,957	12,493	1996	2011	35 years
Discovery Memory Care	Sequim	WA	—	320	10,544	45	320	10,589	10,909	1,534	9,375	1961	2011	35 years
The Village Retirement & Assisted Living	Tacoma	WA	—	2,200	5,938	90	2,200	6,028	8,228	1,193	7,035	1976	2011	35 years
Clearwater Springs	Vancouver	WA	—	1,269	9,840	—	1,269	9,840	11,109	369	10,740	2003	2015	35 years
Matthews of Appleton I	Appleton	WI	—	130	1,834	(41)	130	1,793	1,923	291	1,632	1996	2011	35 years
	Appleton	WI	—	140	2,016	100	140	2,116	2,256	316	1,940	1997	2011	35 years

Edgar Filing: VENTAS INC - Form 10-K

Matthews of Appleton II															
Hunters Ridge Harbor	Beaver Dam	WI	—	260	2,380	—	260	2,380	2,640	372	2,268	1998	2011	35 years	
House Beloit Harbor	Beloit	WI	—	150	4,356	411	191	4,726	4,917	628	4,289	1990	2011	35 years	
House Clinton Harbor	Clinton	WI	—	290	4,390	—	290	4,390	4,680	626	4,054	1991	2011	35 years	
Creekside	Cudahy	WI	—	760	1,693	—	760	1,693	2,453	288	2,165	2001	2011	35 years	
Harmony of Denmark Harbor	Denmark	WI	1,086	220	2,228	—	220	2,228	2,448	352	2,096	1995	2011	35 years	
House Eau Claire	Eau Claire	WI	—	210	6,259	—	210	6,259	6,469	870	5,599	1996	2011	35 years	
Chapel Valley	Fitchburg	WI	—	450	2,372	—	450	2,372	2,822	375	2,447	1998	2011	35 years	
Matthews of Milwaukee II	Fox Point	WI	—	1,810	943	37	1,820	970	2,790	218	2,572	1999	2011	35 years	
Harmony of Brenwood Park	Franklin	WI	5,672	1,870	13,804	—	1,870	13,804	15,674	1,926	13,748	2003	2011	35 years	
Laurel Oaks	Glendale	WI	—	2,390	43,587	594	2,390	44,181	46,571	6,199	40,372	1988	2011	35 years	
Harmony of Green Bay	Green Bay	WI	2,827	640	5,008	—	640	5,008	5,648	755	4,893	1990	2011	35 years	
Layton Terrace	Greenfield	WI	6,845	3,490	39,201	—	3,490	39,201	42,691	5,690	37,001	1999	2011	35 years	
Matthews of Hartland	Hartland	WI	—	640	1,663	43	652	1,694	2,346	322	2,024	1985	2011	35 years	
Matthews of Horicon	Horicon	WI	—	340	3,327	(95)	345	3,227	3,572	564	3,008	2002	2011	35 years	
Jefferson	Jefferson	WI	—	330	2,384	—	330	2,384	2,714	372	2,342	1997	2011	35 years	
Harmony of Kenosha Harbor	Kenosha	WI	3,680	1,180	8,717	—	1,180	8,717	9,897	1,240	8,657	1999	2011	35 years	
House Kenosha	Kenosha	WI	—	710	3,254	2,793	1,156	5,601	6,757	531	6,226	1996	2011	35 years	
Harmony of Madison	Madison	WI	3,809	650	4,279	—	650	4,279	4,929	690	4,239	1998	2011	35 years	
Harmony of Manitowoc Harbor	Manitowoc	WI	4,470	450	10,101	—	450	10,101	10,551	1,434	9,117	1997	2011	35 years	
House Manitowoc	Manitowoc	WI	—	140	1,520	—	140	1,520	1,660	229	1,431	1997	2011	35 years	
Harmony of McFarland	McFarland	WI	3,415	640	4,647	—	640	4,647	5,287	721	4,566	1998	2011	35 years	
Adare II	Menasha	WI	—	110	537	20	110	557	667	110	557	1994	2011	35 years	



Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life on Which Depreciation is Computed
	City	State / Province		Land	Buildings	Costs Capitalized	Land	Buildings	Total					
Adare IV	Menasha	WI	—	110	537	5	110	542	652	104	548	1994	2011	35 years
Adare III	Menasha	WI	—	90	557	5	90	562	652	111	541	1993	2011	35 years
Adare I	Menasha	WI	—	90	557	5	90	562	652	106	546	1993	2011	35 years
Riverview Village	Menomonee Falls	WI	5,413	2,170	11,758	—	2,170	11,758	13,928	1,660	12,268	2003	2011	35 years
The Arboretum	Menomonee Falls	WI	—	5,640	49,083	583	5,640	49,666	55,306	7,389	47,917	1989	2011	35 years
Matthews of Milwaukee I	Milwaukee	WI	—	1,800	935	119	1,800	1,054	2,854	222	2,632	1999	2011	35 years
Hart Park Square	Milwaukee	WI	6,600	1,900	21,628	—	1,900	21,628	23,528	3,160	20,368	2005	2011	35 years
Harbor House Monroe	Monroe	WI	—	490	4,964	—	490	4,964	5,454	719	4,735	1990	2011	35 years
Matthews of Neenah I	Neenah	WI	—	710	1,157	64	713	1,218	1,931	240	1,691	2006	2011	35 years
Matthews of Neenah II	Neenah	WI	—	720	2,339	(50)	720	2,289	3,009	403	2,606	2007	2011	35 years
Matthews of Irish Road	Neenah	WI	—	320	1,036	87	320	1,123	1,443	227	1,216	2001	2011	35 years
Matthews of Oak Creek	Oak Creek	WI	—	800	2,167	(2)	812	2,153	2,965	360	2,605	1997	2011	35 years
Harbor House Oconomowoc	Oconomowoc	WI	—	400	1,596	—	400	1,596	1,996	—	1,996	2015	2015	35 years
Wilkinson Woods of Oconomowoc	Oconomowoc	WI	—	1,100	12,436	—	1,100	12,436	13,536	1,794	11,742	1992	2011	35 years
Harbor House Oshkosh	Oshkosh	WI	—	190	949	—	190	949	1,139	188	951	1993	2011	35 years
Harmony of Racine	Racine	WI	8,954	590	11,726	—	590	11,726	12,316	1,634	10,682	1998	2011	35 years
Harmony of Commons of Racine	Racine	WI	—	630	11,245	—	630	11,245	11,875	1,583	10,292	2003	2011	35 years
Harmony of Sheboygan	Sheboygan	WI	8,286	810	17,908	—	810	17,908	18,718	2,510	16,208	1996	2011	35 years
Harbor House Sheboygan	Sheboygan	WI	—	1,060	6,208	—	1,060	6,208	7,268	879	6,389	1995	2011	35 years
Matthews of St. Francis I	St. Francis	WI	—	1,370	1,428	(113)	1,389	1,296	2,685	260	2,425	2000	2011	35 years

Edgar Filing: VENTAS INC - Form 10-K

Matthews of St. Francis II Howard	St. Francis	WI	—	1,370	1,666	15	1,377	1,674	3,051	297	2,754	2000	2011	35 years
Village of St. Francis	St. Francis	WI	4,800	2,320	17,232	—	2,320	17,232	19,552	2,576	16,976	2001	2011	35 years
Harmony of Stevens Point	Stevens Point	WI	7,562	790	10,081	—	790	10,081	10,871	1,456	9,415	2002	2011	35 years
Harmony of Stevens Point Commons	Stevens Point	WI	—	760	2,242	—	760	2,242	3,002	430	2,572	2005	2011	35 years
Harmony of Stoughton	Stoughton	WI	1,502	490	9,298	—	490	9,298	9,788	1,322	8,466	1997	2011	35 years
Harbor House Stoughton	Stoughton	WI	—	450	3,191	—	450	3,191	3,641	500	3,141	1992	2011	35 years
Harmony of Two Rivers	Two Rivers	WI	2,413	330	3,538	—	330	3,538	3,868	542	3,326	1998	2011	35 years
Matthews of Pewaukee	Waukesha	WI	—	1,180	4,124	206	1,197	4,313	5,510	741	4,769	2001	2011	35 years
Oak Hill Terrace	Waukesha	WI	4,835	2,040	40,298	—	2,040	40,298	42,338	5,864	36,474	1985	2011	35 years
Harmony of Terrace Court	Wausau	WI	6,730	430	5,037	—	430	5,037	5,467	750	4,717	1996	2011	35 years
Harmony of Terrace Commons	Wausau	WI	—	740	6,556	—	740	6,556	7,296	983	6,313	2000	2011	35 years
Harbor House Rib Mountain	Wausau	WI	—	350	3,413	—	350	3,413	3,763	500	3,263	1997	2011	35 years
Library Square	West Allis	WI	5,150	1,160	23,714	—	1,160	23,714	24,874	3,455	21,419	1996	2011	35 years
Harmony of Wisconsin Rapids	Wisconsin Rapids	WI	1,006	520	4,349	—	520	4,349	4,869	686	4,183	2000	2011	35 years
Matthews of Wrightstown	Wrightstown	WI	—	140	376	12	140	388	528	110	418	1999	2011	35 years
Outlook	Hurricane	WV	—	1,950	14,489	106	1,950	14,595	16,545	2,049	14,496	1999	2011	35 years
Pointe at Teays Valley	Hurricane	WV	—	1,950	14,489	106	1,950	14,595	16,545	2,049	14,496	1999	2011	35 years
Elmcroft of Martinsburg	Martinsburg	WV	—	248	8,320	—	248	8,320	8,568	2,179	6,389	1999	2006	35 years

Property Name	Location		Encumbrances	Initial Cost to Company		Costs		Gross Amount Carried at Close of Period		Accumulated Depreciation
	City	State / Province		Land and Buildings Improvements	Land and Buildings Improvements	Capitalized Subsequent Improvements to Acquisition	Land and Buildings Improvements	Land and Buildings Improvements	Total	
Garden Square Assisted Living of Casper	Casper	WY	—	355	3,197	—	355	3,197	3,552	428
Whispering Chase	Cheyenne	WY	—	1,800	20,354	—	1,800	20,354	22,154	1,537
Ashridge Court	Bexhill-on-Sea	East Sussex	—	2,274	4,791	—	2,274	4,791	7,065	173
Inglewood Nursing Home	Eastbourne	East Sussex	—	1,908	3,021	—	1,908	3,021	4,929	126
Pentlow Nursing Home	Eastbourne	East Sussex	—	1,964	2,462	—	1,964	2,462	4,426	109
Willows Care Home	Romford	Essex	—	4,695	6,983	—	4,695	6,983	11,678	138
Cedars Care Home	Southend-on-Sea	Essex	—	2,649	4,925	—	2,649	4,925	7,574	100
Mayflower Care Home	Northfleet	Gravesend	—	4,330	7,519	—	4,330	7,519	11,849	152
Maples Care Home	Bexleyheath	Kent	—	5,042	7,525	—	5,042	7,525	12,567	150
Barty House Nursing Home	Maidstone	Kent	—	3,769	3,089	—	3,769	3,089	6,858	139
Tunbridge Wells Care Centre	Tunbridge Wells	Kent	—	4,323	5,869	—	4,323	5,869	10,192	203
Heathlands Care Home	Chingford	London	—	5,398	7,967	—	5,398	7,967	13,365	162
TOTAL FOR OTHER SENIORS HOUSING COMMUNITIES			244,234	526,342	4,729,528	31,302	523,209	4,763,963	5,287,172	579,111
TOTAL FOR SENIORS HOUSING COMMUNITIES			1,363,146	1,481,140	13,759,148	311,457	1,472,492	14,079,253	15,551,745	2,475,700

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company		Costs Capitalized and Subsequent Improvements to Acquisition		Buildings and Improvements		Total	Accumulated Depreciation	Year of Construction	Year Acquired	Life or Which Depreciated in Income Statement is Com
	City	State / Province		Land	Buildings	Land	Buildings	Land	Buildings					
MEDICAL OFFICE BUILDINGS														
St. Vincent's Medical Center East #46	Birmingham	AL	—	—	25,298	3,892	—	29,190	29,190	6,094	23,096	2005	2010	35 year
St. Vincent's Medical Center East #48	Birmingham	AL	—	—	12,698	418	—	13,116	13,116	2,801	10,315	1989	2010	35 year
St. Vincent's Medical Center East #52	Birmingham	AL	—	—	7,608	1,064	—	8,672	8,672	2,213	6,459	1985	2010	35 year
Crestwood Medical Pavilion	Huntsville	AL	4,134	625	16,178	76	625	16,254	16,879	2,626	14,253	1994	2011	35 year
Davita Dialysis - Marked Tree	Marked Tree	AR	—	179	1,580	—	179	1,580	1,759	60	1,699	2009	2015	35 year
West Valley Medical Center	Buckeye	AZ	—	3,348	5,233	—	3,348	5,233	8,581	243	8,338	2011	2015	31 year
Canyon Springs Medical Plaza	Gilbert	AZ	15,322	—	27,497	66	—	27,563	27,563	3,941	23,622	2007	2012	35 year
Mercy Gilbert Medical Plaza	Gilbert	AZ	7,620	720	11,277	559	720	11,836	12,556	2,207	10,349	2007	2011	35 year
Thunderbird Paseo Medical Plaza	Glendale	AZ	—	—	12,904	615	20	13,499	13,519	1,929	11,590	1997	2011	35 year
Thunderbird Paseo Medical Plaza II	Glendale	AZ	—	—	8,100	472	20	8,552	8,572	1,320	7,252	2001	2011	35 year
Desert Medical Pavilion	Mesa	AZ	—	—	32,768	129	—	32,897	32,897	2,905	29,992	2003	2013	35 year



Edgar Filing: VENTAS INC - Form 10-K

Desert Samaritan Medical Building I	Mesa	AZ	—	—	11,923	516	—	12,439	12,439	1,758	10,681	1977	2011	35 year
Desert Samaritan Medical Building II	Mesa	AZ	—	—	7,395	101	—	7,496	7,496	1,179	6,317	1980	2011	35 year
Desert Samaritan Medical Building III	Mesa	AZ	—	—	13,665	1,043	—	14,708	14,708	2,093	12,615	1986	2011	35 year
Deer Valley Medical Office Building II	Phoenix	AZ	12,919	—	22,663	589	14	23,238	23,252	3,323	19,929	2002	2011	35 year
Deer Valley Medical Office Building III	Phoenix	AZ	10,649	—	19,521	30	12	19,539	19,551	2,813	16,738	2009	2011	35 year
Papago Medical Park North Valley	Phoenix	AZ	—	—	12,172	459	—	12,631	12,631	2,070	10,561	1989	2011	35 year
Orthopedic Surgery Center	Phoenix	AZ	—	2,800	10,150	—	2,800	10,150	12,950	354	12,596	2006	2015	35 year
Burbank Medical Plaza	Burbank	CA	—	1,241	23,322	1,015	1,241	24,337	25,578	4,242	21,336	2004	2011	35 year
Burbank Medical Plaza II	Burbank	CA	35,006	491	45,641	221	491	45,862	46,353	6,767	39,586	2008	2011	35 year
Eden Medical Plaza	Castro Valley	CA	—	258	2,455	276	258	2,731	2,989	758	2,231	1998	2011	25 year
United Healthcare - Cypress	Cypress	CA	—	12,883	38,309	—	12,883	38,309	51,192	1,701	49,491	1985	2015	29 year
Cypress NorthBay Corporate Headquarters	Fairfield	CA	—	—	19,187	—	—	19,187	19,187	1,837	17,350	2008	2012	35 year
Gateway Medical Plaza	Fairfield	CA	—	—	12,872	24	—	12,896	12,896	1,230	11,666	1986	2012	35 year
Solano NorthBay Health Plaza	Fairfield	CA	—	—	8,880	—	—	8,880	8,880	843	8,037	1990	2012	35 year
NorthBay Healthcare MOB	Fairfield	CA	—	—	8,507	2,280	—	10,787	10,787	997	9,790	2014	2013	35 year
UC Davis Medical	Folsom	CA	—	1,873	10,156	—	1,873	10,156	12,029	385	11,644	1995	2015	35 year
Verdugo Hills Professional	Glendale	CA	—	6,683	9,589	336	6,683	9,925	16,608	2,305	14,303	1972	2012	23 year

Bldg I

Verdugo Hills

Professional Glendale CA

—

4,464 3,731 515 4,464 4,246 8,710 1,2707,440 1987

2012

19 year

Bldg II

172

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Total	Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciated in Income Statement is Computed
	City	State / Province		Land	Buildings	Costs Capitalized and Subsequent Improvements to Acquisition	Land	Buildings	Improvements					
St. Francis Lynwood Medical PMB	Lynwood	CA	—	688	8,385	730	688	9,115	9,803	2,346	7,457	1993	2011	32 year
Mission Hills PDP	Mission Hills	CA	—	15,468	30,116	4,729	15,468	34,845	50,313	3,095	47,218	2012	2012	35 year
Mission Viejo PDP	Mission Viejo	CA	58,490	1,916	77,022	226	1,916	77,248	79,164	11,775	67,389	2007	2011	35 year
PDP Orange NHP/PMB	Orange	CA	46,513	1,752	61,647	232	1,761	61,870	63,631	9,680	53,951	2008	2011	35 year
Pasadena Western University of Health Sciences Medical Pavilion	Pasadena	CA	—	3,138	83,412	8,590	3,138	92,002	95,140	16,041	79,099	2009	2011	35 year
Pomerado Outpatient Pavilion	Pomona	CA	—	91	31,523	—	91	31,523	31,614	4,532	27,082	2009	2011	35 year
Sutter Medical Center	Poway	CA	—	3,233	71,435	2,858	3,233	74,293	77,526	12,439	65,087	2007	2011	35 year
San Gabriel Valley Medical	San Diego	CA	—	—	25,088	1,371	—	26,459	26,459	2,301	24,158	2012	2012	35 year
Santa Clarita Valley Medical	San Gabriel	CA	—	914	5,510	346	914	5,856	6,770	1,467	5,303	2004	2011	35 year
Kenneth E Watts Medical Plaza	Santa Clarita	CA	23,000	9,708	20,020	443	9,726	20,445	30,171	3,496	26,675	2005	2011	35 year
Vaca Valley Health Plaza	Torrance	CA	—	262	6,945	1,238	291	8,154	8,445	2,095	6,350	1989	2011	23 year
Potomac Medical Plaza	Vacaville	CA	—	—	9,634	2	—	9,636	9,636	912	8,724	1988	2012	35 year
	Aurora	CO	—	2,401	9,118	2,181	2,464	11,236	13,700	4,720	8,980	1986	2007	35 year

Edgar Filing: VENTAS INC - Form 10-K

Briargate Medical Campus	Colorado Springs	CO	—	1,238	12,301	313	1,244	12,608	13,852	3,987	9,865	2002	2007	35 year
Printers Park Medical Plaza	Colorado Springs	CO	—	2,641	47,507	1,415	2,641	48,922	51,563	15,033	36,530	1999	2007	35 year
Green Valley Ranch MOB	Denver	CO	5,797	—	12,139	158	235	12,062	12,297	1,110	11,187	2007	2012	35 year
Community Physicians Pavilion	Lafayette	CO	—	—	10,436	1,590	—	12,026	12,026	2,517	9,509	2004	2010	35 year
Exempla Good Samaritan Medical Center	Lafayette	CO	—	—	4,393	—	—	4,393	4,393	257	4,136	2013	2013	35 year
Dakota Ridge	Littleton	CO	—	2,540	12,901	—	2,540	12,901	15,441	1458	14,983	2007	2015	35 year
Avista Two Medical Plaza	Louisville	CO	—	—	17,330	1,676	—	19,006	19,006	4,813	14,193	2003	2009	35 year
The Sierra Building	Parker	CO	—	1,444	14,059	3,072	1,492	17,083	18,575	4,969	13,606	2009	2009	35 year
Crown Point Healthcare Plaza	Parker	CO	—	852	5,210	—	852	5,210	6,062	477	5,585	2008	2013	35 year
Lutheran Medical Office Building II	Wheat Ridge	CO	—	—	2,655	875	—	3,530	3,530	984	2,546	1976	2010	35 year
Lutheran Medical Office Building IV	Wheat Ridge	CO	—	—	7,266	923	—	8,189	8,189	1,827	6,362	1991	2010	35 year
Lutheran Medical Office Building III	Wheat Ridge	CO	—	—	11,947	107	—	12,054	12,054	2,576	9,478	2004	2010	35 year
DePaul Professional Office Building	WashingtonDC		—	—	6,424	1,856	—	8,280	8,280	2,540	5,740	1987	2010	35 year
Providence Medical Office Building	WashingtonDC		—	—	2,473	520	—	2,993	2,993	1,081	1,912	1975	2010	35 year
RTS Arcadia Aventura Medical	Arcadia	FL	—	345	2,884	—	345	2,884	3,229	533	2,696	1993	2011	30 year
	Aventura	FL	—	401	3,338	—	401	3,338	3,739	256	3,483	1996	2015	26 year

Edgar Filing: VENTAS INC - Form 10-K

Plaza RTS Cape Coral	Cape Coral FL	—	368	5,448	—	368	5,448	5,816	851	4,965	1984	2011	34 year
RTS Englewood	Englewood FL	—	1,071	3,516	—	1,071	3,516	4,587	589	3,998	1992	2011	35 year
RTS Ft. Myers	Fort Myers FL	—	1,153	4,127	—	1,153	4,127	5,280	773	4,507	1989	2011	31 year
RTS Key West	Key West FL	—	486	4,380	—	486	4,380	4,866	609	4,257	1987	2011	35 year

173

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Costs Incurred to Acquisition	Gross Amount Carried at Close of Period			Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciated in Income Statement is Computed
	City	State / Province		Land	Buildings	Improvements		Land	Buildings	Improvements				
JFK Medical Plaza	Lake Worth	FL	—	453	1,711	139	453	1,850	2,303	691	1,612	1999	2004	35 years
East Pointe Medical Plaza	Leigh Acres	FL	5,260	327	11,816	—	327	11,816	12,143	380	11,763	1994	2015	35 years
Palms West Building 6	Loxahatchee	FL	—	965	2,678	52	965	2,730	3,695	909	2,786	2000	2004	35 years
Bay Medical Plaza	Lynn Haven	FL	9,579	4,215	15,041	—	4,215	15,041	19,256	557	18,699	2003	2015	35 years
Aventura Heart & Health	Miami	FL	15,680	—	25,361	2,979	—	28,340	28,340	9,914	18,426	2006	2007	35 years
RTS Naples	Naples	FL	—	1,152	3,726	—	1,152	3,726	4,878	589	4,289	1999	2011	35 years
Bay Medical Center	Panama City	FL	9,321	82	17,400	—	82	17,400	17,482	559	16,923	1987	2015	35 years
Woodlands Center for Specialized Med	Pensacola	FL	14,914	2,518	24,006	29	2,518	24,035	26,553	3,513	23,040	2009	2012	35 years
RTS Pt. Charlotte	Pt Charlotte	FL	—	966	4,581	—	966	4,581	5,547	760	4,787	1985	2011	34 years
RTS Sarasota Capital	Sarasota	FL	—	1,914	3,889	—	1,914	3,889	5,803	680	5,123	1996	2011	35 years
Regional MOB I	Tallahassee	FL	—	590	8,773	—	590	8,773	9,363	251	9,112	1998	2015	35 years
University Medical Office Building	Tamarac	FL	—	—	6,690	132	—	6,822	6,822	2,316	4,506	2006	2007	35 years
RTS Venice	Venice	FL	—	1,536	4,104	—	1,536	4,104	5,640	690	4,950	1997	2011	35 years
Athens Medical Complex	Athens	GA	—	2,826	18,339	—	2,826	18,339	21,165	625	20,540	2011	2015	35 years
Doctors Center at St. Joseph's Hospital	Atlanta	GA	—	545	80,152	—	545	80,152	80,697	740	79,957	1978	2015	20 years
	Augusta	GA	—	594	4,847	517	594	5,364	5,958	1,474	4,484	1972	2011	25 years

Edgar Filing: VENTAS INC - Form 10-K

Augusta Medical Plaza															
Augusta Professional Building	Augusta	GA	—	687	6,057	657	691	6,710	7,401	1,882	5,519	1983	2011	27 years	
Augusta POB I	Augusta	GA	—	233	7,894	507	233	8,401	8,634	2,971	5,663	1978	2012	14 years	
Augusta POB II	Augusta	GA	—	735	13,717	159	735	13,876	14,611	3,446	11,165	1987	2012	23 years	
Augusta POB III	Augusta	GA	—	535	3,857	212	535	4,069	4,604	1,192	3,412	1994	2012	22 years	
Augusta POB IV	Augusta	GA	—	675	2,182	892	675	3,074	3,749	942	2,807	1995	2012	23 years	
Cobb Physicians Center	Austell	GA	—	1,145	16,805	919	1,145	17,724	18,869	3,691	15,178	1992	2011	35 years	
Summit Professional Plaza I	Brunswick	GA	5,096	1,821	2,974	42	1,821	3,016	4,837	2,669	2,168	2004	2012	31 years	
Summit Professional Plaza II	Brunswick	GA	10,829	981	13,818	10	981	13,828	14,809	2,378	12,431	1998	2012	35 years	
Columbia Medical Plaza	Evans	GA	—	268	1,497	139	268	1,636	1,904	572	1,332	1940	2011	23 years	
Fayette MOB	Fayetteville	GA	—	895	20,669	—	895	20,669	21,564	672	20,892	2004	2015	35 years	
Northside East Cobb - 1121	Marietta	GA	—	5,495	16,028	—	5,495	16,028	21,523	590	20,933	1991	2015	35 years	
PAPP Clinic Parkway	Newnan	GA	—	2,167	5,477	—	2,167	5,477	7,644	253	7,391	1994	2015	30 years	
Physicians Center	Ringgold	GA	—	476	10,017	419	476	10,436	10,912	2,047	8,865	2004	2011	35 years	
Riverdale MOB	Riverdale	GA	—	1,025	9,783	—	1,025	9,783	10,808	365	10,443	2005	2015	35 years	
Eastside Physicians Center	Snellville	GA	—	1,289	25,019	1,937	1,366	26,879	28,245	7,126	21,119	1994	2008	35 years	
Eastside Physicians Plaza	Snellville	GA	—	294	12,948	53	297	12,998	13,295	3,176	10,119	2003	2008	35 years	
Rush Copley POB I	Aurora	IL	—	120	27,882	—	120	27,882	28,002	907	27,095	1996	2015	34 years	
Rush Copley POB II	Aurora	IL	—	49	27,217	—	49	27,217	27,266	859	26,407	2009	2015	35 years	
Good Shepherd Physician Office	Barrington	IL	—	152	3,224	83	152	3,307	3,459	274	3,185	1979	2013	35 years	

Building I  
Good  
Shepherd  
Physician  
Office  
Building II

Barrington IL — 512 12,977 142 512 13,119 13,631 11,129 12,502 1996 2013 35 years

174

---



Edgar Filing: VENTAS INC - Form 10-K

Property Name	City	State / Province	Initial Cost to Company		Gross Amount Carried at Close of Period		Land and Buildings Subsequent Improvements	Capitalized Buildings and Improvements	Total	Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
			Land Improvements	Buildings and Improvements	Land	Buildings								
Trinity Hospital Physician Office Building	Chicago	IL	439	3,329	213	139	3,542	3,681	328	3,353	1971	2013	35 years	
Advocate Beverly Center	Chicago	IL	2,227	10,140	—	2,227	10,140	12,367	495	11,872	1986	2015	25 years	
Crystal Lakes Medical Arts	Crystal Lake	IL	2,490	19,504	—	2,490	19,504	21,994	702	21,292	2007	2015	35 years	
Advocate Good Shepard Physicians Plaza East	Crystal Lake	IL	2,444	10,953	—	2,444	10,953	13,397	456	12,941	2008	2015	33 years	
Physicians Plaza West	Decatur	IL	—	791	612	—	1,403	1,403	596	807	1976	2010	35 years	
Kenwood Medical Center	Decatur	IL	—	1,943	354	—	2,297	2,297	760	1,537	1987	2010	35 years	
304 W Hay Building	Decatur	IL	—	3,900	51	—	3,951	3,951	1,252	2,699	1996	2010	35 years	
302 W Hay Building	Decatur	IL	—	8,702	193	—	8,895	8,895	2,115	6,780	2002	2010	35 years	
ENTA	Decatur	IL	—	3,467	156	—	3,623	3,623	1,147	2,476	1993	2010	35 years	
301 W Hay Building	Decatur	IL	—	1,150	—	—	1,150	1,150	304	846	1996	2010	35 years	
South Shore Medical Building	Decatur	IL	—	640	—	—	640	640	234	406	1980	2010	35 years	
SIU Family Practice	Decatur	IL	902	129	—	902	129	1,031	145	886	1991	2010	35 years	
Corporate Health Services	Decatur	IL	—	1,689	19	—	1,708	1,708	457	1,251	1997	2010	35 years	
Rock Springs Medical	Decatur	IL	934	1,386	—	934	1,386	2,320	450	1,870	1996	2010	35 years	
			399	495	—	399	495	894	171	723	1990	2010	35 years	

Edgar Filing: VENTAS INC - Form 10-K

575 W Hay Building Good Samaritan Physician Office Building I	Decatur	IL	411	739	—	111	739	850	215	635	1984	2010	35 years
Good Samaritan Physician Office Building I	Downers Grove	IL	407	10,337	228	407	10,565	10,972	886	10,086	1976	2013	35 years
Good Samaritan Physician Office Building II Eberle Medical Office Building ("Eberle MOB")	Downers Grove	IL	1,013	25,370	366	1,013	25,736	26,749	2,133	24,616	1995	2013	35 years
1425 Hunt Club Road MOB	Elk Grove Village	IL	—	16,315	93	—	16,408	16,408	5,453	10,955	2005	2009	35 years
1445 Hunt Club Drive	Gurnee	IL	249	1,452	75	249	1,527	1,776	419	1,357	2005	2011	34 years
Gurnee Imaging Center	Gurnee	IL	216	1,405	309	216	1,714	1,930	588	1,342	2002	2011	31 years
Gurnee Center Club	Gurnee	IL	82	2,731	—	82	2,731	2,813	453	2,360	2002	2011	35 years
South Suburban Hospital Physician Office Building Doctors Office Building III ("DOB III")	Gurnee	IL	627	17,851	—	627	17,851	18,478	3,113	15,365	2001	2011	35 years
755 Milwaukee MOB	Hazel Crest	IL	191	4,370	150	191	4,520	4,711	427	4,284	1989	2013	35 years
890 Professional MOB	Hoffman Estates	IL	—	24,550	77	—	24,627	24,627	7,117	17,510	2005	2009	35 years
Libertyville Center Club	Libertyville	IL	421	3,716	1,012	479	4,670	5,149	1,822	3,327	1990	2011	18 years
Christ Medical Center Physician Office	Libertyville	IL	214	2,630	139	214	2,769	2,983	707	2,276	1980	2011	26 years
	Libertyville	IL	1,020	17,176	—	1,020	17,176	18,196	3,077	15,119	1988	2011	35 years
	Oak Lawn	IL	658	16,421	151	658	16,472	17,130	1,374	15,756	1986	2013	35 years

Edgar Filing: VENTAS INC - Form 10-K

Building Methodist North MOB	Peoria	IL	1,025,294,930	—	1,025,294,930	30,518,964	29,554,2010	2015	35 years				
Davita Dialysis - Rockford	Rockford	IL	256	2,543	—	256	2,543	2,799	98	2,701	2009	2015	35 years
Round Lake ACC	Round Lake	IL	758	370	302	785	645	1,430	373	1,057	1984	2011	13 years
Vernon Hills Acute Care Center	Vernon Hills	IL	3,376,694	181	3,413,838	4,251	469	3,782	1986	2011	15 years		
Wilbur S. Roby Building	Anderson	IN	—	2,653	621	—	3,274	3,274	971	2,303	1992	2010	35 years

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Land Improvements	Capitalized and Subsequent Improvements	Buildings and Improvements	Total	Accumulated Depreciation	Net Book Value (NBV)	Year of Construction	Year Acquired	Life on Which Depreciated in Income Statement is Computed
	City	State / Province		Land	Buildings	Costs									
Ambulatory Services Building	Anderson	IN	—	—	4,266	1,350	—	5,616	5,616	1,664	3,952	1995	2010	35 years	
St. John's Medical Arts Building	Anderson	IN	—	—	2,281	426	—	2,707	2,707	823	1,884	1973	2010	35 years	
Carmel I	Carmel	IN	—	466	5,954	222	466	6,176	6,642	1,149	5,493	1985	2012	30 years	
Carmel II	Carmel	IN	—	455	5,976	221	455	6,197	6,652	1,042	5,610	1989	2012	33 years	
Carmel III	Carmel	IN	—	422	6,194	385	422	6,579	7,001	960	6,041	2001	2012	35 years	
Elkhart Lutheran Medical Arts	Elkhart	IN	—	1,256	1,973	—	1,256	1,973	3,229	769	2,460	1994	2011	32 years	
Dupont Road MOB	Fort Wayne	IN	—	702	13,576	—	702	13,576	14,278	469	13,809	2000	2015	35 years	
Harcourt Professional Office Building	Fort Wayne	IN	—	633	13,479	—	633	13,479	14,112	501	13,611	2001	2015	35 years	
Cardiac Professional Office Building	Indianapolis	IN	—	519	28,951	1,003	519	29,954	30,473	5,209	25,264	1973	2012	28 years	
Oncology Medical Office Building	Indianapolis	IN	—	498	27,430	467	498	27,897	28,395	3,939	24,456	1995	2012	35 years	
St. Francis South Medical Office Building	Indianapolis	IN	—	470	5,703	152	470	5,855	6,325	1,053	5,272	2003	2012	35 years	
Methodist Professional Center I	Indianapolis	IN	—	—	20,649	744	—	21,393	21,393	2,081	19,312	1995	2013	35 years	
Indiana Orthopedic Center of Excellence	Indianapolis	IN	—	61	37,411	2,896	61	40,307	40,368	6,795	33,573	1985	2012	25 years	
	Indianapolis	IN	—	967	83,746	—	967	83,746	84,713	1,273	83,440	1997	2015	35 years	
	Indianapolis	IN	—	5,737	32,116	—	5,737	32,116	37,853	1,131	36,722	1988	2015	35 years	

Edgar Filing: VENTAS INC - Form 10-K

United Healthcare - Indy	LaPorte	La Porte	IN	—	553	1,309	—	553	1,309	1,862	331	1,531	1997	2011	34 years
	Mishawaka	Mishawaka	IN	—	3,787	5,543	—	3,787	5,543	9,330	2,244	7,086	1993	2011	35 years
	Cancer Care Partners	Mishawaka	IN	—	3,162	28,633	—	3,162	28,633	31,795	914	30,881	2010	2015	35 years
	Michiana Oncology	Mishawaka	IN	—	4,577	20,939	—	4,577	20,939	25,516	700	24,816	2010	2015	35 years
	DaVita Dialysis - Paoli	Paoli	IN	—	396	2,056	—	396	2,056	2,452	81	2,371	2011	2015	35 years
	South Bend Via Christi Clinic	South Bend	IN	—	792	2,530	—	792	2,530	3,322	530	2,792	1996	2011	34 years
	OLBH Same Day Surgery Center	Wichita	KS	—	1,883	7,428	—	1,883	7,428	9,311	290	9,021	2006	2015	35 years
	St. Elizabeth Covington	Ashland	KY	—	101	19,066	208	101	19,274	19,375	3,262	16,113	1997	2012	26 years
	St. Elizabeth Florence MOB	Covington	KY	—	345	12,790	(16)	345	12,774	13,119	1,865	11,254	2009	2012	35 years
	Jefferson Clinic East	Florence	KY	—	402	8,279	1,082	402	9,361	9,763	1,713	8,050	2005	2012	35 years
	Jefferson Medical Plaza East	Louisville	KY	—	—	673	2,018	—	2,691	2,691	109	2,582	2013	2013	35 years
	Jefferson MOB	Metairie	LA	—	168	17,264	162	168	17,426	17,594	3,974	13,620	1996	2012	32 years
	Lakeside POB I	Metairie	LA	—	107	15,137	280	107	15,417	15,524	3,341	12,183	1985	2012	28 years
	Lakeside POB II	Metairie	LA	—	3,334	4,974	2,259	3,334	7,233	10,567	2,090	8,477	1986	2011	22 years
	Fresenius Medical	Metairie	LA	—	1,046	802	680	1,046	1,482	2,528	642	1,886	1980	2011	7 years
	RTS Berlin Charles O. Fisher Medical Building	Metairie	LA	—	1,195	3,797	—	1,195	3,797	4,992	134	4,858	2012	2015	35 years
	Medical Specialties Building	Berlin	MD	—	—	2,216	—	—	2,216	2,216	378	1,838	1994	2011	29 years
		Westminster	MD	11,091	—	13,795	1,747	—	15,542	15,542	4,786	10,756	2009	2009	35 years
		Kalamazoo	MI	—	—	19,242	1,366	—	20,608	20,608	4,234	16,374	1989	2010	35 years

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company		Gross Amount Carried at Close of Period		Land Encumbrances	Buildings Improvements	Capitalized Costs Subsequent to Acquisition	Land and Buildings Improvements	Total	Accumulated Depreciation	NBV	Year of Construction	Year Acquired	Life on Which Depreciated in Income Statement is Computed
	City	State / Province	Land Encumbrances	Buildings Improvements	Capitalized Costs Subsequent to Acquisition	Land and Buildings Improvements										
North Professional Building	Kalamazoo	MI	—	—	7,228	1,601	—	—	8,829	8,829	1,786	7,043	1983	2010	35 years	
Borgess Navigation Center	Kalamazoo	MI	—	—	2,391	—	—	—	2,391	2,391	570	1,821	1976	2010	35 years	
Borgess Health & Fitness Center	Kalamazoo	MI	—	—	11,959	244	—	—	12,203	12,203	2,887	9,316	1984	2010	35 years	
Heart Center Building	Kalamazoo	MI	—	—	8,420	383	—	—	8,803	8,803	2,207	6,596	1980	2010	35 years	
Medical Commons Building	Kalamazoo Township	MI	—	—	661	568	—	—	1,229	1,229	199	1,030	1979	2010	35 years	
RTS Madison Heights	Madison Heights	MI	—	401	2,946	—	—	401	2,946	3,347	483	2,864	2002	2011	35 years	
RTS Monroe Bronson	Monroe	MI	—	281	3,450	—	—	281	3,450	3,731	635	3,096	1997	2011	31 years	
Lakeview OPC	Paw Paw	MI	—	3,835	31,564	—	—	3,835	31,564	35,399	1,141	34,258	2006	2015	35 years	
Pro Med Center Plainwell	Plainwell	MI	—	—	697	—	—	—	697	697	185	512	1991	2010	35 years	
Pro Med Center Richland	Richland	MI	—	233	2,267	30	—	233	2,297	2,530	520	2,010	1996	2010	35 years	
Henry Ford Dialysis Center	Southfield	MI	—	589	3,350	—	—	589	3,350	3,939	120	3,819	2002	2015	35 years	
Metro Health Spectrum Health	Wyoming	MI	—	1,325	5,479	—	—	1,325	5,479	6,804	207	6,597	2008	2015	35 years	
Health Cogdell	Wyoming	MI	—	2,463	14,353	—	—	2,463	14,353	16,816	543	16,273	2006	2015	35 years	
Duluth MOB	Duluth	MN	—	—	33,406	(19)	—	—	33,387	33,387	3,254	30,133	2012	2012	35 years	
Allina Health Unitron	Elk River	MN	—	1,442	7,742	—	—	1,442	7,742	9,184	267	8,917	2002	2015	35 years	
Hearing HealthPartners Medical &	Plymouth Sartell	MN	4,000	2,646	8,962	—	—	2,646	8,962	11,608	475	11,133	2011	2015	29 years	
			—	2,492	15,694	49	—	2,503	15,732	18,235	2,493	15,742	2010	2012	35 years	

Dental Clinics Arnold Urgent Care	Arnold	MO	—	1,058,556	95	1,097,612	1,709,365	1,344,199	2011	35 years
---	--------	----	---	-----------	----	-----------	-----------	-----------	------	----------

177

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial	Costs		Gross		Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province		Cost to Company	Land Improvements	Buildings and Subsequent Improvements to Acquisition	Land and Buildings	Accumulated Depreciation			
DePaul Health Center North	Bridgeton	MO	—	99610,045	794	99610,839	11,835	9,219	2012	21 years	
DePaul Health Center South	Bridgeton	MO	—	91012,169	502	91012,671	113,381	11,109	2012	30 years	
St. Mary's Health Center MOB D	Clayton	MO	—	1032,780	718	1033,498	3,685	2,749	2012	22 years	
Fenton Urgent Care Center	Fenton	MO	—	1832,714	224	1892,932	3,121	2,388	2011	35 years	
St. Joseph Medical Building	Kansas City	MO	—	3057,445	2,167	3059,612	9,917	8,709	2012	32 years	
St. Joseph Medical Mall	Kansas City	MO	—	5309,115	212	5309,327	9,815	8,349	2012	33 years	
Carondelet Medical Building	Kansas City	MO	—	74512,437	612	74513,049	13,292	11,598	2012	29 years	
St. Joseph Hospital West Medical Office Building II	Lake Saint Louis	MO	—	5243,229	156	5243,385	3,969	3,230	2012	35 years	
St. Joseph O'Fallon Medical Office Building	O'Fallon	MO	—	9405,556	9	9405,565	6,585	5,666	2012	35 years	
Sisters of Mercy Building	Springfield	MO	5,500	3,427,697	—	3,427,697	12,130	11,200	2015	35 years	
St. Joseph Health Center	St. Charles	MO	—	5034,336	365	5034,701	5,204	3,917	2012	20 years	



Edgar Filing: VENTAS INC - Form 10-K

Medical Building 1 St. Joseph Health Center	St. Charles	MO	—	3692,963	162	3693,125	3,405,050	2,844,999	2012	32 years
Medical Building 2 Physicians Office Center 12700 Southford Road	St. Louis	MO	—	1,445,825	5325	1,445,150	5,595,578	11,200,703	2011	35 years
Medical Plaza St Anthony's MOB A	St. Louis	MO	—	4094,687	607	4095,294	5,703,592	4,111,975	2011	20 years
St Anthony's MOB B Lemay Urgent Care Center	St. Louis	MO	—	3503,942	437	3504,379	4,719,515	3,214,980	2011	21 years
St. Mary's Health Center MOB B	St. Louis	MO	—	2,317,120	317	2,333,415	5,754,261	4,499,983	2011	22 years
St. Mary's Health Center MOB C	St. Louis	MO	—	1194,161	4,278	1198,439	8,538,046	7,511,979	2012	23 years
University Physicians - Grants Ferry Randolph Mall Crossing I Medical Arts Building	Flowood	MS	9,339	2,796,125	(13 )	2,796,112	14,908,22	12,286,0	2012	35 years
Gateway Medical Office Building Copperfield Mall Weddington Internal & Pediatric Medicine Rex Wellness	Charlotte	NC	—	6,370,929	1,155	6,370,084	10,455,50	7,909,73	2012	4 years
	Charlotte	NC	—	3,229,072	352	3,229,424	5,653,140	4,519,97	2012	25 years
	Concord	NC	—	70111,734	502	70112,236	12,236,89	10,198,7	2012	31 years
	Concord	NC	—	1,100,904	487	1,100,391	11,492,49	9,242,05	2012	35 years
	Concord	NC	—	1,980,846	287	1,980,133	5,193,19	4,199,89	2012	25 years
	Concord	NC	—	574,688	13	574,701	1,225,13	1,060,00	2012	27 years
	Garner	NC	—	1,348,330	—	1,348,330	6,628,89	6,420,03	2015	34 years

Edgar Filing: VENTAS INC - Form 10-K

Center Gaston Professional Center	Gastonia	NC	—	83324,885704	83325,58926,4293	22,4997	2012	35 years
Center Harrisburg Family Physicians Harrisburg	Harrisburg	NC	—	6791,646 63	6791,709 2,3880	2,09896	2012	35 years
Medical Mall	Harrisburg	NC	—	1,332,292 169	1,332,461 3,8009	3,01197	2012	27 years
Birkdale	Huntersville	NC	—	4,277,206 292	4,277,498 11,7674	9,99997	2012	35 years
Birkdale II	Huntersville	NC	—	— — 27	— 27 27 5	22 2001	2012	35 years

178

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company		Gross Amount Carried at Close of Period		Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province		Land Improvements	Buildings and Subsequent Improvements to Acquisition	Land and Buildings Improvements	Buildings and Buildings				
Northcross REX	Huntersville	NC	—	623,278	36	623,314	937,177	760,193	2012	22 years	
Knightdale MOB & Wellness Center	Knightdale	NC	—	—	22,823,425	—	23,248,234	21,000	2009	2012	35 years
Midland Medical Park	Midland	NC	—	1,228,447	58	1,229,005	2,126,000	1,736,098	2012	25 years	
East Rocky Mount Kidney Center	Rocky Mount	NC	—	803,998	(2)	803,996	1,729,940	1,526,000	2012	33 years	
Rocky Mount Kidney Center	Rocky Mount	NC	—	479,129	39	479,136	1,835,200	1,431,990	2012	25 years	
Rocky Mount Medical Park	Rocky Mount	NC	—	2,552,779	646	2,653,325	10,977,220	9,231,991	2012	30 years	
English Road Medical Center	Rocky Mount	NC	4,312	1,321,747	4	1,323,751	5,092,200	4,120,000	2012	35 years	
Rowan Outpatient Surgery Center	Salisbury	NC	—	1,039,184	(5)	1,039,179	6,288,200	5,326,000	2012	35 years	
Trinity Health Medical Arts Clinic	Minot	ND	—	935,154	82	935,154	216,418	15,699	2015	26 years	
Cooper Health MOB I	Willingboro	NJ	—	1,389,742	—	1,389,742	4,133,000	4,000,000	2015	35 years	
Cooper Health MOB II	Willingboro	NJ	—	594,563	8	594,563	6,232,000	6,042,000	2015	35 years	
Salem Medical	Woodstown	NJ	—	275,413	2	275,413	4,407,300	4,260,000	2015	35 years	

Edgar Filing: VENTAS INC - Form 10-K

Carson Tahoe Specialty Medical Center	Carson City NV		—	68811,346	—	68811,346	12,038	11,696	2015	35 years	
Carson Tahoe MOB West	Carson City NV		—	2,867,519	—	2,867,519	30,382	29,107	2015	29 years	
Del E Webb Medical Plaza	Henderson NV		—	1,026,993	958	1,027,951	118,979	14,499	2011	35 years	
Durango Medical Plaza	Las Vegas NV		—	3,787,738	—	3,787,738	31,925	30,308	2015	35 years	
The Terrace at South Meadows	Reno NV		6,959	5049,966	483	50410,449	10,220	8,720	2011	35 years	
Albany Medical Center MOB	Albany NY		—	32118,389	—	32118,389	18,329	18,281	2015	35 years	
St. Peter's Recovery Center	Guilderland NY		—	1,059,156	—	1,059,156	10,254	9,869	2015	35 years	
Central NY Medical Center	Syracuse NY		24,500	1,786,101	1,711	1,792,806	29,398	24,967	2012	33 years	
Northcountry MOB	Watertown NY		—	1,320,799	—	1,320,799	12,429	11,601	2015	35 years	
Anderson Medical Arts Building I	Cincinnati OH		—	—	9,632	1,737	—	11,369	11,369	2007	35 years
Anderson Medical Arts Building II	Cincinnati OH		—	—	15,123	2,276	—	17,399	17,399	2007	35 years
Riverside North Medical Office Building	Columbus OH		8,420	7858,519	936	7859,455	10,241	8,019	2012	25 years	
Riverside South Medical Office Building	Columbus OH		6,311	5867,298	748	6108,022	8,632	7,068	2012	27 years	
Town Medical Office Building	Columbus OH		5,862	10,944	627	10,070	10,080	8,389	2012	29 years	
Town 393 East Town	Columbus OH		3,288	61,476	218	61,497	5,039	3,000	2012	20 years	

Medical Office Building 141 South Sixth	Columbus	OH	1,544	80	1,113	4	80	1,117	1,197	821	1971	2012	14 years
Medical Office Building Doctors West	Columbus	OH	4,705	4145,362	568		4145,930	6,344,046	5,298		998	2012	35 years
Medical Office Building Eastside Health Center	Columbus	OH	4,399	9563,472	(2 )		9563,470	4,426	12	3,319	77	2012	15 years
Medical Office Building East Main	Columbus	OH	5,226	4404,771	58		4404,829	5,268	4	4,488	606	2012	35 years

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company		Gross Amount Carried at Close of Period		Accumulated Depreciation	Year of Construction	Year Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province		Land Improvements	Buildings and Improvements to Acquisition	Land and Improvements	Buildings and Improvements				
Heart Center Medical Office Building	Columbus	OH	—	1,063,140	157	1,063,297	13,360	411,206	2012	35 years	
Wilkins Medical Office Building	Columbus	OH	—	12318,062	226	12318,288	8,148	15,900	2012	35 years	
Grady Medical Office Building	Delaware	OH	1,824	2392,263	306	2392,569	2,868	1,199	2012	25 years	
Dublin Northwest Medical Office Building	Dublin	OH	3,118	3423,278	215	3423,493	3,863	3,100	2012	34 years	
Preserve III Medical Office Building	Dublin	OH	9,684	2,447,025	(66 )	2,446,959	9,408	2978,120	2012	35 years	
Zanesville Surgery Center	Zanesville	OH	—	1729,403	—	1729,403	9,575	4728,100	2011	35 years	
Dialysis Center Genesis	Zanesville	OH	—	534855	71	534926	1,460	1,089	2011	21 years	
Children's Center	Zanesville	OH	—	5383,781	—	5383,781	4,382	3,490	2011	30 years	
Medical Arts Building I	Zanesville	OH	—	4292,405	455	4362,853	3,288	2,509	2011	20 years	
Medical Arts Building II	Zanesville	OH	—	4856,013	340	4906,348	6,818	874,859	2011	25 years	
Medical Arts Building III	Zanesville	OH	—	94 1,248	—	94 1,248	1,342	1970	2011	25 years	
Primecare Building	Zanesville	OH	—	1301,344	648	1301,992	2,125	1,649	2011	20 years	
Outpatient Rehabilitation Building	Zanesville	OH	—	82 1,541	—	82 1,541	1,626	1,269	2011	28 years	
Radiation Oncology Building	Zanesville	OH	—	1051,201	—	1051,201	1,306	1975	2011	25 years	
Healthplex Physicians Pavilion	Zanesville	OH	—	2,488,849	540	2,488,389	8,879	15,190	2011	32 years	
Zanesville Northside	Zanesville	OH	—	4226,297	1,123	4227,420	7,842	8066,030	2011	25 years	
			—	42 635	—	42 635	677	523	2011	28 years	

Edgar Filing: VENTAS INC - Form 10-K

Pharmacy Bethesda Campus MOB III Tuality 7th Avenue Medical Plaza Professional Office Building I DCMH Medical Office Building Pinnacle Health Penn State University Outpatient Center Lancaster Rehabilitation Hospital Lancaster ASC MOB St. Joseph Medical Office Building Crozer - Keystone MOB I Crozer-Keystone MOB II Doylestown Health & Wellness Center Roper Medical Office Building St. Francis Medical Plaza (Charleston) Providence MOB I	Zanesville OH Hillsboro OR Chester PA Drexel Hill PA Harrisburg PA Hershey PA Lancaster PA Lancaster PA Reading PA Springfield PA Springfield PA Warrington PA Charleston SC Charleston SC Columbia SC	— 18,594,524 — — — 57,415 — 9,037 — — — — 8,360 — —	1881,137 124,638 6,283 10,424 2,576 55,439 95916,610 59317,117 10,823 9,130 5,178 4,457 12714,732 4473,946 2254,274	128 429 1,335 4,501 — — (16) 75 11 — — 351 7,055 2,381 2,055 118,806 113,720 332 200	1991,254 1,525,050 — — 2,576 — — 59317,142 7,230 11,634 9,130 5,178 4,477 12716,792 4474,278 2254,474	1,433 26,486 7,618 11,925 19,645 55,439 7,358 7,230 1,634 6,206 11,290 2,381 6,919 4,723 4,694	1,132 121,900 204,198 266,598 18,002 174,200 815,067 214,807 48,920 754,296 11,499 118,806 113,720 3,790 323,267	2011 2011 2004 2004 2015 2010 2012 2012 2010 2015 2015 2012 2012 2012 2012 2012	25 years 35 years 30 years 30 years 35 years 35 years 35 years 35 years 35 years 35 years 25 years 34 years 28 years 35 years 18 years
--	--	---	---	--	--	--	--	--	--

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Initial Cost to Company	Gross Amount Carried at Close of Period	Land Encumbrances	Buildings and Improvements	Costs Capitalized and Subsequent Improvements to Acquisition	Land and Buildings Improvements	Accumulated Depreciation	Net Book Value	Year of Construction Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province										
Providence MOB II	Columbia	SC	—	1221,834	36	1221,870	1,902	1,379	285	2012	18 years	
Providence MOB III	Columbia	SC	—	7664,406	290	7664,696	5,462	135	4,319	2012	23 years	
One Medical Park	Columbia	SC	—	2107,939	488	2148,423	8,627	244	6,399	2012	19 years	
Three Medical Park	Columbia	SC	—	40	10,650	573	40	11,223	1,263	8,719	2012	25 years
St. Francis Millennium Medical Office Building	Greenville	SC	15,062	—	13,062	10,514	30	23,546	23,764	16,200	2009	35 years
200 Andrews St. Francis CMOB	Greenville	SC	—	7892,014	161	7892,175	2,982	4	2,140	2012	29 years	
St. Francis Outpatient Surgery Center	Greenville	SC	—	5017,661	570	5018,231	8,713	337	3,320	2012	35 years	
St. Francis Professional Medical Center	Greenville	SC	—	1,007,538	388	1,007,576	17,383	7	14,206	2012	35 years	
St. Francis Women's Medical Plaza (Greenville)	Greenville	SC	—	3224,877	106	3224,983	5,305	447	3,850	2012	24 years	
Irmo Professional MOB	Irmo	SC	—	88	5,876	66	88	5,942	6,030	174,719	2012	24 years
River Hills Medical Plaza	Little River	SC	—	1,726,414	134	1,726,548	7,273	461	5,912	2011	35 years	
Mount Pleasant Medical Office Longpoint	Mount Pleasant	SC	—	1,406,813	30	1,406,843	3,249	0	2,739	2012	27 years	
			—	6704,455	91	6704,546	5,216	14	3,800	2012	34 years	



Edgar Filing: VENTAS INC - Form 10-K

Mary Black Westside Medical Office Bldg Spartanburg	SC		—	2915,057	94	2915,151	5,442	2127	4,319	91	2012	31 years	
Spartanburg ASC	SC		—	1,335,756	—	1,335,756	17,089	16,600	2		2015	35 years	
Spartanburg Regional MOB	SC		—	20717,963	—	20717,963	18,676	17,598	6		2015	35 years	
Wellmont Blue Ridge MOB	Bristol	TN	—	9995,027	—	9995,027	6,027	5,820	1		2015	35 years	
Health Park Medical Office Building	Chattanooga	TN	6,277	2,305,949	33	2,305,982	11,257	10,972	904		2012	35 years	
Peerless Crossing Medical Center	Cleveland	TN	6,643	1,217,464	7	1,217,471	7,688	26,600	6		2012	35 years	
St. Mary's Clinton Professional Office Building	Clinton	TN	—	298618	—	298618	916	1	905	1988	2015	39 years	
St. Mary's Farragut MOB	Farragut	TN	—	2212,719	—	2212,719	2,929	2,919	997		2015	39 years	
Medical Center Physicians Tower	Jackson	TN	13,246	549,270,747	(7)	549,270,672,419	5	23,201	0		2012	35 years	
St. Mary's Physical Therapy & Rehabilitation Center East	Jefferson City	TN	—	120160	—	120160	286	274	985		2015	39 years	
St. Mary's Physician Professional Office Building	Knoxville	TN	—	1383,144	—	1383,144	3,282	3,249	81		2015	39 years	
St. Mary's Magdalene Clarke Tower	Knoxville	TN	—	69	4,153	—	69	4,153	4,228	4,179	72	2015	39 years
St. Mary's Medical Office Building	Knoxville	TN	—	136359	—	136359	495	10	485	976	2015	39 years	
St. Mary's Ambulatory Surgery	Knoxville	TN	—	1291,012	—	1291,012	1,147	1,129	999		2015	24 years	

Center										
Texas Clinic at Arlington	Arlington	TX	—	2,724,515	—	2,724,515	27,896	26,400	2015	35 years
Seton Medical Park Tower	Austin	TX	—	80541,527	1,391	80542,918	43,721	38,196	2012	35 years

181

---

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial	Gross	Land and Buildings	Capitalized Land and Buildings	Total	Net of Accumulated Depreciation	Year Acquired	Life on Which Depreciation in Income Statement is Computed
	City	State / Province		Cost to Company	Amount Carried at Close of Period						
Seton Northwest Health Plaza	Austin	TX	—	4,442,632	2,451,444	2,451,444	2,451,444	2,451,444	1,988	2012	35 years
Seton Southwest Health Plaza	Austin	TX	—	2,945,311	85	2,945,396	5,690	4,900	4	2012	35 years
Seton Southwest Health Plaza II	Austin	TX	—	4,471,154	40	4,471,194	0,623	89,280	9	2012	35 years
BioLife Sciences Building	Denton	TX	—	1,065,576	—	1,065,576	7,612	7,351	10	2015	35 years
East Houston MOB, LLC	Houston	TX	—	3,562,877	308	3,283,213	3,541	3,562,189	82	2011	15 years
East Houston Medical Plaza	Houston	TX	—	671,426	434	671,860	1,553	1,000	82	2011	11 years
Memorial Hermann	Houston	TX	—	8,221,430	7	8,221,437	5,420	14,307	82	2015	35 years
Scott & White Healthcare	Kingsland	TX	—	5,345,104	—	5,345,104	5,618	5,430	12	2015	35 years
Odessa Regional MOB	Odessa	TX	—	1,218,935	—	1,218,935	9,020	8,700	8	2015	35 years
Legacy Heart Center	Plano	TX	—	3,081,890	—	3,081,890	11,953	11,300	85	2015	35 years
Seton Williamson Medical Plaza	Round Rock	TX	—	15,074	443	15,517	5,374	11,200	68	2010	35 years
Sunnyvale Medical Plaza	Sunnyvale	TX	—	1,186,397	—	1,186,397	6,586	15,900	9	2015	35 years
Texarkana ASC	Texarkana	TX	—	814,590	3	814,593	6,717	6,470	94	2015	30 years
Spring Creek Medical Plaza	Tomball	TX	—	2,165,212	—	2,165,212	10,388	10,080	6	2015	35 years
251 Medical Center	Webster	TX	—	1,152,078	82	1,152,260	3,478	11,300	6	2011	35 years
253 Medical Center	Webster	TX	—	1,181,862	—	1,181,862	3,047	11,300	9	2011	35 years
	Mechanicsville VA		—	1,669,024	356	1,669,380	9,048	707,179	93	2012	31 years

## MRMC MOB

I									
Henrico MOB	Richmond	VA	—	9686,189 355	9686,544 7,512,809	5,709	2011	25 years	
St. Mary's MOB North (Floors 6 & 7)	Richmond	VA	—	2272,961 256	2273,217 3,483	2,599	2012	22 years	
Virginia Urology Center	Richmond	VA	—	3,821,127	3,821,127	9,999	2015	35 years	
St. Francis Cancer Center	Richmond	VA	—	65418,331	65418,331	18,083	2015	35 years	
Bonney Lake Medical Office Building	Bonney Lake	WA	10,712,174	10,375,161	5,176,536	9,217	2012	35 years	
Good Samaritan Medical Office Building	Puyallup	WA	14,058,781	13,368,877	78130,453	1,431	2012	35 years	
Holy Family Hospital	Spokane	WA	—	19,082,30	—	19,315	2012	35 years	
Central MOB Physician's Pavilion	Vancouver	WA	—	1,482,938	1,424,230	4,652	2011	35 years	
Administration Building	Vancouver	WA	—	2967,856	—	2967,856	2011	35 years	
Medical Center Physician's Building	Vancouver	WA	—	1,221,246	1,246,136	4,355	2011	35 years	
Memorial MOB	Vancouver	WA	—	66312,626	69012,914	3,607	2011	35 years	
Salmon Creek MOB	Vancouver	WA	—	1,325,238	—	1,325,238	2011	35 years	
Fisher's Landing MOB	Vancouver	WA	—	1,590,420	—	1,590,420	2011	34 years	
Columbia Medical Plaza	Vancouver	WA	—	2815,266	208 3315,424	5,755	2011	35 years	
Appleton Heart Institute	Appleton	WI	—	7,775 36	—	7,811 7,811	2010	39 years	
Appleton Medical Offices West	Appleton	WI	—	5,756 60	—	5,816 5,816	2010	39 years	
Appleton Medical Offices South	Appleton	WI	—	9,058 181	—	9,239 9,239	2010	39 years	

Edgar Filing: VENTAS INC - Form 10-K

Property Name	Location		Encumbrances	Initial Cost to Company			Gross Amount Carried at Close of Period			Accum Deprec
	City	State / Province		Land and Improvements	Buildings and Improvements	Costs Capitalized Subsequent to Acquisition	Land and Improvements	Buildings and Improvements	Total	
Brookfield Clinic	Brookfield	WI	—	2,638	4,093	—	2,638	4,093	6,731	896
Lakeshore Medical Clinic - Franklin	Franklin	WI	—	1,973	7,579	—	1,973	7,579	9,552	296
Lakeshore Medical Clinic - Greenfield	Greenfield	WI	—	1,223	13,387	—	1,223	13,387	14,610	431
Aurora Health Care - Hartford	Hartford	WI	19,120	3,706	22,019	—	3,706	22,019	25,725	800
Hartland Clinic Aurora	Hartland	WI	—	321	5,050	—	321	5,050	5,371	942
Healthcare - Kenosha	Kenosha	WI	—	7,546	19,155	—	7,546	19,155	26,701	711
Univ of Wisconsin Health	Monona	WI	5,039	678	8,017	—	678	8,017	8,695	318
Theda Clark Medical Center Office Pavilion	Neenah	WI	—	—	7,080	241	—	7,321	7,321	1,525
Aylward Medical Building Condo Floors 3 & 4	Neenah	WI	—	—	4,462	7	—	4,469	4,469	1,006
Aurora Health Care - Neenah	Neenah	WI	7,840	2,033	9,072	—	2,033	9,072	11,105	354
New Berlin Clinic	New Berlin	WI	—	678	7,121	—	678	7,121	7,799	1,428
United Healthcare - Onalaska	Onalaska	WI	—	4,623	5,527	—	4,623	5,527	10,150	280
WestWood Health & Fitness	Pewaukee	WI	—	823	11,649	—	823	11,649	12,472	2,356
Aurora Health Care - Two Rivers	Two Rivers	WI	22,640	5,638	25,308	—	5,638	25,308	30,946	927
Watertown Clinic	Watertown	WI	—	166	3,234	—	166	3,234	3,400	582
Southside Clinic	Waukesha	WI	—	218	5,273	—	218	5,273	5,491	962

Edgar Filing: VENTAS INC - Form 10-K

Rehabilitation Hospital United	Waukesha WI	—	372	15,636	—	372	15,636	16,008	2,498
Healthcare - Wauwatosa	Wauwatosa WI	—	8,012	15,992	—	8,012	15,992	24,004	718
BSG CS, LLC	Waunakee WI	—	1,060	—	—	1,060	—	1,060	—
TOTAL FOR MEDICAL OFFICE BUILDINGS		624,254	395,733	4,132,212	148,775	396,841	4,279,879	4,676,720	632,344
TOTAL FOR ALL PROPERTIES		\$ 1,987,400	\$ 2,064,997	\$ 19,938,231	\$ 454,804	\$ 2,056,428	\$ 20,401,604	\$ 22,458,032	\$ 3,544,000

VENTAS, INC.  
SCHEDULE IV  
REAL ESTATE MORTGAGE LOANS  
December 31, 2015  
(Dollars in Thousands)

Location	Number of RE Assets	Interest Rate	Fixed / Variable	Maturity Date	Monthly Debt Service	Face Value	Net Book Value	Prior Liens
<b>First Mortgages</b>								
Washington	1	8.00%	F	8/1/2020	167	25,000	24,826	—
Washington	1	6.00%	F	7/5/2017	44	6,187	6,108	—
California	11	9.42%	F	12/31/2017	1,624	176,719	173,451	—
Multiple	3	9.21%	V	6/30/2019	131	17,023	17,023	—
Ohio	5	7.89%	V	10/1/2021	516	78,448	78,448	—
<b>Second Mortgages</b>								
Multiple	9	11.25%	V	10/23/2019	48	5,000	4,965	*
<b>Mezzanine Loans</b>								
Virginia	1	10.00%	F	12/10/2019	86	10,044	10,044	—
Multiple**	214	8.19%	F/V	12/9/2016	2,963	419,964	419,964	2,184,601
<b>Construction Loans</b>								
Colorado	1	8.75%	V	2/6/2021	330	46,436	45,680	—

\* The Second Mortgage loan is a \$5 million participation in a second lien term loan with an aggregate commitment of \$215 million

\*\* The variable portion of this investment has a maturity date of 12/9/2016, with extension options to 12/9/2019.

Mortgage Loan Reconciliation

	2015 (in thousands)	2014	2013
Beginning Balance	\$747,456	\$335,656	\$622,139
Additions:			
New Loans	88,648	451,269	3,500
Construction Draws	53,708	—	694
Total additions	142,356	451,269	4,194
Deductions:			
Principal Repayments	(99,467)	(21,159)	(75,738)
Conversions to Real Property	—	(18,310)	—
Sales and Syndications	(5,524)	—	(214,939)
Total deductions	(104,991)	(39,469)	(290,677)
Ending Balance	\$784,821	\$747,456	\$335,656





ITEM 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure  
None.

ITEM 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

As required by Rules 13a-15(b) and 15d-15(b) of the Exchange Act, our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of December 31, 2015. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were effective as of December 31, 2015, at the reasonable assurance level.

Internal Control over Financial Reporting

The information set forth under “Management Report on Internal Control over Financial Reporting” and “Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting” included in Part II, Item 8 of this Annual Report on Form 10-K is incorporated by reference into this Item 9A.

Internal Control Changes

During the fourth quarter of 2015, there were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

ITEM 9B. Other Information

Not applicable.

PART III

ITEM 10. Directors, Executive Officers and Corporate Governance

The information required by this Item 10 is incorporated by reference to the material under the headings “Proposals Requiring Your Vote—Proposal 1: Election of Directors,” “Our Executive Officers,” “Securities Ownership—Section 16(a) Beneficial Ownership Reporting Compliance,” “Corporate Governance—Governance Policies” and “Audit and Compliance Committee” in our definitive Proxy Statement for the 2016 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2016.

ITEM 11. Executive Compensation

The information required by this Item 11 is incorporated by reference to the material under the headings “Executive Compensation,” “Non-Employee Director Compensation” and “Executive Compensation Committee” in our definitive Proxy Statement for the 2016 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2016.

ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item 12 is incorporated by reference to the material under the headings “Equity Compensation Plan Information” and “Securities Ownership” in our definitive Proxy Statement for the 2016 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2016.

ITEM 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this Item 13 is incorporated by reference to the material under the headings “Corporate Governance—Transactions with Related Persons,” “Our Board of Directors—Director Independence,” “Audit and Compliance Committee,” “Executive Compensation Committee” and “Nominating and Corporate Governance Committee” in our definitive Proxy Statement for the 2016 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2016.

ITEM 14. Principal Accountant Fees and Services

The information required by this Item 14 is incorporated by reference to the material under the heading “Proposals Requiring Your Vote—Proposal 2: Ratification of the Selection of KPMG LLP as Our Independent Registered Public Accounting Firm for Fiscal Year 2016” in our definitive Proxy Statement for the 2016 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2016.

PART IV

ITEM 15. Exhibits and Financial Statement Schedules

Financial Statements and Financial Statement Schedules

The following documents have been included in Part II, Item 8 of this Annual Report on Form 10-K:

	Page
Report of Independent Registered Public Accounting Firm	<u>79</u>
Consolidated Balance Sheets as of December 31, 2015 and 2014	<u>81</u>
Consolidated Statements of Income for the years ended December 31, 2015, 2014 and 2013	<u>82</u>
Consolidated Statements of Comprehensive Income for the years ended December 31, 2015, 2014 and 2013	<u>83</u>
Consolidated Statements of Equity for the years ended December 31, 2015, 2014 and 2013	<u>84</u>
Consolidated Statements of Cash Flows for the years ended December 31, 2015, 2014 and 2013	<u>85</u>
Notes to Consolidated Financial Statements	<u>87</u>
Consolidated Financial Statement Schedules	
Schedule II — Valuation and Qualifying Accounts	<u>141</u>
Schedule III — Real Estate and Accumulated Depreciation	<u>142</u>
Schedule IV — Mortgage Loans on Real Estate	<u>184</u>
All other schedules have been omitted because they are inapplicable, not required or the information is included elsewhere in the Consolidated Financial Statements or notes thereto.	

Edgar Filing: VENTAS INC - Form 10-K

Exhibits

Exhibit Number	Description of Document	Location of Document
2.1	Separation and Distribution Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc.	Incorporated by reference to Exhibit 2.1 to our Current Report on Form 8-K, filed on August 21, 2015.
3.1	Amended and Restated Certificate of Incorporation, as amended, of Ventas, Inc.	Incorporated by reference to Exhibit 3.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011.
3.2	Fourth Amended and Restated Bylaws, as amended, of Ventas, Inc.	Incorporated by reference to Exhibit 3.2 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011.
4.1	Specimen common stock certificate.	Filed herewith.
4.2	Indenture dated as of September 19, 2006 by and among Ventas, Inc., Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuer(s), the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee.	Incorporated by reference to Exhibit 4.9 to our Registration Statement on Form S-3, filed on April 7, 2006, File No. 333-133115.
4.3	Fourth Supplemental Indenture dated as of May 17, 2011 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.750% Senior Notes due 2021.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on May 20, 2011.
4.4	Fifth Supplemental Indenture dated as of February 10, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.250% Senior Notes due 2022.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on February 14, 2012.
4.5	Sixth Supplemental Indenture dated as of April 17, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.000% Senior Notes due 2019.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 18, 2012.
4.6	Seventh Supplemental Indenture dated as of August 3, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor,	Incorporated by reference to Exhibit 4.1 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2012.

and U.S. Bank National Association, as Trustee,  
relating to the 3.250% Senior Notes due 2022.

4.7 Eighth Supplemental Indenture dated as of  
December 13, 2012 by and among Ventas Realty,  
Limited Partnership and Ventas Capital  
Corporation, as Issuers, Ventas, Inc., as Guarantor,  
and U.S. Bank National Association, as Trustee,  
relating to the 2.000% Senior Notes due 2018.

Incorporated by reference to Exhibit 4.3 to our  
Current Report on Form 8-K, filed on December  
13, 2012.

4.8 Ninth Supplemental Indenture dated as of March  
7, 2013 by and among Ventas Realty, Limited  
Partnership and Ventas Capital Corporation, as  
Issuers, Ventas, Inc., as Guarantor, and U.S. Bank  
National Association, as Trustee, relating to the  
5.450% Senior Notes due 2043.

Incorporated by reference to Exhibit 4.2 to our  
Registration Statement on Form 8-A, filed on  
March 7, 2013.

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
4.9	Tenth Supplemental Indenture dated as of March 19, 2013 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 2.700% Senior Notes due 2020.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on March 19, 2013.
4.10	Indenture dated as of September 26, 2013 by and among Ventas, Inc., Ventas Realty, Limited Partnership, as Issuer, the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee.	Incorporated by reference to Exhibit 4.7 to our Registration Statement on Form S-3, filed on April 2, 2012, File No. 333-180521.
4.11	First Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 1.550% Senior Notes due 2016.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on September 26, 2013.
4.12	Second Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 5.700% Senior Notes due 2043.	Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on September 26, 2013.
4.13	Third Supplemental Indenture dated as of April 17, 2014 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 1.250% Senior Notes due 2017.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 17, 2014.
4.14	Fourth Supplemental Indenture dated as of April 17, 2014 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 3.750% Senior Notes due 2024.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 17, 2014.
4.15	Fifth Supplemental Indenture dated as of January 14, 2015 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 3.500% Senior Notes due 2025.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on January 14, 2015.
4.16	Sixth Supplemental Indenture dated as of January 14, 2015 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor,	Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on January 14, 2015.

Edgar Filing: VENTAS INC - Form 10-K

and U.S. Bank National Association, as Trustee,  
relating to the 4.375% Senior Notes due 2045.

- |      |  |   |
|------|--|---|
| 4.17 | Indenture dated as of August 19, 1997 by and between Nationwide Health Properties, Inc. and The Bank of New York, as Trustee.  | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on July 25, 1997, File No. 333-32135.    |
| 4.18 | Indenture dated as of January 13, 1999 by and between Nationwide Health Properties, Inc. and Chase Manhattan Bank and Trust Company, National Association, as Trustee.   | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on January 15, 1999, File No. 333-70707. |
| 4.19 | First Supplemental Indenture dated as of May 18, 2005 by and between Nationwide Health Properties, Inc. and J.P. Morgan Trust Company, National Association, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on May 11, 2005, File No. 001-09028.             |

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
4.20	Indenture dated as September 24, 2014 by and among Ventas, Inc., Ventas Canadian Finance Limited, the Guarantors parties thereto from time to time and Computershare Trust Company of Canada, as Trustee.	Incorporated by reference to Exhibit 4.1 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.
4.21	First Supplemental Indenture dated as of September 24, 2014 by and among Ventas Canada Finance Limited, as Issuer, Ventas, Inc., as Guarantor, and Computershare Trust Company of Canada, as Trustee, relating to the 3.00% Senior Notes, Series A due 2019.	Incorporated by reference to Exhibit 4.2 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.
4.22	Second Supplemental Indenture dated as of September 24, 2014 by and among Ventas Canada Finance Limited, as Issuer, Ventas, Inc., as Guarantor, and Computershare Trust Company of Canada, as Trustee, relating to the 4.125% Senior Notes, Series B due 2024.	Incorporated by reference to Exhibit 4.3 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.
4.23	Third Supplemental Indenture dated as of January 13, 2015 by and among Ventas Canada Finance Limited, as Issuer, Ventas, Inc., as Guarantor, and Computershare Trust Company of Canada, as Trustee, relating to the 3.30% Senior Notes, Series C due 2022.	Incorporated by reference to Exhibit 4.24 to our Annual Report on Form 10-K for the year ended December 31, 2014.
4.24	Indenture dated as of July 16, 2015 by and among Ventas, Inc., Ventas Realty, Limited Partnership, as Issuer, the Guarantors named therein as Guarantors, and U.S. Bank National Association, as Trustee.	Incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K, filed on July 16, 2015.
4.25	First Supplemental Indenture dated as of July 16, 2015 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.125% Senior Notes due 2026.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on July 16, 2015.
10.1	First Amended and Restated Agreement of Limited Partnership of Ventas Realty, Limited Partnership.	Incorporated by reference to Exhibit 3.5 to our Registration Statement on Form S-4, as amended, filed on June 19, 2002, File No. 333-89312.
10.2	Amended and Restated Credit and Guaranty Agreement, dated as of December 9, 2013, among Ventas Realty, Limited Partnership, Ventas SSL Ontario II, Inc. and Ventas SSL Ontario III, Inc.,	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on December 9, 2013.



as Borrowers, Ventas, Inc., as Guarantor, the Lenders identified therein, and Bank of America, N.A., as Administrative Agent, Swing Line Lender, L/C Issuer and Alternative Currency Fronting Lender.

10.3 First Amendment dated as of July 28, 2015 to that certain Amended and Restated Credit and Guaranty Agreement by and among Ventas Realty, Limited Partnership, Ventas SSL Ontario II, Inc. and Ventas SSL Ontario III, Inc., as Borrowers, Ventas, Inc., as Guarantor, the Lenders identified therein, and Bank of America, N.A., as Administrative Agent, Swing Line Lender, L/C Issuer and Alternative Currency Fronting Lender. Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on July 31, 2015.

190

---

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
10.4	Second Amendment and Joinder dated as of October 14, 2015 to that certain Amended and Restated Credit and Guaranty Agreement by and among Ventas Realty, Limited Partnership, Ventas Canada Finance Limited, Ventas UK Finance, Inc., Ventas Euro Finance, LLC, Ventas SSL Ontario II, Inc. and Ventas SSL Ontario III, Inc., as Borrowers, Ventas, Inc., as Guarantor, the Lenders identified therein, and Bank of America, N.A., as Administrative Agent, Swing Line Lender L/C Issuer and Alternative Currency Fronting Lender.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on October 19, 2015.
10.5	Transition Services Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on August 21, 2015.
10.6	Tax Matters Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc.	Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on August 21, 2015.
10.7	Employee Matters Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc.	Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on August 21, 2015.
10.8*	Ventas, Inc. 2004 Stock Plan for Directors, as amended.	Incorporated by reference to Exhibit 10.16.1 to our Annual Report on Form 10-K for the year ended December 31, 2004.
10.9.1*	Ventas, Inc. 2006 Incentive Plan, as amended.	Incorporated by reference to Exhibit 10.10.1 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.9.2*	Form of Stock Option Agreement—2006 Incentive Plan.	Incorporated by reference to Exhibit 10.15.2 to our Annual Report on Form 10-K for the year ended December 31, 2006.
10.9.3*	Form of Restricted Stock Agreement—2006 Incentive Plan.	Incorporated by reference to Exhibit 10.15.3 to our Annual Report on Form 10-K for the year ended December 31, 2006.
10.10.1*	Ventas, Inc. 2006 Stock Plan for Directors, as amended.	Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012.
10.10.2*	Form of Stock Option Agreement—2006 Stock Plan for Directors.	Incorporated by reference to Exhibit 10.11.2 to our Annual Report on Form 10-K for the year ended December 31, 2008.

Edgar Filing: VENTAS INC - Form 10-K

10.10.3*	Form of Amendment to Stock Option Agreement—2006 Stock Plan for Directors.	Incorporated by reference to Exhibit 10.2 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012.
10.10.4*	Form of Restricted Stock Unit Agreement—2006 Stock Plan for Directors.	Incorporated by reference to Exhibit 10.11.4 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.11.1*	Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on May 23, 2012.
10.11.2*	Form of Stock Option Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.6.2 to our Annual Report on Form 10-K for the year ended December 31, 2014.
10.11.3*	Form of Restricted Stock Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.6.3 to our Annual Report on Form 10-K for the year ended December 31, 2014.
10.11.4*	Form of Stock Option Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.4 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121.

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
10.11.5*	Form of Restricted Stock Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.5 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121.
10.11.6*	Form of Restricted Stock Unit Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.6 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121.
10.12.1*	Ventas Executive Deferred Stock Compensation Plan, as amended.	Incorporated by reference to Exhibit 10.12.1 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.12.2*	Deferral Election Form under the Ventas Executive Deferred Stock Compensation Plan.	Incorporated by reference to Exhibit 10.12.2 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.13.1*	Ventas Nonemployee Directors' Deferred Stock Compensation Plan, as amended.	Incorporated by reference to Exhibit 10.13.1 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.13.2*	Deferral Election Form under the Ventas Nonemployee Directors' Deferred Stock Compensation Plan.	Incorporated by reference to Exhibit 10.13.2 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.14.1*	Nationwide Health Properties, Inc. 2005 Performance Incentive Plan.	Incorporated by reference to Appendix B to the Nationwide Health Properties, Inc. definitive Proxy Statement for the 2005 Annual Meeting, filed on March 24, 2005, File No. 001-09028.
10.14.2*	First Amendment to the Nationwide Health Properties, Inc. 2005 Performance Incentive Plan, dated October 28, 2008.	Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028.
10.15.1*	Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006.	Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 001-09028.
10.15.2*	Amendment to the Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006.	Incorporated by reference to Exhibit 10.9 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028.
10.16*	Second Amended and Restated Employment Agreement dated as of March 22, 2011 between Ventas, Inc. and Debra A. Cafaro.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 24, 2011.

Edgar Filing: VENTAS INC - Form 10-K

10.17.1*	Employment Agreement dated as of July 31, 1998 between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.15.2.1 to our Annual Report on Form 10-K for the year ended December 31, 2002.
10.17.2*	Amendment dated as of September 30, 1999 to Employment Agreement between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.15.2.2 to our Annual Report on Form 10-K for the year ended December 31, 2002.
10.17.3*	Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 23, 2007.
10.17.4*	Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.15.4 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.17.5*	Amended and Restated Change-in-Control Severance Agreement dated as of March 22, 2011 between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on March 24, 2011.
10.18*	Consulting Agreement dated December 31, 2014 between Ventas, Inc. and Richard A. Schweinhart.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on January 7, 2015.

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
10.19.1*	Employment Agreement dated as of September 18, 2002 between Ventas, Inc. and Raymond J. Lewis.	Incorporated by reference to Exhibit 10.3 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2002.
10.19.2*	Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis.	Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on March 23, 2007.
10.19.3*	Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis.	Incorporated by reference to Exhibit 10.17.3 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.20*	Employment Agreement dated as of June 22, 2010 between Ventas, Inc. and Todd W. Lillibridge.	Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2010.
10.21*	Employee Protection and Noncompetition Agreement dated as of October 21, 2013 between Ventas, Inc. and John D. Cobb.	Incorporated by reference to Exhibit 10.18 to our Annual Report on Form 10-K for the year ended December 31, 2013.
10.22.1*	Offer Letter dated September 16, 2014 from Ventas, Inc. to Robert F. Probst.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on September 29, 2014.
10.22.2*	Employee Protection and Noncompetition Agreement dated September 16, 2014 between Ventas, Inc. and Robert F. Probst.	Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on September 29, 2014.
10.23*	Employee Protection and Noncompetition Agreement dated June 17, 2015 between Ventas, Inc. and Todd W. Lillibridge.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on June 23, 2015.
10.24*	Ventas Employee and Director Stock Purchase Plan, as amended.	Incorporated by reference to Exhibit 10.18 to our Annual Report on Form 10-K for the year ended December 31, 2008.
12	Statement Regarding Computation of Ratios of Earnings to Fixed Charges.	Filed herewith.
21	Subsidiaries of Ventas, Inc.	Filed herewith.
23	Consent of KPMG LLP.	Filed herewith.
31.1	Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(a) under the Exchange Act.	Filed herewith.
31.2		Filed herewith.

Edgar Filing: VENTAS INC - Form 10-K

Certification of Robert F. Probst, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(a) under the Exchange Act.

32.1 Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. 1350. Filed herewith.

32.2 Certification of Robert F. Probst, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. 1350. Filed herewith.

101 Interactive Data File. Filed herewith.

---

\* Management contract or compensatory plan or arrangement required to be filed as an exhibit pursuant to Item 15(b) of Form 10-K.

193

---

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: February 12, 2016

VENTAS, INC.

By: /s/ DEBRA A. CAFARO  
Debra A. Cafaro  
Chairman and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.



Signature	Title	Date
/s/ DEBRA A. CAFARO Debra A. Cafaro	Chairman and Chief Executive Officer (Principal Executive Officer)	February 12, 2016
/s/ ROBERT F. PROBST Robert F. Probst	Executive Vice President and Chief Financial Officer (Principal Financial Officer)	February 12, 2016
/s/ GREGORY R. LIEBBE Gregory R. Liebke	Senior Vice President, Chief Accounting Officer and Controller (Principal Accounting Officer)	February 12, 2016
/s/ MELODY C. BARNES Melody C. Barnes	Director	February 12, 2016
/s/ DOUGLAS CROCKER II Douglas Crocker II	Director	February 12, 2016
/s/ JAY M. GELLERT Jay M. Gellert	Director	February 12, 2016
/s/ RICHARD I. GILCHRIST Richard I. Gilchrist	Director	February 12, 2016
/s/ MATTHEW J. LUSTIG Matthew J. Lustig	Director	February 12, 2016
/s/ DOUGLAS M. PASQUALE Douglas M. Pasquale	Director	February 12, 2016
/s/ ROBERT D. REED Robert D. Reed	Director	February 12, 2016
/s/ GLENN J. RUFRANO Glenn J. Rufrano	Director	February 12, 2016
/s/ JAMES D. SHELTON James D. Shelton	Director	February 12, 2016

EXHIBIT INDEX

Exhibit Number	Description of Document	Location of Document
2.1	Separation and Distribution Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc.	Incorporated by reference to Exhibit 2.1 to our Current Report on Form 8-K, filed on August 21, 2015.
3.1	Amended and Restated Certificate of Incorporation, as amended, of Ventas, Inc.	Incorporated by reference to Exhibit 3.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011.
3.2	Fourth Amended and Restated Bylaws, as amended, of Ventas, Inc.	Incorporated by reference to Exhibit 3.2 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011.
4.1	Specimen common stock certificate.	Filed herewith.
4.2	Indenture dated as of September 19, 2006 by and among Ventas, Inc., Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuer(s), the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee.	Incorporated by reference to Exhibit 4.9 to our Registration Statement on Form S-3, filed on April 7, 2006, File No. 333-133115.
4.3	Fourth Supplemental Indenture dated as of May 17, 2011 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.750% Senior Notes due 2021.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on May 20, 2011.
4.4	Fifth Supplemental Indenture dated as of February 10, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.250% Senior Notes due 2022.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on February 14, 2012.
4.5	Sixth Supplemental Indenture dated as of April 17, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.000% Senior Notes due 2019.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 18, 2012.
4.6	Seventh Supplemental Indenture dated as of August 3, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee,	Incorporated by reference to Exhibit 4.1 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2012.

relating to the 3.250% Senior Notes due 2022.

- 4.7 Eighth Supplemental Indenture dated as of December 13, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 2.000% Senior Notes due 2018. Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on December 13, 2012.
- 4.8 Ninth Supplemental Indenture dated as of March 7, 2013 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 5.450% Senior Notes due 2043. Incorporated by reference to Exhibit 4.2 to our Registration Statement on Form 8-A, filed on March 7, 2013.

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
4.9	Tenth Supplemental Indenture dated as of March 19, 2013 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 2.700% Senior Notes due 2020.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on March 19, 2013.
4.10	Indenture dated as of September 26, 2013 by and among Ventas, Inc., Ventas Realty, Limited Partnership, as Issuer, the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee.	Incorporated by reference to Exhibit 4.7 to our Registration Statement on Form S-3, filed on April 2, 2012, File No. 333-180521.
4.11	First Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 1.550% Senior Notes due 2016.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on September 26, 2013.
4.12	Second Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 5.700% Senior Notes due 2043.	Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on September 26, 2013.
4.13	Third Supplemental Indenture dated as of April 17, 2014 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 1.250% Senior Notes due 2017.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 17, 2014.
4.14	Fourth Supplemental Indenture dated as of April 17, 2014 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 3.750% Senior Notes due 2024.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 17, 2014.
4.15	Fifth Supplemental Indenture dated as of January 14, 2015 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 3.500% Senior Notes due 2025.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on January 14, 2015.
4.16	Sixth Supplemental Indenture dated as of January 14, 2015 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor,	Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on January 14, 2015.

Edgar Filing: VENTAS INC - Form 10-K

and U.S. Bank National Association, as Trustee,  
relating to the 4.375% Senior Notes due 2045.

- |      |  |   |
|------|--|---|
| 4.17 | Indenture dated as of August 19, 1997 by and between Nationwide Health Properties, Inc. and The Bank of New York, as Trustee.  | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on July 25, 1997, File No. 333-32135.    |
| 4.18 | Indenture dated as of January 13, 1999 by and between Nationwide Health Properties, Inc. and Chase Manhattan Bank and Trust Company, National Association, as Trustee.   | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on January 15, 1999, File No. 333-70707. |
| 4.19 | First Supplemental Indenture dated as of May 18, 2005 by and between Nationwide Health Properties, Inc. and J.P. Morgan Trust Company, National Association, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on May 11, 2005, File No. 001-09028.             |

197

---

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
4.20	Indenture dated as September 24, 2014 by and among Ventas, Inc., Ventas Canadian Finance Limited, the Guarantors parties thereto from time to time and Computershare Trust Company of Canada, as Trustee.	Incorporated by reference to Exhibit 4.1 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.
4.21	First Supplemental Indenture dated as of September 24, 2014 by and among Ventas Canada Finance Limited, as Issuer, Ventas, Inc., as Guarantor, and Computershare Trust Company of Canada, as Trustee, relating to the 3.00% Senior Notes, Series A due 2019.	Incorporated by reference to Exhibit 4.2 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.
4.22	Second Supplemental Indenture dated as of September 24, 2014 by and among Ventas Canada Finance Limited, as Issuer, Ventas, Inc., as Guarantor, and Computershare Trust Company of Canada, as Trustee, relating to the 4.125% Senior Notes, Series B due 2024.	Incorporated by reference to Exhibit 4.3 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.
4.23	Third Supplemental Indenture dated as of January 13, 2015 by and among Ventas Canada Finance Limited, as Issuer, Ventas, Inc., as Guarantor, and Computershare Trust Company of Canada, as Trustee, relating to the 3.30% Senior Notes, Series C due 2022.	Incorporated by reference to Exhibit 4.24 to our Annual Report on Form 10-K for the year ended December 31, 2014.
4.24	Indenture dated as of July 16, 2015 by and among Ventas, Inc., Ventas Realty, Limited Partnership, as Issuer, the Guarantors named therein as Guarantors, and U.S. Bank National Association, as Trustee.	Incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K, filed on July 16, 2015.
4.25	First Supplemental Indenture dated as of July 16, 2015 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas Inc., as Guarantor, and U.S. Bank National Association, as Trustee, relating to the 4.125% Senior Notes due 2026.	Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on July 16, 2015.
10.1	First Amended and Restated Agreement of Limited Partnership of Ventas Realty, Limited Partnership.	Incorporated by reference to Exhibit 3.5 to our Registration Statement on Form S-4, as amended, filed on June 19, 2002, File No. 333-89312.
10.2	Amended and Restated Credit and Guaranty Agreement, dated as of December 9, 2013, among Ventas Realty, Limited Partnership, Ventas SSL Ontario II, Inc. and Ventas SSL Ontario III, Inc., as Borrowers, Ventas, Inc., as Guarantor, the	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on December 9, 2013.

Lenders identified therein, and Bank of America, N.A., as Administrative Agent, Swing Line Lender, L/C Issuer and Alternative Currency Fronting Lender.

- 10.4 Second Amendment and Joinder dated as of October 14, 2015 to that certain Amended and Restated Credit and Guaranty Agreement by and among Ventas Realty, Limited Partnership, Ventas Canada Finance Limited, Ventas UK Finance, Inc., Ventas Euro Finance, LLC, Ventas SSL Ontario II, Inc. and Ventas SSL Ontario III, Inc., as Borrowers, Ventas, Inc., as Guarantor, the Lenders identified therein, and Bank of America, N.A., as Administrative Agent, Swing Line Lender L/C Issuer and Alternative Currency Fronting Lender. Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on October 19, 2015.
- 10.5 Transition Services Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc. Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on August 21, 2015.

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
10.6	Tax Matters Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc.	Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on August 21, 2015.
10.7	Employee Matters Agreement dated as of August 17, 2015 by and between Ventas, Inc. and Care Capital Properties, Inc.	Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on August 21, 2015.
10.8*	Ventas, Inc. 2004 Stock Plan for Directors, as amended.	Incorporated by reference to Exhibit 10.16.1 to our Annual Report on Form 10-K for the year ended December 31, 2004.
10.9.1*	Ventas, Inc. 2006 Incentive Plan, as amended.	Incorporated by reference to Exhibit 10.10.1 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.9.2*	Form of Stock Option Agreement—2006 Incentive Plan.	Incorporated by reference to Exhibit 10.15.2 to our Annual Report on Form 10-K for the year ended December 31, 2006.
10.9.3*	Form of Restricted Stock Agreement—2006 Incentive Plan.	Incorporated by reference to Exhibit 10.15.3 to our Annual Report on Form 10-K for the year ended December 31, 2006.
10.10.1*	Ventas, Inc. 2006 Stock Plan for Directors, as amended.	Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012.
10.10.2*	Form of Stock Option Agreement—2006 Stock Plan for Directors.	Incorporated by reference to Exhibit 10.11.2 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.10.3*	Form of Amendment to Stock Option Agreement—2006 Stock Plan for Directors.	Incorporated by reference to Exhibit 10.2 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012.
10.10.4*	Form of Restricted Stock Unit Agreement—2006 Stock Plan for Directors.	Incorporated by reference to Exhibit 10.11.4 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.11.1*	Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on May 23, 2012.
10.11.2*	Form of Stock Option Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.6.2 to our Annual Report on Form 10-K for the year ended December 31, 2014.



10.11.3*	Form of Restricted Stock Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.6.3 to our Annual Report on Form 10-K for the year ended December 31, 2014.
10.11.4*	Form of Stock Option Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.4 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121.
10.11.5*	Form of Restricted Stock Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.5 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121.
10.11.6*	Form of Restricted Stock Unit Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan.	Incorporated by reference to Exhibit 10.6 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121.

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
10.12.1*	Ventas Executive Deferred Stock Compensation Plan, as amended.	Incorporated by reference to Exhibit 10.12.1 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.12.2*	Deferral Election Form under the Ventas Executive Deferred Stock Compensation Plan.	Incorporated by reference to Exhibit 10.12.2 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.13.1*	Ventas Nonemployee Directors' Deferred Stock Compensation Plan, as amended.	Incorporated by reference to Exhibit 10.13.1 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.13.2*	Deferral Election Form under the Ventas Nonemployee Directors' Deferred Stock Compensation Plan.	Incorporated by reference to Exhibit 10.13.2 to our Annual Report on Form 10-K fir the year ended December 31, 2008.
10.14.1*	Nationwide Health Properties, Inc. 2005 Performance Incentive Plan.	Incorporated by reference to Appendix B to the Nationwide Health Properties, Inc. definitive Proxy Statement for the 2005 Annual Meeting, filed on March 24, 2005, File No. 001-09028.
10.14.2*	First Amendment to the Nationwide Health Properties, Inc. 2005 Performance Incentive Plan, dated October 28, 2008.	Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028.
10.15.1*	Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006.	Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 001-09028.
10.15.2*	Amendment to the Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006.	Incorporated by reference to Exhibit 10.9 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028.
10.16*	Second Amended and Restated Employment Agreement dated as of March 22, 2011 between Ventas, Inc. and Debra A. Cafaro.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 24, 2011.
10.17.1*	Employment Agreement dated as of July 31, 1998 between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.15.2.1 to our Annual Report on Form 10-K for the year ended December 31, 2002.
10.17.2*	Amendment dated as of September 30, 1999 to Employment Agreement between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.15.2.2 to our Annual Report on Form 10-K for the year ended December 31, 2002.

Edgar Filing: VENTAS INC - Form 10-K

10.17.3*	Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 23, 2007.
10.17.4*	Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.15.4 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.17.5*	Amended and Restated Change-in-Control Severance Agreement dated as of March 22, 2011 between Ventas, Inc. and T. Richard Riney.	Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on March 24, 2011.
10.18*	Consulting Agreement dated December 31, 2014 between Ventas, Inc. and Richard A. Schweinhart.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on January 7, 2015.
10.19.1*	Employment Agreement dated as of September 18, 2002 between Ventas, Inc. and Raymond J. Lewis.	Incorporated by reference to Exhibit 10.3 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2002.

Edgar Filing: VENTAS INC - Form 10-K

Exhibit Number	Description of Document	Location of Document
10.19.2*	Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis.	Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on March 23, 2007.
10.19.3*	Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis.	Incorporated by reference to Exhibit 10.17.3 to our Annual Report on Form 10-K for the year ended December 31, 2008.
10.20*	Employment Agreement dated as of June 22, 2010 between Ventas, Inc. and Todd W. Lillibridge.	Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2010.
10.21*	Employee Protection and Noncompetition Agreement dated as of October 21, 2013 between Ventas, Inc. and John D. Cobb.	Incorporated by reference to Exhibit 10.18 to our Annual Report on Form 10-K for the year ended December 31, 2013.
10.22.1*	Offer Letter dated September 16, 2014 from Ventas, Inc. to Robert F. Probst.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on September 29, 2014.
10.22.2*	Employee Protection and Noncompetition Agreement dated September 16, 2014 between Ventas, Inc. and Robert F. Probst.	Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on September 29, 2014.
10.23*	Employee Protection and Noncompetition Agreement dated June 17, 2015 between Ventas, Inc. and Todd W. Lillibridge.	Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on June 23, 2015.
10.24*	Ventas Employee and Director Stock Purchase Plan, as amended.	Incorporated by reference to Exhibit 10.18 to our Annual Report on Form 10-K for the year ended December 31, 2008.
12	Statement Regarding Computation of Ratios of Earnings to Fixed Charges.	Filed herewith.
21	Subsidiaries of Ventas, Inc.	Filed herewith.
23	Consent of KPMG LLP.	Filed herewith.
31.1	Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(a) under the Exchange Act.	Filed herewith.
31.2	Certification of Robert F. Probst, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(a) under the Exchange Act.	Filed herewith.
32.1		Filed herewith.

Edgar Filing: VENTAS INC - Form 10-K

Certification of Debra A. Cafaro, Chairman and  
Chief Executive Officer, pursuant to  
Rule 13a-14(b) under the Exchange Act and 18  
U.S.C. 1350.

32.2 Certification of Robert F. Probst, Executive Vice  
President and Chief Financial Officer, pursuant to  
Rule 13a-14(b) under the Exchange Act and 18  
U.S.C. 1350. Filed herewith.

101 Interactive Data File. Filed herewith.

---

\* Management contract or compensatory plan or arrangement required to be filed as an exhibit pursuant to Item 15(b)  
of Form 10-K.

201