

SCRIPPS E W CO /DE

Form S-4/A

January 16, 2015

As filed with the Securities and Exchange Commission on January 16, 2015

Registration No. 333-200388

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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Amendment No. 2

to

FORM S-4

REGISTRATION STATEMENT UNDER

THE SECURITIES ACT OF 1933

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The E.W. Scripps Company

(Exact name of registrant as specified in its charter)

Ohio

2711

31-1223339

(State or other jurisdiction of  
incorporation or organization)

(Primary Standard Industrial  
Classification Code Number)

(IRS Employer  
Identification Number)

312 Walnut Street

Cincinnati, Ohio, 45202 (513) 977-3000

(Address including zip code, and telephone number, including area code, of Registrants principal executive offices)

William Appleton, Esq.

312 Walnut Street, 28<sup>th</sup> Floor

Cincinnati, Ohio 45202

(513) 977-3997

(Address, including zip code, and telephone number, including area code, of agent of service)

Mary Hill Taibl, Esq.

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Steven H. Goldberg, Esq.

Senior Vice President, General Counsel, Secretary  
and Chief Compliance Officer

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Baker & Hostetler LLP

Journal Communications, Inc.

777 East Wisconsin Avenue

45 Rockefeller Plaza

333 West State Street

Milwaukee, WI 53202-5306

New York, NY 10111-0100

Milwaukee, WI 53203

(414) 297-5668

(212) 589-4219

(414) 224-2000

Approximate date of commencement of proposed sale of the securities to the public: As soon as practicable after this Registration Statement is declared effective and all other conditions to the transactions contemplated by the Master Transaction Agreement, dated as of July 30, 2014, described in the enclosed Joint Proxy Statement/Prospectus have been satisfied or waived.

If the securities being registered on this form are being offered in connection with the formation of a holding company and there is compliance with General Instruction G, check the following box.

If this form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

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If this form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer     Accelerated filer     Non-accelerated filer   
(do not check if a smaller reporting company)    Smaller reporting company

If applicable, place an "X" in the box to designate the appropriate rule provision relied upon in conducting this transaction.

Exchange Act Rule 13e-4(i) (Cross-Border Issuer Tender Offer)      
Exchange Act Rule 14d-1(d) (Cross-Border Third-Party Tender Offer)   

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The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act or until this Registration Statement shall become effective on such date as the Securities and Exchange Commission, acting pursuant to said Section 8(a), may determine.

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SUBJECT TO COMPLETION

PRELIMINARY JOINT PROXY STATEMENT/PROSPECTUS DATED JANUARY 16, 2015

Information contained herein is subject to completion or amendment. A registration statement relating to these securities has been filed with the Securities and Exchange Commission. These securities may not be sold nor may offers to buy be accepted prior to the time the registration statement becomes effective. This joint proxy statement/prospectus shall not constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of these securities in any jurisdiction in which such offer, solicitation or sale is not permitted.

To the shareholders of The E. W. Scripps Company and Journal Communications, Inc.:

On July 30, 2014, The E. W. Scripps Company (“Scripps”) and Journal Communications, Inc. (“Journal”), together with various of their respective subsidiaries, entered into a Master Transaction Agreement providing for (1) first the spin-offs and subsequent combination of their newspaper businesses and (2) then the combination of their broadcast businesses through the merger of Journal into a wholly owned subsidiary of Scripps. The spin-offs and mergers are expected to create two industry-focused companies positioned for success. Scripps, based in Cincinnati, will own and operate television and radio stations serving 27 markets and reaching 18 percent of U.S. television households, making it the fifth-largest independent TV group in the country. Journal Media Group, Inc. (“Journal Media Group”), a newly formed public newspaper publishing entity owning the former Scripps and Journal newspapers, will be headquartered in Milwaukee and operate in 14 markets in the U.S. Scripps class A common shares are traded on the New York Stock Exchange under the symbol “SSP”.

Upon completion of the transactions, each share of Journal class A and class B common stock outstanding on the share exchange record date will receive 0.5176 class A common shares of Scripps and 0.1950 shares of common stock of Journal Media Group; and each Scripps class A common share and common voting share outstanding on the share exchange record date will receive 0.2500 shares of common stock of Journal Media Group. Immediately following the completion of the transactions, holders of Journal’s common stock will own approximately 41% of the common shares of Journal Media Group and approximately 31% of the common shares of Scripps, in the form of Scripps class A common shares, with the remaining common shares of each entity owned by the Scripps shareholders. Prior to the completion of the transactions, Scripps will distribute a special cash dividend in the aggregate amount of \$60.0 million to the holders of its common shares (and certain common share equivalents held by Scripps directors and employees). The transactions are intended to be tax-free at both the shareholder and corporate levels at each of Scripps and Journal, with the exceptions of the distribution of Journal Spinco to Journal shareholders, which will be taxable at the Journal corporate level, and the distribution of the \$60.0 million dividend by Scripps, which may be taxable to the shareholders of Scripps.

Each of Scripps and Journal will hold a special meeting of its shareholders to consider and vote on matters necessary to complete the transactions. Information about the special meetings, the proposals to be voted on at each company’s special meeting, the proposed transactions and other related matters is contained in this joint proxy statement/prospectus, which we urge you to read carefully and in its entirety, including the annexes and exhibits and the information incorporated by reference into this joint proxy statement/prospectus.

In particular, you should consider the matters discussed under “Risk Factors” beginning on page 32 of this joint proxy statement/prospectus.

Your vote is very important, regardless of the number of shares you own. To ensure your representation at your company’s special meeting, please complete and submit your proxy in accordance with the instructions contained

herein.

The Board of Directors of Scripps has approved and adopted the Master Transaction Agreement and the transactions contemplated thereby, and recommends that the holders of common voting shares of Scripps vote “FOR” the approval of each of the proposals to be voted on by them at the Scripps special meeting, as described in this joint proxy statement/prospectus.

The Board of Directors of Journal has approved and adopted the Master Transaction Agreement and the transactions contemplated thereby, and recommends that the Journal shareholders vote “FOR” the approval of each of the proposals to be voted on by them at the Journal special meeting, as described in this joint proxy statement/prospectus.

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Sincerely,

Richard A. Boehne  
Chairman, President and Chief Executive Officer  
The E. W. Scripps Company

Sincerely,

Steven J. Smith  
Chairman and Chief Executive Officer  
Journal Communications, Inc.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of the spin-offs or mergers or the securities issuable in connection therewith, or passed upon the adequacy or accuracy of this joint proxy statement/prospectus. Any representation to the contrary is a criminal offense.

This joint proxy statement/prospectus is dated \_\_\_\_\_, and is first being mailed or otherwise delivered to shareholders of Scripps and Journal on or about \_\_\_\_\_, 2015.

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THE E. W. SCRIPPS COMPANY

Scripps Center  
312 Walnut Street  
Cincinnati, Ohio 45202

NOTICE OF SPECIAL MEETING OF SHAREHOLDERS OF THE E. W. SCRIPPS COMPANY

To be held on \_\_\_\_\_, 2015

TO THE SHAREHOLDERS OF THE E. W. SCRIPPS COMPANY:

NOTICE IS HEREBY GIVEN that a special meeting of the shareholders of The E. W. Scripps Company, an Ohio corporation (“Scripps”), will be held on \_\_\_\_\_, 2015 \_\_\_\_\_ local time, at the Scripps Center, 10<sup>th</sup> floor conference center, 312 Walnut Street, Cincinnati, Ohio, for the following purposes:

1. to consider and vote on a proposal to amend the articles of incorporation of Scripps to enable Scripps to issue in connection with the spin-off of its newspaper business the same class of common shares of the entity to be spun off to each holder of class A common shares and common voting shares of Scripps; and

2. to consider and vote on a proposal to approve the issuance of class A common shares pursuant to the merger of Journal Communications, Inc., a Wisconsin corporation (“Journal”) into a wholly owned subsidiary of Scripps.

The approval of the foregoing proposals by the holders of common voting shares of Scripps is required in order to complete the spin-off of the Scripps newspaper business and combination thereof with the Journal newspaper business and the subsequent merger of Journal into a wholly owned subsidiary of Scripps by means of which we will combine the broadcast business of Journal with our broadcast business. The proposals are described in more detail in this joint proxy statement/prospectus, which you should read carefully in its entirety before you submit a proxy or otherwise vote your shares.

The holders of class A common shares of Scripps are receiving this notice for informational purposes and are not entitled to vote their shares on the proposals being submitted at the special meeting.

The Scripps Board of Directors has established January 6, 2015, as the record date for the special meeting. If you were a holder of record of common voting shares at the close of business on the record date, you are entitled to attend and to vote your shares at the special meeting. If you are present at the special meeting, you may vote in person even though you have previously returned a proxy card or submitted a proxy or voting instructions in another manner.

All Scripps shareholders are invited to attend the special meeting, whether they are entitled to vote at the meeting or not.

Shareholders will not have dissenters' rights under Ohio law with respect to either the spin-off of the Scripps newspapers and the subsequent merger thereof with the Journal newspapers or the acquisition by Scripps of the Journal broadcast business through the merger of Journal into a wholly owned subsidiary of Scripps following the newspaper spin-off.

The Board of Directors of Scripps has approved the spin-off of its newspaper business and combination of that business with the Journal newspaper business, the merger of Journal into a subsidiary of Scripps and the issuance of class A common shares pursuant to such merger, and recommends that you vote “FOR” the approval of each of the proposals described above.

Thank you for being a Scripps shareholder. I look forward to seeing you at the meeting.

By the Order of the Board of Directors,

Richard A. Boehne  
Chairman, President and Chief Executive Officer  
Cincinnati, Ohio  
\_\_\_\_\_, 2015

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JOURNAL COMMUNICATIONS, INC.  
333 West State Street  
Milwaukee, Wisconsin 53203

NOTICE OF SPECIAL MEETING OF SHAREHOLDERS OF JOURNAL COMMUNICATIONS, INC.

To be held on \_\_\_\_\_, 2015

TO OUR SHAREHOLDERS:

We invite you to attend a special meeting of the shareholders of Journal Communications, Inc., a Wisconsin corporation ("Journal"), to be held on \_\_\_\_\_, 2015 at \_\_\_\_\_, Central Time. As we describe in the accompanying joint proxy statement/prospectus, our shareholders will be voting on the following matters:

1. a proposal to approve the spin-off of our newspaper business to our shareholders and the subsequent merger of the entity that will hold such newspaper business with a wholly owned subsidiary of Journal Media Group, Inc., a Wisconsin corporation;
2. a proposal to approve the merger of Journal into a wholly owned subsidiary of The E. W. Scripps Company, an Ohio corporation ("Scripps"), following the spin-off of our newspaper business;
3. a non-binding, advisory proposal to approve the compensation that may be paid or become payable to our named executive officers in connection with the transactions; and

4. a proposal to approve the adjournment or postponement of the special meeting, if necessary or appropriate, to solicit additional proxies in the event there are not sufficient votes at the time of the special meeting to approve the proposals set forth in items 1 and 2 above.

Journal will transact no other business at the special meeting other than any such business that may be properly brought before the special meeting or any adjournment or postponement thereof.

The approval of the proposals set forth in items 1 and 2 above by the holders of our common stock is required in order to (1) complete the spin-off of our newspaper business and combination thereof with the Scripps newspaper business (via the merger of the entity that will hold our newspaper business with a wholly owned subsidiary of Journal Media Group) and (2) consummate the merger of Journal into a wholly owned subsidiary of Scripps by means of which Scripps will combine our broadcast business with its broadcast business. The approval of the proposals set forth in items 3 and 4 is not required to complete the transactions. The proposals are described in more detail in this joint proxy statement/prospectus, which you should read carefully in its entirety before you submit a proxy or otherwise vote your shares.

Our Board of Directors has established January 6, 2015, as the record date for the special meeting. If you were a holder of record of our common stock at the close of business on the record date, you are entitled to attend and to vote your shares at the special meeting. If you are present at the special meeting, you may vote in person even though you have previously returned a proxy card or submitted a proxy in another manner.

The Board of Directors of Journal has approved (1) the spin-off of our newspaper business and combination of our newspaper business with the Scripps newspaper business (via the merger of the entity that will hold our newspaper business with a wholly owned subsidiary of Journal Media Group) and (2) the merger of Journal into a subsidiary of Scripps, and recommends that you vote "FOR" the approval of each of the proposals described above.

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We have enclosed a proxy card along with the accompanying joint proxy statement/prospectus. Your vote is important, no matter how many shares you own. Even if you plan to attend the special meeting, please complete, date and sign the enclosed proxy card and promptly return it by mail using the postage-paid envelope we have provided. Alternatively, you may vote by calling the toll-free number or using the Internet as described in the instructions provided on the enclosed proxy card. If you attend the special meeting, then you may revoke your proxy and vote your shares in person if you would like.

Thank you for your continued support. We look forward to seeing you at the special meeting.

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By the Order of the Board of Directors,

Steven J. Smith  
Chairman and Chief Executive Officer  
Milwaukee, Wisconsin  
\_\_\_\_\_, 2015

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## REFERENCES TO ADDITIONAL INFORMATION

The E. W. Scripps Company (“Scripps”) has filed a registration statement on Form S-4 of which this joint proxy statement/prospectus is a part. This joint proxy statement/prospectus does not contain all of the information included in the registration statement or in the exhibits to the registration statement.

The joint proxy statement/prospectus also incorporates by reference important business and financial information about Scripps and Journal Communications, Inc. (“Journal”) from documents previously filed with the Securities and Exchange Commission (the “SEC”) that are not included in or delivered with this joint proxy statement/prospectus. In addition, Scripps and Journal may file additional annual, quarterly and current reports, proxy statements and other business and financial information with the SEC.

The registration statement of which this joint proxy statement/prospectus is a part and the exhibits thereto, the information incorporated by reference herein, and the other information filed by Scripps and Journal with the SEC are available for you to review at the SEC’s Public Reference Room located at 100 F Street, N.E., Room 1580, Washington, DC 20549. You can obtain these documents through the SEC’s website at [www.sec.gov](http://www.sec.gov), on Scripps’ website at [www.scripps.com](http://www.scripps.com) in the Investor Relations section and on Journal’s website at [www.journalcommunications.com](http://www.journalcommunications.com) in the Investor Relations section. By referring to Scripps’ website, Journal’s website, and the SEC’s website, Scripps and Journal do not incorporate any such website or its contents into this joint proxy statement/prospectus.

You can also obtain the documents by requesting them in writing or by telephone from Scripps or Journal at the following address and telephone number:

The E. W. Scripps Company  
312 Walnut Street, 28<sup>th</sup> Floor  
Cincinnati, Ohio 45202  
(513) 977-3000

Attention: Carolyn P. Micheli, Vice President,  
Corporate  
Communications and Investor Relations

Journal Communications, Inc.  
333 West State Street  
Milwaukee, Wisconsin 53203  
(414) 224-2000

Attention: Ashley DeYoung  
Financial and Investor Analyst

**IN ORDER TO RECEIVE TIMELY DELIVERY OF THESE MATERIALS, YOU MUST MAKE REQUESTS NO LATER THAN FIVE BUSINESS DAYS BEFORE THE DATE OF THE SPECIAL MEETING FOR YOUR COMPANY.**

You may also obtain these documents at no charge by requesting them in writing or by telephone from Journal’s proxy solicitor, MacKenzie Partners, Inc., 105 Madison Avenue, New York, New York 10016 (telephone number: (212) 929-5500 or toll-free at (800) 322-2885). See “Where You Can Find More Information” beginning on page 206 for more information about the documents referenced in this joint proxy statement/prospectus.

See “Where You Can Find More Information” beginning on page 206 for more information about the documents referenced in this joint proxy statement/prospectus.

In addition, if you have any questions about the transactions described in this joint proxy statement/prospectus, or about voting your shares, or would like additional copies of this joint proxy statement/prospectus, or need to obtain proxy cards or other information related to the proxy solicitation, you may contact:

IF YOU ARE A SCRIPPS SHAREHOLDER:

IF YOU ARE A JOURNAL SHAREHOLDER:

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The E. W. Scripps Company  
312 Walnut Street, 28th Floor  
Cincinnati, Ohio 45202  
(513) 977-3732  
Attention: Julie L. McGehee, Corporate Secretary

Journal Communications, Inc.  
333 West State Street  
Milwaukee, Wisconsin 53203  
(414) 224-2000  
Attention: Mary Hill Taibl, General Counsel,  
Secretary and Chief Compliance Officer

Journal Media Group, Inc. (“Journal Media Group”), which will own the Scripps newspaper business and the Journal newspaper business following completion of the transactions discussed in this joint proxy statement/prospectus, has filed a registration statement on Form S-4 for shares of its common stock to be issued to Scripps and Journal shareholders pursuant to those transactions. The prospectus that is included in Journal Media Group’s registration statement contains financial and other information about the combined newspaper businesses it will operate following completion of the transactions. This

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joint proxy statement/prospectus contains substantially the same information as will be contained in the prospectus of Journal Media Group and a copy of the prospectus of Journal Media Group has been sent to you together with this joint proxy/prospectus. If the Scripps and Journal shareholders approve the necessary proposals submitted to them at their respective special meetings, Scripps and Journal will set the record date and distribution date for the spin-offs of the Scripps and Journal newspaper businesses as well as the closing date for all of the transactions discussed in this joint proxy statement/prospectus.

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## ABOUT THIS DOCUMENT

Scripps has supplied all information contained in or incorporated by reference into this joint proxy statement/prospectus relating to Scripps and Journal has supplied all information contained in or incorporated by reference into this joint proxy statement/prospectus relating to Journal. Scripps and Journal have both contributed information relating to Journal Media Group and the transactions.

This joint proxy statement/prospectus forms part of a registration statement on Form S-4 (Registration No. 333-200388) filed by Scripps with the SEC to register with the SEC class A common shares of Scripps to be issued in connection with the transactions. It constitutes a prospectus of Scripps under Section 5 of the Securities Act of 1933, as amended, and the rules thereunder, with respect to the class A common shares of Scripps to be issued to Journal shareholders. It also constitutes a proxy statement under Section 14(a) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and the rules thereunder, and a notice of meeting and actions to be taken at the Scripps and Journal special meetings.

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RECENT DEVELOPMENTS

On December 9, 2014, Scripps entered into new five-year affiliation agreements with ABC covering its television stations in Bakersfield and San Diego, California; Denver, Colorado; Phoenix, Arizona; Cincinnati and Cleveland, Ohio; Tampa, Florida; Baltimore, Maryland; Indianapolis, Indiana; and Detroit, Michigan. Scripps' ABC affiliate in Buffalo, which it acquired from Granite Broadcasting in June 2014, remains under a separate affiliation agreement with ABC through the end of 2018.

On December 12, 2014, the FCC granted its consent to the transfer of control of Journal's broadcast station licenses to Scripps.

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ANNEXES

<u>Annex A:</u>	Master Transaction Agreement
<u>Annex B:</u>	Form of Amendment to Articles of Incorporation of The E.W. Scripps Company
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<u>Annex D:</u>	Opinions, dated July 30, 2014, of Wells Fargo Securities, LLC
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## QUESTIONS AND ANSWERS ABOUT THE SPECIAL MEETINGS

The following are brief answers to common questions that you may have regarding the Master Transaction Agreement, which we refer to as the “master agreement” and which is attached to this joint proxy statement/prospectus as Annex A, the proposed transactions, the special meetings and the consideration to be received in the proposed transactions. The questions and answers in this section may not address all questions that may be important to you as a shareholder of Scripps or Journal. To better understand these matters, and for a description of the legal terms governing the proposed transactions, we urge you to read carefully and in its entirety this joint proxy statement/prospectus, including the annexes to, and the documents incorporated by reference in, this joint proxy statement/prospectus. See “Where You Can Find More Information” beginning on page 206.

Q: What are the proposed transactions?

A: Scripps and Journal and certain of their subsidiaries entered into the master agreement on July 30, 2014. The master agreement provides for the combination of the newspaper businesses of Scripps and Journal and the combination of the broadcast businesses of Scripps and Journal by means of a multi-step spin-off and merger process. As a result of the transactions contemplated by the master agreement, the newspaper businesses of the two companies will be owned and operated by a new holding company, which we refer to as “Journal Media Group,” shares of which we expect to be listed on the New York Stock Exchange (“NYSE”) and initially owned by the shareholders of Scripps and Journal. As a further result of the transactions contemplated by the master agreement, following execution of the steps necessary for the combination of the newspaper businesses of Scripps and Journal, Scripps will combine the broadcast business of Journal by merging Journal into a wholly owned subsidiary of Scripps and issuing class A common shares of Scripps to Journal shareholders in exchange for their shares in Journal. We sometimes refer to the spin-offs and mergers and the other transactions contemplated by the master agreement, taken as a whole, as the “transactions”; to the spin-offs of the Scripps and Journal newspaper businesses, as the “Scripps newspaper spin-off”, “Journal newspaper spin-off”, or together the “newspaper spin-offs”; to the steps constituting the combination of the newspaper businesses of Scripps and Journal, as the “Scripps newspaper merger”, the “Journal newspaper merger”, or together the “newspaper mergers”; and to the combination of the broadcast businesses of Scripps and Journal, as the “broadcast merger.”

Q: Why am I receiving this document?

A: In order to complete the transactions, the shareholders of Journal must approve (1) the spin-off of its newspaper business, and subsequent combination thereof with the Scripps newspaper business and (2) the subsequent merger of Journal into a wholly owned subsidiary of Scripps, and the holders of common voting shares of Scripps must approve (i) an amendment to Scripps’ articles of incorporation to facilitate the spin-off of its newspaper business with one class of common stock and (ii) the issuance of class A common shares of Scripps pursuant to the broadcast merger. Journal is also seeking the approval of its shareholders, on an advisory basis, of the compensation that may be paid or become payable to its named executive officers in connection with the transactions, but such approval is not required to complete the transactions. Scripps and Journal will hold separate special shareholders’ meetings to obtain these approvals. We are sending you these materials to help you decide how to vote your shares with respect to the matters to be considered at the special meetings. This joint proxy statement/prospectus contains important information about the transactions, including the special meetings of the shareholders of Scripps and Journal. You should read it carefully and in its entirety. The enclosed proxy cards allow you to authorize the voting of your shares without attending your company’s special meeting.

Your vote is important regardless of how many shares you own. We encourage you to submit a proxy as soon as possible.

Q: What will Scripps shareholders receive in the transactions?

A: Prior to the completion of the transactions, Scripps will contribute its newspaper business to Scripps Spinco and Scripps will spin-off Scripps Spinco to its shareholders, whereby Scripps shareholders will be credited with one share of common stock of Scripps Spinco for each share of Scripps common stock held by them. The shares of Scripps Spinco will not be distributed to Scripps shareholders, but will be held by the exchange agent for the benefit of Scripps shareholders until those shares are exchanged for shares of common stock of Journal Media Group in connection with the newspaper mergers. As a result of the spin-off of the Scripps newspaper business and the combination thereof with the Journal newspaper business, each Scripps class A common share will ultimately be converted into 0.2500 shares of common stock of Journal Media Group, and each Scripps common voting share will ultimately be converted into 0.2500 shares of common stock of Journal Media Group. Additionally, holders of Scripps class A common shares (and unvested restricted stock units) and common voting shares of Scripps will receive their pro rata share of an aggregate \$60.0 million dividend, which we refer to as the “Scripps special dividend,” payable

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immediately prior to the completion of the broadcast merger. Scripps shareholders will not receive any shares in connection with the broadcast merger, but will retain their existing shares in Scripps.

Q: What will Journal shareholders receive in the transactions?

A: Prior to the completion of the transactions, Journal will contribute its newspaper business to Journal Spinco and Journal will spin-off Journal Spinco to its shareholders, whereby Journal shareholders will be credited with one share of common stock of Journal Spinco for each share of Journal common stock held by them. The shares of Journal Spinco will not be distributed to Journal shareholders, but will be held by the exchange agent for the benefit of Journal shareholders until those shares are exchanged for shares of Journal Media Group common stock in connection with the newspaper mergers. As a result of the spin-off of the Journal newspaper business and the combination thereof with the Scripps newspaper business, each share of Journal class A common stock and each share of Journal class B common stock will ultimately be converted into 0.1950 shares of common stock of Journal Media Group. As a result of the broadcast merger, each share of Journal class A common stock and each share of Journal class B common stock will ultimately be converted into 0.5176 class A common shares of Scripps. The Scripps special dividend will not be paid on Scripps class A common shares issued to Journal shareholders in the broadcast merger. Thus, Journal shareholders will receive 0.1950 shares of Journal Media Group and 0.5176 class A common shares of Scripps for each share of Journal common stock held on the share exchange record date.

Q: How were the exchange ratios determined?

A: The exchange ratios for the newspaper mergers and the broadcast merger resulted from negotiations between Scripps and its advisors, on the one hand, and Journal and its advisors, on the other hand. Each of Scripps and Journal evaluated its own businesses and the other's businesses based on information in its possession or provided by the other party. Scripps and Journal considered, among other factors, their respective views of the relative values of each company's newspaper and broadcast businesses and the potential synergies that could reasonably be expected from the combinations, the opportunity to pay a tax-efficient dividend to Scripps shareholders, the optimum number of shares of Journal Media Group to have outstanding for purposes of trading liquidity, and the potential trading range of the stocks of Scripps and Journal Media Group following completion of the transactions. There was no single definitive analysis used to determine the exchange ratios in the negotiations. Rather, the entirety of the work performed by Scripps and Journal with the assistance of their respective advisors in analyzing financial and other information informed the positions of each party in negotiating and arriving at the final exchange ratios.

Q: Why is Scripps paying a \$60 million dividend to its shareholders?

A: During the negotiation of the exchange ratios, Scripps and Journal agreed that Scripps would pay a \$60 million dividend to its shareholders prior to completion of the broadcast merger and the Journal shareholders would receive as a result of the broadcast merger ownership of approximately 31% of the equity of Scripps following completion of the transactions. The leverage and capital structure of Scripps following the transactions, the relative ownership of Scripps by the Scripps shareholders and the Journal shareholders following the transactions, and the economic value of a tax-efficient dividend to the Scripps shareholders were the factors considered by the parties in determining the dividend.

Q: When do you expect the transactions to be completed?

A: As of the date of this joint proxy statement/prospectus, the transactions are expected to close in the first half of 2015. The closing of the transactions is subject to various conditions, including the approval of the Scripps amendment proposal (defined below) and the Scripps share issuance proposal (defined below) by the holders of common voting shares of Scripps, and the approval of the Journal spin-off proposal (defined below) and the Journal merger proposal (defined below) by the Journal shareholders, as well as necessary regulatory consents and approvals.

No assurance can be provided as to when or if the transactions will be completed, and it is possible that factors outside the control of Scripps and Journal could result in the transactions being completed at a later time, or not at all. See “The Master Transaction Agreement - Other Covenants and Agreements - Efforts to Consummate the Transactions” beginning on page 137 and “The Master Transaction Agreement - Conditions to the Transactions” beginning on page 134.

Q: When and where will the special meetings be held?

A: The Scripps special meeting will be held at \_\_\_\_\_ Cincinnati, Ohio 45202, at \_\_\_\_\_., Eastern Time, on \_\_\_\_\_, 2015.

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The Journal special meeting will be held at \_\_\_\_\_, at \_\_\_\_\_, Central Time, on \_\_\_\_\_, 2015.

Q: What are the proposals on which holders of common voting shares of Scripps are being asked to vote and what is the recommendation of the Board of Directors of Scripps with respect to each proposal?

A: At the Scripps special meeting, the holders of Scripps common voting shares are being asked to:

1. Consider and vote on a proposal to amend the articles of incorporation of Scripps to allow Scripps to effect the spin-off of its newspaper business through the issuance of the same class of common shares of the entity that will own such business (which we refer to as “Scripps Spinco”) to each holder of class A common shares and each holder of common voting shares of Scripps, which we refer to as the “Scripps amendment proposal.” The proposed amendment to Scripps’ articles of incorporation is shown in Annex B attached hereto.

2. Consider and vote on a proposal to approve the issuance of class A common shares of Scripps pursuant to the broadcast merger, which we refer to as the “Scripps share issuance proposal.”

The Board of Directors of Scripps unanimously recommends a vote “FOR” each of the proposals referred to above.

Scripps will transact no other business at the special meeting other than any such business that may be properly brought before the special meeting or any adjournment or postponement thereof.

Q: Why is it necessary to amend the articles of incorporation of Scripps?

A: In order to obtain the consent of the Federal Communications Commission, or FCC, to our acquisition of the broadcast business of Journal, the Scripps family, which, through the Scripps Family Agreement, controls us now and will continue to control Scripps following completion of the transactions, will not be permitted to control Journal Media Group. As currently constituted, our articles of incorporation only permit us to spin-off a business with a capital structure that enables the Scripps family to control the business to be spun-off. Approval of the proposed amendment to our articles, which must be approved by the Scripps family as holders of our outstanding common voting shares, will allow us to spin-off our newspaper business without perpetuating control of that business or Journal Media Group by the Scripps family. The amendment to our articles, coupled with the amendment that the Scripps family has made to the Scripps Family Agreement to exclude the Journal Media Group shares from that Agreement, facilitated our receiving the FCC consent and being able to complete the transactions. See “Scripps Proposals to be Voted on at the Special Meeting” beginning on page 53 and “Scripps Family Agreement” beginning on page 196.

Q: Do Scripps shareholders have to vote to approve the Scripps newspaper spin-off or the Scripps newspaper merger?

A: No. No vote of Scripps shareholders, with respect to either the shares of Scripps or the shares of Scripps Spinco, is required or being sought in connection with the Scripps newspaper spin-off or the Scripps newspaper merger. Scripps Media, as the sole shareholder of Scripps Spinco, has approved the transactions contemplated by the master agreement, including the Scripps newspaper merger.

Q: What vote is required to approve the proposals being presented at the special meeting of Scripps shareholders?

A: Assuming a quorum is present, to be approved at the special meeting, the Scripps amendment proposal requires the affirmative vote of the holders of a majority of all common voting shares of Scripps outstanding on the record date for the special meeting, and the Scripps share issuance proposal requires the affirmative vote of the holders of a majority of all votes cast at the special meeting by holders of common voting shares of Scripps.

Q: Will the Scripps shareholders holding common voting shares of Scripps be asked to vote on the Scripps share issuance proposal and the Scripps amendment proposal at the special meeting if the Board of Directors has changed its recommendations for such proposals?

A: Yes, if Journal so requests. The Scripps board may change its recommendation with respect to these proposals only if it decides that a third party acquisition proposal for control of Scripps is superior to the transactions.

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Q: What are the proposals on which the Journal shareholders are being asked to vote and what is the recommendation of the Board of Directors of Journal with respect to each proposal?

A: At the Journal special meeting, Journal shareholders are being asked to vote on the following matters:

A proposal to approve the spin-off of the Journal newspaper business and the subsequent merger of the entity that will hold such newspaper business (which we refer to as "Journal Spinco") with a wholly owned subsidiary of Journal Media Group, which we refer to as the "Journal spin-off proposal;"

2. A proposal to approve the broadcast merger, which we refer to as the "Journal merger proposal;"

A non-binding, advisory proposal to approve the compensation that may be paid or become payable to Journal's named executive officers in connection with the transactions, as disclosed in this joint proxy statement/prospectus, which we refer to as the "Journal compensation proposal;" and

A proposal to approve the adjournment or postponement of the Journal special meeting, if necessary or appropriate, to solicit additional proxies in the event there are not sufficient votes at the time of the Journal special meeting to approve both the Journal spin-off proposal and the Journal merger proposal, which we refer to as the "Journal adjournment proposal."

The Board of Directors of Journal unanimously recommends a vote "FOR" each of the proposals referred to above.

Journal will transact no other business at the special meeting other than any such business that may be properly brought before the Journal special meeting or any adjournment or postponement thereof.

Q: Why is it necessary for Journal shareholders to approve the Journal spin-off proposal and the Journal merger proposal?

A: Journal's amended and restated articles of incorporation require Journal to first obtain the approval of shareholders holding at least sixty-six and two-thirds percent (66 2/3%) of the voting power of the outstanding shares of Journal class A common stock and Journal class B common stock prior to the consummation of certain "strategic transactions." Each of the Journal spin-off proposal and the Journal merger proposal constitutes a "strategic transaction" under Journal's amended and restated articles of incorporation, and, therefore, Journal is seeking Journal shareholder approval with respect to each proposal. "See Journal Proposals to be Voted on at the Special Meeting" beginning on page 57.

Q: What vote is required to approve the proposals being presented at the special meeting of Journal shareholders?

A: Assuming a quorum is present, to be approved at the Journal special meeting, the Journal spin-off proposal and the Journal merger proposal each requires the affirmative vote of the holders of two-thirds of the voting power of all outstanding shares of Journal class A common stock and Journal class B common stock entitled to vote at the special meeting, voting together as a single class. If you mark "abstain" or fail to vote with respect to the Journal spin-off proposal and/or the Journal merger proposal, it will have the same effect as a vote "AGAINST" such proposals.

Assuming a quorum is present, the approval of the Journal compensation proposal requires that the number of votes cast for the Journal compensation proposal exceed the number of votes cast against it. Abstentions and broker non-votes will be counted as present in determining whether there is a quorum; however they will not constitute a vote for or against the non-binding proposal and will be disregarded in the calculation of votes cast.

Whether or not a quorum is present, the Journal adjournment proposal requires that the number of votes cast for the Journal adjournment proposal exceed the number of votes cast against it. Abstentions and broker non-votes will be counted as present in determining whether there is a quorum; however they will not constitute a vote for or against the proposal and will be disregarded in the calculation of votes cast.

Q: Will the Journal shareholders be asked to vote on the Journal spin-off proposal and the Journal merger proposal at the special meeting if the Board of Directors has changed its recommendations for such proposals?

A: Yes, if Scripps so requests. The Journal board may change its recommendation with respect to these proposals only if it decides that a third party acquisition proposal for control of Journal is superior to the transactions.

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Q: What is the effect if these proposals are not approved at the special meetings?

A: If the Scripps amendment proposal or the Scripps share issuance proposal is not approved by the requisite vote at the special meeting of Scripps shareholders, or if the Journal spin-off proposal or the Journal merger proposal is not approved by the requisite vote at the special meeting of Journal shareholders, then the transactions will not occur.

Q: Who is entitled to vote at the special meetings?

A: The Board of Directors of each of Scripps and Journal have fixed January 6, 2015, as the record date for each of the special meetings. If you were a holder of common voting shares of Scripps or a holder of shares of class A or class B common stock of Journal at the close of business on the record date, you are entitled to receive notice of, and vote at, your company's special meeting.

Q: If I am a Scripps shareholder, how many votes do I have?

A: If you are a Scripps shareholder, on each of the proposals that will be voted upon at the Scripps special meeting, you will be entitled to one vote per share of Scripps common voting shares that you owned as of the record date. As of the close of business on the record date, there were 11,932,722 common voting shares outstanding and entitled to vote. As of that date, all outstanding common voting shares were held by, or for the benefit of, descendants of the founder of Scripps.

If you are a holder of class A common shares of Scripps, you will not be entitled to vote on either of the proposals being presented at the Scripps special meeting, but you may attend the meeting.

Q: If I am a Journal shareholder, how many votes do I have?

A: If you are a holder of Journal class A common stock, on each of the proposals that will be voted upon at the Journal special meeting, you will be entitled to one vote per share of Journal class A common stock that you owned as of the record date. As of the close of business on the record date, there were 45,306,761 shares of Journal class A common stock outstanding and entitled to vote. These shares represented 45,306,761 votes as of the record date.

If you are a holder of Journal class B common stock, on each of the proposals that will be voted upon at the Journal special meeting, you will be entitled to ten votes for each share of Journal class B common stock that you owned as of the record date. As of the close of business on the record date, there were 5,593,949.282 shares of Journal class B common stock outstanding and entitled to vote. These shares represented 55,939,492 votes as of the record date.

Holders of Journal class A common stock and class B common stock will vote together as a single class on all matters at the Journal special meeting.

Q: Are any Scripps shareholders already committed to vote in favor of the Scripps amendment proposal or the Scripps share issuance proposal?

A: Certain directors of Scripps, all of whom are members of the Scripps family, have informed us that they currently intend to vote all of their common voting shares in favor of the Scripps amendment proposal and the Scripps share issuance proposal. As of January 6, 2015, these directors beneficially owned, in the aggregate, 1,593,026 common voting shares, representing approximately 13.35% of the outstanding common voting shares. Other than the foregoing directors, no members of the Scripps family, including those who are party to the Scripps Family Agreement, have committed to vote in favor of either of the proposals to be voted on at our special meeting of shareholders. See "Summary - Voting by Scripps' Directors and Executive Officers" beginning on page 11.

Q: Are any Journal shareholders already committed to vote in favor of the Journal spin-off proposal or the Journal merger proposal?

A: The directors and executive officers of Journal have informed Journal that they currently intend to vote all of their Journal class A common stock and Journal class B common stock in favor of the Journal spin-off proposal and the Journal merger proposal. As of January 6, 2015, these persons beneficially owned, in the aggregate, 33,635 shares (or approximately 0.07%) of the Journal class A common stock and 2,607,061 shares (or approximately 46.6%) of the Journal class B common stock, representing collectively approximately 25.8% of the voting power of the Journal shareholders. See “Summary - Voting by Journal’s Directors and Executive Officers” beginning on page 11.

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Q: What constitutes a quorum for each special meeting?

A: Holders of a majority of the outstanding Scripps common voting shares, represented in person or by proxy, will constitute a quorum for the Scripps special meeting.

Holders of a majority of the voting power of the outstanding Journal class A common stock and Journal class B common stock, taken together, in each case represented in person or by proxy, will constitute a quorum for the Journal special meeting.

Q: Who can attend each special meeting?

A: If you held Scripps class A common shares or common voting shares, or Journal class A common stock or class B common stock, as of the record date, you may attend your company's special meeting. If you are a beneficial owner of stock held in "street name," you must provide evidence of your ownership of such stock, which you can obtain from your broker, bank or other nominee, in order to attend your company's special meeting.

Q: What if my bank, broker or other nominee holds my shares in "street name"?

A: If a bank, broker or other nominee holds your shares for your benefit but not in your own name, such shares are in "street name." In that case, your bank, broker or other nominee will send you a voting instruction form to use in order to instruct the vote of your shares. The availability of telephone and internet voting instruction depends on the voting procedures of your bank, broker or other nominee. Please follow the instructions on the voting instruction form they send you. If your shares are held in the name of your bank, broker or other nominee and you wish to attend or vote in person at your company's special meeting, you must contact your bank, broker or other nominee and request a document called a "legal proxy." You must bring this legal proxy to the special meeting in order to vote in person. Your bank, broker or other nominee will not vote your shares unless you provide instructions on how to vote.

Q: If I am a Scripps shareholder holding common voting shares, how do I vote?

A: After reading and carefully considering the information contained in this joint proxy statement/prospectus, please submit a proxy or voting instructions for your Scripps common voting shares as promptly as possible so that your shares will be represented at the Scripps special meeting. If you are a holder of record of Scripps common voting shares as of the close of business on the record date, you may submit your proxy before the Scripps special meeting by marking, signing and dating your proxy card and returning it in the postage-paid envelope we have provided.

In lieu of submitting a proxy, holders of common voting shares may vote in person at the Scripps special meeting. For additional information on voting procedures, see "The Scripps Special Meeting - How to Vote" beginning on page 51.

After reading and carefully considering the information contained in this joint proxy statement/prospectus, please submit your proxy or voting instructions as soon as possible, whether or not you plan to attend the Scripps special meeting.

Q: Do the holders of Scripps class A common shares have the right to vote on the proposals?

A: No. The holders of Scripps class A common shares are receiving this joint proxy statement/prospectus for informational purposes only and are not entitled to vote their class A common shares of Scripps on any proposals being submitted at the Scripps special meeting.

Q: If I am a Journal shareholder, how do I vote?

A: After reading and carefully considering the information contained in this joint proxy statement/prospectus, please submit a proxy for your shares as promptly as possible so that your shares will be represented at the Journal special meeting. If you are a shareholder of record of Journal as of the close of business on the record date, you may submit your proxy before the Journal special meeting by marking, signing and dating your proxy card and returning it in the postage-paid envelope we have provided.

In addition, holders of record of class A common stock and class B common stock may vote in person at the Journal special meeting or by mail or through the internet. For additional information on voting procedures, see “The Journal Special Meeting - How to Vote” beginning on page 55.



After reading and carefully considering the information contained in this joint proxy statement/prospectus, please submit your proxy as soon as possible whether or not you plan to attend the Journal special meeting.

Q: What do I do if I receive more than one set of voting materials?

A: You may receive more than one set of voting materials, including multiple copies of this joint proxy statement/prospectus and multiple proxy cards or voting instruction cards. For example, if you hold your shares in more than one brokerage account, you will receive a separate instruction card for each brokerage account in which you hold shares. If you are a holder of record and your shares are held in more than one name, you will receive more than one proxy card. You may also receive multiple copies of this joint proxy statement/prospectus if you are a shareholder of both Scripps and Journal. Please complete, sign, date and return each proxy card and voting instruction card you receive, or, if you are a shareholder of Journal, you may submit a proxy by telephone or internet by following the instructions on each proxy card.

Q: How will my proxy be voted?

A: If you submit a proxy or voting instructions by completing, signing, dating and mailing your proxy card or voting instruction card, or, if you are a Journal shareholder, by submitting your proxy by internet or by telephone, your shares will be voted in accordance with your instructions. If you are a shareholder of record as of the record date and you sign, date, and return your proxy card but do not indicate how you want to vote on any particular proposal and do not indicate that you wish to abstain with respect to that proposal, Scripps common voting shares represented by your proxy will be voted as recommended by the Scripps Board of Directors with respect to that proposal, and the Journal class A common stock or class B common stock represented by your proxy will be voted as recommended by the Journal Board of Directors with respect to that proposal.

Q: What if I mark “abstain” when voting, or do not vote on the proposals?

A: If you fail to vote in person or by proxy any shares for which you are the record owner as of the record date or fail to instruct your broker or other nominee on how to vote the shares you hold in street name, your shares will not be counted in determining whether a quorum is present at your company’s special meeting. If you mark abstain when voting, your shares will be counted in determining whether a quorum is present at your company’s special meeting.

If you are a Scripps shareholder, because the Scripps amendment proposal requires the affirmative vote of the holders of a majority of all outstanding Scripps common voting shares, failing to vote or abstaining from voting on such proposal will have the effect of a vote “AGAINST” such proposal. Failing to vote or abstaining from voting on the Scripps share issuance proposal will not constitute a vote for or against such proposal and will be disregarded in the calculation of the votes cast.

If you are a holder of Journal class A common stock or Journal class B common stock, because the Journal spin-off and merger proposals require the affirmative vote of the holders of two-thirds of the voting power of all outstanding Journal class A common stock and Journal class B common stock, voting together as a single class, your failure to vote or abstain with respect to either Journal proposal will have the effect of a vote “AGAINST” such proposal. Failing to vote or abstaining from voting on the Journal compensation proposal or the Journal adjournment proposal will not constitute a vote for or against such proposals and will be disregarded in the calculation of the votes cast.

Q: Can I change my vote after I have submitted a proxy or voting instruction card?

A: Yes. If you are a shareholder of record as of the record date, you can change your proxy at any time before it is voted at your company’s special meeting. You can do this in one of three ways:

• you can send a signed notice of revocation to the Secretary of Scripps or Journal, as appropriate;

• you can submit a revised proxy bearing a later date by mail, or, if you are a Journal shareholder, by internet or telephone; or

• you can attend your company's special meeting and vote in person, which will automatically cancel any proxy previously given, though your attendance alone will not revoke any proxy that you have previously given.

Q: If I am a Scripps shareholder, will I be required to exchange my shares in connection with the newspaper spin-offs, newspaper mergers or the broadcast merger?

A: No. You will not be required to exchange your certificates or “book-entry” securities representing common shares of Scripps. Upon completion of the broadcast merger, certificates and “book-entry” securities representing common shares of Scripps prior to the transactions will represent an equal number of common shares of Scripps following such merger. Upon completion of the newspaper spin-offs and the newspaper mergers, you will receive “book-entry” securities representing shares of Journal Media Group common stock.

Q: If I am a Journal shareholder, will I be required to exchange my shares in connection with the newspaper spin-offs, newspaper mergers or the broadcast merger?

A: You will not be required to exchange your certificates or book-entry securities representing shares of common stock of Journal in connection with the newspaper spin-offs or the newspaper mergers. Upon completion of those transactions, you will receive book-entry securities representing your shares of Journal Media Group common stock. Similarly, you will not be required to exchange your book-entry securities representing shares of common stock of Journal in connection with the broadcast merger. Upon completion of the broadcast merger, your Journal book-entry shares will be converted into book-entry Scripps class A common shares. However, if you have certificates representing shares of Journal class A common stock, then you will be required to exchange such certificates in connection with the broadcast merger. Following completion of the broadcast merger, the exchange agent will send you a letter of transmittal to be used to exchange your certificated shares of Journal class A common stock for book-entry Scripps class A common shares.

Q: If I am a Journal shareholder and have class A stock certificates, should I send in my certificates now?

A: No. If you hold certificates representing Journal class A common stock, the exchange agent will send you written instructions informing you how to exchange your shares in connection with the broadcast merger.

Q: Are there any risks that I should consider?

A: Yes. There are risks associated with all spin-offs and business combinations, including the proposed transactions. There are also risks associated with the broadcast business of Scripps following the broadcast merger, the newspaper business of Journal Media Group, the ownership of class A common shares of Scripps following the broadcast merger and the ownership of common stock of Journal Media Group. We have described certain of these risks and other risks in more detail under “Risk Factors” beginning on page 32.

Q: Are Scripps or Journal shareholders entitled to dissenters' rights?

A: Scripps shareholders are not entitled to dissenters' rights in connection with the transactions.

Holders of Journal class A common stock are not entitled to dissenters' rights in connection with the transactions.

Holders of Journal class B common stock may assert dissenters' rights in connection with the broadcast merger to the extent such rights are available under Wisconsin law with respect to their Journal class B common stock and, if such rights are properly exercised, such shareholders will be entitled to receive payment of the “fair value” of such shares in accordance with Wisconsin law instead of receiving the merger consideration payable in respect of such shares in the broadcast merger.

In order to preserve any dissenters' rights that a Journal class B shareholder may have, in addition to otherwise complying with the applicable provisions of Wisconsin law, such shareholder must have given Journal notice of his, her or its intent to demand payment of the fair value of the shares if the transactions are consummated and must demand payment in writing after receiving from Journal a notice specifying the procedure for demanding payment.

For additional information on dissenters' rights, see "Dissenters' Rights" beginning on page 198.

Q: What are the material U.S. federal income tax consequences of the transactions to holders of Scripps common shares and Journal common stock?

A: Subject to the limitations and qualifications described in "Material U.S. Federal Income Tax Consequences of the Transactions," for U.S. federal income tax purposes, (i) no gain or loss will be recognized by, or be includible in the income of, a U.S. Holder of Scripps common shares as a result of the Scripps newspaper contribution, Scripps newspaper spin-off, Scripps newspaper merger, or broadcast merger, except with respect to any cash received by Scripps shareholders in lieu of fractional shares of Journal Media Group, and (ii) no gain or loss will be recognized by, or be includible in the income of, a U.S. Holder of Journal common stock as a result of the Journal newspaper contribution, Journal newspaper spin-off, Journal newspaper merger, or broadcast merger, except with respect to any cash received by (a) Journal shareholders in lieu of fractional shares of Journal Media Group or Scripps

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or (b) holders of Journal class B common stock in connection with the exercise of dissenters' rights. The treatment of any cash received by a U.S. Holder of Scripps common shares or Journal common stock is discussed in "Material U.S. Federal Income Tax Consequences of the Transactions." The cash received by a Scripps shareholder in the Scripps special dividend with respect to a Scripps common share generally will be treated in the following manner:

first as a taxable dividend to the extent of the pro rata share of Scripps' current and accumulated earnings and profits that is allocable to the Scripps common share, if any (as of September 30, 2014, Scripps had no current or accumulated earnings and profits, and Scripps is expected not to have any current or accumulated earnings or profits for the taxable year in which the distribution is made);

then as a non-taxable return of capital to the extent of such shareholder's tax basis in the Scripps share; and

thereafter as capital gain with respect to any remaining value.

The obligation of Scripps to complete the transaction is conditioned upon the receipt by Scripps of an opinion from Baker & Hostetler LLP, counsel to Scripps, to the effect that for U.S. federal income tax purposes (i) the SMI newspaper contribution and the SMI newspaper distribution will qualify as a reorganization within the meaning of Sections 368(a)(1)(D) and 355 of the Internal Revenue Code of 1986, as amended (the "Code"); (ii) the SMI newspaper distribution will qualify as a distribution described in Section 355 of the Code; (iii) with respect to the SMI newspaper distribution, the Scripps Spinco common stock will be treated as "qualified property" for purposes of Section 361(c)(2) of the Code; (iv) the Scripps newspaper contribution and the Scripps newspaper spin-off will qualify as a reorganization within the meaning of Sections 368(a)(1)(D) and 355 of the Code; (v) the Scripps newspaper spin-off will qualify as a distribution described in Section 355 of the Code; (vi) with respect to the Scripps newspaper spin-off, the Scripps Spinco common stock will be treated as "qualified property" for purposes of Section 361(c)(2) of the Code; (vii) the exchange of Scripps Spinco common stock for Journal Media Group common stock pursuant to the Scripps newspaper merger will qualify as an exchange described in Section 351 of the Code and/or a reorganization described in Sections 368(a)(1)(B) and/or 368(a)(2)(E) of the Code; and (viii) the broadcast merger will qualify as a reorganization described in Section 368(a) of the Code.

The obligation of Journal to complete the transactions is conditioned upon the receipt by Journal of an opinion from Foley & Lardner LLP, counsel to Journal, to the effect that for U.S. federal income tax purposes (i) the Journal newspaper contribution and the Journal newspaper spin-off will qualify as a reorganization within the meaning of Sections 368(a)(1)(D) and 355 of the Code; (ii) the Journal newspaper spin-off will qualify as a distribution described in Section 355 of the Code; (iii) the exchange of Journal Spinco common stock for Journal Media Group common stock pursuant to the Journal newspaper merger will qualify as an exchange described in Section 351 of the Code and/or a reorganization described in Sections 368(a)(1)(B) and/or 368(a)(2)(E) of the Code; and (iv) the broadcast merger will qualify as a reorganization described in Section 368(a) of the Code. As a result of the application of Section 355(e), at the corporate level Journal will recognize gain but not loss on the distribution of shares of Journal Spinco common stock to the extent the fair market value of such shares exceeds Journal's tax basis in such shares.

Neither Journal nor Scripps currently intends to waive the condition that it receive a favorable tax opinion as described above. If either Journal or Scripps waives any of such conditions, Journal and Scripps will revise and recirculate this joint proxy statement/prospectus and resolicit the votes of Journal and Scripps shareholders. For a more detailed summary of the material U.S. federal income tax consequences of the mergers and for definitions of certain terms used above, see "Material U.S. Federal Income Tax Consequences of the Transactions" beginning on page 116.

Q: Who will serve as the exchange agent?

A: Computershare. As exchange agent, it will (i) credit to Scripps and Journal shareholders their shares in Journal Media Group in connection with the newspaper spin-offs and the newspaper mergers; (ii) credit to Journal shareholders who hold their shares in book-entry form their Scripps class A common shares to which they are entitled in connection with the broadcast merger; and (iii) credit to Journal shareholders who hold their shares of Journal class A common stock in certificated form Scripps class A common shares in book-entry form to which they are entitled in connection with the broadcast merger upon submission of properly completed letters of transmittal and certificates for Journal class A common stock.

Q: Whom should I contact if I have any questions about voting?

A: If you have any questions about the proxy materials or if you need assistance submitting your proxy or voting your shares or need additional copies of this document or the enclosed proxy card, the contacts are as follows:

If you are a Journal shareholder, you should contact MacKenzie Partners, Inc., the proxy solicitation agent for Journal, at 105 Madison Avenue, New York, New York 10016, (212) 929-5500 or toll-free at (800) 322-2885 or by email at [proxy@mackenziepartners.com](mailto:proxy@mackenziepartners.com). Banks and brokerage firms should contact MacKenzie Partners, Inc. at (212) 929-5500 or by email at [proxy@mackenziepartners.com](mailto:proxy@mackenziepartners.com).

If you are a Scripps shareholder, you should contact Julie McGehee at Scripps, at (513) 977-3000 or by email at [julie.mcgehee@scripps.com](mailto:julie.mcgehee@scripps.com) with any questions.

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## SUMMARY

This summary highlights selected information contained elsewhere in this joint proxy statement/prospectus and may not contain all the information that may be important to you. Accordingly, we encourage you to read this joint proxy statement/prospectus carefully and in its entirety, including its annexes and the documents incorporated by reference into this joint proxy statement/prospectus. Page references have been included in this summary to direct you to a more complete description of the topics summarized below. See “Where You Can Find More Information” beginning on page 206.

References to “Scripps” are references to The E. W. Scripps Company. References to “Journal” are references to Journal Communications, Inc. References to “we” or “our” and other first person references in this joint proxy statement/prospectus refer to Scripps or Journal, as the case may be, before completion of the transactions. References to the “transactions,” unless the context requires otherwise, mean the transactions contemplated by the master agreement, taken as a whole.

### Terminology

In this proxy statement/prospectus, we refer to the:

contribution by Journal to Journal Spinco of \$10.0 million in cash prior to the Journal newspaper spin-off as the “Journal cash contribution”;

contribution by Scripps Media to Scripps Spinco of all of the issued and outstanding membership interests of Scripps Newspapers LLC as the “SMI newspaper contribution”;

distribution by Scripps Media to Scripps of all of the issued and outstanding common stock of Scripps Spinco as the “SMI newspaper distribution”;

contribution by Scripps to Scripps Spinco of Scripps newspaper assets and the assumption by Scripps Spinco of the Scripps newspaper liabilities as the “Scripps newspaper contribution”;

contribution by Journal to Journal Spinco of the Journal cash contribution and all of the issued and outstanding shares of capital stock of each of Journal Sentinel, Inc. and Journal Community Publishing Group, Inc. as the “Journal newspaper contribution”;

distribution of the stock of Scripps Spinco (as defined below in “Parties to the Transactions”), as the “Scripps newspaper spin-off”;

distribution of the stock of Journal Spinco (as defined below in “Parties to the Transactions”), as the “Journal newspaper spin-off”;

the Scripps newspaper spin-off and the Journal newspaper spin-off together, as the “newspaper spin-offs”;

the merger of Scripps Spinco with a wholly owned subsidiary of Journal Media Group, as the “Scripps newspaper merger”;

the merger of Journal Spinco with a wholly owned subsidiary of Journal Media Group, as the “Journal newspaper merger”;



the Scripps newspaper merger and the Journal newspaper merger together, as the “newspaper mergers”;

the merger of Journal into a wholly owned subsidiary of Scripps, as the “broadcast merger”; and

the aggregate \$60.0 million dividend to be paid by Scripps to its shareholders immediately prior to completion of the broadcast merger, as the “Scripps special dividend.”

#### Parties to the Transactions

The E. W. Scripps Company. The E.W. Scripps Company, headquartered in Cincinnati, Ohio, serves audiences and businesses through a portfolio of television, print and digital media brands. Scripps owns 21 local television stations as well as

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daily newspapers in 13 markets across the United States. It also runs an expanding collection of local and national digital journalism and information businesses. Following completion of the transactions, Scripps will own and operate television and radio stations serving twenty-seven markets and reaching 18% of U.S. television households, making it the fifth largest independent television group in the country.

Scripps class A common shares are traded on the NYSE under the trading symbol “SSP.” Scripps’ principal executive office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

Additional information about Scripps and its subsidiaries is included in the documents incorporated by reference into this joint proxy statement/prospectus. See “Where You Can Find More Information” beginning on page 206.

Journal Communications, Inc. Journal Communications, Inc., headquartered in Milwaukee, Wisconsin, is a diversified media company with operations in television and radio broadcasting, newspaper publishing and digital media. Journal owns and operates or provides services to 14 television stations and 35 radio stations in 11 states. In addition, Journal publishes the Milwaukee Journal Sentinel, which serves as the only major daily newspaper for the metro-Milwaukee area, and several community newspapers in Wisconsin.

Journal class A common stock is traded on the NYSE under the symbol “JRN.” Journal’s headquarters are located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

Additional information about Journal and its subsidiaries is included in the documents incorporated by reference into this joint proxy statement/prospectus. See “Where You Can Find More Information” beginning on page 206.

Journal Media Group. Incorporated originally as Boat NP Newco, Inc., Journal Media Group is a Wisconsin corporation currently owned equally by Scripps and Journal. Journal Media Group has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Journal Media Group will be the parent company of Scripps Spinco, which will operate what is now the Scripps newspaper business, and Journal Spinco, which will operate what is now the Journal newspaper business. Scripps shareholders will hold 59%, and Journal shareholders 41%, of the outstanding capital stock of Journal Media Group at the completion of the transactions. The common stock of Journal Media Group is expected to be listed for trading on the NYSE under the symbol “JMG.” Journal Media Group’s office is located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

Scripps Media, Inc. Scripps Media, Inc., which we sometimes refer to as “Scripps Media,” is a Delaware corporation and a direct, wholly owned subsidiary of Scripps. Scripps Media owns and operates all of our broadcast television stations and all but two of our newspapers. The newspapers that are not operated by Scripps Media are owned by subsidiaries that are majority owned by Scripps. Following the completion of the transactions, Scripps Media will continue to be a direct, wholly owned subsidiary of Scripps and will continue to own the broadcast television stations that it currently owns. Scripps Media’s office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

Desk Spinco, Inc. Desk Spinco, Inc., which we sometimes refer to as “Scripps Spinco” is a Wisconsin corporation and a direct, wholly owned subsidiary of Scripps Media. Scripps Spinco has been formed solely to effect the spin-off of the newspaper business of Scripps and facilitate the subsequent combination of the newspaper businesses of Scripps and Journal. Scripps Spinco has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Scripps Spinco will be a direct, wholly owned subsidiary of Journal Media Group owning and operating what is now the Scripps newspaper business. Scripps Spinco’s office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

Scripps NP Operating, LLC. Scripps NP Operating, LLC, a Wisconsin limited liability company (formerly known as Desk NP Operating, LLC), which we sometimes refer to as “Scripps Newspapers LLC,” is a wholly owned subsidiary of Scripps Media. Scripps Newspapers LLC was formed solely to facilitate the spin-off of the Scripps newspaper business. Following the completion of the transactions, Scripps Newspapers LLC will continue to be a direct, wholly owned subsidiary of Scripps Spinco. Scripps Newspapers LLC has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Scripps Newspapers LLC’s office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

Desk BC Merger, LLC. Desk BC Merger, LLC, which we sometimes refer to as “Scripps Broadcast Merger Sub,” is a Wisconsin limited liability company and wholly owned subsidiary of Scripps. Scripps Broadcast Merger Sub was formed solely to effect the combination of the broadcast businesses of Scripps and Journal through the merger of Journal into Scripps

Broadcast Merger Sub following the spin-offs and combination of the newspaper businesses of Scripps and Journal. Scripps Broadcast Merger Sub has not carried out any activities to date, except activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Scripps Broadcast Merger Sub will be a direct, wholly owned subsidiary of Scripps owning and operating what is now the Journal broadcast business. Scripps Broadcast Merger Sub's office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

Boat Spinco, Inc. Boat Spinco, Inc., which we sometimes refer to as "Journal Spinco," is a Wisconsin corporation that is a direct, wholly owned subsidiary of Journal. Journal Spinco has been formed to effect the spin-off of Journal's newspaper business and facilitate the subsequent combination of the Scripps and Journal newspaper businesses. Journal Spinco has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Journal Spinco will be a direct, wholly owned subsidiary of Journal Media Group and will operate what is now the Journal newspaper business. Journal Spinco's office is located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

Desk NP Merger Co. Desk NP Merger Co., which we sometimes refer to as "Scripps Newspaper Merger Sub," is a Wisconsin corporation and wholly owned subsidiary of Journal Media Group. Scripps Newspaper Merger Sub was formed solely to effect the combination of the Scripps and Journal newspaper businesses. Scripps Newspaper Merger Sub has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Scripps Newspaper Merger Sub will cease to exist. Scripps Newspaper Merger Sub's office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

Boat NP Merger Co. Boat NP Merger Co., which we sometimes refer to as "Journal Newspaper Merger Sub," is a Wisconsin corporation and wholly owned subsidiary of Journal Media Group. Journal Newspaper Merger Sub was formed solely to effect the combination of the Scripps and Journal newspaper businesses. Journal Newspaper Merger Sub has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Journal Newspaper Merger Sub will cease to exist. Journal Newspaper Merger Sub's office is located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

#### The Transactions (Page 62)

On July 30, 2014, Scripps and Journal entered into the master agreement with Scripps Media, Inc., Desk Spinco, Inc., Scripps NP Operating, LLC, Desk BC Merger, LLC, Boat Spinco, Inc., Boat NP Newco, Inc., Desk NP Merger Co., and Boat NP Merger Co.

Newspaper Mergers. Following certain internal contributions and distributions by Scripps and Journal, which are discussed in more detail in this joint proxy statement/prospectus at "The Master Transaction Agreement - Scripps Internal Transactions" and "The Master Transaction Agreement - Journal Internal Transactions" at pages 124 and 125, respectively, and which are illustrated in detail in Annex C to this joint proxy statement/prospectus, Scripps will spin-off Scripps Spinco to its shareholders, and Journal will spin-off Journal Spinco to its shareholders. Pursuant to the master agreement, the shares of Scripps Spinco and Journal Spinco will not be distributed to Scripps shareholders or Journal shareholders, but will be held by the exchange agent for the benefit of Scripps and Journal shareholders until those shares are exchanged for shares of common stock of Journal Media Group in connection with the newspaper mergers. In the Scripps newspaper merger, each share of common stock of Scripps Spinco will automatically be converted into 0.2500 shares of common stock of Journal Media Group. In the Journal newspaper merger, each share of Journal Spinco common stock will be converted into 0.1950 shares of common stock of Journal

Media Group.

Each share of Journal Media Group stock will be issued in accordance with, and subject to the rights and obligations set forth in the articles of incorporation of Journal Media Group. For a comparison of the rights and privileges of a holder of stock of Journal Media Group to the rights and privileges of a holder of Scripps class A common shares or common voting shares and a holder of Journal class A or class B common stock, please see “Comparison of Shareholder Rights” beginning on page 191.

Upon completion of the newspaper mergers, Journal Media Group common stock is expected to be listed for trading on the NYSE under ticker symbol, “JMG.” The former Scripps shareholders will hold approximately 59%, and the former Journal shareholders will hold approximately 41%, of the outstanding common stock of Journal Media Group, calculated on a fully-diluted basis, immediately following the newspaper mergers. The structure of the newspaper spin-offs and the newspaper mergers is depicted below.

Pre-Spin Structure

Spin-Offs of Scripps Spinco and Journal Spinco  
(Pro rata, share for share)

Mergers of Scripps Spinco and Journal Spinco

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Exchange of Scripps Spinco shares and Journal Spinco shares for Journal Media Group shares

#### Structure Following Newspaper Mergers

**Broadcast Transaction.** In the broadcast merger, each share of class A and class B common stock of Journal will automatically be converted into 0.5176 class A common shares of Scripps. Each class A common share of Scripps will be issued to Journal shareholders in accordance with, and subject to the rights and obligations set forth in, the articles of incorporation of Scripps. For a comparison of the rights and privileges of a holder of Scripps class A common shares to the rights and privileges of a holder of class A and class B common stock of Journal or Scripps common voting shares, please see “Comparison of Shareholder Rights” beginning on page 191. The structure of the broadcast merger is depicted below.

Merger of Journal into a Scripps Subsidiary

Scripps Structure Following Broadcast Merger

Scripps' Reasons for the Transactions and Recommendation of Scripps' Board of Directors (Page 70)

Scripps' Board of Directors has determined that the transactions contemplated by the master agreement are advisable, fair to and in the best interests of Scripps and its shareholders, and has unanimously approved the master agreement and related agreements. The Scripps Board of Directors considered many factors in making its determination. For a discussion of these factors, see "The Transactions - Scripps' Reasons for the Transactions and Recommendation of Scripps' Board of Directors" beginning on page 70. The Scripps Board of Directors unanimously recommends that holders of common voting shares vote "FOR" the Scripps amendment proposal and "FOR" the Scripps share issuance proposal.

Journal's Reasons for the Transactions and Recommendation of Journal's Board of Directors (Page 84)

Journal's Board of Directors has determined that the transactions contemplated by the master agreement are advisable, fair to and in the best interests of Journal and its shareholders, and has unanimously approved the master agreement and related agreements. The Journal Board of Directors considered many factors in making its determination. For a discussion of these factors, see "The Transactions - Journal's Reasons for the Transactions and Recommendation of Journal's Board of Directors" beginning on page 84. The Journal Board of Directors unanimously recommends that holders of Journal class A common stock



and Journal class B common stock vote “FOR” the Journal spin-off proposal, “FOR” the Journal merger proposal, “FOR” the Journal compensation proposal and "FOR" the Journal adjournment proposal.

Opinions of Scripps’ Financial Advisor (Page 72)

On July 30, 2014, Wells Fargo Securities, LLC, which we refer to as “Wells Fargo Securities”, delivered written opinions to the Board of Directors of Scripps to the effect that, as of July 30, 2014, and based on and subject to various assumptions made, procedures followed, matters considered and limitations on the review undertaken by Wells Fargo Securities in connection with the opinions, the experience of its investment bankers and other factors it deemed relevant, (i) the broadcast exchange ratio pursuant to the master agreement was fair, from a financial point of view, to Scripps and (ii) the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement was fair, from a financial point of view, to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off.

The full text of the written opinions of Wells Fargo Securities sets forth, among other things, assumptions made, procedures followed, matters considered and limitations on the review undertaken by Wells Fargo Securities in connection with such opinions. The written opinions are attached as Annex D to this joint proxy statement/prospectus and are incorporated by reference in their entirety into this joint proxy statement/prospectus. Wells Fargo Securities provided its opinions for the information and use of the Board of Directors of Scripps in connection with its evaluation of the transactions. Wells Fargo Securities’ opinions only address the fairness, from a financial point of view, (i) to Scripps of the broadcast exchange ratio pursuant to the master agreement and (ii) to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off of the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement, in each case, to the extent expressly specified in its opinions, and does not address any other terms or aspects of the transactions. Wells Fargo Securities’ opinions do not address the merits of the underlying decision by Scripps to enter into the master agreement or the relative merits of the transactions or contemplated financings compared with other business strategies or transactions available or that have been or might be considered by the management or the Board of Directors of Scripps or in which Scripps might engage. Wells Fargo Securities’ opinions did not and do not constitute a recommendation as to how any holder of Scripps common voting shares should vote with respect to the issuance of Scripps class A common shares in the broadcast merger pursuant to the transactions and the master agreement or any other matter. You are encouraged to read the opinions in their entirety, which are attached to this joint proxy statement/prospectus as Annex D, and the description thereof in the section titled “The Transactions - Opinions of Scripps’ Financial Advisor.”

Opinion of Journal’s Financial Advisor (Page 87)

In connection with the transactions, Journal’s financial advisor, Methuselah Advisors, which we refer to as “Methuselah,” delivered an opinion, dated July 30, 2014, to Journal’s Board of Directors as to the fairness, from a financial point of view and as of such date, of the Journal newspaper exchange ratio and the broadcast exchange ratio provided for in the newspaper mergers and the broadcast merger, viewed as a single integrated transaction, to holders of Journal common stock collectively as a group. The full text of Methuselah’s written opinion is attached to this joint proxy statement/prospectus as Annex E and sets forth, among other things, the procedures followed, assumptions made, matters considered and qualifications and limitations on the scope of review undertaken by Methuselah in connection with its opinion. Methuselah’s engagement and its opinion were for the benefit of Journal’s Board of Directors (in its capacity as such) and Methuselah’s opinion was rendered to Journal’s Board of Directors in connection with its evaluation of the newspaper mergers and the broadcast merger from a financial point of view and did not address any other aspects of the newspaper mergers or the broadcast merger. Methuselah’s opinion did not address the merits of the underlying decision of Journal to engage in the newspaper mergers, the broadcast merger or related transactions or alternative business strategies in which Journal might engage. Methuselah’s opinion was not intended to

and does not constitute a recommendation to any shareholder as to how such shareholder should vote or act with respect to the newspaper mergers, the broadcast merger, any related transactions or any other matter.

Key Provisions of the Master Transaction Agreement (Page 134)

Conditions to the Closing of the Transactions. As more fully described in this joint proxy statement/prospectus and as set forth in the master agreement, the closing of the transactions depends on a number of conditions being satisfied or waived. These conditions include:

• receipt of shareholder approval of the Scripps amendment proposal and the Scripps share issuance proposal;

• receipt of shareholder approval of the Journal spin-off proposal and the Journal merger proposal;

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the expiration of the waiting period, which we refer to as the “HSR waiting period,” under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, which we refer to as the “HSR Act,” with respect to which the United States Federal Trade Commission provided notice of early termination of such waiting period on September 2, 2014;

the grant by the Federal Communications Commission, which we refer to as the “FCC,” of consent to the transfer of control to Scripps of broadcast licensee subsidiaries of Journal, which we refer to as the “FCC consent;”

receipt of consents to assignment for certain material contracts; and

receipt by each of Scripps and Journal of written opinions from its respective legal counsel with respect to certain federal income tax matters related to the transactions.

Neither Journal nor Scripps currently intends to waive any material conditions to the completion of the transactions. If either Journal or Scripps waives any such material condition and such waiver renders the disclosure in this joint proxy statement/prospectus materially misleading, Journal and Scripps will revise and recirculate this joint proxy statement/prospectus and resolicit the votes of Journal and Scripps shareholders.

No Solicitation. As more fully described in this joint proxy statement/prospectus and as set forth in the master agreement, Scripps and Journal and their respective subsidiaries and representatives may not solicit competing acquisition proposals.

If, prior to the approval of the Journal spin-off proposal and Journal merger proposal by the Journal shareholders, Journal receives a bona fide unsolicited written acquisition proposal not resulting from a violation of the master agreement, and if the Board of Directors of Journal concludes in good faith that, (i) after consultation with outside legal counsel and a nationally recognized financial advisor that such proposal constitutes or is reasonably likely to result in a superior proposal for Journal and (ii) after consulting with its outside counsel, failing to take the following actions would be reasonably likely to be inconsistent with the Board of Directors’ fiduciary duties to Journal shareholders under applicable law, it may: (i) furnish information with respect to Journal and its subsidiaries to the person making such proposal and such person’s representatives and potential financing sources (subject to execution of a confidentiality agreement); and (ii) negotiate with such person regarding its proposal.

If, prior to approval of the Scripps amendment proposal and the Scripps share issuance proposal by the Scripps shareholders, Scripps receives a bona fide unsolicited written acquisition proposal not resulting from a violation of the master agreement, and if the Board of Directors of Scripps concludes in good faith that, (i) after consultation with outside legal counsel and a nationally recognized financial advisor that such proposal constitutes or is reasonably likely to result in a superior proposal for Scripps and (ii) after consulting with its outside counsel, failing to take the following actions would be reasonably likely to be inconsistent with the Board of Directors’ fiduciary duties to Scripps shareholders under applicable law, it may: (i) furnish information with respect to Scripps and its subsidiaries to the person making such proposal and such person’s representatives and potential financing sources (subject to execution of a confidentiality agreement); and (ii) negotiate with such person regarding its proposal.

Termination of the Master Transaction Agreement. The master agreement may be terminated at any time prior to the completion of the transactions by mutual written agreement of Scripps and Journal, or by either Scripps or Journal if (i) shareholders of either shall not have approved the proposals to be voted on at their special meetings; (ii) a court order has been issued permanently prohibiting the transactions; or (iii) the closing of the transactions does not occur on or before September 30, 2015, which we refer to as the “end date.” The end date may be extended to December 31, 2015, at the request of either Journal or Scripps if the only condition not satisfied is the termination of the HSR waiting period or the receipt of the FCC consent. Additionally, either Scripps or Journal may terminate the master

agreement if the other breaches its obligation not to solicit competing acquisition proposals or changes its board recommendation in favor of or accepts a superior proposal.

Termination Fee. Scripps or Journal, as the case may be, will be required to pay the other a termination fee of approximately \$15.8 million, plus expenses up to \$7.5 million if (i) the other breaches its obligations not to solicit competing acquisition proposals or changes its board recommendation; (ii) shareholders of the other do not approve the transactions and within one year the other agrees to or completes a sale of its businesses to a third party whose acquisition proposal was pending at the time of the shareholder vote; or (iii) the other accepts or recommends to its shareholders a superior proposal. In certain circumstances, Scripps or Journal, as the case may be, must pay a termination fee equal only to expenses up to \$7.5 million,

including where shareholders do not approve the transactions at the time of their special meeting and no competing proposal was pending.

For more information about termination rights and fees, see “The Master Transaction Agreement,” beginning on page 124.

#### Amendment of Scripps Credit Facility and Termination of Journal Credit Facility (Page 115)

Scripps is a party to a \$275 million revolving credit and term loan agreement, which we refer to as the “Scripps credit facility.” Journal is a party to a revolving credit and term loan agreement with an initial capacity of \$350 million, which we refer to as the “Journal credit facility.”

Upon the closing of the transactions, Scripps expects the Scripps Credit Facility will be amended to (i) add incremental facilities consisting of a \$25 million increase in the revolving facility (resulting in a revolving facility of \$100 million after such increase) and a \$200 million incremental term loan, (ii) allow Scripps to complete the transactions, and (iii) make covenant modifications favorable to Scripps. The incremental term loan will be used to pay off the obligations under the Journal credit facility, which will be terminated at the closing of the transactions.

#### Regulatory Approvals (Page 114)

The closing of the transactions is conditioned on the expiration of the HSR waiting period, and receipt of the FCC consent. For additional information relating to regulatory approvals, see “The Transactions - Regulatory Approvals” beginning on page 114, and “The Master Transaction Agreement - Other Covenants and Agreements - Efforts to Consummate the Transactions” beginning on page 137.

#### Material U.S. Federal Income Tax Consequences of the Transactions (Page 116)

Subject to the limitations and qualifications described in “Material U.S. Federal Income Tax Consequences of the Transactions,” for U.S. federal income tax purposes, (i) no gain or loss will be recognized by, or be includible in the income of, a U.S. Holder (as defined in “Material U.S. Federal Income Tax Consequences of the Transactions”) of Scripps common shares as a result of the Scripps newspaper contribution, Scripps newspaper spin-off, Scripps newspaper merger, or broadcast merger, except with respect to any cash received by Scripps shareholders in lieu of fractional shares of Journal Media Group, and (ii) no gain or loss will be recognized by, or be includible in the income of, a U.S. Holder of Journal common stock as a result of the Journal newspaper contribution, Journal newspaper spin-off, Journal newspaper merger, or broadcast merger, except with respect to any cash received by (a) Journal shareholders in lieu of fractional shares of Journal Media Group or Scripps and (b) holders of Journal class B common stock in connection with the exercise of dissenters’ rights.

A U.S. Holder of Scripps common shares or Journal common stock who receives cash in lieu of a fractional share will be treated as having sold such fractional share for the amount of cash received and generally will recognize capital gain or loss in an amount equal to the difference between the amount of such cash received and such shareholder’s adjusted tax basis in the fractional share. That gain or loss will be long-term capital gain or loss if the shareholder’s holding period for its Scripps common shares or Journal common stock, as relevant, exceeds one year.

A holder of Journal class B common stock who receives cash in connection with the exercise of dissenters’ rights will recognize capital gain or loss in an amount equal to the difference between the amount of such cash received and such shareholder’s adjusted tax basis in its class B common stock. That gain or loss will be long-term capital gain or loss if the shareholder’s holding period for its Journal class B common stock exceeds one year.

The cash received by a Scripps shareholder in the Scripps special dividend with respect to a Scripps common share generally will be treated in the following manner:

first as a taxable dividend to the extent of the pro rata share of Scripps' current and accumulated earnings and profits that is allocable to the Scripps common share, if any (as of September 30, 2014, Scripps had no current or accumulated earnings and profits, and Scripps is excepted not to have any current or accumulated earnings or profits for the taxable year in which the distribution is made);

then as a non-taxable return of capital to the extent of such shareholder's tax basis in the Scripps share; and

thereafter as capital gain with respect to any remaining value.

Subject to the limitations and qualifications described in “Material U.S. Federal Income Tax Consequences of the Transactions,” no gain or loss will be recognized by, or includible in the income of, Scripps or Scripps Spinco as a result of the Scripps newspaper contribution, Scripps newspaper spin-off, Scripps newspaper merger, or broadcast merger. No gain or loss will be recognized by, or includible in the income of, Journal or Journal Spinco as a result of the Journal newspaper contribution, Journal newspaper merger, or broadcast merger. As a result of the application of Section 355(e), in the Journal newspaper spin-off, at the corporate level, Journal will recognize gain but not loss on the distribution of shares of Journal Spinco common stock to the extent the fair market value of such shares exceeds Journal’s tax basis in such shares.

#### Officers and Directors of Journal Media Group and Scripps after the Transactions (Page 125)

Upon the closing of the transactions:

the Board of Directors of Journal Media Group is expected to consist of seven members including Mary Ellen Stanek and Jonathan Newcomb, each of whom are current non-employee independent directors of Journal, and Stuart Aitken, a new independent director;

Steven J. Smith, currently Chairman and CEO of Journal, will become the non-executive Chairman of the Board of Directors of Journal Media Group;

Timothy E. Stautberg, currently Senior Vice President, Newspapers of Scripps, will become the President and Chief Executive Officer of Journal Media Group and a member of the Board of Directors of Journal Media Group;

Jason R. Graham, currently Senior Vice President of Finance and Chief Financial Officer of Journal, will become Senior Vice President, Chief Financial Officer and Treasurer of Journal Media Group;

Elizabeth F. Brenner, currently Chief Operating Officer of Journal Publishing Group and an Executive Vice President of Journal, will become Vice President, Regional Publisher of Journal Media Group and President and Publisher of the Milwaukee Journal Sentinel; and

Marty V. Ozolins, currently Vice President and Corporate Controller of Journal, will become Vice President and Controller of Journal Media Group.

For a further description of the governance of Journal Media Group following the closing of the transactions, see “Description of Capital Stock of Journal Media Group” beginning on page 183, “Comparison of Shareholders Rights” beginning on page 191 and “The Master Transaction Agreement - Directors and Officers of Journal Media Group” beginning on page 125.

Upon the closing of the transactions, the officers and directors of Scripps will continue in their current positions, with the exception of Mr. Stautberg, and no officer or director of Scripps or member of the Scripps family will be an officer or director of Journal Media Group.

#### Interests of Scripps’ Directors and Officers in the Transactions (Page 105)

Scripps shareholders should be aware that the directors and executive officers of Scripps, including Timothy E. Stautberg, may have interests in the transactions that are different from, or are in addition to, the interests of Scripps shareholders generally. Mr. Stautberg is Scripps’ Senior Vice President, Newspapers and will become the President and Chief Executive Officer of Journal Media Group and a member of the Board of Directors of Journal Media Group

following completion of the transactions. For a description of the treatment of equity compensation held by directors and executive officers of Scripps in the transactions, see “The Master Transaction Agreement - Treatment of Stock Options and Other Stock-Based Awards” beginning on page 126. For additional information on the interests of Scripps’ directors and executive officers in the transactions, see “The Transactions - Interests of Scripps’ Directors and Officers in the Transactions” beginning on page 105. The Scripps Board of Directors was aware of these interests during its deliberations on the merits of the transactions and in deciding to recommend that Scripps shareholders vote for the Scripps amendment proposal and the Scripps share issuance proposal.



Interests of Journal's Directors and Officers in the Transactions (Page 107)

Journal shareholders should be aware that some of the directors and executive officers of Journal and Steven J. Smith, as both an executive officer and director of Journal, may have interests in the transactions that are different from, or are in addition to, the interests of Journal shareholders generally. These interests include designation as a director or executive officer of Journal Media Group following the completion of the transactions, and, in the case of certain executive officers, eligibility for certain severance or "change in control" payments. In addition, some of the non-employee independent directors of Journal may have an interest in designation or potential designation as directors of Journal Media Group. For a description of the treatment of equity awards held by directors and executive officers of Journal in the transactions, see "The Master Transaction Agreement - Treatment of Stock Options and Other Stock-Based Awards" beginning on page 126. For additional information on the interests of Journal's directors and officers in the transactions, see "The Transactions - Interests of Journal's Directors and Officers in the Transactions." The Journal Board of Directors was aware of these interests during its deliberations on the merits of the transactions and in deciding to recommend that Journal shareholders vote for the Journal spin-off proposal and the Journal merger proposal.

Voting by Scripps' Directors and Executive Officers (Page 51)

As of January 6, 2015, certain directors of Scripps beneficially owned, in the aggregate, 1,593,026 common voting shares, representing approximately 13.35% of the outstanding common voting shares. No other director or any officer of Scripps owns any common voting shares. For additional information regarding the votes required to approve the proposals to be voted on at the Scripps special meeting, see "The Scripps Special Meeting - Vote Required" beginning on page 50. These directors have informed Scripps that they currently intend to vote all of their common voting shares "FOR" the Scripps amendment proposal and "FOR" the Scripps share issuance proposal.

Voting by Journal's Directors and Executive Officers (Page 55)

As of January 6, 2015, the directors and executive officers of Journal beneficially owned, in the aggregate, 33,635 shares (or approximately 0.07%) of the Journal class A common stock and 2,607,061 shares (or approximately 46.6%) of the Journal class B common stock, representing approximately 25.8% of the voting power on all matters submitted to a vote of the holders of Journal class A and its class B common stock. For additional information regarding the vote required to approve the proposals to be voted on at the Journal special meeting, see "The Journal Special Meeting" beginning on page 54. The directors and executive officers of Journal have informed Journal that they currently intend to vote all of their Journal class A common stock and Journal class B common stock "FOR" the Journal spin proposal, "FOR" the Journal merger proposal and "FOR" the Journal compensation proposal and "FOR" the Journal adjournment proposal.

Dissenters' Rights (Page 198)

Scripps. Scripps shareholders will not have dissenters' rights with respect to the transactions.

Journal. Holders of Journal class B common stock have dissenters' rights with respect to the broadcast merger. Holders of Journal class A common stock do not have any dissenters' rights with respect to the transactions.

## SUMMARY SELECTED HISTORICAL AND PRO FORMA FINANCIAL INFORMATION OF SCRIPPS AND JOURNAL

We are providing the following summary selected financial data of Scripps and Journal as well as pro forma financial data of Scripps to help you in your analysis of the financial aspects of the transactions. We derived this information from the audited and unaudited financial statements of Scripps and Journal and from the condensed combined pro forma financial statements of Scripps included elsewhere in this joint proxy statement/prospectus. You should read this information in conjunction with the other financial information and "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in this joint proxy statement/prospectus. See also "Unaudited Pro Forma Condensed Combined Financial Information" and "Index to Newspaper Carve-Out Financial Statements."

### THE E.W. SCRIPPS COMPANY SELECTED HISTORICAL FINANCIAL DATA

Set forth below are selected consolidated financial data for Scripps for each of the five years in the period ended December 31, 2013. The selected financial data as of December 31, 2013 and 2012 and for the years ended December 31, 2013, 2012 and 2011 are derived from consolidated financial statements of Scripps, audited by Deloitte & Touche LLP, an independent registered public accounting firm, included in the Scripps Annual Report on Form 10-K for the year ended December 31, 2013, which is incorporated by reference into this joint proxy statement/prospectus.

The selected financial data for Scripps as of September 30, 2014 and for the nine months ended September 30, 2014 and 2013, are derived from Scripps' unaudited interim condensed financial statements contained in its Quarterly Report on Form 10-Q for the period ended September 30, 2014, which is incorporated by reference into this joint proxy statement/prospectus. The selected financial data for Scripps as of September 30, 2013 is derived from unaudited financial statements of Scripps not incorporated by reference into this joint proxy statement/prospectus.

The financial statement data as of and for the years ended December 31, 2010 and 2009 are derived from the audited financial statements of Scripps previously filed by Scripps with the SEC.

The financial data provided below is only a summary, and you should read it in conjunction with the historical consolidated financial statements of Scripps and the related notes contained in Scripps' Quarterly Report on Form 10-Q for the quarter ended September 30, 2014, which is incorporated by reference into this joint proxy statement/prospectus, Scripps' Annual Report on Form 10-K for the year ended December 31, 2013, which is incorporated by reference into this joint proxy statement/prospectus, and within the annual reports and the other information that Scripps has previously filed with the SEC. See "Where You Can Find More Information."

(in millions, except per share data)	Nine Months Ended September 30,	
	2014 (1)	2013 (1)
<b>Summary of Operations</b>		
Operating revenues:		
Television	\$339	\$308
Newspapers	275	281
Syndication and other	9	7
Total operating revenues	\$623	\$596
Segment profit (loss):		
Television	\$79	\$66
Newspapers	15	15
Syndication and other	(1	) —
Shared services and corporate	(39	) (38
Depreciation and amortization of intangibles	(37	) (36
Gains (losses), net on disposals of property, plant and equipment	3	—
Defined benefit pension plan expense	(9	) (7
Acquisition and related integration costs	(9	) —
Separation and restructuring costs	—	(4
Interest expense	(6	) (8
Miscellaneous, net	(1	) (4
Benefit for income taxes	—	7
Loss from continuing operations	\$(5	) \$(8
Per Share Data		
Loss from continuing operations - diluted	\$(0.09	) \$(0.15
Cash dividends	\$—	\$—
Balance Sheet Data		
Total assets	\$978	\$964
Long-term debt (including current portion)	199	184
Equity	537	505

Certain totals may not foot since each amount is rounded independently.

#### Notes to Selected Financial Data

Operating revenues and segment profit (loss) represent the revenues and the profitability measures used to evaluate the operating performance of our business segments in accordance with GAAP.

- (1) On June 16, 2014, we acquired the two television stations group owned by Granite Broadcasting Corporation. Operating results are included for period after the acquisition.

(in millions, except per share data)	For the years ended December 31,					
	2013 (1)	2012 (1)	2011 (1)	2010 (1)	2009 (1)	
<b>Summary of Operations (3)</b>						
<b>Operating revenues:</b>						
Television	\$423	\$494	\$301	\$321	\$255	
Newspapers	385	399	414	435	455	
Syndication and other	10	10	14	21	22	
Total operating revenues	\$817	\$903	\$729	\$777	\$732	
<b>Segment profit (loss):</b>						
Television	\$100	\$160	\$52	\$77	\$26	
Newspapers	28	28	26	56	62	
Syndication and other	—	—	(1	) (2	) —	
Shared services and corporate	(53	) (40	) (30	) (33	) (26	)
Depreciation and amortization of intangibles	(48	) (49	) (40	) (45	) (44	)
Impairment of goodwill, indefinite and long-lived assets (2)	—	—	(9	) —	(216	)
(Losses) gains, net on disposals of property, plant and equipment	—	—	—	(1	) —	
Defined benefit pension plan expense	(9	) (9	) (8	) (7	) (21	)
Acquisition and related integration costs (2)	—	(6	) (3	) —	—	
Separation and restructuring costs	(5	) (9	) (10	) (13	) (10	)
Interest expense	(10	) (12	) (2	) (4	) (3	)
Miscellaneous, net (2)	(12	) (5	) (1	) 2	1	
Benefit (provision) for income taxes	8	(17	) 10	(1	) 32	
(Loss) income from continuing operations	\$(1	) \$40	\$(16	) \$29	\$(199	)
<b>Per Share Data</b>						
(Loss) income from continuing operations - diluted	\$(0.01	) \$0.69	\$(0.27	) \$0.45	\$(3.69	)
Cash dividends	\$—	\$—	\$—	\$—	\$—	
<b>Balance Sheet Data</b>						
Total assets	\$966	\$1,031	\$971	\$828	\$786	
Long-term debt (including current portion)	200	196	212	—	36	
Equity	548	540	517	592	433	

Certain totals may not foot since each amount is rounded independently.

Notes to Selected Financial Data

Operating revenues and segment profit (loss) represent the revenues and the profitability measures used to evaluate the operating performance of our business segments in accordance with GAAP.

- (1) On December 30, 2011, we acquired the television station group owned by McGraw-Hill Broadcasting, Inc. Operating results are included for periods after the acquisition.

- (2) 2013 — A \$4.5 million non-cash loss was recorded on disposition of certain investments and to reduce the carrying value of certain investments. A \$4.6 million non-cash charge was recorded to write-off unamortized deferred loan fees and costs as a result of the debt refinance in the fourth quarter.

2012 — A \$6 million non-cash charge was incurred to terminate the McGraw-Hill stations' national representation agreement.

2011 — A \$9 million non-cash charge was recorded to reduce the carrying value of long-lived assets at four of our newspapers.

2009 — A \$216 million non-cash charge was recorded to reduce the carrying value of our television segment's goodwill and indefinite-lived assets.

- (3) The five-year summary of operations excludes the operating results of the following entities and the gains (losses) on their divestiture as they are accounted for as discontinued operations:

2010 — Completed the sale of United Feature Syndicate, Inc. character licensing business for \$175 million in cash. We recorded a \$162 million pre-tax gain which is included in discontinued operations.

2009 — Closed the Rocky Mountain News in 2009. Under the terms of an agreement with MediaNews Group (MNG), we transferred our interests in the Denver JOA to MNG in the third quarter of 2009. We recorded no gain or loss on the transfer of our interest in the Denver JOA to MNG.

JOURNAL COMMUNICATIONS, INC.  
SELECTED HISTORICAL FINANCIAL DATA

Set forth below are selected consolidated financial data for Journal for each of the five years in the period ended December 29, 2013. The selected financial data as of December 29, 2013 and December 30, 2012 and for the years ended December 29, 2013, December 30, 2012 and December 25, 2011 are derived from consolidated financial statements of Journal, audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, included in Journal's Current Report on Form 8-K filed with the SEC on October 24, 2014, which is incorporated by reference into this joint proxy statement/prospectus.

The selected financial data as of and for the three quarters ended September 28, 2014 are derived from unaudited interim consolidated financial statements of Journal included in Journal's Quarterly Report on Form 10-Q for the quarter ended September 28, 2014, which is incorporated by reference into this joint proxy statement/prospectus. The financial statement data as of December 25, 2011, December 26, 2010 and December 27, 2009 and for the years ended December 26, 2010, and December, 27, 2009 are derived from the financial statements of Journal previously filed by Journal with the SEC, and the financial statement data as of September 29, 2013 are derived from unaudited interim consolidated financial statements of Journal previously filed by Journal with the SEC.

The financial data provided below is only a summary, and you should read it in conjunction with the historical consolidated financial statements of Journal and the related notes contained in Journal's Quarterly Report on Form 10-Q for the quarter ended September 28, 2014, which is incorporated by reference into this joint proxy statement/prospectus and Journal's Current Report on Form 8-K filed with the SEC on October 24, 2014, which is incorporated by reference into this joint proxy statement/prospectus, and within the annual reports and the other information that Journal has previously filed with the SEC. See "Where You Can Find More Information."

(in thousands, except per share data)	Three Quarters Ended	
	September 28, 2014	September 29, 2013
<b>Summary of Operations</b>		
Operating revenues:		
Total operating revenues	\$306,449	\$289,901
Operating costs and expenses	262,878	258,509
Operating earnings	43,571	31,392
Total other income and (expense)	(4,656)	(6,117)
Earnings from continuing operations before income taxes	38,915	25,275
Provision for income taxes	15,259	10,104
Earnings from continuing operations	\$23,656	\$15,171
<b>Per Share Data</b>		
Class A and B earnings from continuing operations - diluted	\$0.59	\$0.30
<b>Cash dividends</b>		
Class A	\$—	\$—
Class B	\$—	\$—
<b>Segment Data</b>		
Revenue		
Television	\$140,868	\$121,478
Radio	57,021	56,288
Publishing	108,920	112,717
Corporate	(360)	(582)
Total Segment Data	\$306,449	\$289,901
<b>Operating earnings (loss)</b>		
Television	\$36,010	\$20,501
Radio	10,246	9,736
Publishing	5,823	7,141
Corporate	(8,508)	(5,986)
Total Segment Data	\$43,571	\$31,392
<b>Balance Sheet Data</b>		
Total assets	\$569,172	\$608,511
Long-term debt (including current portion)	143,789	221,095
Equity	282,045	223,546

(in thousands, except per share data)	2013 (1)	2012 (1)	2011 (1)	2010 (1)	2009 (1)
<b>Summary of Operations</b>					
<b>Operating revenues:</b>					
Revenue	\$397,267	\$393,118	\$351,452	\$370,942	\$360,079
Operating costs and expenses	345,951	332,771	311,175	318,726	329,837
Broadcast license impairment	—	1,616	735	—	18,953
Operating earnings	51,316	58,731	39,542	52,216	11,289
Total other income and (expense)	(7,894 )	(4,461 )	(3,525 )	(3,281 )	(2,803 )
Earnings from continuing operations before income taxes	43,422	54,270	36,017	48,935	8,486
Provision for income taxes	17,172	21,688	14,304	18,730	2,565
Earnings from continuing operations	\$26,250	\$32,582	\$21,713	\$30,205	\$5,921
<b>Per Share Data</b>					
Class A and B Income from continuing operations - diluted	\$0.52	\$0.60	\$0.36	\$0.52	\$0.05
<b>Cash dividends</b>					
Class A	\$—	\$—	\$—	\$—	\$0.02
Class B	\$—	\$—	\$—	\$—	\$0.02
Class C	\$—	\$0.35	\$0.57	\$0.57	\$0.57
<b>Segment Data</b>					
<b>Revenue</b>					
Television	\$166,616	\$152,444	\$110,372	\$119,265	\$99,955
Radio	76,816	76,259	70,367	69,283	66,081
Publishing	154,558	164,947	170,976	182,799	194,196
Corporate	(723 )	(532 )	(263 )	(405 )	(153 )
Total Segment Data	\$397,267	\$393,118	\$351,452	\$370,942	\$360,079
<b>Operating earnings (loss)</b>					
Television	\$31,395	\$41,005	\$15,708	\$28,239	\$(6,011 )
Radio	14,017	13,962	15,053	14,512	10,730
Publishing	13,778	11,622	15,901	18,222	13,796
Corporate	(7,874 )	(7,858 )	(7,120 )	(8,757 )	(7,226 )
Total Segment Data	\$51,316	\$58,731	\$39,542	\$52,216	\$11,289
<b>Balance Sheet Data</b>					
Total assets	\$596,018	\$625,803	\$417,725	\$431,770	\$473,187
Long-term debt (including current portion)	208,229	246,030	41,305	74,570	151,375
Equity	250,087	205,501	206,188	208,927	171,075



Notes to Selected Financial Data

1. On May 3, 2013, we completed the purchase of WNOX-FM in Knoxville, Tennessee. Effective January 1, 2014, we closed on the sale of Palm Springs, California stations KMIRTV and KPSE-LP, which are reported as discontinued operations in all years presented.

2. On June 25, 2012, we completed the purchase of KHTT-FM and KBEZ-FM in Tulsa, Oklahoma. On October 22, 2012, we closed on the purchase of the remaining assets of WACY-TV in Appleton, Wisconsin. On December 3, 2012, we completed the sale of WKTI-AM in Knoxville, Tennessee. On December 3, 2012, we completed the sale of Hodag Buyers' Guide, North Star Journal, Merrill Foto News, Wausau Buyers' Guide, Stevens Point Buyers' Guide, Wood County Buyers' Guide, Waupaca Buyers' Guide, Waupaca County Post East, Waupaca County Post West, Clintonville Shoppers' Guide, New London Buyers' Guide, Silent Sports, Waupacanow.com, Merrilfotonews.com, Starjournalnow.com, Silentsports.net, Wibuyersguide.com and a single copy distribution network based in Rhinelander, WI. On December 6, 2012, we completed the acquisition of NewsChannel 5 Network, LLC in Nashville, Tennessee.

3. In June 2011, we completed the sale of Pelican Press and Pelican Press Marketplace businesses, which operated in Sarasota, Florida. In August 2011, we completed the sale of the remaining Florida-based community publications businesses, including Florida Mariner, Clay Today, Clay County Leader, Ponte Vedra Recorder, St. Augustine Underground, First Coast Register and Car Connection.

4. On April 23, 2009, we completed the purchase of CW affiliate, KNIN-TV, in Boise, Idaho. On September 25, 2009, we completed the sale of KGEM-AM and KCID-AM in Boise, Idaho.

5. Minimum unpaid and undeclared dividend of \$0.35 per share was accrued for part of 2012.

6. Minimum unpaid and undeclared dividend of \$0.57 per share was accrued for 2011 and 2010.

7. The first quarter 2009 dividend of \$0.142 per share was paid. Minimum unpaid and undeclared dividend of \$0.428 per share was accrued but not paid for the remaining three quarters of 2009.

THE E.W. SCRIPPS COMPANY

SELECTED UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL INFORMATION

On June 16, 2014, Scripps acquired two television stations owned by Granite Broadcasting Corporation for \$110 million in cash ("the Granite Acquisition."). The Scripps statement of operations for the nine months ended September 30, 2014, includes the results of the Granite Acquisition for the period from June 16, 2014 through September 30, 2014.

The unaudited pro forma condensed combined statement of operations that follows for the year ended December 31, 2013 has been derived from the historical consolidated financial statements of Scripps for the year ended December 31, 2013 which is incorporated by reference into this joint proxy statement/prospectus, the historical consolidated financial statements of Granite for the year ended December 31, 2013, which were previously filed by Scripps with the SEC, and the historical consolidated financial statements of Journal, included in Journal's Current Report on Form 8-K filed with the SEC on October 24, 2014, which is incorporated by reference into this joint proxy statement/prospectus. The unaudited pro forma condensed combined financial information that follows as of and for the nine months ended September 30, 2014 has been derived from unaudited interim condensed combined financial statements of Scripps contained in Scripps' Quarterly Report on Form 10-Q for the quarter ended September 30, 2014, which is incorporated by reference into this joint proxy statement/prospectus, and the unaudited interim consolidated financial statements of Journal included in Journal's Quarterly Report on Form 10-Q for the quarter ended September 28, 2014, which is incorporated by reference into this joint proxy statement/prospectus.

The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 and the condensed combined statement of operations for the nine months ended September 30, 2014 have been prepared as though the Granite and Journal acquisitions occurred as of January 1, 2013. The unaudited pro forma condensed combined balance sheet information at September 30, 2014 has been prepared as if the Journal acquisition occurred as of September 30, 2014. The pro forma adjustments are based on available information and assumptions that management of Scripps believes are reasonable. Such adjustments are estimates and are subject to change.

The unaudited pro forma condensed combined financial statements are provided for informational purposes only and do not purport to represent what the actual results of operations or the financial position of the combined company would be had the transaction occurred on the dates assumed, nor are they necessarily indicative of future combined results of operations or combined financial position. The unaudited pro forma condensed combined financial statements do not reflect any cost savings or other synergies that management of Scripps believes could have been achieved had the acquisitions been completed on the dates indicated.

The acquisition of Journal will be accounted for using the acquisition method of accounting in accordance with ASC 805. Scripps' management has evaluated the guidance contained in ASC 805 with respect to the identification of the acquirer in this business combination and concluded, based on a consideration of the pertinent facts and circumstances, that Scripps will acquire Journal for financial accounting purposes. Accordingly, Scripps' cost to acquire Journal has been allocated to the acquired assets, liabilities and commitments based upon their estimated fair values. The allocation of the purchase price is preliminary and is dependent upon certain valuations that have not progressed to a stage where there is sufficient information to make a final allocation. In addition, the final purchase price of Scripps' acquisition of Journal will not be known until the date of closing of the transaction and could vary materially from the preliminary purchase price. Accordingly, the final acquisition accounting adjustments may be materially different from the preliminary unaudited pro forma adjustments presented. The actual amounts recorded as of the completion of the transactions may differ materially from the information presented in the unaudited pro forma condensed combined financial statements as a result of several factors, including the following:

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changes in Journal's net assets between the pro forma balance sheet date of September 30, 2014 and the closing of the transactions, which could impact the preliminary estimated purchase price or the preliminary estimated fair value as of the effective date of the transactions;

• changes in the price of Scripps' class A common shares;

• the value of the combined company at the effective date of the transactions; and

• other changes in net assets that may have occurred prior to the completion of the transactions, which could cause material differences in the information presented.

The unaudited pro forma condensed combined financial statements constitute forward-looking information and are subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated. See "Risk Factors" beginning on page 32 and "Cautionary Statement Regarding Forward Looking Statements" beginning on page 49. See also "Unaudited Pro Forma Condensed Combined Financial Information" beginning on page 142.

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Combined Balance Sheet  
 As of September 30, 2014

(in thousands)	Scripps *	Journal *	Special Dividend	Pro Forma Adjustments	Scripps Pro Forma
Total current assets	\$248,773	\$63,500	\$(60,000 )	\$14,490	\$266,763
Total assets	763,605	475,010	(60,000 )	299,361	1,477,976
Total current liabilities	86,550	96,388	—	(13,015 )	169,923
Total long-term debt	196,500	136,133	—	72,505	405,138
Other liabilities (less current portion)	95,411	55,022	—	7,338	157,771
Total shareholders' equity	385,144	187,467	(60,000 )	232,533	745,144

\* The information for Scripps and Journal represents pro forma financial information reflecting the respective newspaper business as discontinued operations.

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Combined Statements of Operations  
 For the Year Ended December 31, 2013

(in thousands, except per share data)	Granite Acquisition			Journal Broadcast Acquisition			
	Scripps *	Granite	Pro forma adjustments	Scripps pro forma	Journal *	Pro forma adjustments	Pro Forma Combined
Total operating revenues	\$432,357	\$31,019	\$ —	\$463,376	\$243,316	\$—	\$706,692
Total costs and expenses	405,223	19,200	—	424,423	196,364	—	620,787
Net depreciation, amortization, and losses (gains)	30,818	2,463	1,400	34,681	15,029	8,200	57,910
Operating (loss) income	(3,684 )	9,356	(1,400 )	4,272	31,923	(8,200 )	27,995
Interest expense	(10,448 )	—	—	(10,448 )	(7,895 )	(3,400 )	(21,743 )
Miscellaneous, net	(11,337 )	60	—	(11,277 )	—	—	(11,277 )
(Loss) income from operations before income taxes	(25,469 )	9,416	(1,400 )	(17,453 )	24,028	(11,600 )	(5,025 )
(Benefit) provision for income taxes	(13,246 )	3,701	(600 )	(10,145 )	9,309	(4,400 )	(5,236 )
Net (loss) income	\$(12,223 )	\$5,715	\$ (800 )	\$(7,308 )	\$14,719	\$(7,200 )	\$211
Net (loss) income per basic share of common stock	\$(0.22 )						\$0.00
Net (loss) income per diluted share of common stock	\$(0.22 )						\$0.00
Weighted average shares outstanding							
Basic	56,516						82,530
Diluted	56,516						83,850

\* The information for Scripps and Journal represents historical financial information after reflecting the respective newspaper business as discontinued operations.

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Combined Statements of Operations  
 For the Nine Months Ended September 30, 2014

(in thousands, except per share data)	Granite Acquisition		Pro forma adjustments	Scripps pro forma	Journal Broadcast Acquisition		
	Scripps *	Granite			Journal *	Pro forma adjustments	Pro Forma Combined
Total operating revenues	\$348,126	\$14,239	\$ —	\$362,365	\$197,732	\$—	\$560,097
Total costs and expenses	329,788	10,306	—	340,094	152,704	—	492,798
Net depreciation, amortization, and losses (gains)	20,700	1,200	800	22,700	11,139	6,400	40,239
Operating (loss) income	(2,362 )	2,733	(800 )	(429 )	33,889	(6,400 )	27,060
Interest expense	(6,347 )	—	—	(6,347 )	(4,848 )	(3,200 )	(14,395 )
Miscellaneous, net	(208 )	—	—	(208 )	—	—	(208 )
(Loss) income from operations before income taxes	(8,917 )	2,733	(800 )	(6,984 )	29,041	(9,600 )	12,457
(Benefit) provision for income taxes	(2,606 )	1,400	(300 )	(1,506 )	11,249	(3,600 )	6,143
Net (loss) income	\$(6,311 )	\$1,333	\$(500 )	\$(5,478 )	\$17,792	\$(6,000 )	\$6,314
Net (loss) income per share - basic	\$(0.11 )						\$0.08
Net (loss) income per share - diluted	\$(0.11 )						\$0.07
Weighted average shares outstanding							
Basic	56,200						82,344
Diluted	56,200						83,407

\* The information for Scripps and Journal represents pro forma financial information reflecting the respective newspaper business as discontinued operations.

## SUMMARY SELECTED HISTORICAL AND PRO FORMA FINANCIAL DATA OF THE NEWSPAPER BUSINESSES

We are providing the following summary selected financial data of Scripps Newspapers and JRN Newspapers and pro forma financial data of Journal Media Group to help you in your analysis of the financial aspects of the transactions. We derived this information from the audited and unaudited financial statements of Scripps Newspapers and JRN Newspapers for the periods presented and the unaudited pro forma condensed combined financial statements of Journal Media Group included elsewhere in this joint proxy statement/prospectus. You should read this information in conjunction with the other financial information and "Management's Discussion and Analysis of Financial Condition and Results of Operations" of Scripps Newspapers and JRN Newspapers included in this joint proxy statement/prospectus. See also "Unaudited Pro Forma Condensed Combined Financial Information" and "Index to Newspaper Carve-Out Financial Statements."

### Summary Selected Financial Data of Scripps Newspapers

The following table sets forth the summary selected historical financial data of Scripps Newspapers. The following summary selected historical financial data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations," the financial statements and notes thereto of Scripps Newspapers, as well as other financial information related to Scripps Newspapers, each of which is included elsewhere in this joint proxy statement/prospectus. The following table sets forth summary selected financial data of Scripps Newspapers as of and for the years ended December 31, 2013, 2012, 2011, 2010 and 2009 and as of and for the nine months ended September 30, 2014 and 2013. The financial data as of December 31, 2013 and 2012 and for the years ended December 31, 2013, 2012 and 2011 have been derived from financial statements of Scripps Newspapers, which have been audited by Deloitte & Touche LLP, an independent registered public accounting firm. The financial data as of and for the nine months ended September 30, 2014 and 2013 have been derived from unaudited financial statements of Scripps Newspapers. The financial data as of December 31, 2011, 2010 and 2009 and for the years ended December 31, 2010 and 2009 have been derived from unaudited financial statements of Scripps Newspapers. In the opinion of management of Scripps Newspapers, all adjustments (consisting of only normal recurring adjustments) necessary for a fair presentation of the unaudited financial data have been reflected therein.

(in millions)	Nine Months Ended		For the years ended December 31,				
	September 30, 2014	2013	2013	2012	2011	2010	2009
<b>Summary of Operations</b>							
Total operating revenues	\$275.2	\$281.0	\$384.2	\$399.1	\$414.7	\$432.8	\$454.0
(Loss) income from continuing operations, before provision for taxes	(23.2 )	(19.5 )	(18.9 )	(11.7 )	(24.2 )	5.3	(17.7 )
(Loss) income from continuing operations	(23.4 )	(19.6 )	(16.8 )	(12.0 )	(24.9 )	5.3	(3.9 )
Depreciation and amortization of intangibles	12.9	12.9	17.2	18.9	21.9	26.3	24.9
<b>Balance Sheet Data</b>							
Total assets	233.1	251.7	256.3	271.6	290.9	321.9	353.8
Long-term debt (including current portion)	—	—	—	—	—	—	—

### Notes to Selected Financial Data

The five-year financial data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" of Scripps Newspapers and the combined financial statements and notes thereto

included elsewhere herein.

2011 — A \$9 million non-cash charge was recorded to reduce the carrying value of long-lived assets at four of our newspapers.

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## Summary Selected Financial Data of JRN Newspapers

The following table sets forth the summary selected historical financial data of JRN Newspapers. The following summary selected historical financial data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations," the financial statements and notes thereto of JRN Newspapers, as well as other financial information related to JRN Newspapers, each of which is included elsewhere in this prospectus.

The following table sets forth the summary selected financial data of JRN Newspapers as of December 29, 2013, December 30, 2012, December 25, 2011, December 26, 2010 and December 27, 2009 and for the fiscal years ended December 29, 2013, December 30, 2012, December 25, 2011, December 26, 2010 and December 27, 2009 and as of and for the three quarters ended September 28, 2014 and September 29, 2013. The financial data as of December 29, 2013 and December 30, 2012 and for the fiscal years ended December 29, 2013, December 30, 2012, December 25, 2011 have been derived from financial statements of JRN Newspapers, which have been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm. The financial data as of and for the three quarters ended September 28, 2014 and September 29, 2013 have been derived from unaudited financial statements of JRN Newspapers. The financial data as of December 25, 2011, December 26, 2010 and December 27, 2009 and for the fiscal years ended December 26, 2010 and December 27, 2009 have been derived from unaudited financial statements of JRN Newspapers. In the opinion of management of JRN Newspapers, all adjustments (consisting of only normal recurring adjustments) necessary for a fair presentation of the unaudited financial data have been reflected therein.

(in millions)	Three quarters ended		For the fiscal years ended				
	Sept. 28, 2014	Sept. 29, 2013	2013	2012	2011	2010	2009
<b>Summary of Operations</b>							
Total operating revenues	\$108.9	\$111.8	\$153.3	\$163.8	\$167.2	\$176.2	\$187.4
Income from continuing operations, before provision for taxes	5.1	4.4	10.3	9.1	12.2	12.8	11.0
Income from continuing operations	3.1	2.6	6.1	5.6	7.6	8.1	6.7
Depreciation and amortization of intangibles	5.0	5.3	7.1	9.2	10.4	11.4	12.2
<b>Balance Sheet Data</b>							
Total assets	95.7	101.1	103.2	112.8	119.5	130.1	146.3
Long-term debt (including current portion)	7.6	9.0	13.0	17.1	13.8	19.1	13.7

## Notes to Selected Financial Data

The five-year financial data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" of JRN Newspapers and the combined financial statements and notes thereto included elsewhere herein.

Summary Selected Unaudited Pro Forma Condensed Financial Data of Journal Media Group

The unaudited pro forma condensed combined financial information of Journal Media Group is based upon the historical carve-out financial statements of Scripps Newspapers and JRN Newspapers adjusted to give effect to (1) the Scripps Newspapers and JRN Newspapers spin-off from their respective parent companies, Scripps and Journal, (2) the contribution of cash from Journal to JRN Newspapers prior to the spin-off, and (3) the distribution of Journal Media Group common stock to the shareholders of Scripps and Journal.

The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 was prepared using (1) the audited combined statement of operations of Scripps Newspapers for the year ended December 31, 2013 and (2) the audited combined statement of operations of JRN Newspapers for the year ended December 29, 2013, each of which is included elsewhere in this joint proxy statement/prospectus. The unaudited pro forma condensed combined statement of operations for the nine months ended September 30, 2014, was prepared using (1) the unaudited combined statement of operations of Scripps Newspapers for the nine months ended September 30, 2014 and (2) the unaudited combined statement of operations of JRN Newspapers for the three quarters ended September 28, 2014, each of which is included elsewhere in this joint proxy statement/prospectus. The unaudited pro forma condensed combined balance sheet was prepared using (1) the unaudited combined balance sheet of Scripps Newspapers as of September 30, 2014 and (2) the unaudited combined balance sheet of JRN Newspapers as of September 28, 2014, each of which is included elsewhere in this joint proxy statement/prospectus.

The unaudited pro forma condensed combined financial information is based upon the assumptions and adjustments in the accompanying notes to the unaudited pro forma condensed combined financial statements. The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 and the nine months ended September 30, 2014, gives effect to the transactions as if they occurred on January 1, 2013. The unaudited pro forma condensed combined balance sheet gives effect to the transactions as if they had occurred on September 30, 2014.

The newspaper transactions will be accounted for using the acquisition method of accounting under accounting principles generally accepted in the United States, with Scripps Newspapers treated as the accounting acquiror. Under the acquisition method of accounting, the deemed purchase price has been allocated to the underlying tangible and intangible assets and liabilities acquired based upon their respective fair values with any excess deemed purchase price allocated to goodwill. The adjustments to estimated fair values included herein are based upon a preliminary review of the purchased assets of JRN Newspapers. We expect to complete at a later date appraisals of JRN Newspapers assets at the level of detail necessary to finalize the required purchase price allocation. The final purchase price determination and allocation based upon these appraisals may be materially different from that reflected in the unaudited pro forma condensed financial statements presented herein.

Upon closing the transactions, Scripps and Journal expect to implement a plan to integrate the operations of Scripps Newspapers and JRN Newspapers which will generate certain non-recurring charges. Management cannot currently identify the timing, nature and amount of such charges. Such charges (which may be substantial) could affect the results of Journal Media Group in the period in which such charges are incurred. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

The unaudited pro forma condensed combined financial statements do not include the realization of any cost savings from operating efficiencies, synergies or other restructuring activities which might result from the transactions. The unaudited pro forma condensed combined financial statements should be read in conjunction with the historical carve-out financial statements and accompanying notes of Scripps Newspapers and JRN Newspapers that are included herein.

The unaudited pro forma condensed financial statements should not be taken as representative of the future consolidated results of operations or financial condition of Journal Media Group.

(in thousands)	Nine months ended September 30, 2014	Year ended December 31, 2013
Summary of Operations		
Total operating revenues	\$384,149	\$537,547
Net loss	(19,416	) (8,794 )
Net loss per share - basic and fully diluted	\$(0.81	) (0.36 )
Depreciation and amortization of intangibles	19,570	26,198
Balance Sheet Data		
Total assets	\$413,668	
Long-term debt (including current portion)	—	

## COMPARATIVE PER SHARE DATA

The following table presents, for the fiscal year 2013 and year-to-date third quarter 2014, selected historical per share information of Scripps and Journal, as well as similar information for the combined company and Journal Media Group on an unaudited pro forma basis as if the transactions had been effective for the period presented, which we refer to as "pro forma combined" information.

	Fiscal Year 2013	Year-to-Date Third Quarter 2014
The E.W. Scripps Company <sup>1</sup>		
Net income (loss) - basic		
Historical	\$ (0.01 )	\$ (0.09 )
Pro forma - Scripps newspapers spin-off	(0.22 )	(0.11 )
Pro forma - Scripps acquisition of Journal	0.00	0.08
Dividends		
Historical	0.00	0.00
Pro forma	0.00	0.00
Book value		
Historical	9.74	9.45
Pro forma - Scripps acquisition of Journal	N/A	8.98
Journal Communications, Inc. <sup>2</sup>		
Net income from continuing operations - basic		
Historical	\$0.52	\$0.47
Pro forma - Journal newspapers spin-off	0.29	0.35
Dividends		
Historical	0.00	0.00
Pro forma	0.00	0.00
Book value		
Historical	4.92	5.54
Journal Media Group <sup>1</sup>		
Net loss - basic		
Pro forma	\$ (0.36 )	\$ (0.81 )
Book value		
Pro forma	N/A	12.68

(1) Information presented as fiscal year 2013 is as of and for the year ended December 31, 2013. Information presented for the year-to-date third quarter 2014 is as of and for the nine months ended September 30, 2014.

(2) Information presented as fiscal year 2013 is as of and for the year ended December 29, 2013. Information presented for the year-to-date third quarter 2014 is as of and for the three quarters ended September 28, 2014.

This information is only a summary and it is not necessarily an indication of the results that would have been achieved had the transactions been completed as of the dates indicated or that may be achieved in the future. The fiscal year 2013 selected comparative per share information of Scripps and Journal presented above was derived from audited financial statements. The year-to-date third quarter 2014 selected comparative per share information of Scripps and Journal presented above was derived from unaudited financial statements. The December 31, 2013 and September 30, 2014 selected comparative per share information of Journal Media Group was derived from the historical carve-out financial statements of Scripps Newspapers and JRN Newspapers.



This information should be read in conjunction with the historical consolidated financial statements of Scripps and the related notes contained in Scripps' Quarterly Report on Form 10-Q for the quarter ended September 30, 2014, which is incorporated by reference into this joint proxy statement/prospectus, Scripps' Annual Report on Form 10-K for the year ended December 31, 2013, which is incorporated by reference into this joint proxy statement/prospectus, and within the annual reports and the other information that Scripps has previously filed with the SEC.

This information should be read in conjunction with the historical consolidated financial statements of Journal and the related notes contained in Journal's Quarterly Report on Form 10-Q for the quarter ended September 28, 2014, which is incorporated by reference into this joint proxy statement/prospectus and Journal's Current Report on Form 8-K filed with the SEC on October 24, 2014, which is incorporated by reference into this joint proxy statement/prospectus, and within the annual reports and the other information that Journal has previously filed with the SEC.

This information should be read in conjunction with the unaudited pro forma condensed combined financial information of Journal Media Group which is based upon the historical carve-out financial statements of Scripps Newspapers and JRN Newspapers adjusted to give effect to (1) the Scripps Newspapers and JRN Newspapers spin-off from their respective parent companies, Scripps and Journal, (2) the contribution of cash from Journal to JRN Newspapers prior to the spin-off, and (3) the distribution of Journal Media Group common stock to the shareholders of Scripps and Journal. The unaudited pro forma condensed combined financial information of Journal Media Group and the historical carve-out financial statements of Scripps Newspapers and JRN newspapers are included in this joint proxy statement/prospectus.

## COMPARATIVE PER SHARE MARKET PRICE AND DIVIDEND INFORMATION

Scripps class A common shares trade on the NYSE under the symbol "SSP," and Journal class A common stock trades on the NYSE under the symbol "JRN." There is no established trading market for the Scripps Common Voting Shares or for the Journal class B common shares. After completion of the transaction, Scripps' class A common shares are expected to continue to trade on the NYSE under the symbol "SSP."

The following table sets forth the high and low sale prices per share of Scripps class A common shares and Journal class A common stock as reported on the NYSE on the following dates:

July 30, 2014 the last full trading day before the announcement of the execution of the merger agreement; and

January 12, 2015, the last full trading day for which this information could be calculated before the date of this joint proxy statement/prospectus.

	Scripps		Journal		Journal equivalent (1)	
	High	Low	High	Low	High	Low
July 30, 2014	\$20.36	\$19.90	\$8.80	\$8.56	\$10.54	\$10.30
January 12, 2015	20.79	20.34	10.67	10.44	10.76	10.53

The equivalent implied per share data for Journal class A common stock has been determined by multiplying the high or low market price, as applicable, of a Scripps class A common share on each of the dates by the exchange ratio of 0.5176 Scripps class A common shares for each share of Journal common stock in the broadcast merger. The Journal shareholders will not receive any consideration for their Journal stock until the broadcast merger is completed, which may be a substantial time period after the special meetings. In addition, the Scripps share consideration will not be adjusted for changes in the market price of either the Scripps class A common shares or the Journal class A common stock. Therefore, the market value of the Scripps shares that the Journal shareholders will have the right to receive on the closing date of the broadcast merger may vary significantly from the market value of the Scripps shares that the Journal shareholders would receive if the transaction were completed on the date of this joint proxy statement/prospectus.

The following table sets forth, for the periods indicated, the high and low sale prices per Scripps class A common share and per share of Journal class A common stock, as reported on the NYSE.

	Scripps		Journal	
	High	Low	High	Low
2014 Fiscal Year				
Fourth Quarter	\$23.34	\$15.22	\$11.94	\$7.82
Third Quarter	21.76	16.31	10.97	8.43
Second Quarter	21.16	16.06	9.08	7.93
First Quarter	21.40	16.17	9.52	7.97
2013 Fiscal Year				
Fourth Quarter	21.78	17.45	9.75	7.71
Third Quarter	18.35	14.44	9.52	7.04
Second Quarter	15.73	11.82	7.75	5.80
First Quarter	12.04	10.37	6.88	5.00
2012 Fiscal Year				
Fourth Quarter	11.13	9.17	5.78	4.80
Third Quarter	11.25	8.92	5.85	4.80
Second Quarter	9.95	8.47	5.70	3.94
First Quarter	9.99	8.18	5.72	4.38

As of January 6, 2015, the last date prior to printing this joint proxy statement/prospectus for which it was practicable to obtain this information, there were approximately 83 registered holders of Journal class A common stock, approximately





1,498 registered holders of Journal class B common stock, approximately 523 registered holders of Scripps class A common shares and approximately 68 registered holders of Scripps common voting shares.

Scripps did not pay any cash dividends in 2013 or 2012. Journal did not pay any cash dividends in 2013 or 2012.

Past price performance is not necessarily indicative of likely future performance. Shareholders of Scripps and Journal are advised to obtain current market quotations for all common shares currently listed on the NYSE. The market price of Scripps class A common shares and Journal class A common stock will fluctuate between the date of this joint proxy statement/prospectus and the completion of the transactions. No assurance can be given concerning the market price of either Scripps class A common shares or Journal class A common stock before the completion of the transactions, or the market prices of Scripps class A common shares or Journal Media Group common stock after the completion of the transactions.

### Scripps

The common voting shares and the class A common shares of Scripps participate equally in dividends to the extent that they are paid, and, following completion of the transactions, both will participate equally in dividends to the extent that they are paid. The Scripps credit facility restricts the payment of dividends, and the amendment to that facility that will be in effect following the transactions will contain restrictions on the payment of cash dividends. Any future determination to pay cash dividends will be at the discretion of the Board of Directors of Scripps and will be dependent upon then-existing conditions, including the financial condition and results of operations, contractual restrictions, and business prospects of Scripps and other factors that Scripps' Board of Directors decides to consider.

### Journal

Journal class A common stock and Journal class B common stock participate equally in dividends to the extent that they are paid. The Journal credit facility contains restrictions on the amount of cash dividends that can be paid by Journal. Following completion of the transactions, the Journal class A common stock and the Journal class B common stock will no longer be outstanding.

### Journal Media Group

There is no market for Journal Media Group common stock. Since incorporation, Journal Media Group has been owned by Scripps and Journal. Following completion of the transactions, it is expected that a market for Journal Media Group common stock, which we expect will be listed on the NYSE under the symbol "JMG," will develop, although there can be no assurance of such. Any determination to pay cash dividends with respect to the common stock of Journal Media Group that will be outstanding following completion of the transactions will be at the discretion of the Board of Directors of Journal Media Group and will be dependent on then-existing conditions, including the financial condition and results of operations, contractual restrictions, and business prospects of Journal Media Group and other factors that the Board of Directors of Journal Media Group decides to consider.

## RISK FACTORS

In addition to the other information included in (or incorporated by reference in or found in the annexes attached to this joint proxy statement/prospectus (including the matters addressed in “Cautionary Statement Regarding Forward-Looking Statements” beginning on page 49), you should carefully consider the following risk factors in deciding whether to vote for the proposals to be considered at your company’s special meeting in connection with the transactions. You should also read and consider the other information in this joint proxy statement/prospectus and the other documents incorporated by reference in this joint proxy statement/prospectus. Please see “Where You Can Find More Information” beginning on page 206. Additional risks and uncertainties not presently known to Scripps or Journal or that are not currently believed to be important may adversely affect the transactions, Scripps and/or Journal Media Group following the transactions.

### Risks Related to the Transactions

The number of Scripps class A common shares that Journal shareholders will receive in the broadcast merger is based on a fixed exchange ratio and the number of shares of Journal Media Group that Scripps and Journal shareholders will receive pursuant to the transactions is also based on a fixed exchange ratio. Because the market price of Scripps class A common shares and shares of Journal class A common stock will fluctuate, Scripps and Journal shareholders cannot be certain of the value of the consideration that the Journal and Scripps shareholders will receive in the transactions.

Upon completion of the transactions, each outstanding share of Journal common stock (other than certain excluded shares and shares with respect to which the holders thereof have properly dissented and have not withdrawn their demand or waived their rights to dissent) will be converted into the right to receive 0.5176 Scripps class A common shares and 0.1950 shares of common stock of Journal Media Group. Upon completion of the transactions, each outstanding Scripps class A common share and common voting share will receive 0.2500 shares of common stock of Journal Media Group. The exchange ratios for determining the number of shares of Journal Media Group common stock that Journal and Scripps shareholders will receive in the transactions are fixed and will not be adjusted for changes in the market price of Journal class A common stock or Scripps class A common shares. The exchange ratio for determining the number of Scripps class A common shares that Journal shareholders will receive in the broadcast merger is also fixed and will not be adjusted for changes in the market price of Scripps class A common shares. The market value of Scripps class A common shares that the Journal shareholders will be entitled to receive in the broadcast merger will depend on the market value of Scripps class A common shares immediately before that merger is completed and could vary significantly from the market value on the date of the announcement of the transactions (i.e., July 30, 2014), the date that this joint proxy statement/prospectus was mailed to shareholders of Journal or Scripps or the date of the Journal or Scripps special meeting. In addition, there is currently no market value for shares of Journal Media Group. The master agreement does not provide for any adjustment to share consideration based on fluctuations of the per share price of Journal class A common stock or Scripps class A common shares. Additionally, the market value of Scripps class A common shares and Journal Media Group’s common stock that may prevail any time following the completion of the transactions is unknown and will likely fluctuate over time.

Fluctuations in the share price of Scripps and/or Journal Media Group could result from changes in the business, operations or prospects of Scripps or Journal prior to the closing of the transactions or of Scripps or Journal Media Group following the closing of the transactions. Regulatory developments, general market and economic conditions and other factors both within and beyond the control of Scripps or Journal could also contribute to fluctuations in the share price of Scripps and Journal Media Group. The transactions may be completed a considerable amount of time after the date of the Scripps and Journal special meetings. As such, at the time of the special meetings, Scripps or Journal shareholders will not know the value of the consideration they will receive pursuant to the transactions.

The transactions are subject to conditions, including certain conditions that may not be satisfied or completed on a timely basis, if at all.

Completion of the transactions is subject to closing conditions that make the completion and timing of the transactions uncertain. The conditions include, among others, the obtaining of the requisite approvals by the shareholders of Scripps and Journal for the completion of the transactions, as described in this joint proxy statement/prospectus, the expiration of the HSR waiting period, the grant of the FCC consent, the absence of any governmental order preventing the completion of the transactions, the effectiveness of the registration statement of which this joint proxy statement/prospectus is a part, the effectiveness of the registration statement registering the shares of Journal Media Group to be issued pursuant to the newspaper mergers, the listing of Journal Media Group shares on the NYSE and the receipt of third party consents under Journal's major network affiliation agreements. See "The Master Transaction Agreement - Conditions to the Transactions" beginning on page 134.

Although Scripps and Journal have agreed in the master agreement to use their reasonable best efforts to obtain the requisite approvals and consents, there can be no assurance that these approvals and consents will be obtained, and these approvals and consents may be obtained later than anticipated. In addition, Scripps' and Journal's obligations to obtain the requisite consents and approvals from regulatory authorities are subject to certain limitations, including that neither Scripps nor Journal is required to agree to take actions or to make divestitures that may be required by the regulatory authorities except actions or divestitures reasonably required to obtain the FCC consent or the HSR clearance. If permitted under applicable law, either of Scripps or Journal may waive a condition for its own benefit and consummate the transactions even though one or more of these conditions has not been satisfied. Any determination whether to waive any condition will be made by Scripps or Journal at the time of such waiver based on the facts and circumstances as they exist at that time. In the event that a condition to the master agreement is waived, Scripps or Journal, as applicable, currently intends to evaluate the materiality of any such waiver and its effect on Scripps shareholders or Journal shareholders, as applicable, in light of the facts and circumstances at the time to determine whether any re-solicitation of proxies is required in light of such waiver.

The master agreement contains provisions that restrict Journal's ability to pursue alternatives to the transactions and, in specified circumstances, could require Journal to pay to Scripps a termination fee.

Under the master agreement, Journal is restricted, subject to certain exceptions, from soliciting, initiating, knowingly facilitating or negotiating, or furnishing non-public information with regard to, any inquiry, proposal or offer for an alternative business combination transaction from any person. Journal may terminate the master agreement and enter into an agreement with respect to a superior proposal only if specified conditions have been satisfied, including a determination by the Journal Board of Directors (after having received the advice of a nationally recognized financial advisor and outside legal counsel) that such proposal is more favorable from a financial point of view to the Journal shareholders than the transactions. A termination in this instance would result in Journal being required to pay Scripps a termination fee of approximately \$15.8 million plus up to \$7.5 million in expense reimbursement. To be a superior proposal, the third party proposal must be an offer to acquire all of Journal's businesses. These provisions could discourage a third party that may have an interest in acquiring all or a significant part of Journal from considering or proposing an alternative business combination transaction with Journal, even if such third party were prepared to pay consideration with a higher value than the value of the transactions.

The master agreement contains provisions that restrict Scripps' ability to pursue alternatives to the transactions and, in specified circumstances, could require Scripps to pay to Journal a termination fee.

Under the master agreement, Scripps is restricted, subject to certain exceptions, from soliciting, initiating, knowingly facilitating or negotiating, or furnishing non-public information with regard to, any inquiry, proposal or offer for an alternative business combination transaction from any person. Scripps may terminate the master agreement and enter into an agreement with respect to a superior proposal only if specified conditions have been satisfied, including a determination by the Scripps Board of Directors (after having received the advice of a nationally recognized financial advisor and outside legal counsel) that such proposal is more favorable from a financial point of view to the Scripps shareholders than the transactions. A termination in this instance would result in Scripps being required to pay Journal a termination fee of approximately \$15.8 million plus up to \$7.5 million in expense reimbursement. To be a superior proposal, the third party proposal must be an offer to acquire all of Scripps' businesses. These provisions could discourage a third party that may have an interest in acquiring all or a significant part of Scripps from considering or proposing an alternative business combination transaction with Scripps.

Failure to complete the transactions may negatively impact the share price and the future business and financial results of each of Scripps and Journal.

The master agreement provides that either Scripps or Journal may terminate the master agreement if the transactions are not consummated on or before September 30, 2015 (which may be automatically extended to December 31, 2015, in the event all closing conditions have been satisfied or waived or are then capable of being satisfied other than those closing conditions related to the FCC consent or termination or expiration of the HRS waiting period). In addition, the master agreement contains certain termination rights for both Journal and Scripps including, among others, by Journal, in the event the Journal Board of Directors determines to enter into a definitive agreement with respect to a superior proposal. Upon termination of the master agreement under specific circumstances, Journal will be required to pay Scripps a termination fee of approximately \$15.8 million plus up to \$7.5 million in expense reimbursement. The master agreement also provides that Scripps will be required to pay Journal approximately \$15.8 million plus up to \$7.5 million in expense reimbursement if the master agreement is terminated under certain circumstances.

If the transactions are not completed on a timely basis, Scripps' and Journal's ongoing businesses may be adversely affected. If the transactions are not completed at all, Scripps and Journal will be subject to a number of risks, including the following:

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• being required to pay costs and expenses relating to the transactions, such as termination fees and costs and legal, and accounting fees, whether or not the transactions are completed; and

• loss of time and resources committed by each company's management to matters relating to the transactions that could have been devoted to pursuing other beneficial opportunities.

If the transactions are not completed, the price of Scripps class A common shares and the price of the Journal class A common stock may decline to the extent that the current market price reflects a market assumption that the transactions will be completed and that the related benefits will be realized, or to the extent there is a market perception that the transactions were not consummated due to an adverse change in the business of Scripps or Journal.

Uncertainties associated with the transactions may cause employees to leave Scripps or Journal and may otherwise affect the future business and operations of Scripps and Journal Media Group.

Scripps' and Journal Media Group's success after the transactions will depend in part upon their ability to retain key employees of Scripps and Journal. Prior to and following the transactions, current and prospective employees of Scripps and Journal may experience uncertainty about their future roles and choose to pursue other opportunities, which could have an adverse effect on Scripps and Journal Media Group. If key employees depart, the integration of the broadcast business of Scripps and Journal may be more difficult and Scripps' business following the transactions could be adversely affected. Additionally, the inability of Scripps or Journal to retain key newspaper employees could adversely affect the success of Journal Media Group following the transactions.

Results of operations and financial condition of Scripps and Journal Media Group following the transactions may differ materially from the pro forma information presented in this joint proxy statement/prospectus.

The pro forma financial information included in this joint proxy statement/prospectus is derived from the historical audited and unaudited consolidated financial statements of Scripps and Journal, audited and unaudited carve-out financial statements of Scripps newspapers and Journal newspapers, as well as from certain internal, unaudited financial statements. The preparation of this pro forma information is based upon available information and certain assumptions and estimates that Scripps and Journal believe are reasonable. However, this pro forma information may be materially different from what Scripps' and/or Journal Media Group's actual results of operations and financial condition would have been had the transactions occurred during the periods presented or from what Scripps' and/or Journal Media Group's results of operations and financial position will be after the completion of the proposed transactions. In particular, the assumptions used in preparing the pro forma financial information may not be realized, and other factors may affect Scripps' and/or Journal Media Group's financial condition and results of operations following the transactions.

The integration of the newspaper and broadcast businesses of Scripps and Journal following the transactions will present significant challenges that may reduce the anticipated potential synergies of the transactions.

Scripps and Journal Media Group will face significant challenges in consolidating functions and integrating the two companies' organizations and operations in a timely and efficient manner to realize anticipated synergies. The integration of the Scripps and Journal newspaper and broadcast businesses will be complex and time-consuming due to the size and complexity of each organization. The principal challenges will include the following:

• integrating Scripps' and Journal's existing businesses;

•

integrating information systems and internal controls over accounting and financial reporting;

retaining key employees;

preserving significant business relationships;

consolidating corporate and administrative functions; and

conforming standards, controls, procedures and policies, business cultures and compensation structures.

The managements of Scripps and Journal Media Group will have to dedicate substantial effort to integrating their newspaper and broadcast businesses during the integration process. These efforts could divert management's focus and

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resources from each company's business, corporate initiatives or strategic opportunities. If Scripps and/or Journal Media Group are unable to integrate operations in a timely and efficient manner, or at all, the anticipated synergies and cost savings of the transactions may not be realized fully, or at all, or may take longer to realize than expected, and the value of Scripps class A common shares and Journal Media Group common stock may be affected adversely. An inability to realize the full extent of the anticipated benefits of the transactions and any delays encountered in the integration process could have an adverse effect upon the revenues, level of expenses and operating results of Scripps and/or Journal Media Group.

Scripps and Journal will incur significant costs in connection with the transactions.

Scripps and Journal expect to pay significant transaction costs in connection with the transactions. These costs include investment banking, legal and accounting fees and expenses, expenses associated with the indebtedness that will be assumed by Scripps in connection with the transactions, SEC filing fees, printing expenses, mailing expenses and other related charges. Scripps estimates its aggregate transaction costs will be approximately \$32 million, and Journal estimates its aggregate transaction costs will be approximately \$20 million. A portion of the transaction costs will be incurred regardless of whether the transactions are consummated. Scripps and Journal will generally pay their own costs and expenses in connection with the transactions, except that each is obligated to pay 50% of the FCC and HSR filing fees irrespective of whether the transactions are consummated. Scripps and/or Journal Media Group may incur costs associated with integrating the operations of the two companies, and these costs could be significant and could have an adverse effect on Scripps' and/or Journal Media Group's future operating results if the anticipated cost savings from the transactions are not achieved. Although Scripps and Journal expect that the elimination of duplicative costs, as well as the realization of other efficiencies related to the integration of the two businesses, should allow Scripps and Journal Media Group to offset incremental expenses over time, the net benefit may not be achieved in the near term, or at all. For Journal, the spin will create a corporate level tax of between \$25 and \$35 million. This tax liability will be a liability of the subsidiary of Scripps into which Journal will be merged in the broadcast merger.

While the transactions are pending, Scripps and Journal will be subject to business uncertainties, and contractual restrictions under the master agreement that could have an adverse effect on the businesses of Scripps and Journal.

Uncertainty about the effect of the transactions on Scripps' and Journal's employees and business relationships may have an adverse effect on Scripps and Journal and, consequently, on Scripps and Journal Media Group following the completion of the transactions. These uncertainties could impair each party's ability to retain and motivate key personnel prior to and after the completion of the transactions and could cause third parties who deal with Scripps and Journal to seek to change existing business relationships with Scripps and Journal. If key employees depart or if third parties seek to change business relationships with Scripps and Journal, Scripps' and Journal Media Group's business following the completion of the transactions could be adversely affected. In addition, the master agreement restricts Scripps and Journal, without the other party's consent and subject to certain exceptions, from making certain acquisitions and taking other specified actions until the transactions close or the master agreement terminates. These restrictions may prevent Scripps and Journal from pursuing otherwise attractive business opportunities that may arise prior to completion of the transactions or termination of the master agreement, and from making other changes to the businesses of Scripps and Journal.

Holders of class A common shares of Scripps will have a reduced ownership and voting interest after the transactions and will exercise less influence over management.

Holders of class A common shares currently have the right to vote in the election of three of the members of the Board of Directors of Scripps. Upon the completion of the transactions, each holder of Scripps class A common shares will have a percentage ownership of Scripps that is smaller than his, hers or its percentage ownership of Scripps immediately prior to the transactions. Because of this, current holders of Scripps class A common shares will have

less influence on the management and policies of Scripps than they now have.

Pending litigation against Scripps and Journal could result in an injunction preventing completion of the transactions, the rescission of the transactions in the event they are completed, the payment of damages in the event the transactions are completed and/or may adversely affect Scripps' and Journal Media Group's business, financial condition or results of operations following the transactions.

In connection with the transactions, a purported shareholder of Journal has filed a putative stockholder class action lawsuit against Journal, the members of the Board of Directors of Journal, Scripps and the other parties to the master agreement. Among other remedies, the plaintiff seeks to enjoin the transactions. See "Litigation Related to the Transactions" on page 141. In addition, one of the conditions to the closing of the transactions is that no material law and no judgment, injunction, order or decree issued by any court of competent jurisdiction shall be in effect that prohibits the consummation of

the transactions. Consequently, if the plaintiff is successful in obtaining an injunction prohibiting Journal or Scripps from consummating the transactions on the agreed-upon terms, then the injunction may prevent the transactions from being completed within the expected timeframe, or at all. Furthermore, if the defendants are not able to resolve the lawsuit, the lawsuit could result in substantial costs to Journal and Scripps, including any costs associated with the indemnification of directors. The defense or settlement of any lawsuit or claim that remains unresolved at the time the transactions are completed may adversely affect the financial condition or results of operations of Scripps and Journal Media Group.

If the spin-offs, newspaper mergers and broadcast merger do not qualify as tax-free transactions, tax could be imposed on shareholders.

If the spin-offs, newspaper mergers and broadcast merger do not qualify as tax-free transactions, tax could be imposed on Scripps and Journal shareholders. If the spin-offs fail to qualify for tax-free treatment, the deemed receipt of shares of Scripps Spinco or Journal Spinco will be treated as a taxable distribution to shareholders. See “Material U.S. Federal Income Tax Consequences of the Transactions.”

#### Risks Related to Scripps after the Transactions

Following the completion of the transactions, Scripps expects to derive the majority of its revenues from marketing and advertising spending by businesses, which is affected by numerous factors. Declines in advertising revenues will adversely affect the profitability of Scripps’ business.

The demand for advertising on television and radio stations is sensitive to a number of factors, both locally and nationally, including the following:

- The advertising and marketing spending by customers can be subject to seasonal and cyclical variations and are likely to be adversely affected during economic downturns.

Television and radio advertising revenues in even-numbered years benefit from political advertising, which is affected by campaign finance laws, as well as the competitiveness of specific political races in the markets where our television and radio stations will operate.

- Continued consolidation and contraction of local advertisers in Scripps’ local markets could adversely impact Scripps’ operating results, given that Scripps expects the majority of its advertising to be sold to local businesses in its markets.

- Television audiences have continued to fragment in recent years as the broad distribution of cable and satellite television has greatly increased the options available to the viewing public. Continued fragmentation of television audiences could adversely impact advertising rates, which will reflect the size and demographics of the audience reached by advertisers through Scripps’ media businesses.

Television stations have significant exposure to automotive advertising. If automobile advertising declines and Scripps is unable to secure replacement advertisers, Scripps’ advertising revenues could decline and affect Scripps’ profitability following completion of the transactions.

If we are unable to respond to any or all of these factors, our advertising revenues could decline and affect our profitability.

Programmatic advertising models that allow advertisers to buy audiences at scale or through automated processes may begin to play a more significant role in the local television advertising marketplace, causing downward pricing pressure and resulting in a loss of revenue that could materially adversely affect broadcast operations.

Several national advertising agencies are now looking at an automated process known as “programmatic buying” to reduce costs related to buying local TV spot advertising. Growth in advertising revenues will rely in part on the ability to maintain and expand relationships with existing and future advertisers. The implementation of a programmatic

model, where automation replaces existing pricing and allocation methods, could turn local advertising inventory into a price-driven commodity, reducing the value of these relationships and related revenues. Scripps cannot predict the pace at which programmatic buying will be adopted or utilized in the broadcast industry following completion of the transactions. Widespread adoption causing downward pricing pressure could result in a loss of revenue and materially adversely affect future broadcast operations.

Following completion of the transactions, Scripps' local media businesses will operate in a changing and increasingly competitive environment. Scripps will have to continually invest in new business initiatives and modify strategies to maintain its competitive position. Investment in new business strategies and initiatives could disrupt Scripps' ongoing business and present risks not originally contemplated.

The profile of television and radio audiences has shifted dramatically in recent years as viewers access news and other content online or through mobile devices and as they spend more discretionary time with social media. While slow and steady declines in audiences have been somewhat offset by growing viewership on digital platforms, digital advertising rates are typically much lower than broadcast advertising rates on a cost-per-thousand basis. This audience shift results in lower profit margins. To remain competitive Scripps believes it must adjust business strategies and invest in new business initiatives, particularly within digital media. Development of new products and services may require significant costs. The success of these initiatives depends on a number of factors, including timely development and market acceptance. Investments Scripps makes in new strategies and initiatives may not perform as expected.

Following completion of the transactions, the loss of affiliation agreements could adversely affect Scripps' television stations' operating results.

Following completion of the transactions, 14 of Scripps' stations will have affiliations with the ABC television network, five with the NBC television network, two or three with the FOX television network, two with each of the CBS and MY television networks and one with the CW television network. Currently, Scripps has affiliation agreements with ABC for 11 of its stations and NBC for three of its stations. Provided Journal receives receipt prior to closing the transactions of any required consents from the relevant networks, Scripps will succeed to all affiliation agreements to which Journal is a party for the duration of their respective terms. These television networks produce and distribute programming which Scripps' stations' commit to air at specified times. Networks sell commercial announcement time during the programming, and also may require stations to pay fees on the right to carry programming. These fees may be a percentage of retransmission revenues that the stations receive (see below) or may be fixed amounts. There is no assurance that Scripps will be able to reach agreements with networks about the amount of these fees.

The non-renewal or termination of Scripps' network affiliation agreements would prevent Scripps from being able to carry programming of the relevant network. Loss of network affiliation would require Scripps to obtain replacement programming, which may involve higher costs and may not be as attractive to its target audiences, resulting in lower advertising revenues. In addition, loss of network affiliation would result in materially lower retransmission revenue, particularly in the case of the "Big 4" networks, ABC, NBC, CBS and FOX.

Following completion of the transactions, Scripps' retransmission consent revenue may be adversely affected by renewals of retransmission consent agreements and network affiliation agreements, by consolidation of cable or satellite television systems, or by new technologies for the distribution of broadcast programming.

As Scripps' retransmission consent agreements expire, there can be no assurance that it will be able to renew them at comparable or better rates. As a result, retransmission revenues could decrease and retransmission revenue growth could decline over time. Major networks that Scripps is or will be affiliated with will require it to share retransmission revenue with them. There can be no assurance that these networks will not require an increase in their share of this revenue as a condition to renewal of Scripps' affiliation agreements. If a multichannel video programming distributor (an "MVPD") in Scripps' markets acquires additional distribution systems, Scripps' retransmission revenue could be adversely affected if its retransmission agreement with the acquiring MVPD has lower rates or a longer term than Scripps' retransmission agreement with the MVPD whose systems are being sold.

The use of new technologies to redistribute broadcast programming, such as those that rely upon the Internet to deliver video programming or those that receive and record broadcast signals over the air via an antenna and then retransmit that information digitally to customers' computer or mobile devices, could adversely affect Scripps' retransmission revenue if such technologies are not found to be subject to copyright law restrictions or to regulations that apply to MVPDs such as cable operators or satellite carriers.

Changes in the Communications Act of 1934, as amended (the “Communications Act”) or the FCC’s rules with respect to the negotiation of retransmission consent agreements between broadcasters and MVPDs could also adversely impact Scripps’ ability to negotiate acceptable retransmission consent agreements. In addition, continued consolidation among cable television operators could adversely impact Scripps’ ability to negotiate acceptable retransmission consent agreements. In February 2014, Comcast Corporation, the largest cable television operator, announced that it was acquiring Time Warner Cable, Inc., which is the second largest cable television operator. In May 2014, AT&T announced that it was acquiring DIRECTV, the

largest direct-to-home satellite provider. Both transactions remain subject to regulatory approvals of the Department of Justice and the FCC.

There are proceedings before the FCC and legislation has been proposed in Congress reexamining policies that now protect television stations' rights to control the distribution of their programming within their local service areas. For example, in a dispute that does not directly involve broadcasting, the FCC's Media Bureau is seeking comment on the degree to which an entity relying upon the Internet to deliver video programming should be subject to the regulations that apply to MVPDs. Should the FCC determine that Internet-based distributors may avoid its MVPD rules, broadcasters' ability to rely on the protection of the MVPD retransmission consent requirements could be jeopardized. Scripps cannot predict the outcome of these and other proceedings that address the use of new technologies to challenge traditional means of redistributing broadcast programming or their possible impact on Scripps' operations following completion of the transactions.

Following completion of the transactions, Scripps' television stations will continue to be subject to government regulations which, if revised, could adversely affect Scripps' operating results.

Pursuant to FCC rules, local television stations must elect every three years to either (1) require cable operators and/or direct broadcast satellite carriers to carry the stations' over the air signals or (2) enter into retransmission consent negotiations for carriage. MVPDs are pressing for legislative and regulatory changes to diminish stations' negotiating power. At present, all of Scripps' and Journal's stations have retransmission consent agreements with cable operators and satellite carriers. If Scripps' retransmission consent agreements are terminated or not renewed, or if Scripps' broadcast signals are distributed on less-favorable terms, Scripps' ability to compete effectively may be adversely affected.

If Scripps cannot renew its FCC broadcast licenses, Scripps' broadcast operations will be impaired. Scripps' business will depend upon maintaining its and Journal's broadcast licenses from the FCC, which has the authority to revoke licenses, not renew them, or renew them only with significant qualifications, including renewals for less than a full term. Scripps cannot assure that future renewal applications will be approved, or that the renewals will not include conditions or qualifications that could adversely affect its operations. If the FCC fails to renew any of these licenses, it could prevent Scripps from operating the affected stations. If the FCC renews a license with substantial conditions or modifications (including renewing the license for a term of fewer than eight years), it could have a material adverse effect on the affected station's revenue-generation potential

The FCC and other government agencies are considering various proposals intended to promote consumer interests, including proposals to encourage locally-focused television programming, to restrict certain types of advertising to children, and to repurpose some of the broadcast spectrum. New government regulations affecting the television industry could raise programming costs, restrict broadcasters' operating flexibility, reduce advertising revenues, raise the costs of delivering broadcast signals, or otherwise affect Scripps' operating results after the completion of the transactions. Scripps cannot predict the nature or scope of future government regulation or its impact on its operations.

Following completion of the transactions, sustained increases in costs of employee health and welfare plans and funding requirements of Scripps' pension obligations may reduce the cash available for its business.

Employee compensation and benefits account for a significant portion of Scripps' and Journal's total operating expenses. In recent years, both companies have experienced significant increases in employee benefit costs. Various factors may continue to put upward pressure on the cost of providing medical benefits. Although following completion of the transactions Scripps will actively seek to control increases in these costs, there can be no assurance that it will succeed in limiting cost increases, and continued upward pressure could reduce the profitability of its businesses.

At December 31, 2013, the projected benefit obligations of the Scripps pension plans exceeded plan assets by \$63 million and the projected benefit obligations of the Journal pension plans exceeded plan assets by \$66 million. Accrual of service credits are frozen under Scripps and Journal defined benefit pension plans covering a majority of

their employees, including those covered under supplemental executive retirement plans. These pension plans invest in a variety of equity and debt securities, many of which were affected by the disruption in the credit and capital markets in 2008 and 2009. Future volatility and disruption in the stock and bond markets could cause further declines in the asset values of these pension plans. In addition, a decrease in the discount rate used to determine minimum funding requirements could result in increased future contributions. If either occurs, Scripps may need to make additional pension contributions above what is currently estimated, which could reduce the cash available for its businesses.



ScrIPps may be unable to effectively integrate any new business it acquires following completion of the transactions. ScrIPps may make future acquisitions and could face integration challenges and acquired businesses could significantly under-perform relative to its expectations. If acquisitions are not successfully integrated, ScrIPps' revenues and profitability could be adversely affected, and impairment charges may result if acquired businesses significantly under-perform relative to its expectations.

Following completion of the transactions, ScrIPps will continue to face cybersecurity and similar risks, which could result in the disclosure of confidential information, disruption of its operations, damage to its brands and reputation, legal exposure and financial losses.

Security breaches, computer malware or other "cyber attacks" could harm ScrIPps' business by disrupting its delivery of services, jeopardizing ScrIPps' confidential information and that of its vendors and clients, and damaging its reputation. ScrIPps' operations are expected to routinely involve receiving, storing, processing and transmitting sensitive information. Although ScrIPps monitors its security measures regularly and believes it is not in a key target industry, any unauthorized intrusion, malicious software infiltration, theft of data, network disruption, denial of service, or similar act by any party could disrupt the integrity, continuity, and security of ScrIPps' systems or the systems of its clients or vendors. These events could create financial liability, regulatory sanction, or a loss of confidence in our ability to protect information, and adversely affect our revenue by causing the loss of current or potential clients.

Following completion of the transactions, ScrIPps may be required to satisfy certain indemnification obligations to Journal Media Group or may not be able to collect on indemnification rights from Journal Media Group.

Under the terms of the master agreement, ScrIPps (as successor to Journal) will indemnify Journal Media Group, and Journal Media Group will indemnify ScrIPps (as successor to Journal), for all damages, liabilities and expenses resulting from a breach by the applicable party of the covenants contained in the master agreement that continue in effect after the closing. ScrIPps (as successor to Journal) will indemnify Journal Media Group for all damages, liabilities and expenses incurred by it relating to the entities, assets and liabilities retained by ScrIPps or Journal, and Journal Media Group will indemnify ScrIPps (as successor to Journal) for all damages, liabilities and expenses incurred by it relating to Journal Media Group's entities, assets and liabilities.

In addition, ScrIPps will indemnify Journal Media Group, and Journal Media Group will indemnify ScrIPps for all damages, liabilities and expenses resulting from a breach by them of any of the representations, warranties or covenants contained in the tax matters agreements. Journal Media Group will also indemnify ScrIPps for all damages, liabilities and expenses arising out of any tax imposed with respect to the ScrIPps Spinco spin-off if such tax is attributable to any act, any failure to act or any omission by Journal Media Group or any of its subsidiaries. ScrIPps will indemnify Journal Media Group for all damages, liabilities and expenses relating to pre-closing taxes or taxes imposed on Journal Media Group or its subsidiaries because ScrIPps Spinco or Journal Spinco was part of the consolidated return of ScrIPps or Journal, and Journal Media Group will indemnify ScrIPps for all damages, liabilities and expenses relating to post-closing taxes of Journal Media Group or its subsidiaries.

The indemnification obligations described above could be significant and ScrIPps cannot presently determine the amount, if any, of indemnification obligations for which it will be liable or for which it will seek payment from Journal Media Group. Journal Media Group's ability to satisfy these indemnities will depend upon future financial performance. Similarly, the ability of ScrIPps or Journal to satisfy any such obligations to Journal Media Group will depend on their respective future financial performance. ScrIPps cannot assure you that it will have the ability to satisfy any substantial obligations to Journal Media Group or that Journal Media Group will have the ability to satisfy any substantial indemnity obligations to ScrIPps.

Risks Related to the Ownership of ScrIPps Class A Common Shares Following the Transactions

Certain descendants of Edward W. Scripps own approximately 93% of Scripps common voting shares and are signatories to the Scripps Family Agreement, which governs the transfer and voting of common voting shares held by them.

As a result of the foregoing, these descendants have the ability to elect two-thirds of the Board of Directors and to direct the outcome of any matter on which the Ohio Revised Code (“ORC”) does not require a vote of the class A common shares. Under the Scripps articles of incorporation, holders of class A common shares vote only for the election of one-third of the Board of Directors and are not entitled to vote on any matter other than a limited number of matters expressly set forth in the ORC as requiring a separate vote of both classes of stock. Because this concentrated control could discourage others from

initiating any potential merger, takeover or other change of control transaction, the market price of Scripps class A common shares could be adversely affected.

Scripps will have the ability to issue preferred stock, which could affect the rights of holders of its class A common shares.

Scripps' articles of incorporation allow the Board of Directors to issue and set the terms of 25 million shares of preferred stock. The terms of any such preferred stock, if issued, may adversely affect the dividend, liquidation and other rights of holders of Scripps class A common shares.

The public price and trading volume of Scripps class A common shares may be volatile.

The price and trading volume of Scripps class A common shares may be volatile and subject to fluctuation. Some of the factors that could cause fluctuation in the stock price or trading volume of Scripps class A common shares include:

- general market and economic conditions and market trends, including in the television and radio broadcast industries and the financial markets generally;

- the political, economic and social situation in the United States;

- variations in quarterly operating results;

- inability to meet revenue projections;

- announcements by Scripps or competitors of significant acquisitions, strategic partnerships, joint ventures, capital commitments or other business developments;

- adoption of new accounting standards affecting the broadcast industry;

- operations of competitors and the performance of competitors' common stock;

- litigation and governmental action involving or affecting Scripps or its subsidiaries;

- changes in financial estimates and recommendations by securities analysts;

- recruitment of key personnel;

- purchases or sales of blocks of Scripps class A common shares;

- operating and stock performance of companies that investors may consider to be comparable to Scripps; and

- changes in the regulatory environment, including rulemaking or other actions by the FCC.

There can be no assurance that the price of Scripps class A common shares will not fluctuate or decline significantly. The stock market in recent years has experienced considerable price and volume fluctuations that have often been unrelated or disproportionate to the operating performance of individual companies and that could adversely affect the price of Scripps class A common shares, regardless of the company's operating performance. Stock price volatility might be higher if the trading volume of Scripps class A common shares is low. Furthermore, shareholders may

initiate securities class action lawsuits if the market price of Scripps class A common shares declines significantly, which may cause Scripps to incur substantial costs and divert the time and attention of Scripps' management.

#### Risks Related to Journal Media Group after the Transactions

Journal Media Group has no history operating as a stand-alone, publicly traded company on which you can evaluate its performance.

Journal Media Group has no operating history as a combined business or as a stand-alone, publicly traded company. Accordingly, there can be no assurance that Journal Media Group's business strategy and operations will be successful on a combined stand-alone basis. Journal Media Group may not be able to grow or integrate its business as planned and may not be profitable.

No historical financial statements showing Journal Media Group's operation of the newspaper publishing businesses of Scripps and Journal as a combined, stand-alone company exist upon which you can evaluate its prospects.

Since Journal Media Group has not operated the newspaper publishing businesses of Scripps and Journal on a combined, stand-alone basis, it does not have any historical financial statements as an independent, stand-alone company upon which you can evaluate it.

The historical and pro forma financial information contained in this joint proxy statement/prospectus may not be indicative of Journal Media Group's future results as a stand-alone, publicly traded company.

The historical carve-out financial statements of the Scripps newspaper business and Journal newspaper business and the pro forma financial statements giving effect to the newspaper mergers have been created from Scripps' and Journal's financial information. Accordingly, the historical carve-out and pro forma financial information for the newspaper businesses included in this joint proxy statement/prospectus may not reflect what Journal Media Group's financial position, results of operations and cash flows would have been had it been operated as a combined business and a stand-alone, publicly traded company during the periods presented. Nor may such information be indicative of what its results of operations, financial position and cash flows may be in the future. This is primarily a result of the following factors:

the historical carve-out financial statements do not reflect certain changes that will occur in Journal Media Group's funding and operations as a result of the separation of Scripps Spinco and Journal Spinco from Scripps and Journal, respectively;

Journal Media Group's historical financial information reflects estimated allocations for services historically provided by our parent companies to Scripps Spinco and Journal Spinco, and we expect these allocations to be different from the costs it will incur for these services in the future; and

the historical financial information and pro forma adjustments do not reflect the potential for increased or duplicative costs Journal Media Group may incur in becoming a stand-alone, publicly traded company, such as costs attributable to transition service agreements it will have with Scripps, or changes in historical cost structure due to Journal Media Group's differing personnel needs, financing activities and operations.

For these or other reasons, Journal Media Group's future financial performance may be worse than the performance implied by the historical carve-out information of Scripps newspapers and Journal newspapers and pro forma financial information of Journal Media Group presented in this joint proxy statement/prospectus.

For additional information about the past financial performance of each of the combined businesses, please see "Unaudited Pro Forma Condensed Financial Information," "Selected Historical Financial Data of Scripps and Journal," "Management's Discussion and Analysis of Financial Condition and Results of Operations," and the historical carve-out financial statements and the accompanying notes of Scripps newspapers and Journal newspapers included elsewhere in this joint proxy statement/prospectus.

The integration of the newspaper businesses of Journal and Scripps will be time consuming, may distract Journal Media Group's management from its operations, and will be expensive, all of which could have a material adverse effect on Journal Media Group's operating results.

If Journal Media Group is unsuccessful in integrating the newspaper operations of Scripps and Journal, or if the integration is more difficult or costly than anticipated, Journal Media Group may experience disruptions to its

operations. A difficult or unsuccessful integration of these businesses would likely have a material adverse effect on Journal Media Group's results of operations.

Some of the risks that may affect Journal Media Group's ability to integrate or realize any anticipated benefits include those associated with:

- adverse effects on employees and business relationships with customers and suppliers;
- difficulties in conforming standards, processes, procedures and controls of the businesses;
- difficulties in transferring processes and know-how;

difficulties in the assimilation of acquired operations, technologies or products; and

diversion of management's attention from business concerns.

Journal Media Group will need to either contract for or internally develop a number of key services and functions that its parent companies have historically provided.

Journal Media Group has not previously performed the various corporate functions required of a publicly traded company. Scripps and Journal, the parent companies, have historically performed many important corporate functions for each of the businesses and will continue to do so before the newspaper mergers, including finance, treasury, tax administration, risk management, accounting, internal audit, financial reporting, legal, regulatory, human resources, employee benefit administration, communications, information technology, digital and business development services. After the transactions close, Scripps will provide a number of services to Journal Media Group for a limited time under the transition services agreement. When these transition services cease to be provided, Journal Media Group will need to replace these services internally or through third parties. The services obtained from Scripps will be provided at fair market value, which nonetheless may be higher than the costs borne in the past. Replacement services may be available only on terms that are less favorable to Journal Media Group, or may not be available to it at all.

Journal Media Group will also need to replicate certain facilities, systems and infrastructure to which it will no longer have access as well as hire new employees to provide these services. There can be no assurance that Journal Media Group will be able to obtain these services or hire the necessary employees at similar cost-levels or at all. In addition, Journal Media Group management will have to spend considerable time in building an independent infrastructure for corporate, administrative and information technology functions. These initiatives will be costly to implement and the scope and complexity of these projects may be materially higher than expected.

If Journal Media Group does not have adequate systems and business functions of its own or cannot obtain them from third party providers at an acceptable cost, Journal Media Group may not be able to operate its business effectively, which could have a material adverse effect on profitability.

Journal Media Group may not realize the benefits expected by combining the newspaper businesses of Scripps and Journal into a new publicly traded company and may experience increased costs after the newspaper mergers that could decrease overall profitability.

Before the newspaper mergers, Journal Media Group's business was part of two separate public companies. Journal Media Group may experience difficulties in integrating the two businesses into one company, and the newspaper mergers may result in increased costs and inefficiencies in its business operations and management. Integration of Journal Media Group's businesses may cost significantly more or take longer than anticipated, which could decrease profitability or otherwise impact expected cost-savings. In addition, prior to the newspaper mergers Journal Media Group's businesses took advantage of the economies of scale of Scripps and Journal. As a separate, stand-alone, publicly traded company, Journal Media Group may be unable to obtain goods, services and technology at prices or on terms as favorable as those obtained prior to the newspaper mergers, which could decrease overall profitability. Furthermore, Journal Media Group may not be successful in transitioning from the services and systems provided by Scripps and Journal and may incur substantially higher costs for implementation than currently anticipated. At such point in time as Journal Media Group begins to operate these functions independently, if Journal Media Group does not have in place its own adequate systems and business functions, or outsource them from other providers, it may not be able to operate its business effectively or at comparable costs, and it may have a material adverse effect on Journal Media Group's profitability. If Journal Media Group fails to realize the anticipated benefits of the newspaper mergers, including, without limitation, the anticipated cost-savings resulting from operating synergies and growth opportunities

from combining the businesses, it could have a material adverse effect on profitability.

Restrictions on Journal Media Group's operations and obligations to indemnify Scripps and its shareholders in connection with the tax-free treatment of the spin-offs and newspaper mergers could materially and adversely affect Journal Media Group.

Certain tax-related restrictions and indemnities set forth in the tax matters agreements agreed to by Scripps, Journal and Journal Media Group in order to maintain the tax-free treatment of the spin-offs and newspaper mergers limit Journal Media Group's discretion in the operation of its business and could adversely affect Journal Media Group. Under these provisions, Journal Media Group:



has generally undertaken to maintain the current newspaper business of Scripps and Journal as an active business for a period of two years following the completion of the newspaper mergers;

is generally restricted, for a period of two years following the newspaper mergers, from (i) reacquiring its stock, (ii) issuing stock to any person other than as compensation for services, (iii) making changes in equity structure, (iv) liquidating, merging or consolidating certain of subsidiaries, (v) transferring certain material assets except in the ordinary course of business, and (vi) entering into negotiations with respect to, or consenting to, certain acquisitions of stock;

is generally restricted from taking any other action (including an action that would be inconsistent with the representations relied upon by Scripps and Journal described above) that could jeopardize the tax-free status of the spin-offs; and

has generally agreed to indemnify Scripps and Journal for taxes and related losses incurred as a result of the spin-offs (other than the spin-off of Journal Spinco, which will be taxable to Journal) failing to qualify as tax-free transactions provided such taxes and related losses are attributable to any act, failure to act or omission by Journal Media Group or its subsidiaries, including our failure to comply with applicable representations, undertakings and restrictions placed on our actions under the tax matters agreement.

These prohibitions could discourage, delay or prevent equity financings, acquisitions, investments, strategic alliances, mergers and other transactions, possibly resulting in a material adverse effect on Journal Media Group's business. In addition, any indemnity obligations to Scripps or Journal could have a material adverse effect on our financial position and liquidity.

Any financing arrangements that Journal Media Group enters into may subject it to various restrictions that could limit operating flexibility.

Journal Media Group currently expects to enter into a credit facility prior to the completion of the transactions and it expects that the credit facility will contain certain covenants and other restrictions that, among other things, will require it to satisfy certain financial tests and maintain certain financial ratios and restrict its ability to pay dividends, incur additional indebtedness and create liens. The restrictions and covenants in any such financing arrangements may limit Journal Media Group's ability to respond to market conditions, provide for capital investment needs or take advantage of business opportunities by limiting the amount of additional borrowings Journal Media Group may incur. See "Management's Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources of Journal Media Group."

Journal Media Group will no longer be able to rely on Scripps and Journal for diversification of business risk or to provide capital resources.

Before the newspaper mergers, the newspaper businesses that will merge into Journal Media Group were operated as separate businesses of two different companies. Following the newspaper mergers, Journal Media Group's ability to satisfy obligations and maintain profitability will be solely dependent upon its performance and it will not be able to rely upon the financial and other resources of Scripps and Journal.

Journal Media Group may be required to satisfy certain indemnification obligations to its former parent companies or may not be able to collect on indemnification rights from its former parent companies.

Under the terms of the master agreement, Scripps (as successor to Journal) will indemnify Journal Media Group, and Journal Media Group will indemnify Scripps (as successor to Journal), for all damages, liabilities and expenses

resulting from a breach by the applicable party of the covenants contained in the master agreement that continue in effect after the closing. Scripps (as successor to Journal) will indemnify Journal Media Group for all damages, liabilities and expenses incurred by it relating to the entities, assets and liabilities retained by Scripps or Journal, and Journal Media Group will indemnify Scripps (as successor to Journal) for all damages, liabilities and expenses incurred by it relating to Journal Media Group's entities, assets and liabilities.

In addition, Scripps will indemnify Journal Media Group, and Journal Media Group will indemnify Scripps for all damages, liabilities and expenses resulting from a breach by them of any of the representations, warranties or covenants contained in the tax matters agreements. Journal Media Group will also indemnify Scripps for all damages, liabilities and expenses arising out of any tax imposed with respect to the Scripps Spinco spin-off if such tax is attributable to any act, any failure to act or any omission by Journal Media Group or any of its subsidiaries. Scripps will indemnify Journal Media Group for all damages, liabilities and expenses relating to pre-closing taxes or taxes imposed on Journal Media Group or its

subsidiaries because Scripps Spinco or Journal Spinco was part of the consolidated return of Scripps or Journal, and Journal Media Group will indemnify Scripps for all damages, liabilities and expenses relating to post-closing taxes of Journal Media Group or its subsidiaries.

The indemnification obligations described above could be significant and Journal Media Group cannot presently determine the amount, if any, of indemnification obligations for which it will be liable or for which it will seek payment from Scripps. Journal Media Group's ability to satisfy these indemnities will depend upon future financial performance. Similarly, the ability of Scripps to satisfy any such obligations to Journal Media Group will depend on their respective future financial performance. Journal Media Group cannot assure you that it will have the ability to satisfy any substantial obligations to Scripps or that Scripps (including Scripps as successor to Journal) will have the ability to satisfy any substantial indemnity obligations to Journal Media Group.

Decreases in advertising spending, resulting from economic downturn, war, terrorism, advertiser consolidation or other factors, could adversely affect Journal Media Group's financial condition and results of operations. Had it operated as an independent company in 2013, approximately 60% of Journal Media Group's revenue would have been generated from the sale of local, regional and national advertising appearing in its newspapers and shoppers. Advertisers generally reduce their advertising spending during economic downturns and some advertisers may go out of business or declare bankruptcy. The merger or consolidation of advertisers, such as in the banking and airline industries, also generally leads to a reduced amount of collective advertising spending. A recession or economic downturn, as well as a consolidation of advertisers, has had, and in the future could continue to have, an adverse effect on Journal Media Group's financial condition and results of operations. Terrorist attacks or other wars involving the United States or any other local or national crisis could adversely affect Journal Media Group's financial condition and results of operations.

Additionally, some of Journal Media Group's printed publications are expected to generate a large percentage of their advertising revenue from a limited number of sources, including the automotive industry. As a result, even in the absence of a recession or economic downturn, adverse changes specifically affecting these advertising sources could significantly reduce advertising revenue and have a material adverse effect on Journal Media Group's financial condition and results of operations.

In addition, Journal Media Group expects advertising revenue and circulation revenue to depend upon a variety of other factors specific to the communities that it will serve. Changes in those factors could negatively affect those revenues. These factors include, among others, the size and demographic characteristics of the local population, the concentration of retail stores and local economic conditions in general. If the population demographics, prevailing retail environment or local economic conditions of a community to be served by Journal Media Group were to change adversely, revenue could decline and its financial condition and results of operations could be adversely affected. Journal Media Group will operate in highly competitive markets, and during a time of rapid competitive changes, it may lose market share and advertising revenue to competing publications, or other competitors, as well as through consolidation of competitors or changes in advertisers' buying strategies.

Journal Media Group's businesses will operate in highly competitive markets. Journal Media Group's newspapers, shoppers and Internet sites will compete for audiences and advertising revenue with other newspapers, television and radio stations, shoppers and Internet sites as well as with other media such as magazines, outdoor advertising, direct mail and the evolving mobile and digital advertising space. Some of Journal Media Group's potential competitors have greater financial, marketing and programming resources than it will or, even if smaller in size or in terms of financial resources, a greater ability to create digital niche products and communities and may respond faster or more aggressively to changing competitive dynamics. This competition has intensified as a result of digital media technologies. While the amount of advertising on Journal's and Scripps' digital products has continued to increase, each of Journal and Scripps has experienced, and in the future Journal Media Group may continue to experience, a decrease in advertising revenues.

In newspapers and shoppers, Journal Media Group's revenue is expected to primarily consist of advertising and paid circulation. Competition for advertising expenditures and paid circulation is expected to come from local, regional and

national newspapers, shoppers, magazines, broadcast and cable television, radio, direct mail, Yellow Pages, digital Internet and mobile products and other media. Competition for newspaper advertising revenue is based largely upon advertiser results, advertising rates, readership, demographics and circulation levels, while competition for circulation revenue is based largely upon the content of the newspaper, its price, editorial quality and customer service. Journal Media Group's local and regional competitors in community publications are typically unique to each market, but it has many competitors for advertising revenue that are larger and have greater financial and distribution resources than it. Circulation revenue and Journal Media Group's ability to achieve price increases for its print products are affected by competition from other publications and other forms of

media available in its various markets, declining consumer spending on discretionary items like newspapers, decreasing amounts of free time, and declining frequency of regular newspaper buying among young people. Journal Media Group may incur increasing costs competing for advertising expenditures and paid print and digital subscriptions. If Journal Media Group is not able to compete effectively for advertising expenditures and paid print and digital subscriptions, its revenue may decline and its financial condition and results of operations may be adversely affected.

The print newspaper business is in secular decline. Journal Media Group's profitability may be adversely affected if it is unsuccessful in creating other revenue opportunities or in aligning costs with declining revenues.

In recent years, the advertising industry generally has experienced a secular shift toward digital advertising and away from other traditional media. In addition, Scripps' and Journal's newspaper circulation has declined, reflecting general trends in the newspaper industry, including consumer migration toward the Internet and other media for news and information. Journal Media Group expects to face increasing competition from other digital sources for both advertising and subscription revenues. This competition has intensified as a result of the continued development of digital media technologies. Distribution of news, entertainment and other information over the Internet, as well as through smartphones, tablets and other devices, continues to increase in popularity. These technological developments are increasing the number of media choices available to advertisers and audiences. As media audiences fragment, Journal Media Group expects advertisers to continue to allocate larger portions of their advertising budgets to digital media.

In response to the ongoing secular changes, Journal Media Group must continually monitor and align its cost structure to the declining revenues. The alignment of Journal Media Group's costs includes measures such as reduction in force initiatives, standardization and centralization of systems and processes, outsourcing of certain financial processes and the implementation of new software for its circulation, advertising and editorial systems.

If Journal Media Group is unsuccessful in creating other revenue opportunities, developing digital media or aligning its costs with declining revenues, its profitability could be adversely affected.

Journal Media Group expects a significant portion of its operating cost to come from newsprint, so an increase in price or reduction in supplies may adversely affect its operating results.

Journal Media Group expects newsprint to be a significant portion of its operating costs. The price of newsprint has historically been volatile, and increases in the price of newsprint could materially reduce Journal Media Group's operating results. In addition, the continued reduction in the capacity of newsprint producers increases the risk that supplies of newsprint could be limited in the future. Journal Media Group's publishing business may suffer if there is a significant increase in the cost of newsprint or a reduction in the availability of newsprint.

Changes relating to consumer information collection and use could adversely affect Journal Media Group's ability to collect and use data, which could harm its business.

Public concern over methods of information gathering has led to the enactment of legislation in most jurisdictions that restricts the collection and use of consumer information. Journal Media Group's publishing business is expected to rely in part on telemarketing sales, which are affected by "do not call" legislation at both the federal and state levels. Journal Media Group also expects to engage in e-mail marketing and the collection and use of consumer information in connection with its publishing businesses and its growing digital efforts. Further legislation, government regulations, industry regulations, the issuance of judicial interpretations or a change in customs relating to the collection, management, aggregation and use of consumer information could materially increase the cost of collecting that data, or limit Journal Media Group's ability to provide information to its customers or otherwise utilize telemarketing or e-mail marketing or distribute its digital products across multiple platforms, and could adversely affect its results of operations.

Decreases in circulation may adversely affect revenues, and circulation decreases may accelerate as Journal Media Group offers expanded digital content and digital subscriptions.

Advertising and circulation revenues are affected by the number of subscribers and single copy purchasers, readership levels and overall audience reach. The newspaper industry as a whole is experiencing difficulty maintaining paid print circulation and related revenues. This is due to, among other factors, increased competition from new media products and sources other than traditional newspapers (often free to users), and shifting preferences among some consumers to

receive all or a portion of their news other than from a newspaper. In addition, Journal Media Group's planned expanded digital content and new digital subscriptions could negatively impact print circulation volumes if readers cancel subscriptions.

A prolonged decrease in net paid circulation copies could have a material effect on Journal Media Group's revenues, particularly if it is not able to otherwise grow its readership levels and overall audience reach. To maintain Journal's and Scripps' circulation base, Journal Media Group may incur additional costs, and it may not be able to recover these costs through circulation and advertising revenues.

If Journal Media Group is unable to respond to changes in technology and evolving industry standards and trends, its publishing operations may not be able to effectively compete.

The publishing industry is being challenged by the preferences of today's "on demand" culture, particularly among younger segments of the population. Some consumers prefer to receive all or a portion of their news in new media formats and from sources other than traditional newspapers. Information delivery and programming alternatives such as the Internet, various mobile devices, electronic readers, cable, direct satellite-to-home services, pay-per-view and home video and entertainment systems have fractionalized newspaper readership. New digital subscription offerings may not attract readers in sufficient numbers to generate significant revenues or offset losses in paid print circulation revenues. The shift in consumer behaviors has the potential to introduce new market competitors or change the means by which traditional newspaper advertisers can most efficiently and effectively reach their target audiences. Journal Media Group may not have the resources to acquire new technologies or to introduce new products or services that could compete with these evolving technologies.

#### Risks Related to Ownership of Journal Media Group Common Stock Following the Transactions

Because there has not been any public market for Journal Media Group's common stock, the market price and trading volume of Journal Media Group's common stock may be volatile, it is not possible to predict how Journal Media Group's common stock will perform and you may not be able to sell your shares at or above the initial market price of Journal Media Group stock following the newspaper mergers.

Prior to the newspaper mergers, there has been no trading market for Journal Media Group common stock. Journal Media Group cannot predict the extent to which investors' interest will lead to a liquid trading market, whether the market price of its common stock will be volatile or the price of its common stock at any point in time or over time. The market price of Journal Media Group common stock could fluctuate significantly for many reasons, including, without limitation:

- as a result of the risk factors listed in this joint proxy statement/prospectus;

- if Journal Media Group's business does not fit the investment objectives of the shareholders of Scripps or Journal, causing them to sell Journal Media Group shares after the newspaper mergers;

- actual or anticipated fluctuations in Journal Media Group's operating results;

- for reasons unrelated to specific performance, such as reports by industry analysts, investor perceptions, or negative announcements by customers or competitors regarding their own performance; and

- general economic and industry conditions.

Accordingly, no assurances can be provided as to the prices at which trading in Journal Media Group's common stock will occur after the transactions.

Certain provisions of Journal Media Group's articles of incorporation and bylaws, and provisions of Wisconsin law, could delay or prevent a change of control that you may favor.

Provisions of Journal Media Group's articles of incorporation and bylaws may discourage, delay or prevent a merger or other change of control that shareholders may consider favorable or may impede the ability of the holders of

common stock to change Journal Media Group's board or management. The provisions of Journal Media Group's articles of incorporation and bylaws, among other things, will:

- prohibit shareholder action except at an annual or special meeting. Specifically, this means Journal Media Group's shareholders will be unable to act by written consent;

- regulate how shareholders may present proposals or nominate directors for election at annual meetings of shareholders. Advance notice of such proposals or nominations will be required;



regulate how special meetings of shareholders may be called; and

authorize Journal Media Group's Board of Directors to issue preferred stock in one or more series, without shareholder approval. Under this authority, Journal Media Group's Board of Directors could adopt a rights plan which could ensure continuity of management by rendering it more difficult for a potential acquiror to obtain control.

See "Description of Capital Stock of Journal Media Group" for a more detailed summary of these and other provisions in the Journal Media Group articles of incorporation and bylaws.

Tax matters agreements entered into in connection with the newspaper mergers.

An acquisition of Journal Media Group stock or further issuance of stock could cause Scripps or Scripps or Journal shareholders to recognize a taxable gain or income on the spin-off of Scripps Spinco. See "Material U.S. Federal Income Tax Consequences of the Transactions." Under the tax matters agreement Journal Media Group would be required to indemnify Scripps or Scripps or Journal shareholders, as the case may be, for the resulting tax, and this indemnity obligation might discourage, delay or prevent a change of control that you may consider favorable.

Journal Media Group's ability to pay dividends will be limited by financial results and its expected credit facility; Journal Media Group does not anticipate paying any dividends in the foreseeable future.

Journal Media Group anticipates that future earnings will be used principally to support operations and finance the growth of its business. Thus, Journal Media Group does not intend to pay dividends or other cash distributions on common stock in the foreseeable future. In connection with the newspaper mergers, Journal Media Group expects to enter into a credit facility providing for both term and revolving credit borrowings. The new credit facility will likely contain affirmative and negative covenants that, among other things, will require Journal Media Group to satisfy certain financial tests and maintain certain financial ratios. Journal Media Group expects that the new credit facility will likely also limit its ability to declare and pay dividends or other distributions on shares of common stock. If Journal Media Group's lenders permit it to declare dividends, the dividend amounts, if any, will be determined by the Journal Media Group Board of Directors, which will consider a number of factors, including its financial condition, capital requirements, funds generated from operations, future business prospects, and applicable restrictions in its credit agreement.

Journal Media Group's accounting and other management systems and resources may not be adequate to meet its reporting obligations as a public company.

The financial results of Journal's and Scripps' newspaper businesses previously were included within the consolidated results of Journal and Scripps, respectively, and Journal Media Group was not directly subject to the reporting and other requirements of the Exchange Act. As a result of the transactions, Journal Media Group will be directly subject to reporting and other obligations under the Exchange Act. The Exchange Act requires that Journal Media Group file annual, quarterly and current reports with respect to its business and financial condition. Following a transition period after the transactions, Journal Media Group will be responsible for ensuring that all aspects of its business comply with Section 404 of the Sarbanes-Oxley Act of 2002 (the "Sarbanes-Oxley Act"), which will require annual management assessments of the effectiveness of Journal Media Group's internal control over financial reporting and a report by an independent registered public accounting firm addressing these assessments. Although the management of Journal Media Group is expected to have experience with these reporting and related obligations, ensuring compliance with respect to Journal Media Group's business may place significant demands on its management, administrative and operational resources, including accounting systems and resources.

Under the Sarbanes-Oxley Act, Journal Media Group is required to maintain effective disclosure controls and procedures and internal controls over financial reporting. To comply with these requirements, Journal Media Group may need to upgrade its systems; implement additional financial and management controls, reporting systems and

procedures; and hire additional accounting and finance staff. Journal Media Group expects to incur additional annual expenses for the purpose of addressing these requirements, and those expenses may be significant. If Journal Media Group is unable to upgrade its financial and management controls, reporting systems, information technology systems and procedures in a timely and effective fashion, its ability to comply with its financial reporting requirements and other rules that apply to reporting companies under the Exchange Act could be impaired. Any failure to achieve and maintain effective internal controls could have a material adverse effect on Journal Media Group's business, financial condition, results of operations and cash flows.

#### Risks Related to Journal and Scripps

Scripps and Journal are subject to the risks described in Item 1A - Risk Factors, in Scripps' Annual Report on Form 10-K for the year ended December 31, 2013, incorporated by reference in this joint proxy statement/prospectus, and Item 1A - Risk Factors, in Journal's Annual Report on Form 10-K for the year ended December 29, 2013, incorporated by reference herein. See "Where You Can Find More Information" beginning on page 206 for the location of information incorporated by reference into this joint proxy statement/prospectus. Following completion of the transactions, as owner of the Scripps and Journal broadcast businesses, Scripps will face substantially the same risks as those described in the foregoing Scripps and Journal annual reports with respect to their currently separate broadcast businesses, and Journal Media Group, as owner of the former Scripps and Journal newspaper businesses, will continue to face substantially the same risks as those described in the foregoing Scripps and Journal annual reports with respect to their currently separate newspaper businesses.

## CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

We make forward-looking statements in this joint proxy statement/prospectus. These forward-looking statements relate to our outlook or expectations for earnings, revenues, results of operations, financing plans, expenses, competitive position or other future financial or business performance, strategies or expectations or the impact of legal or regulatory matters on our business, results of operations or financial condition. Specifically, forward-looking statements may include:

- statements relating to our plans, intentions, expectations, objectives or goals, including those relating to the benefits of the newspaper mergers and the broadcast merger;

- statements relating to our future performance, business prospects, revenue, income and financial condition and competitive position following the newspaper mergers and the broadcast merger, and any underlying assumptions relating to those statements; and

- statements preceded by, followed by or that include the words “anticipate,” “approximate,” “believe,” “could,” “estimate,” “expect,” “forecast,” “intend,” “may,” “plan,” “project,” “seek,” “should,” “target,” “will” or similar expressions.

These statements reflect our judgment based upon currently available information and involve a number of risks and uncertainties that could cause actual results to differ materially from those expressed in, or implied by, the forward-looking statements. With respect to these forward-looking statements, we have made assumptions regarding, among other things, customer growth and retention, pricing, operating costs, technology and the economic and regulatory environment.

Future performance cannot be ensured. Actual results may differ materially from those expressed in, or implied by, the forward-looking statements. Some of the factors that could cause our actual results to differ include those set forth under “Risk Factors” beginning on page 32 as well as, among others, the following:

- the expected completion of the newspaper mergers and the broadcast merger;

- competition in the markets served by Journal and Scripps;

- the possibility that expected synergies and value creation from the transactions will not be realized, or will not be realized in the expected time period;

- the risks that Journal’s and Scripps’ respective newspaper and broadcast businesses will not be integrated successfully;

- inability to retain and attract quality personnel;

- disruption from the transactions making it more difficult to maintain business and operational relationships;

- the risk that unexpected costs will be incurred;

- changes in economic, business or political conditions, licensing requirements and tax matters; and

- the possibility that the transactions do not close, including, but not limited to, due to the failure to satisfy closing conditions.

YOU ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON ANY FORWARD-LOOKING STATEMENTS, ALL OF WHICH SPEAK ONLY AS OF THE DATE OF THIS JOINT PROXY STATEMENT/ PROSPECTUS. EXCEPT AS REQUIRED BY LAW, WE UNDERTAKE NO OBLIGATION TO PUBLICLY UPDATE OR RELEASE ANY REVISIONS TO THESE FORWARD-LOOKING STATEMENTS TO REFLECT ANY EVENTS OR CIRCUMSTANCES AFTER THE DATE HEREOF OR TO REFLECT THE OCCURRENCE OF UNANTICIPATED EVENTS. ALL SUBSEQUENT WRITTEN AND ORAL FORWARD- LOOKING STATEMENTS ATTRIBUTABLE TO US OR ANY PERSON ACTING ON OUR BEHALF ARE EXPRESSLY QUALIFIED IN THEIR ENTIRETY BY THE CAUTIONARY STATEMENTS CONTAINED OR REFERRED TO IN THIS SECTION.

## THE SCRIPPS SPECIAL MEETING

### Date, Time and Place of the Special Meeting

The Scripps special meeting is scheduled to be held at the \_\_\_\_\_ Cincinnati, Ohio, on \_\_\_\_\_, 2015, at \_\_\_\_\_, Eastern Time.

### Purpose of the Special Meeting

At the special meeting, holders of Scripps common voting shares will be asked to:

Consider and vote on a proposal to amend the articles of incorporation of Scripps to allow Scripps to effect the spin-off of its newspaper business through the issuance of the same class of common shares of the entity that will own such business (which we refer to as “Scripps Spinco”) to each holder of class A common shares and each holder of common voting shares of Scripps, which we refer to as the “Scripps amendment proposal.” The proposed amendment to Scripps’ articles of incorporation is shown in Annex B attached hereto.

Consider and vote on a proposal to approve the issuance of class A common shares of Scripps pursuant to the broadcast merger, which we refer to as the “Scripps share issuance proposal.”

### Record Date; Outstanding Shares Entitled to Vote

Scripps’ Board of Directors has fixed January 6, 2015, as the record date for the special meeting. If you were a holder of Scripps common voting shares at the close of business on the record date, you are entitled to vote your shares at the special meeting.

The holders of class A common shares of Scripps are not entitled to vote on any proposal submitted to the shareholders of Scripps for approval at the special meeting and are receiving this joint proxy statement/prospectus for informational purposes only.

As of the record date, there were 11,932,722 Scripps common voting shares outstanding and entitled to vote at the special meeting. Each common voting share is entitled to one vote on each of the proposals submitted for approval at the meeting. All of these shares are owned by descendants of the founder of Scripps. We sometimes refer to these descendants as the “Scripps family.”

### Quorum

A “quorum” refers to the number of votes that must be in attendance at a meeting to lawfully conduct business. Holders of a majority of the outstanding Scripps common voting shares, represented in person or by proxy, will constitute a quorum for the special meeting. If a quorum is not present, the special meeting may be adjourned, without notice other than by announcement at the special meeting, until a quorum shall attend.

Holders of Scripps common voting shares present in person at the special meeting, but not voting, and Scripps common voting shares for which Scripps has received proxies indicating that their holders have abstained with respect to the Scripps amendment proposal and the Scripps share issuance proposal, will be counted as present at the special meeting for purposes of determining whether a quorum is established.

### Vote Required

The Scripps amendment proposal requires for its approval the affirmative vote of the holders of a majority of all outstanding Scripps common voting shares.

The Scripps share issuance proposal requires for its approval the affirmative vote of the holders of a majority of all votes cast by the holders of Scripps common voting shares.

If you mark “abstain,” or fail to vote, with respect to the Scripps amendment proposal, or if you fail to return a proxy card, it will have the effect of a vote “AGAINST” the Scripps amendment proposal.

If you mark “abstain,” or fail to vote, with respect to the Scripps share issuance proposal, or if you fail to return a proxy card, it will not have the effect of a vote for or against such proposal.

If the Scripps amendment proposal or the Scripps share issuance proposal is not approved by holders of the requisite number of Scripps common voting shares, then the transactions will not occur.

#### Recommendation of Scripps’ Board of Directors

Scripps’ Board of Directors unanimously recommends that the holders of Scripps common voting shares vote:

“FOR” approval of the Scripps amendment proposal, and

“FOR” approval of the Scripps share issuance proposal.

Additional information on the recommendation of Scripps’ Board of Directors is set forth in “The Transactions - Scripps’ Reasons for the Transactions and Recommendation of Scripps’ Board of Directors” beginning on page 70.

Scripps shareholders should carefully read this joint proxy statement/prospectus in its entirety for additional information concerning the master agreement and the transactions. In addition, Scripps shareholders are directed to the master agreement, attached as Annex A, to this joint proxy statement/prospectus and incorporated by reference as an exhibit to the registration statement of which this joint proxy statement/prospectus is a part.

#### Voting by Scripps’ Directors and Executive Officers

Three directors of Scripps, Mary McCabe Peirce, Anne M. La Dow, and Paul K. Scripps, all of whom are descendants of the founder of Scripps, beneficially owned, in the aggregate, 1,593,026 shares (or approximately 13.35%) of Scripps common voting shares as of the record date. These directors have informed Scripps that they currently intend to vote all of their common voting shares “FOR” the Scripps amendment proposal and “FOR” the Scripps share issuance proposal. No other director or any officer of Scripps owns any common voting shares.

#### How to Vote

After reading and carefully considering the information contained in this joint proxy statement/ prospectus, please submit your proxy or voting instructions promptly by marking, signing and dating your proxy card and returning it in the postage-paid envelope. To ensure your vote is recorded, please submit your proxy or voting instructions as set forth above as soon as possible, even if you plan to attend the Scripps special meeting.

#### Attending the Special Meeting

All Scripps shareholders, whether they own class A common shares or common voting shares, as of the record date may attend the special meeting. If you are a beneficial owner of shares held in street name, you must provide evidence of your ownership of such shares, which you can obtain from your broker, banker or nominee, in order to attend the special meeting.

#### Voting of Proxies

If you submit a proxy by signing, dating and mailing your proxy card, your Scripps common voting shares will be voted in accordance with your instructions. If you are a shareholder of record and you sign, date, and return your proxy card but do not indicate how you want to vote with respect to a proposal and do not indicate that you wish to



abstain with respect to that proposal, your Scripps common voting shares will be voted “FOR” that proposal.

#### Revoking Your Proxy

If you are a shareholder of record, you can revoke your proxy at any time before your proxy is voted at the special meeting. You can do this in one of three ways:

- you can send a signed notice of revocation to the Secretary of Scripps;
- you can submit a revised proxy bearing a later date by mail as described above; or

you can attend the special meeting and vote in person, which will automatically cancel any proxy previously given, although your attendance alone will not revoke any proxy that you have previously given.

If you choose either of the first two methods, you must submit your notice of revocation or your new proxy no later than the beginning of the special meeting.

#### Proxy Solicitations

Scripps is soliciting proxies for the special meeting from holders of Scripps common voting shares. Scripps will bear the cost of soliciting proxies, including expenses incurred in connection with the printing and mailing of this joint proxy statement/prospectus. In addition to this mailing, Scripps' directors, officers and employees may solicit proxies by telephone or in-person meeting. None of these persons will receive compensation for soliciting proxies.

Scripps will reimburse brokerage houses and other custodians, nominees and fiduciaries for their reasonable out-of-pocket expenses for forwarding proxy materials to the beneficial owners of Scripps common voting shares and class A common shares.

#### Other Business

Scripps' Board of Directors is not aware of any other business to be acted upon at the special meeting.

#### Adjournments

Any adjournment of the Scripps special meeting may be made from time to time by less than a quorum until a quorum shall attend the special meeting. Scripps is not required to notify shareholders of any adjournment if the new date, time and place are announced at the special meeting before adjournment.

## SCRIPPS PROPOSALS TO BE VOTED ON AT THE SPECIAL MEETING

### Scripps Amendment Proposal

Scripps is requesting that holders of its outstanding common voting shares consider and vote on a proposal to approve an amendment to its articles of incorporation, which we refer to as the “Scripps amendment.” This amendment is shown at Annex B attached hereto. You are urged to read the Scripps amendment carefully before voting on this proposal.

The current articles of incorporation provide that Scripps may spin off a subsidiary operating one or more of its businesses only if (i) the subsidiary’s capital structure mirrors the two-class capital structure of Scripps and (ii) holders of Scripps common voting shares receive substantially equivalent common voting shares in the spin subsidiary and holders of Scripps class A common shares receive substantially equivalent class A common shares in the spin subsidiary. As a result of negotiations between Scripps and Journal, and as reflected in the master agreement, Scripps and Journal have agreed that Journal Media Group will issue one class (i.e., the same class) of common stock to Scripps shareholders and Journal shareholders in completing the newspaper mergers. An important reason for effecting the newspaper spin-offs and mergers with one class of stock is to avoid violating the FCC’s prohibition against ownership of broadcast stations and newspapers in the same market, which we refer to as the “newspaper/broadcast cross-ownership prohibition.” Had Scripps and Journal agreed to carry over to Scripps Spinco and Journal Media Group the two-class structure, the newspaper/broadcast cross-ownership prohibition would have been violated, and the FCC, before providing the FCC consent, would have required Journal to sell its broadcast or newspaper properties in Milwaukee, Wisconsin and its radio stations in Knoxville, Tennessee. The proposed amendment, if approved, will enable us to effect the spin-off of our newspaper business with one identical class of common stock of Scripps Spinco to be issued to the holders of Scripps class A common shares and Scripps common voting shares. Issuing one identical class of common stock in our spin-off will facilitate effectuating the Scripps newspaper merger and the Journal newspaper merger with the same class of Journal Media common stock, as agreed in negotiations and required by the master agreement. As a result of this structure, the implementation of which requires the holders of Scripps common voting shares to approve the Scripps amendment proposal, Journal Media Group will have no controlling shareholder or controlling group of shareholders following completion of the transactions, an objective Journal and Scripps want to achieve to obtain the FCC consent. As a result of the foregoing, the Scripps family, who control Scripps through the Scripps Family Agreement and ownership of Scripps common voting shares, will not control Journal Media Group. See “Scripps Family Agreement” at page 196.

Approval of the Scripps amendment proposal is a condition to the completion of the transactions. If the Scripps amendment proposal is not approved, the transactions will not occur.

**Vote Required for Approval.** Approval of the Scripps amendment proposal requires the affirmative vote of the holders of a majority of all outstanding Scripps common voting shares.

**Recommendation of the Scripps Board of Directors.** THE SCRIPPS BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE “FOR” APPROVAL OF THE SCRIPPS AMENDMENT PROPOSAL.

### Scripps Share Issuance Proposal

Pursuant to the rules of the NYSE, Scripps is requesting that holders of the outstanding Scripps common voting shares consider and vote on a proposal to approve the issuance of class A common shares of Scripps pursuant to the broadcast merger. The NYSE’s rules require this approval because Scripps is issuing a number of class A common shares pursuant to the broadcast merger that exceeds 20% of the number of currently outstanding class A common shares.

Approval of the Scripps share issuance proposal is a condition to the completion of the transactions. If the Scripps share issuance proposal is not approved, the transactions will not occur.

Vote Required for Approval. Approval of the Scripps share issuance proposal requires the affirmative vote of the holders of a majority of all Scripps common voting shares voted in person or by proxy at the special meeting.

Recommendation of the Scripps Board of Directors. **THE SCRIPPS BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE "FOR" APPROVAL OF THE SCRIPPS SHARE ISSUANCE PROPOSAL.**

## THE JOURNAL SPECIAL MEETING

### Date, Time and Place of the Special Meeting

The Journal special meeting is scheduled to be held at \_\_\_\_\_Milwaukee, Wisconsin 53203, on \_\_\_\_\_, 2015, at \_\_\_\_\_. Central Time.

### Purpose of the Special Meeting

At the special meeting, holders of Journal class A common stock and class B common stock are being asked to vote on the following matters:

A proposal to approve the spin-off of the Journal newspaper business to Journal's shareholders and the subsequent merger of Journal Spinco (the company that will own the Journal newspaper business) with a wholly owned subsidiary of Journal Media Group, which we refer to as the "Journal spin-off proposal;"

A proposal to approve the broadcast merger, which we refer to as the "Journal merger proposal;"

A non-binding, advisory proposal to approve the compensation that may be paid or become payable to Journal's named executive officers in connection with the transactions, as disclosed in this joint proxy statement/prospectus, which we refer to as the "Journal compensation proposal;" and

A proposal to approve the adjournment or postponement of the Journal special meeting, if necessary or appropriate, to solicit additional proxies in the event there are not sufficient votes at the time of the Journal special meeting to approve both the Journal spin-off proposal and the Journal merger proposal, which we refer to as the "Journal adjournment proposal."

### Record Date; Outstanding Shares Entitled to Vote

Journal's Board of Directors has fixed January 6, 2015, as the record date for the special meeting. If you were a holder of Journal class A common stock or Journal class B common stock at the close of business on the record date, you are entitled to vote your shares at the special meeting.

As of the record date, there were 45,306,761 shares of Journal class A common stock outstanding and entitled to vote at the special meeting with an aggregate of 45,306,761 votes, and 5,593,949.282 shares of Journal class B common stock outstanding and entitled to vote at the special meeting with an aggregate of 55,939,492 votes.

### Quorum

A "quorum" refers to the number of votes that must be in attendance at a meeting to lawfully conduct business. A majority of the votes of the outstanding shares of Journal class A common stock and class B common stock entitled to be cast, or shares representing at least 50,623,127 votes, will constitute a quorum for the Journal special meeting. If a quorum is not present, the special meeting may be adjourned, without notice other than by announcement at the special meeting, until a quorum shall attend.

Holders of Journal common stock present in person at the special meeting, but not voting, and Journal common stock for which Journal has received proxies indicating that the holders thereof have abstained, will be counted as present at the special meeting for purposes of determining whether a quorum is established.

Vote Required

Assuming a quorum is present, to be approved at the special meeting, the Journal spin-off proposal and the Journal merger proposal each requires the affirmative vote of the holders of two-thirds of the voting power of all outstanding shares of Journal class A common stock and Journal class B common stock entitled to vote at the special meeting, voting together as a single class.

If you mark “abstain” or fail to vote with respect to the Journal spin-off proposal or the Journal merger proposal, it will have the same effect as a vote “AGAINST” such proposals.

If the Journal spin-off proposal or the Journal merger proposal is not approved by holders of Journal class A common stock and Journal class B common stock, then the transactions will not occur.

Assuming a quorum is present, the approval of the Journal compensation proposal requires that the number of votes cast for the Journal compensation proposal exceed the number of votes cast against it. Abstentions and broker non-votes will be counted as present in determining whether there is a quorum; however they will not constitute a vote for or against the non-binding proposal and will be disregarded in the calculation of votes cast.

Whether or not a quorum is present, the Journal adjournment proposal requires that the number of votes cast for the Journal adjournment proposal exceed the number of votes cast against it. Abstentions and broker non-votes will be counted as present in determining whether there is a quorum; however they will not constitute a vote for or against the proposal and will be disregarded in the calculation of votes cast.

You will be entitled to one vote per share for each share of class A common stock you owned on the record date and ten votes per share for each share of class B common stock you owned on the record date.

#### Recommendation of Journal's Board of Directors

Journal's Board of Directors unanimously recommends that:

the holders of Journal common stock vote "FOR" the approval of the Journal spin-off proposal;

the holders of Journal common stock vote "FOR" the approval of the Journal merger proposal;

the holders of Journal common stock vote "FOR" the approval of the Journal compensation proposal; and

the holders of Journal common stock vote "FOR" the approval of the Journal adjournment proposal.

Additional information on the recommendation of Journal's Board of Directors is set forth in "The Transactions - Journal's Reasons for the Transactions and Recommendation of Journal's Board of Directors" beginning on page 84.

Journal shareholders should carefully read this joint proxy statement/prospectus in its entirety for additional information concerning the master agreement and the transactions. In addition, Journal's shareholders are directed to the master agreement attached as Annex A to this joint proxy statement/prospectus and incorporated by reference as an exhibit to the registration statement of which this joint proxy statement/prospectus is a part.

#### Voting by Journal's Directors and Executive Officers

As of the record date, Journal directors and executive officers and their affiliates, as a group, owned and were entitled to vote (i) 33,635 shares (0.07%) of Journal class A common stock, and (ii) 2,607,061 shares (46.6%) of Journal class B common stock. The Journal directors and executive officers have informed Journal that they currently intend to vote all of their shares of class A common stock and class B common stock for the proposals to be voted on at the Journal special meeting. Journal common stock owned by Journal directors and executive officers represents 25.8% of the voting power of the outstanding Journal shares.

#### How to Vote

After reading and carefully considering the information contained in this joint proxy statement/prospectus, please submit a proxy for your shares as promptly as possible so that your shares will be represented at the Journal special meeting. You may vote by mail using the enclosed proxy card, via the telephone, via the internet or in person at the special meeting. To vote by mail, simply complete your enclosed proxy card, date and sign it, and return it in the postage-paid envelope provided. To vote by telephone or via the internet, following the instructions provided on the enclosed proxy card. Even if you complete and mail the enclosed proxy card, or vote by telephone or the internet, you may nevertheless revoke your proxy at any time prior to the special meeting by sending us written notice, voting your shares in person at the special meeting or submitting a later-dated proxy.



### Attending the Special Meeting

All Journal shareholders as of the record date may attend the special meeting. If you are a beneficial owner of Journal common stock held in street name, you must provide evidence of your ownership of such shares, which you can obtain from your broker, banker or nominee, in order to attend the special meeting.

### Voting of Proxies

If you submit a proxy by completing, signing, dating and mailing your proxy card, your shares will be voted in accordance with your instructions. If you are a shareholder of record and you sign, date, and return your proxy card but do not indicate how you want to vote with respect to a proposal or do not indicate that you wish to abstain with respect to that proposal, your shares will be voted "FOR" that proposal. Broadridge Financial Solutions, Inc. will count the votes cast at the special meeting. We will also retain an inspector of elections for the meeting.

### Voting of Journal Shares Held in Street Name

If a bank, broker or other nominee holds your Journal common stock for your benefit but not in your own name, such shares are in "street name." In that case, your bank, broker or other nominee will send you a voting instruction form to use for your shares. The availability of telephone and internet voting instruction depends on the voting procedures of your bank, broker or other nominee. Please follow the instructions on the voting instruction form they send you. If your shares are held in the name of your bank, broker or other nominee and you wish to vote in person at the special meeting, you must contact your bank, broker or other nominee and request a document called a "legal proxy." You must bring this legal proxy to the special meeting in order to vote in person. Note that your broker will not be able to vote your shares with respect to the proposals to be voted on at the special meeting if you have not provided him with directions.

### Revoking Your Proxy

If you are a shareholder of record you can revoke your vote at any time before your proxy is voted at the special meeting. You can do this in one of three ways:

- you can send a signed notice of revocation to the Secretary of Journal;
- you can submit a revised proxy bearing a later date by mail as described above; or
- you can attend the special meeting and vote in person, which will automatically cancel any proxy previously given, although your attendance alone will not revoke any proxy that you have previously given.

If you choose either of the first two methods, you must submit your notice of revocation or your new proxy no later than the beginning of the special meeting.

If you are a beneficial owner of Journal common stock held in street name, you may submit new voting instructions by contacting your broker, bank or other nominee. You may also vote in person at the special meeting if you obtain a legal proxy from your broker, bank or other nominee and present it to the inspectors of election with your ballot when you vote at the special meeting.

### Proxy Solicitations

Journal is soliciting proxies for the special meeting from Journal shareholders. Journal will bear the cost of soliciting proxies from Journal shareholders, including the expenses incurred in connection with the printing and mailing of this joint proxy statement/prospectus. In addition to this mailing, Journal's directors, officers/employees and former directors and officers/employees may solicit proxies by telephone or in person meeting. None of these persons will receive compensation for soliciting proxies.

Journal has also engaged the services of MacKenzie Partners, Inc. to assist in the solicitation of proxies. Journal estimates that it will pay MacKenzie Partners a fee of approximately \$40,000 to \$50,000, plus reasonable out-of-pocket expenses.

Journal will reimburse brokerage houses and other custodians, nominees and fiduciaries for their reasonable out of pocket expenses for forwarding proxy and solicitation materials to the beneficial owners of Journal common stock.

## Other Business

Journal's Board of Directors is not aware of any other business to be acted upon at the special meeting.

## JOURNAL PROPOSALS TO BE VOTED ON AT THE SPECIAL MEETING

### Journal Spin-Off Proposal

Journal is requesting that holders of the outstanding Journal class A common stock and class B common stock consider and vote on a proposal to approve the spin-off of the Journal newspaper business and the subsequent merger of Journal Spinco with a wholly owned subsidiary of Journal Media Group.

**Vote Required for Approval.** The Journal spin-off proposal constitutes a "strategic transaction" under Journal's amended and restated articles of incorporation. Accordingly, approval of the Journal spin-off proposal requires the affirmative vote of two-thirds of the voting power entitled to be cast by holders of all of the outstanding Journal class A common stock and Journal class B common stock, voting together as a single class.

**Recommendation of the Journal Board of Directors. THE JOURNAL BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE "FOR" APPROVAL OF THE JOURNAL SPIN-OFF PROPOSAL.**

### Journal Merger Proposal

Journal is requesting that holders of the outstanding Journal class A common stock and class B common stock consider and vote on a proposal to approve the Journal merger proposal.

**Vote Required for Approval.** The Journal merger proposal constitutes a "strategic transaction" under Journal's amended and restated articles of incorporation. Accordingly, approval of the Journal merger proposal requires the affirmative vote of two-thirds of the voting power entitled to be cast by holders of all of the outstanding Journal class A common stock and Journal class B common stock, voting together as a single class.

**Recommendation of the Journal Board of Directors. THE JOURNAL BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE "FOR" APPROVAL OF THE JOURNAL MERGER PROPOSAL.**

### Journal Compensation Proposal

Section 14A of the Exchange Act, which was enacted as part of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, requires that Journal provide its shareholders with the opportunity to cast an advisory (non-binding) vote at the Journal special meeting on the compensation which is or may become payable to its named executive officers in connection with the transactions. Accordingly, Journal is requesting that holders of the outstanding Journal class A common stock and class B common stock consider and cast an advisory (non-binding) vote on the following resolution:

“RESOLVED, that the compensation that may be paid or become payable to Journal named executive officers in connection with the transactions, as disclosed in the table entitled “Interests of Journal's Directors and Officers in the Transactions - Golden Parachute Compensation - Journal” on page 112, together with the accompanying narrative discussion relating to the named executive officers’ compensation and the agreements or understandings pursuant to which such compensation may be paid or become payable, as set forth in the section of this joint proxy statement/prospectus entitled “The Transactions - Interests of Journal’s Directors and Officers in the Transactions” is hereby APPROVED.”

Vote Required for Approval. Approval of the Journal compensation proposal requires that the number of votes cast for the Journal compensation proposal exceed the number of votes cast against it.

The vote on this proposal is a vote separate and apart from the votes to approve the Journal spin-off proposal and the Journal merger proposal. Approval of the Journal compensation proposal is not a condition to the completion of the transactions. Because the vote is advisory in nature only, it will not be binding on either Journal or Scripps regardless of whether the transactions are approved. Further, the underlying plans and arrangements are contractual in nature and are not, by their terms, subject to Journal shareholder approval. Accordingly, regardless of the outcome of this advisory vote, if the Journal spin-off proposal and the Journal merger proposal are approved by the Journal shareholders and the transactions are completed, Journal's named executive officers will receive any compensation to which they may be entitled.

Recommendation of the Journal Board of Directors. THE JOURNAL BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE “FOR” THE APPROVAL OF THE JOURNAL COMPENSATION PROPOSAL.

Journal Adjournment Proposal

Journal is requesting that holders of the outstanding Journal class A common stock and class B common stock consider and vote on a proposal to approve the Journal adjournment proposal.

Vote Required for Approval. Approval of the Journal adjournment proposal requires that the number of votes cast for the Journal adjournment proposal exceed the number of votes cast against it.

The vote on this proposal is a vote separate and apart from the votes to approve the Journal spin-off proposal and the Journal merger proposal. Approval of the Journal adjournment proposal is not a condition to the completion of the transactions.

Recommendation of the Journal Board of Directors. THE JOURNAL BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE “FOR” THE APPROVAL OF THE JOURNAL ADJOURNMENT PROPOSAL.

## PARTIES TO THE TRANSACTIONS

### The E.W. Scripps Company

The E.W. Scripps Company, headquartered in Cincinnati, Ohio, serves audiences and businesses through a portfolio of television, print and digital media brands. Scripps owns 21 local television stations as well as daily newspapers in 13 markets across the United States. It also runs an expanding collection of local and national digital journalism and information businesses. Following completion of the transactions, Scripps will own and operate television and radio stations serving twenty-seven markets and reaching 18% of U.S. television households, and will be the fifth largest independent television group in the country.

Scripps class A common shares are traded on the NYSE under the trading symbol "SSP." Scripps common voting shares are not traded on any market. Scripps' principal executive office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

Additional information about Scripps and its subsidiaries is included in the documents incorporated by reference into this joint proxy statement/prospectus. See "Where You Can Find More Information" beginning on page 206.

### Journal Communications, Inc.

Journal Communications, Inc., headquartered in Milwaukee, Wisconsin, is a diversified media company with operations in television and radio broadcasting, newspaper publishing and digital media. Journal owns and operates or provides services to 14 television stations and 35 radio stations in 11 states. In addition, Journal publishes the Milwaukee Journal Sentinel, which serves as the only major daily newspaper for the metro-Milwaukee area, and several community newspapers in Wisconsin.

Journal class A common stock is traded on the NYSE under the symbol "JRN." Journal class B common stock is not traded on any market, but is convertible on a one-for-one basis into Journal class A common stock. Journal's headquarters are located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

Additional information about Journal and its subsidiaries is included in the documents incorporated by reference into this joint proxy statement/prospectus. See "Where You Can Find More Information" beginning on page 206.

### Journal Media Group

Originally incorporated as Boat NP Newco, Inc., Journal Media Group, Inc. which we sometimes refer to as "Journal Media Group," is a Wisconsin corporation currently owned equally by Scripps and Journal. Following the spin-off of the capital stock of Scripps Spinco and the spin-off of the capital stock of Journal Spinco, and the mergers of Desk NP Merger Co. into Scripps Spinco and Boat NP Merger Co. into Journal Spinco, the common stock of Journal Media Group will be issued to Scripps shareholders and Journal shareholders in exchange for the shares issued in connection with the spin-off of Scripps Spinco and Journal Spinco. Journal Media Group has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Journal Media Group will be the parent company of Scripps Spinco, which will own and operate what is now the Scripps newspaper business, and Journal Spinco, which will own and operate what is now the Journal newspaper business. Scripps shareholders will hold 59%, and Journal shareholders 41%, of the outstanding common stock of Journal Media Group at the completion of the transactions. Journal Media Group will be headquartered in Milwaukee and operate in 14 markets in the United States. The common stock of Journal Media Group is expected to be listed for trading on the NYSE under the symbol "JMG." Journal Media Group's office is located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

Scripps Media, Inc.

Scripps Media, Inc., which we sometimes refer to as “Scripps Media,” is a Delaware corporation and a direct, wholly owned subsidiary of Scripps. Scripps Media owns and operates all of our broadcast television stations and all but two of our newspapers. The newspapers that are not operated by Scripps Media are owned by subsidiaries that are majority owned by Scripps. Following the completion of the transactions, Scripps Media will continue to be a direct, wholly owned subsidiary of Scripps and will continue to own and operate the broadcast television stations that it currently owns. Scripps Media’s office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

#### Desk Spinco, Inc.

Desk Spinco, Inc., which we sometimes refer to as “Scripps Spinco” is a Wisconsin corporation and a direct, wholly owned subsidiary of Scripps Media. Scripps Spinco has been formed solely to effect the spin-off of the newspaper business of Scripps and facilitate the subsequent combination of the newspaper businesses of Scripps and Journal. Prior to the spin-off of common stock of Scripps Spinco to the shareholders of Scripps, the assets and liabilities of all of the newspapers owned and operated by Scripps Media will be contributed to Scripps Newspapers LLC, a Wisconsin limited liability company and wholly owned subsidiary of Scripps Media; and Scripps Media will contribute all of the membership interests of Scripps Newspapers LLC to Scripps Spinco. Following completion of the foregoing contributions, Scripps Media will distribute all of the capital stock of Scripps Spinco to Scripps. Scripps will then contribute to Scripps Spinco all of the capital stock that it owns in Memphis Publishing Company, which we refer to as “Memphis Publishing”, and Evansville Courier Company, Inc., which we refer to as “Evansville Courier.” Finally, Scripps will distribute the capital stock of Scripps Spinco to its shareholders. Following the distribution of the common stock of Scripps Spinco to Scripps shareholders, Scripps Newspaper Merger Sub (defined below) will merge into Scripps Spinco, which will thereby become a wholly owned subsidiary of Journal Media Group. No vote of Scripps shareholders, with respect to either the shares of Scripps or the shares of Scripps Spinco, is required or being sought in connection with this merger as Scripps Media, the sole shareholder of Scripps Spinco, has already approved the merger. Pursuant to such merger, Scripps shareholders will receive common stock of Journal Media Group in exchange for their Scripps Spinco common stock. Scripps Spinco has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Scripps Spinco will be a direct, wholly owned subsidiary of Journal Media Group and will own and operate what is now the Scripps newspaper business. Scripps Spinco’s office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

#### Scripps NP Operating, LLC

Scripps NP Operating, LLC, a Wisconsin limited liability company (formerly Desk NP Operating, LLC), which we sometimes refer to as “Scripps Newspapers LLC,” is a wholly owned subsidiary of Scripps Media. Scripps Newspapers LLC was formed solely to facilitate the spin-off of the Scripps newspaper business. Prior to the spin-off, Scripps Media will contribute to Scripps Newspapers LLC, all of the assets and liabilities of the Scripps newspapers owned and operated by Scripps Media. Following the completion of the transactions, Scripps Newspapers LLC will be a direct, wholly owned subsidiary of Scripps Spinco and thus an indirect wholly owned subsidiary of Journal Media Group. Scripps Newspapers LLC has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Scripps Newspapers LLC’s office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

#### Boat Spinco, Inc.

Boat Spinco, Inc., which we sometimes refer to as “Journal Spinco,” is a Wisconsin corporation that is a direct, wholly owned subsidiary of Journal. Journal Spinco has been formed to effect the spin-off of Journal’s newspaper business and facilitate the subsequent combination of the Scripps and Journal newspaper businesses. Prior to completion of the transactions, and as part of the transactions, Journal shall contribute to Journal Spinco all of the outstanding capital stock of its wholly owned subsidiaries, Journal Sentinel, Inc. and Journal Community Publishing Group, Inc., prior to distributing all of the capital stock of Journal Spinco to the shareholders of Journal. Following such distribution of the common stock of Journal Spinco, Journal Newspaper Merger Sub (defined below) will merge into Journal Spinco, which will become a wholly owned subsidiary of Journal Media Group. Pursuant to such merger, Journal shareholders will receive common stock of Journal Media Group in exchange for their Journal Spinco common stock. No vote of Journal shareholders, with respect to the shares of Journal Spinco, is required or being sought as Journal, the sole



shareholder of Journal Spinco, has already approved the merger. Journal Spinco has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Journal Spinco will be a direct, wholly owned subsidiary of Journal Media Group and will own and operate what is now the Journal newspaper business. Journal Spinco's office is located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

Desk NP Merger Co.

Desk NP Merger Co., which we sometimes refer to as "Scripps Newspaper Merger Sub," is a Wisconsin corporation and wholly owned subsidiary of Journal Media Group. Scripps Newspaper Merger Sub was formed solely to facilitate the combination of the Scripps and Journal newspaper businesses. As part of the transactions, Scripps Newspaper Merger Sub will merge into Scripps Spinco, which thereby shall become a wholly owned subsidiary of Journal Media Group. Pursuant to that

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merger, Scripps shareholders will receive common shares of Journal Media Group in exchange for the common shares in Scripps Spinco issued to effect the spin-off of the Scripps newspaper business. Scripps Newspaper Merger Sub has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Scripps Newspaper Merger Sub will cease to exist. Scripps Newspaper Merger Sub's office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

#### Boat NP Merger Co.

Boat NP Merger Co., which we sometimes refer to as "Journal Newspaper Merger Sub," is a Wisconsin corporation and wholly owned subsidiary of Journal Media Group. Journal Newspaper Merger Sub was formed solely to facilitate the combination of the Scripps and Journal newspaper businesses. As part of the transactions, Journal Newspaper Merger Sub will merge into Journal Spinco, which thereby shall become a wholly owned subsidiary of Journal Media Group. Pursuant to that merger, Journal shareholders will receive common shares of Journal Media Group in exchange for the common shares in Journal Spinco issued to effect the spin-off of the Journal newspaper business. Journal Newspaper Merger Sub has not carried out any activities to date, except for activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Journal Newspaper Merger Sub will cease to exist. Journal Newspaper Merger Sub's office is located at 333 West State Street, Milwaukee, Wisconsin 53203 (telephone number: (414) 224-2000).

#### Desk BC Merger, LLC

Desk BC Merger, LLC, which we sometimes refer to as "Scripps Broadcast Merger Sub," is a Wisconsin limited liability company and wholly owned subsidiary of Scripps. Scripps Broadcast Merger Sub was formed solely to effect the combination of the broadcast businesses of Scripps and Journal through the merger of Journal into Scripps Broadcast Merger Sub following the newspaper spin-offs and newspaper mergers. Scripps Broadcast Merger Sub has not carried out any activities to date, except activities incidental to its formation or the transactions contemplated by the master agreement. Following completion of the transactions, Scripps Broadcast Merger Sub will be a direct, wholly owned subsidiary of Scripps and will own and operate what is now the Journal broadcast business. Scripps Broadcast Merger Sub's office is located at 312 Walnut Street, 28<sup>th</sup> Floor, Cincinnati, Ohio 45202 (telephone number: (513) 977-3000).

## THE TRANSACTIONS

The following is a description of certain material aspects of the transactions. This description may not contain all of the information that may be important to you. The discussion of the transactions in this joint proxy statement/prospectus is qualified in its entirety by reference to the master agreement, which is attached to this proxy statement/prospectus as Annex A, and is filed as an exhibit to the registration statement to which this joint proxy statement/prospectus relates. We encourage you to read carefully this entire joint proxy statement/prospectus, including the annexes, and the exhibits to the registration statement to which this joint proxy statement/prospectus relates, for a more complete understanding of the transactions. This section is not intended to provide you with any factual information about Scripps or Journal. Such information can be found elsewhere in this joint proxy statement/prospectus and in the public filings Scripps and Journal make with the SEC, as described in “Where You Can Find More Information” beginning on page 206.”

### General Description of the Transactions

On July 30, 2014, Scripps and Journal entered into the master agreement with Scripps Media, Desk Spinco, Inc., Desk NP Operating, LLC, Desk BC Merger, LLC, Boat Spinco, Inc., Boat NP Newco, Inc., Desk NP Merger Co., and Boat NP Merger Co.

Pursuant to the master agreement, which has been unanimously approved by the Boards of Directors of each of Scripps and Journal, Scripps and Journal will, through a series of transactions and subject to the satisfaction or waiver of specified conditions, (i) separate Journal’s newspaper business pursuant to a spin-off of Journal Spinco to the shareholders of Journal, (ii) separate Scripps’ newspaper business pursuant to a spin-off of Scripps Spinco to the shareholders of Scripps, (iii) combine these two spun-off newspaper businesses through two mergers, resulting in each of them becoming a wholly owned subsidiary of Journal Media Group, and (iv) then merge Journal with and into a wholly owned subsidiary of Scripps. Upon consummation, the transactions will result in two separate public companies: one, Journal Media Group, continuing the combined newspaper businesses of Journal and Scripps; and the other, Scripps, continuing the combined broadcast businesses of Journal and Scripps. In connection with the transactions, each share of Journal class A common stock and Journal class B common stock outstanding on the share exchange record date will receive 0.5176 Scripps class A common shares and 0.1950 shares of Journal Media Group common stock, and each Scripps class A common share and common voting share outstanding will receive 0.2500 shares of Journal Media Group common stock. Immediately following completion of the transactions, holders of Journal’s common stock will own approximately 41% of the common shares of Journal Media Group and approximately 31% of the common shares of Scripps, in the form of Scripps class A common shares, with the remaining common shares of each entity owned by the Scripps shareholders. Pursuant to the master agreement, prior to the completion of the transactions, Journal will contribute to Journal Spinco \$10.0 million in cash, which we refer to as the “Journal cash contribution,” and Scripps will distribute a special cash dividend, which we refer to as the “Scripps special dividend” in the aggregate amount of \$60.0 million to the holders of its common shares (and certain common share equivalents in the form of restricted stock units held by Scripps employees). The transactions are intended to be tax-free at both the shareholder and corporate levels at each of Scripps and Journal, with the exceptions of the distribution of Journal Spinco to Journal shareholders, which will be taxable at the Journal corporate level, and the payment of the Scripps special dividend, which may be taxable to the shareholders of Scripps. Scripps class A shares issued in the broadcast merger to Journal shareholders will not participate in the Scripps special dividend. Annex C to this joint proxy statement/prospectus illustrates in detail the series of transactions that will be utilized to effect the separation and combination of the Scripps and Journal newspaper businesses and the combination of the Scripps and Journal broadcast businesses.

### Newspaper Mergers Consideration

Upon completion of the newspaper mergers, each Journal shareholder will receive 0.1950 shares of Journal Media Group common stock for each share of Journal class A common stock and each share of Journal class B common

stock held prior to such mergers; and each Scripps shareholder shall receive 0.2500 shares of Journal Media Group common stock for each Scripps class A common share and each Scripps common voting share held prior to such mergers.

**Broadcast Merger Consideration**

Upon completion of the broadcast merger, each share of Journal class A common and Journal class B common stock will automatically be converted into 0.5176 class A common shares of Scripps.

## Background of the Transactions

Scripps senior management regularly reviews various business strategies and potential acquisition opportunities, both as presented by investment bankers and as part of a regular review of Scripps' assets and business operations. In addition, senior management and the board of directors review potential opportunities in light of overall asset allocation strategies and the goal of enhancing shareholder value. Some factors considered in evaluating opportunities include adding second stations in markets in Scripps' current geographic broadcast footprint, addressing regulatory compliance issues, diversifying network affiliations, diversifying revenue streams and business operations and strengthening digital efforts.

Late in the fourth quarter of 2013, Scripps began considering strategic alternatives for its newspaper business. The alternatives considered were retention of all of the newspapers, or a sale of some or all of the newspapers. Prior to commencement of discussions with Journal, Scripps neither solicited nor received indications of interest from third parties with respect to any of its newspapers, and did not enter into any negotiations with third parties with regard to any such sale. Ultimately, Scripps determined that it was in the best interest of its shareholders to combine its newspaper business with Journal's newspaper business.

The Journal board of directors and senior management in the ordinary course of business regularly review and evaluate the possibility of pursuing various strategic opportunities as part of their ongoing efforts to strengthen Journal's business and enhance shareholder value, taking into account economic, competitive, regulatory and other conditions. Journal's goal is to grow its traditional and digital media, make capital investments in its business which are expected to positively impact revenue, and look for new acquisition opportunities within the broadcast industry to create long-term value for shareholders. As an essential component of this strategy, the Journal board of directors and senior management continuously assess existing businesses and assets and related acquisition, divestiture and business combination opportunities. As part of this process, from time to time, Journal's senior management has had conversations and communications with various investment banking firms regarding potential opportunities.

Over recent years, Journal engaged in discussions regarding numerous strategic opportunities which varied in degree from "preliminary" to "active pursuit of merger partners." In June 2012, Journal made initial outbound indications to the management of a broadcasting company seeking to explore a potential strategic combination and subsequently submitted a preliminary indication of interest in such counterparty's auction process. Journal ultimately decided not to pursue the transaction because, in Journal's view, the price required to continue in the auction process and the likelihood that a large cash component would have to be funded through a debt financing (resulting in high leverage) diminished the value creation potential for Journal shareholders. Journal engaged in a series of meetings and discussions to increase the scale of Journal's broadcasting business with three other broadcasting companies as well as a family-owned company during the year leading up to the discussions with Scripps. In addition to direct meetings involving Journal senior management, at Journal's request, Journal's financial advisor, Methuselah, held exploratory conversations on behalf of Journal with four other companies that operated broadcasting businesses to assess their level of interest in exploring a combination transaction that improved the positioning and increased the market power of Journal. These conversations did not advance beyond a conceptual stage. In the case of one such company, Journal received an indication of a conceptual structure but no formal written proposal. No other discussions resulted in formal proposals to Journal. Journal also received inquiries relating to its publishing division from two different third parties. Neither inquiry resulted in a transaction.

Beginning in mid-2012, the Journal board of directors began working with its advisors to identify, review and evaluate various strategic opportunities and objectives with the goal of enhancing shareholder value, including a merger or other business combination, and strategic acquisitions and divestitures, as well as continued execution of its long-term business plan, or any combination thereof. In connection with these efforts, Journal had conversations with representatives of other companies regarding potential business combination opportunities, although none of these

conversations, other than the discussions of the transactions with Scripps, resulted in an agreement.

On November 8, 2013, given Journal's historical relationship with Methuselah and Methuselah's familiarity with Journal and the newspaper and broadcast industries, Journal engaged Methuselah as financial advisor to assist Journal in its evaluation of potential strategic transactions. At approximately the same time, Journal contacted its long-time outside counsel, Foley & Lardner LLP, which we refer to as "Foley," to serve as legal counsel in connection with any such potential strategic transaction.

In late December 2013, Steven J. Smith, Chairman of the Board and Chief Executive Officer of Journal, called Richard A. Boehne, Chairman, President and Chief Executive Officer of Scripps, and informed Mr. Boehne that he would like to meet in person in early 2014 to discuss the future of Journal Communications and a possible combination with Scripps. Mr. Smith contacted Mr. Boehne following a discussion, at the direction of Journal, between Methuselah and Mr. Boehne in which

Methuselah outlined Journal's view of a possible combination transaction that would combine both Scripps' publishing and broadcasting businesses with Journal's publishing and broadcasting businesses in industry-specific verticals. Mr. Boehne indicated that Scripps recently had begun an internal review of its publishing operations. Mr. Smith subsequently contacted Mr. Boehne, which resulted in a lunch meeting on February 5, 2014.

On February 5, 2014, Mr. Smith and Mr. Boehne, together with a representative of Methuselah, met to discuss a potential business combination transaction between Journal and Scripps, including the potential framework of a transaction. Journal and Scripps explored the merits of a potential merger of their respective publishing and broadcasting businesses in separate, pure-play vertically integrated companies through a separation of such businesses at both companies and the establishment of dedicated management at each resulting enterprise to facilitate the success of each such business.

On February 10, 2014, Mr. Boehne contacted representatives of Wells Fargo Securities, which we refer to as "Wells," to act as financial advisor to Scripps in connection with a potential transaction with Journal.

On February 11, 2014, at a regularly scheduled meeting, the Journal board of directors discussed with members of Journal management and a representative of Methuselah a potential business combination transaction with Scripps and the potential merits and operational benefits of such a transaction. Mr. Smith discussed with the other directors of Journal his meeting with Mr. Boehne on February 5, 2014, and the opportunity for combining Journal and Scripps. The Journal board of directors authorized representatives of Journal to continue evaluating a potential business combination transaction with Scripps to determine the feasibility and value-enhancing potential of such a transaction.

On February 12, 2014, Scripps engaged its long-time outside counsel, Baker & Hostetler, LLP, which we refer to as "Baker," to serve as legal counsel in connection with a potential transaction with Journal.

On February 24, 2014, at a dinner the night before a regularly scheduled Scripps' board meeting on February 25, 2014, Mr. Boehne discussed with the other directors of Scripps his meeting with Mr. Smith on February 5, 2014, and the opportunity for combining Journal and Scripps. The Scripps directors agreed that Scripps senior management should evaluate a potential business combination transaction with Journal and continue discussions with Mr. Smith and other members of Journal senior management.

On February 26, 2014, Mr. Boehne, along with Robin A. Davis, Vice President of Strategic Planning & Development of Scripps, had a telephone conversation with Mr. Smith to discuss a potential business combination transaction.

On February 28, 2014, Journal and Scripps entered into a confidentiality agreement in connection with the parties' evaluation of a potential business combination transaction. Between then and April 21, 2014, due diligence information was exchanged between Journal and Scripps.

On March 3, 2014, at a special telephonic meeting, the Journal board continued discussions with a representative of Methuselah regarding a potential business combination transaction with Scripps and the potential merits and operational benefits of such a transaction.

On April 1, 2014, at a telephonic meeting, Scripps' senior management and representatives of Wells reviewed and discussed various matters relating to a potential business combination transaction with Journal, including a preliminary discussion of financial aspects of, and potential framework for, a transaction.

On April 3, 2014, at a special telephonic meeting, the Journal board again met to discuss with members of Journal senior management and a representative of Methuselah a potential business combination transaction with Scripps and the potential merits and operational benefits of such a transaction.

On April 8, 2014, Mr. Smith and Mr. Boehne, together with representatives of Methuselah and Wells, met during the convention of the National Association of Broadcasters in Las Vegas, Nevada, to continue discussions regarding a potential business combination transaction between Journal and Scripps, including the potential framework for a transaction. The parties discussed the mutual goal of positioning both the publishing and broadcasting enterprises for success and allocating financial obligations in a manner consistent with the legacy businesses. During this meeting, Mr. Boehne indicated that Scripps senior management, with advice from Baker, had determined that the FCC would not approve a proposed transaction if the Scripps family controlled both Scripps and a new company combining the Scripps and Journal newspaper businesses. Given that conclusion, Mr. Boehne stated that if the proposed transaction discussions progressed, he would ask the Scripps family to amend the Scripps Family Agreement so that the family would not control the new newspaper company in the event a transaction was consummated.



On April 14, 2014, Scripps engaged PricewaterhouseCoopers LLP, which we refer to as “PwC,” to provide tax advice with respect to a potential business combination transaction with Journal.

On April 21, 2014, representatives of each of Journal and Scripps began exchanging additional due diligence materials, and representatives of Journal proposed two potential structures to address governance matters. The two alternative proposals to address cross-ownership concerns were focused on the need to separate control of a newspaper publishing company and the combined broadcasting company. Consideration was given to the implications of maintaining a two class stock structure like that of Journal (class A and class B shares with different voting rights) as compared to one consistent with Scripps’ current two class structure in which the common voting shares elect two-thirds of the Scripps directors. Consideration was also given to the implications of the Scripps Family Agreement.

On April 23, 2014, representatives of Journal’s senior management discussed with representatives of Methuselah certain due diligence matters related to a potential business combination transaction with Scripps.

On April 24, 2014, at a special telephonic meeting, the Journal board of directors met, together with members of Journal’s senior management and a representative of Methuselah, to review and discuss various matters relating to the potential business combination transaction with Scripps and certain developments in the newspaper and broadcasting sectors. Methuselah discussed with the Journal board preliminary financial matters regarding Scripps and the potential transactions. The Journal board of directors also discussed, among other matters, the status of the ongoing discussions between senior members of management of Journal and Scripps regarding due diligence, organizational leadership and next steps.

Later on April 24, 2014, Mr. Smith and Mr. Boehne discussed by telephone an update of Journal’s review of the proposed transaction.

Also on April 24, 2014, Journal contacted Deloitte & Touche LLP, which we refer to as “Deloitte,” to conduct financial and tax due diligence with respect to Scripps and a potential business combination transaction with Scripps.

On April 28, 2014, at a telephonic meeting, Scripps’ senior management and representatives of Wells reviewed and discussed various matters relating to the potential business combination transaction with Journal, including financial aspects of, and a potential framework for, a transaction.

On multiple dates beginning in May, and continuing through July, 2014, Scripps senior management met with representatives of Wells at Scripps’ headquarters in Cincinnati, Ohio, to review and discuss various matters relating to the potential business combination transaction with Journal.

On May 1, 2014, Journal and Scripps management met in Chicago, Illinois, to conduct due diligence meetings regarding the two companies and their respective broadcasting and publishing divisions, which included an initial discussion of the companies’ respective long-term financial forecasts. Representatives of Journal’s and Scripps’ respective financial advisors also attended these meetings.

On May 6, 2014, at its regularly scheduled meeting, the Scripps board of directors met, together with members of Scripps’ senior management and representatives of Wells, to review and discuss various matters relating to the potential business combination transaction with Journal, including the recent performance and current outlook for the Scripps newspaper and broadcast businesses. Matters discussed included an overview of and rationale for the proposed transaction, certain financial matters, a possible timeline, a review of risks and other considerations and a review of the Scripps newspaper business performance and outlook.

Also on May 6, 2014, at a regularly scheduled meeting, the Journal board, together with members of Journal's senior management and a representative of Methuselah, discussed various matters relating to the potential business combination transaction with Scripps and certain developments in the newspaper and broadcasting sectors. The Journal board of directors received an update from Methuselah regarding preliminary financial information relating to Scripps and the potential transactions and again discussed, among other matters, the status of the ongoing discussions between senior members of management of Journal and Scripps regarding due diligence, governance matters and next steps.

On May 8, 2014, Mr. Smith and Mr. Boehne discussed by telephone an update of Journal's review of the proposed transaction.

On May 12, 2014, Mr. Smith met with Timothy E. Stautberg, Senior Vice President/Newspapers of Scripps, in Milwaukee, Wisconsin, to discuss the possibility of Mr. Stautberg leading the combined newspaper entity resulting from the transaction. Mr. Stautberg shared his vision for the new company and his qualifications to lead the combined newspaper business.

During May 12 through May 28, 2014, representatives of Journal and Scripps continued exchanging due diligence information, and representatives of the senior management of Journal and Scripps negotiated, among other matters, the terms of the post-closing capitalization of Journal Media Group.

On May 27, 2014, the respective management teams of Journal and Scripps met in Chicago, Illinois to conduct further due diligence meetings, which focused on the assets and liabilities that would be transferred by Journal and Scripps to Journal Media Group in the potential business combination transaction and included a discussion regarding the pro forma income statement for Journal Media Group. Representatives of Journal's and Scripps' respective financial advisors also attended these meetings.

On May 31, 2014, Scripps agreed with Journal that it would contribute all of its newspapers to Journal Media Group and that Journal Media Group would be headquartered in Milwaukee, Wisconsin.

During the months of May, June and July 2014, Scripps' senior management interacted with the Scripps Family Council and its financial advisor, Evercore Partners, which we refer to as "Evercore." Evercore advised the Family Council and the Scripps family members who are parties to the Scripps Family Agreement in connection with Scripps' request that the Family Agreement be amended to facilitate a proposed transaction.

From June 1 through June 8, 2014, representatives of Journal and Scripps continued to exchange due diligence information, and representatives of the senior managements of Journal and Scripps discussed the terms of the potential business combination transaction and the post-closing capitalization of each of Journal Media Group and Scripps resulting from such transaction.

On June 2, 2014, Mr. Smith and Lisa A. Knutson, Senior Vice President/Chief Administrative Officer of Scripps, discussed by telephone Scripps' current health and welfare benefit offerings, including plan design, eligibility, medical premiums and medical rate sheets.

On June 5 and June 6, 2014, members of the respective managements of Journal and Scripps participated telephonically in due diligence sessions that focused on the creation of a combined broadcast and digital entity and included a discussion regarding the potential pro forma financial condition of Scripps that could result from the potential business combination transaction. In addition, representatives of Journal and Scripps agreed to a proposed approach with respect to presenting the potential business combination transaction to the FCC for approval. Representatives of Journal's and Scripps' respective financial advisors also attended these meetings.

On June 6, 2014, at a telephonic meeting, Scripps' senior management and representatives of Wells discussed various matters relating to the potential business combination transaction with Journal.

On June 9, 2014, at a special telephonic meeting, the Journal board, together with members of Journal's senior management and representatives of Foley and Methuselah, discussed the potential business combination transaction and alternatives to such potential transaction. At the conclusion of the meeting, the Journal board of directors authorized Journal's senior management to negotiate with Scripps senior management regarding the post-closing equity ownership of Scripps and Journal Media Group.

On June 10, 2014, Mr. Smith met with Mr. Boehne and Ms. Knutson by telephone to discuss compensation terms and structure for employees of Journal and Scripps in connection with the potential business combination transaction.

From June 10 through June 12, 2014, Mr. Stautberg met with certain members of the Journal senior management team in Milwaukee, Wisconsin to continue discussions regarding Journal Media Group and Mr. Stautberg's potential role as Chief Executive Officer of Journal Media Group, the assets and liabilities that would be transferred by Journal and Scripps to Journal Media Group and the post-closing management and governance structure of Journal Media Group.

From June 12 through June 14, 2014, Wells and Methuselah discussed certain financial and other matters relating to the potential business combination transaction, including the potential post-closing equity ownership of Journal Media Group and Scripps and the status of the negotiations regarding those matters between Mr. Smith and Mr. Boehne.

On June 13 and June 14, 2014, representatives of the senior managements of Journal and Scripps finalized the proposed general framework and structure of the proposed transactions.

From June 18 through June 21, 2014, the Scripps family met to discuss the proposed transactions and Scripps' request that the family amend the Family Agreement to facilitate a structure that would result, if the transaction were consummated, in the Scripps family continuing to control Scripps but not controlling Journal Media Group. After receiving an update on the potential business combination transaction from Scripps senior management and meetings with Evercore, the Scripps family decided, on June 21, 2014, to agree to amend the Family Agreement as requested by Scripps.

On June 19, 2014, representatives of Journal and Scripps held a call to discuss documentation for the proposed transactions.

On June 23, 2014, Journal and Scripps granted one another access to their respective electronic due diligence data rooms, and Journal, Scripps and their respective representatives began reviewing the additional due diligence materials included in such electronic data rooms.

Also on June 23, 2014, at a special telephonic meeting, the Journal board, together with members of Journal's senior management and representatives of Foley and Methuselah, discussed various matters in connection with the potential transactions, including the status of the ongoing negotiations between senior members of the managements of Journal and Scripps. Methuselah reviewed with the Journal board certain financial aspects and other terms of the proposed transactions, including the financial terms of the proposed transactions and potential effects of the transactions based on financial forecasts and other information provided by the management of Journal and Scripps, certain regulatory matters and the proposed management, governance and voting structure of Journal Media Group and Scripps following the closing of the potential transactions. The Journal board of directors also discussed possible alternatives to the potential transactions, the competitive environment and challenges in the newspaper industry, and the prospects for achieving growth in the broadcast industry given the considerable consolidation that already had occurred in such industry. Possible alternatives included maintaining the status quo, selling one or more business segments of Journal, with Journal remaining an independent publicly traded company, or selling Journal in its entirety. Several hours prior to the start of the board meeting, a majority of Journal directors also met in small groups with Mr. Stautberg to discuss his qualifications to lead Journal Media Group and his vision for the new company.

On June 25, 2014, at a telephonic meeting, the Scripps board of directors, together with members of Scripps' senior management and representatives of Wells, discussed various matters in connection with the potential business combination transaction, including the status of the ongoing negotiations between senior members of the managements of Scripps and Journal. Senior management reviewed with the Scripps board major terms of the proposed transaction, regulatory matters, and the proposed management, governance and capital structure of Scripps and Journal Media Group following the closing of the potential transactions. Representatives of Wells reviewed with the Scripps board various financial aspects of a transaction.

Also on June 25, 2014, members of the senior managements of Journal and Scripps met telephonically to discuss matters relating to the content and production of Journal Media Group's financial statements, SEC disclosure requirements related to the proposed transaction and general due diligence matters.

On June 26, 2014, Mr. Smith met with Mr. Boehne and Ms. Knutson by telephone to discuss the possible treatment of Journal's outstanding equity awards as a result of the transaction.

On June 27, 2014, Scripps engaged Deloitte to conduct financial and tax due diligence with respect to Journal and a potential business combination transaction with Journal.

Also on June 27, 2014, Scripps' legal advisors delivered to Journal's legal advisors an initial draft of the master agreement.

From June 27, 2014 until the execution of the master agreement on July 30, 2014, the parties and their respective legal and financial advisors exchanged drafts of, and engaged in numerous discussions and negotiations concerning the terms of, the master agreement and related documents. Significant areas of discussion and negotiation included the structure of the transactions and tax aspects thereof, the allocation of the assets and liabilities between Scripps and Journal Media Group, the exchange ratios, the conditions to each party's obligation to close the transactions, the scope and degree of the representations and warranties and interim operating covenants, provisions related to the regulatory approval process, potential termination events and fees (including the size of the termination fee payable by either party upon the occurrence of certain events) and

terms of provisions allowing, and the circumstances under which, the respective boards of directors could change their recommendation or accept a superior proposal.

On July 1, 2014, Mr. Smith and Mr. Boehne discussed by telephone certain matters associated with the master agreement and Mr. Smith and Brian G. Lawlor, Senior Vice President/Television of Scripps, separately discussed by telephone the television business of Scripps and the television and radio business of Journal, including historical revenue by market, competitive landscape, leadership teams and future market potential. Also on July 1, 2014, Mr. Smith and Ms. Knutson discussed by telephone possible treatment of Journal's outstanding equity awards as a result of the transaction.

On July 3, 2014, senior members of the managements of Journal and Scripps met by telephone to discuss ongoing due diligence and the terms and structure of the potential transaction. Also on July 3, 2014, Wells executed an engagement letter with Scripps to serve as its financial advisor in connection with a potential business combination transaction with Journal.

On July 8, 2014, at a regularly scheduled meeting, at which members of Journal senior management and representatives of Foley and Methuselah were present, the Journal board discussed various matters in connection with the potential transactions. At the meeting, the Journal board of directors was updated regarding the due diligence process and certain financial aspects and other terms of the potential transactions.

On July 9, 2014, Mr. Smith and Mr. Boehne discussed by telephone an update of Journal's review of the potential transactions.

On July 10, 2014, representatives of senior management of Scripps and Journal met by telephone to discuss matters regarding communications and timing in connection with the potential transactions.

During the week of July 22, 2014, senior management of Journal and Scripps finalized the terms of the post-closing equity ownership of Journal and Scripps, including the newspaper and broadcast exchange ratios that would determine the initial economic ownership that Journal shareholders would receive in each of Journal Media Group and Scripps in connection with the proposed transaction and that Scripps shareholders would receive in Journal Media Group.

On July 23, 2014, at a special meeting, the Journal board, together with members of Journal senior management and representatives of Foley and Methuselah, discussed various matters in connection with the potential transactions. The Journal board of directors discussed, among other matters, tax and financial due diligence, drafts of the proposed master agreement, tax matters agreements and employee matters agreement, certain open points of negotiation in such draft agreements and certain financial aspects of the proposed transaction. Representatives of Foley reviewed with the Journal board of directors certain matters under Wisconsin law, including the board's fiduciary duties in connection with its evaluation of the potential transactions, provided a detailed summary of the draft master agreement and related agreements and discussed with the Journal board certain open points of negotiation in the draft agreements, including the termination events and the size of the termination fee. Methuselah updated the Journal board of directors regarding certain financial aspects and other terms of the potential transactions, including the financial terms of the consideration, the structure of the transactions, the proposed management and governance structure of Journal Media Group and Scripps following the closing of the transactions and certain conditions to the closing of the potential transactions.

On July 25, 2014, at a special meeting, the Journal board, together with members of Journal senior management, discussed various matters in connection with the potential transactions, including updates on the due diligence process and the status of negotiations of the potential transactions.

Also on July 25, 2014, Mr. Smith and Mr. Boehne discussed by telephone an update of Journal's review of the potential transactions.

During the afternoon of July 25, 2014, at a special telephonic meeting, the Scripps board of directors, together with members of the Scripps senior management and representatives of Wells, discussed various matters in connection with the potential business combination transaction, including the proposed master agreement, the tax matters agreements and employee matters agreement, the material open points of negotiation and possible resolution thereof, preliminary business integration and management framework, and a draft set of resolutions to approve the transactions at the board level and recommend approval thereof to Scripps shareholders. Also at this meeting, representatives of Wells updated the Scripps board of directors regarding certain financial aspects of the transaction, including the Scripps newspaper exchange ratio and the broadcast exchange ratio provided for in the newspaper mergers and the broadcast merger.



Between July 25, 2014 and July 30, 2014, members of senior management of Scripps and Journal finalized the key aspects of the transactions for recommendations to their respective boards.

Scripps and Journal agreed on the final structure of the proposed transactions after consideration of the strategic logic for combining like businesses, the potential synergies of the combinations, the regulatory restrictions on media cross-ownership, and the merits of achieving a tax-efficient transaction. During these negotiations, the parties considered various factors in weighting the positives and negatives of the transaction and its final structure as more fully described under the sections entitled "Scripps' Reasons for the Transactions and Recommendation of Scripps' Board of Directors" and "Journal's Reasons for the Transactions and Recommendation of Journal's Board of Directors."

In negotiating the exchange ratios, Scripps and Journal considered, among other factors, their respective views of the relative values of each company's newspaper and broadcast businesses and the potential synergies that could reasonably be expected from the combinations; the opportunity to pay a tax-efficient dividend to Scripps shareholders, the optimum number of outstanding shares of Journal Media Group to have outstanding for purposes of trading liquidity, and the potential trading range of the stocks of Scripps and Journal Media Group following completion of the transactions. No single definitive analysis was used to determine the exchange ratios in the negotiations. Rather, the entirety of the work performed by Scripps and Journal with the assistance of their respective advisors in analyzing financial and other information informed the positions of each party in negotiating and arriving at the final exchange ratios.

The allocation of assets and liabilities pursuant to the master agreement was based primarily on the operational needs of the broadcast businesses and the newspaper businesses and the desire to provide Journal Media Group with the financial flexibility to succeed. Additionally, Scripps and Journal agreed that liabilities and contingencies should follow the business (newspaper or broadcast) to which they primarily related. Pension obligations were allocated to the broadcast businesses, reflecting the decision of Scripps and Journal to combine their respective newspaper businesses with minimal long-term financial obligations. The parties determined the final allocation in order to ensure that both companies could operate their businesses in the normal course while also providing strong balance sheets with capacity to make further investments and acquisitions and pursue strategic opportunities. The parties also took into consideration the relative opportunities and challenges in the broadcasting and newspaper industries. Since Scripps and Journal believed it was important to ensure that Journal Media Group had flexibility to pursue strategic objectives, they agreed to start Journal Media Group in a net cash position. In addition, Journal Media Group expects to enter into a credit facility prior to the closing of the transactions.

During the negotiations, Scripps and Journal agreed that Scripps would pay a \$60 million dividend to its shareholders prior to completion of the broadcast merger and the Journal shareholders would receive as a result of the broadcast merger ownership of approximately 31% of the equity of Scripps following completion of the transactions. The leverage and capital structure of Scripps following the transactions, the relative ownership of Scripps by the Scripps shareholders and the Journal shareholders, and the economic value of a tax-efficient dividend to the Scripps shareholders were the main factors considered by the parties in determining the dividend.

Scripps and Journal agreed that it was appropriate to include in the master agreement certain mutual "deal protection" and related provisions for the benefit of each of them. The provisions agreed upon in the negotiations included mutual "no-shop," "fiduciary out," "matching rights" and termination fee provisions that Scripps and Journal believe are customary in transactions similar to the transactions contemplated by the master transaction agreement.

In negotiating the post-closing management and governance structures of Journal Media Group, the parties evaluated candidates' qualifications for particular management positions and took into consideration attributes they believed to be best suited to the newspaper business that Journal Media Group would operate following completion of the transactions. The post-closing governance structure was also negotiated by the parties, taking into consideration the

current governance structures of Scripps and Journal, the pro forma ownership and size of the post-transaction companies and the parties' views as to an appropriate structure for the respective businesses and industry. The governance structure of Journal Media Group has been designed to meet the standards required by the New York Stock Exchange, on which the parties expect Journal Media Group's stock will be traded.

During the afternoon of July 30, 2014, at a special telephonic meeting, the Scripps board of directors, together with members of the Scripps senior management and representatives of Wells, discussed various matters in connection with the potential transaction, including a summary of material terms in the master agreement, a summary of the proposed resolution to certain open items of negotiation, a preliminary summary of expected costs, and a set of resolutions to approve the transactions at the board level and recommend approval thereof to Scripps shareholders. Also at this meeting, representatives of Wells reviewed with the Scripps board Wells' financial analysis of the Scripps newspaper exchange ratio and the broadcast exchange ratio provided for in the newspaper mergers and the broadcast merger. Wells rendered to the Scripps board of directors an oral

opinion, confirmed by delivery of written opinions dated July 30, 2014, to the effect that, as of that date and based on and subject to various assumptions made, procedures followed, matters considered and limitations on the review undertaken by Wells in connection with the opinions, the experience of its investment bankers and other factors it deemed relevant, (i) the broadcast exchange ratio pursuant to the master agreement was fair, from a financial point of view, to Scripps and (ii) the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement was fair, from a financial point of view, to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off. Following discussion by the directors of the terms of the master agreement and the related agreements, and taking into account the factors described under "Scripps' Reasons for the Transactions and Recommendations of Scripps' Board of Directors," the Scripps board of directors unanimously determined that the master agreement and the transactions contemplated thereby are advisable and fair to and in the best interests of Scripps and its shareholders.

During the afternoon of July 30, 2014, at a special telephonic meeting, the Journal board, together with members of the Journal senior management and representatives of Foley and Methuselah, met to review and discuss various matters in connection with the potential transactions. The Journal board of directors discussed, among other matters, the proposed master agreement, tax matters agreements and employee matters agreement, certain financial aspects of the proposed transactions, the Journal and Scripps draft joint press release announcing the transactions and draft resolutions to approve and recommend the transactions to Journal shareholders. Representatives of Foley again reviewed certain matters under Wisconsin law, including the board's fiduciary duties in connection with its evaluation of the proposed transactions. Also at this meeting, Methuselah reviewed with the Journal board of directors Methuselah's financial analysis of the Journal newspaper exchange ratio and the broadcast exchange ratio provided for in the newspaper mergers and the broadcast merger and rendered to the Journal board of directors an oral opinion, confirmed by delivery of a written opinion dated July 30, 2014, to the effect that, as of that date and based upon and subject to the assumptions, factors and qualifications set forth in such opinion, the Journal newspaper exchange ratio and the broadcast exchange ratio provided for in the newspaper mergers and the broadcast merger, viewed as a single integrated transaction, were fair, from a financial point of view, to holders of Journal common stock collectively as a group. A representative of Journal's management then discussed the tax and financial due diligence conducted. Representatives of Foley again summarized the key terms of the master agreement and related agreements and discussed with the Journal board the resolution of certain open points of negotiation in the agreements. Following extensive discussion by the directors of the terms of the master agreement and related agreements and taking into account the factors described under "-Journal's Reasons for the Transactions and Recommendations of Journal's Board of Directors," the Journal board of directors unanimously determined that the master agreement and the transactions are advisable and fair to and in the best interests of Journal and its shareholders and approved the master agreement and the transactions and recommended that Journal shareholders approve and adopt the Journal spin-off proposal and the Journal merger proposal.

Following the Journal and Scripps board of directors meetings, Mr. Smith and Mr. Boehne informed each other of the favorable action taken by their respective board of directors.

During the evening of July 30, 2014, following the closing of trading on the New York Stock Exchange, the appropriate parties entered into the master agreement, the tax matters agreements and the employee matters agreement, and Journal and Scripps issued a joint press release announcing the transactions.

#### Scripps' Reasons for the Transactions and Recommendation of Scripps' Board of Directors

The Scripps Board of Directors, after consulting with its legal, financial and other advisors, unanimously determined that the transactions are advisable and fair to and in the best interests of Scripps and its shareholders. Accordingly, the Scripps board has approved the transactions and recommends that the holders of Scripps common voting shares approve the proposals to be presented at the special meeting. The Scripps board considered a number of factors in

making its determination, including the following.

**Shared Mission and Values.** Scripps and Journal share a common mission and common values for providing excellent, local, differentiated news and information to the communities they serve. The companies do that with integrity, excellence, courage, determination, compassion, innovation and fairness. Both current companies share a commitment to quality journalism, making the communities they operate in better places.

**Protects Financial Flexibility through a Tax-efficient Transaction.** The use of stock rather than cash in the transactions allows Scripps and Journal Media Group to maintain low leverage. Both Scripps and Journal Media Group expect to be well positioned to take advantage of strategic opportunities in the future. The spins are tax free to both Scripps and Journal shareholders. For Scripps, the spin of the newspaper business is a nontaxable event. For Journal, the spin will create a corporate level tax in the range of approximately \$25 to \$35 million. This liability will be a liability of the subsidiary of Scripps

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into which Journal will be merged in the broadcast merger. Journal Media Group will get the benefit of the asset basis step-up for the Journal newspaper assets.

**Broader Scale.** The combined broadcast company will be the fifth largest independent television group in the U.S., reaching approximately 18% of U.S. TV households. The increased size is expected to allow it to obtain greater retransmission revenue, increase its share of national, political and digital advertising revenue, obtain favorable syndicated programming arrangements, roll out its digital and in-house programming strategies across a broader footprint and generally obtain greater operating synergies.

**Increased Focus.** The combined pure-play newspaper company will have a focused team to assist it to stay competitive in the local markets and to navigate the ongoing transformation of the newspaper industry. This company will have no initial funded debt and no significant unfunded qualified pension liabilities, allowing it the potential to grow through investments or acquisitions. Separation of the broadcast media and print media businesses also allows each business to pursue its own strategies and compensate its officers and employees competitively in their respective industries.

**Relieving Regulatory Restrictions.** Separating the newspaper and broadcast assets allows each ongoing company to pursue strategic acquisitions in certain markets unencumbered by the current cross-ownership restrictions.

**Diversification.** On a standalone basis, Scripps has 21 broadcast television stations in 14 markets, with 11 stations affiliated with ABC, 3 stations affiliated with NBC, 1 MyNetwork affiliate, 5 stations affiliated with Azteca America and 1 independent station. The majority of Scripps' stations are located in the southeast, midwest and southwest. Effective with the closing, the combined broadcast company will have 34 television stations in 24 markets and 35 radio stations in 8 markets (5 radio markets overlap with the television markets for a total of 27 distinct markets).

**Digital Strategy.** With the increased scale in the broadcast company, Scripps has the opportunity to leverage its digital strategy across a broader footprint, taking advantage of the scale that affords. It will remain committed to developing market-leading digital media brands in each of the television and radio markets through the deployment of best-in-class web, mobile and over-the-top television products. The broadcast company will continue to be highly experimental with new business models around paid content and bundles, loyalty programs and consumer data. It will continue to look for opportunities to build or buy into businesses that fit within its mission, while allowing it to tackle audiences and ecosystems where it might profit from the disruption. The newspaper company intends to further develop its relationship with consumers, particularly around bundles and sharing best practices and knowledge among its publications as it navigates the ongoing transformation of the publishing business.

**Expected Synergies.** There are expected to be approximately \$35 million of combined synergies, reflecting both companies' ability to operate with a more efficient cost structure. The transaction is expected to be accretive to free cash flow and create long-term value for shareholders

The following factors were considered by the Scripps' Board of Directors in their determination and recommendation:

• the extensive analysis, due diligence and interaction with Journal management, all of which informed management's recommendation of these proposed transactions;

• lengthy discussions and question and answer sessions with Wells Fargo Securities acting as the company's financial advisor;

• the opinion of Wells Fargo Securities as to the fairness, from a financial point of view, (i) to Scripps of the broadcast exchange ratio pursuant to the master agreement and (ii) to holders of Scripps common shares who receive shares of

Scripps Spinco common stock pursuant to the Scripps newspaper spin-off of the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement (see “The Transactions - Opinions of Scripps Financial Advisor ” beginning on page 72 of this joint proxy statement/prospectus),

• the estimated resulting respective shareholder ownership percentages and the fixed nature of the ownership ratios, which will not be subject to changing market prices;

• the fact that the Scripps family would have continuing control of the broadcast company;

• the one time cash dividend of \$60.0 million to Scripps shareholders;

the continuation of Rich Boehne as Chairman and CEO of Scripps;

the strong support of the Scripps family, with approval of an amendment to the family agreement to exclude the shares of Journal Media Group common stock acquired by family shareholders from being subject to the Family Agreement;

termination fee provisions including a termination fee in lieu of specific performance, sufficient in the view of the Board of Directors to provide incentive to complete the transactions;

the Board of Directors' belief that the transactions result in two strong, economically-sustainable businesses more focused on their respective industries;

the fact that Tim Stautberg has agreed to be the President and Chief Executive Officer of Journal Media Group;

- the stock-for-stock structure, which provides financial flexibility to pursue strategic goals and objectives, including potential future acquisitions; and

the high likelihood of the deal closing due to the small amount of anticipated regulatory issues and lack of market overlap.

These advantages were weighed against the following negative factors:

the inherent execution risk due to the length of time required for regulatory and other approvals;

the risk that the expected synergies may not be fully realized;

the risk that shareholders may threaten the consummation of the deal or that others may submit superior offers;

the inherent risk that market conditions may change, causing actual results to differ from projections;

the fact that there will be substantial costs incurred in conjunction with these transactions; and

the fact that there will be management attention focused on these transactions for a lengthy period of time away from ongoing operations.

With the assistance of its legal, financial and other advisors, Scripps conducted a review of the newspaper mergers and the other alternatives available to it, including maintaining the status quo or selling part or all of its newspaper business. Scripps' Board of Directors determined to pursue the transactions rather than any of the potential alternatives.

The discussion above of the factors considered by the Scripps Board of Directors is not meant to be exhaustive but is believed to include all material factors that the board considered. The Scripps Board of Directors did not quantify or attach any particular weight to the various factors that it considered, and views its decision as being based on the totality of the information it considered. In the judgment of Scripps' Board of Directors, the benefits of the transactions outweigh the potential risks and costs described above.

Opinions of Scripps' Financial Advisor

For purposes of this description of the opinions of Scripps' financial advisor, we refer to the:

“Scripps newspaper exchange ratio” as the 0.2500 of a share of Journal Media Group common stock to be issued in the Scripps newspaper merger for each share of Scripps Spinco common stock received by Scripps shareholders in the Scripps newspaper spin-off; and

• “broadcast exchange ratio” as the issuance by Scripps pursuant to the broadcast merger of 0.5176 of a Scripps class A common share to Journal shareholders for each share of Journal common stock.

Scripps retained Wells Fargo Securities to act as its financial advisor in connection with a possible transaction involving Scripps and Journal. In connection with this engagement, the Board of Directors of Scripps requested that Wells



Fargo Securities provide its opinion as to the fairness, from a financial point of view, (i) to Scripps of the broadcast exchange ratio pursuant to the master agreement and (ii) to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off of the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement. In selecting Wells Fargo Securities as its financial advisor, Scripps considered, among other things, the fact that Wells Fargo Securities is a widely recognized investment banking firm with substantial experience advising companies in the media and communications industry and has familiarity with Scripps and Journal and has substantial experience providing strategic advisory services in similar transactions. Wells Fargo Securities, as part of its investment banking business, is continuously engaged in the evaluation of businesses and debt and equity securities in connection with mergers and acquisitions, underwritings, private placements and other securities offerings, senior credit financings, and general corporate advisory services.

On July 30, 2014, Wells Fargo Securities delivered written opinions to the Board of Directors of Scripps to the effect that, as of July 30, 2014, and based on and subject to various assumptions made, procedures followed, matters considered and limitations on the review undertaken by Wells Fargo Securities in connection with the opinions, the experience of its investment bankers and other factors it deemed relevant, (i) the broadcast exchange ratio pursuant to the master agreement was fair, from a financial point of view, to Scripps and (ii) the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement was fair, from a financial point of view, to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off. The issuance of the opinions of Wells Fargo Securities was approved by an authorized committee of Wells Fargo Securities.

The full text of the written opinions of Wells Fargo Securities sets forth, among other things, assumptions made, procedures followed, matters considered and limitations on the review undertaken by Wells Fargo Securities in connection with such opinions. This written opinions are attached as Annex D to this joint proxy statement/prospectus and are incorporated by reference in their entirety into this joint proxy statement/prospectus. The following summary is qualified in its entirety by reference to the full text of the opinions. Wells Fargo Securities provided its opinions for the information and use of the Board of Directors of Scripps in connection with its evaluation of the transactions. Wells Fargo Securities' opinions did not and do not constitute a recommendation as to how any holder of shares of Scripps common voting shares should vote with respect to the issuance of shares of Scripps class A common shares in the broadcast merger pursuant to the transactions and the master agreement or any other matter. Except as described in this summary, Scripps imposed no instructions or limitations on the investigations made or procedures followed by Wells in rendering its opinion.

In arriving at its opinions, Wells Fargo Securities, among other things:

Reviewed a draft, dated July 29, 2014, of the master agreement, including the financial terms thereof;

Reviewed certain business, financial and other information regarding Journal, Journal's newspaper business (the "Journal newspaper business") and Journal's television and radio broadcast business (the "Journal broadcast business") that was publicly available or was furnished to Wells Fargo Securities by Journal or Scripps;

Reviewed certain financial projections for Journal, the Journal newspaper business and the Journal broadcast business prepared by the management of Journal;

Reviewed certain financial projections for Journal, the Journal newspaper business and the Journal broadcast business prepared by the management of Scripps (the "Journal projections");

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Discussed with the managements of Journal and Scripps the operations and prospects of Journal, the Journal newspaper business and the Journal broadcast business, including the historical financial performance and trends in the results of operations of Journal, the Journal newspaper business and the Journal broadcast business;

Reviewed certain business, financial and other information regarding Scripps, Scripps' newspaper business (the "Scripps newspaper business") and Scripps' television broadcast business (the "Scripps broadcast business") that was publicly available or was furnished to Wells Fargo Securities by Scripps;

- Reviewed certain financial projections for Scripps, the Scripps newspaper business and the Scripps broadcast business prepared by the management of Scripps (the "Scripps projections");

Discussed with the management of Scripps the operations and prospects of Scripps, the Scripps newspaper business and the Scripps broadcast business, including the historical financial performance and trends in the results of operations of Scripps, the Scripps newspaper business and the Scripps broadcast business;

Reviewed certain projections of the synergies and cost savings expected to result from the broadcast merger prepared by the management of Scripps (the “broadcast synergies projections”);

Reviewed certain projections of the synergies and cost savings expected to result from the Newspaper Mergers prepared by the management of Scripps (the “newspaper synergies projections”);

Discussed with the management of Scripps the strategic rationale for the transactions;

Compared certain business, financial and other information regarding Journal, the Journal newspaper business, the Journal broadcast business, Scripps, the Scripps newspaper business and the Scripps broadcast business that was publicly available or was furnished to Wells Fargo Securities by the respective managements of Journal and Scripps with publicly available business, financial and other information regarding certain publicly traded companies that Wells Fargo Securities deemed relevant;

- Compared selected proposed financial terms of the master agreement with the financial terms of certain other business combinations and transactions that Wells Fargo Securities deemed relevant;

Prepared a discounted cash flow analysis of the Journal newspaper business and the Journal broadcast business based upon the Journal projections, as well as other assumptions discussed with and confirmed as reasonable by the management of Scripps;

Prepared a discounted cash flow analysis of the Scripps newspaper business and the Scripps broadcast business based upon the Scripps projections, as well as other assumptions discussed with and confirmed as reasonable by the management of Scripps; and

Considered other information such as financial studies, analyses and investigations, as well as financial, economic and market criteria that Wells Fargo Securities deemed relevant.

In connection with its review, Wells Fargo Securities assumed and relied upon the accuracy and completeness of the financial and other information provided, discussed with or otherwise made available to it, including all accounting, tax and legal information, and Wells Fargo Securities did not make (and did not assume any responsibility for) any independent verification of such information. Wells Fargo Securities assumed, with the consent of the Board of Directors of Scripps, that neither the management of Journal nor of Scripps was aware of any facts or circumstances that would make such information inaccurate or misleading in any way meaningful to the analysis of Wells Fargo Securities. With respect to the financial forecasts and estimates utilized in Wells Fargo Securities’ analyses, including the Journal projections, the Scripps projections, the broadcast synergies projections and the newspaper synergies projections, Wells Fargo Securities assumed, with the consent of the Board of Directors of Scripps, that they were reasonably prepared and reflected the best current estimates, judgments and assumptions of the management of Scripps as to the future financial performance of Journal, the Journal newspaper business, the Journal broadcast business, Scripps, the Scripps newspaper business and the Scripps broadcast business and the synergies expected to result from the transactions. Wells Fargo Securities assumed no responsibility for, and expressed no view as to, such forecasts or estimates or the judgments or assumptions upon which they are based. Wells Fargo Securities also assumed that there were no material changes in the condition (financial or otherwise), results of operations, business or prospects of Journal, the Journal newspaper business, the Journal broadcast business, Scripps, the Scripps newspaper business or the Scripps broadcast business since the date of the last financial statements provided to Wells

Fargo Securities. In arriving at its opinions, Wells Fargo Securities did not conduct any physical inspection or appraisals of the assets or liabilities (contingent or otherwise) of Journal, the Journal newspaper business, the Journal broadcast business, Scripps, the Scripps newspaper business or the Scripps broadcast business.

In rendering its opinions, Wells Fargo Securities assumed, with the consent of the Board of Directors of Scripps, that the final form of the master agreement, when signed by the parties thereto, would not differ from the draft reviewed by it in any respect material to its analysis or opinion, that the transactions and financings contemplated to be undertaken by Scripps in connection with the transactions would be consummated in accordance with the terms described in the master agreement and in compliance with all applicable laws, without waiver, modification or amendment of any material terms or conditions, and that in the course of obtaining any necessary legal, regulatory or third party consents or approvals for the transactions or such contemplated financings, no delays, limitations, conditions or restrictions would be imposed or actions would be taken that

would have an adverse effect on Journal, the Journal newspaper business, the Journal broadcast business, Scripps, the Scripps newspaper business or the Scripps broadcast business or the expected benefits of the transactions in any way meaningful to Wells Fargo Securities' analysis. Wells Fargo Securities' opinions were necessarily based on economic, market, financial and other conditions and the information made available to it as of the date hereof. Although subsequent developments may affect these opinions, Wells Fargo Securities does not have any obligation to update, revise or reaffirm these opinions.

Wells Fargo Securities' opinions only address the fairness, from a financial point of view, (i) to Scripps of the broadcast exchange ratio pursuant to the master agreement and (ii) to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off of the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement, in each case, to the extent expressly specified in its opinions, and does not address any other terms or aspects of the transactions, including, without limitation, the form or structure of the transactions, any tax or accounting matters relating to the transactions, the allocation of the consideration in the broadcast merger between the holders of shares of Journal class A common stock and the holders of shares of Journal class B common stock or otherwise, any financing arrangements or any aspect or implication of any other agreement or arrangement entered into in connection with or contemplated by the transactions or otherwise. In addition, Wells Fargo Securities' opinions do not address the fairness of the amount or nature of, or any other aspects relating to, any compensation to be received by any officers, directors or employees of any parties to the transactions, or class of such persons, relative to the broadcast exchange ratio or otherwise. Wells Fargo Securities' opinions do not express any opinion as to the prices at which shares of Journal Media Group common stock, Scripps class A common shares or Journal class A common stock will trade at any time. Wells Fargo Securities' opinions do not address the merits of the underlying decision by Scripps to enter into the master agreement or the relative merits of the transactions or contemplated financings compared with other business strategies or transactions available or that have been or might be considered by the management or the Board of Directors of Scripps or in which Scripps might engage.

In connection with rendering its opinions, Wells Fargo Securities performed certain financial, comparative and other analyses as summarized below. This summary is not a complete description of the financial analyses performed and factors considered in connection with such opinions. In arriving at its opinions, Wells Fargo Securities made its determinations as to the fairness, from a financial point of view, (i) to Scripps of the broadcast exchange ratio pursuant to the master agreement and (ii) to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off of the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement, in each case, on the basis of various financial and comparative analyses taken as a whole. The preparation of a financial opinion is a complex process and involves various determinations as to the most appropriate and relevant methods of financial and comparative analyses and the application of those methods to the particular circumstances. Therefore, a financial opinion is not readily susceptible to summary description.

In arriving at its opinions, Wells Fargo Securities did not attribute any particular weight to any single analysis or factor considered but rather made qualitative judgments as to the significance and relevance of each analysis and factor relative to all other analyses and factors performed and considered and in the context of the circumstances of the particular transaction. Accordingly, the analyses must be considered as a whole, as considering any portion of such analyses and factors, without considering all analyses and factors as a whole, could create a misleading or incomplete view of the process underlying such opinions. The fact that any specific analysis has been referred to in the summary below is not meant to indicate that such analysis was given greater weight than any other analysis referred to in the summary. No company, business or transaction reviewed is identical to Journal or Scripps or the transactions. An evaluation of these analyses is not entirely mathematical; rather, the analyses involve complex considerations and judgments concerning financial and operating characteristics and other factors that could affect the public trading or other values of the companies, business segments or transactions reviewed.

In performing its analyses, Wells Fargo Securities considered industry performance, general business and economic conditions and other matters existing as of July 25, 2014, many of which are beyond the control of Journal and Scripps. None of Journal, Scripps or Wells Fargo Securities or any other person assumes responsibility if future results are different from those discussed whether or not any such difference is material. Any estimates contained in these analyses and the ranges of valuations resulting from any particular analysis are not necessarily indicative of actual values or predictive of future results or values, which may be significantly more or less favorable than as set forth below. In addition, analyses relating to the value of businesses or securities do not purport to be appraisals or necessarily reflect the prices at which businesses or securities may actually be sold or acquired. Accordingly, the assumptions and estimates used in, and the results derived from, the following analyses are inherently subject to substantial uncertainty.

The following is a summary of the material financial analyses provided on July 30, 2014 to the Board of Directors of Scripps by Wells Fargo Securities in connection with its opinions. Certain financial analyses summarized below include information presented in tabular format. In order to fully understand the financial analyses, the tables must be read together

with the text of each summary, as the tables alone do not constitute a complete description of the financial analyses. Considering the data in the tables below without considering the full narrative description of the financial analyses, including the methodologies and assumptions underlying the analyses, could create a misleading or incomplete view of such financial analyses.

## Broadcast Ownership Analysis

### Financial Analyses of the Scripps Broadcast Business

**Selected Publicly Traded Companies Analysis.** Using publicly available information, equity research, and the Scripps projections, Wells Fargo Securities compared certain financial and other information and financial multiples relating to the Scripps broadcast business to corresponding financial and other information and financial multiples (pro forma for all announced and closed acquisitions) for certain publicly traded television companies that Wells Fargo Securities, using its professional judgment and expertise, deemed comparable to the Scripps broadcast business. Although none of these companies are directly comparable to the Scripps broadcast business in all respects, Wells Fargo Securities selected these companies because they are publicly traded companies with operations that, for purposes of this analysis, may be considered similar to certain operations of the Scripps broadcast business. The companies included in the selected publicly traded companies analysis for the Scripps broadcast business were:

Gray Television, Inc.

Media General, Inc.

Nexstar Broadcasting Group, Inc.

Sinclair Broadcast Group, Inc.

Wells Fargo Securities reviewed, among other information, enterprise values of the selected companies, calculated as market value of equity based on closing stock prices on July 25, 2014, plus face value of net debt, capital leases, preferred stock, and minority interest, as a multiple of the average of calendar year 2014 and calendar year 2015 estimated earnings before interest, taxes, depreciation, and amortization, which is referred to in this joint proxy statement/prospectus as “EBITDA.” Wells Fargo Securities also reviewed adjusted enterprise values of the selected companies, calculated as enterprise values as defined above plus underfunded pension and other post-retirement plan liabilities, as a multiple of the average of calendar year 2014 and calendar year 2015 estimated earnings before interest, taxes, depreciation, amortization, and pension and other post-retirement plan expense, which is referred to in this joint proxy statement/prospectus as “EBITDAP.”

Based on these analyses and utilizing its professional judgment and experience, Wells Fargo Securities then applied selected ranges of enterprise value and adjusted enterprise values to the average of calendar year 2014 and calendar year 2015 estimated EBITDA multiples and EBITDAP multiples, respectively, of 9.5x to 10.75x, derived from the analyses of the selected companies, to the Scripps broadcast business’ average of calendar year 2014 and calendar year 2015 estimated EBITDA and EBITDAP, respectively. Financial data of the selected companies were based on public filings, equity research, and common stock closing prices on July 25, 2014. Financial data of the Scripps broadcast business were based on the Scripps projections, net debt as of June 30, 2014 pro forma for the Scripps special dividend and underfunded pension and other post-retirement plan liabilities as of December 31, 2013, common stock closing prices on July 25, 2014, and other publicly available information. Based upon the Scripps broadcast business’ average of calendar year 2014 and calendar year 2015 estimated EBITDA and EBITDAP, respectively, assuming fully diluted shares outstanding of 58.914 million, this analysis indicated an implied per share equity reference range for the Scripps broadcast business of \$12.54 to \$14.56 and \$12.43 to \$14.57, respectively.

**Discounted Cash Flow Analysis.** Wells Fargo Securities conducted a discounted cash flow analysis for the Scripps broadcast business for the purpose of determining an implied fully diluted equity value per share as of June 30, 2014. A discounted cash flow analysis is a method of evaluating an asset using estimates of the future unlevered free cash flows generated by assets and taking into consideration the time value of money with respect to those future cash

flows by calculating their “present value.” “Present value” refers to the current value of one or more future unlevered free cash flows from the asset, which is referred to as that asset’s cash flows, and is obtained by discounting those cash flows back to the present using a discount rate that takes into account macro-economic assumptions and estimates of risk, the opportunity cost of capital, capitalized returns and other appropriate factors. “Terminal value” refers to the capitalized value of all cash flows from an asset for periods beyond the final forecast period. Wells Fargo Securities calculated the value of the unlevered free cash flows that the Scripps broadcast business is expected to generate from July 1, 2014 through December 31, 2019 based on the Scripps projections. Wells Fargo Securities also calculated a range of terminal values for the Scripps broadcast business at the end of the five and a half year period ending December 31, 2019 by applying terminal multiples ranging from 9.50x to 10.75x, selected based on Wells Fargo Securities’ experience and professional judgment, to the average of calendar year 2019 and



calendar year 2020 estimated EBITDAP. The unlevered free cash flows and range of terminal values were then discounted to present value using a range of discount rates from 7.50% to 9.25%, which were chosen by Wells Fargo Securities based on its experience and professional judgment taking into account an analysis of the weighted average cost of capital of the Scripps broadcast business and comparable companies which Wells Fargo Securities deemed to be relevant to its analysis, to arrive at a range of illustrative adjusted enterprise values of the Scripps broadcast business. Wells Fargo Securities then adjusted the range of illustrative adjusted enterprise values of the Scripps broadcast business by subtracting net debt as of June 30, 2014 pro forma for the Scripps special dividend, underfunded pension and other post-retirement plan liabilities as of December 31, 2013, to arrive at a range of implied equity values for the Scripps broadcast business. Wells Fargo Securities then divided this range of implied equity values by the number of fully diluted shares outstanding of 58.914 million to arrive at an implied per share equity reference range for the Scripps broadcast business of \$24.36 to \$29.81.

#### Financial Analyses of the Journal Broadcast Business

**Selected Publicly Traded Companies Analysis.** Using publicly available information and the Journal projections, Wells Fargo Securities compared certain financial and other information and financial multiples (pro forma for all announced and closed acquisitions) relating to the Journal broadcast business to corresponding financial and other information and financial multiples for certain publicly traded television and radio companies that Wells Fargo Securities, using its professional judgment and expertise, deemed comparable to the Journal broadcast business. Although none of these companies is directly comparable to the Journal broadcast business in all respects, Wells Fargo Securities selected these companies because they are publicly traded companies with operations that, for purposes of this analysis, may be considered similar to certain operations of the Journal broadcast business. The television broadcasting and radio broadcasting companies included in the selected publicly traded companies analysis for the Journal broadcast business were:

#### Television Broadcasting:

- Gray Television, Inc.
- Media General, Inc.
- Nexstar Broadcasting Group, Inc.
- Sinclair Broadcast Group, Inc.

#### Radio Broadcasting:

- Beasley Broadcast Group, Inc.
- Cumulus Media Inc.
- Entercom Communications Corp.
- Radio One, Inc.
- Saga Communications, Inc.
- Salem Communications Corporation

Wells Fargo Securities reviewed, among other information, enterprise values and adjusted enterprise values in the case of television broadcasting, of the selected companies, calculated as market value of equity based on closing stock prices on July 25, 2014, plus face value of net debt, capital leases, preferred stock, and minority interest, (i) in the case of the selected television broadcasting companies, as a multiple of the average of calendar year 2014 and calendar year 2015 estimated EBITDA, and as a multiple of the average of calendar year 2014 and calendar year 2015 estimated EBITDAP, and (ii) in the case of the selected radio broadcasting companies, as a multiple of calendar year 2014 estimated EBITDA.

Based on these analyses and utilizing its professional judgment and experience, Wells Fargo Securities then applied selected ranges of enterprise value and adjusted enterprise values to the average of calendar year 2014 and calendar year 2015 estimated EBITDA and EBITDAP multiples of 9.5x to 10.75x, derived from the analyses of the selected companies, to the Journal Television broadcast business' average of calendar year 2014 and calendar year 2015 estimated EBITDA and EBITDAP, and selected ranges of enterprise value to calendar year 2014 EBITDA multiples

of 8.0x to 9.0x, derived from the analyses of the selected companies, to the Journal Radio broadcast business' calendar year 2014 estimated EBITDA. Financial data of the selected companies were based on public filings, equity research, and common stock closing prices on July 25, 2014. Financial data of the Journal broadcast business were based on the Journal projections, net debt as of June 30, 2014 per Scripps management pro forma for the \$10 million cash contribution to Journal Media Group, certain underfunded pension and other post-retirement plan liabilities as of December 31, 2013, common stock closing prices on July 25, 2014 and other publicly available information. Based upon the Journal broadcast business' calendar year 2014 and calendar year 2015 estimated EBITDA and EBITDAP, this analysis indicated an implied per share equity reference range for the Journal broadcast business of \$9.63 to \$11.31 and \$9.03 to \$10.77, respectively.

Selected Transactions Analysis. Utilizing publicly available information and equity research, Wells Fargo Securities analyzed certain information relating to the following selected transactions involving television and radio companies announced since January 2013. Although none of the companies involved in the selected transactions are directly comparable to the Journal broadcast business in all respects, nor are any of the selected transactions directly comparable to the broadcast merger in all respects, Wells Fargo Securities chose the transactions in the selected transactions analysis because the companies that participated in the selected transactions are companies with results, market size or operations that, for the purposes of analysis, may be considered similar to certain of the results, market size or operations of the Journal broadcast business.

Target (Television)	Acquiror	Announcement Date
London Broadcasting Company	Gannett Co.	May 14, 2014
LIN Media	Media General	March 21, 2014
Granite Broadcasting	Quincy	February 11, 2014
Gannett Co.	Meredith	December 23, 2013
Hoak Media	Gray Television	November 20, 2013
Allbritton Communications	Sinclair Television Group	July 29, 2013
LocalTV	Tribune	July 1, 2013
Belo Corporation	Gannett Co.	June 13, 2013
Media General	New Young Broadcasting	June 6, 2013
Communications Corp. of America	Nexstar Broadcasting Group	April 24, 2013
Fisher Communications	Sinclair Broadcasting	April 11, 2013
Barrington Broadcasting Group	Sinclair Broadcasting	February 28, 2013

Target (Radio)	Acquiror	Announcement Date
Wilks Broadcast Group	Steel City Media	June 12, 2014
South Central Communications	Midwest Communications	May 28, 2014
Qantum Communications	Connoisseur Media	May 14, 2014
Three Eagles Communications	Digity, LLC (Palm Beach Broadcasting)	May 5, 2014
Main Line Broadcasting	Alpha Media	April 17, 2014
YMF Media (Yucaipa / Fortress Funds)	Emmis Communications	February 11, 2014
Cumulus Media Inc.	Merlin Media	January 3, 2014
Border Media Business Trust	L&L Broadcasting	October 14, 2013
NextMedia Group, Inc.	Digity (Palm Beach Broadcasting)	October 10, 2013
Cumulus Media	Townsquare Media	August 30, 2013
Sandusky Radio	Hubbard Broadcasting	July 16, 2013
Cox Enterprises	Connoisseur Media	February 13, 2013
Cox Enterprises	Summit Media Corp	February 12, 2013

For each of the selected transactions, some of which are select assets of the target company and not the whole company, Wells Fargo Securities reviewed and analyzed, among other things, transaction value, (i) in the case of the selected television broadcasting transactions, as a multiple of the average of the target company's estimated one year back- and one year forward-EBITDA, and (ii) in the case of the selected radio broadcasting transactions, as a multiple of the target company's latest 12 months EBITDA, or, where such information was unavailable, as a multiple of the target company's estimated EBITDA as provided in news articles and third party industry databases, such as SNL Kagan. Based on these analyses and utilizing its professional judgment and experience, Wells Fargo Securities then applied a selected range of EBITDA multiples of 9.5x to 12.0x derived from the selected transactions to the Journal Television broadcast business' average of calendar year 2014 and calendar year 2015 estimated EBITDA, and a selected range of EBITDA multiples of 7.5x to 8.5x derived from the selected transactions to the Journal Radio broadcast business' calendar year 2014 estimated EBITDA. Financial data of the selected transactions were based on

public filings and other publicly available information at the time of announcement of the relevant transaction. Financial data of the Journal broadcast business were based on the Journal projections, net debt as of June 30, 2014 per Scripps management pro forma for the \$10 million cash contribution to Journal Media Group, public filings and

other publicly available information. This analysis indicated an implied per share equity reference range for Journal broadcast business of \$9.47 to \$12.51.

**Discounted Cash Flow Analysis.** Wells Fargo Securities conducted a discounted cash flow analysis for the Journal broadcast business for the purpose of determining an implied fully diluted equity value per share as of June 30, 2014. Wells Fargo Securities calculated the value of the unlevered free cash flows that the Journal broadcast business is expected to generate from July 1, 2014 through December 31, 2019 based on the Journal projections. Wells Fargo Securities also calculated a range of terminal values for the Journal broadcast business at the end of the five and a half year period ending December 31, 2019 by applying terminal multiples ranging from 9.20x to 10.50x, selected based on Wells Fargo Securities' experience and professional judgment, to blended estimated 2019/2020 EBITDAP. The unlevered free cash flows and range of terminal values were then discounted to present value using a range of discount rates from 7.6% to 9.4%, which were chosen by Wells Fargo Securities based on its experience and professional judgment taking into account an analysis of the weighted average cost of capital of the Journal broadcast business and comparable companies which Wells Fargo Securities deemed to be relevant to its analysis, to arrive at a range of illustrative adjusted enterprise values of the Journal broadcast business. Wells Fargo Securities then adjusted the range of illustrative adjusted enterprise values of the Journal broadcast business by subtracting net debt as of June 30, 2014 per Scripps management pro forma for the \$10 million cash contribution to Journal Media Group and certain underfunded pension and other post retirement plans as of December 31, 2013 to arrive at a range of implied equity values for the Journal broadcast business. Wells Fargo Securities then divided this range of implied equity values by the number of fully diluted shares outstanding of 51.106 million to arrive at an implied per share equity reference range for the Journal broadcast business of \$11.30 to \$14.08.

**Relative Ownership Analysis.** A relative ownership analysis measures each of the merging companies' relative equity values to selected historical and projected operating metrics on a per share exchange ratio basis. In assessing the relative ownership analysis, Wells Fargo Securities derived values for each of the Journal broadcast business and Scripps broadcast business using the valuation methodologies, including the selected public companies analysis, selected transaction analysis, and discounted cash flow analysis, set forth above. Each of these methodologies was used to generate implied valuation ranges for the Journal broadcast business and the Scripps broadcast business. The low end of the implied exchange ratio of Journal common stock into Scripps class A common shares in the broadcast merger was calculated using the Journal broadcast business' lowest implied equity value for the relevant metric over the Scripps broadcast business' highest implied equity value for the relevant metric; the high end of the implied exchange ratio is calculated using the Journal broadcast business' highest implied equity value for the relevant metric over the Scripps broadcast business' lowest implied equity value for the relevant metric. The following table outlines the implied broadcast exchange ratios derived using each of these methodologies.

	Exchange Ratio Range	
	Low	High
Selected Public Companies Analysis Scripps broadcast business 2014E/2015P EBITDAP	0.6199x	0.8665x
Journal broadcast business 2014E/2015P EBITDAP		
Scripps broadcast business 2014E/2015P EBITDA	0.6613x	0.9019x
Journal broadcast business 2014E/2015P EBITDA		
Scripps Public Companies Analysis/Journal Selected Transactions Analysis Scripps broadcast business 2014E/2015P EBITDA	0.6504x	0.9975x
Journal broadcast business 2014E/2015P EBITDA		
Discounted Cash Flow Analysis Scripps broadcast business	0.3791x	0.5779x
Journal broadcast business		

Newspaper Ownership Analysis

Financial Analyses of the Scripps Newspaper Business

Selected Publicly Traded Companies Analysis. Using publicly available information and the Scripps projections, Wells Fargo Securities compared certain financial and other information and financial multiples relating to the Scripps newspaper business to corresponding financial and other information and financial multiples for certain publicly traded newspaper companies that Wells Fargo Securities, using its professional judgment and expertise, deemed comparable to the Scripps newspaper business. Although none of these companies are directly comparable to the Scripps newspaper business in all respects, Wells Fargo Securities selected these companies because they are publicly traded companies with operations that, for purposes of this analysis, may be considered similar to certain operations of the Scripps newspaper business. The companies included in the selected publicly traded companies analysis for the Scripps newspaper business were:

• A. H. Belo Corporation

• Lee Enterprises, Incorporated

• New Media Investment Group Inc.

• The McClatchy Company

• The New York Times Company

Wells Fargo Securities reviewed, among other information, enterprise values of the selected companies, calculated as market value of equity based on closing stock prices on July 25, 2014, plus face value of net debt, capital leases, preferred stock, and minority interest, and less equity investments, as a multiple of calendar year 2014 estimated "EBITDA."

Based on these analyses and utilizing its professional judgment and experience, Wells Fargo Securities then applied selected ranges of enterprise value/calendar year 2014 estimated EBITDA multiple of 5.0x to 6.5x, derived from the

analyses of the selected companies, to the Scripps newspaper business calendar year 2014 estimated EBITDA. Financial data of the selected companies were based on public filings, equity research, and common stock closing prices on July 25, 2014. Financial

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data of the Scripps newspaper business were based on the Scripps projections, common stock closing prices on July 25, 2014 and other publicly available information. Based upon the Scripps newspaper business calendar year 2014 estimated EBITDA, assuming fully diluted shares outstanding of 58.610 million, this analysis indicated an implied per share equity reference range for Scripps newspaper business of \$2.18 to \$2.84.

Discounted Cash Flow Analysis. Wells Fargo Securities conducted a discounted cash flow analysis for the Scripps newspaper business for the purpose of determining an implied fully diluted equity value per share as of June 30, 2014. Wells Fargo Securities calculated the value of the unlevered free cash flows that the Scripps newspaper business is expected to generate from July 1, 2014 through December 31, 2019 based on the Scripps projections. Wells Fargo Securities also calculated a range of terminal values for the Scripps newspaper business at the end of the five and a half year period ending December 31, 2019 by applying terminal multiples ranging from 5.00x to 6.50x, selected based on Wells Fargo Securities' experience and professional judgment, to estimated 2019 EBITDA. The unlevered free cash flows and range of terminal values were then discounted to present value using a range of discount rates from 11.0% to 12.5%, which were chosen by Wells Fargo Securities based on its experience and professional judgment taking into account an analysis of the weighted average cost of capital of the Scripps newspaper business and comparable companies which Wells Fargo Securities deemed to be relevant to its analysis, to arrive at a range of illustrative enterprise values of the Scripps newspaper business. Since the Scripps newspaper business' illustrative enterprise values are equivalent to its implied equity values per Scripps management's assumption of zero debt and no qualified underfunded pension liability, Wells Fargo Securities divided this range of implied equity values by the number of fully diluted shares outstanding of 58.610 million to arrive at an implied per share equity reference range for the Scripps newspaper business of \$2.33 to \$2.85.

#### Financial Analyses of the Journal Newspaper Business

Selected Publicly Traded Companies Analysis. Using publicly available information and the Journal projections, Wells Fargo Securities compared certain financial and other information and financial multiples relating to the Journal newspaper business to corresponding financial and other information and financial multiples for certain publicly traded newspaper companies that Wells Fargo Securities, using its professional judgment and expertise, deemed comparable to the Journal newspaper business. Although none of these companies are directly comparable to the Journal newspaper business in all respects, Wells Fargo Securities selected these companies because they are publicly traded companies with operations that, for purposes of this analysis, may be considered similar to certain operations of the Journal newspaper business. The companies included in the selected publicly traded companies analysis for the Journal newspaper business were:

• A. H. Belo Corporation

• Lee Enterprises, Incorporated

• New Media Investment Group Inc.

• The McClatchy Company

• The New York Times Company

Wells Fargo Securities reviewed, among other information, enterprise values of the selected companies, calculated as market value of equity based on closing stock prices on July 25, 2014, plus face value of net debt, capital leases, preferred stock, and minority interest, and less equity investments, as a multiple of calendar year 2014 estimated EBITDA.

Based on these analyses and utilizing its professional judgment and experience, Wells Fargo Securities then applied selected ranges of enterprise value/calendar year 2014 estimated EBITDA multiple of 5.0x to 6.5x, derived from the analyses of the selected companies, to the Journal newspaper business calendar year 2014 estimated EBITDA.

Financial data of the selected companies were based on public filings, equity research, and common stock closing prices on July 25, 2014. Financial data of the Journal newspaper business were based on the Journal projections,



common stock closing prices on July 25, 2014 and other publicly available information. Based upon the Journal newspaper business calendar year 2014 estimated EBITDA, assuming fully diluted shares outstanding of 51.106 million, this analysis indicated an implied per share equity reference range for Journal newspaper business of \$2.41 to \$3.08.

Discounted Cash Flow Analysis. Wells Fargo Securities conducted a discounted cash flow analysis for the Journal newspaper business for the purpose of determining an implied fully diluted equity value per share as of June 30, 2014. Wells Fargo Securities calculated the value of the unlevered free cash flows that the Journal newspaper business is expected to generate from July 1, 2014 through December 31, 2019 based on the Journal projections. Wells Fargo Securities also calculated

a range of terminal values for the Journal newspaper business at the end of the five and a half year period ending December 31, 2019 by applying terminal multiples ranging from 5.0x to 6.5x, selected based on Wells Fargo Securities' experience and professional judgment, to estimated 2019 EBITDA. The unlevered free cash flows and range of terminal values were then discounted to present value using a range of discount rates from 11.0% to 12.5%, which were chosen by Wells Fargo Securities based on its experience and professional judgment taking into account an analysis of the weighted average cost of capital of the Journal newspaper business and comparable companies which Wells Fargo Securities deemed to be relevant to its analysis, to arrive at a range of illustrative enterprise values of the Journal newspaper business. Wells Fargo Securities then adjusted the range of illustrative enterprise values of the Journal newspaper business by adding the Journal newspaper business' net cash of \$10 million as of June 30, 2014 pro forma for the \$10 million cash contribution to arrive at a range of implied equity values for the Journal newspaper business. Wells Fargo Securities then divided this range of implied equity values by the number of fully diluted shares outstanding of 51.106 million to arrive at an implied per share equity reference range for the Journal newspaper business of \$2.09 to \$2.50.

Relative Ownership Analysis. In assessing the relative ownership analysis, Wells Fargo Securities derived values for each of the Journal newspaper business and the Scripps newspaper business using the valuation methodologies, including the selected public companies analysis and discounted cash flow analysis, set forth above. Each of these methodologies was used to generate implied Scripps newspaper exchange ratios based on the valuation ranges for the Journal newspaper business and the Scripps newspaper business. For each methodology, the calculation assumed an exchange ratio of Journal Spinco common stock into Journal Media Group common stock in the Journal newspaper merger of 0.1950x, which is the Journal newspaper exchange ratio contemplated in the master agreement. The low end of the implied exchange ratio of Scripps Spinco common stock into Journal Media Group common stock in the Scripps newspaper merger was calculated using the Scripps newspaper business' lowest implied equity value for the relevant metric over the Journal newspaper business' highest implied equity value for the relevant metric; the high end of the implied exchange ratio was calculated using the Scripps newspaper business' highest implied equity value for the relevant metric over the Journal newspaper business' lowest implied equity value for the relevant metric. The following table outlines the implied Scripps newspaper exchange ratios derived using each of these methodologies.

	Exchange Ratio Range	
	Low	High
Selected Public Companies Analysis		
Scripps newspaper business 2014E EBITDA	0.1384x	0.2295x
Journal newspaper business 2014E EBITDA		
Discounted Cash Flow Analysis		
Scripps newspaper business	0.1812x	0.2666x
Journal newspaper business		

#### Other Considerations

Wells Fargo Securities prepared the analyses described above for purposes of providing its opinions to the Board of Directors of Scripps as to the fairness, from a financial point of view, as of July 30, 2014, (i) to Scripps of the broadcast exchange ratio pursuant to the master agreement and (ii) to holders of Scripps common shares who receive shares of Scripps Spinco common stock pursuant to the Scripps newspaper spin-off of the Scripps newspaper exchange ratio in connection with the Scripps newspaper merger pursuant to the master agreement. The type and amount of consideration payable in the transactions were determined through negotiations among the Board of Directors and management of each of Scripps and Journal and their respective financial advisors. Wells Fargo Securities did not recommend any specific consideration to the Board of Directors of Scripps or state that any given consideration constituted the only appropriate consideration for the transactions. The decision to enter into the master agreement was solely that of the Board of Directors of Scripps. As described above, Wells Fargo Securities' opinions

and analyses were only one of many factors taken into consideration by the Board of Directors of Scripps in evaluating the transactions. Wells Fargo Securities' analyses summarized above should not be viewed as determinative of the views of the Board of Directors or management of Scripps with respect to the transactions.

#### Miscellaneous

Wells Fargo Securities is the trade name for certain capital markets and investment banking services of Wells Fargo & Company and its subsidiaries, including Wells Fargo Securities, LLC. Pursuant to an engagement letter between Scripps and Wells Fargo Securities, Scripps agreed to pay Wells Fargo Securities an aggregate fee of \$10 million, a portion of which was payable upon delivery of its opinions and the principal portion of which will be payable upon consummation of the transactions. Scripps has also agreed to reimburse certain of Wells Fargo Securities' expenses and to indemnify Wells Fargo Securities and certain related parties against certain liabilities that may arise out of the engagement.

Wells Fargo Securities and its affiliates provide a full range of investment banking and financial advisory services, securities trading and brokerage services and lending services in the ordinary course of business, for which Wells Fargo Securities and such affiliates receive customary fees. In that regard, Wells Fargo Securities or its affiliates in the past have provided, currently are providing, and in the future may provide, financial services to Scripps and its affiliates and Journal Media Group and its affiliates, respectively, for which Wells Fargo Securities and such affiliates have received and expect to receive fees, including (i) having acted as exclusive financial advisor to Scripps in connection with its acquisition of two television stations from Granite Broadcasting Corp., (ii) having acted as joint lead arranger and joint book-running manager, and a lender, under Scripps' \$275 million amended and restated revolving credit and term loan facility and (iii) having provided or providing certain treasury management services to Scripps. During the two year period prior to the date of its opinions, Wells Fargo Securities received compensation for investment banking services provided to Scripps and/or its affiliates of approximately \$1.1 million. In addition, Wells Fargo Securities anticipates that it or one of its affiliates will receive fees in connection with the Scripps refinancing. In the ordinary course of business, Wells Fargo Securities and its affiliates may actively trade or hold the securities or financial instruments of Scripps and Journal Media Group for its and their own account and for the accounts of customers and, accordingly, may at any time hold a long or short position in such securities or financial instruments. Wells Fargo Securities or its affiliates in the past have provided financial services to Journal and its affiliates for which Wells Fargo Securities and such affiliates have received fees, including having provided certain treasury management services. In the ordinary course of business, Wells Fargo Securities and its affiliates may actively trade or hold the securities or financial instruments of Journal for their respective own accounts and for the accounts of customers and, accordingly, may at any time hold a long or short position in such securities or financial instruments.

## Journal's Reasons for the Transactions and Recommendation of Journal's Board of Directors

At a meeting on July 30, 2014, the Journal Board of Directors unanimously determined that the master agreement and the transactions are advisable and fair to and in the best interests of Journal and its shareholders. Accordingly, the Journal Board of Directors has approved the transactions and recommends that Journal shareholders approve the proposals to be presented at the special meeting, including voting "FOR" the Journal spin-off proposal and "FOR" the Journal merger proposal.

In evaluating the master agreement and the transactions, the Journal Board of Directors consulted with Journal's senior management and outside legal and financial advisors and, in reaching its determination, considered a number of factors with respect to the transactions, including those matters discussed in "The Transactions - Background of the Transactions" and the factors listed below.

### Considerations and Factors Weighing For the Transactions

#### Strategic Considerations

The Journal Board of Directors considered a number of factors pertaining to the strategic rationale for the transactions, including the following:

- the Journal Board of Directors' understanding of the business, operations, financial condition, earnings and prospects of Journal, including Journal's prospects as an independent company based on its stand-alone business plan;

- the scope and results of Journal's due diligence of Scripps, which included a review of historical financial results and projections, existing agreements and legal and other matters;

- the expectation that the combinations of Journal and Scripps as contemplated by the transactions will result in broader scale and enhanced market valuation by creating two leading, industry-focused, publicly-traded companies, including a television and radio broadcast company that will constitute the fifth-largest independent TV group in the U.S., reaching 27 markets and 18% of U.S. television households and a newspaper publishing company that will be headquartered in Milwaukee and operate in 14 markets;

- the belief that both Scripps and Journal Media Group will be well-positioned with the financial capacity to make further investments and acquisitions with strong balance sheets and expected net leverage of approximately 2x for Scripps and no initial funded debt at Journal Media Group;

- the separation of the newspaper and broadcast business will allow each of Scripps and Journal Media Group's respective management teams to focus on the respective companies' core industry opportunities and challenges and to pursue strategic initiatives, including acquisitions, in certain markets unencumbered by current FCC cross-ownership restrictions;

- that there is no duplication of TV markets within the combined TV business and the expectation that the operating profits of the Scripps broadcasting assets would potentially improve from increased retransmission revenue fees in future years as compared to expected increases for Journal's TV station group on a stand-alone basis;

- the expectation that the combined broadcast company will have the opportunity to improve TV margins in attractive markets across the U.S., including stations in eight important political states - Arizona, Colorado, Florida, Michigan, Missouri, Nevada, Ohio and Wisconsin;

- the expectation that the combined broadcast company will become one of the largest owners of ABC-affiliated TV stations in the country by market reach, with 15 ABC affiliates;

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the expectation that the combined broadcast company will benefit from co-ownership of TV and radio stations in five markets and will be in a position to leverage high-quality journalism and Scripps' original television programming across a broader geographic station footprint;

the expectation that the combined broadcast company will be able to leverage Scripps' digital investment and strategy across a broader station footprint;

the belief that the combined newspaper company will be larger than Journal's newspaper business and better positioned competitively in the local markets in which it will operate and for the ongoing transformation of the newspaper industry with incremental financial capacity for investments;

the combined newspaper entity will include a more geographically diverse portfolio of strong local news and information brands in 14 attractive markets, including Naples, Florida; Florida's Treasure Coast; Knoxville, Tennessee; Memphis, Tennessee; and Milwaukee, Wisconsin;

the combined newspaper entity will begin operations with increased scale, a simplified capital structure, minimal pension liabilities and a balance sheet with \$10.0 million of cash and no initial funded debt;

Steven J. Smith, the current chairman of the Board of Directors and Chief Executive Officer of Journal, will become the non-executive Chairman of the Board of Journal Media Group and Jason R. Graham, the Senior Vice President of Finance and Chief Financial Officer of Journal, will become the Senior Vice President, Chief Financial Officer and Treasurer of Journal Media Group; and

both Journal and Scripps share in common rich histories and a deep commitment to public service through enterprise journalism which will allow the combined entities to build on the respective strong journalistic legacies of Journal and Scripps.

#### Shareholder Value; Financial Considerations

The Journal Board of Directors considered a number of factors pertaining to the value to be received by Journal shareholders pursuant to the transactions and other financial rationales for the transactions, including the following.

- the belief that the transactions presented a more favorable opportunity for Journal shareholders than the potential value that might be realized from other strategic alternatives available to Journal, including remaining an independent company or selling the company on a divisional or asset-by-asset basis, given the potential risks and uncertainties associated with pursuing such other strategic alternatives;

the consideration to be received for each outstanding share of Journal common stock and other terms of the master agreement resulted from extensive negotiations between Journal and its advisors and Scripps and its advisors, and the belief that the consideration to be received for each outstanding share of Journal common stock represented the highest per share consideration that could be negotiated with Scripps and its advisors;

the expected percentage ownership interests to be received by Journal shareholders following consummation of the transactions, and that the number of shares of each of Scripps and Journal Media Group to be received by Journal shareholders is fixed and not subject to downward adjustment or collar mechanisms;

- the expectation that Journal shareholders will benefit from the expected \$35 million of combined synergies and future growth potential and business performance of each of the new entities through the ownership of 31% of the combined broadcasting company and 41% of the combined newspaper company;

the expectation that the consideration to be received from the Journal spin-off and the Journal merger will result in tax-free consideration to Journal shareholders;

the historical and current market prices of Journal common stock and Scripps common shares;

the projected financial results of Journal and Scripps as stand-alone companies and the projected financial results of the combined newspaper entity and the combined broadcast company; and

the opinion, dated July 30, 2014, of Methuselah to Journal's Board of Directors as to the fairness, from a financial point of view and as of such date, of the Journal newspaper exchange ratio and the broadcast exchange ratio provided for in the newspaper merger and the broadcast merger, viewed as a single integrated transaction, to holders of Journal common stock collectively as a group, which opinion was based on and subject to the procedures followed, assumptions made, matters considered and qualifications and limitations



on the scope of review undertaken by Methuselah as more fully described in the section entitled “The Transactions - Opinion of Journal’s Financial Advisor.”

#### Terms of the Master Transaction Agreement and Other Considerations

The Journal Board of Directors considered the terms and conditions of the master agreement and a number of factors pertaining to the transactions, including the following:

the terms and conditions of the master agreement, including, but not limited to, the representations and warranties and covenants of the parties, the conditions to closing and the form and structure of the ownership of the combined broadcast company and the combined newspaper company, are fair and reasonable;

the terms of the master agreement provide that, under certain circumstances Journal, is permitted to participate in discussions with respect to, and furnish information in connection with, a bona fide alternative transaction proposal that the Journal Board of Directors concludes in good faith, based on the information then available and after consultation with a nationally recognized financial advisor and outside legal counsel, that such proposal constitutes or is reasonably likely to result in a superior proposal and that the Journal Board of Directors is permitted to (1) withdraw its approval or recommendation with respect to the master agreement in the event a superior proposal is received and (2) terminate the master agreement in order to accept a superior proposal if, in any of these cases, the Journal Board of Directors determines that a failure to change its recommendation or terminate the master agreement, as applicable, would be reasonably likely to violate its fiduciary duties, subject to compliance with the terms and conditions of the master agreement, which may include the payment of a break-up fee;

the break-up fee referred to above is equal to either 2.25% or 2.85% of the equity value of Journal on the day after the announcement of the transactions, each of which is a break-up fee amount that the Journal Board of Directors believed would not preclude other parties from presenting a competing proposal for Journal; and

Scripps’ commitment in the master agreement to use its reasonable best efforts to consummate the transactions, including Scripps’ commitment to obtain all regulatory approvals (subject to the terms and conditions of the master agreement).

#### Considerations and Factors Weighing Against the Transactions

The Journal Board of Directors also identified and considered the potential adverse impact of other factors weighing negatively against the transactions, including, but not limited to, the following:

the number of shares of each of Scripps and Journal Media Group to be received by Journal shareholders is fixed and Journal shareholders could be adversely affected by a decrease in the trading price of Scripps class A common shares or in the expected value of Journal Media Group following announcement of the transactions, and the master agreement does not provide Journal with a price-based termination right with respect to Scripps class A common shares;

there has not been any public market for Journal Media Group common stock prior to the transactions and it is not possible to predict how Journal Media Group common stock will perform following the transactions;

the expectation that the transactions will result in Journal incurring between \$25 and \$35 million of additional taxes with a future potential benefit to Journal Media Group over time due to a step-up in basis for Journal’s publishing assets;

the possibility that the consummation of the transactions may be delayed or not occur at all in the event of a failure of certain closing conditions to be satisfied, such as regulatory clearances;

the continued voting control of the Scripps Family and the receipt of Journal shareholders of non-voting common shares in Scripps;

- the integration challenges and restrictions on the conduct of Journals' business during the period between execution of the master agreement and consummation of the transactions, which may delay or prevent Journal from undertaking business opportunities that may arise during the term of the master agreement;

the substantial expenses expected to be incurred related to the transactions;

the challenges inherent in the combination of entities with the size and complexity of Journal and Scripps, including unforeseen difficulties in integrating operations and systems and difficulties in integrating employees;

forecasts of future results of operations and synergies are necessarily estimates based on assumptions, which may not be met or realized;

the possible disruption to Journal's business that may result from the announcement of the transactions and resulting distraction of management's attention from the daily operations of the business;

some of Journal's directors and officers may have interests that are different from, or in addition to, the interests of Journal shareholders generally, including the treatment of unvested Journal equity compensation in the case of our Chairman and Chief Executive Officer and other officers, potential service on the Journal Media Group board and the terms of the master agreement related to the indemnification of Journal's directors and officers against certain claims and liabilities;

the pendency of the transactions could adversely affect Journals' relationships with its subscribers, advertisers, broadcast networks, vendors and any other parties with which Journal has a business relationship, or pose difficulties in attracting and retaining key employees; and

the other potential risks described in the section titled "Risk Factors" beginning on page 32.

In view of the wide variety of factors considered in connection with its evaluation of the transactions and the complexity of these matters, the Journal Board of Directors did not consider it practical, nor did it attempt, to quantify, rank or otherwise assign relative weights to the different factors it considered in reaching its decision. In addition to the factors described above, the Journal Board of Directors also considered, and decided against, pursuing its strategic plan as an independent company and certain other strategic transactions, as alternatives to entering into the transactions with Scripps.

The discussion above is not meant to be exhaustive, but is believed to include all material factors that the Journal Board of Directors considered in making its determination. The Journal Board of Directors did not undertake to make any specific determination as to whether any particular factor, or any aspect of any particular factor, was favorable or unfavorable to its ultimate determination, but rather the Journal Board of Directors conducted an overall review of the factors described above. In considering the factors described above, individual members of Journal's Board of Directors may have given different weight to different factors.

It should be noted that this explanation of the reasoning of the Journal's Board of Directors and certain information presented in this section is forward-looking in nature and should be read in light of the factors discussed in the section titled "Cautionary Statement Regarding Forward-Looking Statements" beginning on page 49.

Opinion of Journal's Financial Advisor

Journal has retained Methuselah to act as Journal's financial advisor in connection with the transactions. As part of this engagement, Journal's Board of Directors requested that Methuselah evaluate the fairness, from a financial point of view, of the Journal newspaper exchange ratio and the broadcast exchange ratio provided for in the newspaper mergers and the broadcast merger, viewed as a single integrated transaction (collectively referred to as the "mergers" in this section), to holders of Journal common stock collectively as a group. On July 30, 2014, at a meeting of Journal's Board of Directors held to evaluate the mergers, Methuselah rendered to Journal's Board of Directors an oral opinion, confirmed by delivery of a written opinion dated July 30, 2014, to the effect that, as of that date and based upon and subject to the assumptions, factors and qualifications set forth in such opinion, the Journal newspaper exchange ratio

and the broadcast exchange ratio provided for in the mergers, viewed as a single integrated transaction, were fair, from a financial point of view, to holders of Journal common stock collectively as a group.

The full text of Journal's written opinion, dated July 30, 2014, to Journal's Board of Directors, which sets forth, among other things, the procedures followed, assumptions made, matters considered and qualifications and limitations on the scope of review undertaken by Methuselah in connection with its opinion, is attached to this joint proxy statement/prospectus as Annex E and is incorporated into this joint proxy statement/prospectus by reference. The description of Methuselah's

opinion set forth in this joint proxy statement/prospectus is qualified in its entirety by reference to the full text of such opinion. Methuselah's engagement and its opinion were for the benefit of Journal's Board of Directors (in its capacity as such) and Methuselah's opinion was rendered to Journal's Board of Directors in connection with its evaluation of the mergers from a financial point of view and did not address any other aspects of the mergers. Methuselah's opinion did not address the merits of the underlying decision of Journal to engage in the mergers or related transactions or alternative business strategies in which Journal might engage. Methuselah's opinion was not intended to and does not constitute a recommendation to any shareholder as to how such shareholder should vote or act with respect to the mergers, any related transactions or any other matter.

In connection with its opinion, Methuselah:

- reviewed the financial terms of a July 30, 2014 draft of the master agreement, referred to by Methuselah as the draft agreement;

- reviewed certain publicly available and other historical business and financial information relating to Journal's businesses and Scripps' businesses provided to or discussed with Methuselah by Journal and Scripps;

- reviewed various financial forecasts and other data provided by Journal and Scripps relating to Journal's businesses and Scripps' businesses (as approved, in the case of such forecasts and other data relating to Scripps' businesses, by the management of Journal);

- held discussions with members of the senior managements of Journal and Scripps with respect to the operations and prospects of Journal's businesses and Scripps' businesses;

- reviewed the projected cost savings and other benefits, including the amount and timing thereof, anticipated by the managements of Journal and Scripps to be realized from the mergers;

- reviewed historical stock prices of Journal class A common stock and Scripps class A common shares;

- reviewed public information with respect to certain other companies in lines of business Methuselah believed to be generally relevant in evaluating Journal's businesses and Scripps' businesses;

- reviewed the financial terms of certain transactions involving companies in lines of business Methuselah believed to be generally relevant in evaluating Journal's businesses and Scripps' businesses; and

- conducted such other financial studies, analyses and investigations as Methuselah deemed appropriate.

Methuselah's opinion, as set forth in its written opinion, dated July 30, 2014, to Journal's Board of Directors, related to the relative values of Journal's newspaper business and Scripps' newspaper business and the relative values of Journal's broadcast business and Scripps' broadcast business. Methuselah evaluated Journal's businesses, Scripps' businesses and the mergers for purposes of Methuselah's analyses and opinion after giving effect to the related transactions. Methuselah assumed and relied, with the consent of Journal, upon the accuracy and completeness of all information provided to or reviewed by Methuselah, without independent verification of such information. With respect to the financial forecasts utilized in Methuselah's analyses, Methuselah assumed, with the consent of Journal, that they were reasonably prepared on bases reflecting the best currently available estimates and good faith judgments of the managements of Journal and Scripps as to the future financial performance of Journal's businesses and Scripps' businesses, the projected cost savings and other benefits anticipated by the managements of Journal and Scripps to be realized from the mergers and the other matters covered thereby. In addition, Methuselah assumed, with the consent of

Journal, that such financial forecasts, including such projected cost savings and other benefits, will be realized in the amounts and at the times contemplated thereby. Methuselah assumed no responsibility for and expressed no view as to such forecasts or the assumptions on which they were based. Methuselah relied, with the consent of Journal, upon the assessments of the managements of Journal and Scripps as to (i) the related transactions, including with respect to the timing thereof and assets, liabilities and financial and other terms involved, (ii) the ability to integrate Journal's businesses and Scripps' businesses, (iii) Journal's and Scripps' existing and future relationships, agreements and arrangements with, and ability to attract and retain, networks, cable and other content distribution systems and customers and (iv) market and other trends and prospects for, and governmental and other regulatory and legislative matters relating to or affecting, the newspaper publishing and distributing industry or the television or radio industries, including the assumptions of the managements of Journal and Scripps as to, among others, competition and expected performance of participants in such industries and related markets, fluctuations in advertising spending and volume, changes in technology and evolving approaches to content distribution and industry standards. Methuselah assumed, with the consent of Journal, that there would

be no developments with respect to any such matters that would be meaningful in any respect to Methuselah's analyses or opinion.

In rendering its opinion, Methuselah assumed, with the consent of Journal, that the mergers and related transactions would be consummated on the terms described in the master agreement, without any waiver or modification of any material terms or conditions by the parties thereto. Methuselah also assumed, with the consent of Journal, that obtaining the necessary regulatory or third party approvals and consents for the mergers and related transactions (including related expenses and any required divestitures) would not have an adverse effect on Journal Media Group, Journal, Scripps (or any of their respective businesses), the mergers or related transactions (including the contemplated benefits thereof). Methuselah further assumed, with the consent of Journal, that the mergers and related transactions would qualify, as applicable, for the intended tax treatment contemplated by the master agreement. Methuselah assumed, with the consent of Journal, that each of Journal Media Group, Journal and Scripps would retain or acquire, as the case may be, all assets, properties and rights necessary for their respective businesses and operations, that appropriate reserves, indemnification arrangements or other provisions were made with respect to the liabilities of or relating to their respective businesses and operations and that none of Journal Media Group, Journal or Scripps would directly or indirectly assume any liabilities contemplated to be excluded by such entity as a result of the mergers and related transactions. Methuselah was advised, and it assumed, that the draft agreement, when executed, would be substantially similar in all material respects to the draft agreement.

Methuselah's opinion was necessarily based on economic, monetary, market and other conditions as in effect on, and the information made available to Methuselah as of, the date of its opinion. Methuselah assumed no responsibility for updating or revising its opinion based on circumstances or events occurring after the date of its opinion. Methuselah did not conduct any independent valuation or appraisal of any of the assets or liabilities (contingent or otherwise) of Journal, Scripps, Journal Media Group or any other entity or concerning the solvency or fair value of Journal, Scripps, Journal Media Group or any other entity, and Methuselah was not furnished with any such valuations or appraisals. Methuselah did not express any opinion as to what the actual value of Journal Media Group common stock or Scripps class A common shares would be when issued in the mergers or the prices at which shares of Journal common stock, Scripps common shares, Journal Media Group common stock or any other securities of Journal, Scripps or Journal Media Group would trade or otherwise be transferable at any time. Methuselah also did not express any opinion as to any tax or other consequences that might result from the mergers or related transactions, nor did Methuselah's opinion address any other tax or legal, regulatory or accounting matters, as to which Methuselah understood that Journal and Scripps obtained such advice as Journal and Scripps deemed necessary from qualified professionals. In connection with its engagement, Methuselah was not requested to, and it did not, undertake a third-party solicitation process on Journal's behalf with respect to the acquisition of all or a part of Journal. Methuselah's opinion addressed only the fairness, from a financial point of view and as of the date of its opinion, of the Journal newspaper exchange ratio and the broadcast exchange ratio (to the extent expressly specified in its opinion) provided for in the mergers, viewed as a single integrated transaction, to holders of Journal common stock collectively as a group, as if Journal class A common stock and Journal class B common stock were a single class, without regard to individual circumstances of specific holders with respect to control, voting, liquidity or other rights or aspects which may distinguish such holders or the securities of Journal held by such holders and Methuselah's analyses and opinion did not address, take into consideration or give effect to, any rights, preferences, restrictions or limitations (or any discount or premium for illiquidity, control or otherwise) that may be attributable to such securities nor did Methuselah's opinion in any way address proportionate allocation or relative fairness.

Methuselah's opinion did not address, and Methuselah expressed no view or opinion as to, any terms or other aspects of the mergers or related transactions (other than the Journal newspaper exchange ratio and the broadcast exchange ratio to the extent expressly specified in its opinion), including, without limitation, the form or structure of the mergers, the form or structure, or financial or other terms, of any related transactions, or any terms, aspects or implications of any related agreements or any other agreements or arrangements entered into, amended or terminated

in connection with, or otherwise contemplated by, the mergers, the related transactions or otherwise. In addition, Methuselah expressed no opinion as to the fairness of the amount or nature of, or any other aspects relating to, the compensation to any officers, directors or employees of any parties to the mergers or related transactions, or class of such persons, relative to the Journal newspaper exchange ratio, the broadcast exchange ratio or otherwise. The issuance of Methuselah's opinion was approved by an authorized committee of Methuselah. Except as described in this summary, Journal imposed no instructions or limitations on the investigations made or procedures followed by Methuselah in rendering its opinion.

In preparing its opinion to Journal's Board of Directors, Methuselah performed a variety of financial and comparative analyses. The following is a brief summary of the material financial and comparative analyses that Methuselah deemed to be appropriate for this type of transaction and that were reviewed with Journal's Board of Directors by Methuselah in connection with rendering its opinion. The summary of Methuselah's financial analyses described below is not a complete description of the analyses underlying its opinion. The preparation of a financial opinion is a complex analytical process involving various determinations as to the most appropriate and relevant methods of financial analysis and the application of those methods to the



particular circumstances and, therefore, is not readily susceptible to partial or summary description. In arriving at its opinion, Methuselah considered the results of all of the analyses undertaken by it and assessed as a whole and did not draw, in isolation, conclusions from or with regard to any one factor or method of analysis considered by it. Rather, Methuselah made its determination as to fairness on the basis of its experience and professional judgment after considering the results of all of the analyses. Accordingly, Methuselah believes that its financial analyses must be considered as a whole and that selecting portions of its analyses and factors or focusing on information presented in tabular format, without considering all analyses and factors or the narrative description of the analyses, could create a misleading or incomplete view of the processes underlying its analyses and opinion.

In its financial analyses, Methuselah considered industry performance, general business, economic, market and financial conditions and other matters, many of which are beyond the control of Journal and Scripps. No company or transaction used in Methuselah's analyses is identical to Journal, Scripps, Journal Media Group or the mergers and related transactions, and an evaluation of the results of those analyses is not entirely mathematical. Rather, the analyses involve complex considerations and judgments concerning financial and operating characteristics and other factors that could affect the public trading, acquisition or other values of the companies and transactions analyzed. The estimates contained in Methuselah's analyses and the ranges of valuations resulting from any particular analysis are not necessarily indicative of actual values or predictive of future results or values, which may be significantly more or less favorable than those suggested by the analyses. In addition, analyses relating to the value of businesses or securities do not purport to be appraisals or to reflect the prices at which businesses or securities actually may be sold or acquired. Accordingly, the estimates used in, and the results derived from, Methuselah's analyses are inherently subject to substantial uncertainty.

The consideration payable in the mergers was determined through negotiations between Journal and Scripps and was approved by Journal's Board of Directors. Methuselah was not requested to, and it did not, recommend the specific consideration payable in the proposed mergers or that any given consideration constituted the only appropriate consideration for the mergers. The decision to enter into the master agreement was solely that of Journal's Board of Directors and Methuselah's opinion and financial analyses were only one of many factors taken into consideration by Journal's Board of Directors in its evaluation of the mergers. Consequently, the analyses described above should not be viewed as determinative of the views of Journal's Board of Directors or management with respect to the mergers or the exchange ratios provided for in the mergers or as to whether Journal's Board of Directors would have been willing to determine that a different consideration was fair.

The financial analyses summarized below include information presented in tabular format. In order to fully understand Methuselah's financial analyses, the tables must be read together with the text of each summary. The tables alone do not constitute a complete description of the financial analyses. Considering the data in the tables below without considering the full narrative description of the financial analyses, including the methodologies and assumptions underlying the analyses, could create a misleading or incomplete view of Methuselah's financial analyses. Financial data utilized for Journal's newspaper business and Journal's broadcast business in the financial analyses described below were based on internal financial forecasts and other data of the management of Journal, referred to as Journal broadcast business management forecasts and Journal newspaper business management forecasts, respectively, and financial data utilized for Scripps' newspaper business and Scripps' broadcast business in such analyses were based on internal financial forecasts and other data of the management of Scripps, as approved by the management of Journal, referred to as Scripps broadcast business management forecasts and Scripps newspaper business management forecasts, respectively. For purposes of the analyses described below, (i) implied exchange ratio reference ranges were calculated by dividing the total number of fully-diluted shares of Journal Media Group (after giving effect to a 4-to-1 reverse share split) or Scripps, as applicable, on a pro forma basis as of July 25, 2014 by the total number of fully-diluted shares of Journal as of July 25, 2014 and multiplying such quotient by the applicable implied range of contributed equity values by Journal to Scripps on a pro forma basis described below, (ii) the low-end of implied exchange ratio reference ranges was calculated by dividing the low-end of the approximate implied per share equity

value reference ranges for Journal by the sum of the low-end of the approximate implied per share equity value reference ranges for Journal and the high-end of the approximate implied per share equity value reference ranges for Scripps and (iii) the high-end of implied exchange ratio reference ranges was calculated by dividing the high-end of the approximate implied per share equity value reference ranges for Journal by the sum of the high-end of the approximate implied per share equity value reference ranges for Journal and the low-end of the approximate implied per share equity value reference ranges for Scripps.

#### Broadcast Merger

Discounted Cash Flow Analyses. Methuselah performed discounted cash flow analyses of each of Journal's broadcast business and Scripps' broadcast business in which Methuselah calculated the estimated present value of the standalone unlevered free cash flows that Journal's broadcast business and Scripps' broadcast business were each forecasted to generate during the calendar years ending December 31, 2015 through December 31, 2019. Financial data of Journal's broadcast

business was based on Journal broadcast business management forecasts and financial data of Scripps' broadcast business was based on Scripps broadcast business management forecasts. For purposes of these analyses, stock-based compensation was treated as a cash expense. Terminal values for Journal's broadcast business and Scripps' broadcast business were calculated by applying to the average of the calendar years 2019 and 2020 estimated earnings before interest, taxes, depreciation and amortization, referred to as EBITDA, of Journal's broadcast business and Scripps' broadcast business a selected range of EBITDA multiples of 9.0x to 10.0x and 10.0x to 11.0x, respectively. The present values (as of June 30, 2014) of the cash flows and terminal values were then calculated using discount rates ranging from 8.5% to 9.5% in the case of Journal's broadcast business and 7.5% to 8.5% in the case of Scripps' broadcast business. These analyses indicated an approximate implied equity value reference range for Journal's broadcast business and Scripps' broadcast business of \$666 million to \$768 million and \$2.110 billion to \$2.379 billion, respectively.

Based on these analyses, Methuselah calculated the following implied exchange ratio reference range, as compared to the broadcast exchange ratio:

Implied Exchange Ratio Reference Range	Broadcast Exchange Ratio
0.3651x - 0.4457x	0.5176x

Methuselah noted that the above equity value reference ranges implied a range of contributed equity values by Journal to Scripps on a pro forma basis of approximately 21.9% to 26.7% as compared to the pro forma ownership of holders of Journal common stock in Scripps upon consummation of the broadcast merger of approximately 31%.

Selected Public Companies Analyses. Methuselah performed selected public companies analyses of Journal's broadcast business and Scripps' broadcast business in which Methuselah reviewed certain financial and stock market information, as applicable, relating to Journal's broadcast business, Scripps' broadcast business and selected companies that Methuselah in its professional judgment deemed generally relevant for comparative purposes. Financial data of the selected companies were based on public filings and other publicly available information. Financial data of Journal's broadcast business was based on Journal broadcast business management forecasts and financial data of Scripps' broadcast business was based on Scripps broadcast business management forecasts.

In its selected public companies analysis of Journal's broadcast business, Methuselah separately analyzed Journal's television broadcast and radio broadcast businesses. In its selected public companies analysis of Journal's television broadcast business, Methuselah reviewed enterprise values (calculated as fully-diluted equity value plus total debt and less cash and cash equivalents) as a multiple of blended calendar years 2014 and 2015 estimated EBITDA for such business and the following four selected companies in the television broadcast industry, referred to as the selected television broadcast companies:

- Ⓒ Gray Television, Inc.
- Ⓜ Media General, Inc.
- Ⓝ Nexstar Broadcasting Group, Inc.
- Ⓢ Sinclair Broadcast Group, Inc.

In its selected public companies analysis of Journal's radio broadcast business, Methuselah reviewed enterprise values as a multiple of calendar year 2014 estimated EBITDA for such business and the following six selected companies in the radio broadcast industry, referred to as the selected radio broadcast companies:

- Ⓟ Beasley Broadcast Group, Inc.
- Ⓒ Cumulus Media Inc.
- Ⓔ Emmis Communications Corporation

Entercom Communications Corp.

Radio One, Inc.

Saga Communications, Inc.

The overall low to high blended calendar years 2014 and 2015 estimated EBITDA multiples observed for the selected television broadcast companies and calendar year 2014 estimated EBITDA multiples observed for the selected radio broadcast companies were 9.8x to 10.9x (with a mean of 10.4x and a median of 10.3x) and 6.9x to 9.0x (with a mean of 8.3x and a median of 9.0x), respectively. Methuselah then applied a selected range of blended calendar years 2014 and 2015 estimated EBITDA multiples of 9.5x to 10.5x derived from the selected television broadcast companies and a selected range of calendar year 2014 estimated EBITDA multiples of 7.0x to 8.0x derived from the selected radio broadcast companies to corresponding data of Journal's broadcast business. This analysis indicated an approximate implied equity value reference range for Journal's

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broadcast business of \$528 million to \$605 million.

In its selected public companies analysis of Scripps' broadcast business, Methuselah reviewed enterprise values as a multiple of blended calendar years 2014 and 2015 estimated EBITDA for Scripps' broadcast business and the selected television broadcast companies. Methuselah applied a selected range of blended calendar years 2014 and 2015 estimated EBITDA multiples of 10.0x to 11.0x derived from the selected television broadcast companies to corresponding data of Scripps' broadcast business. This analysis indicated an approximate implied equity value reference range for Scripps' broadcast business of \$1.239 billion to \$1.365 billion.

Based on these analyses, Methuselah calculated the following implied exchange ratio reference range, as compared to the broadcast exchange ratio:

Implied Exchange Ratio Reference Range	Broadcast Exchange Ratio
0.4658x - 0.5479x	0.5176x

Methuselah noted that the above equity value reference ranges implied a range of contributed equity values by Journal to Scripps on a pro forma basis of approximately 27.9% to 32.8% as compared to the pro forma ownership of holders of Journal common stock in Scripps upon consummation of the broadcast merger of approximately 31%.

**Selected Precedent Transactions Analyses.** Methuselah performed selected precedent transactions analyses of Journal's broadcast business and Scripps' broadcast business in which Methuselah reviewed publicly available terms of selected transactions that Methuselah in its professional judgment deemed generally relevant for comparative purposes. Financial data of the selected precedent transactions were based on public filings and other publicly available information. Financial data of Journal's broadcast business was based on Journal broadcast business management forecasts and financial data of Scripps' broadcast business was based on Scripps broadcast business management forecasts.

In its selected precedent transactions analysis of Journal's broadcast business, Methuselah separately analyzed Journal's television broadcast and radio broadcast businesses. In its selected precedent transactions analysis of Journal's television broadcast business, Methuselah reviewed transaction values (calculated as the enterprise value implied for the target company based on the consideration payable in the selected transactions) as a multiple of blended calendar years 2014 and 2015 estimated EBITDA for such business and as a multiple of blended then-current year and then-most recent prior calendar year estimated EBITDA for the target companies in the following 28 selected transactions, referred to as the selected television broadcast transactions:

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Announcement Date	Acquiror	Target
July 2014	Gray Television, Inc.	SJL Holdings, LLC (sale of certain assets)
June 2014	Media General, Inc./ Cunningham Broadcasting Corporation	Sinclair Broadcast Group, Inc. (sale of certain assets)
May 2014	Gannett Co., Inc.	London Broadcasting Company (sale of certain assets)
March 2014	Berkshire Hathaway Inc.	Graham Holdings Company (sale of certain assets)
February 2014	Quincy Newspapers Inc.	Granite Broadcasting Corporation/ Malara Broadcast Group, Inc. (sale of certain assets)
February 2014	The E.W. Scripps Company	Granite Broadcasting Corporation (sale of certain assets)
December 2013	Meredith Corporation	Belo Corp. (sale of certain assets)
November 2013	Gray Television, Inc./Excalibur Broadcasting, LLC	Hoak Media, LLC/Parker Broadcasting, Inc./Prime Cities Broadcasting, Inc.
November 2013	Nexstar Broadcasting Group, Inc.	Grant Company, Inc.
September 2013	Sinclair Broadcast Group, Inc.	New Age Media, LLC
September 2013	Nexstar Broadcasting Group, Inc.	Citadel Communications, L.P./Stainless Broadcasting, L.P. (sale of certain assets)
July 2013	Sinclair Broadcast Group, Inc.	Perpetual Corporation/Charleston Television, LLC
July 2013	Tribune Company	Local TV Holdings, LLC
June 2013	Gannett Co., Inc.	Belo Corp.
June 2013	Media General, Inc.	New Young Broadcasting Holding Co., Inc.
June 2013	Sinclair Broadcast Group, Inc.	TTBG LLC
April 2013	Nexstar Broadcasting Group, Inc./Mission Broadcasting, Inc.	Communications Corporation of America/White Knight Broadcasting, Inc.
April 2013	Sinclair Broadcast Group, Inc.	Fisher Communications, Inc.
February 2013	Sinclair Broadcast Group, Inc.	Barrington Broadcasting Group, LLC
February 2013	Sinclair Broadcast Group, Inc.	Cox Media Group, LLC (sale of certain assets)
September 2012	Journal Communications, Inc.	Landmark Media Enterprises, LLC (sale of certain assets)
July 2012	Sinclair Broadcast Group, Inc.	Newport Television, LLC (sale of certain assets)
July 2012	Cox Media Group, LLC	Newport Television, LLC (sale of certain assets)
July 2012	Nexstar Broadcasting Group, Inc.	Newport Television, LLC (sale of certain assets)
May 2012	LIN TV Corp.	New Vision Television, LLC, LLC
November 2011	Sinclair Broadcast Group, Inc.	Freedom Communications, Inc. (sale of certain assets)
October 2011	The E.W. Scripps Company	McGraw-Hill Broadcasting Company, Inc.
September 2011	Sinclair Broadcast Group, Inc.	Four Points Media Group LLC

In its selected precedent transactions analysis of Journal's radio broadcast business, Methuselah reviewed transaction values as a multiple of calendar year 2014 estimated EBITDA for such business and as a multiple of then-current year estimated EBITDA for the target companies in the following 14 selected transactions, referred to as the selected radio broadcast transactions:



Announcement Date	Acquiror	Target
February 2014	Emmis Communications Corporation	YMF Media, LLC (sale of certain assets)
August 2013	Townsquare Media, LLC	Cumulus Media Holdings, Inc. (sale of certain assets)
July 2013	Hubbard Radio, LLC	Sandusky Radio Inc.
February 2013	SummitMedia LLC	Cox Radio, Inc. (sale of certain assets)
February 2013	Connoisseur Media, LLC	Cox Radio, Inc. (sale of certain assets)
November 2012	Connoisseur Media, LLC	Nassau Broadcasting Partners, L.P. (sale of certain assets)
April 2012	Townsquare Media, LLC	Cumulus Media Inc. (swapped stations)
April 2012	Cumulus Media, Inc.	Townsquare Media, LLC (swapped stations)
October 2012	CBS Corporation	Merlin Media LLC (sale of certain assets)
April 2012	Palm Beach Broadcasting LLC	CBS Corporation (sale of certain assets)
May 2012	Goldman Sachs Group, Inc.	Nassau Broadcasting Partners LP (sale of certain assets)
July 2012	Tyler Broadcasting Corporation	Renda Broadcasting Corporation (sale of certain assets)
January 2011	Hubbard Broadcasting, Inc.	Bonneville International Corporation (sale of certain assets)
November 2010	Cumulus Media, Inc.	Citadel Broadcasting Corporation

The overall low to high blended then-current year and then-most recent prior calendar year estimated EBITDA multiples observed for the target companies in the selected television broadcast transactions and then-current year estimated EBITDA multiples observed for the target companies in the selected radio broadcast transactions were 6.2x to 12.4x (with a mean of 9.2x and a median of 9.3x) and 7.3x to 9.7x (with a mean of 8.1x and a median of 7.6x), respectively. Methuselah noted that the mean and median blended estimated EBITDA multiples observed for the target companies in the selected television broadcast transactions with transaction values of \$300 million to \$1 billion and with transaction values greater than \$1 billion were 9.6x and 9.9x and 10.6x and 10.6x, respectively. Methuselah then applied a selected range of blended then-current year and then-most recent prior calendar year estimated EBITDA multiples of 10.0x to 11.0x derived from the selected television broadcast transactions and a selected range of then-current year estimated EBITDA multiples of 7.5x to 8.5x derived from the selected radio broadcast transactions to the blended calendar years 2014 and 2015 estimated EBITDA for Journal's television broadcast business and calendar year 2014 estimated EBITDA for Journal's radio broadcast business, respectively. This analysis indicated an approximate implied equity value reference range for Journal's broadcast business of \$567 million to \$644 million.

In its selected precedent transactions analysis of Scripps' broadcast business, Methuselah reviewed enterprise values as a multiple of blended calendar years 2014 and 2015 estimated EBITDA for Scripps' broadcast business and as a multiple of then-current year estimated EBITDA for the target companies in the selected television broadcast transactions. Methuselah applied a selected range of then-current year estimated EBITDA multiples of 11.0x to 12.0x derived from the selected television broadcast transactions the blended calendar years 2014 and 2015 estimated EBITDA for Scripps' broadcast business. This analysis indicated an approximate implied equity value reference range for Scripps' broadcast business of \$1.365 billion to \$1.490 billion.

Based on these analyses, Methuselah calculated the following implied exchange ratio reference range, as compared to the broadcast exchange ratio:

Implied Exchange Ratio Reference Range	Broadcast Exchange Ratio
0.4600x - 0.5353x	0.5176x



Methuselah noted that the above equity value reference ranges implied a range of contributed equity values by Journal to Scripps on a pro forma basis of approximately 27.5% to 32.1% as compared to the pro forma ownership of holders of Journal common stock in Scripps upon consummation of the broadcast merger of approximately 31%.

### Newspaper Mergers

Discounted Cash Flow Analyses. Methuselah performed discounted cash flow analyses of each of Journal's newspaper business and Scripps' newspaper business in which Methuselah calculated the estimated present value of the standalone unlevered free cash flows that Journal's newspaper business and Scripps' newspaper business were forecasted to generate during the calendar years ending December 31, 2015 through December 31, 2019. Financial data of Journal's newspaper business was based on Journal newspaper business management forecasts and financial data of Scripps' newspaper business was based on Scripps newspaper business management forecasts. For purposes of these analyses, stock-based compensation was treated as a cash expense. Terminal values for Journal's newspaper business and Scripps' newspaper business were calculated by applying to calendar year 2019 estimated EBITDA for Journal's newspaper business and Scripps' newspaper business a selected range of EBITDA multiples of 4.5x to 5.5x and 5.5x to 6.5x, respectively. The present values (as of June 30, 2014) of the cash flows and terminal values were then calculated using discount rates ranging from 13.0% to 14.0% in the case of Journal's newspaper business and 10.5% to 11.5% in the case of Scripps' newspaper business. These analyses indicated an approximate implied equity value reference range for Journal's newspaper business and Scripps' newspaper business of \$96 million to \$108 million and \$186 million to \$213 million, respectively.

Based on these analyses, Methuselah calculated the following implied exchange ratio reference range, as compared to the Journal newspaper exchange ratio:

Implied Exchange Ratio Reference Range	Journal Newspaper Exchange Ratio
0.1472x - 0.1752x	0.1950x

Methuselah noted that the above equity value reference ranges implied a range of contributed equity values by Journal to Journal Media Group on a pro forma basis of approximately 30.9% to 36.8% as compared to the pro forma ownership of holders of Journal common stock in Journal Media Group upon consummation of the newspaper mergers of approximately 41%.

Selected Public Companies Analyses. Methuselah performed selected public companies analyses of Journal's newspaper business and Scripps' newspaper business in which Methuselah reviewed certain financial and stock market information, as applicable, relating to Journal's newspaper business, Scripps' newspaper business and selected companies that Methuselah in its professional judgment deemed generally relevant for comparative purposes. Financial data of the selected companies were based on public filings and other publicly available information. Financial data of Journal's newspaper business was based on Journal newspaper business management forecasts and financial data of Scripps' newspaper business was based on Scripps newspaper business management forecasts.

In its selected public companies analysis of Journal's newspaper business, Methuselah reviewed enterprise values as a multiple of calendar year 2014 estimated EBITDA for Journal's newspaper business and the following five selected companies in the newspaper publication and distribution industry, referred to as the selected newspaper companies:

- ♣A.H. Belo Corporation
- ♣Lee Enterprises, Incorporated
- ♣New Media Investment Group Inc.
- ♣The McClatchy Company
- ♣The New York Times Company

The overall low to high calendar year 2014 estimated EBITDA multiples observed for the selected newspaper companies were 4.4x to 8.6x (with a mean of 6.1x and a median of 6.2x). Methuselah then applied a selected range of calendar year 2014 estimated EBITDA multiples of 4.5x to 5.5x derived from the selected newspaper companies to corresponding data of Journal's newspaper business. This analysis indicated an approximate implied equity value

reference range for Journal's newspaper business of \$112 million to \$135 million.

In its selected public companies analysis of Scripps' newspaper business, Methuselah reviewed enterprise values as a multiple of calendar year 2014 estimated EBITDA for Scripps' newspaper business and the selected television broadcast companies. Methuselah applied a selected range of calendar year 2014 estimated EBITDA multiples of 5.5x to 6.5x derived from the selected newspaper companies to corresponding data of Scripps' newspaper business. This analysis indicated an approximate implied equity value reference range for Scripps' newspaper business of \$178 million to \$210 million.

Based on these analyses, Methuselah calculated the following implied exchange ratio reference range, as compared to the Journal newspaper exchange ratio:

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Implied Exchange Ratio Reference Range	Journal Newspaper Exchange Ratio
0.1654x - 0.2050x	0.1950x

Methuselah noted that the above equity value reference ranges implied a range of contributed equity values by Journal to Journal Media Group on a pro forma basis of approximately 34.8% to 43.1% as compared to the pro forma ownership of holders of Journal common stock in Journal Media Group upon consummation of the newspaper mergers of approximately 41%.

Selected Precedent Transactions Analyses. Methuselah performed selected precedent transactions analyses of Journal’s newspaper business and Scripps’ newspaper business in which Methuselah reviewed publicly available terms of selected transactions that Methuselah in its professional judgment deemed generally relevant for comparative purposes. Financial data of the selected precedent transactions were based on public filings and other publicly available information. Financial data of Journal’s newspaper business was based on Journal newspaper business management forecasts and financial data of Scripps’ newspaper business was based on Scripps newspaper business management forecasts.

In its selected precedent transactions analysis of Journal’s newspaper business, Methuselah reviewed transaction values as a multiple of calendar year 2014 estimated EBITDA for Journal’s newspaper business and as a multiple of then-current year estimated EBITDA for the target companies in the following 18 selected transactions, referred to as the selected newspaper transactions:

Announcement Date	Acquiror	Target
July 2014	New Media Investment Group Inc.	The Providence Journal
May 2014	H.F. Lenfest/Lewis Katz	The Philadelphia Inquirer
April 2014	Alaska Dispatch Publishing LLC	The McClatchy Company (Anchorage Daily News)
August 2013	John W. Henry	The New York Times Company (The Boston Globe)
September 2013	Gatehouse Media, Inc.	Dow Jones Local Media Group, Inc.
February 2013	Berkshire Hathaway Inc.	Tulsa (OK) World
July 2013	Berkshire Hathaway Inc.	Landmark Media Enterprises LLC (The Roanoke Times)
February 2013	Berkshire Hathaway Inc.	Landmark Media Enterprises LLC (Greensboro (N.C.) News & Record)
June 2012	2100 Trust, LLC	Freedom Communications Holdings, Inc. (sale of certain assets)
May 2012	Berkshire Hathaway Inc.	Media General, Inc.
May 2012	AIM Media Texas, LLC	Freedom Communications Holdings, Inc. (Texas newspapers)
June 2012	Halifax Media Holdings LLC	Freedom Communications Holdings, Inc. (sale of certain assets)
April 2012	Interstate General Media LLC	Philadelphia Media Network, Inc. (The Philadelphia Inquirer)
May 2012	Versa Capital Management, LLC	Freedom Communications Holdings, Inc. (four newspapers)
July 2011	Alden Global Capital LLC	The Journal Register Company
December 2011	Halifax Media Holdings LLC	The New York Times Co. Regional Media Group

November 2011

MLIM, LLC

The San Diego Union-Tribune

November 2011

Berkshire Hathaway Inc.

Omaha World-Herald Co.

The overall low to high then-current year estimated EBITDA multiples observed for the target companies in the selected newspaper transactions were 3.5x to 8.4x (with a mean of 4.5x and a median of 3.8x). Methuselah then applied a selected range of then-current year estimated EBITDA multiples of 4.0x to 5.0x derived from the selected newspaper transactions to calendar year 2014 estimated EBITDA for Journal's newspaper business. This analysis indicated an approximate implied equity value reference range for Journal's newspaper business of \$101 million to \$123 million.

In its selected precedent transactions analysis of Scripps' newspaper business, Methuselah reviewed enterprise values as a multiple of calendar year 2014 estimated EBITDA for Scripps' newspaper business and as a multiple of then-current year estimated EBITDA for the target companies in the selected newspaper transactions. Methuselah applied a selected range of then-current year estimated EBITDA multiples of 4.5x to 5.5x derived from the selected newspaper transactions to calendar year 2014 estimated EBITDA for Scripps' newspaper business. This analysis indicated an approximate implied equity value reference range for Scripps' newspaper business of \$145 million to \$178 million.

Based on these analyses, Methuselah calculated the following implied exchange ratio reference range, as compared to the Journal newspaper exchange ratio:

Implied Exchange Ratio Reference Range	Journal Newspaper Exchange Ratio
0.1720x - 0.2183x	0.1950x

Methuselah noted that the above equity value reference ranges implied a range of contributed equity values by Journal to Journal Media Group on a pro forma basis of approximately 36.2% to 45.9% as compared to the pro forma ownership of holders of Journal common stock in Journal Media Group upon consummation of the newspaper mergers of approximately 41%.

Other Information. Methuselah also observed certain additional information that was not considered part of Methuselah's financial analyses with respect to its opinion but was referenced for informational purposes, including, among other things, the following:

the contribution of Journal's broadcast business to the estimated revenue and estimated adjusted EBITDA of Scripps on a pro forma basis for calendar years 2014, 2015 and 2016 of approximately 33.3%, 32.1% and 29.1% and approximately 37.4%, 35.1% and 24.3%, respectively, and the contribution of Journal's newspaper business to the estimated revenue and estimated adjusted EBITDA of Journal Media Group on a pro forma basis for calendar years 2014, 2015 and 2016 of approximately 29.0%, 28.5% and 28.1% and 41.2%, 37.6% and 36.9%, respectively; and

the stock price performance of Journal and Scripps relative to selected peer group indexes consisting of the selected television broadcast companies, the selected newspaper companies, the selected radio broadcast companies and the Standard & Poor's 500 index during the two-year period ended July 28, 2014, which indicated that the selected television broadcast companies, the selected newspaper companies, the selected radio broadcast companies and Standard & Poor's 500 indexes appreciated in value by approximately 334%, 174%, 89% and 43%, respectively, as compared to the appreciation in value of Journal common stock and Scripps common shares during that same period by approximately 53% and 113%, respectively.

#### Miscellaneous

In connection with Methuselah's services as Journal's financial advisor, Journal agreed to pay Methuselah an aggregate fee of up to \$7 million, of which a portion was payable upon Methuselah's engagement, a portion was payable upon delivery of Methuselah's opinion, and up to \$6.7 million is payable contingent upon consummation of the mergers. Journal also has agreed to reimburse Methuselah for certain of its expenses, including fees and expenses of Methuselah's legal counsel, and to indemnify Methuselah and related parties against liabilities, including liabilities under U.S. federal securities laws, arising out of or related to its engagement.

Methuselah in the past has provided, currently is providing and in the future may provide investment banking services to Journal and/or its affiliates for which Methuselah has received and may receive compensation, including, during the two-year period prior to the date of its opinion, having acted as financial advisor to Journal in connection with

Journal's acquisition of NewsChannel 5, LLC in December 2012, for which services Methuselah received an aggregate fee of approximately \$1.7 million from Journal.

Journal selected Methuselah to act as its financial advisor in connection with the mergers based on Methuselah's qualifications, experience and reputation. Methuselah is an investment banking firm providing a broad range of financial advisory and securities services. Methuselah, as part of its investment banking business, is continually engaged in valuations of businesses and securities in connection with mergers and acquisitions, negotiated underwritings, secondary distributions of listed and unlisted securities, private placements, leveraged buyouts and valuations for other purposes.

Certain Unaudited Prospective Financial Information Utilized by Scripps and Journal

Journal and Scripps are including in this joint proxy statement/prospectus certain financial forecasts and financial models that Journal and Scripps prepared for their respective boards of directors in May and June 2014 in connection with the proposed transactions. The financial forecasts, but not the financial models, were provided to Journal's and Scripps' respective financial advisors in connection with their respective financial analyses and opinions described in "The Transactions - Opinions of Scripps' Financial Advisor" beginning on page 72, and "The Transactions - Opinion of Journal's Financial Advisor" beginning on page 87. Journal and Scripps do not as a matter of course publicly release projections as to prospective financial information. These financial forecasts were not prepared with a view toward public disclosure or compliance with the guidelines established by the SEC or the American Institute of Certified Public Accountants for preparation and presentation of prospective financial information, but, in the view of Journal's and Scripps' respective managements, were prepared on a reasonable basis at the time they were prepared and reflected estimates and assumptions considered reasonable by such managements. The inclusion of this information in this joint proxy statement/prospectus should not be regarded or considered as an indication by Journal, Scripps or any other recipient of this information, that such information is necessarily predictive of future results. The inclusion of the financial forecasts and models in this joint proxy statement/prospectus shall not be deemed an admission or representation by Journal or Scripps that such information is material or that such performance will be achieved. The following information should be read in conjunction with publicly available, more up-to-date information provided by Scripps and Journal, including that contained in each of their public securities filings or other publicly available information.

The financial forecasts of Journal and Scripps, as well as the financial models of Journal Media Group and Scripps following the transactions, included in this joint proxy statement/prospectus were prepared by, and are the responsibility of, Journal's management and Scripps' management, respectively, and are unaudited. Neither Journal's nor Scripps' independent auditors, nor any other independent registered public accounting firm, have compiled, examined or performed any procedures with respect to the prospective financial information contained in the financial forecasts and models, nor have they expressed any opinion or given any form of assurance on the financial forecasts or their achievability, and they assume no responsibility for, and disclaim any association with, the prospective financial information. The reports of the independent auditors relate to the historical financial information and do not extend to the prospective financial information and should not be read to do so.

Furthermore, the financial forecasts:

make numerous assumptions, as further described below, many of which reflect factors that are beyond the control of Journal and Scripps;

do not necessarily reflect revised prospects for Journal's, Scripps' and Journal Media Group's businesses, changes in general business or economic conditions, or any other transaction or event that has occurred since, or that may occur and that was not anticipated at, the time the forecasts and models were prepared;

are not necessarily indicative of current values or future performance, which may be significantly more favorable or less favorable than as set forth below; and

should not be regarded as a representation that the financial forecasts and models will be achieved.

These financial forecasts and models were prepared by the respective managements of Journal and Scripps based on information they had at the time of preparation and are not a guarantee of future performance. These financial forecasts and models are inherently subjective and uncertain in many respects and thus subject to interpretation. In connection with their respective consideration of the financial forecasts and models at the time they were prepared,



each of the Journal board and the Scripps board, in accordance with its customary practice, believed that it was reasonable to rely on the financial forecasts and models prepared by each company's management but did not make any formal determination that such financial forecasts were necessarily predictive of actual future results. Neither Journal nor Scripps can assure you that their respective financial forecasts will be realized or that their respective future financial results will not materially vary from the financial forecasts. Likewise, none of Journal, Scripps and/or Journal Media Group can assure you that Journal Media Group's financial models or the financial models of Scripps following the transactions will be realized or that their respective future financial results will not materially vary from the financial models. The financial forecasts and models cover multiple years and such information by its nature becomes less predictive with each succeeding year as the assumptions in early periods have a compounding effect on the forecasts and models shown for later periods.

The financial forecasts and models do not take into account any circumstances or events occurring after the date they were prepared. Journal, Scripps and Journal Media Group do not intend to update or revise the financial forecasts or models. The

financial forecasts and models are forward-looking statements. For more information on factors which may cause Journal's, Scripps' and Journal Media Group's future financial results to materially vary from those projected in the financial forecasts and models, see "Cautionary Statement Regarding Forward-Looking Statements" beginning on page 49 and "Risk Factors" beginning on page 32, as well as Journal's Annual Report on Form 10-K for the year ended December 29, 2013, Scripps' Annual Report on Form 10-K for the year ended December 31, 2013, Journal's Quarterly Report on Form 10-Q for the period ended September 28, 2014, Scripps' Quarterly Report on Form 10-Q for the period ended September 30, 2014, and respective future SEC filings for a description of risk factors related to Journal's and Scripps' businesses, results of operations and financial condition. Except as required by law, we undertake no obligation to update or release any revisions to these financial forecasts or models to reflect any events or circumstances after the date they were prepared or to reflect the occurrence of events that were unanticipated at the time.

#### Journal Unaudited Prospective Financial Information

In the course of their mutual due diligence, Journal provided Scripps with non-public financial forecasts for Journal's newspaper business and Journal's broadcast business for fiscal years 2014 through 2020, which forecasts are referred to as "Journal broadcast business management forecasts" and "Journal newspaper business management forecasts," respectively. The Journal broadcast business management forecasts and Journal newspaper business management forecasts are collectively referred to as the "Journal forecast." The Journal forecast was made available to the Journal board for use in its evaluation of the transactions and also was made available to Methuselah in connection with its financial analyses and opinion.

The Journal forecast makes assumptions about certain revenue and expense items, including the following:

- Local, national, political, Olympics and digital advertising revenue in each Journal television and radio market, for a period of time and then trended as a group thereafter;

- Retransmission consent revenue, based on the number of MVPD subscribers expected each year and the expected retransmission rate per subscriber in each Journal television market for a period of time and then trended as a group thereafter;

- Network affiliation fee expense, based on the number of MVPD subscribers expected per year and the expected rate charged by each network per subscriber in each Journal television market for a period of time and then trended as a group thereafter;

- Operating expenses expected each year for each Journal station, including employee, programming, selling, promotion, general and administrative, news production, digital and technical expenses, in each Journal television market for a period of time and then trended as a group thereafter;

- Retail, classified, national, preprint, digital, circulation and other revenue for Journal newspapers, for a period of time and then trended as a group thereafter;

- Operating expenses expected each year for Journal newspapers, including employee, news production, selling, newsprint, general and administration, digital and production and distribution expense; and

- Capital expenditures.

#### Journal Broadcast Business Management Forecasts

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(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$280.3	\$284.2	\$308.8	\$318.3	\$340.5	\$338.2	\$360.3
EBITDA <sup>1, 2</sup>	81.9	74.0	84.1	85.8	102.6	95.3	112.6
CapEx	10.6	11.4	11.4	11.4	11.4	11.4	11.4

1.

Defined as earnings before interest, taxes, depreciation and amortization and includes adjusted pension expenses pro forma of the agreed upon allocation post transaction for each segment.

2.

No corporate executive management or corporate governance costs (historically reported in Journal's corporate segment) were allocated to the broadcast segment.

## Journal Newspaper Business Management Forecasts

(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$ 156.4	\$ 152.2	\$ 148.3	\$ 145.3	\$ 142.4	\$ 139.5	\$ 136.7
EBITDA <sup>1, 2</sup>	22.6	20.8	19.7	19.3	19.0	18.6	18.2
CapEx	1.8	1.6	1.6	1.6	1.6	1.6	1.6

1.

Defined as earnings before interest, taxes, depreciation and amortization and includes adjusted pension expenses pro forma of the agreed upon allocation post transaction for each segment.

2.

No corporate executive management or corporate governance costs (historically reported in Journal's corporate segment) were allocated to the newspaper segment.

In addition, Scripps provided certain unaudited financial forecasts to Journal. As part of its evaluation of the transactions and based on due diligence it conducted, Journal made certain assumptions and prepared its own financial forecasts based on the Scripps forecast (which projections are referred to as "Journal Adjusted Broadcast Forecasts for Scripps" and "Journal Adjusted Newspaper Forecasts for Scripps," respectively). The Journal Adjusted Broadcast Forecasts for Scripps and the Journal Adjusted Newspaper Forecasts for Scripps were adjusted to be consistent with Journal management's assumptions and to replace certain legacy divisional allocations with the necessary infrastructure post-transaction. The Journal Adjusted Broadcast Forecasts for Scripps do not include contributions from Scripps' recent acquisitions, which were instead accounted for as asset values in Journal's analysis. The Journal Adjusted Broadcast Forecasts for Scripps and Journal Adjusted Newspaper Forecasts for Scripps were made available to the Journal board for use in its evaluation of the transactions and also were made available to Methuselah in connection with its financial analyses and opinion.

## Journal Adjusted Broadcast Forecasts for Scripps

(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$ 525.0	\$ 558.4	\$ 697.3	\$ 636.5	\$ 740.2	\$ 695.8	\$ 876.6
EBITDA <sup>1</sup>	127.5	123.6	239.7	155.4	241.3	181.9	330.8
CapEx	18.6	17.6	20.8	17.6	21.2	17.6	21.2

1.

Defined as earnings before interest, taxes, depreciation and amortization and includes adjusted pension expenses pro forma of the agreed upon allocation post transaction for each segment.

## Journal Adjusted Newspaper Forecasts for Scripps

(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$ 383.3	\$ 381.9	\$ 379.6	\$ 380.3	\$ 381.3	\$ 382.8	\$ 385.9
EBITDA <sup>1</sup>	32.3	34.5	33.8	35.6	34.9	34.2	35.6
CapEx	3.5	3.5	3.5	3.5	3.5	3.5	3.5

1.

Defined as earnings before interest, taxes, depreciation and amortization and includes adjusted pension expenses pro forma of the agreed upon allocation post transaction for each segment.

JOURNAL DOES NOT INTEND TO UPDATE OR OTHERWISE REVISE THE ABOVE JOURNAL FORECAST OR ADJUSTED FORECASTS FOR SCRIPPS TO REFLECT CIRCUMSTANCES EXISTING AFTER THE DATE WHEN MADE OR TO REFLECT THE OCCURRENCE OF FUTURE EVENTS, EVEN IN THE EVENT THAT ANY OR ALL OF THE ASSUMPTIONS UNDERLYING SUCH UNAUDITED PROSPECTIVE FINANCIAL INFORMATION ARE NO LONGER APPROPRIATE.

Journal's Unaudited Prospective Financial Model for Journal Media Group

In the course of its due diligence, Journal created non-public financial models for Journal Media Group for calendar years 2014 through 2016, which models are referred to as the "Journal Media Group model." The Journal Media Group model was made available to the Journal board for use in its evaluation of the transactions.

The Journal Media Group model makes assumptions about certain revenue and expense items, including the following:

- Local, classified, national, preprint, digital, circulation and other revenue in each Scripps and Journal newspaper market;

- Operating expenses expected each year for each Scripps and Journal newspaper market, including employee, news production, selling, newsprint, general and administrative, digital and production and distribution expense;

- Number of employees;

- Daily and Sunday print circulation; and

- Corporate expenses and capital expenditures.

(\$ in millions)	2014	2015	2016
Revenue	\$539.4	\$530.0	\$519.9
EBITDA <sup>1</sup>	56.7	57.9	57.0

1. Defined as earnings before interest, taxes, depreciation and amortization and includes adjusted pension expenses pro forma of the agreed upon allocation post transaction for each segment.

Journal's Unaudited Prospective Financial Model for Scripps Following the Transactions

In the course of its due diligence, Journal created non-public financial models for Scripps following the transactions for calendar years 2014 through 2020, which models are referred to as the "Scripps post-closing model." The Scripps post-closing model was made available to the Journal board for use in its evaluation of the transactions.

The Scripps post-closing model makes assumptions about certain revenue and expense items, including the following:

- Local, national, political and digital advertising revenue in each Scripps television market and each Journal television and radio market, for a period of time and then trended as a group thereafter;

- Retransmission consent revenue, based on the number of MVPD subscribers expected each year and the expected retransmission rate per subscriber in each Scripps and Journal television market;

- Network affiliation fee expense, based on the number of MVPD subscribers expected per year and the expected rate charged by each network per subscriber in each Scripps and Journal television market;

- Operating expenses expected each year for each Scripps and Journal station, including people, programming, selling, promotion, general and administrative, news production, digital and technical expenses, in each Scripps television

market and each Journal television and radio market for a period of time and then trended as a group thereafter; and  
Corporate expenses and capital expenditures.

(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$842.2	\$877.5	\$1,051.3	\$999.7	\$1,133.5	\$1,089.7	\$1,245.6
EBITDA <sup>1</sup>	195.0	185.7	321.9	239.1	348.2	281.7	399.1

1.

Defined as earnings before interest, taxes, depreciation and amortization and includes adjusted pension expenses pro forma of the agreed upon allocation post transaction for each segment.

JOURNAL DOES NOT INTEND TO UPDATE OR OTHERWISE REVISE THE ABOVE JOURNAL MEDIA GROUP MODEL OR SCRIPPS POST-CLOSING MODEL TO REFLECT CIRCUMSTANCES EXISTING AFTER THE DATE WHEN MADE OR TO REFLECT THE OCCURRENCE OF FUTURE EVENTS, EVEN IN THE EVENT THAT ANY OR ALL OF THE ASSUMPTIONS UNDERLYING SUCH UNAUDITED PROSPECTIVE FINANCIAL MODELS ARE NO LONGER APPROPRIATE.

#### Scripps Unaudited Prospective Financial Information

In the course of their mutual due diligence, Scripps provided Journal with non-public financial forecasts for Scripps' newspaper business for calendar years 2014 through 2019, and Scripps' broadcast business for calendar years 2014 through 2020, which forecasts are referred to as "Scripps broadcast business management forecasts" and "Scripps newspaper business management forecasts," respectively. Scripps broadcast business is defined as consolidated Scripps, excluding its newspaper business. The Scripps newspaper business management forecasts include allocations of shared services and corporate expenses historically reported in the Scripps newspaper business segment but do not include any allocation of amounts historically reported as shared services and corporate expenses in Scripps' financial statements. Those costs are included in the Scripps broadcast business management forecasts. The Scripps broadcast business management forecasts and Scripps newspaper business management forecasts are collectively referred to as the "Scripps forecast." The Scripps forecast was made available to the Scripps board for use in its evaluation of the transactions and also was made available to Wells Fargo Securities in connection with its financial analyses and opinions.

The Scripps forecast makes assumptions about certain revenue and expense items, including the following:

- Local, national, political and digital advertising revenue in the Scripps television markets;
- Retransmission consent revenue, based on the number of MVPD subscribers expected each year and the expected retransmission rate for such subscribers each year;
- Network affiliation fee expense, based on the expected share of retransmission revenue to be paid to each network;
- Operating expenses expected each year for the Scripps station group, including programming, selling, promotion, general and administrative, news production, digital and technical expenses;
- Local, national, classified, preprint, digital and circulation revenue in the Scripps newspaper markets;
- Operating expenses expected each year for the Scripps newspaper markets, including news production, selling, newsprint, general and administration, digital and production and distribution expense; and
- Corporate expenses and capital expenditures.





## Scripps Broadcast Business Management Forecasts

(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$562.4	\$602.1	\$754.0	\$692.9	\$802.4	\$761.5	\$896.0
EBITDA <sup>1</sup>	95.6	95.3	220.1	133.5	223.3	165.5	266.3
Unlevered Free Cash Flow <sup>2</sup>	37.7	<sup>3</sup> 41.6	122.8	71.6	124.2	93.4	141.8

1.

Defined as earnings before interest, taxes, depreciation, and amortization.

2. Defined as EBITDA plus pension expense, minus cash taxes and capital expenditures, and plus or minus changes in net working capital.

3. Represents estimated Unlevered Free Cash Flow for 6 months ended 12/31/2014.

## Scripps Newspaper Business Management Forecasts

(\$ in millions)	2014	2015	2016	2017	2018	2019
Revenue	\$383.3	\$381.9	\$379.6	\$380.3	\$381.3	\$382.8
EBITDA <sup>1</sup>	25.6	27.9	27.1	28.9	28.2	27.5
Unlevered Free Cash Flow <sup>2</sup>	7.6	<sup>3</sup> 17.6	15.4	16.2	15.1	15.2

1.

Defined as earnings before interest, taxes, depreciation and amortization.

2. Defined as EBITDA plus pension expense, minus cash taxes and capital expenditures, and plus or minus changes in net working capital.

3. Represents estimated Unlevered Free Cash Flow for 6 months ended 12/31/2014.

In addition, Journal provided certain unaudited financial forecasts to Scripps. As part of its evaluation of the transaction and based on due diligence it conducted, Scripps made certain assumptions and prepared its own financial forecasts based on the Journal forecast (which projections are referred to as “Scripps Adjusted Broadcast Forecasts for Journal” and “Scripps Adjusted Newspaper Forecasts for Journal,” respectively). Scripps' adjustments to the Journal Broadcast Forecast were made to account for Scripps' views on the outlook for political revenue, retransmission consent revenue, network affiliation fee expense, and radio revenue and expense. Scripps' adjustments to the Journal Newspaper Forecast were made to account for Scripps' views on the outlook for the allocation of pension obligations and capital expenditures. The Scripps Adjusted Broadcast Forecasts for Journal and Scripps Adjusted Newspaper Forecasts for Journal were made available to the Scripps board for use in its evaluation of the transactions and also were made available to Wells Fargo Securities in connection with the preparation of its financial analyses and opinion.

## Scripps Adjusted Broadcast Forecasts for Journal

(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$280.3	\$283.5	\$325.3	\$308.3	\$345.4	\$326.4	\$364.2
EBITDA <sup>1</sup>	75.4	68.3	96.1	72.4	105.1	80.0	111.5
Unlevered Free Cash Flow <sup>2</sup>	27.9	<sup>3</sup> 50.4	67.1	52.6	72.8	57.6	74.7

1.

Defined as earnings before interest, taxes, depreciation and amortization.

2. Defined as EBITDA plus pension expense, minus cash taxes and capital expenditures, and plus or minus changes in net working capital.

3. Represents estimated Unlevered Free Cash Flow for 6 months ended 12/31/2014.



Scripps Adjusted Newspaper Forecasts for Journal  
(\$ in millions)

	2014	2015	2016	2017	2018	2019
Revenue	\$156.3	\$152.2	\$148.3	\$148.3	\$148.3	\$148.3
EBITDA <sup>1</sup>	22.7	21.1	19.7	19.2	19.1	19.0
Unlevered Free Cash Flow <sup>2</sup>	8.7	<sup>3</sup> 12.1	11.1	10.2	10.1	10.0

1.

Defined as earnings before interest, taxes, depreciation and amortization.

2. Defined as EBITDA plus pension expense, minus cash taxes and capital expenditures, and plus or minus changes in net working capital.

3. Represents estimated Unlevered Free Cash Flow for 6 months ended 12/31/2014.

SCRIPPS DOES NOT INTEND TO UPDATE OR OTHERWISE REVISE THE ABOVE SCRIPPS FORECAST OR ADJUSTED FORECASTS FOR JOURNAL TO REFLECT CIRCUMSTANCES EXISTING AFTER THE DATE WHEN MADE OR TO REFLECT THE OCCURRENCE OF FUTURE EVENTS, EVEN IN THE EVENT THAT ANY OR ALL OF THE ASSUMPTIONS UNDERLYING SUCH UNAUDITED PROSPECTIVE FINANCIAL INFORMATION ARE NO LONGER APPROPRIATE.

## Scripps' Unaudited Prospective Financial Model for Journal Media Group

In the course of its due diligence, Scripps created non-public financial models for Journal Media Group for calendar years 2014 through 2017, which models are referred to as the "Journal Media Group model of Scripps." The Journal Media Group model of Scripps was made available to the Scripps board for use in its evaluation of the transactions.

The Journal Media Group model of Scripps makes assumptions about certain revenue and expense items, including the following:

- Retail, classified, national, preprint, digital, circulation and other revenue for Scripps and Journal newspaper markets, for a period of time and then trended as a group thereafter;

Operating expenses expected each year for Scripps and Journal newspaper markets, including, selling, newsprint, general and administrative, news production, digital and production and distribution expenses, for a period of time and then trended as a group thereafter;

Daily and Sunday print circulation; and

Corporate expenses and capital expenditures.

(\$ in millions)	2014	2015	2016	2017
Revenue	\$539.4	\$529.2	\$517.6	\$507.0
EBITDA <sup>1</sup>	57.2	57.2	57.2	57.2

1.

Defined as earnings before interest, taxes, depreciation and amortization.

## Scripps' Unaudited Prospective Financial Model for Scripps Following the Transactions

In the course of its due diligence, Scripps created non-public financial models for Scripps following the transactions for calendar years 2014 through 2020, which models are referred to as "Scripps following the transactions model." The

Scripps following the transactions model was made available to the Scripps board for use in its evaluation of the transactions.

The Scripps following the transactions model makes assumptions about certain revenue and expense items, including the following:

• Local, national, political and digital advertising revenue in the Scripps and Journal television markets and the Journal radio markets;

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Retransmission consent revenue, based on the number of MVPD subscribers expected each year and the expected retransmission rate for such subscribers each year;

Network affiliation fee expense for two “Big Four” networks, based on the share of retransmission revenue to be paid to each;

Network affiliation fee expense for the two other “Big Four” networks, based on the number of MVPD subscribers expected per year and the expected rate charged by each network per subscriber in each Journal television market for a period of time and then trended as a group thereafter;

Operating expenses expected each year for the Scripps and Journal stations, including programming, selling, promotion, general and administrative, news production, digital and technical expenses; and

Corporate expenses and capital expenditures.

(\$ in millions)	2014	2015	2016	2017	2018	2019	2020
Revenue	\$842.7	\$880.3	\$1,070.5	\$993.2	\$1,140.5	\$1,081.3	\$1,260.3
EBITDA <sup>1</sup>	195.3	187.0	338.2	230.6	355.9	274.2	414.6

1.

Defined as earnings before interest, taxes, depreciation and amortization.

SCRIPPS DOES NOT INTEND TO UPDATE OR OTHERWISE REVISE THE ABOVE JOURNAL MEDIA GROUP MODEL OF SCRIPPS OR THE SCRIPPS FOLLOWING THE TRANSACTIONS MODEL TO REFLECT CIRCUMSTANCES EXISTING AFTER THE DATE WHEN MADE OR TO REFLECT THE OCCURRENCE OF FUTURE EVENTS, EVEN IN THE EVENT THAT ANY OR ALL OF THE ASSUMPTIONS UNDERLYING SUCH UNAUDITED PROSPECTIVE FINANCIAL MODELS ARE NO LONGER APPROPRIATE.

#### Interests of Scripps’ Directors and Officers in the Transactions

##### Interests of Scripps’ Directors.

Except as described below, none of the directors of Scripps has any interest in the transactions different from, or in addition to, the interests of Scripps shareholders generally. No director of Scripps will become a director of Journal Media Group in connection with the transactions. Scripps restricted share units outstanding immediately prior to closing and held by Scripps’ directors (and phantom stock units credited under Scripps’ deferred compensation plan for directors) will continue in effect after the closing of the transactions in accordance with their terms, with appropriate adjustments to preserve the value of such awards. In addition, each of Scripps’ directors will receive a cash dividend-equivalent payment with respect to his or her outstanding restricted share units in connection with the Scripps special dividend, and the phantom stock units credited under Scripps’ deferred compensation plan for directors will be adjusted to reflect the payment of the Scripps special dividend.

##### Interests of Scripps’ Officers.

Scripps shareholders should be aware that Timothy E. Stautberg and the other executive officers of Scripps may have interests in the transactions that are different from, or are in addition to, the interests of Scripps shareholders generally. Scripps’ Board of Directors was aware of these interests during its deliberations on the merits of the transactions (to the extent such interests existed at such time) and in deciding to recommend that the Scripps shareholders vote for the approval of the Scripps amendment proposal and the Scripps share issuance proposal.

Interests of Mr. Stautberg. Mr. Stautberg is Scripps' Senior Vice President, Newspapers and will become the President and Chief Executive Officer of Journal Media Group and a member of the Board of Directors of Journal Media Group following completion of the transactions. As a result, Mr. Stautberg's outstanding Scripps restricted share units will become fully vested as of the closing of the transactions (to the extent not previously vested) and will be treated in the same manner as outstanding Scripps class A common shares (i.e., the restricted share units will be cancelled in exchange for a combination of Scripps class A common shares, shares of Journal Media Group common stock and a cash dividend-equivalent payment in

connection with the Scripps special dividend). For a description of the employment agreement between Mr. Stautberg and Journal Media Group, see “Management of Journal Media Group” beginning on page 180.

In addition, it is anticipated that Mr. Stautberg (and each of Scripps’ other executive officers) will receive a pro-rated target annual incentive bonus for 2015, payable in cash, based on the portion of the year ending on the closing of the transactions.

Interests of Scripps Officers Other Than Mr. Stautberg. None of Scripps’ executive officers, other than Mr. Stautberg, will become officers, directors or employees of Journal Media Group in connection with the transactions. As a result, all stock-based compensation awards outstanding immediately prior to closing held by Scripps executive officers other than Mr. Stautberg will continue in effect after the closing of the transactions in accordance with their terms, with appropriate adjustments to preserve the value of such awards. In addition, each of Scripps’ executive officers will receive a cash dividend-equivalent payment with respect to his or her outstanding restricted share units in connection with the Scripps special dividend. For a description of the treatment of equity compensation held by directors and executive officers of Scripps in the transactions, see “Master Transaction Agreement - Treatment of Stock Options and Other Stock-Based Awards” beginning on page 126.

It is also anticipated that each of Scripps’ executive officers (including, as noted above, Mr. Stautberg) will receive a pro-rated target annual incentive bonus for 2015, payable in cash, based on the portion of the year ending on the closing of the transactions. It is estimated that the total amount of the 2015 pro-rated target annual incentive bonuses that would be paid to Scripps’ executive officers (including Mr. Stautberg) will equal \$364,308 in the aggregate, assuming that (i) the consummation of the transactions occurs on March 9, 2015, and (ii) the target annual bonus amount for each executive officer for fiscal year 2015 will be equal to the target bonus amount established for fiscal year 2014.

It is estimated that the total amount of the cash dividend-equivalent payments to be made to Scripps’ directors and executive officers with respect to their outstanding restricted share units, plus the dividend equivalents to be credited to phantom stock accounts under Scripps’ deferred compensation plan for directors, in connection with the Scripps special dividend will equal \$430,590 in the aggregate, assuming that (i) the Scripps special dividend will equal approximately \$1 per share, (ii) the amount of dividend equivalents payable on restricted share units is determined based on the number of outstanding unvested restricted share units expected to be held by Scripps’ executive officers and directors as of March 9, 2015, and (iii) the amount of dividend equivalents credited to phantom stock accounts under Scripps’ deferred compensation plan for directors is determined based on the number of phantom stock units credited to such plan as of September 30, 2014.

#### Transaction-Related Compensation - Scripps

The following table sets forth the information required by Item 402(t) of Regulation S-K promulgated under the Exchange Act regarding the compensation that is or may become payable to Scripps’ named executive officers that is based on or otherwise relates to the transactions. This compensation is referred to as “golden parachute” compensation by applicable SEC disclosure rules.

For purposes of this table, we have assumed that the consummation of the transactions occurs on March 9, 2015.

#### Golden Parachute Compensation - Scripps

Named Executive Officer <sup>(1)</sup>	Cash (\$) <sup>(2)</sup>	Equity (\$) <sup>(3)</sup>	Pension/NQDCP (\$)	Perquisites/Benefits (\$)	Tax Reimbursement (\$)	Other (\$) <sup>(4)</sup>	Total (\$) <sup>(5)</sup>
Richard A. Boehne	\$120,351	0	0	0	0	\$100,585	\$220,936
Timothy Wesolowski	\$33,534	0	0	0	0	\$37,764	\$71,298
Brian G. Lawlor	\$42,849	0	0	0	0	\$31,522	\$74,371
Timothy E. Stautberg	\$40,986	\$799,758	0	0	0	\$37,250	\$877,994
William Appleton	\$34,932	0	0	0	0	\$31,522	\$66,454



(1) Per SEC regulations, Scripps' "named executive officers" are those as determined for purposes of Scripps' most recent Annual Report on Form 10-K.

(2) Reflects the assumed "single-trigger" cash payment to each named executive officer of a pro-rated target annual bonus for the portion of fiscal year 2015 ending on the assumed date of the closing of the transactions (March 9, 2015). The amounts reported in this column were determined based on the target annual bonus levels established for each Scripps named executive officer for fiscal year 2014.

Reflects the “single trigger” accelerated vesting of Mr. Stautberg’s unvested Scripps restricted share units as of the closing of the transactions. The amount reported with respect to Mr. Stautberg in this column was determined by multiplying the number of Mr. Stautberg’s Scripps restricted share units that had not vested as of March 9, 2015 (with performance-based restricted share units for the 2014 performance period included at target) by \$21.47, the average per-share closing price of Scripps’ class A common shares over the first five business days following July 30, 2014, the date of the first public announcement of the transactions.

The amounts reported in this column represent the cash dividend equivalents payable on unvested Scripps restricted share units outstanding as of as of March 9, 2015, which would be payable on a “single-trigger” basis in connection with the Scripps special dividend. The amount reported in this column for each named executive officer is equal to the product of \$1 per share (the assumed value of the Scripps special dividend) multiplied by the number of Scripps restricted share units expected to be outstanding and unvested as of the closing of the transactions.

The total estimated amount of compensation reported in this column for each of Scripps’ named executive officers is payable upon consummation of the transactions, which is referred to as a “single trigger” payment.

#### Interests of Journal’s Directors and Officers in the Transactions

Some of Journal’s directors and executive officers and Steven J. Smith, as both an executive officer and director of Journal, may have interests in the transactions that are different from, or in addition to, those of Journal shareholders generally. These interests include designation as a director or executive officer of Journal Media Group following the completion of the transactions and other interests described below. The Journal Board of Directors was aware of these interests or potential interests during its deliberations on the merits of the transactions and in deciding to recommend that the Journal shareholders vote for the approval of the Journal spin-off proposal and the Journal merger proposal at Journal’s special meeting. Each of Journal’s six non-employee, independent directors owns fully-vested shares of Journal stock. Each director is required to own 25,000 shares of Journal stock by the December 31<sup>st</sup> five years after his or her start date on the Journal board. Journal’s non-employee, independent directors receive grants of fully-vested shares of class B common stock as part of their compensation for their service on the Journal board. None of Journal’s non-employee, independent directors has any unvested Journal stock and none are entitled to any additional compensation as a result of the transactions.

Directors and Officers of Journal Media Group. As of November 5, 2014, the following directors and executive officers of Journal have agreed to become directors or executive officers of Journal Media Group: Steven J. Smith, Chairman and Chief Executive Officer of Journal, will be the Chairman of Journal Media Group, Jason R. Graham, Senior Vice President of Finance and Chief Financial Officer of Journal, will be Senior Vice President, Chief Financial Officer and Treasurer of Journal Media Group, Marty V. Ozolins, Vice President and Corporate Controller of Journal, will become Vice President and Controller of Journal Media Group, Elizabeth F. Brenner, Chief Operating Officer of Journal Publishing Group and an Executive Vice President of Journal, will become Vice President, Regional Publisher of Journal Media Group and President and Publisher of the Milwaukee Journal Sentinel, and Jonathan Newcomb and Mary Ellen Stanek, current directors of Journal, will become directors of Journal Media Group.

Officers of Scripps after the Transactions. Steven H. Wexler, currently a Vice President of Journal, will become Vice President, Radio of Scripps after the closing of the transactions and Deborah F. Turner, currently a Vice President of Journal, will become a divisional manager of Scripps after the closing of the transactions.

Treatment of Journal Stock Appreciation Rights (“SARs”), Journal Restricted Stock and Journal Performance Units. Journal’s executive officers have previously been granted SARs, restricted stock and performance units under Journal’s 2003 Equity Incentive Plan, as amended, and the 2007 Omnibus Incentive Plan, which we refer to collectively as the “Journal Equity Plans.” Under the terms of the Journal Equity Plans, such outstanding equity awards generally vest in full upon consummation of a change in control transaction, if such awards are not assumed by the acquiring company. The following discussion describes more specifically the treatment of these awards in connection with the transactions, the consummation of which will constitute a change in control for purposes of the Journal Equity Plans:

• each outstanding award of Journal SARs will be cancelled and the holders thereof will receive a cash payment equal to the fair value thereof calculated as of July 21, 2014;

• each outstanding share of Journal restricted stock will become fully vested and will participate in the transactions on the same basis as other Journal shareholders; and

• each outstanding Journal performance unit will vest (i) based on the actual level of achievement of all relevant performance goals, as determined by the Journal Compensation Committee, measured as of the calendar quarter immediately preceding the closing date of the transactions, in the case of Journal performance units granted with

respect to the three-year performance period consisting of Journal's 2013, 2014 and 2015 fiscal years, and such earned Journal performance units will be prorated based on the length of time within the performance period that has elapsed prior to the closing date of the transactions, or (ii) based on a deemed achievement of all relevant performance goals at the target level, in the case of Journal performance units granted with respect to the three-year performance period consisting of Journal's 2014, 2015 and 2016 fiscal years, and such earned Journal performance units will be prorated based on the length of time within the performance period that has elapsed prior to the closing date of the transactions. The holders of such vested Journal performance units will receive a combination of shares of Scripps class A common stock and shares of Journal Media Group common stock, based on the number of such shares that the holder would be entitled to receive had the vested Journal performance units represented actual shares of Journal common stock as of the record date for the share exchange in connection with the transactions.

The following table sets forth, for each of Journal's executive officers, the number of all outstanding and unexercised Journal SARs, shares of Journal restricted stock, and Journal performance units held by each such person as of March 9, 2015, the assumed closing date of the transactions, and the estimated consideration that each will receive after the closing date of the transactions in connection with such awards. Journal's non-employee, independent directors do not hold any Journal SARs, shares of Journal restricted stock, Journal options or Journal performance units, or any other type of unvested equity award.

	Number of Shares Underlying Outstanding Journal SARs (#)	Journal SARs Payment (\$) <sup>(1)</sup>	Number of Shares of Journal Restricted Stock (#)	Journal Restricted Stock Consideration (\$) <sup>(2)</sup>	Number of Shares Underlying Outstanding Journal Performance Units (#)	Journal Performance Unit Consideration (\$) <sup>(2)</sup>
Executive Officers						
Elizabeth Brenner	124,000	\$155,007	18,483	\$199,801	20,532	\$130,430
Andre J. Fernandez	0	0	38,823	\$419,677	27,387	\$172,911
Jason R. Graham	0	0	16,171	\$174,809	0	0
William M. Kaiser	0	0	5,963	\$64,464	0	0
Royce A. Miles	0	0	5,830	\$63,022	0	0
Michael O'Brien <sup>(3)</sup>	0	0	0	0	0	0
Marty V. Ozolins	0	0	3,200	\$34,592	0	0
James P. Prather	0	0	4,682	\$50,612	4,502	\$35,148
Steven J. Smith	413,000	\$501,421	49,257	\$532,468	54,691	\$348,032
Mary Hill Taibl	79,000	\$94,992	7,381	\$79,789	0	0
Karen O. Trickle	0	0	3,989	\$43,121	0	0
Deborah F. Turner	0	0	11,965	\$129,342	7,709	\$48,630
Steven H. Wexler	0	0	6,737	\$72,827	7,670	\$48,466
Non-Employee Directors						
Dean H. Blythe	0	0	0	0	0	0
David J. Drury	0	0	0	0	0	0
Jonathan Newcomb	0	0	0	0	0	0
Mary Ellen Stanek	0	0	0	0	0	0
Owen J. Sullivan	0	0	0	0	0	0
Jeanette Tully	0	0	0	0	0	0

(1) All SARs were fully vested as of March 9, 2015. The cash payment for the cancelled Journal SARs reflects the estimated fair value thereof based upon a Black-Scholes model, using the following assumptions and inputs: (i)

valuation date, July 21, 2014; (ii) stock price, \$8.71 (Journal's closing stock price on July 21, 2014); (iii) expected life assumption, 2 years or 3 years (based on the number of full years until the original expiration date of the SAR); (iv) volatility, 48%; (v) risk-free interest rate, 0.59% or 1.00% (based on 2 and 3-year U.S. Treasury Strip available on July 21, 2014); and (vi) dividend yield, 0%.

- Determined by multiplying the number of unvested shares of Journal restricted stock and Journal performance units that will vest in connection with the transactions by \$10.81, the average per-share closing price of Journal's common stock over the first five business days following July 30, 2014, the date of Journal's first public announcement of the transactions. For further information regarding the vesting of shares of Journal restricted stock and Journal performance units, see above under "Treatment of Journal Stock Appreciation Rights, Journal Restricted Stock and Journal Performance Units."
- (2)
- (3) Mr. O'Brien terminated employment with Journal on May 2, 2014.

For further information regarding the beneficial ownership of Journal common stock by the directors and executive officers of Journal, see "Stock Ownership of Management and Others of Journal" beginning on page 201.

#### Employment Agreement with Mr. Smith

Pursuant to Journal's employment agreement with Mr. Smith, if his employment is terminated without cause or if he resigns for good reason, then, in addition to accrued salary, he will be entitled to receive:

- a pro rata target annual bonus for the year of termination;
- a severance payment equal to three times his then-current annual salary and target annual bonus; and
- continued group health coverage for a period of 36 months.

Mr. Smith's employment agreement provides that if any payments or benefits would be subject to the excise tax imposed under Section 4999 of the tax code, then the payments will be limited to the maximum amount that could be paid without triggering the excise tax.

No special severance benefits will be payable in the event Mr. Smith's employment terminates by reason of death or disability, or if Mr. Smith is terminated for cause or resigns without good reason, or if Mr. Smith's employment is terminated at the end of the employment period, except that in the event of Mr. Smith's death or disability, he (or his estate) will receive a pro-rata portion of his target annual bonus earned through the date of termination.

Mr. Smith's employment agreement contains confidentiality, noncompetition and employee nonsolicitation covenants that apply during his employment and for 24 months after his termination of employment.

#### Change-in-Control Agreements with Messrs. Fernandez, Graham and Wexler and Ms. Brenner, Taibl and Turner

Pursuant to Journal's change-in-control agreement with each of Messrs. Fernandez, Graham and Wexler and Ms. Brenner, Ms. Taibl and Ms. Turner, if the executive's employment is terminated without cause or if the executive resigns for good reason within two years after a change in control, in the case of Mr. Fernandez, Ms. Brenner and Ms. Taibl, or one year after a change in control, in the case of Messrs. Graham and Wexler and Ms. Turner, then, in addition to accrued salary, he or she will be entitled to receive:

- a pro rata target annual bonus for the year of termination;
- a severance payment equal to a multiple of the executive's then-current annual salary and target annual bonus (2x, in the case of Mr. Fernandez and Ms. Brenner, 1.5x, in the case of Ms. Taibl, and 1x, in the case of Messrs. Graham and Wexler and Ms. Turner); and
- continued group health coverage for a period of time after his or her termination (24 months, in the case of Mr. Fernandez and Ms. Brenner, 18 months, in the case of Ms. Taibl, or 12 months, in the case of Messrs. Graham and Wexler and Ms. Turner), except that the obligation to provide health coverage will end if the executive becomes

employed by another employer that provides him or her with group health benefits.

The change-in-control agreements provide that if any payments or benefits would be subject to the excise tax imposed under Section 4999 of the tax code, then the payments will be limited to the maximum amount that could be paid without triggering the excise tax.

No special severance will be payable if the executive is terminated for cause or resigns without good reason, or if the executive's employment is terminated at the end of the employment period, or if the executive's employment terminates due to death or disability, except in the case of death or disability, the executive (or his or her estate) would be entitled to receive a pro-rata portion of the executive's target annual bonus earned through the date of termination.

Each of the agreements contains confidentiality and employee nonsolicitation covenants that apply during the executive's employment and for 24 months, in the case of Mr. Fernandez and Ms. Brenner, 18 months, in the case of Ms. Taibl, or 12 months, in the case of Messrs. Graham and Wexler and Ms. Turner, after his or her termination of employment. With the exception of Ms. Taibl's agreement, each of the change-in-control agreements also contains a noncompetition covenant that applies for 24 months, in the case of Mr. Fernandez and Ms. Brenner, or 12 months, in the case of Messrs. Graham and Wexler and Ms. Turner, after the executive terminates employment, unless he or she timely waives the severance benefits provided by the change-in-control agreement, in which case the noncompetition covenant will not apply.

#### Severance Guidelines for Messrs. Miles, Kaiser, Ozolins or Prather and Ms. Trickle

Pursuant to Journal's severance guidelines, if the executive's employment is terminated without cause, then he or she would be entitled to receive a lump sum severance payment equal to (i) one year of his or her then-current annual salaries, in the case of Messrs. Miles, Kaiser and Ozolins and Ms. Trickle, or (ii) for each year of service with Journal, two weeks of his then-current weekly salary (subject to a minimum of six months and a maximum of 40 weeks), in the case of Mr. Prather. Each of the executives would also be entitled to continued group health coverage for a period of time after his or her termination (12 months, in the case of Messrs. Miles, Kaiser and Ozolins and Ms. Trickle, and 6 months, in the case of Mr. Prather) and out placement services.

#### Discretionary Retention Bonuses

Each of Messrs. Ozolins and Miles and Ms. Trickle will receive a retention bonus of \$25,000, \$35,000 and \$35,000, respectively, provided that he or she remains employed with Journal through the consummation of the transactions, or, with respect to Ms. Trickle, through the date that is three months following the consummation of the transactions.

#### Pension Benefits

Employees' Pension Plan. Journal's Employees' Pension Plan, which we refer to as the "Journal Pension Plan," is a defined benefit pension plan that provides benefits for Journal employees, as well as employees of certain of Journal's subsidiaries who meet minimum age and service eligibility requirements. Effective as of January 1, 2011, benefit accruals under the Journal Pension Plan were permanently frozen. Subject to certain limitations, the monthly retirement benefit under the Journal Pension Plan, assuming attainment of the retirement age specified by the plan and payments in the form of a life annuity, is determined in accordance with a formula that takes into account the following factors: final average compensation for the last five years of employment prior to the freezing of the Pension Plan, number of years of benefit service, and an actuarially determined Social Security offset.

Messrs. Fernandez and Graham and Ms. Turner did not participate in the Journal Pension Plan because they were hired after May 1, 2006. The retirement benefit for Messrs. Kaiser, Miles, Ozolins, Prather and Wexler, Ms. Brenner, Ms. Taibl and Ms. Trickle under the Journal Pension Plan is a monthly pension equal to 1/12th of the amount determined as follows, subject to the freezing of accruals as of January 1, 2011:

- 0.65% of final average compensation times years of service (up to 35 years); plus
- 0.40% of final average compensation times years of service from 35 to 40 years; plus
- 0.65% of final average compensation in excess of "Covered Compensation" times years of service (up to 35 years).

Mr. Smith was a participant in the Journal Pension Plan prior to December 31, 1998, when a different formula was in effect. His Journal Pension Plan benefit consists of the benefit account accrued as of December 31, 1998 under the prior plan formula plus the benefits determined under the above formula for service between December 31, 1998 and



December 31, 2010.

Journal's employees hired on or before May 1, 2006 automatically became participants in the Journal Pension Plan on their entry date, which was the January 1, or July 1 after reaching age 21 and completing one year of eligible service with 1,000 hours. Journal Pension Plan benefits will begin when a participant reaches normal retirement age for Social Security purposes. Benefits can begin as early as age 60, but the benefit will be lower than at normal retirement age.

The consummation of the transactions does not enhance the benefits payable under the Journal Pension Plan.

Supplemental Executive Retirement Plan. Journal's Supplemental Executive Retirement Plan, which we refer to as the "Journal SERP," is an unfunded, nonqualified defined benefit retirement plan. Under the Journal SERP, certain executives are

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eligible to receive a retirement benefit based on the benefit they would receive under the Journal Pension Plan or Journal's 401(k) plan. Benefits payable under the Journal SERP are calculated without regard to the limitations imposed by the tax code on the amount of compensation that may be taken into account under the Journal Pension Plan or Journal 401(k) plan. Effective January 1, 2011, benefit accruals under the Journal SERP were permanently frozen.

Executives who participated in the Journal SERP will receive a supplemental benefit equal to the excess, if any, of (i) the monthly benefit payable to the executive under the Journal Pension Plan, computed without regard to the tax code limitations, but taking into account for purposes of compensation under the Journal Pension Plan only base pay plus annual incentive compensation (including any deferred amounts of base pay and annual incentive compensation), over (ii) the amount of monthly benefit actually payable to the executive under the Journal Pension Plan as limited by the tax code.

Effective January 1, 2011, annual employer contributions are no longer a component of the Journal 401(k) plan. This prior annual employer contribution is part of the executive's 401(k) plan balance. At the time the annual employer contribution to the 401(k) plan was made on behalf of the executive for such year, an amount was credited to the executive's SERP account equal to the difference between: (i) the annual employer contribution that would be made to the 401(k) plan computed without regard to tax code limitations, but taking into account for purposes of compensation under the 401(k) plan only base pay (including any deferred amounts of base pay); and (ii) the amount of the annual employer contribution actually made on behalf of the executive under the 401(k) plan as limited by the tax code. Earnings will be credited to the account of each executive, from time to time, at the rate determined by the Journal Compensation Committee.

Benefits which become payable to an executive under the Journal SERP will be payable upon the later of the executive's attainment of age 60 or his or her termination of employment.

Messrs. Kaiser, Prather, Smith and Wexler and Ms. Brenner and Ms. Taibl participate in the Journal SERP. Messrs. Fernandez, Graham, Miles and Ozolins and Ms. Turner and Ms. Trickle do not participate in the Journal SERP. The consummation of the transactions does not enhance the benefits payable under the Journal SERP.

#### Deferred Compensation

Journal's Deferred Compensation Plan allows participants to defer a portion or all of their base salary and a portion or all of their payment from the annual bonus plan. There is no limitation on the amount participants may choose to defer. The participant's deferrals receive an annual return based on the prime interest rate minus 1.5%. Upon a participant's termination of employment, he or she may elect to receive his or her distribution in a lump sum or annual installments over a period of ten years. If a participant's death occurs prior to the payment of any amounts to him under the Journal Deferred Compensation Plan, other than payments for unforeseeable emergencies, the participant will receive his or her distribution in five annual installments. If a participant's death occurs after the payment of any amount to him under the Journal Deferred Compensation Plan, other than payments for unforeseeable emergencies, his beneficiary will receive the distributions in the same form as paid to the participant prior to his death. In the event of an unforeseeable emergency (as defined) either before or after the commencement of payments under the Journal Deferred Compensation Plan, a participant may request that all or any portion of his or her benefits be paid in one or more installments prior to the normal time for payment of such amounts.

Messrs. Fernandez and Prather are the only executive officers that participate in the Journal Deferred Compensation Plan and they will receive payments thereunder in accordance with their deferral elections. The consummation of the transactions does not enhance the benefits payable under the Journal Deferred Compensation Plan.

Transaction-Related Compensation - Journal

The following table sets forth the information required by Item 402(t) of Regulation S-K promulgated under the Exchange Act regarding the compensation that is or may become payable to Journal's named executive officers that is based on or otherwise relates to the transactions. This compensation is referred to as "golden parachute" compensation by applicable SEC disclosure rules, and such compensation is subject to a non-binding, advisory vote of Journal's shareholders, as described above in the section "Journal Proposals to be Voted on at the Special Meeting - Journal Compensation Proposal."

For purposes of this table, we have assumed that:

- the consummation of the transactions occurs on March 9, 2015;
- the named executive officer's employment is terminated without cause or he or she resigns for good reason on March 9, 2015; and

• no reduction would be made to the payments to the named executive officers in order to avoid triggering the excise tax under tax code Sections 280G and 4999.

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## Golden Parachute Compensation - Journal

Named Executive Officer <sup>(1)</sup>	Cash (\$)	Equity (\$) <sup>(5)</sup>	Pension/NQDC (\$) <sup>(6)</sup>	Perquisites/ Benefits (\$)	Tax Reimbursement (\$) <sup>(10)</sup>	Other (\$)	Total (\$) <sup>(11)</sup>
Steven J. Smith	\$3,208,533 <sup>(2)</sup>	\$1,381,921	0	\$40,069 <sup>(7)</sup>	0	0	\$4,630,523
Andre J. Fernandez	\$1,433,333 <sup>(3)</sup>	\$592,588	0	\$44,885 <sup>(8)</sup>	0	0	\$2,070,806
Jason R. Graham	\$471,440 <sup>(3)</sup>	\$174,809	0	\$10,000 <sup>(8)</sup>	0	0	\$656,249
Elizabeth Brenner	\$1,187,465 <sup>(3)</sup>	\$485,238	0	\$37,225 <sup>(8)</sup>	0	0	\$1,709,928
James P. Prather	\$316,250 <sup>(4)</sup>	\$85,761	0	\$16,708 <sup>(9)</sup>	0	0	\$418,719
Deborah F. Turner	\$587,487 <sup>(3)</sup>	\$177,972	0	\$16,096 <sup>(8)</sup>	0	0	\$781,555

Per SEC regulations, Journal's "named executive officers" are those as determined for purposes of Journal's most (1) recent Annual Report on Form 10-K, plus Jason R. Graham, who became Journal's principal financial officer on February 11, 2014.

Reflects the following "double trigger" cash payments that would be payable to Mr. Smith pursuant to his (2) employment agreement in the event his employment is terminated without cause or he resigns for good reason, in each case payable in a single lump sum: (i) a severance payment equal to \$3,158,400; and (ii) a pro rata target annual bonus for fiscal year 2015 equal to \$50,133.

Reflects the following "double trigger" cash payments that would be payable to Messrs. Fernandez and Graham, Ms. (3) Brenner and Ms. Turner pursuant to their change-in-control agreements in the event their employment is terminated without cause or they resign for good reason within 24 months, in the case of Mr. Fernandez and Ms. Brenner, or 12 months, in the case of Mr. Graham and Ms. Turner, following the consummation of the transactions, in each case payable in a single lump sum: (i) a severance payment in the following amounts: Mr. Fernandez, \$1,400,000; Mr. Graham, \$451,913; Ms. Brenner, \$1,165,060; and Ms. Turner, \$563,153; and (ii) a pro rata target annual bonus for fiscal year 2015, in the following amounts: Mr. Fernandez, \$33,333; Mr. Graham, \$19,527; Ms. Brenner, \$22,405; and Ms. Turner, \$24,334.

Reflects the following "double trigger" cash payments that would be payable to Mr. Prather in a single lump sum (4) pursuant to Journal's severance guidelines in the event his employment is terminated without cause: (i) a severance payment of \$300,000; and (ii) a pro rata target annual bonus for fiscal year 2015 of \$16,250.

(5) Reflects the "single trigger" consideration payable with respect to Journal SARs and unvested shares of Journal restricted stock and Journal performance units, as detailed in the following table:

	Journal SARs (\$) <sup>(a)</sup>	Journal Restricted Stock (\$) <sup>(b)</sup>	Journal Performance Units (\$) <sup>(b)</sup>
Steven J. Smith	\$501,421	\$532,468	\$348,032
Andre J. Fernandez	0	\$419,677	\$172,911
Jason R. Graham	0	\$174,809	0
Elizabeth Brenner	\$155,007	\$199,801	\$130,430
James P. Prather	0	\$50,612	\$35,148
Deborah F. Turner	0	\$129,342	\$48,630

(a) All SARs were fully vested as of March 9, 2015. The cash payment for each cancelled Journal SAR reflects the estimated fair value thereof based upon a Black-Scholes model, using the following assumptions and inputs: (i) valuation date, July 21, 2014; (ii) stock price, \$8.71 (Journal's closing stock price on July 21, 2014); (iii) expected life assumption, 2 years or 3 years (based on the number of full years until the original expiration date of the SAR);

(iv) volatility, 48%; (v) risk-free interest rate, 0.59% or 1.00% (based on 2 and 3-year U.S. Treasury Strip available on July 21, 2014; and (vi) dividend yield, 0%.

(b) Determined by multiplying the number of unvested shares of Journal restricted stock and Journal performance units that will vest in connection with the transactions, by \$10.81, the average per-share closing price of Journal's common stock over the first five business days following July 30, 2014), the date of Journal's first public announcement of the transactions. For further information regarding the vesting of shares of Journal

restricted stock and Journal performance units, see above under “The Transactions - Interest of Journal's and Officers in the Transactions - Treatment of Journal Stock Appreciation Rights, Journal Restricted Stock and Journal Performance Units.”

(6) The consummation of the transactions does not enhance the benefits payable under the Journal Pension Plan, Journal SERP or Journal Deferred Compensation Plan.

(7) Reflects the value of continued group health coverage for 36 months, based on the cost of the employer-subsidized portion of the monthly premium for group health benefits coverage in effect for Mr. Smith and his eligible dependents on the date of termination, which is a “double trigger” benefit to Mr. Smith in the event his employment is terminated without cause or he resigns for good reason.

(8) Reflects the value of the following “double trigger” benefits that would be provided to Messrs. Fernandez and Graham, Ms. Brenner and Ms. Turner pursuant to their change-in-control agreements in the event their employment is terminated without cause or they resign for good reason within 24 months, in the case of Mr. Fernandez and Ms. Brenner, or 12 months, in the case of Mr. Graham or Ms. Turner, following the consummation of the transactions: (i) continued group health coverage, based on the cost of the employer-subsidized portion of the monthly premium for group health benefits coverage in effect for the executive and his or her eligible dependents on the date of termination, as follows: Mr. Fernandez, \$34,885 (24 months); Mr. Graham, \$0; Ms. Brenner, \$27,225 (24 months); and Ms. Turner, \$6,096 (12 months); and (ii) reimbursement for outplacement services following the executive’s termination of employment, in the amount of \$10,000 for each executive.

(9) Reflects the value of the following “double trigger” benefits that would be provided to Mr. Prather pursuant to Journal severance guidelines in the event his employment is terminated without cause in connection with the transactions: (i) continued group health coverage, based on the cost of the employer-subsidized portion of the monthly premium for group health benefits coverage in effect for the executive and his eligible dependents on the date of termination, \$6,708 (6 months); and (ii) reimbursement for outplacement services following his termination of employment, in the amount of \$10,000.

(10) None of the named executive officers are entitled to a “gross-up” to offset excise taxes under Section 4999 of the tax code or a reimbursement for related taxes.

(11) The following table quantifies, for each named executive officer, the portion of the total estimated amount of compensation that is payable upon consummation of the transactions, referred to a “single trigger,” and the portion of the total amount of compensation that is payable only after both consummation of the transactions and a termination of the named executive officer’s employment by the surviving corporation without cause or by the executive officer for good reason, referred to as “double trigger”:

	Single Trigger (\$)	Double Trigger (\$)
Steven J. Smith	\$1,381,921	\$3,248,602
Andre J. Fernandez	\$592,588	\$1,478,218
Jason R. Graham	\$174,809	\$481,440
Elizabeth Brenner	\$485,238	\$1,224,690
James P. Prather	\$85,761	\$332,958
Deborah F. Turner	\$177,972	\$603,583

Indemnification of Executive Officers and Directors of Journal. The master agreement provides that Scripps will indemnify current and former directors and officers of Journal and its subsidiaries with respect to matters existing or occurring at or prior to the completion of the transactions and advance their expenses on certain conditions in

connection with such matters.

As a result of the interests described above, certain of Journal's directors and officers may be more likely to vote their shares of Journal common stock to approve the spin-off proposal and the merger proposal than Journal shareholders generally.

As a result of the interests described above, certain of Journal's directors and officers may be more likely to vote their shares of Journal common stock to approve the spin-off proposal and the merger proposal than Journal shareholders generally.



## Regulatory Approvals

Antitrust Authorities. Under the HSR Act, and the related rules and regulations that have been issued by the U.S. Federal Trade Commission, which we refer to as the “FTC,” certain acquisition transactions may not be consummated until certain information and documents have been furnished to the FTC and the Antitrust Division of the U.S. Department of Justice, which we refer to as the “Antitrust Division,” and certain waiting period requirements have been observed. These requirements apply to the transactions.

Under the HSR Act, transactions may not be completed until the expiration of a thirty calendar day waiting period that begins when a Notification and Report Form is filed with the FTC and the Antitrust Division. This waiting period may be extended by a Request for Additional Information issued by the FTC or the Antitrust Division. Pursuant to the terms of the master agreement, Scripps and Journal filed Notification and Report Forms on August 20, 2014. The HSR waiting period terminated on September 2, 2014.

At any time before or after the completion of the transactions, despite termination of the HSR waiting period, the Antitrust Division or the FTC could take such action under the antitrust laws as either deems necessary or desirable in the public interest, including seeking to enjoin the completion of the transactions, seeking to unwind the transactions or seeking the divestiture of substantial assets of Scripps and Journal (or their respective subsidiaries). State attorneys general may bring legal action under state or federal antitrust laws. Private parties may bring legal action under the antitrust laws under certain circumstances.

Federal Communications Commission. Under U.S. federal communications laws, Scripps and Journal may not complete the transactions unless they obtain the FCC consent. FCC consent is sought through the filing of transfer of control applications with the FCC, which are subject to public comment and objections from third parties for a limited period of time. Applications for FCC consent to the transactions were filed on or about August 15, 2014. The period for petitions to deny terminated on September 22, 2014, without any formal objection from third party. Informal objections to an FCC application may be filed, however, at any time before the agency acts. Journal owns two television stations in each of Boise, Idaho and Green Bay, Wisconsin, and five FM radio stations, in Wichita, Kansas, which in each case is one station over the limit under currently applicable FCC rules. In its application for FCC consent to the transactions, Journal agreed to divest one of the television stations in Boise, Idaho, and one of the FM radio stations in Wichita, Kansas. Journal consummated the sale of station KFTI-FM in the Wichita market to Envision Broadcast Network, LLC on December 12, 2014. If Journal is unable to sell one of its Boise television stations prior to or on the closing of the transactions, it has proposed to assign the station not sold to a divestiture trust. If a station is subject to a pending sales agreement when placed into trust, the trustee will assume the agreement and proceed with the closing of the transaction, subject to the receipt of consent from the FCC. In the event that there is no agreement in place to sell a station when placed into trust, or a pending sale is not timely consummated, the trustee will be required, in the trustee’s reasonable discretion, either (a) to enter into an agreement to divest the station within six months of its being placed in trust or within six months of termination of any sales agreement pending at the time of the assignment to the trustee, or (b) if the FCC is accepting applications from television stations to participate in the incentive auction during the applicable six-month period, to participate in the spectrum auction. The trust agreement does not contain any minimum sale price requirement. If the trustee is unable to sell the station (or the spectrum) within that period, it will surrender the station license(s) to the FCC. The trustee will be Kiel Media Group, LLC, whose sole member and manager is Douglas G. Kiel. Mr. Kiel has no personal, familial or, other than the divestiture trust, business relationship with Journal or Scripps or their affiliates. Mr. Kiel was employed by Journal until 2009, but he has never been employed by Scripps. Mr. Kiel does not hold an attributable interest in any broadcast station or in any daily newspaper. He does hold SARs granted to him while he was employed by Journal. These rights will be canceled and Mr. Kiel will receive a cash payment equal to the fair value thereof calculated as of July 21, 2014, treatment that will be consistent with that accorded to holders of other outstanding Journal SARs.

In the FCC application, Scripps has also requested a “failing station” waiver with respect to WACY-TV, one of the two television stations owned by Journal in the Green Bay, Wisconsin market. A waiver is necessary, because the FCC’s rules otherwise preclude the common ownership of both stations. The FCC granted its consent to the transactions on December 12, 2014. The FCC consent included a grant of the failing station waiver for WACY-TV, which will permit

Scripps to own both WGBA-TV and WACY-TV in Green Bay. Petitions for reconsideration of the FCC consent must be filed by January 12, 2015. If no petitions for reconsideration are filed and the FCC does not reconsider the grant on its own motion, the grant of the FCC consent will become final on January 22, 2015.

There can be no assurance that a challenge to the transactions on antitrust, federal communications law, or other regulatory grounds will not be made. If such a challenge is made, there can be no assurance as to the result of such challenge.

#### Accounting Treatment of the Transaction

The newspaper mergers will be accounted for under the acquisition method of accounting under accounting principles generally accepted in the United States, with Scripps treated as the accounting acquirer. The broadcast merger will be accounted for under the acquisition method of accounting under accounting principles generally accepted in the United States, with Scripps treated as the accounting acquirer.

#### Listing of Journal Media Group Common Stock

Scripps and Journal have agreed to use their reasonable best efforts to cause Journal Media Group common stock to be listed on a stock exchange. It is expected that, following the completion of the transactions, Journal Media Group's common stock will trade on the NYSE under the ticker symbol, "JMG."

#### Delisting and Deregistration of Journal Class A Common Stock

Journal class A common stock is listed and traded on the NYSE under the symbol "JRN." If the transactions are completed, Journal class A common stock will be delisted from the NYSE and deregistered under the Exchange Act and will cease to be publicly traded.

#### Resale of Journal Media Group Common Stock and Scripps Class A Common Shares

All shares of Journal Media Group common stock and Scripps class A common shares received by shareholders in connection with the transactions will be freely tradable for purposes of the Securities Act of 1933, which we refer to as the "Securities Act." Shares of Journal Media Group common stock issued in the newspaper mergers and beneficially owned by affiliates of Journal Media Group may be resold or otherwise transferred, without registration, commencing 90 days after the closing of the transactions, as long as such sales are in compliance with the volume limitations, manner of sale requirements, notice requirements and other requirements under Rule 144 or as otherwise permitted under the Securities Act.

#### Certain Indebtedness of Scripps and Journal

**Existing Scripps Credit Agreement.** Scripps is party to a \$275 million revolving credit and term loan agreement, which we refer to as the "Scripps credit facility," that includes a \$200 million term loan B maturing in November 2020 and a \$75 million revolving credit facility maturing in November 2018. Scripps' annual report on Form 10-K for the year ended December 31, 2013, which is incorporated by reference into this joint proxy statement/prospectus, contains more detailed information about the Scripps credit facility.

**Journal Credit Agreement.** Journal is party to an amended and restated credit agreement, which we refer to as the "Journal credit facility," for a secured term loan facility and a secured revolving credit facility with initial aggregate commitments of \$350 million, including the term loan commitment of \$150 million and the revolving commitment of \$200 million, both of which mature on December 5, 2017. As of September 28, 2014, the outstanding principal amount of revolving loans drawn was \$15.0 million, and the outstanding principal amount of term loans drawn was \$115.5 million. Journal's annual report on Form 10-K for the year ended December 29, 2013, which is incorporated by reference into this joint proxy statement/prospectus, contains more detailed information about the Journal credit facility.

**Journal's Unsecured Subordinated Notes Payable.** On August 13, 2012, Journal repurchased all outstanding shares of its class C common stock in exchange for approximately \$6.2 million in cash and the issuance of unsecured subordinated promissory notes with an aggregate principal amount of approximately \$25.6 million bearing interest at a rate of 7.25% per annum. Notes with an aggregate principal amount of approximately \$9.7 million were paid in 2012. The remaining subordinated notes, with an aggregate principal amount of approximately \$10.6 million, are payable in equal annual installments of approximately \$2.7 million on September 30 of each of 2015, 2016, 2017 and 2018, and may not be pre-paid. Interest on the notes is payable quarterly. Holders of the outstanding subordinated

notes are entitled to accelerate the maturity of those notes upon closing of the transactions.

Amendment to Scripps Credit Facility. Upon the closing of the transactions, Scripps expects the Scripps Credit Facility will be amended to (i) add incremental facilities consisting of a \$25 million increase in the revolving facility (resulting in a revolving facility of \$100 million after such increase) and a \$200 million incremental term loan, (ii) allow Scripps to complete the transactions, and (iii) make covenant modifications favorable to Scripps. The incremental term loan will be used to pay off the obligations under the Journal credit facility, which will be terminated at the closing of the transactions.

## MATERIAL U.S. FEDERAL INCOME TAX CONSEQUENCES OF THE TRANSACTIONS

The following is a summary of the material U.S. federal income tax consequences to Scripps and Journal, and to the holders of Scripps common shares and Journal common stock, in connection with the Scripps newspaper contribution, Scripps newspaper spin-off, Journal newspaper contribution, Journal newspaper spin-off, Scripps newspaper merger, Scripps special dividend, Journal newspaper merger, and broadcast merger, as applicable. This summary is based on the Code, the Treasury Regulations promulgated thereunder and judicial and administrative interpretations thereof, in each case as in effect and available as of the date of this information statement and all of which are subject to change at any time, possibly with retroactive effect. Any such change could affect the tax consequences described below.

This summary is limited to holders of Scripps, Scripps Spinco, Journal, or Journal Spinco common shares that are U.S. Holders, as defined immediately below. A "U.S. Holder" is a beneficial owner of common shares that is, for U.S. federal income tax purposes:

- an individual who is a citizen or a resident of the United States;
- a corporation, or other entity taxable as a corporation for U.S. federal income tax purposes, created or organized under the laws of the United States, any state thereof or the District of Columbia;
- an estate, the income of which is subject to U.S. federal income taxation regardless of its source; or
- a trust, if (i) a court within the United States is able to exercise primary supervision over its administration and one or more United States persons have the authority to control all of its substantial decisions or (ii) it has a valid election in place under applicable Treasury Regulations to be treated as a United States person.

This summary also does not discuss all tax considerations that may be relevant to shareholders in light of their particular circumstances, nor does it address the consequences to shareholders subject to special treatment under the U.S. federal income tax laws, such as:

- dealers or traders in securities or currencies;
- regulated investment companies;
- real estate investment trusts;
- tax-exempt entities;
- banks, financial institutions or insurance companies;
- persons who acquired common shares pursuant to the exercise of employee stock options or otherwise as compensation;
- shareholders who own, or are deemed to own, at least 10% or more, by voting power or value, of the corporation's equity;
- holders owning common shares as part of a position in a straddle or as part of a hedging, conversion or other risk reduction transaction for U.S. federal income tax purposes; or
- a person that owns common shares through partnerships or other pass-through entities.

This summary does not address the U.S. federal income tax consequences to shareholders who do not hold common shares as a capital asset, and does not discuss any alternative minimum tax consequences. Moreover, this summary does not address any state, local or non-U.S. tax consequences or any estate, gift or other non-income tax consequences.

If a partnership (or any other entity treated as a partnership for U.S. federal income tax purposes) holds common shares, the tax treatment of a partner in that partnership will generally depend on the status of the partner and the activities of the partnership. Such a partner or partnership should consult its own tax advisor as to its tax consequences.

YOU SHOULD CONSULT YOUR OWN TAX ADVISOR WITH RESPECT TO THE U.S. FEDERAL, STATE AND LOCAL AND NON-U.S. TAX CONSEQUENCES OF THE TRANSACTIONS. THIS SUMMARY IS NOT INTENDED TO BE, NOR SHOULD IT BE CONSTRUED TO BE, LEGAL OR TAX ADVICE TO ANY PARTICULAR INVESTOR.

## Scripps Newspaper Contribution and Scripps Newspaper Spin-Off

In connection with the transactions, Scripps expects to receive an opinion from the law firm of Baker & Hostetler LLP that the Scripps newspaper contribution and Scripps newspaper spin-off will meet the requirements necessary for the spin-off to receive tax-free treatment under Sections 355, 368 and related provisions of the Code. The opinion will be based on, among other things, current tax law and assumptions and representations as to factual matters from, and certain covenants made by Scripps Spinco, Journal Media Group and Scripps, which if incorrect in certain material respects, would jeopardize the conclusions reached by Baker & Hostetler LLP in its opinion. The opinion cannot be relied on if any of the assumptions, representations or covenants are incorrect, incomplete or inaccurate or are violated in any material respect. The opinion of counsel will not be binding on the IRS or the courts. The opinion of counsel does not address any U.S. state or local or foreign tax consequences of the spin-off.

Scripps and Scripps Spinco have not sought and will not seek any ruling from the IRS regarding any matters relating to the spin-off, and as a result, there can be no assurance that the IRS will not assert, or that a court would not sustain, a position contrary to the conclusions set forth below. In that event, the consequences described below would not apply and holders of Scripps common shares who receive shares of Scripps Spinco common stock in the spin-off could be subject to significant U.S. federal income tax liability.

Assuming the spin-off satisfies the requirements necessary for the spin-off to qualify for tax-free treatment under Sections 355, 368 and related provisions of the Code, the following will describe the material U.S. federal income tax consequences to Scripps, Scripps Spinco and Scripps' shareholders of the spin-off:

subject to the discussion below regarding Section 355(e), no gain or loss will be recognized by, and no amount will be includible in the income of, Scripps as a result of the distribution, other than with respect to any "excess loss account" or "intercompany transaction" required to be taken into account under Treasury regulations relating to consolidated returns;

no gain or loss will be recognized by, or be includible in the income of, a holder of Scripps common shares, solely as a result of the receipt of Scripps Spinco common stock, except possibly with respect to cash received in the Scripps special dividend, discussed on page 119;

the aggregate tax basis of the Scripps common shares and Scripps Spinco common stock in the hands of Scripps' shareholders immediately after the spin-off will be the same as the aggregate tax basis of the Scripps common shares held by the holder immediately before the spin-off, allocated between the common shares of Scripps and Scripps Spinco common stock in proportion to their relative fair market values on the date of the spin-off; and

the holding period of shares of the Scripps Spinco common stock received by Scripps' shareholders will include the holding period of their Scripps common shares, provided that such shares are held as capital assets on the date of the spin-off.

Scripps' shareholders that have acquired different blocks of Scripps common shares at different times or at different prices should consult their tax advisors regarding the allocation of their aggregate adjusted basis among, and their holding period of, Scripps Spinco common stock distributed with respect to such blocks of Scripps common shares.

U.S. Treasury Regulations require certain shareholders that receive stock in a spin-off to attach to their respective U.S. federal income tax returns, for the year in which the spin-off occurs, a detailed statement setting forth certain information relating to the spin-off. Within a reasonable period of time after the distribution, Scripps expects to make available to its shareholders information pertaining to compliance with this requirement.

If the spin-off were not to qualify as a tax-free spin-off for U.S. federal income tax purposes, each Scripps shareholder that receives shares of Scripps Spinco common stock in the spin-off would be treated as receiving a distribution in an amount equal to the fair market value of such shares, and the distribution of shares of Scripps Spinco common stock received with respect to a Scripps common share generally would be treated in the following manner:

first as a taxable dividend to the extent of the pro rata share of Scripps' current and accumulated earnings and profits that is allocable to the Scripps common share, if any;

then as a non-taxable return of capital to the extent of such shareholder's tax basis in the Scripps share; and

thereafter as capital gain with respect to any remaining value.



Additionally, each shareholder's basis in the Scripps Spinco common stock would be equal to the fair market value of such stock on the date of the distribution, and such shareholder's holding period in the Scripps Spinco common stock would begin on the date of the distribution. Furthermore, Scripps would recognize taxable gain if the fair market value of Scripps Spinco common stock exceeds Scripps' tax basis in such stock.

Even if the spin-off otherwise qualifies for tax-free treatment under Section 355 of the Code, it may be taxable to Scripps (but not Scripps' shareholders) under Section 355(e) if 50% or more, by vote or value, of shares of Scripps Spinco common stock or Scripps common shares are acquired or issued as part of a plan or series of related transactions that includes the spin-off. For this purpose, any acquisitions or issuances of Scripps common shares within two years before the spin-off, and any acquisitions or issuances of Scripps Spinco common stock or Scripps common shares within two years after the spin-off, generally are presumed to be part of such a plan, although Scripps Spinco or Scripps may be able to rebut that presumption. Even if these rules were to apply to cause the spin-off to be taxable to Scripps, it would remain tax-free to the Scripps shareholders.

In connection with the spin-off, Scripps Spinco, Journal Media Group and Scripps have entered into a tax matters agreement whereby Scripps Spinco, Journal Media Group, and Scripps agree to be subject to certain restrictions to preserve the tax-free nature of the spin-off. For a description of the tax matters agreements, see "Additional Agreements - Tax Matters Agreements" at page 139.

#### Scripps Newspaper Merger

In connection with the transactions, Scripps expects to receive an opinion from the law firm of Baker & Hostetler LLP that the Scripps newspaper merger will meet the requirements necessary for the merger to receive tax-free treatment under Sections 351 and/or 368 and related provisions of the Code. The opinion will be based on, among other things, current tax law and assumptions and representations as to factual matters from, and certain covenants made by Scripps Spinco, Journal Media Group and Scripps, which if incorrect in certain material respects, would jeopardize the conclusions reached by Baker & Hostetler LLP in its opinion. The opinion cannot be relied on if any of the assumptions, representations or covenants are incorrect, incomplete or inaccurate or are violated in any material respect. The opinion of counsel will not be binding on the IRS or the courts. The opinion of counsel does not address any U.S. state or local or foreign tax consequences of the merger.

Scripps and Scripps Spinco have not sought and will not seek any ruling from the IRS regarding any matters relating to the merger, and as a result, there can be no assurance that the IRS will not assert, or that a court would not sustain, a position contrary to the conclusions set forth below. In that event, the consequences described below would not apply and holders of Scripps Spinco common stock who receive shares of Journal Media Group common stock in the merger could be subject to significant U.S. federal income tax liability.

Assuming the merger satisfies the requirements necessary for the merger to qualify for tax-free treatment under Sections 351 and/or 368 and related provisions of the Code, the following will describe the material U.S. federal income tax consequences to Scripps Spinco and Scripps Spinco's shareholders of the merger:

- no gain or loss will be recognized by, and no amount will be includible in the income of, Scripps Spinco or Journal Media Group as a result of the merger;

no gain or loss will be recognized by, or be includible in the income of, a holder of shares of Scripps Spinco common stock, solely as a result of the receipt of Journal Media Group common stock, except with respect to any cash received in lieu of fractional shares;

the aggregate tax basis of the Journal Media Group common stock received in the merger (including any fractional shares deemed received and sold for cash as described below) by a holder will be the same as the aggregate tax basis of the Scripps Spinco common stock held by the holder immediately before the merger;

the holding period of shares of the Journal Media Group common stock received by Scripps Spinco's stockholders will include the holding period of their shares of Scripps Spinco common stock, provided that such shares are held as capital assets on the date of the merger; and

a Scripps Spinco shareholder who receives cash in lieu of a fractional share of Journal Media Group common stock in the merger will be treated as having sold such fractional share for the amount of cash received and generally will recognize capital gain or loss in an amount equal to the difference between the amount of such cash received and

such stockholder's adjusted tax basis in the fractional share. That gain or loss will be long-term capital gain or loss if the stockholder's holding period for its Scripps Spinco common stock exceeds one year.

Payments of cash in lieu of a fractional share of Journal Media Group common stock may, under certain circumstances, be subject to "backup withholding," unless a U.S. Holder provides proof of an applicable exemption or a correct taxpayer identification number, and otherwise complies with the requirements of the backup withholding rules. Corporations will generally be exempt from backup withholding, but may be required to provide a certification to establish their entitlement to the exemption. Backup withholding is not an additional tax, and it may be refunded or credited against a U.S. Holder's U.S. federal income tax liability if the required information is timely supplied to the IRS.

Scripps Spinco's shareholders that have different tax bases or holding periods for different blocks of Scripps Spinco common stock should consult their tax advisors regarding the allocation of their aggregate adjusted basis among, and their holding period of, Journal Media Group common stock received with respect to such blocks of Scripps Spinco common stock.

If the merger were not to qualify as tax-free for U.S. federal income tax purposes, each Scripps Spinco shareholder that receives shares of Journal Media Group common stock in the merger would be treated as recognizing taxable gain to the extent the fair market value of such shares exceeds such shareholder's tax basis in its Scripps Spinco common stock. Additionally, each shareholder's basis in the Journal Media Group common stock would be equal to its fair market value on the date of the merger and its holding period in the Journal Media Group common stock would begin on the date of the merger.

#### Scripps Special Dividend

The cash received in the Scripps special dividend with respect to a Scripps common share generally will be treated in the following manner:

first as a taxable dividend to the extent of the pro rata share of Scripps' current and accumulated earnings and profits that is allocable to the Scripps common share, if any (as of September 30, 2014, Scripps had no current or accumulated earnings and profits, and Scripps is expected not to have any current or accumulated earnings or profits for the taxable year in which the distribution is made);

then as a non-taxable return of capital to the extent of such shareholder's tax basis in the Scripps share; and

thereafter as capital gain with respect to any remaining value.

Payments of cash in the Scripps special dividend may, under certain circumstances, be subject to "backup withholding," unless a U.S. Holder provides proof of an applicable exemption or a correct taxpayer identification number, and otherwise complies with the requirements of the backup withholding rules. Corporations will generally be exempt from backup withholding, but may be required to provide a certification to establish their entitlement to the exemption. Backup withholding is not an additional tax, and it may be refunded or credited against a U.S. Holder's U.S. federal income tax liability if the required information is timely supplied to the IRS.

#### Journal Newspaper Contribution and Journal Newspaper Spin-Off

In connection with the transactions, Journal expects to receive an opinion from the law firm of Foley & Lardner LLP that the Journal newspaper contribution and Journal newspaper spin-off will meet the requirements necessary for the spin-off to qualify under Sections 355, 368 and related provisions of the Code. The opinion will be based on, among

other things, current tax law and assumptions and representations as to factual matters from, and certain covenants made by Journal Spinco, Journal Media Group and Journal, which if incorrect in certain material respects, would jeopardize the conclusions reached by Foley & Lardner LLP in its opinion. The opinion cannot be relied on if any of the assumptions, representations or covenants are incorrect, incomplete or inaccurate or are violated in any material respect. The opinion of counsel will not be binding on the IRS or the courts. The opinion of counsel does not address any U.S. state or local or foreign tax consequences of the spin-off.

Journal and Journal Spinco have not sought and will not seek any ruling from the IRS regarding any matters relating to the spin-off, and as a result, there can be no assurance that the IRS will not assert, or that a court would not sustain, a position contrary to the conclusions set forth below. In that event, the consequences described below would not apply and holders of Journal common stock who receive shares of Journal Spinco common stock in the spin-off could be subject to significant U.S. federal income tax liability.

Assuming the spin-off satisfies the requirements necessary for the spin-off to qualify under Sections 355, 368 and related provisions of the Code, the following will describe the material U.S. federal income tax consequences to Journal, Journal Spinco and Journal's shareholders of the spin-off:

as a result of the application of Section 355(e), Journal will recognize gain but not loss on the distribution of shares of Journal Spinco common stock to the extent the fair market value of such shares exceeds Journal's tax basis in such shares;

subject to the discussion above regarding Section 355(e), no gain or loss will be recognized by, and no amount will be includible in the income of, Journal as a result of the distribution, other than with respect to any "excess loss account" or "intercompany transaction" required to be taken into account under Treasury regulations relating to consolidated returns;

no gain or loss will be recognized by, or be includible in the income of, a holder of Journal common stock, solely as a result of the receipt of Journal Spinco common stock;

the aggregate tax basis of the Journal common stock and Journal Spinco common stock in the hands of Journal's shareholders immediately after the spin-off will be the same as the aggregate tax basis of the Journal common stock held by the holder immediately before the spin-off, allocated between the common stock of Journal and Journal Spinco common stock in proportion to their relative fair market values on the date of the spin-off; and

the holding period of shares of the Journal Spinco common stock received by Journal's shareholders will include the holding period of their shares of Journal common stock, provided that such shares are held as capital assets on the date of the spin-off.

Journal shareholders that have acquired different blocks of shares of Journal common stock at different times or at different prices should consult their tax advisors regarding the allocation of their aggregate adjusted basis among, and their holding period of, Journal Spinco common stock distributed with respect to such blocks of Journal common stock.

U.S. Treasury Regulations require certain shareholders that receive stock in a spin-off to attach to their respective U.S. federal income tax returns, for the year in which the spin-off occurs, a detailed statement setting forth certain information relating to the spin-off. Within a reasonable period of time after the distribution, Journal expects to make available to its shareholders information pertaining to compliance with this requirement.

If the spin-off were not to qualify as a tax-free spin-off for U.S. federal income tax purposes, each Journal shareholder that receives shares of Journal Spinco common stock in the spin-off would be treated as receiving a distribution in an amount equal to the fair market value of such shares, and the distribution of shares of Journal Spinco common stock received with respect to a share of Journal common stock generally would be treated in the following manner:

first as a taxable dividend to the extent of the pro rata share of Journal's current and accumulated earnings and profits that is allocable to the share of Journal common stock;

then as a non-taxable return of capital to the extent of such shareholder's tax basis in the share of Journal common stock; and

thereafter as capital gain with respect to any remaining value.

Additionally, each shareholder's basis in the Journal Spinco common stock would be equal to the fair market value of such stock on the date of the distribution, and such shareholder's holding period in the Journal Spinco common stock would begin on the date of the distribution. Furthermore, Journal would recognize a taxable gain if the fair market value of Journal Spinco common stock exceeds Journal's tax basis in such stock.

In connection with the spin-off, Journal Spinco, Journal Media Group and Journal have entered into a tax matters agreement whereby Journal Spinco, Journal Media Group and Journal have agreed to be subject to certain restrictions to preserve the tax-free nature of the spin-off. For a description of the tax matters agreements, see "Additional Agreements - Tax Matters Agreements" at page 139.

## Journal Newspaper Merger

In connection with the transactions, Journal expects to receive an opinion from the law firm of Foley & Lardner LLP that the Journal newspaper merger will meet the requirements necessary for the merger to receive tax-free treatment under Sections 351 and/or 368 and related provisions of the Code. The opinion will be based on, among other things, current tax law and assumptions and representations as to factual matters from, and certain covenants made by Journal Spinco, Journal Media Group and Journal, which if incorrect in certain material respects, would jeopardize the conclusions reached by Foley & Lardner LLP in its opinion. The opinion cannot be relied on if any of the assumptions, representations or covenants are incorrect, incomplete or inaccurate or are violated in any material respect. The opinion of counsel will not be binding on the IRS or the courts. The opinion of counsel does not address any U.S. state or local or foreign tax consequences of the merger.

Journal and Journal Spinco have not sought and will not seek any ruling from the IRS regarding any matters relating to the merger, and as a result, there can be no assurance that the IRS will not assert, or that a court would not sustain, a position contrary to the conclusions set forth below. In that event, the consequences described below would not apply and holders of Journal Spinco common stock who receive shares of Journal Media Group common stock in the merger could be subject to significant U.S. federal income tax liability.

Assuming the merger satisfies the requirements necessary for the merger to qualify for tax-free treatment under Sections 351 and/or 368 and related provisions of the Code, the following will describe the material U.S. federal income tax consequences to Journal Spinco and Journal Spinco's shareholders of the merger:

no gain or loss will be recognized by, and no amount will be includible in the income of, Journal Spinco or Journal Media Group as a result of the merger;

no gain or loss will be recognized by, or be includible in the income of, a holder of Journal Spinco common stock, solely as a result of the receipt of Journal Media Group common stock, except with respect to any cash received in lieu of fractional shares;

- the aggregate tax basis of the Journal Media Group common stock received in the merger (including any fractional shares deemed received and sold for cash as described below) by a holder will be the same as the aggregate tax basis of the Journal Spinco common stock held by the holder immediately before the merger;

the holding period of shares of the Journal Media Group common stock received by Journal Spinco's stockholders will include the holding period of their shares of Journal Spinco common stock, provided that such shares are held as capital assets on the date of the merger;

a Journal Spinco shareholder who receives cash in lieu of a fractional share of Journal Media Group common stock in the merger will be treated as having sold such fractional share for the amount of cash received and generally will recognize capital gain or loss in an amount equal to the difference between the amount of such cash received and such shareholder's adjusted tax basis in the fractional share. That gain or loss will be long-term capital gain or loss if the shareholder's holding period for its Journal Spinco common stock exceeds one year.

Payments of cash in lieu of a fractional share of Journal Media Group common stock may, under certain circumstances, be subject to "backup withholding," unless a U.S. Holder provides proof of an applicable exemption or a correct taxpayer identification number, and otherwise complies with the requirements of the backup withholding rules. Corporations will generally be exempt from backup withholding, but may be required to provide a certification to establish their entitlement to the exemption. Backup withholding is not an additional tax, and it may be refunded or credited against a U.S. Holder's U.S. federal income tax liability if the required information is timely supplied to the

IRS.

Journal Spinco's shareholders that have different tax bases or holding periods for different blocks of Journal Spinco common stock should consult their tax advisors regarding the allocation of their aggregate adjusted basis among, and their holding period of, Journal Media Group common stock received with respect to such blocks of Journal Spinco common stock.

If the merger were not to qualify as tax-free for U.S. federal income tax purposes, each Journal Spinco shareholder that receives shares of Journal Media Group common stock in the merger would be treated as recognizing taxable gain to the extent the fair market value of such shares exceeds such shareholder's tax basis in its Journal Spinco common stock. Additionally, each shareholder's basis in the Journal Media Group common stock would be equal to the fair market value of such stock on the date of the merger, and such shareholder's holding period in the Journal Media Group common stock would begin on the date of the merger.

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## Broadcast Merger

In connection with the transactions, Scripps expects to receive an opinion from the law firm of Baker & Hostetler LLP and Journal expects to receive an opinion from the law firm of Foley & Lardner LLP that the broadcast merger will meet the requirements necessary for such merger to receive tax-free treatment under Section 368 and related provisions of the Code. The opinions will be based on, among other things, current tax law and assumptions and representations as to factual matters from, and certain covenants made by Journal, which if incorrect in certain material respects, would jeopardize the conclusions reached by Baker & Hostetler LLP and Foley & Lardner LLP in their opinions. The opinions cannot be relied on if any of the assumptions, representations or covenants are incorrect, incomplete or inaccurate or are violated in any material respect. The opinions of counsel will not be binding on the IRS or the courts. The opinions of counsel do not address any U.S. state or local or foreign tax consequences of the merger.

Journal and Scripps have not sought and will not seek any ruling from the IRS regarding any matters relating to the merger, and as a result, there can be no assurance that the IRS will not assert, or that a court would not sustain, a position contrary to the conclusions set forth below. In that event, the consequences described below would not apply and holders of Journal common stock who receive Scripps common shares in the merger could be subject to significant U.S. federal income tax liability.

Assuming the merger satisfies the requirements necessary for the merger to qualify for tax-free treatment under Section 368 and related provisions of the Code, the following will describe the material U.S. federal income tax consequences to Journal and Scripps and to Journal's shareholders of the merger:

no gain or loss will be recognized by, and no amount will be includible in the income of, Journal or Scripps as a result of the merger;

no gain or loss will be recognized by, or be includible in the income of, a holder of Journal common stock, solely as a result of the receipt of Scripps common shares, except with respect to any cash received in lieu of fractional shares;

the aggregate tax basis of the Scripps common stock received in the merger (including any fractional shares deemed received and sold for cash as described below) by a holder will be the same as the aggregate tax basis of the Journal common stock held by the holder immediately before the merger;

the holding period of Scripps common shares received by Journal's shareholders will include the holding period of their shares of Journal common stock, provided that such shares are held as capital assets on the date of the merger; and

a Journal shareholder who receives cash in lieu of a fractional Scripps common share in the merger will be treated as having sold such fractional share for the amount of cash received and generally will recognize capital gain or loss in an amount equal to the difference between the amount of such cash received and such shareholder's adjusted tax basis in the fractional share. That gain or loss will be long-term capital gain or loss if the shareholder's holding period for its Journal common stock exceeds one year.

Payments of cash in lieu of a fractional Scripps common share may, under certain circumstances, be subject to "backup withholding," unless a U.S. Holder provides proof of an applicable exemption or a correct taxpayer identification number, and otherwise complies with the requirements of the backup withholding rules. Corporations will generally be exempt from backup withholding, but may be required to provide a certification to establish their entitlement to the exemption. Backup withholding is not an additional tax, and it may be refunded or credited against a U.S. Holder's U.S. federal income tax liability if the required information is timely supplied to the IRS.

A holder of Journal class B common stock who receives cash in connection with the exercise of dissenters' rights will recognize capital gain or loss in an amount equal to the difference between the amount of such cash received and such shareholder's adjusted tax basis in its class B common stock. That gain or loss will be long-term capital gain or loss if the shareholder's holding period for its Journal class B common stock exceeds one year.

Journal's shareholders that have different tax bases or holding periods for different blocks of Journal common stock should consult their tax advisors regarding the allocation of their aggregate adjusted basis among, and their holding period of, Scripps common shares received with respect to such blocks of Journal common stock.

If the merger were not to qualify as tax-free for U.S. federal income tax purposes, each Journal shareholder that receives Scripps common shares in the merger would be treated as recognizing taxable gain to the extent the fair market value of such

shares exceeds such shareholder's tax basis in its Journal common stock. Additionally, each shareholder's basis in the Scripps common shares would be equal to the fair market value of such shares on the date of the merger, and such shareholder's holding period in the Scripps common shares would begin on the date of the merger. Furthermore, Journal would recognize a taxable gain to the extent the fair market value of Scripps common shares exceeds Journal's tax basis in its properties.

Neither Journal nor Scripps currently intends to waive the condition that it receive a favorable tax opinion as described above. If either Journal or Scripps waives any such condition, Journal and Scripps will revise and recirculate this joint proxy statement/prospectus and resolicit the votes of Journal and Scripps shareholders.

The preceding summary of the anticipated U.S. federal income tax consequences of the transactions is for general informational purposes only. Scripps' and Journal's shareholders should consult their own tax advisors as to the specific tax consequences of the transactions to them, including the application and effect of state, local or non-U.S. tax laws and of changes in applicable tax laws.

## THE MASTER TRANSACTION AGREEMENT

### General

This section of the joint proxy statement/prospectus describes certain material terms of the master agreement. The following summary is qualified in its entirety by reference to the complete text of the master agreement, which is incorporated by reference and attached as Annex A to this joint proxy statement/prospectus. We urge you to read the entire master agreement. We also urge you to review Annex A to this joint proxy statement/prospectus detailing the series of transactions involved in the separation and combination of the Scripps and Journal newspaper businesses and the combination of their broadcast businesses.

The master agreement and the discussion under this heading have been included to provide you with information regarding the terms of the master agreement. They are not intended to provide any factual information about Scripps, Journal or Journal Media Group, or any of the other parties to the master agreement. That information can be found elsewhere in this joint proxy statement/prospectus and in the other public filings made by Scripps and Journal with the SEC, which are available without charge at [www.sec.gov](http://www.sec.gov). See “Where You Can Find More Information” beginning on page 206.

### Description of the Master Transaction Agreement

Pursuant to the master agreement, which has been unanimously approved by the Boards of Directors of each of Scripps and Journal, Scripps and Journal will, through a series of transactions and subject to the satisfaction or waiver of specified conditions, (i) separate Journal’s newspaper business pursuant to a spin-off of Journal Spinco to the shareholders of Journal, (ii) separate Scripps’ newspaper business pursuant to a spin-off of Scripps Spinco to the shareholders of Scripps, (iii) combine these two spun-off newspaper businesses through two mergers, resulting in each of them becoming a wholly owned subsidiary of Journal Media Group and (iv) then merge Journal with and into a wholly owned subsidiary of Scripps. Upon consummation, the transactions will result in two separate public companies: one, Journal Media Group, continuing the combined newspaper businesses of Journal and Scripps; and the other, Scripps, continuing the combined broadcast businesses of Journal and Scripps. In connection with the transactions, each share of Journal class A common stock and Journal class B common stock outstanding on the share exchange record date will receive 0.5176 Scripps class A common shares and 0.1950 shares of Journal Media Group common stock, and each Scripps class A common share and common voting share outstanding will receive 0.2500 shares of Journal Media Group common stock. Immediately following completion of the transactions, holders of Journal’s common stock will own approximately 41% of the common stock of Journal Media Group and approximately 31% of the common shares of Scripps, in the form of Scripps class A common shares, and holders of Scripps class A common shares and common voting shares will own approximately 59% of the common stock of Journal Media Group and approximately 69% of the common shares of Scripps, in the form of Scripps class A common shares and Scripps common voting shares. Pursuant to the Master Agreement, prior to the completion of the transactions, Journal will contribute to Journal Spinco \$10.0 million in cash (which will be an asset of Journal Media Group following completion of the transactions), and Scripps will distribute a special cash dividend in the aggregate amount of \$60.0 million to the holders of its common shares. The transactions are intended to be tax-free at both the shareholder and corporate levels at each of Scripps and Journal, with the exceptions of the distribution of Journal Spinco to Journal shareholders, which will be taxable at the Journal corporate level, and the distribution of the Scripps special dividend to its shareholders (and Scripps employees and directors holding restricted stock units and phantom stock units that are treated as common share equivalents for purposes of the Scripps special dividend), which may be taxable to such shareholders and will be taxable to such employees and directors as compensation.

### Scripps Internal Transactions

The Scripps newspaper business currently is operated primarily through (i) Scripps Media, which owns 11 of the daily newspapers published by Scripps; (ii) Memphis Publishing Company, which publishes the Memphis Commercial Appeal; and (iii) Evansville Courier Company, Inc., which publishes the Evansville Courier. Prior to the Scripps newspaper spin-off, Scripps Media will contribute all of the assets and liabilities, with certain exceptions, related to the newspapers it publishes and certain investments (including its 40% partnership interest in a general partnership that publishes the Albuquerque Journal daily newspaper) to Scripps Newspapers LLC, and following that contribution will contribute the ownership interest in Scripps Newspaper LLC to Scripps Spinco, a wholly-owned subsidiary of Scripps Media. Following that contribution to Scripps Spinco, Scripps Media will distribute the stock of Scripps Spinco to Scripps, the sole shareholder of Scripps Media, and Scripps will then contribute to Scripps Spinco all of the outstanding stock it owns in Memphis Publishing Company and Evansville Courier Company, Inc. As a result of the foregoing, Scripps Spinco will be a wholly-owned subsidiary of Scripps, and Scripps Spinco in turn will have three wholly-owned subsidiaries, Scripps Newspapers LLC, Memphis Publishing Company and Evansville Courier Company, Inc.

### Journal Internal Transactions

Journal's newspapers business is currently operated through two wholly-owned subsidiaries: Journal Sentinel, Inc. and Journal Community Publishing Group, Inc. Prior to the Journal newspaper spin-off, Journal will contribute to its wholly owned subsidiary Journal Spinco, all of the issued and outstanding shares of capital stock of Journal Sentinel, all of the issued and outstanding shares of capital stock of Journal Community Publishing, and cash in the amount of \$10 million.

### Closing and Effective Times of the Transactions

The closing of the transactions will take place in Cincinnati, Ohio, on the date on which the newspaper spin-offs, newspaper mergers, Scripps special dividend, and broadcast merger become effective, in that order. This date shall be mutually agreed to by Scripps and Journal and shall be a date occurring as soon as practicable after satisfaction of or waiver of all conditions set forth in the master agreement.

### Articles of Incorporation and Bylaws of Journal Media Group

Material provisions of the articles of incorporation and bylaws of Journal Media Group, and certain provisions of the Wisconsin Business Corporation Law (the "WBCL"), are summarized in this joint proxy statement/prospectus at "Description of Capital Stock of Journal Media Group," at page 183. For a comparison of the rights of Journal Media Group shareholders to those of Scripps and Journal shareholders, see "Comparison of Shareholder Rights," at page 191.

### Directors and Officers of Journal Media Group

Pursuant to the master agreement, Scripps and Journal will fix the size of the Board of Directors of Journal Media Group at seven or eight members. The non-executive chairman of the Board of Directors of Journal Media Group will be Steven J. Smith, who is currently Chairman and Chief Executive Officer of Journal. Timothy E. Stautberg, who is currently Senior Vice President, Newspapers of Scripps, will be the President and Chief Executive Officer and a member of the Board of Directors of Journal Media Group. Jason Graham, who is currently Senior Vice President of Finance and Chief Financial Officer of Journal, will be Senior Vice President, Chief Financial Officer and Treasurer of Journal Media Group. Elizabeth F. Brenner, currently Chief Operating Officer of Journal Publishing Group and an Executive Vice President of Journal, will be Vice President, Regional Publisher of Journal Media Group and President and Publisher of the Milwaukee Journal Sentinel. Marty V. Ozolins, currently Vice President and Corporate Controller of Journal, will be Vice President and Controller of Journal Media Group. Mary Ellen Stanek and Jonathan Newcomb, each of whom are current non-employee independent directors of Journal, will be directors of Journal Media Group. Stuart Aitken, a new independent director, will also be a director of Journal Media Group.

Following completion of the transactions, with the exception of Timothy E. Stautberg, no member of the Board of Directors or officer of Scripps will be a member of the Board of Directors or officer of Journal Media Group, and no member of the Scripps family who is a signatory to the Scripps Family Agreement will be a director or officer of Journal Media Group.

For a further description of the governance of Journal Media Group following the closing of the transactions, see "Description of Capital Stock of Journal Media Group" beginning on page 183 and "Comparison of Shareholder Rights" beginning on page 191.

### Directors and Officers of Scripps

Following completion of the transactions, the officers and directors of Scripps will consist of those persons serving as officers and directors of Scripps immediately prior to completion of the transactions, with the exception of Timothy E. Stautberg, currently the Senior Vice President, Newspapers of Scripps, who will become the President and Chief Executive Officer of Journal Media Group.

#### Headquarters

Following the closing of the transactions, the headquarters and principal executive offices of Scripps will remain in Cincinnati, Ohio, and the headquarters and principal executive offices of Journal Media Group will be located in Milwaukee, Wisconsin.

### Consideration in the Newspaper Mergers

In the newspaper mergers, each Journal shareholder will receive 0.1950 shares of Journal Media Group common stock for each share of Journal class A common stock and Journal class B common stock, and each Scripps shareholder will receive 0.2500 shares of Journal Media Group common stock for each Scripps class A common share and Scripps common voting share. Immediately following completion of the newspaper mergers, Journal shareholders will own approximately 41% of the common stock of Journal Media Group, and Scripps shareholders will own approximately 59% of the common stock of Journal Media Group.

### Consideration in the Broadcast Merger

At the effective time of the broadcast merger, each outstanding share of Journal class A common stock and Journal class B common stock (other than (i) shares held by Journal, Scripps or their respective subsidiaries, and (ii) Journal class B common stock, if any, with respect to which the holders thereof have properly demanded and have not withdrawn or waived their right to dissent) will be converted into the right to receive 0.5176 class A common shares of Scripps. Immediately following completion of the broadcast merger, Journal shareholders will own approximately 31% of the common shares of Scripps, in the form of class A common shares, and Scripps shareholders will own approximately 69% of the common shares of Scripps, in the form of class A common shares and common voting shares.

### Treatment of Stock Options and Other Stock-Based Awards

Scripps. Scripps stock options and phantom stock units outstanding immediately prior to closing, regardless of the holder thereof, will continue in effect after the closing of the transactions in accordance with their terms, with appropriate adjustments to preserve the value of such awards. Scripps restricted share units outstanding immediately prior to closing held by Scripps broadcast and corporate employees and Scripps directors will continue in effect after the closing of the transactions in accordance with their terms, with appropriate adjustments to preserve the value of such awards. Scripps restricted share units outstanding immediately prior to the closing held by Scripps newspaper employees (including Timothy E. Stautberg) and certain terminating employees will become fully vested (to the extent not previously vested) and will be treated in the same manner as outstanding shares of Scripps class A common shares (i.e., the restricted share units will be cancelled and the holders thereof will receive a combination of Scripps class A common shares, shares of Journal Media Group common stock, and a cash dividend-equivalent payment in connection with the Scripps special dividend). In connection with the Scripps special dividend, cash dividend equivalent payments will be made to all holders of Scripps restricted share units outstanding immediately prior to closing, and the phantom stock units credited under Scripps' deferred compensation plan for directors will be adjusted to reflect the payment of the Scripps special dividend.

Journal. Journal's restricted stock awards outstanding immediately prior to the closing will become fully vested and will participate in the transactions on the same basis as other Journal shareholders. Journal's stock appreciation rights (SARs) and performance units outstanding immediately prior to the closing will be cancelled and the holders thereof will receive a cash payment of the estimated fair value, with respect to the SARs, and a combination of Scripps class A common shares and shares of Journal Media Group common stock (on the same basis as other Journal shareholders), with respect to the performance units.

### Certain Representations and Warranties

The representations and warranties in the master agreement were made as of specific dates. The assertions embodied in those representations and warranties were made solely for purposes of the master agreement and may be subject to important qualifications and limitations agreed to by Scripps and Journal in connection with negotiating the terms of



the master agreement. Subject to certain exceptions, these representations and warranties are qualified by information disclosed by Scripps or Journal, respectively, in public reports filed with the Securities and Exchange Commission, which we refer to as the “SEC,” prior to the date of the master agreement, excluding any risk factor disclosures, disclosure of risks in any “forward-looking statements” disclaimer and any other statements that are similarly predictive or forward-looking in nature. Certain representations and warranties may not be accurate or complete as of any specified date because they are subject to a contractual standard of materiality (including, in many cases, a “material adverse effect standard”) and in some cases may be qualified by disclosures made by one party to the other in schedules delivered by such party to the other for the purpose of allocating risk between Scripps and Journal rather than establishing matters as facts. Finally, information concerning the subject matter of the representations and warranties in the master agreement may have changed since the date of the master agreement, which may or may not be fully reflected in public disclosures. Scripps and Journal will provide additional disclosure in their public reports to the extent that they are aware of the existence of any material facts that are required to be disclosed under federal securities laws and that might otherwise contradict the terms and information contained in the master agreement, and will update such disclosure as required by federal securities laws. The representations and warranties in the master agreement

do not survive the closing of the transactions. For the foregoing reasons, you should not rely on the representations and warranties in the master agreement as statements of factual information. Some of the more significant representations and warranties that Scripps and Journal each made to the other relate to:

• valid existence, good standing and corporate authority to conduct business;

• capital stock, stock options and other equity interests;

• corporate authority to enter into the master agreement and other agreements contemplated by the transactions, and to consummate such transactions;

• approval of the master agreement and the transactions by its Board of Directors;

• absence of conflict with or breach of organizational documents, certain material agreements and applicable law resulting from the execution and delivery of the master agreement and the completion of the transactions;

• SEC filings;

• required governmental approvals;

• financial statements;

• broker's fees;

• absence of certain changes or events;

• litigation;

• taxes;

• employee benefits and labor matters;

• compliance with applicable laws and possession of necessary permits and licenses;

• existence and validity of, and compliance with, material contracts;

• absence of certain undisclosed liabilities;

• interests in real property;

• sufficiency of assets;

• compliance with environmental laws;

• internal controls and procedures;

• insurance;

• intellectual property;

- transactions with related parties;
- information supplied for inclusion in filings and notices;
- the shareholder votes required to approve certain transactions contemplated by the master agreement;
- matters related to multi-channel video programming distributors;
- opinions of financial advisors; and

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FCC licenses.

For purposes of the master agreement, a “material adverse effect” with respect to a party and its subsidiaries is defined to mean a material adverse effect on the business, condition, assets, or results of operations of the newspaper business or broadcast business of the party. For purposes of determining whether there has been or is reasonably likely to be a material adverse effect with respect to a party and its subsidiaries, the results of the following events or changes are not taken into account:

- changes or conditions generally affecting the newspaper or broadcast industry, but only to the extent the effect on one party’s newspaper or broadcast business is not materially worse than the effect on such business of the other party;

- changes in general economic, regulatory or political conditions, but only to the extent that the effect on the newspaper or broadcast business of one party is not materially worse than the effect on such business of the other party;

- the announcement of the transactions;

- any decline in the market price or change in trading volume of the capital stock of the party; and

- any failure of the party to meet any internal or public projections, forecasts, guidance, estimates, revenue, earnings, cash flow or cash position with respect to its newspaper or broadcast business.

#### Conduct of Scripps and Journal Businesses Pending the Transactions

Prior to the closing of the transactions, except as expressly permitted by the master agreement or consented to in writing by the other party (such consent not to be unreasonably withheld, conditioned or delayed), each of Scripps and Journal has agreed that it will, and will cause its respective subsidiaries to, conduct its business in the ordinary course and use commercially reasonable efforts to maintain its FCC licenses and rights of it and its subsidiaries thereunder and to preserve intact in all material respects its current business organization, ongoing businesses and significant relationships with third parties.

Unless otherwise permitted under the master agreement, or to the extent the other party otherwise consents in writing (such consent not to be unreasonably withheld, conditioned or delayed), each of Scripps and Journal has generally agreed that it will not:

- amend its organizational documents;

- split, combine or reclassify any shares of its capital stock or declare, set aside or pay any dividend or other distribution (whether in cash, stock or property) in respect of its capital stock, or redeem, repurchase or otherwise acquire, or offer to redeem, repurchase, or otherwise acquire, any securities, except for intra-company cash dividends;

- issue, deliver or sell, or amend any term of any securities, except pursuant to the exercise, vesting or conversion of any securities outstanding on July 30, 2014, or issue any security that would vest or become exercisable or convertible prior to completion of the transactions;

- incur any material capital expenditures, except in the ordinary course of business consistent with past practice;

- acquire (by merger, consolidation, acquisition of stock or assets or otherwise), directly or indirectly, any assets, securities, properties, interests or businesses, other than in the ordinary course of business consistent with past

practice and that would not delay or impair the transactions;

sell, lease or otherwise transfer, or create or incur any lien (other than permitted liens) on, any of its or its subsidiaries' assets, securities, properties, interests or businesses, other than any such sales, leases or transfers, and any such creation or incurrence, made in the ordinary course of business consistent with past practice and except for dispositions of obsolete or worn-out assets that are no longer used or useful in the operation or conduct of its newspaper business or broadcast business;

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make any loans, advances or capital contributions to, or investments in, any other person, other than in the ordinary course of business consistent with past practice;

create, incur, assume, or otherwise be liable with respect to any indebtedness for borrowed money or guarantees thereof having an aggregate principal amount (together with all other indebtedness for borrowed money) outstanding at any time greater than as permitted under its credit facility;

enter into any contract that limits or otherwise restricts in any material respect it or any of its subsidiaries, or any successor thereto, or that could limit or restrict in any material respect Journal Media Group or any of its subsidiaries, from engaging or competing in any line of business, in any location or with any Person;

other than in the ordinary course of business consistent with past practice, enter into, amend or modify in any adverse respect or terminate or permit non-renewal of any material contract or waive, release or assign any material rights, claims or benefits of it or any of its subsidiaries;

with certain exceptions, (A) grant or increase any severance or termination pay to (or amend any existing arrangement with) any employee, (B) increase benefits payable under any existing severance or termination pay policies or employment agreements of or applicable to any employee, (C) enter into any employment, deferred compensation, retention, change in control, tax gross-up, special bonus, stay bonus or other similar agreement (or amend any existing agreement) with any employee, (D) establish, adopt or amend (except as required by applicable law) any collective bargaining, bonus, profit-sharing, thrift, pension, retirement, deferred compensation, compensation, stock option, restricted stock or other benefit plan or arrangement covering any employee or (E) increase compensation, bonus or other benefits payable to any employee, other than increases in the ordinary course of business consistent with past practice and not in excess of five percent (5%) of the aggregate total of such compensation, bonus or other benefits paid to all employees immediately prior to July 30, 2014;

change in any material respect its methods of accounting, except as required by changes in GAAP, applicable law or the Public Company Accounting Oversight Board, as agreed to by its independent public accountants;

settle, or offer or propose to settle, (A) any litigation, investigation, arbitration, proceeding or other claim involving or against it or its Subsidiaries, except in each case as would not have a material adverse effect or (B) any litigation, arbitration, proceeding or dispute that relates to the transactions;

make or change any material tax election, change any annual tax accounting period, adopt or change any method of tax accounting, amend any material tax returns or file claims for material tax refunds, settle any material tax claim, audit or assessment, or surrender any right to claim a material tax refund, offset or other reduction in tax liability; or

take any action (not otherwise permitted under the master agreement) that would make any representation or warranty inaccurate in any material respect.

#### Restrictions on Journal's Solicitation of Acquisition Proposals

On July 30, 2014, Journal was required to cease all then existing discussions with any other person relating to alternative acquisition proposals or inquiries. In addition, Journal agreed that it will not, and will not authorize or permit its subsidiaries or its subsidiaries' representatives to, directly or indirectly:

solicit, initiate or take any action to facilitate or encourage the submission of any inquiries regarding, or the making of any proposal or offer that constitutes, or would reasonably be expected to lead to, any Journal acquisition proposal (as

defined below);

enter into or participate in any discussions or negotiations with or otherwise cooperate with, or knowingly assist, participate in, facilitate or encourage any effort by, or furnish any information relating to Journal or any of its subsidiaries, or afford access to the business, properties, assets, books or records of Journal or any of its subsidiaries to, any third party that is seeking to make, or has made, a Journal acquisition proposal; or

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enter into any agreement, agreement in principle, letter of intent, term sheet, memorandum of understanding or other similar instrument relating to a Journal acquisition proposal.

Notwithstanding the foregoing restrictions, which we refer to as the “no-shop obligations,” if Journal receives a Journal acquisition proposal prior to receiving the approval of the transactions by its shareholders, Journal may (i) provide information to such person following such person’s execution of a confidentiality agreement no less favorable to Journal than the confidentiality agreement executed by Scripps and (ii) enter into negotiations with such person regarding such person’s acquisition proposal, provided that:

such acquisition proposal did not result from a breach of Journal’s no-shop obligations;

Journal’s Board of Directors concludes in good faith, based on the information then available and after consultation with a nationally recognized financial advisor and outside legal counsel, that such acquisition proposal constitutes or is reasonably likely to result in a Journal superior proposal;

Journal’s Board of Directors concludes in good faith, based on the information then available and after consultation with outside legal counsel, that failing to provide such information and enter into negotiations would be reasonably likely to be inconsistent with the board’s fiduciary duties under applicable law; and

Journal gives Scripps notice prior to taking any such actions, and provides Scripps with the name of the person making the acquisition proposal, a summary of the material terms and conditions of such proposal, and any non-public information it provides to such person if not previously provided to Scripps.

Journal’s Board of Directors may not (i) modify or withdraw or refuse to make to shareholders its recommendation of the transactions or qualify it in a manner adverse to Scripps, (ii) approve or recommend an alternative acquisition proposal for Journal or (iii) approve or recommend, or enter into any agreement in respect of, an acquisition proposal for Journal unless such acquisition proposal is a superior proposal that did not result from a breach of Journal’s no-shop obligations, and unless the Journal board concludes in good faith, after consultation with outside legal counsel, that failure to change its recommendation or enter into such acquisition agreement would reasonably likely violate its fiduciary obligations under applicable law. If Journal takes any of the aforesaid actions, it must provide written notice to Scripps specifying the material terms and conditions of the superior proposal, identifying the person making such proposal and indicating that the Journal board intends to make a change in its recommendation. Additionally, Journal must give Scripps the opportunity to match the superior proposal within five business days of notifying it of such proposal.

A “Journal acquisition proposal” means, other than the transactions, any offer or proposal relating to, or any third party indication of interest in, in a single transaction or series of related transactions, any direct or indirect (i) acquisition or purchase, direct or indirect, of 15% or more of the consolidated assets of Journal and its subsidiaries (based on the fair market value thereof, as determined in good faith by the Board of Directors of Journal or any committee thereof), or assets comprising 15% or more of the consolidated revenues of Journal and its subsidiaries, including in any such case through the acquisition of one or more subsidiaries of Journal owning such assets, (ii) acquisition or purchase, direct or indirect, of 15% or more of any class of equity or voting securities of Journal or any of its subsidiaries whose assets, individually or in the aggregate, constitute more than 15% of the consolidated assets of Journal and its subsidiaries, (iii) tender offer (including a self-tender offer) or exchange offer that, if consummated, could result in any person or group beneficially owning 15% or more of any class of equity or voting securities of Journal or any of its subsidiaries whose assets, individually or in the aggregate, constitute more than 15% of the consolidated assets of Journal and its subsidiaries, (iv) merger, consolidation, share exchange, business combination, reorganization, recapitalization, liquidation, dissolution or other similar transaction involving Journal, or any of its subsidiaries whose assets, individually or in the aggregate, constitute more than 15% of the consolidated assets of Journal and its



subsidiaries or (v) other transaction the completion of which could reasonably be expected to impede, interfere with, prevent or materially delay the transactions.

A “Journal superior proposal” means any bona fide, unsolicited written Journal acquisition proposal made by a third party that the Journal board in good faith determines, after having received the advice of a nationally recognized financial advisor and outside legal counsel, taking into account, among other things, all legal, financial, regulatory and other terms of the proposal and the person making the proposal, including any break-up fees, expense reimbursement provisions and conditions to and expected timing and risks of consummation, the form of consideration offered and the ability of the person making such Journal acquisition proposal to obtain financing, and any changes to the terms of the master agreement proposed by Scripps in response to such offer or proposal or otherwise, to be more favorable, including without limitation from a financial point of view, to Journal and the Journal shareholders than the transactions, is reasonably likely to be consummated, and for which financing, to the extent required, is then fully committed or is reasonably determined by the Journal board to be attainable. For

purposes of the definition of “Journal superior proposal,” (A) each reference to “15% or more” or “more than 15%” in the definition of “Journal acquisition proposal” is replaced with “100%,” (B) clauses (ii) and (iii) of the definition of “Journal acquisition proposal” shall be read without the references to “any class of equity or” and (C) “100% of the voting securities of” is added immediately preceding the first reference to “Journal” in clause (iv) of the definition of “Journal acquisition proposal.” The effect of these alterations of percentages for purposes of the definition of Journal superior proposal is to require a superior proposal to constitute an offer for all, and not less than all, of Journal’s businesses.

#### Change of Recommendation by Journal’s Board of Directors

Journal’s Board of Directors may change its recommendation in connection with a superior proposal, prior to the approval of the transactions by Journal shareholders, if:

• Journal receives a Journal superior proposal that did not result from a violation of its no-shop obligations;

• Journal’s Board of Directors concludes in good faith, after consultation with its outside legal counsel, that the failure to do so would reasonably likely violate its fiduciary duties under applicable law;

• Journal provides five business days prior notice to Scripps that it intends to take such action and the reasons for such action;

• to the extent requested by Scripps during the applicable notice period, Journal negotiates in good faith with Scripps with respect to any counter offer Scripps makes to match such acquisition proposal; and

• Journal’s Board of Directors continues to believe, following any such negotiations with Scripps, in its good faith judgment, after having received the advice of a financial advisor of nationally recognized reputation and outside counsel, that such acquisition proposal constitutes a superior proposal.

Scripps may terminate the master agreement following a change of recommendation by Journal’s Board of Directors, and in such event, Journal will be required to pay Scripps a termination fee of approximately \$15.8 million, plus expenses up to \$7.5 million.

#### Termination by Journal in Connection with a Superior Proposal

Journal may terminate the master agreement to enter into an agreement for a Journal superior proposal if, prior to the approval of the transactions by Journal shareholders:

• Journal receives a Journal superior proposal that did not result from a violation of its no-shop obligations;

• Journal’s Board of Directors concludes in good faith, after consultation with outside legal counsel, that the failure to do so would reasonably likely violate its fiduciary duties under applicable law;

• Journal provides five business days prior notice to Scripps that it intends to take such action and the reasons for such action;

• to the extent requested by Scripps during the applicable notice period, Journal negotiates in good faith with Scripps with respect to any counter offer Scripps makes to match or surpass such acquisition proposal;

• Journal’s Board of Directors continues to believe, following any such negotiations with Scripps, in its good faith judgment, after having received the advice of a financial advisor of nationally recognized reputation and outside

counsel, that such acquisition proposal constitutes a superior offer; and

Journal pays Scripps a termination fee of approximately \$15.8 million upon termination, plus expenses up to \$7.5 million.

#### Restrictions on Scripps' Solicitation of Acquisition Proposals

On July 30, 2014, Scripps was required to cease all then existing discussions with any other person relating to alternative acquisition proposals or inquiries. In addition, Scripps agreed that it will not, and will not authorize or permit its subsidiaries or its subsidiaries' representatives to, directly or indirectly:

solicit, initiate or take any action to facilitate or encourage the submission of any inquiries regarding, or the making of any proposal or offer that constitutes, or would reasonably be expected to lead to, any Scripps acquisition proposal (as defined below);

enter into or participate in any discussions or negotiations with or otherwise cooperate with, or knowingly assist, participate in, facilitate or encourage any effort by, or furnish any information relating to Scripps or any of its subsidiaries, or afford access to the business, properties, assets, books or records of Scripps or any of its subsidiaries to, any third party that is seeking to make, or has made, a Scripps acquisition proposal; or

- enter into any agreement, agreement in principle, letter of intent, term sheet, memorandum of understanding or other similar instrument relating to a Scripps acquisition proposal.

Notwithstanding the foregoing restrictions, which we refer to as the “no-shop obligations,” if Scripps receives a Scripps acquisition proposal prior to receiving the approval of the transactions by its shareholders, Scripps may (i) provide information to such person following such person’s execution of a confidentiality agreement no less favorable to Scripps than the confidentiality agreement executed by Journal and (ii) enter into negotiations with such person regarding such person’s acquisition proposal, provided that:

such acquisition proposal did not result from a breach of Scripps’ no-shop obligations;

Scripps’ Board of Directors concludes in good faith, based on the information then available and after consultation with a nationally recognized financial advisor and outside legal counsel, that such acquisition proposal constitutes or is reasonably likely to result in a Scripps superior proposal;

Scripps’ Board of Directors concludes in good faith, based on the information then available and after consultation with outside legal counsel, that failing to provide such information and enter into negotiations would be reasonably likely to be inconsistent with the board’s fiduciary duties under applicable law;

Scripps gives Journal notice prior to taking any such actions, and provides Journal with the name of the person making the acquisition proposal, a summary of the material terms and conditions of such proposal, any non-public information it provides to such person if not previously provided to Journal.

Scripps’ Board of Directors may not (i) modify or withdraw or refuse to make to shareholders its recommendation of the transactions or qualify it in a manner adverse to Journal, (ii) approve or recommend an alternative acquisition proposal for Scripps or (iii) approve or recommend, or enter into any agreement in respect of, an acquisition proposal for Scripps unless such acquisition proposal is a superior proposal that did not result from a breach of Scripps’ no-shop obligations, and unless the Scripps board concludes in good faith, after consultation with outside legal counsel, that failure to change its recommendation or enter into such acquisition agreement would reasonably likely violate its fiduciary obligations under applicable law. If Scripps takes any of the aforesaid actions, it must provide written notice to Journal specifying the material terms and conditions of the superior proposal, identifying the person making such proposal and indicating that the Scripps board intends to make a change in its recommendation. Additionally, Scripps must give Journal the opportunity to match the superior proposal within five business days of notifying it of such proposal.

A “Scripps acquisition proposal” means, other than the transactions, any offer or proposal relating to, or any third party indication of interest in, in a single transaction or series of related transactions, any direct or indirect (i) acquisition or purchase, direct or indirect, of 15% or more of the consolidated assets of Scripps and its subsidiaries (based on the fair market value thereof, as determined in good faith by the Board of Directors of Scripps or any committee thereof), or

assets comprising 15% or more of the consolidated revenues of Scripps and its subsidiaries, including in any such case through the acquisition of one or more subsidiaries of Scripps owning such assets, (ii) acquisition or purchase, direct or indirect, of 15% or more of any class of equity or voting securities of Scripps or any of its subsidiaries whose assets, individually or in the aggregate, constitute more than 15% of the consolidated assets of Scripps and its subsidiaries, (iii) tender offer (including a self-tender offer) or exchange offer that, if consummated, could result in any person or group beneficially owning 15% or more of any class of equity or voting securities of Scripps or any of its subsidiaries whose assets, individually or in the aggregate, constitute more than 15% of the consolidated assets of Scripps and its subsidiaries, (iv) merger, consolidation, share exchange, business combination, reorganization, recapitalization, liquidation, dissolution or other similar transaction involving Scripps, or any of its subsidiaries whose assets, individually or in the aggregate, constitute more than 15% of the consolidated assets of Scripps and its subsidiaries or (v) other transaction the completion of which could reasonably be expected to impede, interfere with, prevent or materially delay the transactions.

A “Scripps superior proposal” means any bona fide, unsolicited written Scripps acquisition proposal made by a third party that the Scripps board in good faith determines, after having received the advice of a nationally recognized financial advisor and outside legal counsel, taking into account, among other things, all legal, financial, regulatory and other terms of the proposal and the person making the proposal, including any break-up fees, expense reimbursement provisions and conditions to and expected timing and risks of consummation, the form of consideration offered and the ability of the person making such Scripps acquisition proposal to obtain financing, and any changes to the terms of the master agreement proposed by Journal in response to such offer or proposal or otherwise, to be more favorable, including without limitation from a financial point of view, to Scripps and the Scripps shareholders than the transactions, is reasonably likely to be consummated, and for which financing, to the extent required, is then fully committed or is reasonably determined by the Scripps board to be attainable. For purposes of the definition of “Scripps superior proposal,” (A) each reference to “15% or more” or “more than 15%” in the definition of “Scripps acquisition proposal” is replaced with “100%,” (B) clauses (ii) and (iii) of the definition of “Scripps acquisition proposal” shall be read without the references to “any class of equity or” and (C) “100% of the voting securities of” is added immediately preceding the first reference to “Journal” in clause (iv) of the definition of “Scripps acquisition proposal.” The effect of these alterations of percentages for purposes of the definition of Scripps superior proposal is to require a superior proposal to constitute an offer for all, and not less than all, of Scripps’ businesses.

#### Change of Recommendation by Scripps’ Board of Directors

Scripps’ Board of Directors may change its recommendation in connection with a superior proposal, prior to the approval of the transactions by Scripps shareholders, if:

• Scripps receives a Scripps superior proposal that did not result from a violation of its no-shop obligations;

• Scripps’ Board of Directors concludes in good faith, after consultation with its outside legal counsel, that the failure to do so would reasonably likely violate its fiduciary duties under applicable law;

• Scripps provides five business days prior notice to Journal that it intends to take such action and the reasons for such action;

• to the extent requested by Journal during the applicable notice period, Scripps negotiates in good faith with Journal with respect to any counter offer Journal makes to match or surpass such acquisition proposal; and

• Scripps’ Board of Directors continues to believe, following any such negotiations with Journal, in its good faith judgment, after having received the advice of a financial advisor of nationally recognized reputation and consulting with such outside counsel, that such acquisition proposal constitutes a superior proposal.

Journal may terminate the master agreement following a change of recommendation by Scripps’ Board of Directors, and in such event, Scripps will be required to pay Journal a termination fee of approximately \$15.8 million, plus expenses up to \$7.5 million.

#### Termination by Scripps in Connection with a Superior Proposal

Scripps may terminate the master agreement to enter into an agreement for a Scripps superior proposal if, prior to the approval of the transactions by Scripps shareholders:

• Scripps receives a Scripps superior proposal that did not result from a violation of its no-shop obligations;

• Scripps' Board of Directors concludes in good faith, after consultation with outside legal counsel, that the failure to do so would reasonably likely violate its fiduciary duties under applicable law;

• Scripps provides five business days prior notice to Journal that it intends to take such action and the reasons for such action;

- to the extent requested by Journal during the applicable notice period, Scripps negotiates in good faith with Journal with respect to any counter offer Journal makes to match or surpass such acquisition proposal;

Scripps' Board of Directors continues to believe, following any such negotiations with Journal, in its good faith judgment, after having received the advice of a financial advisor of nationally recognized reputation and outside counsel, that such acquisition proposal constitutes a superior offer; and

Scripps pays Journal a termination fee of approximately \$15.8 million upon termination, plus expenses up to \$7.5 million.

#### Conditions to the Transactions

The master agreement contains customary closing conditions, including the following conditions that apply to the obligations of both Scripps and Journal to consummate the transactions:

expiration or termination of the HSR waiting period;

receipt of the FCC consent;

absence of any order in effect issued by a U.S. federal or state court of competent jurisdiction preventing the completion of the transactions;

declaration by the SEC that the registration statement of which this joint proxy statement/prospectus is a part is effective (with no stop order suspending effectiveness issued and no proceeding for such purpose pending before or threatened by the SEC);

declaration by the SEC that the registration statement pertaining to shares of Journal Media Group for issuance in connection with the newspaper mergers is effective (with no stop order suspending effectiveness issued and no proceeding for such purpose pending before or threatened by the SEC);

approval of the shares of Journal Media Group for listing on a nationally recognized stock exchange in the United States;

the holders of Scripps common voting shares shall have approved the Scripps amendment proposal and the Scripps share issuance proposal;

the Journal shareholders shall have approved the Journal spin-off proposal and the Journal merger proposal;

the Scripps credit facility shall have been amended;

Journal shall have received required consents of television networks ABC, NBC, CBS and Fox;

receipt by each of Scripps and Journal from its respective legal counsel of a written opinion with respect to certain U.S. federal income tax matters relating to the transactions;

the accuracy of the representations and warranties of the other party (with certain exceptions for inaccuracies that are de minimis or would not reasonably be expected to have a material adverse effect on the party making such representations and warranties);

the performance in all material respects by each party of all obligations required to be performed by it under the master agreement; and



no institution of any action or proceeding by any governmental authority that remains pending before any governmental authority (i) challenging or seeking to make illegal or prohibit the completion of the transactions, (ii) seeking to compel Journal Media Group or any of its subsidiaries to dispose of or hold separate all or any material portion of the business or assets of the Scripps newspaper business and the Journal newspaper business, taken as a whole; or (iii) seeking to compel Scripps, Journal or any of their respective subsidiaries to dispose of or hold separate all or any material portion of the business or assets of the Scripps broadcast business or the Journal broadcast business.

Scripps and Journal cannot be certain when, or if, the conditions to the master agreement will be satisfied or waived, or whether the transactions will be completed. If permitted under applicable law, either Scripps or Journal may waive a

condition for its own benefit and consummate the transactions even though one or more of these conditions has not been satisfied. Any determination whether to waive any condition will be made by Scripps or Journal at the time of such waiver based on the facts and circumstances as they exist at that time. If a condition to the master agreement is waived, Scripps and Journal, as applicable, currently intend to evaluate the materiality of any such waiver and its effect on Scripps shareholders or Journal shareholders, as applicable, in light of the facts and circumstances at the time to determine whether any resolicitation of proxies is required in light of such waiver. Neither Journal nor Scripps currently intends to waive any material condition to the completion of the transactions. If either Journal or Scripps waives any material condition and such waiver renders the disclosure in this joint proxy statement/prospectus materially misleading, Journal and Scripps will revise and recirculate this joint proxy statement/prospectus and resolicit the votes of Journal and Scripps shareholders.

#### Termination

The master agreement may be terminated at any time prior to the completion of the transactions:

• by mutual written agreement of Scripps and Journal;

• by either Scripps or Journal:

• if any U.S. federal or state court shall have issued a final and nonappealable order permanently prohibiting or making the transactions unlawful;

• if the closing of the transactions has not occurred on or before September 30, 2015, which we refer to as the “end date” (however, if the only conditions not satisfied are the expiration or termination of the HSR waiting period and the receipt of the FCC consent, then the end date will be extended to December 31, 2015, at the request of either Journal or Scripps), unless the failure to close by such date is due to the breach of the master agreement by the party seeking to terminate it;

• the Journal shareholders or the Scripps shareholders shall not have approved the proposals necessary to the consummation of the transactions to be voted on at their special meeting; or

• by Scripps:

• if the closing conditions cannot be satisfied by the end date (or the extended end date, if applicable), so long as a breach of the agreement by Scripps is not the reason such conditions cannot be satisfied.

• if the Journal Board of Directors fails to make, or if it changes, the Journal board recommendation, or if Journal enters into an acquisition agreement or fails to comply with its no-shop obligations or its obligation to inform Scripps of, and allow Scripps to compete with, any acquisition proposal;

• by Journal:

• if the closing conditions cannot be satisfied by the end date (or the extended end date, if applicable), so long as a breach of the agreement by Journal is not the reason such conditions cannot be satisfied.

• if the Scripps Board of Directors fails to make, or if it changes, the Scripps board recommendation, or if Scripps enters into an acquisition agreement or fails to comply with its no-shop obligations or its obligation to inform Journal of, and allow Journal to compete with, any acquisition proposal;

Termination Fee

Scripps must pay to Journal a termination fee of approximately \$15.8 million, plus expenses up to \$7.5 million if:

• Journal terminates the master agreement due to a breach by Scripps of its obligations with respect to its special meeting or its no-shop obligations;

Scripps or Journal terminates the master agreement because Scripps shareholders do not approve the transactions and (i) prior to the special meeting of Scripps shareholders an acquisition proposal with respect to Scripps shall have been publicly made and not withdrawn and (ii) on or prior to the first anniversary of such termination

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Scripps enters into a definitive agreement with respect to, recommends to its shareholders, or consummates a transaction contemplated by, such acquisition proposal;

Journal terminates the master agreement because Scripps fails to make, or because it changes, the Scripps board recommendation or enters into an agreement with respect to an acquisition proposal; or

Scripps terminates the master agreement to enter into an agreement with respect to a superior proposal.

Journal must pay Scripps a termination fee of approximately \$15.8 million, plus expenses up to \$7.5 million if:

Scripps terminates the master agreement due to a breach by Journal of its obligations with respect to its special meeting or its no-shop obligations;

Scripps or Journal terminates the master agreement because Journal shareholders do not approve the transactions and (i) prior to the special meeting of Journal shareholders an acquisition proposal with respect to Journal shall have been publicly made and not withdrawn and (ii) on or prior to the first anniversary of such termination Journal enters into a definitive agreement with respect to, recommends to its shareholders, or consummates a transaction contemplated by, such acquisition proposal;

Scripps terminates the master agreement because Journal fails to make, or because it changes, the Journal board recommendation or enters into an agreement with respect to an acquisition proposal; or

Journal terminates the master agreement to enter into an agreement with respect to a superior proposal.

Under the following circumstances, Scripps or Journal, as the case may be, will pay the other a termination fee equal only to expenses up to \$7.5 million:

If Scripps or Journal terminates the master agreement because the other's shareholders do not approve the transactions and no acquisition proposal with respect to the other was pending prior to the special meeting of its shareholders; or

Scripps or Journal exercises its "force the vote" right and the shareholders of the other at their special meeting do not approve the transactions. The "force the vote" right of each of Scripps and Journal allows it to compel the other to hold its shareholders meeting to vote on the transactions despite the fact that the other failed to make, or because it changed, its board recommendation, or even though it has entered into an acquisition agreement for a superior proposal.

For more information about the master agreement, see "The Master Transaction Agreement," beginning on page 124.

#### Director and Officer Indemnification and Insurance

Scripps will indemnify all past and present directors and officers of Journal or any subsidiary thereof following the closing of the transactions to the fullest extent permitted under applicable law in connection with any actual or threatened claim, suit, or other action and any losses, claims, damages, costs, judgments, fines, penalties and other amounts paid in settlement in connection with any such claim, suit, or other action, for acts or omissions occurring at or prior to such closing, and will advance to such persons their legal costs and other expenses, subject to an undertaking by any such person to reimburse Scripps for such expenses if it is ultimately determined that such person is not entitled to be indemnified.

Scripps and Journal agreed that all rights to indemnification from liabilities for acts or omissions occurring at or prior to the completion of the transactions existing prior thereto in favor of the current or former directors and officers of Journal or any of its subsidiaries will survive the transactions.

Scripps has agreed to purchase a six-year period “tail” directors and officers liability insurance policy providing coverage and containing provisions obtainable for a premium not exceeding 300% of the aggregate annual premium currently paid by Journal and its subsidiaries for such insurance.

## Other Covenants and Agreements

Efforts to Consummate the Transactions. Scripps and Journal each agreed to use reasonable best efforts, in connection with the transactions, to:

• obtain any required consents, approvals, waivers and authorizations of any governmental entity or other third party;

• make all required filings and submissions with any governmental entity or other third party;

• defend against any actions challenging the transactions;

• cooperate with the other party in determining which filings are required to be made prior to the closing with, and which material consents and approvals are required to be obtained prior to the closing from, governmental entities or other third parties in connection with the transactions; and

• cause the conditions to the transactions to be satisfied and all actions necessary to consummate the transactions to be taken.

Notwithstanding the foregoing, the obligations of Scripps and Journal described above will not be construed to (i) require Journal Media Group, Scripps, Journal or any of their respective subsidiaries to take, or agree to take, any regulatory action, unless such action will be conditioned upon the completion of the transactions; (ii) require any payment in order to obtain any consent; or (iii) authorize or permit either party or any of its subsidiaries to take any regulatory action without the prior written consent of the other.

Amendment to Scripps Credit Agreement. Prior to the closing, Journal will use its reasonable best efforts to cooperate with Scripps to obtain the amendment of the Scripps credit facility to enable the termination of the Journal credit facility and retirement of the indebtedness thereunder.

Transaction Litigation. Scripps and Journal each must promptly notify the other of any actions, suits, claims or proceedings commenced against it or its officers or directors in connection with the transactions. Scripps and Journal will cooperate in the defense of such matters, and neither will settle any such matters without the consent of the other.

Advise of Changes. Each of Scripps and Journal must promptly notify the other of certain matters, including:

- any material communication from any governmental authority in connection with the transactions;

• any failure of it to comply with any covenant or condition under the master agreement;

• any litigation commenced or threatened against it that is material to the transactions; and

• any termination, cancellation or non-renewal of any material contract to which it is a party.

A failure by either party to advise the other of such change or event does not affect the representations and warranties or covenants contained in the master agreement and does not independently constitute a failure of any condition to closing under the master agreement.

Tax Matters. Scripps shall receive a written opinion from its legal counsel to the effect that for U.S. federal income tax purposes (i) the SMI newspaper contribution and the SMI newspaper distribution will qualify as a reorganization

within the meaning of Sections 368(a)(1)(D) and 355 of the Code; (ii) the SMI newspaper distribution will qualify as a distribution described in Section 355 of the Code; (iii) with respect to the SMI newspaper distribution, the Scripps Spinco common stock will be treated as “qualified property” for purposes of Section 361(c)(2) of the Code; (iv) the Scripps newspaper contribution and the Scripps newspaper spin-off will qualify as a reorganization within the meaning of Sections 368(a)(1)(D) and 355 of the Code; (v) the Scripps newspaper spin-off will qualify as a distribution described in Section 355 of the Code; (vi) with respect to the Scripps newspaper spin-off, the Scripps Spinco common stock will be treated as “qualified property” for purposes of Section 361(c)(2) of the Code; (vii) the exchange of Scripps Spinco common stock for Journal Media Group common stock pursuant to the Scripps newspaper merger will qualify as an exchange described in Section 351 of the Code and/or a reorganization described in Sections 368(a)(1)(B) and/or 368(a)(2)(E) of the Code; and (viii) the broadcast merger will qualify as a reorganization described in Section 368(a) of the Code.

Journal shall receive a written opinion from its legal counsel to the effect that for U.S. federal income tax purposes (i) the Journal newspaper contribution and the Journal newspaper spin-off will qualify as a reorganization within the meaning of Sections 368(a)(1)(D) and 355 of the Code; (ii) the Journal newspaper spin-off will qualify as a distribution described in Section 355 of the Code; (iii) the exchange of Journal Spinco common stock for Journal Media Group common stock pursuant to the Journal newspaper merger will qualify as an exchange described in Section 351 of the Code and/or a reorganization described in Sections 368(a)(1)(B) and/or 368(a)(2)(E) of the Code; and (iv) the broadcast merger will qualify as a reorganization described in Section 368(a) of the Code. As a result of the application of Section 355(e), Journal will recognize gain but not loss on the distribution of shares of Journal Spinco common stock to the extent the fair market value of such shares exceeds Journal's tax basis in such shares.

**Withdrawal from GCIU Multi-Employer Pension Plan.** Scripps is in the process of withdrawing as a participant in a GCIU multi-employer pension plan that members of the pressmen's union at three of its newspapers participate in. Pursuant to the master transaction agreement, Scripps expects to pay a lump sum withdrawal liability. In connection with the withdrawal, Journal Media Group has agreed in the master transaction agreement to indemnify Scripps with respect to any additional withdrawal liability assessed as a result of a mass withdrawal from the pension plan, including any reallocation or redetermination of withdrawal liability occurring after Scripps' withdrawal.

**Specific Performance.** Each of Scripps and Journal is entitled to an injunction to prevent breaches of the master agreement by the other and to enforce specifically its terms and provisions, in addition to any other remedy to which it is entitled at law or in equity. If either party breaches its obligation to consummate the transactions, the other party may request the breaching party to pay certain liquidated damages to it or it may seek specific performance of the master agreement and if it is not successful in obtaining a court order of specific performance, may then require the other to pay liquidated damages. Liquidated damages would equal a fee of approximately \$15.8 million, plus reimbursement of expenses, with such fee and expenses in the aggregate subject to an overall limit of approximately \$23.5 million.

**Expenses.** Other than as described above in "Termination Fee," whether or not the transactions are consummated, all costs and expenses incurred in connection with the master agreement and the completion of the transactions will be borne by the party incurring such expenses, except that Scripps and Journal are responsible for 50% of the filing fees related to filings with the FCC and under the HSR Act.

**Amendment.** Subject to applicable law, the master agreement may be amended at any time by written agreement of Scripps and Journal, whether before or after approval by the shareholders of Scripps or Journal. Scripps and Journal may not amend the master agreement to change the newspaper exchange ratio or the broadcast exchange ratio or any other provisions the amendment of which would require approval by Scripps or Journal shareholders.

**Extension of Time; Waiver.** At any time prior to the completion of the transactions either Scripps or Journal may waive any provision of the master agreement if the waiver is in writing and is signed by each party against whom the waiver is to be effective. A failure or delay to exercise a privilege shall not operate as a waiver, and no single or partial exercise of a waiver will operate as a further waiver of the same or any other privilege.

#### ADDITIONAL AGREEMENTS

As contemplated by the master agreement, Scripps, Journal, Journal Media Group and certain other parties to the master agreement have entered into the employee matters agreement, the Scripps tax matters agreement, and the Journal tax matters agreement, and will enter into the transition services agreement at closing. Each of these agreements is filed as an exhibit to the registration statement to which this joint proxy statement/prospectus relates and is incorporated by reference into this joint proxy statement/prospectus. We encourage you to carefully read each of



these agreements in its entirety for a more complete understanding of the transactions.

#### Employee Matters Agreement

In connection with the execution of the master agreement, an employee matters agreement, dated as of July 30, 2014, was entered into by and among Scripps, Scripps Newspapers LLC, Scripps Spinco, Journal, Journal Spinco and Journal Media Group. This agreement allocates employees and benefit plans between Scripps and Journal Media Group following the closing of the transactions. Certain newspaper employees of both Scripps and Journal and certain of Journal's corporate employees will become employees of Journal Media Group as of the closing of the transactions, while certain broadcast employees of Journal will become employees of Scripps. Scripps will retain its qualified defined benefit pension plan and will assume sponsorship of Journal's qualified defined benefit pension plan. Scripps' liabilities with respect to one multiemployer plan

covering newspaper employees at two Scripps locations will be assumed by Journal Media Group. The 401(k) plans and health and welfare plans (major medical, reimbursement, paid time off) and nonqualified retirement plans will be divided between Scripps and Journal Media Group. Scripps will retain liability with respect to those plans for broadcast and corporate employees and former employees and, except with respect to nonqualified plans and certain retiree medical plans, former Scripps newspaper employees. Journal Media Group will assume responsibility with respect to those plans for newspaper employees and, with respect to nonqualified plans and certain retiree medical plans, former Journal newspaper employees. Employees will receive credit for service with Journal and Scripps for purposes of all Scripps and Journal Media Group benefit plans.

Scripps stock options, restricted share units and phantom stock units outstanding immediately prior to closing held by Scripps' broadcast and corporate employees and Scripps' directors will continue in effect after the closing of the transactions in accordance with their terms, with appropriate adjustments to preserve the value of such awards. Scripps stock options outstanding immediately prior to the closing held by Scripps' newspaper employees and certain terminating employees will remain outstanding and be exercisable for 90 days following the closing, with appropriate adjustments to preserve the value of such awards if exercised during such 90-day period. Scripps' restricted share units outstanding immediately prior to the closing held by Scripps newspaper employees and certain terminating employees will be cancelled and the holders thereof will receive a combination of a cash dividend equivalent payment (restricted share units and phantom stock units being treated as outstanding shares for purposes of the Scripps special dividend), Scripps class A common shares and shares of Journal Media Group common stock. Journal's restricted stock awards outstanding immediately prior to the closing will become fully vested and will participate in the transactions on the same basis as other Journal shareholders. Journal's SARs and performance units outstanding immediately prior to the closing will be cancelled and the holders thereof will receive a cash payment of the estimated fair value, with respect to the SARs, and a combination of Scripps class A common shares and shares of Journal Media Group common stock (on the same basis as other Journal shareholders), with respect to the performance units. The severance and change of control plans covering Scripps employees will be continued for at least one year after the closing by Scripps (for Scripps broadcast and corporate employees) and Journal Media Group (for Scripps newspaper employees). The severance and retention plan of Journal will be continued until at least December 31, 2015, by Scripps (for Journal's corporate and broadcast employees) and Journal Media Group (for Journal's newspaper employees). Journal's equity plans will terminate at closing. The employee stock purchase plans of each company have been suspended. The foregoing description is qualified in its entirety by reference to the full text of the employee matters agreement filed as an exhibit to the registration statement to which this proxy statement/prospectus relates and incorporated herein by reference.

The employee matters agreement has been included solely to provide investors and shareholders with information regarding its terms. It is not intended to be a source of financial, business or operational information about Scripps, Journal or their respective subsidiaries or affiliates. The representations, warranties and covenants contained in the employee matters agreement are made only for purposes of the agreement and are made as of specific dates; are solely for the benefit of the parties; may be subject to qualifications and limitations agreed upon by the parties in connection with negotiating the terms of the employee matters agreement, including being qualified by confidential disclosures made for the purpose of allocating contractual risk between the parties instead of establishing matters as facts; and may be subject to standards of materiality applicable to the contracting parties that differ from those applicable to investors or security holders. Investors and security holders should not rely on the representations, warranties and covenants or any description thereof as statements of fact about Scripps, Journal or their respective subsidiaries or affiliates. Moreover, information concerning the subject matter of the representations, warranties and covenants may change after the date of the employee matters agreement, which subsequent information may or may not be fully reflected in public disclosures.

#### Tax Matters Agreements

In connection with the execution of the master agreement, Scripps entered into a tax matters agreement, dated as of July 30, 2014, with Scripps Spinco and Journal Media Group, and Journal entered into a tax matters agreement, dated

as of July 30, 2014, with Journal Spinco and Journal Media Group. Under the tax matters agreements, Scripps and Journal, the current parent companies who will remain in the broadcast business, generally are responsible for the pre-spin-off tax liabilities of their entire groups (broadcast and newspaper businesses), except to the extent there is a post-spin-off adjustment (whether as a result of an audit by taxing authorities or otherwise) to the books and records of the newspaper entities, as the case may be, as they exist at the time of the spin-offs. Journal, whose successor will be a limited liability company owned by Scripps post-spin-off, will be liable for paying all taxes associated with the taxable spin-off of Journal's newspaper business. Scripps Spinco and Journal Spinco, as the companies that will own the former Scripps and Journal newspaper businesses, will take responsibility for their own tax liabilities that arise from business activity after the spin-offs. The Journal tax matters agreement provides that a Section 336(e) election under the Code will be made to allow the tax basis in the assets of Journal Spinco to be adjusted to

their fair market value for tax purposes as of the date of the spin-off. This “step-up” in asset basis will enure to the benefit of Journal Media Group. Journal Media Group will indemnify Scripps for all damages, liabilities and expenses arising out of any tax imposed with respect to either the Scripps or Journal newspaper spin-off if such tax is attributable to any act, any failure to act or any omission by Journal Media Group or any of its subsidiaries. Scripps will indemnify Journal Media Group for all damages, liabilities and expenses relating to pre-closing taxes or taxes imposed on Journal Media Group or its subsidiaries because Scripps Spinco or Journal Spinco was part of the consolidated return of the applicable parent company, and Journal Media Group will indemnify Scripps for all damages, liabilities and expenses relating to post-closing taxes of Journal Media Group or its subsidiaries.

Copies of the tax matters agreements are filed as exhibits to the registration statement to which this proxy statement/prospectus relates and are incorporated herein by reference. The foregoing description of the tax matters agreements is qualified in its entirety by reference to the full text of the tax matters agreements.

The tax matters agreements have been included solely to provide investors and security holders with information regarding their terms. They are not intended to be a source of financial, business or operational information about Scripps, Journal or their respective subsidiaries or affiliates. The representations, warranties and covenants contained in the tax matters agreements are made only for purposes of such agreements and are made as of specific dates; are solely for the benefit of the parties; may be subject to qualifications and limitations agreed upon by the parties in connection with negotiating the terms of the tax matters agreements, including being qualified by confidential disclosures made for the purpose of allocating contractual risk between the parties instead of establishing matters as facts; and may be subject to standards of materiality applicable to the contracting parties that differ from those applicable to investors or security holders. Investors and security holders should not rely on the representations, warranties and covenants or any description thereof as statements of fact about Scripps, Journal, Journal Media Group or their respective subsidiaries or affiliates. Moreover, information concerning the subject matter of the representations, warranties and covenants may change after the date of the tax matters agreements, and such information may or may not be fully reflected in public disclosures.

#### Transition Services Agreement

Scripps and Journal Media Group will enter into a transition services agreement on or before the completion of the transactions, pursuant to which Scripps and Journal Media Group will provide certain services to each other on a compensated basis.

The services will be provided generally for a term beginning on the closing date and expiring on the earlier to occur of the first anniversary of the closing date and the date of termination of a particular service pursuant to the transition services agreement. The party receiving a service can generally terminate provision of that service upon 30 days advance notice to the party providing the service. Payments made or other consideration provided in connection with all continuing transactions between Scripps and Journal Media Group will be on a basis arrived at by the parties bargaining at arms-length. Depending on the nature and scope of the services being provided, the parties may agree to a cash payment or other form of consideration. Generally, neither Scripps nor Journal Media Group will be liable to the other for any failure to provide the services, except in the case of intentional breach or gross negligence.

Each of the companies will agree to perform its services in a lawful, timely, professional and workmanlike manner in conformity with generally accepted industry standards and practices. No other warranties will be provided. Each service provider will be obligated to correct its material errors or defects as its own expense. Neither party will be liable for the acts or omissions of any third party contractor to the extent that the applicable party has exercised commercially reasonable due diligence in its choice of such third party and employed the same level of effort that it would use on behalf of itself to enforce its rights against a third party to induce the third party to properly perform. In addition, neither party will have any liability for incidental, consequential or punitive damages or lost profits with respect to any matter related to the transition services agreement.

The transition services agreement will contain information access, dispute resolution, confidentiality and employee non-solicitation provisions that are comparable to those contained in the master agreement. Each party will also agree to indemnify the other party against losses arising from its infringement or misappropriation of any third party's intellectual property (but only to the extent those losses result from intentional breach, fraud, gross negligence or willful misconduct), its breach of the transition services agreement or any act or omission committed by it (or its subsidiaries) in providing services to the other party (or its subsidiaries), except to the extent the loss arises from any act or omission committed by the other party (or its subsidiaries).

## LITIGATION RELATED TO THE TRANSACTIONS

Members of the Board of Directors of Journal, and the parties to the master agreement, including Journal and Scripps, were defendants in a class action lawsuit filed in Circuit Court, Milwaukee County, Wisconsin (Howard Goldfinger v. Journal Communications, Inc., et al.). The plaintiff in the lawsuit alleged that the directors of Journal breached their fiduciary duties to Journal shareholders in connection with the transactions and that the other parties to the lawsuit aided and abetted such alleged breaches of fiduciary duty. The plaintiff alleged that the directors of Journal breached their fiduciary duties by, among other things, (i) agreeing to enter into the Master Transaction Agreement for inadequate consideration, (ii) having certain conflicts of interest, (iii) not negotiating a “collar” mechanism on the share exchange ratio, and (iv) agreeing to certain deal protection provisions, such as a termination fee, a “no-shop” provision, and a “matching rights” provision. The plaintiff also challenged Methuselah’s qualifications and asserted that Methuselah has a conflict because the founder and managing partner of Methuselah, who is the lead investment banker at Methuselah for Journal in the transactions, was employed by Lazard Frères & Co. LLC (“Lazard”) prior to 2010 as a managing director, where he had responsibility for Lazard’s relationship with Scripps. On August 29, 2014, the defendants filed Motions to Dismiss asking the Circuit Court to dismiss the lawsuit. On November 12, 2014, the Circuit Court entered an Order granting the defendants’ Motions to Dismiss and dismissing the lawsuit.

On January 6, 2015, the plaintiff in the above-referenced lawsuit filed a putative class action lawsuit in the United States District Court for the Eastern District of Wisconsin (Howard Goldfinger v. Journal Communications, Inc., et al. (Case No. 2:15-cv-00012-JPS)), naming Journal, the Board of Directors of Journal, Scripps, and the other parties to the master agreement as defendants. The plaintiff asserts disclosure claims under Sections 14(a) and 20(a) of the Securities Exchange Act of 1934, as well as state common law claims for breaches of fiduciary duty and aiding and abetting breaches of fiduciary duty. The complaint seeks, among other remedies, injunctive relief enjoining the transactions and damages. The outcome of this lawsuit is uncertain. An adverse judgment for monetary damages could have an adverse effect on the operations and liquidity of Journal and Scripps. A preliminary injunction could delay or jeopardize the completion of the transactions, and an adverse judgment granting permanent injunctive relief could indefinitely enjoin completion of the transactions. Journal, Scripps, and the other defendants named in the lawsuit believe the claims asserted are without merit and intend to continue to vigorously defend against them.

UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL INFORMATION

Index to Unaudited Pro Forma Condensed Combined Financial Information

We have included four sets of unaudited pro forma condensed combined financial information in this joint proxy statement/prospectus as follows:

Scripps acquisition of Journal — Pursuant to the proposed transactions, Scripps will acquire 100% of the outstanding stock of Journal at closing. The pro forma information starting on page 143, shows the impact of this acquisition.

Scripps newspapers spin-off — Pursuant to the proposed transactions, Scripps will spin-off its newspapers business. The pro forma information starting on page 153, reflects Scripps historical financial information after reflecting Scripps newspapers as discontinued operations.

Journal newspapers spin-off — Pursuant to the proposed transactions, Journal will spin-off its newspapers business. The pro forma information starting on page 160, reflects Journals historical financial information after reflecting Journal newspapers as discontinued operations.

Journal Media Group merger — Pursuant to the transactions, Journal Media Group, a newly formed public company, will acquire the Scripps newspapers and Journal newspapers. The pro forma information starting on page 168, reflects the newspaper mergers.

THE E.W. SCRIPPS COMPANY

UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL INFORMATION

On July 30, 2014, Scripps and Journal agreed to merge their broadcast operations and spin-off their newspaper businesses into a separate publicly traded company.

On June 16, 2014, Scripps acquired two television stations owned by Granite Broadcasting Corporation for \$110 million in cash ("the Granite Acquisition."). The Scripps statement of operations for the nine months ended September 30, 2014 includes the results of the Granite Acquisition for the period from June 16, 2014 through September 30, 2014.

The unaudited pro forma condensed combined statement of operations that follows for the year ended December 31, 2013 has been derived from the Scripps Unaudited Pro Forma Consolidated Statement of Operations as adjusted to give effect to the Scripps newspapers spin-off (see Scripps pro forma information on page 146) for the year ended December 31, 2013, the Granite historical combined financial statements for the year ended December 31, 2013, which were previously filed by Scripps with the SEC on Form 8-K/A dated June 16, 2014 and the Journal Unaudited Pro Forma Condensed Consolidated Statement of Operations as adjusted to give effect to the Journal newspapers spin-off (see Journal pro forma information on page 163) for the fiscal year ended December 29, 2013.

The unaudited pro forma condensed combined financial information that follows for the nine months ended September 30, 2014 has been derived from Scripps Unaudited Pro Forma Condensed Combined Statement of Operations as adjusted to give effect to the Scripps newspapers spin-off (see Scripps pro forma information on page 145), the Journal Unaudited Pro Forma Condensed Combined Statement of Operations as adjusted to give effect to the Journal newspapers spin-off (see Journal pro forma information on page 162) for the three quarters September 28, 2014 and the Granite historical consolidated financial information for the period January 1, 2014 to June 15, 2014.

The unaudited pro forma condensed combined financial information that follows as of September 30, 2014 has been derived from Scripps Unaudited Pro Forma Condensed Consolidated Balance Sheet as adjusted to give effect to the Scripps newspapers spin-off (see Scripps pro forma information on page 145) and from the Journal Unaudited Pro Forma Condensed Consolidated Balance Sheet as adjusted to give effect to the Journal newspapers spin-off (see Journal pro forma information on page 162).

The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 and for the nine months ended September 30, 2014 has been prepared as though the Granite and Journal acquisitions occurred as of January 1, 2013. The unaudited pro forma condensed combined balance sheet information as of September 30, 2014 has been prepared as if the Journal broadcast acquisition occurred as of September 30, 2014. The pro forma adjustments are based on available information and assumptions that management of Scripps believes are reasonable. Such adjustments are estimates and are subject to change.

The unaudited pro forma condensed combined financial statements are provided for informational purposes only and do not purport to represent what the actual results of operations or the financial position of the combined company would be had the transaction occurred on the dates assumed, nor are they necessarily indicative of future combined results of operations or combined financial position. The unaudited pro forma condensed combined financial statements do not reflect any cost savings or other synergies that Scripps believes could have been achieved had the transactions been completed on the dates indicated.

The transactions will be accounted for using the acquisition method of accounting under accounting principles generally accepted in the United States, with Scripps treated as the accounting acquirer. Under the acquisition method of accounting, the deemed purchase price has been allocated to the underlying tangible and intangible assets and liabilities acquired based upon their respective fair values with any excess deemed purchase price allocated to goodwill. The adjustments to estimated fair values included herein are based upon a preliminary review of the purchased assets of Journal. We expect to complete at a later date appraisals of Journal assets at the level of detail necessary to finalize the required purchase price allocation. The final purchase price determination and allocation based upon these appraisals may be materially different from that reflected in the unaudited pro forma condensed financial statements presented herein.



In addition, the final purchase price of Scripps' acquisition of Journal will not be known until the date of closing of the transactions and could vary materially from the preliminary purchase price. Accordingly, the final acquisition accounting adjustments may be materially different from the preliminary unaudited pro forma adjustments presented. The actual amounts recorded as of the completion of the transactions may differ materially from the information presented in the unaudited pro forma condensed combined financial statements as a result of several factors, including the following:

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changes in Journal's net assets between the pro forma balance sheet date of September 30, 2014 and the closing of the transactions, which could impact the preliminary estimated purchase price or the preliminary estimated fair value as of the effective date of the transactions;

• changes in the price of Scripps' Class A common shares;

• the value of the combined company at the effective date of the transactions; and

• other changes in net assets that may have occurred prior to the completion of the transactions, which could cause material differences in the information presented.

The unaudited pro forma condensed combined financial statements constitute forward-looking information and are subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated. See "Risk Factors" beginning on page 32 and "Cautionary Statement Regarding Forward Looking Statements" beginning on page 49.

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Combined Balance Sheet  
 As of September 30, 2014

(in thousands)	Scripps *	Journal *	Special Dividend	Pro Forma Adjustments		Scripps Pro Forma
<b>Assets</b>						
<b>Current assets:</b>						
Cash and cash equivalents	\$124,369	\$1,173	\$(60,000	) \$14,490	3, 4, 6	\$80,032
Restricted cash	6,810	—	—	—		6,810
Accounts and notes receivable, less allowances	94,568	54,369	—	—		148,937
Deferred income taxes	9,198	2,243	—	—		11,441
Income taxes receivable	6,200	—	—	—		6,200
Miscellaneous	7,628	5,715	—	—		13,343
Total current assets	248,773	63,500	(60,000	) 14,490		266,763
Investments	16,701	—	—	—		16,701
Property, plant and equipment	159,111	81,512	—	41,488	1	282,111
Goodwill	106,423	119,053	—	166,462	1	391,938
Other intangible assets	190,083	189,357	—	117,643	1	497,083
Deferred income taxes	27,096	13,566	—	(40,662	)2, 4	—
Miscellaneous	15,418	8,022	—	(60	)1, 3	23,380
Total Assets	\$763,605	\$475,010	\$(60,000	) \$299,361		\$1,477,976
<b>Liabilities and Equity</b>						
<b>Current liabilities:</b>						
Accounts payable	\$9,884	\$20,583	\$—	\$—		\$30,467
Customer deposits and unearned revenue	13,638	4,847	—	—		18,485
Current portion of long-term debt	2,000	17,656	—	(13,015	)6	6,641
<b>Accrued liabilities:</b>						
Employee compensation and benefits	22,312	8,722	—	—		31,034
Miscellaneous	26,606	2,293	—	—		28,899
Income taxes payable	—	38,105	—	—		38,105
Other current liabilities	12,110	4,182	—	—		16,292
Total current liabilities	86,550	96,388	—	(13,015	)	169,923
Long-term debt (less current portion)	196,500	136,133	—	72,505	6	405,138
Other liabilities (less current portion)	95,411	55,022	—	7,338	2, 4	157,771
<b>Equity:</b>						
Preferred stock, \$.01 par	—	—	—	—		—
<b>Common stock, \$.01 par:</b>						
Class A	447	—	—	264	5	711
Voting	119	—	—	—		119
Common stock	—	505	—	(505	)1	—
Total	566	505	—	(241	)	830
Additional paid-in capital	511,064	258,194	(60,000	) 191,542	1, 2, 5	900,800

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Accumulated deficit	(50,393 )	(32,431 )	—	2,431	1, 4	(80,393 )
Accumulated other comprehensive loss, net	(76,093 )	(38,801 )	—	38,801	1	(76,093 )
Total equity	385,144	187,467	(60,000 )	232,533		745,144
Total Liabilities and Equity	\$763,605	\$475,010	\$(60,000 )	\$299,361		\$1,477,976

\* The information for Scripps and Journal represents pro forma financial information reflecting the respective newspaper business as discontinued operations.

See notes to unaudited condensed combined pro forma financial statements

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Combined Statements of Operations  
 For the Year Ended December 31, 2013

(in thousands, except per share data)	Granite Acquisition			Journal Broadcast Acquisition			
	Scripps *	Granite	Pro forma adjustments	Scripps pro forma	Journal *	Pro forma adjustments	Pro Forma Combined
<b>Operating Revenues:</b>							
Advertising	\$370,733	\$24,980	\$ —	\$395,713	\$216,549	\$ —	\$612,262
Retransmission	42,505	4,799	—	47,304	21,900	—	69,204
Other	19,119	1,240	—	20,359	4,867	—	25,226
Total operating revenues	432,357	31,019	—	463,376	243,316	—	706,692
<b>Costs and Expenses:</b>							
Employee compensation and benefits	225,644	9,193	—	234,837	104,013	—	338,850
Programs and program licenses	53,826	3,080	—	56,906	36,535	—	93,441
Other expenses	112,750	6,927	—	119,677	51,746	—	171,423
Defined benefit pension plan expense	8,110	—	—	8,110	4,070	—	12,180
Separation and restructuring costs	4,893	—	—	4,893	—	—	4,893
Total costs and expenses	405,223	19,200	—	424,423	196,364	—	620,787
<b>Depreciation, Amortization, and Losses (Gains):</b>							
Depreciation	24,144	1,330	200	1 25,674	12,514	1,000	a 39,188
Amortization of intangible assets	6,378	1,133	1,200	1 8,711	2,680	7,200	b 18,591
Losses (gains), net on disposal of property, plant and equipment	296	—	—	296	(165 )	—	131
Net depreciation, amortization, and losses (gains)	30,818	2,463	1,400	34,681	15,029	8,200	57,910
Operating income (loss)	(3,684 )	9,356	(1,400 )	4,272	31,923	(8,200 )	27,995
Interest expense	(10,448 )	—	—	(10,448 )	(7,895 )	(3,400 )	c, d (21,743 )
Miscellaneous, net	(11,337 )	60	—	(11,277 )	—	—	(11,277 )
(Loss) income from operations before income taxes	(25,469 )	9,416	(1,400 )	(17,453 )	24,028	(11,600 )	(5,025 )
(Benefit) provision for income taxes	(13,246 )	3,701	(600 )	2 (10,145 )	9,309	(4,400 )	e (5,236 )
Net (loss) income	\$(12,223 )	\$5,715	\$ (800 )	\$(7,308 )	\$14,719	\$(7,200 )	\$211
Net (loss) income per share - basic	\$(0.22 )						f \$0.00
	\$(0.22 )						f \$0.00

Net (loss) income per share -  
diluted

Weighted average shares  
outstanding

Basic	56,516	f	82,530
Diluted	56,516	f	83,850

\* The information for Scripps and Journal represents pro forma financial information reflecting the respective newspaper business as discontinued operations.

See notes to unaudited condensed combined pro forma financial statements

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Combined Statements of Operations  
 For the Nine Months Ended September 30, 2014

(in thousands, except per share data)	Granite Acquisition			Scripps pro forma	Journal Broadcast Acquisition		
	Scripps *	Granite	Pro forma adjustments		Journal *	Pro forma adjustments	Pro Forma Combined
<b>Operating Revenues:</b>							
Advertising	\$292,472	\$11,125	\$ —	\$303,597	\$164,890	\$ —	\$468,487
Retransmission	40,409	2,922	—	43,331	29,185	—	72,516
Other	15,245	192	—	15,437	3,657	—	19,094
Total operating revenues	348,126	14,239	—	362,365	197,732	—	560,097
<b>Costs and Expenses:</b>							
Employee compensation and benefits	189,294	5,047	—	194,341	78,181	—	272,522
Programs and program licenses	42,951	1,326	—	44,277	32,934	—	77,211
Other expenses	88,940	3,933	—	92,873	36,134	—	129,007
Defined benefit pension plan expense	4,253	—	—	4,253	3,293	—	7,546
Acquisition and related integration costs	4,350	—	—	4,350	2,162	—	6,512
Total costs and expenses	329,788	10,306	—	340,094	152,704	—	492,798
<b>Depreciation, Amortization, and Losses (Gains):</b>							
Depreciation	17,846	600	200	18,646	9,125	1,000	a 28,771
Amortization of intangible assets	5,785	600	600	6,985	1,992	5,400	b 14,377
Losses (gains), net on disposal of property, plant and equipment	(2,931 )	—	—	(2,931 )	22	—	(2,909 )
Net depreciation, amortization, and losses (gains)	20,700	1,200	800	22,700	11,139	6,400	40,239
Operating (loss) income	(2,362 )	2,733	(800 )	(429 )	33,889	(6,400 )	27,060
Interest expense	(6,347 )	—	—	(6,347 )	(4,848 )	(3,200 )	c, d (14,395 )
Miscellaneous, net	(208 )	—	—	(208 )	—	—	(208 )
(Loss) income from operations before income taxes	(8,917 )	2,733	(800 )	(6,984 )	29,041	(9,600 )	12,457
(Benefit) provision for income taxes	(2,606 )	1,400	(300 )	(1,506 )	11,249	(3,600 )	e 6,143
Net (loss) income	\$(6,311 )	\$1,333	\$(500 )	\$(5,478 )	\$17,792	\$(6,000 )	\$6,314
Net (loss) income per share - basic	\$(0.11 )						f \$0.08
	\$(0.11 )						f \$0.07

Net (loss) income per share -  
diluted

Weighted average shares  
outstanding

Basic	56,200	f	82,344
Diluted	56,200	f	83,407

\* The information for Scripps and Journal represents pro forma financial information reflecting the respective newspaper business as discontinued operations.

See notes to unaudited condensed combined pro forma financial statements

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The E.W. Scripps Company  
Notes to the Unaudited Pro Forma Condensed Combined Financial Statements

Note 1 — Basis of Pro Forma Presentation

The accompanying unaudited pro forma condensed combined financial statements present the pro forma condensed combined financial position and results of operations of the combined company based upon the historical financial statements of Scripps and Journal, as adjusted to reflect the spin-off of their newspaper business, after giving effect to the transactions, including the pro forma adjustments described in these notes, and are intended to reflect the impact of the transactions on Scripps' combined financial statements. The accompanying unaudited pro forma condensed combined financial statements have been prepared using and should be read in conjunction with the respective audited and unaudited consolidated financial statements of Scripps for the year ended December 31, 2013 and as of and for the nine months ended September 30, 2014 and Journal for the year ended December 29, 2013 and as of for the three quarters ended September 28, 2014. The accompanying unaudited pro forma condensed combined financial statements are presented for illustrative purposes only and do not reflect the costs of any integration activities or benefits that may result from realization of future cost savings due to operating efficiencies or revenue synergies expected to result from the transactions.

The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 has been derived from the Scripps Unaudited Pro Forma Consolidated Statements of Operations as adjusted to give effect to the Scripps newspapers spin-off (see Scripps pro forma information on page 146) for the year ended December 31, 2013, the Granite historical consolidated financial statements for the year ended December 31, 2013, which were previously filed by Scripps with the SEC on Form 8-K/A dated June 16, 2014, and the Journal Unaudited Pro Forma Condensed Consolidated Statements of Operations as adjusted to give effect to the Journal newspapers spin-off (see Journal pro forma information on page 163) for the fiscal year ended December 29, 2013.

The unaudited pro forma condensed combined financial information that follows for the nine months ended September 30, 2014 has been derived from Scripps Unaudited Pro Forma Condensed Combined Statements of Operations as adjusted to give effect to the Scripps newspapers spin-off (see Scripps pro forma information on page 145), the Journal Unaudited Pro Forma Condensed Combined Statements of Operations as adjusted to give effect to the Journal newspapers spin-off (see Journal pro forma information on page 162) for the three quarters ended September 28, 2014, and the Granite historical combined financial information for the period January 1, 2014 to June 15, 2014.

The unaudited pro forma condensed combined financial information that follows as of September 30, 2014 has been derived from the Scripps Unaudited Pro Forma Condensed Consolidated Balance Sheet as adjusted to give effect to the Scripps newspapers spin-off (see Scripps pro forma information on page 145) and from the Journal Unaudited Pro Forma Condensed Consolidated Balance Sheet as adjusted to give effect to the Journal newspapers spin-off (see Journal pro forma information on page 162). Since the Granite acquisition occurred prior to September 30, 2014, the Scripps balance sheet already reflects the acquisition of Granite.

The unaudited pro forma condensed combined financial statements were prepared using the acquisition method of accounting with Scripps considered the accounting acquirer of Journal.

For purposes of the unaudited pro forma condensed combined financial statements, a blended statutory tax rate of 38.0% has been used. This does not reflect the combined company's expected effective tax rate, which will include other tax charges and benefits, and does not take into account any historical or possible future tax events that may impact the combined company.

Note 2 — Pro Forma Adjustments

The unaudited pro forma condensed combined balance sheet has been adjusted to reflect the allocation of the preliminary estimated purchase price to identifiable assets to be acquired and liabilities to be assumed related to Journal, with the excess recorded as goodwill. The preliminary purchase price allocation in these unaudited pro forma condensed combined financial statements is based upon an estimated purchase price of approximately \$450 million. We considered several alternatives to estimate the purchase price, including the current value of Scripps shares times the estimated number of Scripps shares to be issued to Journal shareholders on the closing of the acquisition. However, the current value of Scripps shares is not reflective of the value Journal shareholders will receive in the merger, as the merger will occur after payment of the \$60 million special dividend to Scripps shareholders and the distribution of the Scripps newspaper business to Scripps shareholders.

We determined that the enterprise value of the Journal broadcast business, less debt and debt-like items, was the best estimate of the purchase price for use in the pro forma information. The estimated enterprise value was used to establish the exchange ratios in the merger, and was based upon discounted cash flows and earnings multiples valuation methods. The final purchase price will be based the share price of the Scripps shares at the acquisition closing date times the number of Scripps shares issued to the Journal shareholders. A \$1.00 change in the ex-dividend share price of the Scripps shares issued to the Journal shareholders would result in an approximately \$26 million change in the purchase price, most of which would be an adjustment to goodwill.

The final purchase price allocation will depend upon on the actual net tangible assets and intangible assets and liabilities that exist as of the date of completion of the transactions. Accordingly, the pro forma purchase price adjustments are preliminary and are subject to further adjustments as additional information becomes available and as additional analyses are performed. Upon completion of the transactions, final valuations will be performed. Increases or decreases in the fair value of the identifiable tangible and intangible assets acquired and the liabilities assumed will result in adjustments to the combined balance sheet or statement of operations. The estimated intangible values could be impacted by changes in assumptions that may occur prior to the completion of the transactions, including changes in the regulatory or future business environment or assumptions such as the discount rate utilized in the analyses. None of these changes is expected to materially impact the amounts reflected in the pro forma presentation.

For purposes of these Pro Forma Condensed Combined Financial Statements the following table summarizes the estimated fair values of the assets acquired and the liabilities assumed for the acquisition of Journal (in thousands):

Assets:	
Current assets	\$63,500
Property, plant and equipment	123,000
Other assets	18,528
Intangible assets	307,000
Goodwill	285,515
Total assets acquired	797,543
Current liabilities	(78,732 )
Long-term debt (including current portion)	(153,789 )
Other long-term liabilities	(55,022 )
Deferred tax liabilities	(60,000 )
Net purchase price	\$450,000

Of the \$307 million allocated to intangible assets, \$141 million was for FCC licenses, which we expect to have an indefinite life and therefore will not be amortized. Of the remaining balance, \$135 million was allocated to television network affiliation relationships with an estimated amortization period of 20 years. The remaining balance of \$31 million was allocated to advertiser relationships with an estimated amortization period of 10 years.

The goodwill of \$286 million arising from the transactions consists largely of the portion of the \$35 million of annual synergies attributable to the broadcast business and economies of scale expected from the acquisition. We will treat the Journal broadcast acquisition as a purchase of stock for income tax purposes with no step-up in the assets acquired. The goodwill will not be deductible for income tax purposes.

#### Special dividend

In accordance with master agreement the Scripps shareholders will receive a special dividend in the aggregate amount of \$60 million immediately prior to the completion of the broadcast acquisition.

Adjustments to Balance Sheet as of September 30, 2014 - Broadcast Acquisition

Certain reclassifications have been made to the presentation of the Journal historical balance sheet, as adjusted to reflect the spin-off of its newspapers as discontinued operations, to conform to the presentation used in the unaudited pro forma financial information.

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1. Reflects adjustment to record identifiable tangible and intangible assets of Journal at their preliminary estimated fair value. The allocation of the purchase price is subject to change as the appraisals are completed.

Reflects \$60 million adjustment to record deferred taxes for the difference between the book and tax basis of assets acquired as a result of the purchase price allocation. The preliminary estimate of the deferred tax adjustment resulting from the purchase accounting adjustments was calculated at a tax rate of 38.0% representing Scripps' best estimate of its statutory income tax rate for all tax jurisdictions. In addition, after the \$60 million pro forma adjustment and the \$12 million adjustment for deferred taxes for deductible transaction costs (see adjustment 4), deferred taxes is a net deferred tax liability of \$7.3 million which has been reclassified to long-term deferred tax liability.

3. Reflects \$3.0 million of additional deferred financing costs for the \$200 million increase in Scripps term loan B. Scripps committed financing is described on page 115.

Reflects the impact of transaction-related expense to be incurred on the pro forma condensed combined balance sheet. As of September 30, 2014, the combined company expects to pay total transaction-related costs of approximately \$52 million. The combined company incurred \$10 million of transaction-related costs through September 30, 2014, which is reflected in the historical retained earnings balance. For pro forma purposes, retained earnings was decreased by \$42 million for transaction-related costs not yet incurred with an offsetting decrease in cash. The adjustment to retained earnings was offset by \$12 million of expected tax benefits (deferred tax asset) for the portion of transaction-related expenses that are expected to be deductible, which are included as an adjustment to Other Liabilities.

5. Represents an estimate of the number of unrestricted Scripps Class A common shares that would have been issued to acquire Journal as of September 30, 2014, pursuant to the exchange ratio in the master agreement. The number of Scripps Class A common shares to be issued for pro forma presentation purposes was calculated based on the number of shares of Journal common stock issued and outstanding as of September 30, 2014, as illustrated below:

Journal common shares outstanding as of September 30, 2014	
Class A common shares	45,099,084
Class B common shares	5,821,926
Total shares outstanding	50,921,010
Exchange ratio	0.5176
Pro forma Scripps class A common shares issued	26,356,715

6. Represents pro forma adjustment to long-term debt for the \$200 million increase in Scripps term loan B. Scripps committed financing is described on page 115. The proceeds from the loan will be used to refinance of all of Journal's debt with the exception of Journal's Unsecured 7.25% Subordinated Notes Payable. If the broadcast acquisition had occurred on September 30, 2014, Scripps would have used \$13 million in proceeds to repay the outstanding balance of Journal's revolving credit facility, \$128 million to repay the outstanding balance of Journal's term loan and the \$59 million remainder for cash for working capital.

If the broadcast acquisition had occurred as of September 30, 2014, the carrying amount of Scripps' long-term debt would have been as follows:

(in thousands)

Scripps variable credit facility	\$—
Scripps term loan	398,500
Unsecured 7.25% subordinated notes	13,279

Total debt	411,779
Current portion of long-term debt	6,641
Long-term debt (less current portion)	\$405,138

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Adjustments to Statement of Operations for the year ended December 31, 2013 - Granite Acquisition

Certain reclassifications have been made to the presentation of the Acquired Granite Stations' historical Statements of Operations to conform to the presentation used in the unaudited pro forma financial information.

1. Reflects an adjustment to depreciation and amortization expense resulting from the fair value adjustments to the Acquired Granite Stations' property, plant and equipment and intangible assets.
2. Income tax effects of the pro forma adjustments are reflected at Scripps' best estimate of the statutory income tax rate.

Adjustments to Statement of Operations for the year ended December 31, 2013 - Broadcast Acquisition

Certain reclassifications have been made to the presentation of the Journal historical Statements of Operations, as adjusted to reflect the spin-off of its newspapers as discontinued operations, to conform to the presentation used in the unaudited pro forma financial information.

- a. Reflects an adjustment to depreciation expense resulting from the fair value adjustments to Journal's property, plant and equipment. The depreciation was determined on a straight-line method.
- b. Reflects an adjustment to amortization expense resulting from the fair value adjustments to Journal's intangible assets. The amortization was determined on a straight-line method with a estimated useful life of 20 years for affiliation agreements and 10 years for advertiser relationships.
- c. Reflects adjustments to interest expense associated with long-term debt to show the acquisition of Journal and the refinancing of Journal's debt with the exception of Journal's Unsecured 7.25% Subordinated Notes Payable, as if the broadcast acquisition had occurred on January 1, 2013. The Scripps loan agreement bears interest at LIBOR, with an 0.75% floor, plus a fixed margin of 2.50%. For 2013 the weighted average interest rate on the Scripps loan agreement was 3.7%. A 12.5 basis point change in market interest rates would increase or decrease annual interest expense approximately \$0.5 million.
- d. Represents \$0.6 million adjustment for additional amortization of loan fees related to refinancing of Scripps described above.
- e. Income tax effects of the pro forma adjustments are reflected at 38.0%, Scripps' best estimate of the statutory income tax rate.
- f. Pro forma earnings per share and pro forma weighted-average shares outstanding are based on the weighted-average number of shares of Scripps and Journal stock for the year ended December 31, 2013, adjusted for an assumed conversion ratio of 0.5176 Scripps class A common shares for each share of Journal common stock.

While the actual future impact of potential dilution from shares of common stock related to equity awards granted to employees under Scripps and Journal equity plans will depend on various factors, including employees who may change employment from one company to another, we do not currently estimate that the future dilutive impact is material.

Adjustments to Statement of Operations for the nine months ended September 30, 2014 - Granite Acquisition

Certain reclassifications have been made to the presentation of the historical Acquired Granite Stations' Income Statements to conform to the presentation used in the unaudited pro forma financial information.

1. Reflects an adjustment to depreciation and amortization expense resulting from the fair value adjustments to the Acquired Granite Stations' property, plant and equipment and intangible assets.

2. Income tax effects of the pro forma adjustments are reflected at Scripps' best estimate of the statutory income tax rate.



Adjustments to Statement of Operations for the nine months ended September 30, 2014 - Broadcast Acquisition

Certain reclassifications have been made to the presentation of the Journal historical Statements of Operations, as adjusted to reflect the spin-off of its newspapers as discontinued operations, to conform to the presentation used in the unaudited pro forma financial information.

- a. Reflects an adjustment to depreciation expense resulting from the fair value adjustments to Journal's property, plant and equipment. The depreciation was determined on a straight-line method.
- b. Reflects an adjustment to amortization expense resulting from the fair value adjustments to Journal's intangible assets. The amortization was determined on a straight-line method with a estimated useful life of 20 years for affiliation agreements and 10 years for advertiser relationships.
- c. Reflects adjustments to interest expense associated with the adjustments to long-term debt to show the acquisition of Journal and the refinancing of all of Journal's debt with the exception of Journal's Unsecured 7.25% Subordinated Notes Payable, as if the broadcast acquisition had occurred on January 1, 2013.
- d. Represents \$0.5 million adjustment for additional amortization of loan fees related to refinancing of Scripps described above.
- e. Income tax effects of the pro forma adjustments are reflected at 38.0%, Scripps' best estimate of statutory income tax rates.
- f. Pro forma earnings per share and pro forma weighted-average shares outstanding are based on the weighted-average number of shares of Scripps and Journal stock for the nine months ended September 30, 2014, adjusted for an assumed conversion ratio of 0.5176 Scripps class A common shares for each share of Journal common stock.

While the actual future impact of potential dilution from shares of common stock related to equity awards granted to employees under Scripps and Journal equity plans will depend on various factors, including employees who may change employment from one company to another, we do not currently estimate that the future dilutive impact is material.

THE E. W. SCRIPPS COMPANY

UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL INFORMATION

On July 30, 2014, Scripps and Journal agreed to merge their broadcast operations and spin-off their newspaper businesses into a separate publicly traded company.

The unaudited pro forma condensed consolidated statement of operations that follows for the years ended December 31, 2013, 2012 and 2011 has been derived from the historical consolidated financial statements of Scripps for the year ended December 31, 2013 included in Scripps' Annual Report on Form 10-K for the year ended December 31, 2013, which is incorporated by reference into this joint proxy statement/prospectus. The unaudited pro forma condensed consolidated financial information that follows as of and for the nine months ended September 30, 2014 has been derived from Scripps' unaudited interim condensed consolidated financial statements contained in Scripps' Quarterly Report on Form 10-Q for the quarter ended September 30, 2014, which is incorporated by reference into this joint proxy statement/prospectus.

The unaudited pro forma condensed consolidated statement of operations for the years ended December 31, 2013, 2012 and 2011 and for the nine months ended September 30, 2014, have been prepared as though the Scripps newspaper spin-off occurred as of January 1, 2011. The unaudited pro forma condensed consolidated balance sheet information as of September 30, 2014 has been prepared as if the Scripps newspaper spin-off occurred as of September 30, 2014. The pro forma adjustments are based on available information and assumptions that management of Scripps believes are reasonable. Such adjustments are estimates and are subject to change.

The unaudited pro forma condensed consolidated financial statements are provided for informational purposes only and do not purport to represent what the actual results of operations or the financial position of Scripps would be had the transactions occurred on the dates assumed, nor are they necessarily indicative of future results of operations or financial position. The unaudited pro forma condensed consolidated financial statements do not reflect any cost savings or other synergies that management of Scripps believes could have been achieved had the Scripps newspaper spin-off been completed on the dates indicated.

The unaudited pro forma condensed consolidated financial statements constitute forward-looking information and are subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated. See "Risk Factors" beginning on page 32 and "Cautionary Statement Regarding Forward Looking Statements" beginning on page 49. See also "Unaudited Pro Forma Condensed Combined Financial Information" beginning on page 142.

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Consolidated Balance Sheet  
 As of September 30, 2014

(in thousands)	Scripps Historical	Scripps newspapers spin-off (a)	Scripps Pro Forma
<b>Assets</b>			
<b>Current assets:</b>			
Cash and cash equivalents	\$ 124,369	\$—	\$ 124,369
Restricted cash	6,810	—	6,810
Accounts and notes receivable, less allowances	125,096	(30,528 )	94,568
Inventory	7,495	(7,495 )	—
Deferred income taxes	11,510	(2,312 )	9,198
Income taxes receivable	6,200	—	6,200
Miscellaneous	8,400	(772 )	7,628
Total current assets	289,880	(41,107 )	248,773
Investments	16,765	(64 )	16,701
Property, plant and equipment	348,979	(189,868 )	159,111
Goodwill	106,423	—	106,423
Other intangible assets	192,172	(2,089 )	190,083
Deferred income taxes	7,890	19,206	27,096
Miscellaneous	16,334	(916 )	15,418
Total Assets	\$978,443	\$(214,838 )	\$763,605
<b>Liabilities and Equity</b>			
<b>Current liabilities:</b>			
Accounts payable	\$ 16,719	\$(6,835 )	\$ 9,884
Customer deposits and unearned revenue	34,058	(20,420 )	13,638
Current portion of long-term debt	2,000	—	2,000
Accrued liabilities:			—
Employee compensation and benefits	36,802	(14,490 )	22,312
Miscellaneous	33,908	(7,302 )	26,606
Other current liabilities	13,173	(1,063 )	12,110
Total current liabilities	136,660	(50,110 )	86,550
Long-term debt (less current portion)	196,500	—	196,500
Other liabilities (less current portion)	108,432	(13,021 )	95,411
<b>Equity:</b>			
Total The E.W. Scripps Company shareholders' equity	535,189	(150,045 )	385,144
Noncontrolling interest	1,662	(1,662 )	—
Total equity	536,851	(151,707 )	385,144
Total Liabilities and Equity	\$978,443	\$(214,838 )	\$763,605
See notes to unaudited condensed combined pro forma financial statements			

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Consolidated Statements of Operations  
 For the Nine Months Ended September 30, 2014

(in thousands, except per share data)	Scripps Historical	Scripps newspapers spin-off (a)	Scripps Pro Forma
<b>Operating Revenues:</b>			
Advertising	\$458,055	\$(165,583 )	\$292,472
Subscriptions	90,736	(90,736 )	—
Retransmission	40,409	—	40,409
Other	34,140	(18,895 )	15,245
Total operating revenues	623,340	(275,214 )	348,126
<b>Costs and Expenses:</b>			
Employee compensation and benefits	308,242	(118,948 )	189,294
Programs and program licenses	42,951	—	42,951
Newsprint, press supplies and other printing costs	33,206	(33,206 )	—
Newspaper distribution	35,046	(35,046 )	—
Other expenses	150,727	(61,787 )	88,940
Defined benefit pension plan expense	8,525	(4,272 )	4,253
Acquisition and related integration costs	9,408	(5,058 )	4,350
Separation and restructuring costs	—	—	—
Total costs and expenses	588,105	(258,317 )	329,788
<b>Depreciation, Amortization, and Losses (Gains):</b>			
Depreciation	30,431	(12,585 )	17,846
Amortization of intangible assets	6,088	(303 )	5,785
Losses (gains), net on disposal of property, plant and equipment	(2,861 )	(70 )	(2,931 )
Net depreciation, amortization, and losses (gains)	33,658	(12,958 )	20,700
Operating income (loss)	1,577	(3,939 )	(2,362 )
Interest expense	(6,347 )	—	(6,347 )
Miscellaneous, net	(1,061 )	853	(208 )
Loss from operations before income taxes	(5,831 )	(3,086 )	(8,917 )
(Benefit) provision for income taxes	(341 )	(2,265 )	(2,606 )
Net loss	(5,490 )	(821 )	(6,311 )
Net loss attributable to noncontrolling interests	(302 )	302	—
Net loss attributable to the shareholders of The E.W. Scripps Company	\$(5,188 )	\$(1,123 )	\$(6,311 )
<b>Net loss per share - basic, attributable to the shareholders of The E.W. Scripps Company</b>			
	\$(0.09 )		\$(0.11 )
<b>Net loss per share - diluted, attributable to the shareholders of The E.W. Scripps Company</b>			
	\$(0.09 )		\$(0.11 )
<b>Weighted-average shares outstanding</b>			
Basic	56,200		56,200
Fully diluted	56,200		56,200

See notes to unaudited condensed combined pro forma financial statements



The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Consolidated Statements of Operations  
 For the Year Ended December 31, 2013

(in thousands, except per share data)	Scripps Historical	Scripps newspapers spin-off (a)	Scripps Pro Forma
<b>Operating Revenues:</b>			
Advertising	\$613,093	\$(242,360)	\$370,733
Subscriptions	117,762	(117,762)	—
Retransmission	42,505	—	42,505
Other	43,511	(24,392)	19,119
Total operating revenues	816,871	(384,514)	432,357
<b>Costs and Expenses:</b>			
Employee compensation and benefits	391,207	(165,563)	225,644
Programs and program licenses	53,826	—	53,826
Newsprint, press supplies and other printing costs	46,965	(46,965)	—
Newspaper distribution	48,490	(48,490)	—
Other expenses	201,089	(88,339)	112,750
Defined benefit pension plan expense	8,837	(727)	8,110
Separation and restructuring costs	4,893	—	4,893
Total costs and expenses	755,307	(350,084)	405,223
<b>Depreciation, Amortization, and Losses (Gains):</b>			
Depreciation	40,839	(16,695)	24,144
Amortization of intangible assets	6,923	(545)	6,378
Losses (gains), net on disposal of property, plant and equipment	166	130	296
Net depreciation, amortization, and losses (gains)	47,928	(17,110)	30,818
Operating income (loss)	13,636	(17,320)	(3,684)
Interest expense	(10,448)	—	(10,448)
Miscellaneous, net	(11,760)	423	(11,337)
Loss from operations before income taxes	(8,572)	(16,897)	(25,469)
(Benefit) provision for income taxes	(7,848)	(5,398)	(13,246)
Net loss	(724)	(11,499)	(12,223)
Net loss attributable to noncontrolling interests	(250)	250	—
Net loss attributable to the shareholders of The E.W. Scripps Company	\$(474)	\$(11,749)	\$(12,223)
Net loss per share - basic, attributable to the shareholders of The E.W. Scripps Company	\$(0.01)	)	\$(0.22)
Net loss per share - diluted, attributable to the shareholders of The E.W. Scripps Company	\$(0.01)	)	\$(0.22)
<b>Weighted-average shares outstanding</b>			
Basic	56,516		56,516
Fully diluted	56,516		56,516
See notes to unaudited condensed combined pro forma financial statements			

The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Consolidated Statements of Operations  
 For the Year Ended December 31, 2012

(in thousands, except per share data)	Scripps Historical	Scripps newspapers spin-off (a)	Scripps Pro Forma
<b>Operating Revenues:</b>			
Advertising	\$711,144	\$(258,172)	\$452,972
Subscriptions	117,700	(117,700)	—
Retransmission	30,867	—	30,867
Other	43,747	(23,219)	20,528
Total operating revenues	903,458	(399,091)	504,367
<b>Costs and Expenses:</b>			
Employee compensation and benefits	396,241	(170,404)	225,837
Programs and program licenses	56,783	—	56,783
Newsprint, press supplies and other printing costs	51,266	(51,266)	—
Newspaper distribution	50,379	(50,379)	—
Other expenses	201,302	(91,236)	110,066
Defined benefit pension plan expense	8,620	(438)	8,182
Acquisition and related integration costs	5,826	—	5,826
Separation and restructuring costs	9,335	—	9,335
Total costs and expenses	779,752	(363,723)	416,029
<b>Depreciation, Amortization, and Losses (Gains):</b>			
Depreciation	42,258	(18,235)	24,023
Amortization of intangible assets	7,074	(661)	6,413
Losses (gains), net on disposal of property, plant and equipment	474	169	643
Net depreciation, amortization, and losses (gains)	49,806	(18,727)	31,079
Operating income	73,900	(16,641)	57,259
Interest expense	(12,246)	—	(12,246)
Miscellaneous, net	(4,747)	510	(4,237)
Income from operations before income taxes	56,907	(16,131)	40,776
(Benefit) provision for income taxes	16,985	(7,575)	9,410
Net income	39,922	(8,556)	31,366
Net loss attributable to noncontrolling interests	(266)	266	—
Net income attributable to the shareholders of The E.W. Scripps Company	\$40,188	\$(8,822)	\$31,366
Net income per share - basic, attributable to the shareholders of The E.W. Scripps Company	\$0.70		\$0.55
Net income per share - diluted, attributable to the shareholders of The E.W. Scripps Company	\$0.69		\$0.54
Weighted average shares outstanding			
Basic	54,907		54,907
Fully Diluted	55,381		55,381
See notes to unaudited condensed combined pro forma financial statements			





The E.W. Scripps Company  
 Unaudited Pro Forma Condensed Consolidated Statements of Operations  
 For the Year Ended December 31, 2011

(in thousands, except per share data)	Scripps Historical	Scripps newspaper spin-off (a)	Scripps Pro Forma
<b>Operating Revenues:</b>			
Advertising	\$550,305	\$(273,137)	\$277,168
Subscriptions	120,569	(120,637 )	(68 )
Retransmission	15,687	—	15,687
Other	42,099	(20,515 )	21,584
Total operating revenues	728,660	(414,289 )	314,371
<b>Costs and Expenses:</b>			
Employee compensation and benefits	348,178	(183,375 )	164,803
Programs and program licenses	57,713	—	57,713
Newsprint, press supplies and other printing costs	51,226	(51,226 )	—
Newspaper distribution	51,091	(51,091 )	—
Other expenses	174,023	(99,226 )	74,797
Defined benefit pension plan expense	8,135	(422 )	7,713
Acquisition and related integration costs	2,787	—	2,787
Separation and restructuring costs	9,935	—	9,935
Total costs and expenses	703,088	(385,340 )	317,748
<b>Depreciation, Amortization, and Losses (Gains):</b>			
Depreciation	38,822	(20,957 )	17,865
Amortization of intangible assets	1,247	(929 )	318
Impairment of long-lived assets	9,000	(9,000 )	—
Losses (gains), net on disposal of property, plant and equipment	(124 )	839	715
Net depreciation, amortization, and losses (gains)	48,945	(30,047 )	18,898
Operating loss	(23,373 )	1,098	(22,275 )
Interest expense	(1,640 )	—	(1,640 )
Miscellaneous, net	(675 )	(101 )	(776 )
Loss from operations before income taxes	(25,688 )	997	(24,691 )
(Benefit) provision for income taxes	(10,001 )	(786 )	(10,787 )
Net loss	(15,687 )	1,783	(13,904 )
Net loss attributable to noncontrolling interests	(150 )	150	—
Net loss attributable to the shareholders of The E.W. Scripps Company	\$(15,537 )	\$1,633	\$(13,904 )
Net loss per share - basic, attributable to the shareholders of The E.W. Scripps Company	\$(0.27 )		\$(0.24 )
Net loss per share - diluted, attributable to the shareholders of The E.W. Scripps Company	\$(0.27 )		\$(0.24 )
<b>Weighted average shares outstanding</b>			
Basic	57,217		57,217
Fully Diluted	57,217		57,217

See notes to unaudited condensed combined pro forma financial statements



The E.W. Scripps Company  
Notes to the Unaudited Pro Forma Condensed Consolidated Financial Statements

Note 1 — Basis of Pro Forma Presentation

The accompanying unaudited pro forma condensed combined financial statements present the pro forma condensed combined financial position and results of operations of Scripps after giving effect to the spin-off of Scripps Newspapers. Scripps Newspapers is the business representing the principal publishing operations of Scripps, as described below.

Scripps Newspapers consists of daily and community newspapers in 13 markets across the United States. The newspapers earn revenue primarily from the sale of advertising to local and national advertisers and newspaper subscription fees. The newspapers operate in mid-size markets, focusing on news coverage within their local markets. Advertising and subscription revenues provide substantially all of the operating revenues for each newspaper market, and employee, newspaper distribution and newsprint costs are the primary expenses at each newspaper. The daily newspapers published by the Company are the Abilene (TX) Reporter-News, the Anderson (SC) Independent-Mail, the Corpus Christi (TX) Caller-Times, the Evansville (IN) Courier & Press, the Henderson (KY) Gleaner, the Kitsap (WA) Sun, the Knoxville (TN) News Sentinel, the Memphis (TN) Commercial Appeal, the Naples (FL) Daily News, the Redding (CA) Record-Searchlight, the San Angelo (TX) Standard-Times, the Treasure Coast (FL) News/Press/Tribune, the Ventura County (CA) Star and the Wichita Falls (TX) Times Record News. The business also include a 40% ownership in the Albuquerque Publishing Company, which publishes the Albuquerque Journal (NM).

The accompanying unaudited pro forma condensed combined financial statements have been prepared using and should be read in conjunction with the audited and unaudited consolidated financial statements of Scripps for the years ended December 31, 2013, 2012 and 2011 and as of and for the nine months ended September 30, 2014. The accompanying unaudited pro forma condensed combined financial statements are presented for illustrative purposes only and do not reflect the costs of any integration activities or benefits that may result from realization of future cost savings due to operating efficiencies or revenue synergies expected to result from the transactions.

Note 2 — Pro Forma Adjustments

Adjustments to Balance Sheet as of September 30, 2014

a. Reflects adjustment to eliminate the assets and liabilities to be distributed in the Scripps newspaper spin-off. Adjustments to the Statements of Operations for the years ended December 31, 2013, 2012 and 2011 and for the nine months ended September 30, 2014

a. Reflects adjustment to present the operations of the Scripps newspapers as discontinued operations. Excluded from these amounts are certain general corporate overhead expenses not specifically related to the the Scripps newspapers. Such general corporate expenses do not meet the requirements to be presented in discontinued operations, and thus are presented as part of Scripps' continuing operations.

The provision for income taxes was determined using the U.S. GAAP intraperiod allocation rules.

JOURNAL COMMUNICATIONS, INC.

UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL INFORMATION

The unaudited pro forma condensed consolidated statements of operations that follows for the fiscal years ended December 29, 2013, December 30, 2012 and December 25, 2011 is derived from audited consolidated financial statements of Journal included in Journal's Current Report on Form 8-K filed with the SEC on October 24, 2014, which is incorporated by reference into this joint proxy statement/prospectus. The unaudited pro forma condensed consolidated financial information that follows for the three quarters ended September 28, 2014 and as of September 28, 2014 has been derived from Journal's unaudited interim condensed consolidated financial statements contained in Journal's Quarterly Report on Form 10-Q for the interim period ended September 28, 2014, which is incorporated by reference into this joint proxy statement/prospectus.

The unaudited pro forma condensed consolidated statements of operations for the fiscal years ended December 29, 2013, December 30, 2012 and December 25, 2011 and for the three quarters ended September 28, 2014, have been prepared as though the Journal newspaper spin-off occurred as of December 27, 2010. The unaudited pro forma condensed consolidated balance sheet information as of September 28, 2014 has been prepared as if the Journal newspaper spin-off occurred as of September 28, 2014. The pro forma adjustments are based on available information and assumptions that management of Journal believes are reasonable. Such adjustments are estimates and are subject to change.

The unaudited pro forma condensed consolidated financial statements are provided for informational purposes only and do not purport to represent what the actual results of operations or the financial position of JRN Newspapers would be had the transactions occurred on the dates assumed, nor are they necessarily indicative of future combined results of operations or consolidated financial position. The unaudited pro forma condensed consolidated financial statements do not reflect any cost savings or other synergies that management of Journal believes could have been achieved had the Journal newspaper spin-off been completed on the dates indicated.

The unaudited pro forma condensed consolidated financial statements constitute forward-looking information and are subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated. See "Risk Factors" beginning on page 32 and "Cautionary Statement Regarding Forward Looking Statements" beginning on page 49. See also "Unaudited Pro Forma Condensed Combined Financial Information" beginning on page 142.

Journal Communications, Inc.  
 Unaudited Pro Forma Condensed Consolidated Balance Sheet  
 As of September 28, 2014

(in thousands, except share data)	Journal Historical	Journal newspaper spin-off (a)	Pro Forma Adjustments	JRN Pro Forma
<b>Assets</b>				
<b>Current assets:</b>				
Cash and cash equivalents	\$1,738	\$(565 )	\$ —	\$1,173
Receivable, net	68,621	(14,252 )	—	54,369
Inventories	2,390	(2,390 )	—	—
Prepaid expenses and other current assets	3,842	(771 )	—	3,071
Syndicated programs	2,644	—	—	2,644
Deferred income taxes	2,449	(206 )	—	2,243
Total current assets	81,684	(18,184 )	—	63,500
Property, plant and equipment	152,552	(71,040 )	—	81,512
Syndicated programs	3,311	—	—	3,311
Goodwill	121,987	(2,934 )	—	119,053
Other intangible assets	190,814	(1,457 )	—	189,357
Deferred income taxes	13,566	—	—	13,566
Other assets	5,258	(547 )	—	4,711
Total Assets	\$569,172	\$(94,162 )	\$ —	\$475,010
<b>Liabilities and Equity</b>				
<b>Current liabilities:</b>				
Accounts payable	\$25,447	\$(4,864 )	\$ —	\$20,583
Accrued compensation	11,341	(4,522 )	—	6,819
Accrued employee benefits	5,214	(3,311 )	—	1,903
Deferred revenue	18,221	(13,374 )	—	4,847
Syndicated programs	2,293	—	—	2,293
Accrued income taxes	3,105	—	35,000	c 38,105
Other current liabilities	5,767	(1,765 )	—	4,002
Current portion of unsecured subordinated notes payable	2,656	—	—	2,656
Current portion of long-term notes payable to banks	15,000	—	—	15,000
Current portion of long-term liabilities	261	(81 )	—	180
Total current liabilities	89,305	(27,917 )	35,000	96,388
Long-term debt (less current portion)	126,133	—	10,000	b 136,133
Other liabilities (less current portion)	71,689	(16,667 )	—	55,022
<b>Equity:</b>				
Common stock	505	—	—	505
Additional paid-in capital	258,194	—	—	258,194
Retained earnings	62,136	(49,567 )	(45,000 )	b, c (32,431 )
Accumulated other comprehensive loss	(38,790 )	(11 )	—	(38,801 )
Total equity	282,045	(49,578 )	(45,000 )	187,467
Total Liabilities and Equity	\$569,172	\$(94,162 )	\$ —	\$475,010

See notes to unaudited condensed combined pro forma financial statements



## Journal Communications, Inc.

## Unaudited Pro Forma Condensed Consolidated Statement of Operations

For the Three Quarters Ended September 28, 2014

(in thousands, except per share data)	Journal Historical	Journal newspaper spin-off (a)	Pro Forma Adjustments	Journal Pro Forma
<b>Operating Revenues:</b>				
Television	\$ 140,868	\$—	\$ —	\$ 140,868
Radio	57,021	—	—	57,021
Publishing	108,920	(108,920 )	—	—
Corporate	(360 )	203	—	(157 )
Total revenue	306,449	(108,717 )	—	197,732
<b>Operating Costs and Expenses:</b>				
Television	69,516	—	—	69,516
Radio	24,073	—	—	24,073
Publishing	72,383	(72,383 )	—	—
Corporate	(360 )	—	—	(360 )
Total costs and expenses	165,612	(72,383 )	—	93,229
Selling and administrative expenses	97,266	(26,652 )	—	70,614
Broadcast license impairment	—	—	—	—
Total operating costs and expenses and selling and administrative expenses	262,878	(99,035 )	—	163,843
Operating earnings	43,571	(9,682 )	—	33,889
<b>Other income and (expense)</b>				
Interest income	—	—	—	—
Interest expense	(4,656 )	8	(200 )	(4,848 )
Miscellaneous, net	—	—	—	—
Total Other income and (expense)	(4,656 )	8	(200 )	(4,848 )
Earnings from continuing operations before income taxes	38,915	(9,674 )	(200 )	29,041
Provision for income taxes	15,259	(3,910 )	(100 )	11,249
Earnings from continuing operations	\$ 23,656	\$ (5,764 )	\$ (100 )	\$ 17,792
<b>Earnings per share from continuing operations:</b>				
Basic - Class A & B common stock	\$ 0.47			\$ 0.35
Diluted - Class A & B common stock	\$ 0.47			\$ 0.35
<b>Weighted average shares outstanding:</b>				
Basic - Class A & B common stock	50,510			50,510
Diluted - Class A & B common stock	50,712			50,712
See notes to unaudited condensed combined pro forma financial statements				





## Journal Communications, Inc.

## Unaudited Pro Forma Condensed Consolidated Statement of Operations

For the Year Ended December 29, 2013

(in thousands, except per share data)	Journal Historical	Journal newspapers spin-off (a)	Pro Forma Adjustments	Journal Pro Forma
<b>Operating Revenues:</b>				
Television	\$ 166,616	\$ —	\$ —	\$ 166,616
Radio	76,816	—	—	76,816
Publishing	154,558	(154,558 )	—	—
Corporate	(723 )	607	—	(116 )
Total revenue	397,267	(153,951 )	—	243,316
<b>Operating Costs and Expenses:</b>				
Television	85,945	—	—	85,945
Radio	33,040	—	—	33,040
Publishing	100,973	(100,973 )	—	—
Corporate	(721 )	—	—	(721 )
Total costs and expenses	219,237	(100,973 )	—	118,264
Selling and administrative expenses	126,714	(33,584 )	—	93,130
Broadcast license impairment	—	—	—	—
Total operating costs and expenses and selling and administrative expenses	345,951	(134,557 )	—	211,394
Operating earnings	51,316	(19,394 )	—	31,922
<b>Other income and (expense)</b>				
Interest income	—	—	—	—
Interest expense	(7,706 )	12	(200 )	b (7,894 )
Miscellaneous, net	(188 )	188	—	—
Total Other income and (expense)	(7,894 )	200	(200 )	(7,894 )
Earnings from continuing operations before income taxes	43,422	(19,194 )	(200 )	24,028
Provision for income taxes	17,172	(7,763 )	(100 )	c 9,309
Earnings from continuing operations	\$ 26,250	\$ (11,431 )	\$ (100 )	\$ 14,719
<b>Earnings per share from continuing operations:</b>				
Basic - Class A & B common stock	\$ 0.52			\$ 0.29
Diluted - Class A & B common stock	\$ 0.52			\$ 0.29
<b>Weighted average shares outstanding:</b>				
Basic - Class A & B common stock	50,259			50,259
Diluted - Class A & B common stock	50,436			50,436
See notes to unaudited condensed combined pro forma financial statements				



## Journal Communications, Inc.

Unaudited Pro Forma Condensed Consolidated Statement of Operations  
For the Year Ended December 30, 2012

(in thousands, except per share data)	Journal Historical	Journal newspapers spin-off (a)	Pro Forma Adjustments	Journal Pro Forma
<b>Operating Revenues:</b>				
Television	\$152,444	\$—	\$—	\$152,444
Radio	76,259	—	—	76,259
Publishing	164,947	(164,947 )	—	—
Corporate	(532 )	239	—	(293 )
Total revenue	393,118	(164,708 )	—	228,410
<b>Operating Costs and Expenses:</b>				
Television	67,451	—	—	67,451
Radio	31,041	—	—	31,041
Publishing	107,289	(107,289 )	—	—
Corporate	(532 )	—	—	(532 )
Total costs and expenses	205,249	(107,289 )	—	97,960
Selling and administrative expenses	127,522	(40,110 )	—	87,412
Broadcast license impairment	1,616	—	—	1,616
Total operating costs and expenses and selling and administrative expenses	334,387	(147,399 )	—	186,988
Operating earnings	58,731	(17,309 )	—	41,422
<b>Other income and (expense)</b>				
Interest income	22	—	—	22
Interest expense	(4,483 )	21	—	(4,462 )
Miscellaneous, net	—	—	—	—
Total Other income and (expense)	(4,461 )	21	—	(4,440 )
Earnings from continuing operations before income taxes	54,270	(17,288 )	—	36,982
Provision for income taxes	21,688	(6,516 )	—	15,172
Earnings from continuing operations	\$32,582	\$(10,772 )	\$—	\$21,810
<b>Earnings per share from continuing operations:</b>				
Basic - Class A & B common stock	\$0.60			\$0.39
Diluted - Class A & B common stock	\$0.60			\$0.39
Basic and diluted - Class C common stock	\$0.73			\$0.60
<b>Weighted average shares outstanding:</b>				
Basic - Class A & B common stock	50,091			50,091
Diluted - Class A & B common stock	50,091			50,091

See notes to unaudited condensed combined pro forma financial statements



## Journal Communications, Inc.

Unaudited Pro Forma Condensed Consolidated Statement of Operations  
For the Year Ended December 25, 2011

(in thousands, except per share data)	Journal Historical	Journal newspapers spin-off (a)	Pro Forma Adjustments	Journal Pro Forma
<b>Operating Revenues:</b>				
Television	\$ 110,372	\$ —	\$ —	\$ 110,372
Radio	70,367	—		70,367
Publishing	170,976	(170,976 )		—
Corporate	(263 )	131		(132 )
Total revenue	351,452	(170,845 )	—	180,607
<b>Operating Costs and Expenses:</b>				
Television	59,930	—		59,930
Radio	29,485	—		29,485
Publishing	109,557	(109,557 )		—
Corporate	(263 )	—		(263 )
Total costs and expenses	198,709	(109,557 )	—	89,152
Selling and administrative expenses	112,466	(40,947 )		71,519
Broadcast license impairment	735	—		735
Total operating costs and expenses and selling and administrative expenses	311,910	(150,504 )	—	161,406
Operating earnings	39,542	(20,341 )	—	19,201
<b>Other income and (expense)</b>				
Interest income	117	—		117
Interest expense	(3,642 )	37		(3,605 )
Total Other income and (expense)	(3,525 )	37	—	(3,488 )
Earnings from continuing operations before income taxes	36,017	(20,304 )	—	15,713
Provision for income taxes	14,304	(8,111 )		6,193
Earnings from continuing operations	\$ 21,713	\$ (12,193 )	\$ —	\$ 9,520
<b>Earnings per share from continuing operations:</b>				
Basic - Class A & B common stock	\$ 0.36			\$ 0.14
Diluted - Class A & B common stock	\$ 0.36			\$ 0.14
Basic and diluted - Class C common stock	\$ 0.93			\$ 0.71
<b>Weighted average shares outstanding:</b>				
Basic - Class A & B common stock	51,088			51,088
Diluted - Class A & B common stock	51,088			51,088

See notes to unaudited condensed combined pro forma financial statements



Journal Communications, Inc.

Notes to the Unaudited Pro Forma Condensed Consolidated Financial Statements

Note 1 - Basis of Pro Forma Presentation

The accompanying unaudited pro forma condensed combined financial statements present the pro forma condensed combined financial position and results of operations of Journal after giving effect to the spin-off of JRN Newspapers. JRN Newspapers is the business representing the principal publishing operations of Journal, as described below.

JRN Newspapers consists of the Milwaukee Journal Sentinel, which serves as the only major daily newspaper for the Milwaukee metropolitan area, and several community publications-primarily in southeastern Wisconsin-as well as print facilities in West Milwaukee and Waupaca, Wisconsin. JRN Newspaper's operations are conducted through Journal's wholly-owned subsidiaries, Journal Sentinel, Inc. and Journal Community Publishing Group, Inc.

The accompanying unaudited pro forma condensed combined financial statements have been prepared using and should be read in conjunction with the respective audited and unaudited consolidated financial statements of Journal for the fiscal years ended December 29, 2013, December 30, 2012 and December 25, 2011 and as of and for the three quarters ended September 28, 2014. The accompanying unaudited pro forma condensed combined financial statements are presented for illustrative purposes only and do not reflect the costs of any integration activities or benefits that may result from realization of future cost savings due to operating efficiencies or revenue synergies expected to result from the transactions.

Note 2 - Pro Forma Adjustments

Adjustments to Balance Sheet as of September 28, 2014

- a. Reflects adjustment to eliminate the assets and liabilities to be distributed in the Journal newspapers spin-off. Reflects the contribution of \$10 million of cash to the Journal newspapers prior to the Journal newspapers spin-off
- b. pursuant to the master agreement. Since Journal does not have cash on hand to make the distribution of cash, it is assumed that the cash will be funded by a borrowing under the Journal secured revolving credit facility.
- c. Reflects the estimated tax on the spin-off of Journal Newspapers. The spin-off of the Journal Newspapers is taxable to Journal.

Adjustments to the Statement of Operations for the years ended December 29, 2013, December 30, 2012 and December 25, 2011 and for the three quarters ended September 28, 2014

- a. Reflects adjustment to present the operations of the Journal newspapers as discontinued operations. Excluded from these amounts are certain general corporate overhead expenses not specifically related to the Journal newspapers business. Such general corporate expenses do not meet the requirements to be presented in discontinued operations, and thus are presented as part of Journal's continuing operations.

The provision for income taxes was determined using the U.S. GAAP intraperiod allocation rules.

- b. Reflects adjustments to interest expense associated with the assumed borrowing to fund the \$10 million cash contribution to Journal newspapers as if the contribution had occurred on January 1, 2013. The Journal loan agreement bears interest at a variable rate. As of December 29, 2013, the interest rate was 2.23%. A 12.5 basis point change in market interest rates would not materially impact annual interest expense.
- c. Reflects income tax effects of the pro forma adjustments and historical income are reflected at 40.0%, the best estimate of the statutory income tax rate.

Note 3 - Other supplemental pro forma cash flow information

Subsequent to the Journal newspapers spin-off the future cash flows of the remaining business, comprised of the broadcast business and corporate overhead, will be different from the historical cash flows of Journal. The historical

cash flows provided by operating activities of Journal were \$53 million and \$75 million for 2013 and 2012, respectively. Historical cash flow provided by operating activities of Journal was \$56 million for the three quarters ended September 28, 2014. Management of Journal has estimated that pro forma cash flows provided by operating activities, as adjusted to reflect Journal's



newspapers as discontinued operations, would have been \$32 million and \$57 million for 2013 and 2012, respectively and \$46 million for the three quarters ended September 28, 2014.

This supplemental pro forma cash flow information is presented for illustrative purposes only and does not reflect the costs of any integration activities or benefits that may result from realization of future cost savings due to operating efficiencies or revenue synergies expected to result from the transactions.

JOURNAL MEDIA GROUP  
UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL INFORMATION

The unaudited pro forma condensed combined financial information of Journal Media Group is based upon the historical carve-out financial statements of Scripps Newspapers and JRN Newspapers adjusted to give effect to (1) the Scripps Newspapers and JRN Newspapers spin-off from their respective parent companies, Scripps and Journal, (2) the contribution of cash from Journal to JRN Newspapers prior to the spin-off, and (3) the distribution of Journal Media Group common stock to the shareholders of Scripps and Journal.

The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 was prepared using (1) the audited combined statement of operations of Scripps Newspapers for the year ended December 31, 2013 and (2) the audited combined statement of operations of JRN Newspapers for the year ended December 29, 2013, each of which is included elsewhere in this joint proxy statement/prospectus. The unaudited pro forma condensed combined statement of operations for the nine months ended September 30, 2014, was prepared using (1) the unaudited combined statement of operations of Scripps Newspapers for the nine months ended September 30, 2014 and (2) the unaudited combined statement of operations of JRN Newspapers for the three quarters ended September 28, 2014, each of which is included elsewhere in this joint proxy statement/prospectus. The unaudited pro forma condensed combined balance sheet was prepared using (1) the unaudited combined balance sheet of Scripps Newspapers as of September 30, 2014 and (2) the unaudited combined balance sheet of JRN Newspapers as of September 28, 2014, each of which is included elsewhere in this joint proxy statement/prospectus.

The unaudited pro forma condensed combined financial information is based upon the assumptions and adjustments in the accompanying notes to the unaudited pro forma condensed combined financial statements. The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 and for the nine months ended September 30, 2014 gives effect to the transactions as if they had occurred on January 1, 2013. The unaudited pro forma condensed combined balance sheet as of September 30, 2014 gives effect to the transactions as if they had occurred on September 30, 2014.

The transactions will be accounted for using the acquisition method of accounting under accounting principles generally accepted in the United States, with Scripps Newspapers treated as the accounting acquirer. Under the acquisition method of accounting, the deemed purchase price has been allocated to the underlying tangible and intangible assets and liabilities acquired based upon their respective fair values with any excess deemed purchase price allocated to goodwill. The adjustments to estimated fair values included herein are based upon a preliminary review of the purchased assets of JRN Newspapers. Journal Media Group expects to complete, at a later date, appraisals of JRN Newspapers assets at the level of detail necessary to finalize the required purchase price allocation. The final purchase price determination and allocation based upon these appraisals may be materially different from that reflected in the unaudited pro forma condensed combined financial statements presented herein.

Upon closing the transactions, Journal Media Group expects to implement a plan to integrate the operations of Scripps Newspapers and JRN Newspapers which will generate certain non-recurring charges. Management cannot currently identify the timing, nature and amount of such charges. Such charges (which may be substantial) could affect the results of Journal Media Group in the period in which such charges are incurred. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

The unaudited pro forma condensed combined financial statements do not include the realization of any cost savings from operating efficiencies, synergies or other restructuring activities which might result from the transactions. The unaudited pro forma condensed combined financial statements should be read in conjunction with the historical carve-out financial statements and accompanying notes of Scripps Newspapers and JRN Newspapers that are included herein.

Journal Media Group expects to experience changes in its ongoing cost structure when it becomes an independent, publicly-traded company. For example, Scripps and Journal currently provide many corporate functions on behalf of Scripps Newspapers and JRN Newspapers, including, but not limited to, finance, legal, insurance, information technology, and human resources. The historical carve-out financial statements include allocations of these expenses from Scripps and Journal of \$58.5 million and \$68.0 million for the nine months ended September 30, 2014 and year ended December 31, 2013, respectively. Scripps and Journal believe these costs may not be representative of the future costs Journal Media Group will incur as an independent public company.

Costs related to the transactions of approximately \$10 million have been incurred by Scripps and Journal for the nine months ended September 30, 2014. These costs include accounting, legal, consulting and advisory fees. Scripps and Journal

have assumed all of these transaction costs incurred to date and anticipate that they will be responsible for all similar costs incurred prior to the transactions. Therefore, in the historical and the unaudited pro forma condensed combined statement of operations for the nine months ended September 30, 2014, no transaction costs incurred by Scripps or Journal were allocated to Scripps Newspapers or JRN Newspapers or otherwise reflected in the pro forma financial results.

Scripps and Journal currently estimate the costs that will be incurred during Journal Media Group's transition to being a stand-alone public company will not be material. The accompanying unaudited pro forma condensed combined statements of operations do not include these estimated costs as the costs are not expected to have an ongoing impact on operating results; they are projected amounts based on subjective estimates and assumptions, and would not be factually supportable. It is anticipated that substantially all of these costs will be incurred within 18 months of the completion of the transactions. The transition-related costs include, but are not limited to, the following:

- incremental accounting, tax and other professional costs pertaining to establishing Journal Media Group as a stand-alone public company; and

- costs to separate corporate information systems. Due to the scope and complexity of these activities, the amount of these costs could increase or decrease materially and the timing of incurrence could change.

The unaudited pro forma condensed combined financial statements should not be taken as representative of the future consolidated results of operations or financial condition of Journal Media Group.

Journal Media Group  
 Unaudited Pro Forma Condensed Combined Balance Sheet  
 As of September 30, 2014

(in thousands)	Scripps Newspapers Historical	JRN Newspapers Historical	Pro Forma Adjustments		Journal Media Group Pro Forma
Assets					
Current assets:					
Cash and cash equivalents	\$—	\$565	\$10,000	1	\$10,565
Accounts and notes receivable, less allowances	30,528	14,253	—		44,781
Inventory	7,495	2,390	—		9,885
Deferred income taxes	—	1,651	—		1,651
Miscellaneous	2,158	770	—		2,928
Total current assets	40,181	19,629	10,000		69,810
Property, plant and equipment	189,868	70,954	10,046	2	270,868
Goodwill	—	3,078	40,296	1, 2, 4	43,374
Other intangible assets	2,089	1,457	24,543	2	28,089
Miscellaneous	980	547	—		1,527
Total Assets	\$233,118	\$95,665	\$84,885		\$413,668
Liabilities and Equity					
Current liabilities:					
Accounts payable	\$6,446	\$5,108	\$—		\$11,554
Customer deposits and unearned revenue	20,420	13,684	—		34,104
Accrued liabilities:					
Employee compensation and benefits	14,490	7,833	—		22,323
Miscellaneous	7,302	—	—		7,302
Related party note	—	7,589	(7,589)	)4	—
Other current liabilities	1,063	1,248	—		2,311
Total current liabilities	49,721	35,462	(7,589)	)	77,594
Other liabilities (less current portion)	20,122	17,677	(7,102)	)3	30,697
Total equity	163,275	42,526	99,576	1, 2, 3, 4	305,377
Total Liabilities and Equity	\$233,118	\$95,665	\$84,885		\$413,668
See notes to unaudited condensed combined pro forma financial statements					

Journal Media Group  
 Unaudited Pro Forma Condensed Combined Statement of Operations  
 For the Year Ended December 31, 2013

(in thousands, except per share data)	Scripps Newspapers Historical	JRN Newspapers Historical	Pro Forma Adjustments	Journal Media Group Pro Forma
Operating Revenues:				
Advertising	\$ 242,344	\$ 81,503	\$ —	\$ 323,847
Subscriptions	117,463	48,926	—	166,389
Other	24,392	22,919	—	47,311
Total operating revenues	384,199	153,348	—	537,547
Operating expenses				
Cost of sales (exclusive of items shown below)	213,488	94,047	(3,181 ) a	304,354
Selling, general and administrative	167,803	41,623	(1,176 ) a	208,250
Defined benefit pension plan expense	4,274	—	(643 ) a	3,631
Depreciation	16,695	6,883	100 b	23,678
Amortization	545	175	1,800 c	2,520
Total costs and expenses	402,805	142,728	(3,100 )	542,433
Operating (loss) income	(18,606 )	10,620	3,100	(4,886 )
Miscellaneous, net	(293 )	(361 )	—	(654 )
(Loss) income from operations before income taxes	(18,899 )	10,259	3,100	(5,540 )
(Benefit) provision for income taxes	(2,070 )	4,124	1,200 d	3,254
Net (loss) income	(16,829 )	6,135	1,900	(8,794 )
Net loss attributable to noncontrolling interests	(126 )	—	—	(126 )
Net (loss) income attributable to the shareholders of Journal Media Group	\$ (16,703 )	\$ 6,135	\$ 1,900	\$(8,668 )
Net loss per share, basic and fully diluted, attributable to the shareholders of Journal Media Group				e \$(0.36 )
Weighted-average shares outstanding:				
Basic and fully diluted				e 23,929
See notes to unaudited condensed combined pro forma financial statements				

Journal Media Group  
 Unaudited Pro Forma Condensed Combined Statement of Operations  
 For the Nine Months Ended September 30, 2014

(in thousands, except per share data)	Scripps Newspapers Historical	JRN Newspapers Historical	Pro forma Adjustments	Journal Media Group Pro Forma
Operating Revenues:				
Advertising	\$ 165,599	\$ 56,528	\$ —	\$222,127
Subscriptions	90,736	35,663	—	126,399
Other	18,895	16,728	—	35,623
Total operating revenues	275,230	108,919	—	384,149
Operating expenses				
Cost of sales (exclusive of items shown below)	153,967	67,453	(1,988 ) a	219,432
Selling, general and administrative	124,409	31,321	(773 ) a	154,957
Defined benefit plan pension expense	6,119	—	(339 ) a	5,780
Depreciation	12,585	4,858	400 b	17,843
Amortization	303	124	1,300 c	1,727
Total costs and expenses	297,383	103,756	(1,400 )	399,739
Operating (loss) income	(22,153 )	5,163	1,400	(15,590 )
Miscellaneous, net	(1,082 )	(92 )	—	(1,174 )
(Loss) income from operations before income taxes	(23,235 )	5,071	1,400	(16,764 )
Provision for income taxes	213	1,939	500 d	2,652
Net (loss) income	(23,448 )	3,132	900	(19,416 )
Net loss attributable to noncontrolling interests	—	—	—	—
Net (loss) income attributable to the shareholders of Journal Media Group	\$ (23,448 )	\$ 3,132	\$ 900	\$(19,416 )
Net loss per share, basic and fully diluted, attributable to the shareholders of Journal Media Group				e \$(0.81 )
Weighted-average shares outstanding				
Basic and fully diluted				e 23,899

See notes to unaudited condensed combined pro forma financial statements

Journal Media Group

Notes to the Unaudited Pro Forma Condensed Combined Financial Statements

Note 1 - Basis of Pro Forma Presentation

The accompanying unaudited pro forma condensed combined financial statements present the pro forma condensed combined financial position and results of operations of Journal Media Group based upon the historical carve-out financial statements of Scripps Newspapers and JRN Newspapers, after giving effect to the transactions, including the pro forma adjustments described in these notes, and are intended to reflect the impact of the transactions on Journal Media Group's condensed combined financial statements. Journal Media Group has no assets or liabilities as of or for any of the periods presented.

The accompanying unaudited pro forma condensed combined financial statements have been prepared using and should be read in conjunction with the respective audited and unaudited combined financial statements of Scripps Newspapers for the year ended December 31, 2013 and as of and for the nine months ended September 30, 2014 and JRN Newspapers for the year ended December 29, 2013 and as of and for the three quarters ended September 28, 2014. The accompanying unaudited pro forma condensed combined financial statements are presented for illustrative purposes only and do not reflect the costs of any integration activities or benefits that may result from realization of future cost savings due to operating efficiencies or revenue synergies expected to result from the transactions.

The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 was prepared using (1) the audited combined statement of operations of Scripps Newspapers for the year ended December 31, 2013 and (2) the audited combined statement of operations of JRN Newspapers for the year ended December 29, 2013, each of which is included elsewhere in this joint proxy statement/prospectus. The unaudited pro forma condensed combined statement of operations for the nine months ended September 30, 2014, was prepared using (1) the unaudited combined statement of operations of Scripps Newspapers for the nine months ended September 30, 2014 and (2) the unaudited statement of operations of JRN Newspapers for the three quarters ended September 28, 2014, each of which is included elsewhere in this joint proxy statement/prospectus.

The unaudited pro forma condensed combined balance sheet was prepared using (1) the unaudited combined balance sheet of Scripps Newspapers as of September 30, 2014 and (2) the unaudited combined balance sheet of JRN Newspapers as of September 28, 2014, each of which is included elsewhere in this joint proxy statement/prospectus. The unaudited pro forma condensed combined financial information is based upon the assumptions and adjustments in the accompanying notes to the unaudited pro forma condensed combined financial statements. The unaudited pro forma condensed combined statement of operations for the year ended December 31, 2013 and for the nine months ended September 30, 2014 gives effect to the transactions as if they had occurred on January 1, 2013. The unaudited pro forma condensed combined balance sheet gives effect to the transactions as if they had occurred on September 30, 2014.

The unaudited pro forma condensed combined financial statements were prepared using the acquisition method of accounting with Scripps Newspapers considered the accounting acquirer of Journal Newspapers.

Scripps Newspapers and JRN Newspapers historical combined financial statements have been "carved-out" from the consolidated financial statements of the respective parent companies and reflect assumptions and allocations made by such companies. Scripps Newspapers and JRN Newspapers historical carve-out financial statements include all revenues, costs, assets and liabilities that are directly attributable to the respective businesses. In addition, certain expenses reflected in Scripps Newspapers and JRN Newspapers carve-out financial statements are an allocation of corporate expenses from the respective parents. Such expenses include, but are not limited to, centralized support functions including finance, legal, information technology, human resources, and insurance as well as stock-based



compensation. These expenses have been allocated to Scripps Newspapers and JRN Newspapers on the basis of direct usage when identifiable and allocated based upon on a number of utilization measures including headcount, square footage, and proportionate effort. Where determinations based on utilization are impracticable, other methods and criteria that are believed to be reasonable estimates of costs attributable to the companies, such as revenues.

The actual costs that may have been incurred if Scripps Newspapers and JRN Newspapers had been stand-alone companies would depend on a number of factors, including the chosen organizational structure and strategic decisions made as to information technology and infrastructure requirements. As such, Scripps Newspapers and JRN Newspapers respective combined financial statements do not necessarily reflect what the financial condition and results of operations would have been had Scripps Newspapers and JRN Newspapers operated as stand-alone companies during the periods or at the date presented.

The unaudited pro forma condensed combined financial statements contain only adjustments that are factually supportable and directly attributable and do not reflect the costs of any integration activities or benefits that may result from realization of future cost savings from operating efficiencies or revenue synergies expected to result from the transactions.

For purposes of the unaudited pro forma condensed combined financial statements, a blended statutory tax rate of 38.0% has been used. This does not reflect Journal Media Group's expected effective tax rate, which will include other tax charges and benefits, and does not take into account any historical or possible future tax events that may impact the combined company.

#### Note 2 - Pro Forma Adjustments

The unaudited pro forma condensed combined balance sheet has been adjusted to reflect the allocation of the preliminary estimated purchase price of identifiable assets to be acquired and liabilities to be assumed related to JRN Newspapers, with the excess recorded as goodwill. The preliminary purchase price allocation in these unaudited pro forma condensed combined financial statements is based upon an estimated purchase price of approximately \$135 million. This amount was derived based on the business enterprise value of JRN Newspapers as of July 2014. As the shares of Journal Media Group were not publicly traded as of September 30, 2014, it is not possible to use a current stock price to determine the fair value of the consideration for the acquisition. The estimated enterprise value was used to establish the exchange ratios in the merger, and was based upon discounted cash flows and earnings multiples valuation methods. The final purchase price will be based on the share price of the Journal Media Group shares at the acquisition closing date times the number of Journal Media Group shares issued to the Journal shareholders. A \$1.00 change in the share price of the Journal Media Group shares issued to the Journal shareholders would result in an approximately \$10 million change in the purchase price, most of which would be an adjustment to goodwill.

The final purchase price allocation will depend upon the actual net tangible assets and intangible assets and liabilities that exist as of the date of completion of the transactions. Accordingly, the pro forma purchase price adjustments are preliminary and are subject to further adjustments as additional information becomes available and as additional analyses are performed. Increases or decreases in the fair value of the identifiable tangible and intangible assets and the liabilities assumed will result in adjustments to the condensed combined balance sheet and/or statement of operations. The estimated intangible values could be impacted by changes in assumptions that may occur prior to the completion of the transactions, including changes in the regulatory or future business environment or assumptions such as the discount rate utilized in the analyses. None of these changes is expected to materially impact the amounts reflected in the pro forma presentation.

For purposes of these pro forma condensed combined financial statements the following table summarizes the estimated fair values of the assets acquired and the liabilities assumed for the acquisition of JRN Newspapers (in thousands):

Assets:	
Current assets	\$ 30,176
Property, plant and equipment	81,000
Intangible assets	26,000
Goodwill	43,374
Total assets acquired	180,550
Current liabilities	(27,873 )
Long-term liabilities	(17,677 )
Net purchase price	\$ 135,000

Of the \$26 million allocated to intangible assets, \$10 million was allocated to trade name and trademarks with an estimated amortization period of 25 years and \$16 million was allocated to advertiser and subscriber relationships with an estimated amortization period of 10 years.

The goodwill of \$43 million consists largely of the portion of the \$35 million of annual synergies attributable to the newspaper business and economies of scale expected from the acquisition. Scripps will treat the transaction as a purchase of assets for income tax purposes, resulting in a step-up in the assets acquired. The goodwill is expected to be deductible for income tax purposes.

Adjustments to the Balance Sheet as of September 30, 2014

1. Pursuant to the master agreement Journal will contribute \$10 million to JRN Newspapers immediately prior to the Journal Newspapers spin-off.

2. Reflects adjustment to record identifiable tangible and intangible assets of JRN Newspapers at their preliminary estimated fair value. The allocation of the purchase price is subject to change as the appraisals are completed.

3. Reflects adjustment to remove certain liabilities included in the Scripps Newspapers and JRN Newspapers carve-out financial statements that pursuant to the master agreement will not be included in the newspaper spin-offs. Pursuant to the master agreement pension plans currently sponsored directly by the Memphis newspaper operations of Scripps with a balance of \$3.0 million will be retained by Scripps and therefore have been removed. The accumulated other comprehensive loss of \$8.9 million related to the pension plans sponsored directly by the Memphis newspaper operations is part of the total equity pro forma adjustment. The \$4.1 million liability associated with the withdrawal from the Graphics Communication International Union Employer Retirement Fund ("GCIU") will be retained by Scripps and also has been removed. Journal Media Group will be responsible for any potential future liability, which is unknown at this time, in the event of a mass-withdrawal liability.

4. Reflects adjustment to remove the related party note as the related party lending arrangement will be terminated and all outstanding balances will be contributed to capital upon consummation of the transactions pursuant to the master agreement.

Other

The pro forma number of shares outstanding of Journal Media Group as of September 30, 2014 is 24.1 million shares based on the number of share outstanding of Scripps and Journal. As of the date of completion of the transactions, each parent's net investment in Journal Media Group will be distributed to each Parent's stockholders through the distribution of all the common stock of Journal Media Group.

•Scripps shareholders will receive 0.2500 shares of Journal Media Group common stock for each share of Scripps common stock they hold for a total of 14.2 million shares of Journal Media Group.

•Journal shareholders will receive 0.1950 shares of Journal Media Group common stock for each share of Journal common stock they hold for a total of 9.9 million shares of Journal Media Group.

Adjustments to Statements of Operations for the year ended December 31, 2013

a. Reflects an adjustment to eliminate the expense related to 1) \$0.6 million of expense for the defined benefit pension plans of the Memphis and Knoxville newspaper operations, 2) the allocation of \$2.9 million of Scripps pension expense and 3) the allocation \$1.5 million of Journal pension expense, all of which defined benefit plans will be retained by Scripps pursuant to the master agreement.

b. Reflects an adjustment to depreciation expense resulting from the fair value adjustments to JRN Newspapers property, plant and equipment. The depreciation was determined on a straight-line basis with an estimated useful life of 30 years for buildings and 7 years for equipment.

c. Reflects an adjustment to amortization expense resulting from the fair value adjustments to JRN Newspapers intangible assets. The amortization was determined on a straight-line basis with a estimated useful life of 25 years for trade names and 10 years for advertiser relationships.

d. The provision for income taxes reflected in the Scripps Newspapers and JRN Newspapers historical carve-out financial statements was determined as if they had filed separate, stand-alone income tax returns in each relevant jurisdiction. In determining the tax rate to apply to pro forma adjustments, the applicable estimated statutory rate based on the jurisdiction in which the adjustment relates was used.

e. Pro forma earnings per share and pro forma weighted-average shares outstanding are based on the weighted-average number of shares of Scripps and Journal stock for the year ended December 31, 2013 adjusted for an assumed distribution ratio as follows:

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- Scripps shareholders will receive 0.2500 shares of Journal Media Group common stock for each share of Scripps common stock they hold

- Journal shareholders will receive 0.1950 shares of Journal Media Group common stock for each share of Journal common stock they hold

While the actual future impact of potential dilution from shares of common stock related to equity awards granted to employees under Scripps and Journal equity plans will depend on various factors, including employees who may change employment from one company to another, Journal and Scripps do not currently estimate that the future dilutive impact is material.

#### Adjustments to Statement of Operations for the nine months ended September 30, 2014

a. Reflects an adjustment to eliminate the expense related to 1) the \$0.3 million of expense for the defined benefit pension plans of the Memphis and Knoxville newspaper operations, 2) the allocation of \$1.6 million of Scripps pension expense and 3) the allocation \$1.2 million of Journal pension expense, all of which defined benefit plans will be retained by Scripps pursuant to the master agreement.

b. Reflects an adjustment to depreciation expense resulting from the fair value adjustments to JRN Newspapers property, plant and equipment. The depreciation was determined on a straight-line basis with an estimated useful life of 30 years for buildings and 7 years for equipment.

c. Reflects an adjustment to amortization expense resulting from the fair value adjustments to JRN Newspapers intangible assets. The amortization was determined on a straight-line basis with a estimated useful life of 25 years for trade names and 10 years for advertiser relationships.

d. The provision for income taxes reflected in the Scripps Newspapers and JRN Newspapers historical carve-out financial statements was determined as if they had filed separate, stand-alone income tax returns in each relevant jurisdiction. In determining the tax rate to apply to pro forma adjustments, the applicable estimated statutory rate based on the jurisdiction in which the adjustment relates was used.

e. Pro forma earnings per share and pro forma weighted-average shares outstanding are based on the weighted-average number of shares of Scripps and Journal stock for the nine months ended September 30, 2014, respectively, adjusted for an assumed distribution ratio as follows:

- Scripps shareholders will receive 0.2500 shares of Journal Media Group common stock for each share of Scripps common stock they hold

- Journal shareholders will receive 0.1950 shares of Journal Media Group common stock for each share of Journal common stock they hold

While the actual future impact of potential dilution from shares of common stock related to equity awards granted to employees under Scripps and Journal equity plans will depend on various factors, including employees who may change employment from one company to another, Journal and Scripps do not currently estimate that the future dilutive impact is material.

## BUSINESS OF JOURNAL MEDIA GROUP

Following completion of the transactions, Journal Media Group will be a media enterprise with interests in newspapers and local digital media sites. With the ultimate goal of informing, engaging, and empowering readers in the communities it serves, Journal Media Group will provide news, information and value to customers, employees and advertisers. Journal Media Group will serve audiences and businesses through a portfolio of print and digital media brands, including 15 daily newspapers in 14 markets across the United States, and operate an expanding collection of local digital journalism and information businesses.

Journal Media Group will distribute content primarily through four platforms: print, Web, smartphones and tablets, with the objective to develop content and applications designed to deliver engaging content and enhance the user experience on each of these platforms. Journal Media Group's ability to serve its communities by providing content across digital platforms is expected to allow it to expand audiences beyond traditional print boundaries.

The newspapers that Journal Media Group will publish have an excellent reputation for journalistic quality and content, a key to retaining readership. The Milwaukee Journal Sentinel has been awarded the Pulitzer Prize - U.S. journalism's highest honor - three times in the past six years, a record exceeded only by the New York Times and the Washington Post over that period. Many of the other newspapers were recognized in 2013 by numerous regional and national journalism organizations for high-quality reporting across multiple platforms. This quality is expected to enhance effectiveness in Journal Media Group's local markets and build a news report in all formats that readers will turn to and trust.

Journal Media Group's digital sites will offer comprehensive local news, information and user-generated content. Journal Media Group intends to enhance its digital offerings, using features such as streaming video and audio, to deliver news and information. Many of the journalists who will work for Journal Media Group produce videos for consumption through digital sites and use an array of social media sites, such as Facebook, YouTube and Twitter, to communicate with and build audiences. The newspapers Journal Media Group will publish have embraced mobile technology by offering products on apps available on Apple, Android, and Kindle Fire platforms, as well as providing mobile optimized sites accessible by all smart phones and tablets.

Over the years, the newspapers Journal Media Group will publish have supplemented daily editions with an array of niche products, including direct-mail advertising, total market coverage publications, zoned editions, specialty publications, and event-based publications. These product offerings allow existing advertisers to reach their target audiences in multiple ways and to attract new clients, particularly small- and mid-sized advertisers.

Journal Media Group's assets and liabilities will consist almost exclusively of those that Scripps and Journal attribute to their newspaper businesses, as reported in the carve-out financial statements included elsewhere in this joint proxy statement/prospectus. After the transactions, Journal Media Group will be a stand-alone, publicly traded company.

The daily circulation, which includes print and E-edition, for the newspaper markets and audiences that Journal Media Group will serve is as follows:

(in thousands)(1)	2013	2012	2011	2010	2009
Abilene (TX) Reporter-News	21	22	24	24	27
Anderson (SC) Independent-Mail	21	22	23	23	26
Corpus Christi (TX) Caller-Times	39	42	43	45	47
Evansville (IN) Courier & Press	43	47	52	52	57
Henderson (KY) Gleaner	8	9	10	10	10
Kitsap (WA) Sun	19	20	21	23	23
Knoxville (TN) News Sentinel	73	80	92	93	101
Memphis (TN) Commercial Appeal	88	96	109	118	136
Milwaukee (WI) Journal Sentinel	194	207	189	184	191
Naples (FL) Daily News	58	59	54	63	53
Redding (CA) Record-Searchlight	19	20	21	22	25
San Angelo (TX) Standard-Times	17	18	18	18	21
Treasure Coast (FL) News/Press/Tribune (2)	67	69	76	75	87
Ventura County (CA) Star	49	54	62	65	67
Wichita Falls (TX) Times Record News	19	22	22	23	25
Total Daily Circulation	735	787	816	838	896

Circulation information for the Sunday edition of those newspapers is as follows:

(in thousands)(1)	2013	2012	2011	2010	2009
Abilene (TX) Reporter-News	25	28	31	31	35
Anderson (SC) Independent-Mail	27	28	30	29	30
Corpus Christi (TX) Caller-Times	51	55	58	58	65
Evansville (IN) Courier & Press	61	68	73	74	77
Henderson (KY) Gleaner	9	10	11	11	11
Kitsap (WA) Sun	21	23	23	24	26
Knoxville (TN) News Sentinel	100	108	121	116	126
Memphis (TN) Commercial Appeal	124	131	147	151	172
Milwaukee (WI) Journal Sentinel	319	338	326	331	334
Naples (FL) Daily News	70	71	65	73	61
Redding (CA) Record-Searchlight	21	23	24	25	28
San Angelo (TX) Standard-Times	20	22	22	21	24
Treasure Coast (FL) News/Press/Tribune (2)	84	88	94	95	105
Ventura County (CA) Star	64	74	81	82	82
Wichita Falls (TX) Times Record News	22	25	25	26	28
Total Sunday Circulation	1,018	1,092	1,131	1,147	1,204

Based on Audit Bureau of Circulation Publisher's Statements ("Statements") for the six-month periods ended (1) September 30, except figures for the Naples Daily News and the Treasure Coast News/Press/Tribune, which are from the Statements for the twelve-month periods ended September 30.

(2) Represents the combined Sunday circulation of The Stuart News, the Indian River Press Journal and The St. Lucie News Tribune.



## Revenues Sources

Journal Media Group's newspapers will derive revenue by selling marketing and advertising services to businesses in their markets and news and information content to subscribers.

## Advertising

Journal Media Group believes that compelling news and information content and a diverse portfolio of product offerings on multiple platforms will be critical components to garnering the most profitable share of local advertising dollars in its markets.

Journal Media Group's range of products and audience reach are expected to give it the ability to deliver specific audiences desired by advertisers. While many advertisers want the broad reach of daily newspapers, others want to target their message by demography, geography, buying habits or consumer behavior. Where Journal Media Group can, it will use its newspaper network to build partnerships with national advertisers. Journal Media Group will also design programs on the local level for local merchants - customizing print and digital products into tailored messages to meet their local market objectives. Journal Media Group will sell advertising based upon audience size, demographics, price and effectiveness. Advertising rates and revenues will vary among its newspapers, depending on circulation, type of advertising, local market conditions and competition. Each of these newspapers will operate in a highly competitive local media marketplace, where advertisers and media consumers can choose from a wide range of alternatives, including other news publications, radio, broadcast and cable television, magazines, websites, outdoor advertising, directories and direct-mail products.

## Print advertising

Print advertising is expected to be the largest component of Journal Media Group's operating revenues. Print advertising includes Run-of-Press ("ROP") advertising, preprinted inserts, advertising in niche publications, and direct mail. Advertisements throughout a newspaper include local, classified and national advertising. Local advertising refers to any advertising purchased by in-market advertisers that is not included in a paper's classified section. Classified advertising includes all auto, real estate and employment advertising and other ads listed in sequence by the nature of the ads. National advertising includes advertising purchased by businesses outside local markets. National advertisers typically procure advertising from numerous newspapers using advertising agency buying services. Preprinted inserts are stand-alone, multi-page circulars inserted into and distributed with daily newspapers, niche publications and shared mail products.

## Digital advertising and marketing services

Continuing the practices of its predecessors, Journal Media Group expects to sell advertising across all of its digital platforms. Digital advertising includes fixed duration campaigns whereby a banner, text or other advertisement appears for a specified period of time for a fee; impression-based campaigns where the fee is based upon the number of times the advertisement appears in Web pages viewed by a user; and click-through campaigns where the fee is based upon the number of users who click on an advertisement and are directed to the advertiser's website. Journal Media Group intends to develop local sponsorship programs that feature elements of fixed-duration and impression-based campaigns. These may include print elements (such as run-of-press or inserts) as part of the creative package designed to reach the reader/viewer/customer. Journal Media Group will utilize a variety of audience-extension programs to enhance the reach of its websites and garner a larger share of local advertising dollars that are spent online.

Continuing the practices of its predecessors, Journal Media Group expects to be a member of a newspaper consortium that partners with Yahoo! in an advertising and content sharing arrangement that increases access to local Web-focused advertising dollars. Journal Media Group expects to have similar arrangements with other digital marketing services. Journal Media Group will offer local advertising customers additional marketing services, such as managing search engine marketing campaigns.

#### Circulation (Subscriptions)

Journal Media Group will deliver news and other content on four platforms - print, Web, smartphones and tablets - and will meter access to content delivered on digital platforms. The predecessors of Journal Media Group completed the introduction of bundled subscription offerings for print and digital products in all of their markets in 2013.

With respect to the newspapers, except for the Milwaukee Journal Sentinel, under the bundled model, home delivery subscribers receive access to all newspaper content on all digital platforms, and only limited digital content is available to non-subscribers.

With respect to the Milwaukee Journal Sentinel, Journal introduced a “metered” paywall in early 2012, which limited access to 20 free articles each month for non-subscribing customers. The paywall implementation was made coincident with an increase in subscription pricing for all subscribers. That threshold dropped to 10 articles in late 2013. Classified ads, breaking news headlines and entertainment news are presented “in front of the wall” for full access by all users.

Journal Media Group will initially continue the respective subscription models described above and evaluate the most appropriate subscription models to have in place in the future.

Journal Media Group’s print products will be delivered directly to subscribers (home delivery) or purchased from a retail store or vending machine (single copy). Home delivery copies are expected to account for the majority of Journal Media Group’s total daily subscription revenues.

Daily and Sunday circulation of newspapers published by the predecessors of Journal Media Group has declined during the past five years, due in part to readers who consume more news and information online. Some of the declines were due to a deliberate decision to eliminate distribution to outlying areas. More recently the predecessors of Journal Media Group have implemented marketing and pricing strategies intended to stabilize home delivery subscription revenues.

#### Employees

As of December 31, 2013, the predecessors of Journal Media Group had approximately 3,600 full-time equivalent employees. Various labor unions represented approximately 850 of these employees. The predecessors of Journal Media Group have not experienced any work stoppages at current operations since 1985.

#### Properties

Journal Media Group will own substantially all of the facilities and equipment used in the newspaper operations of its predecessors.

### MANAGEMENT OF JOURNAL MEDIA GROUP

#### Directors of Journal Media Group

At the closing of the transactions, Journal Media Group’s initial Board of Directors is expected to consist of seven members. The non-executive Chairman of the Board of Directors of Journal Media Group will be Steven J. Smith, the current Chairman and Chief Executive Officer of Journal. Timothy E. Stautberg, the current Senior Vice President, Newspapers of Scripps, will also be on the Journal Media Group Board of Directors and will be President and Chief Executive Officer of Journal Media Group. In addition, Mary Ellen Stanek and Jonathan Newcomb, each of whom are current independent directors of Journal, and Stuart Aitken, who is not a director of Scripps or Journal, will be directors of Journal Media Group.

Stuart Aitken, 43, has been Chief Executive Officer of dunnhumbyUSA, a marketing resources company, since July 2010. Mr. Aitken joined dunnhumbyUSA in August 2009 as Chief Operating Officer. Prior to joining dunnhumbyUSA, Mr. Aitken was Executive Vice President and Chief Marketing Officer for Michael’s Stores, an arts

and crafts retail chain, from December 2007 to July 2009. Mr. Aitken's knowledge and experience in marketing, information technology and in sales qualify him to serve as a director of Journal Media Group, Inc.

No other prospective directors have been identified as yet. The current directors of Journal Media Group are Steven J. Smith and Richard A. Boehne. Mr. Boehne will not be a director of Journal Media Group following the closing of the transactions.

#### Officers of Journal Media Group

As of the date of this joint proxy statement/prospectus, the following persons have been identified as prospective officers of Journal Media Group.

Chairman of the Board. Steven J. Smith is currently Chairman of the Board and Chief Executive Officer of Journal. He was elected Chief Executive Officer in March 1998 and Chairman in December 1998. Mr. Smith was President from 1992 to 1998 and from 2010 to February 2012. Mr. Smith has been a director of Journal since May 2003 and was a director of our predecessor company from 1987 to 2003.

President and Chief Executive Officer. Timothy E. Stautberg is currently Senior Vice President, Newspapers of Scripps. He leads the company's portfolio of newspapers and affiliated digital products in its 13 markets in the U.S. Prior to taking this role, Mr. Stautberg served Scripps for three years as Senior Vice President and Chief Financial Officer and for nine years as Vice President of Corporate Communications and Investor Relations. Mr. Stautberg joined Scripps in 1990 as part of the company's executive development program. In 1992, he joined the Rocky Mountain News, where he held various management positions before being named assistant to the publisher. He was named general manager of the Redding Record Searchlight in 1997, and returned to Cincinnati in 1999 to become Vice President of Corporate Communications and Investor Relations. Mr. Stautberg holds a bachelor's degree in economics from Kenyon College and a master's degree in business administration, with a specialization in finance, from the University of Chicago. While earning his MBA, he worked five years as a commercial banking officer for Harris Trust and Savings Bank in Chicago. Mr. Stautberg serves as a trustee of the Scripps Howard Foundation and a member of the Newspaper Association of America Board of Directors.

Senior Vice President, Chief Financial Officer and Treasurer. Jason R. Graham is currently Senior Vice President of Finance and Chief Financial Officer of Journal. He was elected Senior Vice President of Finance and Controller in February 2014 and Chief Financial Officer in March 2014. He started with Journal as Vice President and Controller in June 2012. Prior thereto, Mr. Graham, who is a certified public accountant, held various financial leadership positions with Brookdale Senior Living, Inc., a national owner and operator of senior living communities, where he was serving as Vice President and Corporate Controller prior to joining Journal. Prior to October 2006, when he began employment with Brookdale Senior Living, Inc., Mr. Graham held financial leadership positions with KPMG LLP, GE Healthcare and APW Ltd.

Vice President and Controller. Marty V. Ozolins is currently Vice President and Corporate Controller of Journal. He joined Journal in 1997 as a staff auditor, and after being promoted to roles of increasing responsibility, became Director of Internal Audit in 2002. In 2009, he was promoted to Controller of Journal's Publishing division. He added responsibility as Assistant Controller for Journal in 2011. Prior to joining Journal, Ozolins held roles with the Wisconsin Legislative Audit Bureau. He holds a Bachelor of Business Administration, Accounting, from the University of Wisconsin - Madison and is a Certified Public Accountant.

Vice President, Regional Publisher and President and Publisher, Milwaukee Journal Sentinel. Elizabeth F. Brenner is currently Chief Operating Officer of Journal Publishing Group and an Executive Vice President of Journal. Ms. Brenner was elected Executive Vice President of Journal in December 2004. In addition, Ms. Brenner has been Chief Operating Officer of Journal Publishing Group, President of Journal Sentinel, Inc. and Publisher of the Milwaukee Journal Sentinel since January 2005. Ms. Brenner was Publisher of The News Tribune, a Tacoma, Washington publication of the McClatchy Company, from 1998 to December 2004.

#### Employment Agreement of President and Chief Executive Officer of Journal Media Group

Journal Media Group has entered into an employment agreement with Timothy E. Stautberg in connection with his appointment as its President and Chief Executive Officer. The employment agreement becomes effective upon the closing of the transactions and has a term of 3 years, with automatic successive one-year renewals until 120 days' notice of non-renewal is provided.

Under the employment agreement, Mr. Stautberg will receive an initial annual base salary of \$700,000. His 2015 target annual incentive opportunity and 2016 target long-term incentive opportunity will be 60% of his annual base salary. Future incentive opportunities, both annual and long-term, will be established by Journal Media Group and will be equal to or higher than other senior executives. Journal Media Group will also recommend that its Board of Directors approve a founder's grant of restricted shares or units to Mr. Stautberg, shortly after the completion of the transactions, with a value equal to 120% of his annual base salary. During the term of the employment agreement, Mr. Stautberg will be entitled to a financial planning benefit of \$15,000. He will also be entitled to reimbursement for up to \$10,000 in attorneys' fees in connection with negotiating his employment agreement.

Mr. Stautberg's employment agreement provides that, if he were terminated without cause or he resigned for good reason either prior to or more than 2 years after a change in control, then, in addition to accrued salary, he will be entitled to receive: (i) a pro-rated annual incentive, based on actual performance for the year of termination; (ii) a severance payment equal to 2.0 times the sum of his annual base salary and target annual incentive; (iii) accelerated vesting of equity awards; and

(iv) continued payment of monthly health care premiums for up to 2 years, except that the obligation to pay the premiums will end if he becomes employed by another employer that provides him with group health benefits.

If Mr. Stautberg were terminated without cause or he resigned for good reason within two years after a change in control, then, in addition to accrued salary, he will be entitled to receive: (i) a pro-rated annual incentive, based on target performance for the year of termination; (ii) a severance payment equal to 2.5 times the sum of his annual base salary and target annual incentive; (iii) accelerated vesting of equity awards, as provided under the Journal Media Group, Inc. Long-Term Incentive Plan; (iv) continued payment of monthly health care premiums for up to 2.5 years, except that the obligation to pay the premiums will end if he becomes employed by another employer that provides him with group health benefits; and (v) a payment equal to the value of an additional 2.5 years of age (but not service) under the Journal Media Group nonqualified defined benefit plans. Mr. Stautberg would not be entitled to a tax gross-up for any golden parachute excise taxes.

If Journal Media Group timely provides notice of non-renewal of Mr. Stautberg's employment agreement, and his employment terminates without cause at the end of the term, then, in addition to accrued salary, he will be entitled to receive: (i) a pro-rated annual incentive, based on actual performance for the year of termination; (ii) a severance payment equal to 1.0 times the sum of his annual base salary and target annual incentive; (iii) accelerated vesting of equity awards; and (iv) continued payment of monthly health care premiums for up to 1 year, except that the obligation to pay the premiums will end if he becomes employed by another employer that provides him with group health benefits.

No special severance will be payable if Mr. Stautberg is terminated for cause or resigns without good reason, or if his employment terminates due to death or disability, except in the case of death or disability, he (or his estate) would be entitled to receive a pro-rated annual incentive, based on actual performance for the entire year, accelerated vesting of equity awards and, in the case of disability, 1.0 times annual base salary.

Mr. Stautberg (or his legal representatives) must sign a release of claims against Journal Media Group prior to receiving any of the severance benefits described above. Mr. Stautberg's employment agreement contains standard confidentiality, non-compete, non-solicitation and non-disparagement covenants.

## DESCRIPTION OF CAPITAL STOCK OF JOURNAL MEDIA GROUP

The following description of material terms of the capital stock of Journal Media Group is a summary of certain terms, does not purport to be complete and is qualified in its entirety by reference to the applicable provisions of the Wisconsin Business Corporation Law, which we refer to as the “WBCL,” and to the amended and restated articles of incorporation and bylaws of Journal Media Group, which are filed as exhibits to the registration statement to which this joint proxy statement/prospectus relates and are incorporated by reference into this joint proxy statement/prospectus.

### Authorized Capital Stock

Journal Media Group’s authorized capital stock consists of 100,000,000 shares of common stock, \$0.01 par value per share, and 10,000,000 shares of preferred stock, \$0.01 par value per share.

Immediately following completion of the transactions, we expect that there will be approximately 24,600,000 shares of Journal Media Group’s common stock outstanding and no shares of preferred stock outstanding.

### Common Stock

Holders of Journal Media Group’s common stock are entitled to one vote for each share held on all matters submitted to a vote of shareholders. Accordingly, holders of a majority of the shares of Journal Media Group’s common stock entitled to vote in any election of directors may elect all of the directors standing for election. Holders of Journal Media Group’s common stock are entitled to receive proportionately any dividends if and when such dividends are declared by the board of directors of Journal Media Group, subject to any preferential dividend rights of outstanding preferred stock. Upon the liquidation, dissolution or winding up of the company, the holders of Journal Media Group’s common stock are entitled to receive ratably the company’s net assets available after the payment of all debts and other liabilities and subject to the prior rights of any outstanding preferred stock. The rights, preferences and privileges of holders of Journal Media Group’s common stock are subject to, and may be adversely affected by, the rights of the holders of shares of any series of preferred stock that Journal Media Group may designate and issue in the future.

### Preferred Stock

Under the terms of Journal Media Group’s amended and restated articles of incorporation, which we refer to sometimes as the “articles,” the board of directors of Journal Media Group is authorized to designate and issue up to 10,000,000 shares of preferred stock in one or more series without shareholder approval. Journal Media Group’s board of directors has discretion to determine the rights, preferences, privileges and restrictions, including voting rights, dividend rights, conversion rights, redemption privileges and liquidation preferences, of each series of preferred stock.

It is not possible to state the actual effect of the issuance of any shares of preferred stock upon the rights of holders of Journal Media Group’s common stock until the board of directors determines the specific rights of the holders of the preferred stock. However, these effects might include:

- restricting dividends on the common stock;
- diluting the voting power of the common stock;
- impairing the liquidation rights of the common stock; and
- delaying or preventing a change in control of Journal Media Group.



At present, there are no shares of preferred stock outstanding and Journal Media Group has no plans to issue any shares of preferred stock.

Anti-Takeover Effects of Various Provisions of Wisconsin Law and Journal Media Group's Amended and Restated Articles of Incorporation and Bylaws

Provisions of Wisconsin law have certain anti-takeover effects. Journal Media Group's articles and bylaws also contain provisions that may have similar effects.

Wisconsin Anti-Takeover Statute. Sections 180.1140 to 180.1144 of the WBCL restrict a broad range of business combinations between a Wisconsin corporation and an “interested stockholder” for a period of three years unless specified conditions are met. The WBCL defines a “business combination” as including certain mergers or share exchanges, sales of assets, issuances of stock or rights to purchase stock and other related party transactions. An “interested stockholder” is a person who beneficially owns, directly or indirectly, 10% of the outstanding voting stock of a corporation or who is an affiliate or associate of the corporation and beneficially owned 10% of the voting stock within the last three years. During the initial three-year period after a person becomes an interested stockholder in a Wisconsin corporation, with some exceptions, the WBCL prohibits a business combination with the interested stockholder unless the corporation’s board of directors approved the business combination or the acquisition of the stock by the interested stockholder prior to the acquisition date. Following this three-year period, the WBCL also prohibits a business combination with an interested stockholder unless:

• the board of directors approved the acquisition of the stock prior to the acquisition date;

• the business combination is approved by a majority of the outstanding voting stock not owned by the interested stockholder;

• the consideration to be received by shareholders meets certain requirements of the statute with respect to form and amount; or

• the business combination is of a type specifically excluded from the coverage of the statute.

Sections 180.1130 to 180.1133 of the WBCL govern certain mergers or share exchanges between public Wisconsin corporations and significant shareholders, and sales of all or substantially all of the assets of public Wisconsin corporations to significant shareholders. These transactions must be approved by 80% of all shareholders and two-thirds of shareholders other than the significant shareholder, unless the shareholders receive a statutory “fair price.” Section 180.1130 of the WBCL generally defines a “significant shareholder” as the beneficial owner of 10% or more of the voting power of the outstanding voting shares, or an affiliate of the corporation who beneficially owned 10% or more of the voting power of the then outstanding shares within the last two years.

Section 180.1150 of the WBCL provides that in particular circumstances the voting power of shares of a public Wisconsin corporation held by any person in excess of 20% of the voting power is limited to 10% of the voting power these excess shares would otherwise have. Full voting power may be restored if a majority of the voting power of shares represented at a meeting, including those held by the party seeking restoration, are voted in favor of the restoration. This voting restriction does not apply to shares acquired directly from the corporation.

Section 180.1134 of the WBCL requires shareholder approval for some transactions in the context of a tender offer or similar action for more than 5% of any class of a Wisconsin corporation’s stock. Shareholder approval is required for the acquisition of more than 5% of the corporation’s stock at a price above market value from any person who holds more than 3% of the voting shares and has held the shares for less than two years, unless the corporation makes an equal offer to acquire all shares. Shareholder approval is also required for the sale or option of assets that amount to at least 10% of the market value of the corporation, but this requirement does not apply if the corporation has at least three independent directors and a majority of the independent directors vote not to have this provision apply to the corporation.

In addition to the anti-takeover provisions described above, various provisions of Journal Media Group’s articles and bylaws, which are summarized in the following paragraphs, may be deemed to have anti-takeover effects.

**Staggered Board of Directors.** Journal Media Group’s articles and bylaws provide that the board of directors is divided into three classes, with staggered terms of three years each. Each year the term of one class expires. The articles

provide that any vacancies on the board of directors can be filled only by the affirmative vote of a majority of the directors in office. Any director so elected will serve until the next election of the class for which he or she is chosen and until his or her successor is duly elected and qualified.

No Cumulative Voting. The WBCL provides that shareholders are denied the right to cumulate votes in the election of directors unless the articles of incorporation provide otherwise. Journal Media Group's articles do not provide for cumulative voting.

Meeting Procedures; Advance Notice Requirements for Shareholder Proposals and Director Nominations; Procedures for Calling a Special Meeting. Journal Media Group's bylaws provide the board of directors with discretion in postponing shareholder meetings, including, within certain limits, special meetings of shareholders. Additionally, the Chairman of the

Board, the Chief Executive Officer or the President or the board of directors (acting by resolution) can adjourn a shareholder meeting at any time before business is transacted at the meeting.

Journal Media Group's bylaws also provide that shareholders seeking to bring business before an annual meeting must provide timely notice of their proposal in writing to the corporate secretary. To be timely, a shareholder's notice must have been received on or before December 31 of the year immediately preceding the annual meeting; provided, however, that in the event that the date of the annual meeting is on or after May 1 in any year, notice by the shareholder to be timely must be received not later than the close of business on the day which is determined by adding to December 31 of the year immediately preceding such annual meeting the number of days starting with May 1 and ending on the date of the annual meeting in such year. The bylaws also specify requirements as to the form and content of a shareholder's notice. These provisions may impede shareholders' ability to bring matters before an annual meeting of shareholders or make nominations for directors at an annual meeting of shareholders.

Journal Media Group's bylaws also establish a procedure which shareholders seeking to call a special meeting of shareholders must satisfy. This procedure involves notice to Journal Media Group, the receipt by Journal Media Group of written demands for a special meeting from holders of 10% or more of all the votes entitled to be cast on any issue proposed to be considered, a review of the validity of such demands by an independent inspector and the fixing of the record and meeting dates by the board of directors. In addition, shareholders demanding a special meeting must deliver a written agreement to pay the costs incurred by Journal Media Group in holding a special meeting, including the costs of preparing and mailing the notice of meeting and the proxy materials for the solicitation of proxies, in the event such shareholders are unsuccessful in their proxy solicitation.

**Director Removal.** Journal Media Group's articles provide that any director may be removed from office, but only for cause by the affirmative vote of shareholders holding at least 66 2/3% of the then outstanding shares of stock entitled to vote in the election of directors. However, if at least two-thirds of the directors then in office plus one director recommend removal of a director, that director can be removed without cause by the affirmative vote of a majority of the outstanding shares. As defined in the Journal Media Group articles, "cause" exists only if the director whose removal is proposed has been convicted of a felony or has been adjudged to be liable for willful misconduct in the performance of his or her duties to the corporation in a matter which has a material adverse effect on the business of Journal Media Group.

**Authorized But Unissued Shares.** Journal Media Group's authorized but unissued shares of common stock and preferred stock will be available for future issuance without shareholder approval. Journal Media Group could use these additional shares for a variety of corporate purposes, including future public offerings to raise additional capital, corporate acquisitions and issuances under employee benefit plans. Additionally, Journal Media Group could issue a series of preferred stock that could, depending on its terms, impede the completion of a merger, tender offer or other takeover attempt. The board of directors of Journal Media Group will make any determination to issue such shares based on its judgment as to the best interests of Journal Media Group and its shareholders. The board of directors, in so acting, could issue preferred stock having terms that could discourage an acquisition attempt through which an acquiror may be able to change the composition of the board of directors, including a tender offer or other transaction that some, or a majority, of Journal Media Group's shareholders might believe to be in their best interests or in which shareholders might receive a premium over the then-current market price of the common stock.

**Supermajority Provisions.** Journal Media Group's articles contain provisions that require the approval of 66 2/3% of the then outstanding shares entitled to vote in order to amend certain anti-takeover provisions of the articles or bylaws. These provisions could have the effect of discouraging takeover attempts that some, or a majority, of Journal Media Group's shareholders might believe to be in their best interests or in which shareholders might receive a premium over the then-current market price of the common stock.

Amendments to Amended and Restated Articles of Incorporation. The WBCL allows Journal Media Group to amend its articles at any time to add or change a provision that is required or permitted to be included in the articles or to delete a provision that is not required to be included in the articles. The board of directors of Journal Media Group can propose one or more amendments for submission to shareholders and may condition its submission of the proposed amendment on any basis if it provides certain notice and includes certain information regarding the proposed amendment in that notice. The provisions in Journal Media Group's articles relating to (a) the structure of the board of directors and (b) certain amendments to the bylaws may only be amended by the approval of 66 2/3% of the then outstanding shares entitled to vote.

**Preemptive Rights.** No holder of Journal Media Group's common stock has any preemptive or subscription rights to acquire shares of Journal Media Group's capital stock.

**Liability and Indemnification of Directors and Officers**

Pursuant to the WBCL and Journal Media Group's bylaws, Journal Media Group's directors and officers are entitled to mandatory indemnification from Journal Media Group against certain liabilities and expenses:

• to the extent such officers or directors are successful in the defense of a proceeding; and

in proceedings in which the director or officer is not successful in defense thereof, unless it is determined that the director or officer breached or failed to perform his or her duties to Journal Media Group and such breach or failure constituted:

- a willful failure to deal fairly with Journal Media Group or Journal Media Group's shareholders in connection with a matter in which the director or officer had a material conflict of interest;
- a violation of the criminal law unless the director or officer had reasonable cause to believe his or her conduct was lawful or had no reasonable cause to believe his or her conduct was unlawful;
- a transaction from which the director or officer derived an improper personal profit; or
- willful misconduct.

It should be noted that the WBCL specifically states that it is the public policy of Wisconsin to require or permit indemnification in connection with a proceeding involving securities regulation, as described therein, to the extent required or permitted as described above. Additionally, under the WBCL, Journal Media Group's directors are not subject to personal liability to Journal Media Group, Journal Media Group's shareholders or any person asserting rights on behalf thereof for certain breaches or failures to perform any duty resulting solely from their status as directors except in circumstances paralleling those in the final four bullet points above.

These provisions may have the practical effect in certain cases of eliminating the ability of shareholders to collect monetary damages from Journal Media Group's directors and officers. Journal Media Group believes that these provisions in its bylaws are necessary to attract and retain qualified persons as directors and officers.

**Transfer Agent and Registrar**

Computershare Trust Company, N.A. is the transfer agent and registrar for Journal Media Group's common stock. Its address is 350 Royall Street, Canton, Massachusetts 02021 and its telephone number is (800) 736-3001.

**Listing**

In connection with the closing of the transactions, Journal Media Group's common stock is expected to be listed on the NYSE under the symbol "JMG."

**Sales of Unregistered Securities**

In connection with its incorporation, Journal Media Group issued two shares of common, one to Scripps and one to Journal, in consideration of a minimal capital contribution by each. Journal Media Group was not required to register these shares under the Securities Act because the issuance thereof constituted a private sale exempt from such Act.



## DESCRIPTION OF CAPITAL STOCK OF SCRIPPS

The following description of material terms of the capital stock of Scripps is a summary of certain terms, does not purport to be complete and is qualified in its entirety by reference to the applicable provisions of the Ohio Revised Code, which we refer to as the “ORC”, and to the articles of incorporation and the code of regulations of Scripps, which are filed as exhibits to the registration statement to which this joint proxy statement/prospectus relates and which are incorporated by reference into this joint proxy statement/prospectus.

### Common Shares

**Authorized Shares.** Scripps is authorized to issue 240,000,000 class A common shares, of which approximately 72,219,082 are expected to be outstanding upon completion of the transactions, and 60,000,000 common voting shares, of which 11,932,722 will be outstanding upon completion of the transactions. Scripps is also authorized to issue 25 million preferred shares, none of which will be outstanding following completion of the transactions.

**Dividends.** Each class A common share and each common voting share of Scripps is entitled to dividends if, as and when dividends are declared by the Board of Directors. Dividends must be paid on the class A common shares and the common voting shares at any time that dividends are paid on either class. Any dividend declared and payable in cash, capital stock or other property must be paid equally, share for share, on the common voting shares and the class A common shares. Dividends and distributions payable in common voting shares may be paid only on common voting shares, and dividends and distributions payable in class A common shares may be paid only on class A common shares. If a dividend or distribution payable in class A common shares is made on the class A common shares, a simultaneous dividend or distribution on the common voting shares must be made. If a dividend or distribution payable in common voting shares is made on the common voting shares, a simultaneous dividend or distribution in class A common shares must be made on the class A common shares. Pursuant to any such dividend or distribution, each common voting share will receive a number of common voting shares equal to the number of class A common shares payable on each class A common share. In the case of any dividend or other distribution payable in stock of any corporation which just prior to the time of the distribution is a wholly owned subsidiary of Scripps and which possesses authority to issue class A common shares and common voting shares with characteristics identical to those of Scripps class A common shares and common voting shares, respectively, including a distribution pursuant to a stock dividend, a stock split or division of stock or a spin-off or split-up reorganization of Scripps, only class A common shares of such subsidiary shall be distributed with respect to Scripps class A common shares and only common voting shares of such subsidiary shall be distributed with respect to Scripps common voting shares. Notwithstanding the foregoing, if the Scripps amendment proposal is approved by the holders of common voting shares, the spin-off of Scripps newspaper business pursuant to the distribution of Scripps Spinco common stock shall be effected with one class (and not two classes) of common stock, with each Scripps common voting share and Scripps class A common share converted into 0.2500 shares of Journal Media Group common stock.

**Voting Rights.** Holders of class A common shares are entitled to elect the greater of three or one-third of the directors of Scripps (or the nearest smaller whole number if one-third of the entire board is not a whole number), except directors, if any, to be elected by holders of preferred shares (when and if issued) or any series thereof. Holders of class A common shares are not be entitled to vote on any other matters except as required by the ORC. Holders of common voting shares are entitled to elect all remaining directors and to vote on all other matters. Nomination of persons for election by either class of shares to the board will be made by the vote of a majority of all directors then in office, regardless of the class of shares entitled to elect them. Holders of a majority of the outstanding common voting shares will have the right to increase or decrease the number of authorized and unissued class A common shares and common voting shares but not below the number of shares thereof then outstanding.



Under the ORC, an amendment to the articles of incorporation that purports to do any of the following with respect to either class A common shares or common voting shares would require the separate approval of the holders of each such class affected by the amendment: (i) increase or decrease the par value of the issued shares of such class (or of any other class of capital stock if the amendment would reduce or eliminate the stated capital of the corporation), (ii) change issued stock of a class into a lesser number of shares or into the same or a different number of shares of any other class theretofore or then authorized (or so change any other class of capital stock if the amendment would reduce or eliminate the stated capital of the corporation), (iii) change the express terms of, or add express terms to, the shares of a class in any manner substantially prejudicial to the holders of such class, (iv) change the express terms of issued shares of any class senior to the particular class in any manner substantially prejudicial to the holders of such junior class, (v) authorize shares of another class that are convertible into, or authorize the conversion of shares of another class into, such class, or authorize the directors to fix or alter conversion rights of shares of another class that are convertible into such class, (vi) provide the stated capital of the corporation shall be reduced or eliminated as a result of an amendment described in subclause (i) or (ii) above, or provide, in the case of an

amendment described in subclause (v) above, that the stated capital of the corporation shall be reduced or eliminated upon the exercise of such conversion rights, (vii) change substantially the purpose of the corporation, or provide that thereafter an amendment to the corporation's articles of incorporation may be adopted that changes substantially the purposes of the corporation, or (viii) change the corporation into a nonprofit corporation.

**Meetings of Shareholders.** Meetings of Scripps shareholders may be called by the chairman or president, by a majority of our directors, or by the holders of record of 50 percent of our outstanding common voting shares. Holders of our class A common shares may not call a meeting of shareholders.

**Conversion Rights.** Each common voting share is convertible at no cost and at any time into one class A common share.

**Liquidation Rights.** In the event of liquidation, dissolution or winding up, holders of class A common shares and common voting shares are entitled to participate equally, share for share, in the assets available for distribution.

**Preemptive Rights.** Holders of class A common shares do not have preemptive rights to purchase shares of such class or shares of any other class that may be issued. Holders of common voting shares have preemptive rights to purchase any additional common voting shares or any other shares that may be issued with (or that are convertible into shares with) general voting rights.

**Cumulative Voting.** Holders of our shares do not have cumulative voting rights.

**Listing.** Our class A common shares are listed and traded on the NYSE under the trading symbol "SSP." Our common voting shares are not listed on any exchange.

**Transfer Agent and Registrar.** The registrar and transfer agent for our class A common shares is Computershare, 7530 Lucerne Drive, Suite 305, Cleveland, OH 44130.

#### Preferred Shares

The Scripps Board of Directors is authorized to issue, by resolution and without any action by shareholders, up to 25 million preferred shares. All preferred shares will be of equal rank. Dividends on preferred shares will be cumulative and will have a preference to the class A common shares and common voting shares. So long as any preferred shares are outstanding, no dividends may be paid on, and Scripps may not redeem or retire, any common shares or other securities ranking junior to the preferred shares unless all accrued and unpaid dividends on the preferred shares shall have been paid. In the event of a liquidation, dissolution or winding up, holders of preferred shares will be entitled to receive, before any amounts are paid or distributed in respect of any securities junior to the preferred shares, the amount fixed by the Board of Directors as a liquidation preference, plus the amount of all accrued and unpaid dividends. The preferred shares will have no voting rights except as may be required by Ohio law. The Board of Directors will have the power to establish the designations, dividend rate, conversion rights, terms of redemption, liquidation preference, sinking fund terms and all other preferences and rights (except voting rights) of any series of preferred shares. Any issuance of preferred shares may adversely affect certain rights of the holders of the class A common shares and the common voting shares and may render more difficult certain unsolicited or hostile attempts to take over Scripps.

#### Certain Anti-Takeover Statutes

**Business Combinations with Interested Stockholders.** Chapter 1704 of the ORC applies to a broad range of business combinations between an Ohio corporation and an "interested stockholder." Chapter 1704 is triggered by the acquisition

of 10 percent of the voting power of a subject Ohio corporation. The prohibition imposed by Chapter 1704 continues indefinitely after the initial three-year period unless the subject transaction is approved by the requisite vote of the shareholders or satisfies statutory conditions relating to the fairness of consideration received by shareholders who are not interested in the subject transaction. During the initial three-year period the prohibition is absolute absent prior approval by the Board of Directors of the acquisition of voting power by which a person became an “interested stockholder” or absent approval of the subject transaction. Chapter 1704 may be made inapplicable to a company by its articles of incorporation. The articles of incorporation provide that this statute does not apply to Scripps.

**Control Share Acquisition.** Section 1701.831 of the ORC (the “Ohio Control Share Acquisition Statute”) also provides protection to shareholders against unfriendly and coercive takeover efforts. The Ohio Control Share Acquisition Statute provides that certain notice and informational filings and special shareholder meeting and voting procedures must be

full owed prior to completion of a proposed “control share acquisition,” which is defined as any acquisition of an issuer’s shares which would entitle the acquirer, immediately after such acquisition, directly or indirectly, to exercise or direct the exercise of voting power of the issuer in the election of directors within certain ranges of voting power. Assuming compliance with the notice and information filings prescribed by statute, the proposed control share acquisition may be made only if, at a duly convened special meeting of shareholders, the acquisition is approved by both a majority of the voting power of the issuer represented at the meeting and a majority of the voting power remaining after excluding the combined voting power of the intended acquirer and the directors and officers of the issuer. The Ohio Control Share Acquisition Statute may be made inapplicable to a company by its articles of incorporation. The articles of incorporation provide that this statute does not apply to Scripps.

Ohio “Anti-Greenmail” Statute. Pursuant to Section 1707.4.1 of the ORC, a public corporation formed in Ohio may recover profits that a shareholder makes from the sale of the corporation’s securities within 18 months after making a proposal to acquire control or publicly disclosing the possibility of a proposal to acquire control. The corporation may not, however, recover from a person who proves either (i) that his sole purpose in making the proposal was to succeed in acquiring control of the corporation and there were reasonable grounds to believe that he would acquire control of the corporation or (ii) that his purpose was not to increase any profit or decrease any loss in the securities. This statute may be made inapplicable to a company by its articles of incorporation. The articles of incorporation provide that this statute does not apply to Scripps.

Tender Offer Statute. The Ohio tender offer statute (ORC Section 1707.041) requires any person making a tender offer for a corporation having its principal place of business in Ohio to comply with certain filing, disclosure and procedural requirements. The disclosure requirements include a statement of any plans or proposals that the offerer, upon gaining control, may have to liquidate the subject company, sell its asset, effect a merger or consolidation, establish, terminate, convert, or amend employee benefit plans, close any plant or facility of the subject company or of any of its subsidiaries or affiliates, or make any other major change in its business, corporate structure, management personnel, or policies of employment.

Authority and Duties of Directors. Section 1701.59 of the ORC provides that a director shall not be found to have violated his duties to a corporation and its shareholders unless it is proved by clear and convincing evidence that he has not acted in good faith, in a manner he reasonably believes to be in or not opposed to the best interests of the corporation, or with the care that an ordinarily prudent person in a like position would use under similar circumstances, and any action brought against him, including actions involving or affecting a change or potential change in control of the company or a determination to resist a change or potential change in control of the company determined by a majority of the directors to be opposed to or not in the best interests of the corporation. This section also provides that a director, in determining what he reasonably believes to be in the best interests of the corporation, shall consider the interests of the corporation’s shareholders and, in his discretion, may consider the interests of the corporation’s employees, suppliers, creditors and customers, the economy of the state and the nation, community and societal interests, long-term as well as short-term interests of the corporation and its shareholders, including the possibility that these interests may be best served by the continued independence of the corporation. The ORC specifically provides that the selection of a time frame for the achievement of corporate goals is the responsibility of the directors. Following the spin-off, our articles will also provide that the directors shall, when evaluating any offer of another party to make a tender or exchange offer for any equity security of Scripps, to merge or consolidate Scripps with another corporation or to purchase or otherwise acquire all or substantially all of the properties and assets of Scripps, give due consideration, in determining what is in the best interests of Scripps, to the effect of such a transaction on the integrity, character and quality of our operations, long-term as well as short-term interests of Scripps and its shareholders, and the social, legal and economic effects on the employees, customers, suppliers and creditors of Scripps and its subsidiaries, on the communities and geographical areas in which they operate or are located, and on any of the businesses and properties thereof, as well as such other factors as our directors deem relevant. In considering the short-term and long-term interests of Scripps and its shareholders, our directors may

determine that these interests may be best served by the continued independence of Scripps.

#### INDEMNIFICATION OF DIRECTORS AND OFFICERS

##### Scripps

Section 1701.13 of the ORC provides that a corporation may indemnify its directors and officers against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement in connection with any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative, other than an action by or in the right of the corporation (a "derivative action"), in which such person is made a party by reason of the fact that the person is or was a director or officer of the corporation, if such person acted in good faith and in a manner such person reasonably believed to be in or not opposed to the best interests of the corporation and, with respect to any criminal action or proceeding, had no reasonable cause to believe such person's conduct was unlawful. A similar standard is applicable in the case of derivative actions, except that indemnification only extends to expenses (including attorneys' fees) incurred in connection with the

defense or settlement of such action, and the statute requires court approval before there can be any indemnification where the director or officer seeking indemnification has been found liable to the corporation. The statute provides that it is not exclusive of other indemnification that may be granted by a corporation's code of regulations, a disinterested director vote, a shareholder vote, an agreement or otherwise.

Under Ohio law, directors are entitled to advancement of expenses, including attorneys' fees, incurred in defending any action, including derivative actions, brought against the director, provided the director agrees to cooperate with the corporation concerning the matter and to repay the amount advanced if it is proved by clear and convincing evidence that his act or failure to act was done with deliberate intent to cause injury to the corporation or with reckless disregard for the corporation's best interests.

Scripps' articles of incorporation provide that, to the fullest extent authorized or permitted by Ohio law, as now in effect (as summarized above) or as amended, Scripps' will indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action, suit or proceeding by reason of the fact that such person is or was Scripps' director or officer, or by reason of the fact that Scripps' director or officer is or was serving, at Scripps' request, as an officer, director, employee, trustee or agent of another corporation or enterprise, including service with respect to employee benefit plans maintained or sponsored by Scripps'. Any amendment of this provision will not reduce Scripps' indemnification obligations relating to actions taken before such amendment. Scripps' articles also provide that Scripps' shall pay, to the fullest extent permitted by Ohio law, expenses incurred by a director or officer in defending any proceeding in advance of its final disposition.

Ohio law provides express authority for Ohio corporations to procure insurance policies and to furnish protection similar to insurance, including trust funds, letters of credit and self-insurance, or to provide similar protection such as indemnity against loss of insurance. Under these policies, the insurer, on Scripps' behalf, may also pay amounts for which Scripps' has granted indemnification to the directors or officers.

Under Ohio law, a director shall not be found to have violated his duties to the corporation unless it is proved by clear and convincing evidence that he has not acted in good faith in a manner he reasonably believes to be in or not opposed to the best interests of the corporation or with the care that an ordinarily prudent person in a like position would use under similar circumstances, in any action brought against him, including actions involving a change or potential change in control of the corporation. Ohio law provides that a director shall not be liable in damages for any action that he takes or fails to take as a director unless it is proved by clear and convincing evidence in a court of competent jurisdiction that his action or failure to act involved an act or omission undertaken with deliberate intent to cause injury to the corporation or with reckless disregard for the best interests of the corporation.

Ohio law provides that directors are liable to the corporation if they vote for or assent to any of the following: (i) the payment of a dividend or distribution or the making of a distribution of assets to shareholders, or the purchase or redemption of the corporation's shares, contrary in any such case to law or the corporation's articles; (ii) a distribution of assets to shareholders during the winding up of the affairs of the corporation, on dissolution or otherwise, without the payment of all known obligations of the corporation or without making adequate provision for such payment; or (iii) the making of a loan, other than in the usual course of business, to an officer, director or shareholder or the corporation that was not approved by a majority of the disinterested directors of the corporation upon their determination that the making of the loan could reasonably be expected to benefit the corporation.

#### Journal Media Group

The bylaws of Journal Media Group provide that the directors and officers of Journal Media Group, members of the committee formed under Article 2 of Journal Media Group's articles of incorporation, any trustee of any employee benefit plan of Journal Media Group and any person serving at the request of Journal Media Group as a director,

officer, employee or agent of another corporation, partnership, joint venture or trust are entitled to mandatory indemnification from Journal Media Group against certain liabilities (which may include liabilities under the Securities Act) and expenses (1) to the extent such persons are successful in the defense of a proceeding and (2) in proceedings in which the person is not successful in defense thereof, unless (in the latter case only) it is determined that such person breached or failed to perform his or her duties to Journal Media Group and such breach or failure constituted: (a) a willful failure to deal fairly with Journal Media Group or its shareholders in connection with a matter in which the person had a material conflict of interest; (b) a violation of the criminal law, unless the person had reasonable cause to believe his or her conduct was lawful or had no reasonable cause to believe his or her conduct was unlawful; (c) a transaction from which the person derived an improper personal profit; or (d) willful misconduct. It should be noted that the WBCL specifically states that it is the public policy of Wisconsin to require or permit indemnification in connection with a proceeding involving securities regulation, as described therein, to the extent required or permitted as

described above. In addition, the WBCL would require mandatory indemnification of directors and officers of Journal Media Group under certain circumstances, as more fully described in Sections 180.0850 through 180.0859 thereof. Additionally, under the WBCL, directors of Journal Media Group are not subject to personal liability to Journal Media Group, its shareholders or any person asserting rights on behalf thereof, for certain breaches or failures to perform any duty resulting solely from their status as directors, except in circumstances paralleling those outlined in (a) through (d) above.

Expenses for the defense of any action for which indemnification may be available are required to be advanced by Journal Media Group under certain circumstances.

The indemnification provided by the WBCL and Journal Media Group's bylaws is not exclusive of any other rights to which a director, officer or other person may be entitled. The general effect of the foregoing provisions may be to reduce the circumstances under which an officer, director or other person may be required to bear the economic burden of the foregoing liabilities and expense.

Journal Media Group will also maintain director and officer liability insurance against certain claims and liabilities which may be made against Journal Media Group's former, current or future directors or officers or persons serving at the request of Journal Media Group in positions with other entities as described above.

#### COMPARISON OF SHAREHOLDER RIGHTS

The rights of Scripps shareholders are governed by Scripps' articles of incorporation, its code of regulations, and the ORC. The rights of Journal shareholders are governed by Journal's articles of incorporation, its bylaws and the WBCL. Upon closing of the transactions, the rights of the shareholders of Journal Media Group will be governed by the WBCL and the articles of incorporation and bylaws of Journal Media Group.

The following is a summary of the material differences, as of the date of this joint proxy statement/prospectus, among the rights of Scripps shareholders, Journal shareholders and Journal Media Group shareholders. Please consult the ORC and the WBCL, and the respective articles of incorporation and code of regulations or bylaws of Scripps, Journal, and Journal Media Group for a more complete understanding of these differences.

The following description does not purport to be a complete statement of all differences, or a complete description of the specific provisions referred to in this summary. The identification of specific differences is not intended to indicate that other equally or more significant differences do not exist. Shareholders should read carefully the relevant provisions of the ORC and WBCL, the articles of incorporation and code of regulations of Scripps, and the articles of incorporation and bylaws of Journal and Journal Media Group, each of which is filed as an exhibit to the registration statement to which this joint proxy statement/prospectus relates, and is incorporated by reference into this joint proxy statement/prospectus. Scripps and Journal have filed with the SEC their respective governing documents referenced in this summary of shareholder rights and will send copies to you without charge, upon request. See "Where You Can Find More Information" beginning on page 206.

#### Capitalization

Journal Media Group. The authorized shares of capital stock of Journal Media Group consist of:

- 100,000,000 shares of common stock, \$.01 par value per share; and
- 10,000,000 shares of preferred stock, \$.01 par value per share.



We expect that, immediately after the completion of the transactions, there will be outstanding a total of approximately 24,600,000 shares of common stock of Journal Media Group. No shares of preferred stock will be outstanding at such time.

Scripps. The authorized shares of capital stock of Scripps consist of:

240,000,000 class A common shares, \$.01 par value per share;

60,000,000 common voting shares, \$.01 par value per share; and

25,000,000 preferred shares.

At the close of business on January 6, 2015, there were 11,932,722 common voting shares issued and outstanding, 45,062,522 class A common shares issued and outstanding, and no preferred shares issued and outstanding.

Journal. The current authorized shares of capital stock of Journal consist of:

- 170,000,000 shares of class A common stock, \$.01 par value per share;
- 20,000,000 shares of class B common stock, \$.01 par value per share;
- 10,000,000 shares of class C common stock, \$.01 par value per share; and
- 10,000,000 shares of preferred stock, \$.01 par value per share.

As of the close of business on January 6, 2015, there were 45,306,761 shares of class A common stock issued and outstanding, 5,593,949.282 shares of class B common stock issued and outstanding, no shares of class C common stock issued and outstanding, and no shares of preferred stock issued and outstanding.

#### Conversion Rights

Journal Media Group. Holders of capital stock of Journal Media Group will have no conversion rights.

Scripps. Common voting shares are convertible into class A common shares on a one-for-one basis. Class A common shares do not have conversion rights.

Journal. Each share of class B common stock is convertible into class A common stock on a one-for-one basis. Holders of class A common stock of Journal do not have conversion rights.

#### Restrictions on Transfer

Journal Media Group. Shares of Journal Media Group common stock are not subject to restrictions on transfer, except as otherwise required under federal and state securities laws. Under federal securities laws, shares of common stock held by affiliates of Journal Media Group may be resold or otherwise transferred, without registration, commencing 90 days after the closing of the transactions, as long as such sales are in compliance with the volume limitations, manner of sale requirements, notice requirements and other requirements under Rule 144 or as otherwise permitted under the Securities Act.

Scripps. Class A common shares are not subject to restrictions on transfer, except as otherwise required under federal and state securities laws.

There are certain restrictions on transfer with respect to common voting shares held by signatories to the Scripps Family Agreement. For more information, see "Scripps Family Agreement" beginning on page 196.

Journal. Shares of Journal class A common stock are not subject to restrictions on transfer except as otherwise required under federal and state securities laws. Shares of Journal class B common stock are subject to certain restrictions contained in the articles of incorporation of Journal.

#### Dividends and Other Distributions

Journal Media Group. The holders of Journal Media Group's common stock are entitled to receive proportionately any cash or stock dividends if and when such dividends are declared by the board of directors of Journal Media Group, subject to any preferential dividend rights of outstanding preferred stock. In the event of the dissolution or liquidation of Journal Media Group, after the full preferential rights, if any, on any outstanding preferred stock has been paid to or set aside for the holders of such preferred stock, the holders of Journal Media Group's common stock are entitled to receive proportionately any remaining assets of Journal Media Group.

Scripps. The holders of common voting shares and class A common shares rank equally with respect to rights to receive cash dividends and rights to share in the assets of Scripps in the event of dissolution. In the case of a stock dividend or a distribution of shares, holders of common voting shares and class A common shares will be treated equally, according to the number of shares they hold, except that holders of common voting shares only have the right to receive common voting shares and the holders of class A common shares only have the right to receive class A common shares. Pursuant to the Scripps

amendment proposal, the holders of common voting shares are being asked to amend the Scripps articles of incorporation at their special meeting to allow the spin-off of the Scripps newspaper business to be effected by issuing to the holders of class A common shares and common voting shares the same class of stock (common stock) of the company (Scripps Spinco) that will own the Scripps newspaper business at the time of the Scripps newspaper spin-off.

Journal. The holders of Journal class A common stock and class B common stock rank equally with respect to rights to receive cash dividends and rights to share in the assets of Journal in the event of dissolution. In the case of a stock dividend or a distribution of shares, holders of class A common stock and class B common stock will be treated equally, according to the number of shares they hold, except that if shares of class A common stock and class B common stock are distributed, then holders of class A common stock only have the right to receive class A common stock and the holders of class B common stock only have the right to receive class B common stock.

#### Preemptive Rights

Journal Media Group. No holder of shares of Journal Media Group common stock will have any preemptive or subscription rights to acquire shares of capital stock.

Scripps. Holders of Scripps class A common shares do not have preemptive rights. Holders of Scripps common voting shares have preemptive rights with respect to the issuance of shares of capital stock having voting rights generally similar to those of the common voting shares.

Journal. No holder of shares of Journal common stock has any preemptive or subscription rights to acquire shares of capital stock.

#### Number and Election of Directors

Journal Media Group. The Journal Media Group Board of Directors is expected to consist of seven members, all of which will be elected by the holders of common stock. The articles of incorporation of Journal Media Group provides that the number of directors may be designated by an affirmative vote of shareholders holding at least  $66\frac{2}{3}\%$  of the then outstanding shares, except that the Board of Directors can also designate the number of directors by resolution adopted by at least two-thirds of the directors then in office plus one director, without a vote of the shareholders. Directors of Journal Media Group will be divided into three classes, designated as Class I, Class II and Class III. Terms of Class I, Class II and Class III directors will expire at the third annual meeting after their elections. Directors will serve until their successors are duly elected and qualified.

Scripps. The Scripps Board of Directors consists of nine members, six of whom are elected by the holders of common voting shares and three of whom are elected by the holders of class A common shares. The code of regulations of Scripps provides that the Board of Directors will designate the number of directors by resolution. Directors of Scripps are elected each year at the annual meeting of shareholders and hold their offices until the next annual meeting of shareholders and until their successors are elected and qualified or until there is a decrease in the number of directors.

Journal. The Journal Board of Directors consists of seven members, all of which are elected by the holders of class A common stock and class B common stock, voting together as a single class. The articles of incorporation of Journal provides that the number of directors may be designated by an affirmative vote of shareholders holding at least  $66\frac{2}{3}\%$  of the voting power of then outstanding shares, except that the Board of Directors can also designate the number of directors by resolution adopted by at least two-thirds of the directors then in office plus one director, without a vote of the shareholders. Directors of Journal are divided into three classes, designated as Class I, Class II and Class III. Terms of Class I, Class II and Class III directors expire at the third annual meeting after their elections. Directors serve until their successors are duly elected and qualified.

Removal of Directors

Journal Media Group. Journal Media Group's articles of incorporation provide that any director may be removed from office, but only for cause by the affirmative vote of shareholders holding at least 66 <sup>2</sup>/<sub>3</sub>% of the then outstanding shares of stock entitled to vote in the election of directors. However, if at least two-thirds of the directors then in office plus one director recommend removal of a director, that director can be removed without cause by the affirmative vote of a majority of the outstanding shares. "Cause" is construed to exist only if the director whose removal is proposed has been convicted of a felony or has been adjudged to be liable for willful misconduct in the performance of his or her duties to the corporation in a matter which has a material adverse effect on the business of the corporation.

Scripps. The code of regulations of Scripps provides that at a meeting called expressly for the purpose of removing a director, any director may be removed, with or without cause, by a vote of the shareholders holding a majority of the shares of the class of stock which elected such director. A replacement director may be elected at the same meeting.

Journal. Journal's articles of incorporation provide that any director may be removed from office, but only for cause by the affirmative vote of shareholders holding at least  $66\frac{2}{3}\%$  of the voting power of the then outstanding shares of stock entitled to vote in the election of directors. However, if at least two-thirds of the directors then in office plus one director recommend removal of a director, that director can be removed without cause by the affirmative vote of a majority of the outstanding shares entitled to vote. "Cause" is construed to exist only if the director whose removal is proposed has been convicted of a felony or has been adjudged to be liable for willful misconduct in the performance of his or her duties to the corporation in a matter which has a material adverse effect on the business of the corporation.

#### Vacancies on the Board of Directors

Journal Media Group. Any vacancy occurring in the Board of Directors may be filled by the affirmative vote of a majority of the directors then in office.

Scripps. Any vacancy occurring in the Board of Directors may be filled by the affirmative vote of a majority of the remaining directors.

Journal. Any vacancy occurring in the Board of Directors may be filled by the affirmative vote of a majority of the directors then in office.

#### Voting by Shareholders

Journal Media Group. Each holder of common stock is entitled to one vote per share for the election of directors and for all other corporate purposes.

Scripps. Each holder of class A common shares is entitled to one vote for each share he holds in the election of one-third of the members of the Board of Directors, and is not entitled to vote on any other matter except those where the ORC expressly requires such vote. The holders of common voting shares are entitled to one vote per share in the election of two-thirds of the members of the Board of Directors and on each other matter requiring shareholder approval.

Journal. Except for matters where the WBCL requires a separate class vote, each holder of class A common stock is entitled to one vote per share and each holder of class B common stock is entitled to ten votes per share for the election of directors and for all other corporate purposes, voting together as a single class.

#### Amendment of Organizational Documents

Journal Media Group. The WBCL allows Journal Media Group to amend its articles of incorporation at any time to add or change a provision that is required or permitted to be included in the articles of incorporation or to delete a provision that is not required to be included in the articles of incorporation. The Board of Directors can propose one or more amendments for submission to shareholders and may condition its submission of the proposed amendment on any basis if it provides certain notice and includes certain information regarding the proposed amendment in that notice. The provisions in Journal Media Group's articles of incorporation relating to (a) the structure of the board and (b) certain amendments to the bylaws may only be amended by the approval of  $66\frac{2}{3}\%$  of the then outstanding shares

entitled to vote.

Scripps. The articles of incorporation may be amended by vote of the holders of a majority of the outstanding common voting shares. Holders of class A common shares do not vote on such matters unless they relate to specific matters set forth in the ORC, including amendments that would adversely affect the rights of such shares.

Journal. The WBCL allows Journal to amend its articles of incorporation at any time to add or change a provision that is required or permitted to be included in the articles of incorporation or to delete a provision that is not required to be included in the articles of incorporation. The Board of Directors can propose one or more amendments for submission to shareholders and may condition its submission of the proposed amendment on any basis if it provides certain notice and includes certain information regarding the proposed amendment in that notice. The provisions in Journal's articles of incorporation relating to (a) the structure of the board, (b) certain amendments to the bylaws and (c) supermajority voting on

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certain transactions may only be amended by the approval of 66 <sup>2</sup>/<sub>3</sub>% of the voting power of the then outstanding shares entitled to vote.

#### Amendment of Bylaws

Journal Media Group. Journal Media Group's bylaws may be amended or repealed and new bylaws may be adopted by Journal Media Group's shareholders at any annual or special meeting at which a quorum is present. The bylaws may also be amended or repealed and new bylaws may be adopted by the Board of Directors by affirmative vote of a majority of the number of directors present at any meeting at which a quorum is in attendance; provided, however, that the shareholders in adopting, amending or repealing a particular bylaw may provide therein that the Board of Directors may not amend, repeal or readopt that bylaw. Notwithstanding the foregoing, pursuant to Journal Media Group's articles of incorporation, the provisions of Journal Media Group's bylaws relating to the general powers, number, classification, tenure and qualifications of the directors may be amended or repealed only by the affirmative vote of shareholders holding at least 66 <sup>2</sup>/<sub>3</sub>% of the then outstanding shares of all classes of capital stock of Journal Media Group, voting together as a single class; provided, however, that the Board of Directors can amend or repeal such provisions by resolution adopted by at least two-thirds of the directors then in office plus one director, without a vote of the shareholders.

Scripps. The code of regulations may be amended or repealed and new code of regulations may be adopted at a regular or special meeting of the Board of Directors by the vote of a majority of the Board of Directors. The holders of common voting shares may repeal or change the code of regulations made by the Board of Directors and may prescribe that any code of regulations made by the shareholders may not be altered, amended or repealed by the Board of Directors.

Journal. Journal's bylaws may be amended or repealed and new bylaws may be adopted by Journal's shareholders at any annual or special meeting at which a quorum is present. The bylaws may also be amended or repealed and new bylaws may be adopted by the Board of Directors by affirmative vote of a majority of the number of directors present at any meeting at which a quorum is in attendance; provided, however, that the shareholders in adopting, amending or repealing a particular bylaw may provide therein that the Board of Directors may not amend, repeal or readopt that bylaw. Notwithstanding the foregoing, pursuant to Journal's articles of incorporation, the provisions of Journal's bylaws relating to the general powers, number, classification, tenure and qualifications of the directors may be amended or repealed only by the affirmative vote of shareholders holding at least 66 <sup>2</sup>/<sub>3</sub>% of the voting power of the then outstanding shares of all classes of capital stock of Journal then outstanding, voting together as a single class; provided, however, that the Board of Directors can amend or repeal such provisions by resolution adopted by at least two-thirds of the directors then in office plus one director, without a vote of the shareholders.



## SCRIPPS FAMILY AGREEMENT

### General

The provisions of the Scripps Family Agreement govern the transfer and voting of Scripps common voting shares held by the descendants of the founder of the company who have signed such agreement, whom we refer to as the “signatories.” These provisions are summarized below. The Scripps Family Agreement, as amended, is filed as an exhibit to the registration statement to which this joint proxy statement/prospectus relates.

**Transfer Restrictions.** No signatory to the Scripps Family Agreement may dispose of any common voting shares (except as otherwise summarized below) without first giving other signatories and Scripps the opportunity to purchase such shares. Signatories may not convert common voting shares into class A common shares except for a limited period of time after giving other signatories and Scripps the aforesaid opportunity to purchase, and except in certain other limited circumstances.

Signatories may transfer common voting shares to their lineal descendants or trusts for the benefit of such descendants, or to any trust for the benefit of such a descendant, or to any trust for the benefit of the spouse of such descendant or any other person or entity. Descendants to whom such shares are sold or transferred outright, and trustees of trusts into which such shares are transferred, must become parties to the Scripps Family Agreement or such shares shall be deemed to be offered for sale pursuant to the Scripps Family Agreement. Signatories may transfer common voting shares by testamentary transfer to their spouses provided such shares are converted to class A common shares and may pledge such shares as collateral security provided that the pledgee agrees to be bound by the terms of the Scripps Family Agreement. If title to any common voting shares subject to any trust is transferred to anyone other than a descendant of Robert Paine Scripps or John P. Scripps, or if a person who is a descendant of Robert Paine Scripps or John P. Scripps acquires outright any such shares held in trust but is not or does not become a party to the Scripps Family Agreement, such shares shall be deemed to be offered for sale by the signatory who transferred such shares or owned such shares before their transfer pursuant to the Scripps Family Agreement. Any valid transfer of common voting shares made by signatories without compliance with the Scripps Family Agreement will result in automatic conversion of such shares to class A common shares.

The provisions restricting transfer of common voting shares will continue until 21 years after the death of the last survivor of the descendants of Robert Paine Scripps and John P. Scripps who was alive when The Edward W. Scripps Trust terminated on October 18, 2012.

**Voting Provisions.** The Scripps Family Agreement provides that Scripps will call a meeting of the signatories prior to each annual or special meeting of the shareholders of Scripps. At each of these meetings, Scripps will submit to the signatories each matter, including election of directors, that Scripps will submit to its shareholders at the annual meeting or special meeting with respect to which the meeting of signatories has been called. Each signatory will be entitled, either in person or by proxy, to cast one vote for each Common Voting Share owned of record or beneficially by him or her on each such matter brought before the family meeting. Each signatory will be bound by the decision reached by majority vote with respect to each such matter, and at the related annual or special meeting of the shareholders of Scripps each signatory will be required to vote his or her common voting shares in accordance with the decisions reached at the family meeting. The provisions governing the voting of common voting shares are effective for a 10-year period (October 18, 2012, to October 18, 2022) and may be renewed for additional 10-year periods.

### 2014 Amendments to Family Agreement

As Scripps and Journal formulated the plan for the separation and combination of their newspaper businesses and the subsequent combination of their broadcast businesses, it became clear that, to comply with the FCC's newspaper/broadcast cross-ownership prohibition, the Company would have to ask the Scripps family to amend the Scripps Family Agreement so that shares of Journal Media Group issued to signatories would not become subject to such agreement. This amendment was necessary to avoid having the signatories be deemed under FCC rules to own an attributable interest in the newspapers to be owned by Journal Media Group. Owning or having such an attributable interest in Journal Media Group newspapers would have placed Scripps in violation of FCC rules prohibiting cross-ownership of newspapers and broadcast stations in the same market. Under such rules, Scripps would not have been able to own Journal's television station in Milwaukee or its radio stations in Knoxville because Journal Media Group would own newspapers in each of those markets. Thus, the amendment to the Scripps Family Agreement was necessary to enable the transactions to occur as contemplated - that is, to allow Scripps to own the combined broadcast businesses and Journal Media Group to own the combined newspaper businesses, in each case without any requirement to divest properties in Milwaukee or Knoxville.

The Scripps Family Agreement applies generally to shares of voting stock of subsidiaries of Scripps that are spun-off to Scripps shareholders. On July 30, 2014, the signatories amended the Scripps Family Agreement to provide that it will not apply to the shares of common stock of Journal Media Group owned by the signatories following completion of the transactions. Consequently, the signatories to the Scripps Family Agreement will not be attributable shareholders under the FCC's rules, either as a group or individually, of Journal Media Group.

Because it was necessary to obtain the family's consent to amend the Scripps Family Agreement to proceed with the proposed transactions, Scripps will pay the fees of advisors providing assistance to the family shareholders. The family's investment advisor's fee is \$1 million payable upon, and only upon, completion of the transactions. Fees earned by the family's legal counsel are expected to be approximately \$75,000.

#### PAYMENTS AND DISTRIBUTIONS TO SHAREHOLDERS

Following the special meetings of the Scripps and Journal shareholders, and assuming such shareholders approve the proposals they are being asked to approve at their respective meeting, Scripps and Journal will fix a record date for the newspaper spin-offs and the Scripps special dividend. The record date for the special dividend will be the same as the record date for the newspaper spin-offs. Journal Media Group will mail to each Scripps and Journal shareholder of record on such date a prospectus for the shares of Journal Media Group common stock to be issued to such shareholders in connection with the newspaper mergers. This joint proxy statement/prospectus will contain information about Journal Media Group that is substantially the same as the information about Journal Media Group that is contained in this joint proxy statement/prospectus, as well as any updates to such information required by SEC rules. The distribution of common stock of Scripps Spinco and Journal Spinco in the newspaper spin-offs, the subsequent exchange of such stock for Journal Media Group common stock, the payment of the Scripps special dividend, and the consummation of the broadcast merger shall occur on the same day, which shall be the closing date for all transactions. The closing date will be the record date for determining Journal shareholders who will be entitled under the master agreement to receive Scripps class A common shares in exchange for Journal common stock pursuant to the broadcast merger. Following the closing date, the exchange agent will send book-entry ownership statements to Scripps and Journal shareholders with respect to the shares of Journal Media Group common stock to which they are entitled, send checks to Scripps shareholders in payment of the Scripps special dividend, send book-entry ownership statements to Journal class A common shareholders who hold their Journal stock in book-entry form with respect to the Scripps class A common shares to which they are entitled in the broadcast merger, and send transmittal letters to Journal shareholders who hold their Journal stock in certificated form to facilitate the exchange process pursuant to the broadcast merger.

#### Newspaper Mergers

The exchange agent will credit (by book-entry) each holder of Scripps class A common shares, Scripps common voting shares, Journal class A common stock, and Journal class B common stock (other than Scripps or Journal or any of their subsidiaries) with the shares of Journal Media Group common stock to which such holder has become entitled by reason of the newspaper spin-offs and newspaper mergers. In lieu of certificates for Journal Media Group common stock, share ownership statements will be issued to Scripps and Journal shareholders. The exchange agent will also distribute any cash in lieu of fractional shares.

#### Broadcast Merger

For all Journal stock held in book-entry form, the exchange agent will credit (by book-entry) each holder of such stock with the Scripps class A common shares to which such holder has become entitled by reason of the broadcast merger. The exchange agent will also distribute any cash in lieu of fractional shares. All shares of Journal's class B common stock are held in book-entry form.

For all Journal class A stock held in certificated form, in order to receive Scripps class A common shares, together with any cash in lieu of fractional interests, pursuant to the broadcast merger, such shareholder of Journal will be required to surrender the certificates evidencing such stockholder's shares of Journal class A common stock to the exchange agent. Promptly after the completion of the transactions, the Exchange Agent will mail or make available to each such shareholder a notice and letter of transmittal advising such shareholder of the effectiveness of the broadcast merger and the procedures to be used in surrendering shares in connection therewith. After surrender of certificated Journal class A common shares the shareholder will receive Scripps class A common shares, together with any cash in lieu of fractional shares. Journal class A shareholders should surrender certificated shares of class A common stock only with a letter of transmittal. Please do not attempt to surrender certificated shares of Journal class A common stock with the enclosed proxy.

If payment of Scripps class A common shares, together with any cash in lieu of fractional shares, is to be made to a person other than a person in whose name shares of Journal common stock are registered, it shall be a condition of payment that the shares so surrendered be properly endorsed or otherwise be in proper form for transfer and that the person requesting such payment shall pay any transfer or other taxes required by reason of such payment to a person other than the registered holder of the shares, or shall establish to the satisfaction of the exchange agent that such tax either has been paid or is not applicable.

Until surrendered and exchanged in accordance with the master agreement, after completion of the transactions each share of Journal class A common stock in a certificated form shall represent only the right to receive Scripps class A common shares, together with any cash in lieu of fractional shares, to which such certificated shares of Journal class A common stock are entitled. At the close of business on the day prior to the date of the completion of the transactions, the stock transfer books of Journal shall be closed and no further transfers shall be made. If, thereafter, any shares are presented for transfer, such shares shall be canceled and exchanged for Scripps class A common shares, together with any cash in lieu of fractional shares. No party shall be liable to any holder of certificates formerly representing Journal common stock for any amount paid to a public official pursuant to any applicable abandoned property, escheat or similar law.

In lieu of certificates for the Scripps class A common shares to be issued in connection with the broadcast merger, share ownership statements will be issued to Journal shareholders.

#### DISSENTERS' RIGHTS

##### Scripps

Under the ORC, Scripps shareholders do not have dissenters' rights with respect to the transactions.

##### Journal

Under Wisconsin law, since Journal's class A common stock is traded on the NYSE, holders of Journal class A common stock will not have dissenters' rights under Subchapter XIII of the WBCL with respect to the broadcast merger. Holders of Journal class B common stock who do not vote in favor of the broadcast merger and who, at or prior to the Journal special meeting, give to Journal written notice of their objection to the broadcast merger and intent to demand payment for their shares of class B common stock, may demand payment for those shares in the amount equal to the "fair value" of the shares, as determined by Journal or, alternatively, by court determination, but only with respect to the consideration in the broadcast merger.

The following is a brief summary of the statutory procedures required to be followed by dissenting class B shareholders in order to perfect their rights to seek relief under Subchapter XIII. Although the material provisions of Subchapter XIII set forth in this joint proxy statement/prospectus have been summarized accurately, the statements made concerning that subchapter are not necessarily complete, and reference is made to the full text of Subchapter XIII, attached to this joint proxy statement/prospectus as Annex F. This summary is qualified in its entirety by such reference. Any class B shareholder who may be contemplating the exercise of dissenters' rights under Subchapter XIII should consult their own legal and financial advisors and should review Subchapter XIII carefully; a failure to precisely comply with any of the statutory requirements may result in a loss of those rights.

If any class B shareholder elects to dissent from the transaction and to seek an independent determination of the fair value of his, her, or its class B shares under Subchapter XIII, each of the following conditions must be satisfied:

• The dissenting class B shareholder must deliver (and Journal must receive), prior to the taking of the vote on the transaction, written notice of his, her, or its intent to demand payment of the fair value of his, her, or its shares pursuant to Subchapter XIII if the transaction is consummated. The written notice must reasonably inform Journal of the identity of the dissenting shareholder and of the fact that the dissenting shareholder intends to demand payment of

the fair value of his, her, or its shares. The written notice should be delivered to Journal Communications, Inc., 333 West State Street, Milwaukee, Wisconsin 53203, Attention: Senior Vice President, General Counsel, Secretary and Chief Compliance Officer. If mailed, it is recommended that the written notice be sent by registered or certified mail, return receipt requested. The return of a proxy with an instruction to vote the shares represented thereby against approval of the transaction or to abstain will not, by itself, satisfy the requirement that a written notice demanding payment be filed with Journal.

The dissenting class B shareholder's shares must not be voted in favor of the transaction. This requirement will be satisfied if a proxy (1) is signed and returned with instructions to vote against the transaction, (2) if no proxy is returned, or (3) if the dissenting shareholder attends the Journal special meeting and votes against the transaction or abstains from voting (and, in the case of abstention, has revoked any proxy voting in favor of the transaction). If the dissenting shareholder signs and returns a proxy in the form provided, but does not indicate how the shares represented thereby are to be voted, the shares will be voted in favor of the transaction, and the dissenting shareholder's right to demand payment for his, her, or its shares will be lost (unless his, her, or its proxy is revoked prior to the voting thereof). Attendance by the dissenting class B shareholder at the Journal special meeting will not in and of itself constitute revocation of a proxy.

If the transaction is approved, within ten days after approval, the dissenting class B shareholder will be sent a written dissenters' notice accompanied by a copy of Subchapter XIII, specifying: (a) where the dissenting class B shareholder must send the payment demand and where and when the book-entry securities for his, her, or its shares must be deposited; (b) a form for demanding payment to be delivered to Journal that includes the date of the first announcement to news media and that requires the dissenting class B shareholder to certify whether he, she, or it acquired beneficial ownership of the class B shares before that date; and (c) the date by which Journal must receive the payment demand.

- A dissenting class B shareholder who receives a written dissenters' notice from Journal must demand payment in writing and deposit the book-entry securities for his, her, or its shares in accordance with the terms of that notice. Failure to do so by the date set forth in the notice will result in the dissenting shareholder's forfeiture of the right to receive payment for his or her shares.

Upon the later of receipt of a payment demand or the approval of the transaction, Journal will pay to each dissenting class B shareholder Journal's estimate of the fair value of his, her, or its shares, plus interest accrued to the date of payment. Journal's payment must be accompanied by its most recent audited financial statements and the latest available interim financial statements of Journal, a statement of Journal's estimate of the fair market value of such dissenting shareholder's class B shares, an explanation of how the interest was calculated, and a statement informing the dissenting class B shareholder of his, her, or its right to demand payment of such class B shareholder's estimate of the fair value of his, her, or its shares if he, she, or it is dissatisfied with Journal's payment.

If the offer of payment made by Journal is unacceptable to the dissenting class B shareholder, the dissenting class B shareholder may give Journal written notice of such class B shareholder's estimate of the fair value of the shares and the amount of interest due and demand payment of his, her, or its estimate, less any amounts already paid to such class B shareholder. This demand for payment must be received by Journal within 30 days of his, her, or its receipt of Journal's offer of payment. A dissenting class B shareholder who fails to make a timely demand for payment will be deemed to have waived his, her, or its right to demand payment.

If the dissenting class B shareholder demands payment of his, her, or its estimate of the fair value of his, her, or its class B shares and payment is not paid by Journal, Journal is required to bring a special proceeding within 60 days after receiving the class B shareholder's payment demand and petition the court to determine the fair value of the class B shareholder's class B shares and accrued interest. The special proceeding must be brought in the circuit court of Milwaukee County in the State of Wisconsin. Journal shall make all dissenting class B shareholders whose demands remain unsettled parties to the special proceeding. The court may appoint one or more persons as appraisers to receive evidence and to recommend a decision on the question of fair value. Dissenting class B shareholders are entitled to the same discovery rights as a party in any other civil proceeding. If Journal does not bring the special proceeding within the 60 day period, it shall pay dissenting class B shareholders the amount demanded by such class B shareholder's estimate of the fair value of the class B shares and the amount of interest due.

Costs of the special proceeding, including the reasonable compensation and expenses of appraisers appointed by the court (but excluding the expenses incurred by Journal and the dissenting class B shareholders), will be determined by the court and assessed upon Journal. However, the court may assess those costs against dissenting class B shareholders if it finds that the dissenting class B shareholders acted arbitrarily, vexatiously or not in good faith in demanding payment greater than Journal's determination of fair value.



Journal and dissenting class B shareholders are required to bear their own expenses relating to the special proceeding; however, the court may assess the fees and expenses of counsel and experts for either party against: (i) Journal, if the court finds Journal did not substantially comply with Subchapter XIII; or (ii) Journal or the dissenting shareholder if the court finds that either acted arbitrarily, vexatiously or not in good faith with respect to the rights provided by Subchapter XIII.

Although Journal and Scripps believe that the broadcast merger consideration is fair, neither can make any representation as to the outcome of the appraisal of fair value as determined by a Wisconsin court, and class B shareholders should recognize that an appraisal could result in a determination of a lower, higher or equivalent value. Dissenting class B shareholders may have different tax results than those of other shareholders. Electing to dissent could potentially change the timing of the payments to be made to the dissenting class B shareholder. Although Section 409A contains provisions addressing disputed payments and has special rules for settlements, the application of these provisions depends on the individual facts and circumstances. In the event the exercise of the right to dissent causes such payments to be out of compliance with Section 409A, such failure may cause a dissenting shareholder to pay an additional 20% U.S. federal income tax on such amounts. Additionally, amounts received by the dissenting class B shareholder may be treated as “excess parachute payments” that cause the dissenting class B shareholder to pay a 20% excise tax on amounts over the dissenting shareholder’s Base Amount. The application of these provisions will depend on the facts and circumstances of the individual shareholder. The facts and circumstances relating to each dissenting class B shareholder are unknown, and therefore the application of these provisions is uncertain. Journal has not made any determination as to the application of Section 280G to any dissenting class B shareholder. See “Material U.S. Federal Income Tax Consequences of the Transaction.”

**EACH CLASS B SHAREHOLDER IS URGED TO CONSULT WITH HIS, HER, OR ITS OWN TAX ADVISORS WITH RESPECT TO THE APPLICATION OF SECTION 409A AND SECTION 280G AND OTHER TAX CONSEQUENCES OF ELECTING TO DISSENT PRIOR TO MAKING SUCH AN ELECTION.**  
**JOURNAL ANNUAL MEETING SHAREHOLDER PROPOSALS**

Journal does not intend to hold a 2015 annual meeting of shareholders unless the transactions are not completed.

A Journal shareholder who intends to present a proposal at, and have the proposal included in Journal’s proxy statement for, an annual meeting of shareholders must comply with the requirements of Rule 14a-8 under the Exchange Act. In order to comply with such rule, proposals submitted for Journal’s 2015 annual meeting of shareholders (the “2015 Annual Meeting”) must be received by Journal by no later than November 21, 2014. A shareholder who intends to present a proposal at an annual meeting (including nominating persons for election as directors) but does not intend to have the proposal included in Journal’s proxy statement for such meeting must comply with the requirements set forth in Journal’s bylaws. Under Journal’s bylaws, if Journal does not receive such notice prior to December 31, 2014 (assuming a meeting date before May 1, 2015), then the notice will be considered untimely and Journal will not be required to present such proposal at the 2015 Annual Meeting. If the 2015 Annual Meeting is held on or after May 1, 2015, Journal must receive such notice not later than the close of business on the day which is determined by adding to December 31, 2014 the number of days starting with May 1, 2015 and ending on the date of the 2015 Annual Meeting. If Journal’s board chooses to present such proposal at the 2015 Annual Meeting, then the persons named in proxies solicited by the board for the 2015 Annual Meeting may exercise discretionary voting power with respect to such proposal.

## STOCK OWNERSHIP OF MANAGEMENT AND OTHERS OF JOURNAL

The following table sets forth the beneficial ownership of Journal's class A common stock and class B common stock as of October 31, 2014 held by (i) each of Journal's directors and current named executive officers, (ii) all of Journal's current directors and executive officers as a group, and (iii) each person or entity that Journal knows beneficially owns more than 5% of either class of its common stock. Journal believes that all of the people and entities listed below have sole voting and investment power over the listed shares, except as indicated otherwise in the footnotes.

Name of Beneficial Owners	Shares Beneficially Owned			
	Class A Common Stock		Class B Common Stock(1)	
	Shares	%	Shares	%
<b>Directors and Executive Officers</b>				
Steven J. Smith	100	*	1,206,289(2)	21.1%
Andre J. Fernandez	2,500	*	301,008	5.3%
Elizabeth Brenner	1,767	*	336,178(3)	5.9%
James P. Prather	—	—	32,451	*
Deborah F. Turner	—	—	28,345	*
Dean H. Blythe	—	—	15,873	*
David J. Drury	9,000	*	66,258	1.2%
Jonathan Newcomb	—	—	107,529	1.9%
Mary Ellen Stanek	7,000	*	66,258	1.2%
Owen J. Sullivan	—	—	57,799	1.0%
Jeanette Tully	—	—	36,758	*
All directors and executive officers as a group (19 persons)	33,635	*	2,608,816	45.6%
<b>Other Holders</b>				
Gamco Asset Management Inc.(4)	8,727,142	19.3%	—	0
MSDC Management, L.P.(5)	2,521,381	5.6%	—	0
BlackRock, Inc.(6)	2,590,404	5.7%	—	0
Judith Abert Meissner Marital Trust(7)	100,000	*	466,915	8.2%
Dimensional Fund Advisors LP(8)	3,249,678	7.2%	—	0
Contrarius Investment Management Limited(9)	2,622,465	5.8%	—	0

\* Denotes less than 1%

(1) Each class B share is convertible at any time into one class A share.

(2) Includes 413,000 shares of class B common stock that may be purchased upon the exercise of vested stock appreciation rights. These stock appreciation rights are stock-settled and, based on Journal's stock price of \$9.81 on the October 31, 2014, Mr. Smith would not be entitled to purchase any shares of class B common stock upon exercise of the vested stock appreciation rights.

(3) Includes 124,000 shares of class B common stock that may be purchased upon the exercise of vested stock appreciation rights. These stock appreciation rights are stock-settled and, based on Journal's stock price of \$9.81 on the October 31, 2014, Ms. Brenner would not be entitled to purchase any shares of class B common stock upon exercise of the vested stock appreciation rights.

(4) The number of shares owned set forth in the table is as of or about January 30, 2014, as reported by Gamco Asset Management, Inc. et al ("Gamco") in its Schedule 13D/A filed with the Securities and Exchange Commission on

August 8, 2014. The address for this shareholder is One Corporate Center, Rye, NY 10580. Gamco has sole voting power with respect to 8,242,642 of these shares and sole dispositive power with respect to 8,727,142 of these shares.

The number of shares owned set forth in the table is as of or about December 31, 2013, as reported by MSDC (5) Management, L.P. et al ("MSDC") in its Schedule 13D/A filed with the Securities and Exchange Commission on February 13, 2014. The address for this

shareholder is 645 Fifth Avenue, 21st Floor, New York, NY 10022. MSDC has shared voting and dispositive power with respect to 2,521,381 of these shares.

The number of shares owned set forth in the table is as of or about December 31, 2013, as reported by BlackRock, Inc. (“BlackRock”) in its Schedule 13G/A filed with the Securities and Exchange Commission on January 29, 2014.

(6) The address for this shareholder is 40 East 52<sup>nd</sup> Street, New York, NY 10022. BlackRock has sole voting power with respect to 2,473,689 and sole dispositive power with respect to 2,590,404 of these shares.

The address for this shareholder is c/o von Briesen & Roper, S.C., 411 E. Wisconsin Avenue, Suite 700, Milwaukee, WI 53202. David G. Meissner, the trustee and a beneficiary of the Judith Abert Meissner Marital Trust, also owns 102,478 class B shares in his individual capacity, representing 1.8% of the issued and outstanding class B shares as of October 31, 2014.

The number of shares owned set forth in the table is as of or about December 31, 2013, as reported by Dimensional Fund Advisors LP (“Dimensional”) in its Schedule 13G filed with the Securities and Exchange Commission on (8) February 10, 2014. The address for this shareholder is Palisades West, Building One, 6300 Bee Cave Road, Austin, TX, 78746. Dimensional has sole dispositive power with respect to 3,249,678 and sole voting power with respect to 3,136,628 of these shares.

The number of shares owned set forth in the table is as of or about December 31, 2013, as reported by Contrarius Investment Management Limited (“Contrarius”) in its Schedule 13G filed with the Securities and Exchange Commission on February 13, 2014. The address for this shareholder is 2 Bond Street, St. Helier, Jersey JE2 3NP, Channel Islands. Contrarius has shared voting and dispositive power with respect to 2,622,465 of these shares.

LEGAL MATTERS

Validity of the Journal Media Group common stock to be issued pursuant to the transactions will be passed upon by Foley & Lardner LLP, counsel to Journal, 777 East Wisconsin Avenue, Milwaukee, Wisconsin 53202. Foley & Lardner LLP will also deliver an opinion as to certain U.S. federal income tax matters. Validity of the Scripps class A common shares to be issued pursuant to the broadcast merger will be passed upon by Baker & Hostetler LLP, counsel to Scripps, Washington Square, Suite 1100, 1050 Connecticut Avenue, NW, Washington, D.C. 20036-5304. Baker & Hostetler LLP will also deliver an opinion as to certain U.S. federal income tax matters.

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## EXPERTS

The combined financial statements of Scripps Newspapers as of December 31, 2013 and 2012, and for each of the three years ended December 31, 2013, appearing in this joint proxy statement/prospectus and registration statement have been audited by Deloitte & Touche LLP, independent registered public accounting firm, as set forth in their report thereon appearing elsewhere herein (which report expresses an unqualified audit opinion on the combined financial statements and includes an explanatory paragraph relating to the allocation of The E.W. Scripps Company costs), and are included in reliance upon the report of such firm given upon the authority of such firm as experts in accounting and auditing.

The consolidated financial statements, and the related financial statements schedule, as of December 31, 2013 and 2012 and for each of the three years ended December 31, 2013 incorporated in this joint proxy statement/prospectus by reference from The E.W. Scripps Company's Annual Report on Form 10-K for the year ended December 31, 2013, and the effectiveness of The E.W. Scripps Company's internal control over financial reporting have been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in their reports, which are incorporated herein by reference. Such financial statements have been so incorporated in reliance upon the reports of such firm given upon their authority as experts in accounting and auditing.

The financial statements incorporated in this joint proxy/prospectus by reference to Journal Communications, Inc.'s Current Report on Form 8-K dated October 24, 2014 and the financial statement schedule and management's assessment of the effectiveness of internal control over financial reporting (which is included in Management's Report on Internal Control over Financial Reporting) incorporated in this joint proxy/prospectus by reference to the Annual Report on Form 10-K of Journal Communications, Inc. for the year ended December 29, 2013 have been so incorporated in reliance on the report of PricewaterhouseCoopers LLP, an independent registered public accounting firm, given on the authority of said firm as experts in auditing and accounting.

The financial statements of JRN Newspapers as of December 29, 2013 and December 30, 2012 and for each of the three years in the period ended December 29, 2013 included in this joint proxy statement/prospectus have been so included in reliance on the report of PricewaterhouseCoopers LLP, an independent registered public accounting firm, given on the authority of said firm as experts in auditing and accounting.

The financial statements of WKBW-TV and WMYD-TV as of and for the year ended December 31, 2013 which is incorporated by reference herein have been so included in reliance on the report of BDO USA, LLP, independent certified public accountants, have been so incorporated in reliance upon reports of such firm given upon their authority as experts in accounting and auditing.

The financial statements of NewsChannel 5 Network, LLC as of December 31, 2011 and 2010, and for each of the years in the three-year period ended December 31, 2011, have been incorporated by reference herein in reliance upon the report of KPMG LLP, independent registered public accounting firm, incorporated by reference herein, and upon the authority of said firm as experts in accounting and auditing.

## INCORPORATION OF CERTAIN DOCUMENTS BY REFERENCE

The SEC allows Scripps and Journal to incorporate certain information into this document by reference to other information that has been filed with the SEC. The information incorporated by reference is deemed to be part of this document, except for any information that is superseded by information in this document. The documents that are incorporated by reference contain important information about Scripps and Journal and you should read this document together with any other documents incorporated by reference in this document.

This document incorporates by reference the following documents that have previously been filed with the SEC by Scripps (File No. 0-16914):

- Annual Report on Form 10-K for the year ended December 31, 2013;
- Annual Proxy Statement on Schedule 14A for Scripps' Annual Meeting of Shareholders Held May 5, 2014;
- Current Reports on Form 8-K filed on February 11, 2014, February 13, 2014, May 8, 2014, July 31, 2014, August 29, 2014, November 7, 2014 and November 10, 2014;
- Quarterly Report on Form 10-Q for the quarter ended March 31, 2014;
- Quarterly Report on Form 10-Q for the quarter ended June 30, 2014; and
- Quarterly Report on Form 10-Q for the quarter ended September 30, 2014.

This document also incorporates by reference the following documents that have previously been filed with the SEC by Journal (File No. 1-31805):

- Annual Report on Form 10-K for the year ended December 29, 2013, as updated by the Current Report on Form 8-K filed on October 24, 2014;
- Annual Proxy Statement on Schedule 14A for Journal's Annual Meeting of Stockholders Held May 6, 2014;
- Current Report on Form 8-K dated December 5, 2012 and filed on December 7, 2012, as amended by Form 8 K/A filed on February 4, 2013;
- Current Reports on Form 8-K filed on January 22, 2014, February 11, 2014, May 7, 2014, May 8, 2014, July 8, 2014, July 31, 2014, October 24, 2014 and November 13, 2014;
- Quarterly Report on Form 10-Q for the quarter ended March 30, 2014;
- Quarterly Report on Form 10-Q for the quarter ended June 29, 2014; and
- Quarterly Report on Form 10-Q for the quarter ended September 28, 2014.

In addition, each of Scripps and Journal is incorporating by reference any documents it may file under Section 13(a), 13(c), 14 or 15(d) of the Exchange Act after the date of this document and prior to the date of the special meetings of Scripps and Journal shareholders; provided, however, that neither company is incorporating by reference any information furnished (but not filed), except as otherwise specified herein. Any statement contained herein or in a document incorporated or deemed to be incorporated hereby by reference will be deemed to be modified or superseded for the purposes of this joint proxy statement/prospectus to the extent that a statement contained in any subsequently filed document that is or is deemed to be incorporated by reference herein modifies or supersedes such statement. Any such statement so modified or superseded will not be deemed, except as so modified or superseded, to constitute a part of this joint proxy statement/prospectus.

Scripps and Journal may file additional annual, quarterly and current reports, proxy statements and other business and financial information with the SEC. You may obtain the information incorporated by reference and any other materials Scripps and Journal files with the SEC without charge by following the instructions in the section entitled "Where You Can Find More Information" on page 206 of this document.

Neither Scripps nor Journal has authorized anyone to give any information or make any representation about the transactions that is different from, or in addition to, that contained in this document or in any of the materials that have been incorporated into this document. Therefore, if anyone does give you information of this sort, you should not rely on it. If you are in a jurisdiction where offers to exchange or sell, or solicitations of offers to exchange or purchase, the securities offered by this document or the solicitation of proxies is unlawful, or if you are a person to whom it is unlawful to direct these types of activities, then the offer presented in this document does not extend to you. The information contained in this document speaks only as of the date of this document unless the information specifically indicates that another date applies.



## WHERE YOU CAN FIND MORE INFORMATION

Scripps has filed a registration statement on Form S-4 with the SEC with respect to the Scripps class A common shares being issued as contemplated by this joint proxy statement/prospectus. This joint proxy statement/prospectus is a part of, and does not contain all of the information set forth in, the registration statement and the exhibits and schedules to the registration statement. For further information with respect to Scripps and Journal, please refer to the registration statement, including its exhibits and schedules. Statements made in this joint proxy statement/prospectus relating to any contract or other document are not necessarily complete, and you should refer to the exhibits attached to the registration statement for copies of the actual contract or document. You may review a copy of the registration statement, including its exhibits and schedules, at the SEC's public reference room, located at 100 F Street, N.E., Washington, D.C. 20549, as well as on the internet website maintained by the SEC at [www.sec.gov](http://www.sec.gov). Please call the SEC at 1-800-SEC-0330 for further information on the public reference room. Information contained on any website referenced in this joint proxy statement/prospectus is not incorporated by reference herein or in the registration statement of which this joint proxy statement/prospectus is a part.

After the newspaper mergers, Journal Media Group will become subject to the information and reporting requirements of the Securities Exchange Act of 1934, as amended, and, in accordance with such Act, will file periodic reports, proxy statements and other information with the SEC. Journal Media Group's future filings will be available from the SEC as described above.

You should rely only on the information contained in or incorporated by reference in this joint proxy statement/prospectus. Neither Scripps nor Journal has authorized any person to provide you with different information or to make any representation not contained in this joint proxy statement/ prospectus.

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Scripps Newspapers

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Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders,  
The E.W. Scripps Company

We have audited the accompanying combined balance sheets of Scripps Newspapers (“the Company”) (a combination of subsidiaries and operations of the newspaper business of The E.W. Scripps Company) as of December 31, 2013 and 2012, and the related combined statements of operations, comprehensive loss, cash flows, and changes in parent company equity for each of the three years in the period ended December 31, 2013. These combined financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on these combined financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such combined financial statements present fairly, in all material respects, the financial position of Scripps Newspapers as of December 31, 2013 and 2012, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2013, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1, the accompanying combined financial statements have been derived from the consolidated financial statements and accounting records of The E.W. Scripps Company. The combined financial statements include allocations of certain costs from The E.W. Scripps Company. As a result, these allocations may not be reflective of the actual costs that would have been incurred had Scripps Newspapers operated as a separate entity apart from The E.W. Scripps Company.

/s/ Deloitte & Touche LLP

Cincinnati, Ohio  
November 20, 2014

Scripps Newspapers  
Combined Balance Sheets

(in thousands)	As of December 31,	
	2013	2012
Assets		
Current assets:		
Accounts and notes receivable (less allowances: 2013 - \$907; 2012 - \$676)	\$42,578	\$43,554
Inventory	6,542	6,436
Deferred income taxes	—	300
Miscellaneous	2,371	2,680
Total current assets	51,491	52,970
Property, plant and equipment	201,101	214,358
Other intangible assets	2,392	2,937
Miscellaneous	1,297	1,313
Total Assets	\$256,281	\$271,578
Liabilities and Equity		
Current liabilities:		
Accounts payable	\$8,350	\$7,339
Customer deposits and unearned revenue	21,820	20,408
Accrued liabilities:		
Employee compensation and benefits	12,290	14,173
Miscellaneous	6,874	6,221
Other current liabilities	964	1,709
Total current liabilities	50,298	49,850
Other liabilities (less current portion)	18,139	25,947
Commitments and contingencies (Note 12)		
Parent Company Equity:		
Parent company's investment, net	198,381	209,931
Accumulated other comprehensive loss (pension liability adjustments), net of income taxes:	(13,195	) (16,934
Total parent company equity	185,186	192,997
Noncontrolling interest	2,658	2,784
Total equity	187,844	195,781
Total Liabilities and Equity	\$256,281	\$271,578
See notes to combined financial statements.		

Scripps Newspapers  
 Combined Statements of Operations

(in thousands)	For the years ended December 31,			
	2013	2012	2011	
Operating Revenues:				
Advertising	\$242,344	\$257,465	\$273,328	
Subscriptions	117,463	117,733	120,901	
Other	24,392	23,925	20,515	
Total operating revenues	384,199	399,123	414,744	
Operating expenses				
Costs of sales (exclusive of items shown below)	213,488	220,030	235,690	
Selling, general and administrative	167,803	166,845	169,685	
Defined benefit pension plan expense	4,274	4,717	3,642	
Depreciation	16,695	18,235	20,957	
Amortization	545	661	929	
Impairment of long-lived assets	—	—	9,000	
Total operating expenses	402,805	410,488	439,903	
Operating loss	(18,606	) (11,365	) (25,159	)
Miscellaneous, net	(293	) (341	) 940	
Loss from operations before income taxes	(18,899	) (11,706	) (24,219	)
(Benefit) provision for income taxes	(2,070	) 332	653	
Net loss	(16,829	) (12,038	) (24,872	)
Net (loss) income attributable to noncontrolling interests	(126	) (53	) 90	
Net loss attributable to the parent	\$(16,703	) \$(11,985	) \$(24,962	)
See notes to combined financial statements.				

Scripps Newspapers  
 Combined Statements of Comprehensive Loss

(in thousands)	For the years ended December 31,		
	2013	2012	2011
Net loss	\$(16,829 )	\$(12,038 )	\$(24,872 )
Changes in defined benefit pension plans, net of tax of \$2,211, \$0 and \$0	3,589	(2,794 )	(1,132 )
Other	150	(206 )	(176 )
Total comprehensive loss	(13,090 )	(15,038 )	(26,180 )
Less comprehensive income (loss) attributable to noncontrolling interest	(126 )	(53 )	90
Total comprehensive loss attributable to the parent	\$(12,964 )	\$(14,985 )	\$(26,270 )
See notes to combined financial statements.			

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Scripps Newspapers  
 Combined Statements of Cash Flows

(in thousands)	For the years ended December 31,		
	2013	2012	2011
<b>Cash Flows from Operating Activities:</b>			
Net loss	\$(16,829 )	\$(12,038 )	\$(24,872 )
Adjustments to reconcile net loss from operations to net cash flows from operating activities:			
Depreciation and amortization	17,240	18,896	21,886
Impairment of long-lived assets	—	—	9,000
Deferred income taxes	(2,479 )	(110 )	34
Other changes in certain working capital accounts, net	1,175	(55 )	(2,181 )
Miscellaneous, net	(952 )	(1,192 )	768
Net cash (used in) provided by operating activities	(1,845 )	5,501	4,635
<b>Cash Flows from Investing Activities:</b>			
Additions to property, plant and equipment	(3,615 )	(2,962 )	(1,832 )
Purchase of investments	—	(650 )	(600 )
Proceeds on sale of property, plant and equipment	307	471	1,231
Net cash used in investing activities	(3,308 )	(3,141 )	(1,201 )
<b>Cash Flows from Financing Activities:</b>			
Transfers to/from parent, net	5,153	(2,360 )	(3,434 )
Net cash provided by (used in) financing activities	5,153	(2,360 )	(3,434 )
Increase (decrease) in cash and cash equivalents	—	—	—
<b>Cash and cash equivalents:</b>			
Beginning of year	—	—	—
End of year	\$—	\$—	\$—
See notes to combined financial statements.			

Scripps Newspapers  
 Combined Statements of Changes in Parent Company Equity

(in thousands)	Parent Company Equity	Accumulated Other Comprehensive Loss	Noncontrolling Interests	Total Equity
As of December 31, 2010	\$252,672	\$(12,626	) \$2,747	\$242,793
Net (loss) income	(24,962	) —	90	(24,872
Changes in defined benefit pension plans	—	(1,132	) —	(1,132
Transfers to/from parent, net	(3,434	) —	—	(3,434
Other	—	(176	) —	(176
As of December 31, 2011	224,276	(13,934	) 2,837	213,179
Net loss	(11,985	) —	(53	) (12,038
Changes in defined benefit pension plans	—	(2,794	) —	(2,794
Transfers to/from parent, net	(2,360	) —	—	(2,360
Other	—	(206	) —	(206
As of December 31, 2012	209,931	(16,934	) 2,784	195,781
Net loss	(16,703	) —	(126	) (16,829
Changes in defined benefit pension plans	—	3,589	—	3,589
Transfers to/from parent, net	5,153	—	—	5,153
Other	—	150	—	150
As of December 31, 2013	\$198,381	\$(13,195	) \$2,658	\$187,844
See notes to combined financial statements.				

Scripps Newspapers  
Notes to Combined Financial Statements

1. Basis of Presentation

The Separation — On July 30, 2014, The E. W. Scripps Company ("Scripps") Board of Directors approved an agreement under which Scripps and Journal Communications, Inc. ("Journal") will merge their broadcast operations and spin-off their newspaper businesses into a separate publicly traded company (the "transactions"). The newspaper company will be named Journal Media Group, combining the 13 Scripps newspapers with Journal's Milwaukee Journal Sentinel. The transactions, which is subject to customary regulatory and shareholder approvals is expected to close in the first half of 2015.

Basis of Presentation — The accompanying combined financial statements include the accounts of Scripps Newspapers ("the Company"), a business representing the principal publishing operations of Scripps, as described below.

The Company's operations consists of daily and community newspapers in 13 markets across the United States. The newspapers earn revenue primarily from the sale of advertising to local and national advertisers and newspaper subscription fees. Employee related costs, newspaper distribution and newsprint costs are the primary expenses at each newspaper. The newspapers operate in mid-size markets, focusing on news coverage within their local markets. The daily newspapers published by the Company are the Abilene (TX) Reporter-News, the Anderson (SC) Independent-Mail, the Corpus Christi (TX) Caller-Times, the Evansville (IN) Courier & Press, the Henderson (KY) Gleaner, the Kitsap (WA) Sun, the Knoxville (TN) News Sentinel, the Memphis (TN) Commercial Appeal, the Naples (FL) Daily News, the Redding (CA) Record-Searchlight, the San Angelo (TX) Standard-Times, the Treasure Coast (FL) News/Press/Tribune, the Ventura County (CA) Star and the Wichita Falls (TX) Times Record News. The business also include a 40% ownership in the Albuquerque Publishing Company, which publishes the Albuquerque Journal (NM).

Historically, separate financial statements have not been prepared for the Company. These combined financial statements reflect the historical financial position, results of operations, changes in parent company equity and cash flows of the Company for the periods presented, as the Company was historically managed within Scripps (the "Parent"). The combined financial statements have been prepared on a "carve-out" basis and are derived from the consolidated financial statements and accounting records of Scripps. The combined financial statements are prepared in accordance with generally accepted accounting principles in the U.S. ("GAAP"). Management believes that assumptions and methodologies underlying the allocation of general corporate expenses are reasonable (see Note 11). However, such expenses may not be indicative of the actual level of expense that would have been incurred had the Company operated as a separate stand-alone entity, and, accordingly, may not necessarily reflect the Company's combined financial position, results of operations and cash flows had the Company operated as a stand-alone entity during the periods presented.

2. Summary of Significant Accounting Policies

As used in the Notes to Combined Financial Statements, the terms "Company," "we," "our," or "us" may, depending on the context, refer to the carve-out newspaper business of Scripps.

Nature of Operations — We are a diverse media enterprise with a portfolio of print and digital media brands. All of our media businesses provide content and advertising services via digital platforms, including the Internet, smartphones and tablets. We report only one segment. The Company has aggregated its operating segments into one reportable segment since all of its newspapers sell similar products created with the same production process and which have similar economic characteristics.

Concentration Risks — Our operations are geographically dispersed and we have a diverse customer base. We believe bad debt losses resulting from default by a single customer, or defaults by customers in any depressed region or business sector, would not have material effect on our financial position, results of operations or cash flows.

We derive over 60% of our operating revenues from advertising. Changes in the demand for such services both nationally and in individual markets can affect operating results.

Use of Estimates — Preparing financial statements in accordance with GAAP requires us to make a variety of decisions that affect the reported amounts and the related disclosures. Such decisions include the selection of accounting principles that reflect the economic substance of the underlying transactions and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions.

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Our combined financial statements include estimates and assumptions used in accounting for our defined benefit pension plans; the periods over which long-lived assets are depreciated or amortized; the evaluation of recoverability of long-lived assets; valuation allowances against deferred income tax assets; corporate allocations; and self-insured risks.

While we re-evaluate our estimates and assumptions on an ongoing basis, actual results could differ from those estimated at the time of preparation of the financial statements.

**Investments and Minority Interest** — Investments in 20%-to-50%-owned companies where we exert significant influence and all 50%-or-less-owned partnerships and limited liability companies are accounted for using the equity method. We do not hold any interests in variable interest entities. All significant intercompany transactions have been eliminated.

Income (loss) attributable to noncontrolling interests in subsidiary companies is included in net income (loss) attributable to noncontrolling interest in the Combined Statements of Operations.

**Revenue Recognition** — We recognize revenue when persuasive evidence of a sales arrangement exists, delivery occurs or services are rendered, the sales price is fixed or determinable and collectability is reasonably assured. We report revenue net of sales and other taxes collected from our customers. Our primary sources of revenue are from the sale of print and digital advertising and newspaper subscription fees.

Revenue recognition policies for each source of revenue are as follows.

**Advertising** — Print advertising revenue is recognized when we display the advertisements. Digital advertising includes time-based, impression-based, and click-through campaigns. We recognize digital advertising revenue from fixed duration campaigns over the period in which the advertising appears. We recognize digital advertising revenue that is based upon the number of impressions delivered or the number of click-throughs as impressions are delivered or as click-throughs occur.

Advertising arrangements, which generally have a term of one year or less, may provide rebates, discounts and bonus advertisements based upon the volume of advertising purchased during the terms of the contracts. This requires us to make certain estimates regarding future advertising volumes. We record estimated rebates, discounts and bonus advertisements as a reduction of revenue in the period the advertisement is displayed.

**Newspaper Subscriptions** — We recognize newspaper subscription revenue upon the publication date of the newspaper. We defer revenues from prepaid newspaper subscriptions and recognize subscription revenue on a pro-rata basis over the term of the subscription.

We base subscription revenue for newspapers sold directly to subscribers on the retail rate. We base subscription revenue for newspapers sold to independent newspaper distributors, which are subject to returns, upon the wholesale rate. We estimate returns based on historical return rates and adjust our estimates based on the actual returns.

**Other Revenues** — We also derive revenues from printing and distribution of other publications. We recognize printing revenues and third-party distribution revenue when the product is delivered in accordance with the customer's instructions.

**Trade Receivables** — We extend credit to customers based upon our assessment of the customer's financial condition. Collateral is generally not required from customers. We base allowances for credit losses upon trends, economic conditions, review of aging categories, specific identification of customers at risk of default and historical experience. We require advance payment from certain transient advertisers.

A rollforward of the allowance for doubtful accounts is as follows:  
(in thousands)

January 1, 2011	\$1,302	
Charged to revenues, costs & expenses	1,250	
Amounts charged off, net	(1,652	)
Balance as of December 31, 2011	900	
Charged to revenues, costs & expenses	1,116	
Amounts charged off, net	(1,340	)
Balance as of December 31, 2012	676	
Charged to revenues, costs & expenses	877	
Amounts charged off, net	(646	)
Balance as of December 31, 2013	\$907	

Inventories — Inventories are stated at the lower of cost or market. We determine the cost of inventories using the first in, first out (“FIFO”) method.

Property, Plant and Equipment — Property, plant and equipment is carried at cost less depreciation. Property, plant and equipment includes internal use software, mobile app development and digital site development cost, which is carried at cost less amortization. We expense costs incurred in the preliminary project stage to develop or acquire internal use software, and to develop mobile apps or digital sites. Upon completion of the preliminary project stage and upon management authorization of the project, we capitalize costs to acquire or develop internal use software or digital sites, which primarily include coding, designing system interfaces, and installation and testing, if it is probable the project will be completed and the software will be used for its intended function. We expense costs incurred after implementation, such as maintenance and training.

We compute depreciation using the straight-line method over estimated useful lives as follows:

Buildings and improvements	35 to 45 years
Printing presses	20 to 30 years
Other production equipment	5 to 15 years
Computer hardware and software	3 to 5 years
Office and other equipment	3 to 10 years

Goodwill — Goodwill represents the cost of acquisitions in excess of the acquired businesses’ tangible assets and identifiable intangible assets. All goodwill from the Company’s prior acquisitions was impaired in prior periods.

Amortizable Intangible Assets — We amortize customer lists and other intangible assets in relation to their expected future cash flows over estimated useful lives of up to 20 years.

Impairment of Long-Lived Assets — We review long-lived assets (primarily property, plant and equipment and amortizable intangible assets) for impairment whenever events or circumstances indicate the carrying amounts of the assets may not be recoverable. Recoverability is determined by comparing the forecasted undiscounted cash flows of the operation to which the assets relate to the carrying amount of the assets. If the undiscounted cash flow is less than the carrying amount of the assets, then amortizable intangible assets are written down first, followed by other long-lived assets, to fair value. We determine fair value based on discounted cash flows or appraisals. We report long-lived assets to be disposed of at the lower of carrying amount or fair value less costs to sell.

Self-Insured Risks — Scripps is self-insured, up to certain limits, for general and automobile liability, employee health, disability and workers’ compensation claims and certain other risks. As a portion of the liabilities and expense related to these self-insurance plans relate to the Company’s employees and business, an allocation of both the liability and expense have been included within these combined financial statements. Estimated liabilities for unpaid claims totaled \$9.5 million and \$10.8 million at December 31, 2013 and 2012, respectively. We estimate liabilities for unpaid claims using actuarial methodologies and our historical claims experience. While we re-evaluate our assumptions and review our claims experience on an ongoing basis, actual claims paid could vary significantly from estimated claims, which would require adjustments to expense.



**Income Taxes** — Historically, the Company was included in the Scripps federal and state tax filings with other Scripps entities. The income tax provisions in these combined financial statements have been prepared on a separate return basis as if the Company was a stand-alone entity. For jurisdictions where the Company filed returns as part of Scripps, the stand alone provision will present taxes payable as a component of equity since the Company will never actually be liable for the payable.

We recognize deferred income taxes for temporary differences between the tax basis and reported amounts of assets and liabilities that will result in taxable or deductible amounts in future years. We establish a valuation allowance if we believe that it is more likely than not that we will not realize some or all of the deferred tax assets.

We record a liability for unrecognized tax benefits resulting from uncertain tax positions taken or that we expect to take in a tax return. Interest and penalties associated with such tax positions are included in the tax provision. The Company has not recorded a liability for additional taxes and interest during any of the periods presented.

**Parent Company's Investment, Net** — Parent Company's Investment on the Combined Balance Sheets represents Scripps' historical investment of capital into the Company, the Company's accumulated earnings after taxes, and the net effect of transactions with and allocations of corporate expenses from Scripps.

**Stock-Based Compensation** — Certain employees of the Company have received awards of nonqualified stock options, restricted stock units (RSUs) and restricted Class A Common shares under The E. W. Scripps Long Term Incentive Plan (the "Plan").

Stock-based compensation expense attributable to employees of the Company has been allocated on an individual basis. The total allocation was \$1.4 million, \$1.8 million and \$2.6 million for the years ended December 31, 2013, 2012 and 2011, respectively.

The Company's compensation expense reflects Scripps' recognition of compensation cost based on the grant-date fair value of the award. Scripps determines the fair value of awards that grant the employee the underlying shares by the fair value of a Class A Common share on the date of the award.

Certain awards of Class A Common shares or RSUs have performance conditions under which the number of shares granted is determined by the extent to which such performance conditions are met ("Performance Shares").

Compensation costs for such awards are measured by the grant-date fair value of a Class A Common share and the number of shares earned. In periods prior to completion of the performance period, compensation costs are based upon estimates of the number of shares that will be earned.

Compensation costs, net of estimated forfeitures due to termination of employment or failure to meet performance targets, are recognized on a straight-line basis over the requisite service period of the award. The requisite service period is generally the vesting period stated in the award. Grants to retirement-eligible employees are expensed immediately and grants to employees who will become retirement eligible prior to the end of the stated vesting period are expensed over such shorter period because stock compensation grants vest upon the retirement of the employee.

**Pension** — Retirement benefits are provided to eligible employees of the Company, primarily through defined benefit plans sponsored by Scripps. Several smaller plans are sponsored directly by the Company.

The Company has accounted for its participation in the Scripps Pension Plan as a participant in a multi-employer plan. Expense has been determined on a participant basis and included in the combined financial statements of the Company. As a participant in a multi-employer plan, no assets or liabilities are included in the Combined Balance Sheets of the Company other than contributions currently due and unpaid to the plan.

The Company also has four plans that are sponsored directly by the Company's Memphis and Knoxville newspapers. The liabilities related to these plans are included in the Combined Balance Sheets of the Company.

The Company has accounted for its participation in the Scripps Supplemental Executive Retirement Plan ("SERP") as a separate stand alone plan. Under this method, the Company has accounted for the allocation of the benefit obligations specifically related to its employees and its estimated portion of the plan assets, if any. The total SERP pension expense was allocated to the Company based on the Company's share of the service cost and benefit obligations, in addition to its expected return on its portion of the SERP assets.

**Other Postretirement Benefits** — Certain health care and life insurance benefits for retired employees of the Company are provided through postretirement plans ("OPEB") sponsored by Scripps. The expected cost of providing these



benefits is accrued over the years that the employees render services. It is Scripps' policy to fund postretirement benefits as claims are incurred.

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A portion of the Scripps OPEB liability and corresponding expense has been allocated specifically to the Company and included in these combined financial statements. The amounts included in these combined financial statements were actuarially determined based on amounts allocable to eligible employees of the Company.

### 3. Recently Issued Accounting Standards

In May 2014, the Financial Accounting Standards Board ("FASB") issued new guidance on revenue recognition. Under this new standard, an entity shall recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard creates a five-step process that requires entities to exercise judgment when considering the terms of the contract(s) and all relevant facts and circumstances. This standard permits the use of either the retrospective or cumulative effect transition method and will be effective for the Company beginning in 2017. Early adoption is not permitted. We are currently assessing the impact this new guidance will have on our combined financial statements and have not yet determined a transition method.

In August 2014, the FASB issued new guidance related to the disclosures around going concern. The new standard provides guidance around management's responsibility to evaluate whether there is substantial doubt about an entity's ability to continue as a going concern and to provide related footnote disclosures. The new standard is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2016. Early adoption is permitted. The adoption of this standard is not expected to have a material impact on our combined financial statements.

### 4. Income Taxes

The Company is included in Scripps' consolidated federal tax return and in unitary returns in certain states. The Company also files separate state returns for its Memphis and Evansville newspapers. The Company accounts for income taxes under the separate return basis. Under this approach, the Company determines its current tax liability and its deferred tax assets and liabilities as if it were filing a separate tax return. Current tax is considered paid as incurred and settled through parent company equity.

The provision for income taxes consisted of the following:

(in thousands)	For the years ended December 31,		
	2013	2012	2011
Current:			
Federal	\$—	\$—	\$—
State and local	409	442	619
Total	409	442	619
Deferred:			
Federal	(2,115	) —	—
Other	(364	) (110	) 34
Total	(2,479	) (110	) 34
(Benefit) provision for income taxes	\$ (2,070	) \$ 332	\$ 653

For 2013, 2012 and 2011 we have recorded a valuation allowance against our net deferred tax assets for federal and certain state income taxes as it is more likely than not that we will not realize these benefits as a result of the negative evidence presented by our history of losses over the past three years. In accordance with the intraperiod tax allocation rules, in 2013, we allocated \$2.3 million of tax expense to other comprehensive income and treated the corresponding offset as an allocation to tax benefit from operations.



The difference between the statutory rate for federal income tax and the effective income tax rate was as follows:

	For the years ended December 31,					
	2013		2012		2011	
Statutory rate	35.0		% 35.0		% 35.0	%
Effect of:						
State and local income taxes, net of federal income tax benefit	0.6		(1.5 )		(1.8 )	)
Non deductible expenses	(2.2	)	(3.1 )	)	(1.7 )	)
Tax credits	0.5		0.7		0.4	
Other	0.1		(0.4 )		(0.2 )	)
Valuation allowance	(22.9	)	(33.5 )	)	(34.4 )	)
Effective income tax rate	11.1		% (2.8 )		% (2.7 )	)%

The approximate effect of the temporary differences giving rise to deferred income tax assets (liabilities) were as follows:

(in thousands)	As of December 31,	
	2013	2012
Temporary differences:		
Property, plant and equipment	\$(29,454 )	\$(31,302 )
Goodwill and other intangible assets	3,041	4,550
Accrued expenses not deductible until paid	4,200	5,708
Deferred compensation and retiree benefits not deductible until paid	5,761	9,755
Other temporary differences, net	1,317	800
Total temporary differences	(15,135 )	(10,489 )
Federal and state net operating loss carryforwards	61,977	52,655
Valuation allowance for deferred tax assets	(46,842 )	(42,341 )
Net deferred tax liability	\$—	\$(175 )

The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers all available positive and negative evidence, including the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in making this assessment. Based upon the level of historical pre-tax losses, GAAP prevents the Company from using projections for future taxable income to support the realization of its deferred tax assets.

Accordingly, management believes it is more likely than not that the Company will not realize the benefit of most of its net deferred tax assets. As of December 31, 2013 and 2012, in jurisdictions in which there is a net deferred tax asset, the Company has established a full valuation allowance.

At time of the spin-off, state net operating losses for Memphis and Evansville of \$35 million as of December 31, 2013, will transfer to the Company. These losses will expire at various times between 2024 through 2033. None of the federal net operating loss generated by the Company under the separate return method will transfer to the Company.

## 5. Property, Plant and Equipment

Property, plant and equipment consisted of the following:

(in thousands)	As of December 31,	
	2013	2012
Land and improvements	\$44,997	\$46,508
Buildings and improvements	134,146	133,954
Equipment	248,832	264,325
Computer software	19,276	19,525
Total	447,251	464,312
Accumulated depreciation	246,150	249,954
Net property, plant and equipment	\$201,101	\$214,358

In 2011, we recorded a \$9 million non-cash charge to reduce the carrying value of long-lived assets at four of our newspapers. Our estimates of cumulative undiscounted future cash flows at these properties were not sufficient to recover the \$36 million carrying value of the assets and we wrote them down to their estimated fair value of \$27 million. The measurement of the fair value is a nonrecurring Level 3 measurement (significant unobservable inputs) in the fair value hierarchy. In determining fair value, we utilized a market approach which employs available recent transactions for similar assets or prior transactions adjusted for changes in the market for those assets.

Estimating undiscounted cash flows requires significant judgments and estimates. We will continue to monitor the estimated cash flows of our newspapers properties and may incur additional impairment charges if future cash flows are less than our current estimates.

## 6. Goodwill and Other Intangible Assets

Goodwill was as follows:

(in thousands)

Gross balance as of December 31, 2013 and 2012	\$778,900
Accumulated impairment losses	(778,900 )
Balance as of December 31, 2013 and 2012	\$—

Other intangible assets consisted of the following:

(in thousands)	As of December 31,	
	2013	2012
Amortizable intangible assets:		
Carrying amount:		
Customer lists and advertiser relationships	\$10,404	\$10,404
Other	1,742	1,742
Total carrying amount	12,146	12,146
Accumulated amortization:		
Customer lists and advertiser relationships	(8,383 )	(7,962 )
Other	(1,371 )	(1,247 )
Total accumulated amortization	(9,754 )	(9,209 )
Net amortizable intangible assets	\$2,392	\$2,937

Estimated amortization expense of intangible assets for each of the next five years is \$0.4 million in 2014, \$0.3 million in 2015, \$0.3 million in 2016, \$0.2 million in 2017, \$0.2 million in 2018, and \$1.0 million in later years.

## 7. Other Liabilities

Other liabilities consisted of the following:

(in thousands)	As of December 31,	
	2013	2012
Employee compensation and benefits	\$3,794	\$4,122
Liability for pension benefits	7,518	12,965
Deferred taxes	—	475
Other	6,827	8,385
Other liabilities (less current portion)	\$18,139	\$25,947

## 8. Noncontrolling Interests

Individuals and other entities own a 4% noncontrolling interest in the capital stock of the subsidiary company that publishes our Memphis newspaper and a 6% noncontrolling interest in the capital stock of the subsidiary company that publishes our Evansville newspaper. We are not required to redeem the noncontrolling interests in these subsidiary companies.

## 9. Supplemental Cash Flow Information

The following table presents additional information about the change in certain working capital accounts:

(in thousands)	For the years ended December 31,		
	2013	2012	2011
Other changes in certain working capital accounts, net			
Accounts and notes receivable	\$976	\$2,228	\$(894)
Inventory	(106)	) 347	1,074
Accounts payable	1,011	(773)	) (1,200)
Customer deposits and unearned revenue	1,412	(1,548)	) (574)
Accrued employee compensation and benefits	(1,883)	) (609)	) (1,930)
Other accrued liabilities	201	(403)	) 241
Other, net	(436)	) 703	1,102
Total	\$1,175	\$(55)	) \$(2,181)

## 10. Employee Benefit Plans

Scripps, our parent, sponsors various noncontributory defined benefit pension plans covering substantially all full-time Scripps employees that began employment prior to June 30, 2008. Benefits earned by employees are generally based upon employee compensation and years of service credits. Scripps also has a non-qualified Supplemental Executive Retirement Plan ("SERP"). Effective June 30, 2009, Scripps froze the accrual of benefits under its defined benefit pension plans and its SERP that cover the majority of its employees.

Certain of the Company's employees participate in the Scripps defined benefit pension plan, SERP and defined contribution plan described herein.

The Company has accounted for its participation in the Scripps pension plan as a participant in a multi-employer plan. Expense has been determined on an individual participant basis and is included in the combined financial statements of the Company. As a participant in a multi-employer plan, no assets or liabilities are included in the Combined Balance Sheets of the Company other than contributions currently due and unpaid to the plan.

The Company also has four plans that are sponsored directly by the Company's Memphis and Knoxville newspapers. The liabilities related to these plans are included in the Combined Balance Sheets of the Company. On September 30, 2014, the plan sponsored by the Knoxville newspaper with an unfunded liability of \$0.8 million was merged into the Scripps sponsored plan. Pursuant to the master agreement, the remaining plans which are sponsored by the Memphis

newspaper, are expected to be merged into the Scripps sponsored plan on December 31, 2014.

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The Company has accounted for its participation in the Scripps Supplemental Executive Retirement Plan ("SERP") as a separate stand alone plan. Under this method, the Company has accounted for the allocation of the benefit obligations specifically related to its employees and its estimated portion of the plan assets, if any. The total SERP pension expense was allocated to the Company based on the Company's share of the service cost and benefit obligations, in addition to its expected return on its portion of the SERP assets.

Scripps also sponsors a defined contribution plan covering substantially all non-union and certain union employees. Scripps matches a portion of employees' voluntary contributions to this plan. In connection with freezing the accrual of service credits under certain of our defined benefit pension plans, Scripps began contributing additional amounts to certain employees' defined contribution retirement accounts in 2011. These transition credits, which will be made through 2015, are determined based upon the employee's age, compensation and years of service. The Company has allocated the expense for this plan on an individual participant basis and it is included in the combined financial statements of the Company.

Other union-represented employees are covered by defined benefit pension plans jointly sponsored by the Company and the union, or by union-sponsored multi-employer plans.

We use a December 31 measurement date for our retirement plans. Retirement plans expense is based on valuations as of the beginning of each fiscal year.

The components of employee benefit plan expense consists of the following:

(in thousands)	For the years ended December 31,		
	2013	2012	2011
Plans sponsored by the Company			
Service cost	\$79	\$104	\$48
Interest cost	1,915	2,102	2,104
Expected return on plan assets, net of expenses	(1,730	) (1,822	) (1,862
Amortization of actuarial loss	380	381	356
Curtailment/Settlement losses	—	665	8
Total for defined benefit plans sponsored by the Company	644	1,430	654
Multi-employer plans	269	281	268
Allocated portion of Scripps sponsored defined benefit plans	2,904	2,848	2,567
Allocated portion of Scripps sponsored SERP	639	318	306
Allocated portion of Scripps sponsored defined contribution plans	4,536	4,824	4,949
Net periodic benefit cost	\$8,992	\$9,701	\$8,744

For the plans sponsored by the Company other changes in plan assets and benefit obligations recognized in other comprehensive loss were as follows:

(in thousands)	For the years ended December 31,		
	2013	2012	2011
Current year actuarial gain/(loss)	\$(3,773	) \$2,861	\$1,446
Amortization of actuarial loss	(380	) (1,047	) (357
Total	\$(4,153	) \$1,814	\$1,089



For the plans sponsored by the Company, assumptions used in determining the Company's annual retirement plans expense were as follows:

	For the years ended December 31,			
	2013	2012	2011	
Discount rate	4.27	% 5.27	% 5.84	%
Long-term rate of return on plan assets	4.65	% 5.30	% 5.70	%
Increase in compensation levels	N/A	N/A	N/A	

The discount rate used to determine our future pension obligations is based on a dedicated bond portfolio approach that includes securities rated Aa or better with maturities matching our expected benefit payments from the plans. The increase in compensation levels assumption is based on actual past experience and our near-term outlook.

The expected long-term rate of return on plan assets is based upon the weighted-average expected rate of return and capital market forecasts for each asset class employed. Our expected rate of return on plan assets also considers our historical compounded return on plan assets for 10- and 15-year periods.

Obligations and Funded Status — The defined benefit pension plan obligations and funded status are actuarially valued as of the end of each year. The following table presents information for the plans sponsored by the Company of employee benefit plan assets and obligations:

(in thousands)	For the years ended December 31,	
	2013	2012
Accumulated benefit obligation	\$40,771	\$45,374
Change in projected benefit obligation:		
Projected benefit obligation at beginning of year	\$45,475	\$40,724
Service cost	79	104
Interest cost	1,915	2,102
Benefits paid	(1,867)	(1,163)
Actuarial (gains)/losses	(4,741)	5,727
Curtailments/Settlements	—	(2,019)
Projected benefit obligation at end of year	40,861	45,475
Plan assets:		
Fair value at beginning of year	37,845	35,208
Actual return on plan assets	763	4,689
Company contributions	69	1,130
Benefits paid	(1,867)	(1,163)
Curtailments/Settlements	—	(2,019)
Fair value at end of year	36,810	37,845
Funded status	\$4,051	\$7,630
Amounts recognized in Consolidated Balance Sheets:		
Current liabilities	\$—	\$—
Noncurrent liabilities	4,051	7,630
Total	\$4,051	\$7,630

Amounts recognized in accumulated other comprehensive loss consist of:

Unrecognized net actuarial loss	\$10,544	\$14,698
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In 2014, for our defined benefit pension plans, we expect to recognize amortization of actuarial loss from accumulated other comprehensive loss into net periodic benefit costs of \$0.2 million.

Information for pension plans with an accumulated benefit obligation and projected benefit obligation in excess of plan assets was as follows:

(in thousands)	As of December 31,	
	2013	2012
Accumulated benefit obligation	\$40,771	\$45,374
Projected benefit obligation	40,861	45,475
Fair value of plan assets	36,810	37,845

Assumptions used to determine the defined benefit pension plans benefit obligations were as follows:

	2013	2012	2011	
Weighted average discount rate	5.08	% 4.27	% 5.27	%
Increase in compensation levels	N/A	N/A	N/A	

We have met the minimum funding requirements for our qualified defined benefit pension plans and expect to make \$0.1 million in contributions in 2014.

Estimated future benefit payments expected to be paid from the plans for the next ten years are \$1.5 million in 2014, \$1.6 million in 2015, \$1.7 million in 2016, \$1.9 million in 2017, \$2.1 million in 2018 and a total of \$13.0 million for the five years ending 2023.

#### Plan Assets and Investment Strategy

Our long-term investment strategy for pension assets is to earn a rate of return over time that minimizes future contributions to the plan while reducing the volatility of pension assets relative to pension liabilities. The strategy reflects the fact that we have frozen the accrual of service credits under defined benefit pension plans covering the majority of employees. We evaluate our asset allocation target ranges for equity, fixed income and other investments annually. We monitor actual asset allocations monthly and adjust as necessary. We control risk through diversification among multiple asset classes, managers and styles. Risk is further monitored at the manager and asset class level by evaluating performance against appropriate benchmarks.

Information related to our pension plan asset allocations by asset category were as follows:

	Target allocation	Percentage of plan assets as of December 31,		
	2014	2013	2012	
US equity securities	10	% 13	% 12	%
Non-US equity securities	15	% 17	% 15	%
Fixed income securities	70	% 69	% 72	%
Other	5	% 1	% 1	%
Total	100	% 100	% 100	%

U.S. equity securities include common stocks of large, medium and small capitalization companies, which are predominantly U.S. based. Non-U.S. equity securities include companies domiciled outside of the U.S. and American depository receipts. Fixed-income securities include securities issued or guaranteed by the U.S. government, mortgage backed securities and corporate debt obligations. Other investments include cash equivalents.

We have target asset allocations to invest plan assets in securities that match the timing of the payment of plan obligations. As a result, approximately 70% of plan assets are invested in a portfolio of fixed income securities with a duration approximately that of the projected payment of benefit obligations. The remaining 30% of plan assets are invested in equity securities and other return-seeking assets. The expected long-term rate of return on plan assets is based primarily upon the target asset allocation for plan assets and capital markets forecasts for each asset class employed. Our expected rate of return on plan assets also considers our historical compound rate of return on plan assets for 10- and 15-year periods.



The following tables present our plan assets using the fair value hierarchy as of December 31, 2013 and 2012:

(in thousands)	December 31, 2013			
	Total	Level 1	Level 2	Level 3
Equity securities				
Common/collective trust funds	\$11,353	\$—	\$11,353	\$—
Fixed income				
Common/collective trust funds	25,356	—	25,356	—
Cash equivalents	101	101	—	—
Fair value of plan assets	\$36,810	\$101	\$36,709	\$—
(in thousands)	December 31, 2012			
	Total	Level 1	Level 2	Level 3
Equity securities				
Common/collective trust funds	\$10,488	\$—	\$10,488	\$—
Fixed income				
Common/collective trust funds	27,263	—	27,263	—
Cash equivalents	94	94	—	—
Fair value of plan assets	\$37,845	\$94	\$37,751	\$—

Equity securities-common/collective trust funds and fixed income-common/collective trust funds are comprised of shares or units in commingled funds that are not publicly traded. The underlying assets in these funds (equity securities and fixed income securities) are publicly traded on exchanges and price quotes for the assets held by these funds are readily available. Common/collective trust funds are typically valued at their net asset values that are calculated by the investment manager or sponsor of the fund and have daily or monthly liquidity.

#### Multi-employer plans

We participate in four multi-employer pension plans, in addition to the Scripps plan, that cover certain employees that are members of unions or trade associations that have a collective bargaining agreement with us. We represent fewer than 5% of the total contributions made to the four plans and deem only two of the four plans we participate in to be significant. The following table summarizes the two plans we deem significant:

Pension Fund	EIN/Pension Plan Number	Pension Protection Act Zone Status		FIP/RP Status Pending/Implemented	Contributions of the Company			Surcharge Imposed	Expiration Date of Collective Bargaining Agreement
		2013	2012		2013	2012	2011		
GCIU	91-6024003	Red	Red	Implemented	\$99,594	\$117,131	\$108,262	Yes	2012
CWA/ITU	13-621850	Red	Red	Implemented	\$116,295	\$126,205	\$134,441	NA	2012

Certain collective bargaining agreements have expired. We are either working under signed extensions of these agreements or under posted conditions consistent with these agreements, or are in negotiations to renew these agreements in 2014.

The CWA/ITU Negotiated Pension Plan has a withdrawal liability of approximately \$4.8 million. Contribution rates are scheduled to remain consistent with current rates for the foreseeable future. A rehabilitation plan was adopted in

2010 related to pension vesting and early retirement, however, mandatory increases in contributions or surcharges were not implemented.

The Graphics Communication International Union (GCIU) Employer Retirement Fund has a withdrawal liability of approximately \$30.7 million. A rehabilitation plan was adopted in 2009, which increased employer contributions beginning in 2013 and will continue through 2014.

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In the second quarter of 2014, unions ratified our plan to withdraw from the GCIU Employer Retirement Fund. Upon ratification of the agreement, we estimated the undiscounted liability to be approximately \$6.5 million and in the second quarter of 2014 recorded a liability of \$4.1 million for the present value withdrawal liability. Once the final withdrawal liability will be determined at the end of 2014, it will either be paid in a lump sum or equal monthly installments over 20 years beginning in 2015.

#### 11. Related Party Transactions with Scripps

We participate in a number of corporate-wide programs administrated by Scripps. These include participation in Scripps' centralized treasury function, insurance programs, employee benefit programs, workers' compensation programs and centralized service centers and other corporate functions.

Equity — Equity in the Combined Balance Sheets includes the accumulated balance of transactions between Scripps and the Company including Scripps' investment and Scripps' interest in our cumulative retained earnings and are presented within parent company investment and combined with accumulated other comprehensive loss to total Parent company equity. The amounts comprising the accumulated balance of transactions between us and Scripps include (i) the cumulative net assets attributed to us by Scripps, (ii) the cumulative net advances to Scripps representing our cumulative funds swept (net of funding provided by Scripps to us) as part of the centralized cash management program described further below, and (iii) the cumulative charges (net of credits) allocated by Scripps to us for certain support services received by us.

Centralized Cash Management — We also participate in Scripps' controlled disbursement system. The bank sends Scripps daily notifications of checks presented for payment and Scripps transfers funds from other sources to cover the checks. Our cash balance held by Scripps is reduced as checks are issued. Accordingly, none of Scripps' cash and cash equivalents has been assigned to us in the combined financial statements. Further, outstanding checks issued by Scripps are not recorded as a liability once the check is signed, as the obligation becomes tied to the central cash management arrangement.

Corporate Allocation from Scripps — In 2013, 2012 and 2011 the combined financial statements include \$40.4 million, \$35.0 million and \$30.8 million, respectively, in expense allocations from Scripps for certain corporate support services, which are recorded within selling, general and administrative expense in our Combined Statements of Operations. Management believes that the basis used for the allocations are reasonable and reflect the portion of such costs attributed to our operations; however, the amounts may not be representative of the costs necessary for us to operate as a separate stand-alone company. The Company is unable to determine what such costs would have been had the Company been independent. Following the separation, the Company will perform these functions using its own resources or purchased services.

The corporate allocation includes costs related to support us received from Scripps for certain corporate activities including: (i) executive management, (ii) corporate development, (iii) corporate relations, (iv) legal, (v) human resources, (vi) internal audit, (vii) financial reporting, (viii) tax, (ix) treasury, (x) centralized accounting, and (xi) other Scripps corporate and infrastructure costs. For these services, actual costs incurred by Scripps were allocated to us based upon on a number of utilization measures including headcount, square footage, and proportionate effort. Where determinations based on utilization are impracticable, Scripps used other methods and criteria that are believed to be reasonable estimates of costs attributable to the Company, such as revenues.

Insurance — General insurance costs relate to our participation in Scripps-sponsored risk management plans for (i) general liability, (ii) auto liability, and (iii) other insurance, such as property and media. Such costs were allocated, depending upon insurance type, based on actuarially determined historical loss experience, vehicle count, headcount or proportional insured values for real and personal property replacement costs and business interruption.

Medical and Workers' Compensation Benefit Plans — The Company participates in Scripps-sponsored employee benefit plans, including medical and workers' compensation. Allocations of benefit plan costs varied by plan type and were based on actuarial valuations of cost and/or liability, premium amounts and payroll. Total benefit plan costs allocated to the Company amounted to \$18.2 million, \$14.8 million and \$15.2 million in 2013, 2012 and 2011, respectively, and are allocated to cost of sales and selling, general and administrative expense in the Combined Statements of Operations. While management believes the cost allocation methods utilized for the benefit plans were reasonable and reflect the portion of such costs attributed to the Company, the amounts may not be representative of the costs necessary for the Company to operate as a stand-alone business.

Other — We routinely purchase newsprint and other items from Scripps. The prices charged are generally less than or equal to prices that we would have been able to negotiate directly with unrelated parties. The total newsprint purchased was \$31.6 million, \$35.6 million and \$36.9 million in 2013, 2012 and 2011, respectively.

## 12. Commitments and Contingencies

We are involved in litigation arising in the ordinary course of business, none of which is expected to result in a material loss.

Minimum payments on noncancelable leases at December 31, 2013 were: \$0.6 million in 2014, \$0.2 million in 2015, \$0.1 million in 2016, \$0.1 million in 2017, and \$0.1 million in 2018. We expect our operating leases will be replaced with leases for similar facilities upon their expiration. Rental expense for cancelable and noncancelable leases was \$1.9 million in 2013, \$2.1 million in 2012 and \$2.3 million in 2011.

## 13. Share-Based Compensation Plans

**Incentive Plans** — The employees of the Company participate in the Scripps 2010 Long-Term Incentive Plan (the “Plan”) which terminates on February 15, 2020. The Plan permits the granting of incentive and nonqualified stock options, stock appreciation rights, restricted stock units (RSUs), restricted and unrestricted Class A Common shares and performance units to key employees and non-employee directors.

**Stock Options** — Stock options grant the recipient the right to purchase Class A Common shares at not less than 100% of the fair market value on the date the option is granted. Scripps has not issued any new stock options since 2008. All of the information that follows represents the activity for our participation in the Scripps Plan.

The following table summarizes information about stock option transactions for the Company's employees participation in the Scripps Plan:

	Number of Shares	Weighted- Average Exercise Price	Range of Exercise Prices
Outstanding at December 31, 2010	2,720,959	\$9.71	\$6-11
Exercised in 2011	(86,915)	) 7.98	6-10
Forfeited in 2011	(41,719)	) 9.87	7-11
Outstanding and exercisable at December 31, 2011	2,592,325	\$9.76	\$8-11
Exercised in 2012	(537,576)	) 9.06	8-10
Forfeited in 2012	(24,307)	) 9.60	8-11
Outstanding and exercisable at December 31, 2012	2,030,442	\$9.95	\$9-11
Exercised in 2013	(1,582,721)	) 10.01	9-11
Forfeited in 2013	(8,289)	) 9.41	9-11
Outstanding and exercisable at December 31, 2013	439,432	\$9.79	\$9-11

The following table presents additional information about exercises of stock options:

(in thousands)	For the years ended December 31,		
	2013	2012	2011
Cash received upon exercise	\$15,812	\$4,846	\$687
Intrinsic value (market value on date of exercise less exercise price)	5,788	601	137

**Restricted Stock and Restricted Stock Units** — Awards of Class A Common shares (restricted stock) and restricted stock units generally require no payment by the employee. RSUs are converted into an equal number of Class A Common shares when vested. These awards generally vest over a three or four year period, conditioned upon the individual's continued employment through that period. Awards vest immediately upon the retirement, death or disability of the employee or upon a change in control of Scripps or in the business in which the individual is employed. Unvested awards may be forfeited if employment is terminated for other reasons. Awards are nontransferable during the vesting



period, but the awards are entitled to all the rights of an outstanding share. There are no post-vesting restrictions on awards granted to employees and non-employee directors.

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Long-term incentive compensation includes performance share awards. Performance share awards represent the right to receive an award of RSUs if certain performance measures are met. Each award specifies a target number of shares to be issued and the specific performance criteria that must be met. The number of shares that an employee receives may be less than the target number of shares depending on the extent to which the specified performance measures are met.

Information and activity for transactions for the Company's employees participation in the Scripps Plan for restricted stock and RSUs is presented below:

	Number of Shares	Grant Date Weighted Average	Fair Value Range of Prices
Unvested at December 31, 2010	1,966,398	\$2.19	\$1-141
Awarded in 2011	233,197	9.32	7-10
Vested in 2011	(1,164,779 )	2.32	1-141
Forfeited in 2011	(36,394 )	2.38	1-9
Unvested at December 31, 2011	998,422	\$3.53	\$1-11
Awarded in 2012	216,118	9.77	8-11
Vested in 2012	(694,121 )	2.68	9-11
Forfeited in 2012	(7,308 )	8.19	1-10
Unvested at December 31, 2012	513,111	\$6.75	\$1-11
Awarded in 2013	179,893	11.71	11-20
Vested in 2013	(293,273 )	5.01	1-12
Forfeited in 2013	(24,913 )	10.35	9-12
Unvested at December 31, 2013	374,818	\$10.59	\$7-20

The fair value of the shares and RSU's that vested was \$3.5 million, \$6.6 million and \$11.6 million in 2013, 2012 and 2011, respectively.

As of December 31, 2013, \$1.5 million of total unrecognized compensation costs related to RSUs and performance shares is expected to be recognized over a weighted-average period of 1.4 years.

#### 14. Accumulated Other Comprehensive Loss

Changes in accumulated other comprehensive loss ("AOCL") by component, including items reclassified out of AOCL, were as follows:

(in thousands)	Defined Benefit Pension Items	Other	Total
Beginning balance, December 31, 2012	\$(16,846 )	\$(88 )	\$(16,934 )
Amounts reclassified from accumulated other comprehensive loss			
Actuarial gain <sup>(a)</sup> , net of tax of \$2,303	3,589	150	3,739
Net current-period other comprehensive loss	3,589	150	3,739
Ending balance, December 31, 2013	\$(13,257 )	\$62	\$(13,195 )

<sup>(a)</sup> Included in defined benefit pension plan expense in the Combined Statements of Operations

#### 15. Subsequent Events

Management has performed an evaluation of the subsequent events through November 20, 2014, the date these combined financial statements were issued. There are no material subsequent events that required recognition or additional disclosure in these combined financial statements.

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Scripps Newspapers

Table of Contents to Condensed Combined Financial Statements

As of September 30, 2014 and December 31, 2013 and for the nine months ended September 30, 2014 and 2013  
(Unaudited)

Condensed Combined Financial Statements

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Condensed Combined Statements of Changes in Parent Company Equity

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Scripps Newspapers  
Condensed Combined Balance Sheets  
(Unaudited)

(in thousands)	As of September 30, 2014	As of December 31, 2013
Assets		
Current assets:		
Accounts and notes receivable (less allowances - \$686 and \$907)	\$30,528	\$42,578
Inventory	7,495	6,542
Miscellaneous	2,158	2,371
Total current assets	40,181	51,491
Property, plant and equipment	189,868	201,101
Other intangible assets	2,089	2,392
Miscellaneous	980	1,297
Total Assets	\$233,118	\$256,281
Liabilities and Equity		
Current liabilities:		
Accounts payable	\$6,446	\$8,350
Customer deposits and unearned revenue	20,420	21,820
Accrued liabilities:		
Employee compensation and benefits	14,490	12,290
Miscellaneous	7,302	6,874
Other current liabilities	1,063	964
Total current liabilities	49,721	50,298
Other liabilities (less current portion)	20,122	18,139
Parent Company Equity:		
Parent company's investment, net	171,845	198,381
Accumulated other comprehensive loss (pension liability adjustments), net of income taxes	(11,228	) (13,195
Total parent company equity	160,617	185,186
Noncontrolling interest	2,658	2,658
Total equity	163,275	187,844
Total Liabilities and Equity	\$233,118	\$256,281
See notes to condensed combined financial statements.		

Scripps Newspapers  
Condensed Combined Statements of Operations  
(Unaudited)

(in thousands)	Nine months ended September 30,	
	2014	2013
Operating Revenues:		
Advertising	\$165,599	\$176,733
Subscriptions	90,736	86,453
Other	18,895	17,792
Total operating revenues	275,230	280,978
Operating expenses		
Costs of sales (exclusive of items shown below)	153,967	158,747
Selling, general and administrative	124,409	125,286
Defined benefit pension plan expense	6,119	3,206
Depreciation	12,585	12,484
Amortization	303	409
Total operating expenses	297,383	300,132
Operating loss	(22,153	) (19,154
Miscellaneous, net	(1,082	) (382
Loss from operations before income taxes	(23,235	) (19,536
Provision for income taxes	213	43
Net loss	(23,448	) (19,579
Net loss attributable to noncontrolling interests	—	—
Net loss attributable to the parent	\$(23,448	) \$(19,579
See notes to condensed combined financial statements.		

Scripps Newspapers  
 Condensed Combined Statements of Comprehensive Loss  
 (Unaudited)

(in thousands)	Nine months ended September 30,	
	2014	2013
Net loss	\$(23,448	) (19,579
Changes in defined benefit pension plans, net of tax of \$94 and \$0	154	—
Total comprehensive loss	(23,294	) (19,579
Less comprehensive loss attributable to noncontrolling interest	—	—
Total comprehensive loss attributable to the parent	\$(23,294	) \$(19,579
See notes to condensed combined financial statements.		

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Scripps Newspapers  
Condensed Combined Statements of Cash Flows  
(Unaudited)

(in thousands)	Nine months ended September 30,	
	2014	2013
Cash Flows from Operating Activities:		
Net loss	\$(23,448	) \$(19,579
Adjustments to reconcile net loss from operations to net cash flows from operating activities:		
Depreciation and amortization	12,888	12,893
Liability for withdrawal from GCIU employer retirement fund	4,100	—
Other changes in certain working capital accounts, net	10,039	7,485
Miscellaneous, net	1,765	475
Net cash provided by operating activities	5,344	1,274
Cash Flows from Investing Activities:		
Additions to property, plant and equipment	(1,589	) (2,863
Proceeds on sale of property, plant and equipment	135	275
Net cash used in investing activities	(1,454	) (2,588
Cash Flows from Financing Activities:		
Transfers to/from parent, net	(3,890	) 1,314
Net cash (used in) provided by financing activities	(3,890	) 1,314
Increase (decrease) in cash and cash equivalents	—	—
Cash and cash equivalents:		
Beginning of year	—	—
End of year	\$—	\$—
See notes to condensed combined financial statements.		



Scripps Newspapers  
Condensed Combined Statements of Changes in Parent Company Equity  
(Unaudited)

(in thousands)	Parent Company Equity	Accumulated Other Comprehensive Loss	Noncontrolling Interests	Total Equity
As of December 31, 2012	\$209,931	\$(16,934	) \$2,784	\$195,781
Net loss	(19,579	) —	—	(19,579
Changes in defined benefit pension plans	—	—	—	—
Transfers to/from parent, net	1,314	—	—	1,314
As of September 30, 2013	\$191,666	\$(16,934	) \$2,784	\$177,516
As of December 31, 2013	\$198,381	\$(13,195	) \$2,658	\$187,844
Net loss	(23,448	) —	—	(23,448
Changes in defined benefit pension plans	—	154	—	154
Transfer of Knoxville pension plan (Note 10)	802	1,813	—	2,615
Transfers to/from parent, net	(3,890	) —	—	(3,890
As of September 30, 2014	\$171,845	\$(11,228	) \$2,658	\$163,275
See notes to condensed combined financial statements.				

Scripps Newspapers

Notes to Condensed Combined Financial Statements (Unaudited)

1. Basis of Presentation

The Separation — On July 30, 2014, The E. W. Scripps Company ("Scripps") Board of Directors approved an agreement under which Scripps and Journal Communications, Inc. ("Journal") will merge their broadcast operations and spin-off their newspaper businesses into a separate publicly traded company (the "transactions"). The newspaper company will be named Journal Media Group, combining the 13 Scripps newspapers with Journal's Milwaukee Journal Sentinel. The transactions, which is subject to customary regulatory and shareholder approvals is expected to close in the first half of 2015.

Basis of Presentation — The accompanying combined financial statements include the accounts of Scripps Newspapers ("the Company"), a business representing the principal publishing operations of Scripps, as described below.

The Company's operations consists of daily and community newspapers in 13 markets across the United States. The newspapers earn revenue primarily from the sale of advertising to local and national advertisers and newspaper subscription fees. The newspapers operate in mid-size markets, focusing on news coverage within their local markets. Advertising and subscription revenues provide substantially all of the operating revenues for each newspaper market, and employee, newspaper distribution and newsprint costs are the primary expenses at each newspaper. The daily newspapers published by the Company are the Abilene (TX) Reporter-News, the Anderson (SC) Independent-Mail, the Corpus Christi (TX) Caller-Times, the Evansville (IN) Courier & Press, the Henderson (KY) Gleaner, the Kitsap (WA) Sun, the Knoxville (TN) News Sentinel, the Memphis (TN) Commercial Appeal, the Naples (FL) Daily News, the Redding (CA) Record-Searchlight, the San Angelo (TX) Standard-Times, the Treasure Coast (FL) News/Press/Tribune, the Ventura County (CA) Star and the Wichita Falls (TX) Times Record News. The business also include a 40% ownership in the Albuquerque Publishing Company, which publishes the Albuquerque Journal (NM).

Historically, separate financial statements have not been prepared for the Company. These combined financial statements reflect the historical financial position, results of operations, changes in parent company equity and cash flows of the Company for the periods presented, as the Company was historically managed within Scripps (the "Parent"). The combined financial statements have been prepared on a "carve-out" basis and are derived from the consolidated financial statements and accounting records of Scripps. The combined financial statements are prepared in accordance with generally accepted accounting principles in the U.S. ("GAAP"). Management believes that assumptions and methodologies underlying the allocation of general corporate expenses are reasonable (see Note 11). However, such expenses may not be indicative of the actual level of expense that would have been incurred had the Company operated as a separate stand-alone entity, and, accordingly, may not necessarily reflect the Company's combined financial position, results of operations and cash flows had the Company operated as a stand-alone entity during the periods presented.

The combined financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. The interim financial statements should be read in conjunction with the audited combined financial statements, including the notes thereto included in our audited financial statements for the years ended December 31, 2013, 2012 and 2011. In management's opinion, all adjustments (consisting of normal recurring accruals) necessary for a fair presentation of the interim periods have been made.

Results of operations are not necessarily indicative of the results that may be expected for future interim periods or for the full year.

2. Summary of Significant Accounting Policies

As used in the Notes to Combined Financial Statements, the terms “Company,” “we,” “our,” or “us” may, depending on the context, refer to the carve-out newspaper business of Scripps.

Nature of Operations — We are a diverse media enterprise with a portfolio of print and digital media brands. All of our media businesses provide content and advertising services via digital platforms, including the Internet, smartphones and tablets. We report only one segment. The Company has aggregated its operating segments into one reportable segment since all of its newspapers sell similar products created with the same production process and which have similar economic characteristics.

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Use of Estimates — Preparing financial statements in accordance with GAAP requires us to make a variety of decisions that affect the reported amounts and the related disclosures. Such decisions include the selection of accounting principles that reflect the economic substance of the underlying transactions and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions.

Our combined financial statements include estimates and assumptions used in accounting for our defined benefit pension plans; the periods over which long-lived assets are depreciated or amortized; the evaluation of recoverability of long-lived assets; valuation allowances against deferred income tax assets; corporate allocations; and self-insured risks.

While we re-evaluate our estimates and assumptions on an ongoing basis, actual results could differ from those estimated at the time of preparation of the financial statements.

Investments and Minority Interest — Investments in 20%-to-50%-owned companies where we exert significant influence and all 50%-or-less-owned partnerships and limited liability companies are accounted for using the equity method. We do not hold any interests in variable interest entities. All significant intercompany transactions have been eliminated.

Income (loss) attributable to noncontrolling interests in subsidiary companies is included in net income (loss) attributable to noncontrolling interest in the Combined Statements of Operations.

Revenue Recognition — We recognize revenue when persuasive evidence of a sales arrangement exists, delivery occurs or services are rendered, the sales price is fixed or determinable and collectability is reasonably assured. We report revenue net of sales and other taxes collected from our customers.

Our primary sources of revenue are from the sale of print and digital advertising and newspaper subscription fees.

Self-Insured Risks — Scripps is self-insured, up to certain limits, for general and automobile liability, employee health, disability and workers' compensation claims and certain other risks. As a portion of the liabilities and expense related to these self-insurance plans relate to the Company's employees and business, both the liability and expense have been included within these financial statements. Estimated liabilities for unpaid claims totaled \$9.3 million and \$9.5 million at September 30, 2014 and December 31, 2013, respectively. We estimate liabilities for unpaid claims using actuarial methodologies and our historical claims experience. While we re-evaluate our assumptions and review our claims experience on an ongoing basis, actual claims paid could vary significantly from estimated claims, which would require adjustments to expense.

Income Taxes — Historically, the Company was included in the federal and state tax filings with other Scripps entities. The income tax provisions in these financial statements have been prepared on a separate return basis as if the Company was a stand-alone entity. For jurisdictions where the Company filed returns as part of Scripps, the stand alone provision will present taxes payable as a component of equity since the Company will never actually be liable for the payable. The Company will record a payable balance, if necessary, for foreign jurisdictions where the Company has a legal obligation to file and pay income tax.

Parent Company's Investment, Net — Parent Company's Investment on the combined balance sheet represents Scripps historical investment of capital into the Company, the Company's accumulated earnings after taxes, and the net effect of transactions with and allocations of corporate expenses from Scripps.

Stock-Based Compensation — Certain employees of the Company have received awards of incentive and nonqualified stock options, restricted stock units (RSUs) and restricted Class A Common shares under The E. W. Scripps Long Term Incentive Plan (the "Plan").

Stock-based compensation expense attributable to employees of the Company has been allocated on an individual basis. The total allocation was \$1.2 million and \$1.1 million for the nine months ended September 30, 2014 and 2013, respectively.

Pension — Retirement benefits are provided to eligible employees of the Company, primarily through defined benefit plans sponsored by Scripps. Several smaller plans are sponsored directly by the Company.

The Company has accounted for its participation in the Scripps Pension Plan as a participant in a multi-employer plan. Expense has been determined on a participant basis and included in the combined financial statements of the

Company. As a participant in a multi-employer plan, no assets or liabilities are included in the Combined Balance Sheets of the Company other than contributions currently due and unpaid to the plan.

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The Company also has four plans that are sponsored directly by the Company's Memphis and Knoxville newspapers. The liabilities related to these plans are included in the Combined Balance Sheets of the Company.

The Company has accounted for its participation in the Scripps Supplemental Executive Retirement Plan ("SERP") as a separate stand alone plan. Under this method, the Company has accounted for the allocation of the benefit obligations specifically related to its employees and its estimated portion of the plan assets, if any. The total SERP pension expense was allocated to the Company based on the Company's share of the service cost and benefit obligations, in addition to its expected return on its portion of the SERP assets.

Other Postretirement Benefits — Certain health care and life insurance benefits for retired employees of the Company are provided through postretirement plans ("OPEB") sponsored by Scripps. The expected cost of providing these benefits is accrued over the years that the employees render services. It is Scripps' policy to fund postretirement benefits as claims are incurred.

A portion of the Scripps OPEB liability and corresponding expense has been allocated specifically to the Company and included in these combined financial statements. The amounts included in these combined financial statements were actuarially determined based on amounts allocable to eligible employees of the Company.

### 3. Recently Issued Accounting Standards

In May 2014, the Financial Accounting Standards Board issued new guidance on revenue recognition. Under this new standard, an entity shall recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard creates a five-step process that requires entities to exercise judgment when considering the terms of the contract(s) and all relevant facts and circumstances. This standard permits the use of either the retrospective or cumulative effect transition method and will be effective for us beginning in 2017. Early adoption is not permitted. We are currently assessing the impact this new guidance will have on our combined financial statements and have not yet determined a transition method.

In August 2014, the FASB issued new guidance related to the disclosures around going concern. The new standard provides guidance around management's responsibility to evaluate whether there is substantial doubt about an entity's ability to continue as a going concern and to provide related footnote disclosures. The new standard is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2016. Early adoption is permitted. The adoption of this standard is not expected to have a material impact on our combined financial statements.

### 4. Income Taxes

The Company is included Scripps in consolidated federal tax return and unitary returns in certain states. The Company also files separate state returns for its Memphis and Evansville newspapers. The Company accounts for income taxes under the separate return method. Under this approach, the Company determines its tax liability, deferred tax assets and liabilities as if it were filing a separate tax return. Current tax is considered paid as incurred and settled through parent company equity.

The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in making this assessment. Based upon the level of historical taxable losses and projections for future taxable loss over the periods in which the net deferred tax assets are deductible, management believes it is more likely than not that the Company will not realize the benefit of most of its net deferred tax assets. As of September 30, 2014 and December 31, 2013, in jurisdictions in which there is a net deferred tax asset, the Company has established a full valuation allowance.

In accordance with the intraperiod tax allocation rules, we allocated \$0.1 million of tax expense in 2014 to other comprehensive income and treated the corresponding offset as an allocation to tax benefit from operations.

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## 5. Property, Plant and Equipment

Property, plant and equipment consisted of the following:

(in thousands)	As of September 30, 2014	As of December 31, 2013
Land and improvements	\$44,997	\$44,997
Buildings and improvements	134,202	134,146
Equipment	246,708	248,832
Computer software	17,853	19,276
Total	443,760	447,251
Accumulated depreciation	253,892	246,150
Net property, plant and equipment	\$189,868	\$201,101

## 6. Goodwill and Other Intangible Assets

Goodwill was as follows:

(in thousands)

Gross balance as of September 30, 2014 and December 31, 2013	\$778,900
Accumulated impairment losses	(778,900 )
Balance as of September 30, 2014 and December 31, 2013	\$—

Other intangible assets consisted of the following:

(in thousands)	As of September 30, 2014	As of December 31, 2013
Amortizable intangible assets:		
Carrying amount:		
Customer lists and advertiser relationships	\$10,404	\$10,404
Other	1,742	1,742
Total carrying amount	12,146	12,146
Accumulated amortization:		
Customer lists and advertiser relationships	(8,594 )	(8,383 )
Other	(1,463 )	(1,371 )
Total accumulated amortization	(10,057 )	(9,754 )
Net amortizable intangible assets	\$2,089	\$2,392

## 7. Other Liabilities

Other liabilities consisted of the following:

(in thousands)	As of September 30, 2014	As of December 31, 2013
Employee compensation and benefits	\$3,686	\$3,794
Liability for pension benefits	6,469	7,518
Other	9,967	6,827
Other liabilities (less current portion)	\$20,122	\$18,139





## 8. Noncontrolling Interests

Individuals and other entities own a 4% noncontrolling interest in the capital stock of the subsidiary company that publishes our Memphis newspaper and a 6% noncontrolling interest in the capital stock of the subsidiary company that publishes our Evansville newspaper. We are not required to redeem the noncontrolling interests in these subsidiary companies.

## 9. Supplemental Cash Flow Information

The following table presents additional information about the change in certain working capital accounts:

(in thousands)	Nine months ended September 30,	
	2014	2013
Other changes in certain working capital accounts, net		
Accounts and notes receivable	\$ 12,050	\$ 9,131
Accounts payable	(1,904)	) (258)
Customer deposits and unearned revenue	(1,400)	) (583)
Accrued employee compensation and benefits	2,200	(937)
Other accrued liabilities	(266)	) 213
Other, net	(641)	) (81)
Total	\$ 10,039	\$ 7,485

## 10. Employee Benefit Plans

Certain of the Company's employees participate in the Scripps defined benefit pension plans, its SERP and its defined contribution plan. Scripps sponsors various noncontributory defined benefit pension plans covering substantially all full-time Scripps employees that began employment prior to June 30, 2008. Benefits earned by employees are generally based upon employee compensation and years of service credits. Scripps also has a non-qualified Supplemental Executive Retirement Plan ("SERP"). Effective June 30, 2009, Scripps froze the accrual of benefits under its defined benefit pension plans and its SERP that cover the majority of its employees.

The Company has accounted for its participation in the Scripps Pension Plan as a participant in a multi-employer plan. Expense has been determined on a participant basis and included in the combined financial statements of the Company. As a participant in a multi-employer plan, no assets or liabilities are included in the Combined Balance Sheets of the Company other than contributions currently due and unpaid to the plan.

The Company also has four plans that are sponsored directly by the Company's Memphis and Knoxville newspapers. The liabilities related to these plans are included in the Combined Balance Sheets of the Company. On September 30, 2014, the plan sponsored by the Knoxville newspaper with an unfunded liability of \$0.8 million was merged into the Scripps sponsored plan. Pursuant to the master agreement, the remaining plans which are sponsored by the Memphis newspaper are expected to be merged into the Scripps sponsored plan on December 31, 2014.

The Company has accounted for its participation in the Scripps Supplemental Executive Retirement Plan ("SERP") as a separate stand alone plan. Under this method, the Company has accounted for the allocation of the benefit obligations specifically related to its employees and its estimated portion of the plan assets, if any. The total SERP pension expense was allocated to the Company based on the Company's share of the service cost and benefit obligations, in addition to the expected return on its portion of the SERP assets.

Scripps also sponsors a defined contribution plan covering substantially all non-union and certain union employees. Scripps matches a portion of employees' voluntary contributions to this plan. In connection with freezing the accrual of service credits under certain of our defined benefit pension plans, Scripps began contributing additional amounts to certain employees' defined contribution retirement accounts in 2011. These transition credits, which will be made through 2015, are determined based upon the employee's age, compensation and years of service. The Company has

allocated the expense for this plan on an individual participant basis and it is included in the combined financial statements of the Company.

Other union-represented employees are covered by defined benefit pension plans jointly sponsored by the Company and the union, or by union-sponsored multi-employer plans.

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The components of the expense consists of the following:

(in thousands)	Nine months ended September 30,	
	2014	2013
Plans sponsored by the Company		
Service cost	\$64	\$59
Interest cost	1,521	1,436
Expected return on plan assets, net of expenses	(1,425	) (1,298
Amortization of actuarial loss	179	285
Total for defined benefit plans sponsored by the Company	339	482
Multi-employer plans	214	195
Withdrawal from GCIU multi-employer plan	4,100	—
Allocated portion of Scripps sponsored defined benefit plans	1,508	2,178
Allocated portion of Scripps SERP	179	479
Allocated portion of Scripps defined contribution plans	3,333	3,402
Net periodic benefit cost	\$9,673	\$6,736

#### Multi-employer plans

We participate in four multi-employer pension plans in addition to the Scripps plan, that cover certain employees that are members of unions or trade associations that have a collective bargaining agreement with us. In the second quarter of 2014, unions ratified our plan to withdraw from the Graphics Communication International Union (GCIU) Employer Retirement Fund. Upon ratification of the agreement, we estimated the undiscounted liability to be approximately \$6.5 million and in the second quarter of 2014 recorded a liability of \$4.1 million for the present value withdrawal liability. Once the final withdrawal liability is determined at the end of 2014, it will either be paid in a lump sum or equal monthly installments over 20 years beginning in 2015.

#### 11. Related Party Transactions with Scripps

We participate in a number of corporate-wide programs administrated by Scripps. These include participation in Scripps' centralized treasury function, insurance programs, employee benefit programs, workers' compensation programs and centralized service centers and other corporate functions.

Equity — Equity in the Combined Balance Sheets includes the accumulated balance of transactions between Scripps and the Company including Scripps' investment and Scripps' interest in our cumulative retained earnings and are presented within parent company investment and combined with accumulated other comprehensive loss to total Parent company equity. The amounts comprising the accumulated balance of transactions between us and Scripps include (i) the cumulative net assets attributed to us by Scripps, (ii) the cumulative net advances to Scripps representing our cumulative funds swept (net of funding provided by Scripps to us) as part of the centralized cash management program described further below, and (iii) the cumulative charges (net of credits) allocated by Scripps to us for certain support services received by us.

Centralized Cash Management — We also participate in Scripps' controlled disbursement system. The bank sends Scripps daily notifications of checks presented for payment and Scripps transfers funds from other sources to cover the checks. Our cash balance held by Scripps is reduced as checks are issued. Accordingly, none of Scripps' cash and cash equivalents has been assigned to us in the combined financial statements. Further, outstanding checks issued by Scripps are not recorded as a liability once the check is signed, as the obligation becomes tied to the central cash management arrangement.

Corporate Allocation from Scripps — In the nine months ended September 30, 2014 and 2013 the combined financial statements include \$38.1 million and \$29.4 million, respectively, in expense allocations from Scripps for certain

corporate support services, which are recorded within selling, general and administrative expense in our Combined Statements of Operations. Management believes that the basis used for the allocations are reasonable and reflect the portion of such costs attributed to our operations; however, the amounts may not be representative of the costs necessary for us to operate as a separate stand-alone company. The Company is unable to determine what such costs would have been had the Company been independent. Following the separation, the Company will perform these functions using its own resources or purchased services.

The corporate allocation includes costs related to support us received from Scripps for certain corporate activities including: (i) executive management, (ii) corporate development, (iii) corporate relations, (iv) legal, (v) human resources, (vi) internal audit, (vii) financial reporting, (viii) tax, (ix) treasury, (x) centralized accounting, and (xi) other Scripps corporate and infrastructure costs. For these services, actual costs incurred by Scripps were allocated to us based upon on a number of utilization measures including headcount, square footage, and proportionate effort. Where determinations based on utilization are impracticable, Scripps used other methods and criteria that are believed to be reasonable estimates of costs attributable to the Company, such as revenues.

Insurance — General insurance costs relate to our participation in Scripps-sponsored risk management plans for (i) general liability, (ii) auto liability, and (iii) other insurance such as property and media. Such costs were allocated, depending upon insurance type, based on actuarially determined historical loss experience, vehicle count, headcount or proportional insured values for real and personal property replacement costs and business interruption.

Medical and Workers' Compensation Benefit Plans — The Company participates in Scripps-sponsored employee benefit plans, including medical and workers' compensation. Allocations of benefit plan costs varied by plan type and were based on actuarial valuations of cost and/or liability, premium amounts and payroll. Total benefit plan costs allocated to the Company amounted to \$14.8 million and \$13.4 million in the nine months ended September 30, 2014 and 2013, respectively, and are allocated to cost of sales and selling, general and administrative expense in the combined statements of operations. While management believes the cost allocation methods utilized for the benefit plans were reasonable and reflected the portion of such costs attributed to the Company, the amounts may not be representative of the costs necessary for the Company to operate as a stand-alone business.

Other — We routinely purchase newsprint and other items from Scripps. The prices charged are generally less than or equal to prices that we would have been able to negotiate directly with unrelated parties. The total newsprint purchased was \$22.7 million and \$24.9 million for the nine months ended September 30, 2014 and 2013, respectively.

## 12. Commitments and Contingencies

We are involved in litigation arising in the ordinary course of business, none of which is expected to result in a material loss.

## 13. Accumulated Other Comprehensive Loss

Changes in accumulated other comprehensive loss ("AOCL") by component, including items reclassified out of AOCL, were as follows:

(in thousands)	Nine Months Ended September 30, 2014		
	Defined Benefit Pension Items	Other	Total
Beginning balance, December 31, 2013	\$(13,257 )	\$62	\$(13,195 )
Amounts reclassified from accumulated other comprehensive loss			
Actuarial (gain) loss <sup>(a)</sup> , net of tax of \$94	154	—	154
Transfer of Knoxville pension plan, net of tax of \$78	1,813	—	1,813
Net current-period other comprehensive income (loss)	1,967	—	1,967
Ending balance, September 30, 2014	\$(11,290 )	\$62	\$(11,228 )

<sup>(a)</sup> Included in defined benefit pension plan expense in the Combined Statements of Operations



(in thousands)	Nine Months Ended September 30, 2013		
	Defined Benefit Pension Items	Other	Total
Beginning balance, December 31, 2012	\$ (16,846 )	\$ (88 )	\$ (16,934 )
Amounts reclassified from accumulated other comprehensive loss			
Actuarial (gain) loss <sup>(a)</sup> , net of tax of \$0	—	—	—
Net current-period other comprehensive income (loss)	—	—	—
Ending balance, September 30, 2013	\$ (16,846 )	\$ (88 )	\$ (16,934 )

<sup>(a)</sup> Included in defined benefit pension plan expense in the Combined Statements of Operations

### 13. Subsequent Events

Management has performed an evaluation of the subsequent events through November 20, 2014, the date these combined financial statements were issued. There are no material subsequent events that required recognition or additional disclosure in these combined financial statements.



JRN Newspapers

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Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of Journal Communications, Inc.:

In our opinion, the accompanying combined balance sheets and the related combined statements of operations, comprehensive income, equity and cash flows present fairly, in all material respects, the financial position of JRN Newspapers and its subsidiaries at December 29, 2013 and December 30, 2012, and the results of their operations and their cash flows for each of the three years in the period ended December 29, 2013 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PricewaterhouseCoopers LLP  
New York, New York  
November 20, 2014

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JRN Newspapers

## COMBINED BALANCE SHEETS

Years Ended December 29, 2013 and December 30, 2012

(in thousands)

	2013	2012
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$917	696
Accounts and notes receivable (less allowances of \$627 and \$676)	16,381	16,941
Inventory	2,191	2,980
Deferred income taxes	1,611	4,129
Prepaid expenses and other current assets	1,072	1,465
<b>TOTAL CURRENT ASSETS</b>	<b>22,172</b>	<b>26,211</b>
Property, plant and equipment, net	75,593	80,269
Goodwill	3,078	3,078
Other intangible assets, net	1,582	1,757
Other assets	802	1,454
<b>TOTAL ASSETS</b>	<b>\$103,227</b>	<b>\$112,769</b>
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$5,256	\$5,767
Accrued compensation	3,432	4,090
Accrued employee benefits	3,214	3,422
Deferred revenue	12,437	11,918
Accrued income taxes	494	26
Other current liabilities	1,530	3,043
Related party note	12,982	17,074
Current portion of long-term liabilities	78	90
<b>TOTAL CURRENT LIABILITIES</b>	<b>39,423</b>	<b>45,430</b>
Non-current liabilities:		
Accrued employee benefits	11,160	12,945
Deferred income taxes	7,305	7,421
Other long-term liabilities	843	890
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>19,308</b>	<b>21,256</b>
Equity:		
Parent company's investment, net	44,375	46,052
Accumulated other comprehensive income	121	31
<b>TOTAL PARENT COMPANY EQUITY</b>	<b>44,496</b>	<b>46,083</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$103,227</b>	<b>\$112,769</b>

See accompanying notes to combined financial statements.



## JRN Newspapers

## COMBINED STATEMENTS OF OPERATIONS

Years Ended December 29, 2013, December 30, 2012 and December 25, 2011

(in thousands)

	2013	2012	2011
Operating Revenues:			
Advertising	\$81,503	\$90,175	\$96,014
Circulation	48,926	51,934	50,592
Other	22,919	21,739	20,585
Total operating revenues	153,348	163,848	167,191
Operating costs and expenses:			
Cost of sales (exclusive of items shown below)	94,047	98,154	97,549
Selling, general and administrative	41,623	47,126	46,600
Depreciation	6,883	8,862	10,039
Amortization	175	307	370
Total operating expenses	142,728	154,449	154,558
Operating income	10,620	9,399	12,633
Interest expense	13	21	37
Related party interest	348	263	372
Total interest expense	361	284	409
Earnings from continuing operations before income taxes	10,259	9,115	12,224
Provision for income taxes	4,124	3,481	4,594
Net income from continuing operations	6,135	5,634	7,630
Net income from discontinued operations, net of tax expense of (\$220)	—	—	351
Net Income	\$6,135	\$5,634	\$7,981

See accompanying notes to combined financial statements.

JRN Newspapers

COMBINED STATEMENTS OF COMPREHENSIVE INCOME

Years Ended December 29, 2013, December 30, 2012 and December 25, 2011

(in thousands)

	2013	2012	2011
Net earnings	\$6,135	\$5,634	\$7,981
Other comprehensive income, net of tax:			
Change in pension and postretirement, net of tax benefit (expense)			
of \$61, \$771 and (\$272), respectively	90	1,248	(451 )
Comprehensive income	\$6,225	\$6,882	\$7,530

See accompanying notes to combined financial statements.

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## JRN Newspapers

## COMBINED STATEMENTS OF EQUITY

Years Ended December 29, 2013, December 30, 2012 and December 25, 2011

(in thousands)

	Parent Company Investment	Accumulated Other Comprehensive Income (Loss)	Total Equity (Deficit)	
As of December 26, 2010	\$60,960	\$(766	) \$60,194	
Related party dividends	(14,700	) —	(14,700	)
Transactions with Journal Communications, Inc.	4,922	—	4,922	
Comprehensive income:				
Net Income	7,981	—	7,981	
Changes in benefit plans	—	(451	) (451	)
Comprehensive income	7,981	(451	) 7,530	
As of December 25, 2011	59,163	(1,217	) 57,946	
Related party dividends	(19,500	) —	(19,500	)
Transactions with Journal Communications, Inc.	755	—	755	
Comprehensive income:				
Net Income	5,634	—	5,634	
Changes in benefit plans	—	1,248	1,248	
Comprehensive income	5,634	1,248	6,882	
As of December 30, 2012	46,052	31	46,083	
Related party dividends	—	—	—	
Transactions with Journal Communications, Inc.	(7,811	) —	(7,811	)
Comprehensive income:				
Net Income	6,134	—	6,134	
Changes in benefit plans	—	90	90	
Comprehensive income	6,134	90	6,224	
As of December 29, 2013	44,375	121	44,496	

See accompanying notes to combined financial statements.

## JRN Newspapers

## COMBINED STATEMENTS OF CASH FLOWS

Years Ended December 29, 2013, December 30, 2012 and December 25, 2011

(in thousands)

	2013	2012	2011
Cash flow from operating activities:			
Net income from continuing operations	\$6,135	\$5,634	\$7,630
Adjustments for non-cash items:			
Depreciation	6,883	8,862	10,039
Amortization	175	307	370
Provision for doubtful accounts	87	97	79
Deferred income taxes	2,121	3,488	161
Net (gain) loss from disposal of assets	(30)	(1,229)	(177)
Impairment of long-lived assets	—	155	—
Loss (gain) on sale of business	—	175	(538)
Net changes in operating assets and liabilities, excluding effect of sales and acquisitions:			
Receivables	473	(1,132)	1,479
Inventories	789	(1,214)	(731)
Accounts payable	(474)	181	(2,584)
Other assets and liabilities	(1,530)	(1,172)	(992)
NET CASH PROVIDED BY OPERATING ACTIVITIES	14,629	14,152	14,736
Cash flow from investing activities:			
Capital expenditures for property and equipment	(2,461)	(1,059)	(962)
Proceeds from sales of assets	30	1,229	177
Proceeds from sale of businesses	—	1,161	1,299
NET CASH (USED FOR) PROVIDED BY INVESTING ACTIVITIES	(2,431)	1,331	514
Cash flow from financing activities:			
Principal payments under capital lease obligations	(74)	(258)	(343)
Related party dividends	—	(19,500)	(14,700)
Transactions with Journal Communications, Inc.	(7,811)	755	4,922
Net transactions on related party note	(4,092)	3,226	(5,256)
NET CASH (USED FOR) FINANCING ACTIVITIES	(11,977)	(15,777)	(15,377)
Cash flow from discontinued operations:			
Net operating activities	—	—	526
Net investing activities	—	—	4
	—	—	530
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	221	(294)	403
Cash and cash equivalents:			
Beginning of year	696	990	587
End of Year	\$917	\$696	\$990



Supplemental cash flow information:

Cash paid for interest	\$ 154	\$ 81	\$ 100
Supplemental disclosure of non-cash investing and financing activities:			
Non-cash barter transactions	\$2,188	\$1,831	\$1,950
Note receivable	\$—	\$772	\$—
Non-cash capital lease	\$218	\$—	\$—
Accrued property and equipment purchases	\$37	\$182	\$25
See accompanying notes to combined financial statements.			

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## 1 DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

The Separation - On July 30, 2014, Journal Communications, Inc. ("Journal") announced that its Board of Directors approved transactions pursuant to which Journal and The E.W. Scripps Company ("Scripps") would merge their broadcast operations ("Broadcast Merger") and spin-off and then combine their newspaper businesses into a separate publicly traded company (the "Transactions"). The newspaper company will be named Journal Media Group, and will combine Journal's publishing businesses, including Journal Sentinel, Inc. and Journal Community Publishing Group, Inc. ("JRN Newspapers"), with Scripps' 13 newspapers. Journal Media Group will have approximately 3,600 employees and will be headquartered in Milwaukee. Journal will be the acquired company in the transactions.

The Board of Directors of Scripps and Journal have approved the Transactions, which are subject to customary regulatory and shareholder approvals. The Transactions are expected to close in the first half of 2015.

Business Operations-The accompanying combined financial statements include the accounts of JRN Newspapers, a business representing the publishing operations of Journal, as described below. JRN Newspapers consists of the Milwaukee Journal Sentinel, which serves as the only major daily newspaper for the Milwaukee metropolitan area, and several community publications, primarily in southeastern Wisconsin, as well as print facilities in West Milwaukee and Waupaca, Wisconsin. JRN Newspapers' operations are conducted primarily through Journal's wholly-owned subsidiaries, Journal Sentinel, Inc. and Journal Community Publishing Group, Inc.

Accounting Periods-JRN Newspapers reports on a 52-53 week fiscal year ending on the last Sunday of December in each year. In addition, JRN Newspapers has four quarterly reporting periods, each consisting of thirteen weeks and ending on a Sunday, provided that once every six years the fourth quarterly reporting period will be fourteen weeks. The fourth quarterly reporting period in JRN Newspapers' 2012 fiscal year consisted of fourteen weeks. JRN Newspapers' 2013 and 2011 fiscal years each were comprised of a 52-week period. JRN Newspapers' 2012 fiscal year ended on December 30, 2012 and was comprised of a 53-week period.

Historically, separate financial statements have not been prepared for JRN Newspapers. The accompanying combined financial statements were derived from the consolidated financial statements and accounting records of Journal. These combined financial statements have been prepared solely to present JRN Newspapers' historical results of operations, financial position, and cash flows for the indicated periods as it was historically managed. The accompanying combined financial statements have been prepared in accordance with accounting principles generally accepted in the United States.

The accompanying combined financial statements include the assets, liabilities, revenues, and expenses that are specifically identifiable to JRN Newspapers, including certain assets which were historically owned by Journal. In addition, certain costs related to JRN Newspapers have been allocated from Journal, including costs for shared services, support functions, administrative costs, and corporate shared employees. The allocated costs included in the combined financial statements were calculated using appropriate allocation methodologies and are disclosed as related party transactions in Note 3 "Related Party Transactions and Parent Company Investment". Income taxes have been accounted for on a separate return basis in these financial statements as described in Note 10 "Income Taxes".

Management believes the assumptions and allocations underlying the combined financial statements are reasonable. The expenses and cost allocation are a reasonable reflection of the utilization of services provided to or the benefit received by JRN Newspapers during the periods presented, relative to the total costs incurred by Journal. However, the amounts recorded for these allocations are not necessarily representative of the amount that would have been reflected in the financial statements had JRN Newspapers been an entity that operated independently of Journal.

In connection with the spin-off, JRN Newspapers has entered into various agreements with Scripps and expects to enter into various agreements with other third parties that may be on different terms than the terms of the arrangements or agreements which existed prior to the spin-off. For instance, JRN Newspapers utilizes the services of Journal and its subsidiaries for certain functions, such as legal, finance, human resources and information technology. Consequently, future results of operations for JRN Newspapers will include costs and expenses that may be materially different than Journal's historical results of operations, financial positions, and cash flows. Accordingly, the financial statements for these periods are not indicative of JRN Newspapers' future results of operations, financial position, and cash flows.

All intercompany balances and transactions within JRN Newspapers have been eliminated. Transactions and balances between JRN Newspapers and Journal and its subsidiaries are reflected as related party transactions within these financial statements. Except for amounts due to Journal for borrowed funds payable on demand, the accumulated net effect of intercompany transactions between JRN Newspapers and Journal and its subsidiaries is considered to be effectively settled through the

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parent company investment, a component of equity. The accumulated net effect of intercompany transactions, including cash advances with Journal and its subsidiaries, is reflected in the combined statements of cash flows as financing activities, net. Current income taxes are also assumed to be settled with Journal through the parent company investment in the period the related income taxes were recorded.

JRN Newspapers determined it has two reportable segments in accordance with ASC Topic 280, "Segment Reporting." Business segments are based on the organizational structure used by management for making operating and investment decisions and for assessing performance. Accordingly, the financial statements of JRN Newspapers are presented to reflect two reporting segments: Daily Newspaper (Journal Sentinel, Inc.) and Community Publications (Journal Community Publishing Group, Inc.).

## 2 SIGNIFICANT ACCOUNTING POLICIES

**Use of estimates-**The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Some of the significant estimates in these combined financial statements include the valuation assumptions used in allowances for doubtful accounts receivable, corporate allocations, future advertising volumes used to estimate discounts, useful lives of property and identifiable intangible assets, the evaluation of recoverability of property and identifiable intangible assets and income tax. Actual results could differ from those estimates.

**Revenue recognition-**JRN Newspapers' principal sources of revenue are the sale of advertising in newspapers and the sale of newspapers to individual subscribers and distributors. In addition, JRN Newspapers sells advertising on its newspaper websites and derives revenue from other online activities. Advertising revenue is recognized in the publishing businesses when advertisements are published or displayed, or when related advertising services are rendered. Circulation revenue is recognized on a pro-rata basis over the term of the newspaper subscription or when the newspaper is delivered to the customer. Amounts JRN Newspapers receives from customers in advance of revenue recognition are deferred as liabilities. Deferred revenue to be earned more than one year from the balance sheet date is included in other long term liabilities in the consolidated balance sheets.

Printing revenue from external customers as well as third-party distribution revenue is recognized when the product is delivered in accordance with the customers' instructions.

**Trade transactions-**JRN Newspapers, in the ordinary course of business, enters into trade transactions whereby advertising in a JRN Newspapers publication is exchanged for products or services or advertising, including advertising at an event/venue. Trade transactions are reported at the estimated fair value of the product or services received. Revenues are recorded when the advertisement runs in a JRN Newspapers publication and expenses are generally recorded when the products or services are utilized or the advertisement runs. Trade revenue totaled \$2,188, \$1,831 and \$1,950 in the years ended December 29, 2013, December 30, 2012 and December 25, 2011.

**Multiple-deliverable revenue arrangements-**JRN Newspapers sells print and online advertising in bundled arrangements, where multiple products are involved. Significant deliverables within these arrangements include advertising in the printed daily newspaper and advertising placed on various company websites, each of which are considered separate units of accounting. There were no significant changes in units of accounting, the allocation process or the pattern and timing of revenue recognition upon adoption of the amended guidance related to revenue recognition for arrangements with multiple deliverables.

**Shipping and handling costs-**Shipping and handling costs, including postage, billed to customers are included in revenue and the related costs are included in operating costs and expenses.

Advertising expense-JRN Newspapers expenses advertising costs as incurred. Advertising expense included in selling, general and administrative expenses totaled \$1,179, \$1,385 and \$1,165 in the years ended December 29, 2013, December 30, 2012 and December 25, 2011, respectively.

Related party lending agreements-In 2001 Journal Sentinel, Inc. and Journal Community Publishing Group, Inc. each entered into a lending agreement with Journal to borrow and re-borrow funds. These agreements are payable on demand and create related party receivables and payables due to cash transfers, management fee charges, and accrued interest. The cash transfers are managed through the centralized cash management function described in Footnote 3 "Related Party Transactions and Parent Company Investment." The management fee charges relate to support JRN Newspapers received from Journal for certain corporate activities described in Footnote 3 "Related Party Transactions and Parent Company Investment." Interest

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rates are charged monthly at the higher of Journal Communications, Inc. average outstanding debt rates or the short-term applicable federal rate. The note is reported in current liabilities on the combined balance sheet titled "Related Party Note".

Journal Sentinel, Inc. recorded a current related party payable of \$4,128, \$10,096 and \$5,526 at December 29, 2013, December 30, 2012 and December 25, 2011, respectively. Journal Community Publishing Group, Inc. recorded a current related party payable of \$8,854, \$6,978, and \$8,322 at December 29, 2013, December 30, 2012 and December 25, 2011, respectively. These amounts are included in the JRN Newspapers combined balance sheet. The related party lending agreements will be terminated and all outstanding balances will be forgiven upon consummation of the Transactions.

JRN Newspapers has no other debt agreements other than the related party lending agreements and the capital leases discussed in the capital leases section below. Interest expense recorded on JRN Newspapers combined statement of operations relates to the related party lending agreements and capital leases.

Interest expense-All interest incurred during the years ended December 29, 2013, December 30, 2012 and December 25, 2011 was expensed.

Income taxes-Deferred taxes are provided using the separate return basis and therefore include the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts for income tax purposes. Valuation allowances are established when management determines that it is more likely than not that some portion or all of a deferred tax asset will not be realized.

JRN Newspapers recognizes an uncertain tax position when it is more likely than not to be sustained upon examination by taxing authorities and measures the tax benefit as the largest amount of benefit, determined on a cumulative probability basis, which is more likely than not to be realized upon ultimate settlement.

Fair values-ASC Topic 820, "Fair Value Measurement and Disclosures," establishes a fair value hierarchy for instruments measured at fair value that distinguishes between assumptions based on market data (observable inputs) and JRN Newspapers' own assumptions (unobservable inputs). This hierarchy consists of the following three levels.

Level 1-Assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market

Level 2-Assets and liabilities whose values are based on inputs other than those included in Level 1, including quoted market prices in markets which are not active; quoted prices of assets or liabilities with similar attributes in active markets; or valuation models whose inputs are observable or unobservable but corroborated by market data

Level 3-Assets and liabilities whose values are based on valuation models or pricing techniques which utilize unobservable inputs which are significant to the overall fair value measurement

Certain assets are measured at fair value on a nonrecurring basis; that is, the instruments are not measured at fair value on an ongoing basis, but are subject to fair value adjustments in certain circumstances (for example, when there is evidence of impairment).

The carrying amounts of cash and cash equivalents, receivables, accounts payable and accrued severance approximate fair value as of December 29, 2013 and December 30, 2012, due to their short term to maturity.

Cash and cash equivalents-Cash equivalents are highly liquid investments with maturities of three months or less when purchased. Cash and cash equivalents are stated at cost, which approximates market value. Journal utilizes a centralized approach to cash management and the financing of its operations. Cash in the combined balance sheets represents cash held locally by JRN Newspapers.

Receivables, net-JRN Newspapers' non-interest bearing accounts receivable arise primarily from the sale of advertising, commercial printing and commercial distribution. JRN Newspapers records accounts receivable at original invoice amounts. The accounts receivable balance is reduced by an estimated allowance for doubtful accounts. JRN Newspapers evaluates the collectability of its accounts receivable based on a combination of factors. JRN Newspapers specifically reviews historical write-off activity by market, large customer concentrations, customer creditworthiness and changes in its customer payment patterns and terms when evaluating the adequacy of the allowance for doubtful accounts. In circumstances where JRN Newspapers is aware of a specific customer's inability to meet its financial obligations, JRN Newspapers records a specific

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reserve to reduce the amounts recorded to what the company believes will be collected. For all other customers, JRN Newspapers recognizes allowances for bad debts based on historical experience of bad debts as a percent of accounts receivable for each business unit. JRN Newspapers writes off uncollectible accounts against the allowance for doubtful accounts after collection efforts have been exhausted. The allowance for doubtful accounts at December 29, 2013 and December 30, 2012 was \$627 and \$676, respectively.

A summary of the activity with respect to the accounts receivable allowances is as follows (in thousands):

Accounts receivable allowance balance at December 26, 2010	\$958	
2011 additions	1,898	
2011 deductions	(2,142)	)
Accounts receivable allowance balance at December 25, 2011	\$714	
2012 additions	1,049	
2012 deductions	(1,087)	)
Accounts receivable allowance balance at December 30, 2012	\$676	
2013 additions	794	
2013 deductions	(843)	)
Accounts receivable allowance balance at December 29, 2013	\$627	

Concentration of credit risk-Generally, credit is extended based upon an evaluation of the customer's financial position, and advance payment is not required. Credit losses are provided for in the financial statements and have historically been within management's expectations. Given the current economic environment, credit losses may increase in the future.

Inventories-Inventories are stated at the lower of cost (first in, first out method) or market. A summary of inventories follows (in thousands):

	2013	2012
Paper and supplies	\$2,224	\$2,986
Work in process	59	84
Less obsolescence reserve	(92)	(90)
Inventories, net	\$2,191	\$2,980

Property and equipment-Property and equipment are recorded at cost. Depreciation of property and equipment is provided, using the straight-line method, over the estimated useful lives, which are as follows:

	Years
Building and land improvements	10
Buildings	30
Newspaper printing presses	25
Other printing presses	10
Other equipment	3-10

Expenditures for repairs and maintenance of existing assets are charged to expense as incurred. Changes in circumstances, such as technological advances or changes to JRN Newspapers' business model or capital strategy could result in the actual useful lives differing from management's estimates. In those cases where JRN Newspapers determines the useful life of property and equipment should be shortened, JRN Newspapers would depreciate the asset over its revised remaining useful life, thereby increasing depreciation expense.

Depreciation expense totaled \$6,883, \$8,862 and \$10,039 in 2013, 2012 and 2011, respectively.



Capital leases-JRN Newspapers charges amortization expense of assets recorded under capital leases to depreciation expense in its combined statements of operations and accumulated depreciation in its combined balance sheets. Assets which are financed under a capital lease are depreciated over the shorter of the term of the lease or the useful lives of the assets. At

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December 29, 2013, JRN Newspapers recorded \$474 for capital leases in equipment, \$162 in accumulated depreciation, \$79 in current portion of long-term liabilities and \$244 in other long-term liabilities in its combined balance sheet. At December 30, 2012 JRN Newspapers recorded \$1,834 for capital leases in equipment, \$1,683 in accumulated depreciation, \$54 in current portion of long-term liabilities and \$113 in other long-term liabilities in its combined balance sheet. As of December 29, 2013, our future minimum rental payments due under capital lease agreements consist of the following:

	Due in Fiscal Year
2014	\$79
2015	82
2016	57
2017	37
2018	38
Thereafter	30
Total	\$323

Goodwill and other intangible assets-JRN Newspapers amortizes definite-lived intangible assets, which historically consisted of customer lists, non-compete agreements, tradenames, franchise fees and patents and trademarks, on a straight-line basis over periods of five to 25 years. The costs incurred to renew or extend the term of certain customer relationships are expensed as incurred.

Indefinite-lived intangible assets, which consists of only goodwill, are reviewed for impairment at the Journal Sentinel, Inc. and Journal Community Publishing Group, Inc. reporting units at least annually or more frequently if impairment indicators are present, in accordance with ASC Topic 350, "Intangibles-Goodwill and Other." The fair value measurements determined for purposes of performing our impairment tests are considered level 3 under the fair value hierarchy because they require significant unobservable inputs to be developed using estimates and assumptions which we determine and reflect those that a market participant would use. Under ASC Topic 350, the impairment review of goodwill must be based on estimated fair values.

JRN Newspapers' annual impairment review measurement date is the first day of the fourth quarter of each year. The estimated fair value of goodwill is determined using many critical factors, including projected future operating cash flows, revenue and market growth, market multiples, discount rates and consideration of market valuations of comparable companies. The estimated fair values of other intangible assets subject to the annual impairment review are calculated based on projected future discounted cash flow analyses. The development of estimated fair values requires the use of assumptions, including assumptions regarding revenue and market growth, as well as specific economic factors in the publishing industry, such as operating margins. These assumptions reflect JRN Newspapers' best estimates, but these items involve inherent uncertainties based on market conditions generally outside of JRN Newspapers' control.

Adverse changes in expected operating results and/or unfavorable changes in other economic factors used to estimate fair values could result in non-cash impairment charges in the future under ASC Topic 350. See Note 6 "Goodwill and Other Intangible Assets" for additional disclosures on JRN Newspapers' intangible assets.

Notes receivable-In partial consideration for the sale of certain publishing assets of Journal Community Publishing Group, Inc. in December 2012, JRN Newspapers received a \$772 promissory note bearing interest at 3% and repayable over three years. At the time of the sale, JRN Newspapers recorded a \$738 receivable representing the estimated fair value of the note. Fair value of the note receivable was calculated based on an observable input rate of 6.25% from comparable instruments. These fair value measurements fall within Level 2 of the fair value hierarchy. The notes receivable balance at December 29, 2013 and December 30, 2012 was \$524 and \$772, respectively.

Interest income and the unamortized discount on JRN Newspapers' notes receivable are recorded using the effective interest method.

Impairment of long-lived assets-In accordance with ASC Topic 360, "Property, Plant and Equipment," property and equipment and other definite-lived intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The carrying value of a long-lived asset or asset group is considered impaired when the projected future undiscounted cash flows to be generated from the asset or asset group over its remaining depreciable life are less than its current carrying value. If an asset is considered impaired, a charge is recognized for the

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difference between the fair value and carrying value of the asset or group of assets. Fair value is measured by considering sale prices for similar assets or by discounting projected future cash flows using an appropriate discount rate. Such analyses necessarily involve significant judgment and, accordingly, actual results could vary significantly from such estimates.

In 2012, JRN Newspapers recorded a building impairment charge of \$155 in the selling, general and administrative line item on the combined statement of operations representing the difference between the indicated fair value and the carrying value of the assets held for sale. Fair value was determined based on accepted offers to sell the buildings. This fair value measurement is considered a level 2 measurement under the fair value hierarchy.

In 2013 and 2011, none of JRN Newspapers' long-lived assets were impaired.

Defined benefit plan-Retirement benefits are provided to eligible employees of Journal and JRN Newspapers through a defined benefit pension plan sponsored by Journal. The plan provides benefits based on years of service and the average compensation for the employee's last five years of employment. Plan assets consist primarily of listed stocks and government and other bonds. It is Journal's policy to fund the minimum for its defined benefit pension plans as required by the Employee Retirement Income Security Act ("ERISA").

Retirement benefit obligations pursuant to the Journal-sponsored defined benefit pension plan have historically been, and will continue to be, an obligation of Journal. Therefore, JRN Newspapers elected to account for costs associated with this defined benefit pension plan using accounting guidance for multiemployer plans in accordance with ASC Topic 715, "Compensation-Retirement Benefits." ASC Topic 715 provides that an employer which participates in a multiemployer defined benefit plan is not required to report a liability beyond the contributions currently due and unpaid to the plan. As no such amounts are due and unpaid by JRN Newspapers, no assets or liabilities related to the obligations under the Journal-sponsored defined benefit pension plan have been included in the combined balance sheets.

It is anticipated that Scripps will become the successor plan sponsor of Journal's defined benefit pension plan in conjunction with the Broadcast Merger. It is expected Scripps will maintain, administer and fund the plan. Therefore, on the date of the spin-off, JRN Newspapers will not assume any asset or liability associated with the defined benefit plan.

Supplemental Employee Retirement Plan-Journal sponsors an unfunded non-qualified pension plan for certain employees whose benefits under the pension plan and 401(k) plan may be restricted due to limitations imposed by the Internal Revenue Service. The unfunded non-qualified pension plan was permanently frozen effective January 1, 2011. The expected cost of providing these benefits is accrued over the years that the employees render services. It is Journal's policy to fund its unfunded non-qualified pension plan as payments are made.

Journal recognizes the underfunded status of its unfunded non-qualified plan as a liability in its consolidated balance sheets and recognizes changes in that funded status in the year in which changes occur through comprehensive income (loss). The portions of the liabilities for the unfunded non-qualified pension plan, net periodic benefit costs and other comprehensive income (loss) related to JRN Newspapers have been allocated to JRN Newspapers and presented within these combined financial statements. The amounts included within these combined financial statements were actuarially determined based on amounts allocable to eligible JRN Newspapers employees.

Postretirement health benefits-Journal also provides certain postretirement health benefits for certain retired employees and their spouses, and certain active employees who were age 50 by December 31, 2006.

The expected cost of providing these benefits is accrued over the years that the employees render services. It is Journal's policy to fund postretirement benefits as claims are incurred.

Journal recognizes the underfunded status of its postretirement health benefit plans as a liability in its consolidated balance sheets and recognizes changes in that funded status in the year in which changes occur through comprehensive income (loss). The portions of the liabilities for postretirement health benefits, net periodic benefit costs and other comprehensive income (loss) related to JRN Newspapers have been allocated to JRN Newspapers and presented within these combined financial statements. The amounts included within these combined financial statements were actuarially determined based on amounts allocable to eligible JRN Newspapers employees.

Self-insurance-Journal self-insures a majority of its employee related health and disability benefits and workers compensation claims. Third party administrators are used to process all claims. Liabilities for unpaid claims are based on JRN Newspapers' historical claims experience. Liabilities for workers' compensation claims are developed from actuarial valuations and are not discounted. Actual amounts could vary significantly from such estimates, which may require JRN Newspapers to record

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additional expense in the future. Since a portion of the liabilities and expense related to these self-insurance plans relates to JRN Newspapers employees, both the liability and expense applicable to those employees, as actuarially determined, have been presented within other current and long-term liabilities and in the cost of sales and selling, general and administrative costs in these financial statements. The recorded liabilities for self-insured risks at December 29, 2013 and December 30, 2012 totaled \$1,834 and \$1,910, respectively.

New accounting standards-In August 2014, the Financial Accounting Standards Board ("FASB") issued ASU No. 2014-15, Presentation of Financial Statements Going Concern (Subtopic 105-40) ("ASU 2014-15"). The new standard requires management to evaluate whether there are conditions and events that raise substantial doubt about an entity's ability to continue as a going concern for both annual and interim reporting periods. The provisions of ASU 2014-15 are effective for annual periods beginning after December 15, 2016 and for annual and interim periods thereafter; early adoption is permitted. The guidance is not expected to have a material impact on the combined financial statements.

In May 2014, the FASB issued new guidance on revenue recognition. Under this new standard, an entity shall recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard creates a five-step process that requires entities to exercise judgment when considering the terms of the contract(s) and all relevant facts and circumstances. This standard permits the use of either the retrospective or cumulative effect transition method and will be effective for us beginning in 2017. Early adoption is not permitted. We are currently assessing the impact this new guidance will have on our consolidated financial statements and have not yet determined a transition method.

In April 2014, the FASB issued Accounting Standards Update No. 2014-08 (ASU 2014-08) "Presentation of Financial Statements (Topic 205) and Property, Plant and Equipment (Topic 360): Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity." ASU 2014-08 raises the threshold for a disposal to qualify as a discontinued operation and requires new disclosures of both discontinued operations and certain other disposals that do not meet the definition of a discontinued operation. It is effective for annual periods beginning on or after December 15, 2014. Early adoption is permitted but only for disposals that have not been reported in financial statements previously issued. We adopted this guidance in the third quarter of 2014. The adoption of this guidance did not impact JRN Newspapers' combined financial statements.

In July 2013, the FASB issued guidance related to the presentation of an unrecognized tax benefit when a net operating loss carryforward, similar tax loss, or a tax credit carryforward exists. The new guidance clarifies that companies should present an unrecognized tax benefit as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss or a tax credit carryforward. This guidance is effective for fiscal years beginning after December 15, 2013, with early adoption permitted. JRN Newspapers adopted this guidance in 2013. The adoption of this guidance did not impact JRN Newspapers' combined financial statements.

In February 2013, the FASB issued guidance related to items reclassified from accumulated other comprehensive income. The new guidance requires either in a single note or parenthetically on the face of the financial statements: (i) the effect of significant amounts reclassified from each component of accumulated other comprehensive income based on its source and (ii) the income statement line items affected by the reclassification. This guidance is effective for fiscal years beginning January 1, 2013 with early adoption permitted. JRN Newspapers adopted this guidance in 2013. The adoption of this guidance did not impact JRN Newspapers' combined financial statements.

### 3 RELATED PARTY TRANSACTIONS AND PARENT COMPANY INVESTMENT

JRN Newspapers participates in a number of corporate-wide programs administered by Journal and its subsidiaries. These include participation in Journal's centralized treasury function, insurance programs, employee benefit programs, workers' compensation programs, and centralized service centers and other corporate functions. The following is a discussion of the relationship with Journal, the services provided and how transactions with Journal and its subsidiaries have been accounted for in the combined financial statements.

Equity-Equity in the combined balance sheets includes the accumulated balance of transactions between JRN Newspapers and Journal and its subsidiaries, JRN Newspapers' paid-in-capital, and Journal's interest in JRN Newspapers cumulative retained earnings, and are presented within parent company investment and combined with accumulated other comprehensive income to total equity. The amounts comprising the accumulated balance of transactions between JRN Newspapers and Journal and its subsidiaries include (i) the cumulative net assets attributed to JRN Newspapers by Journal and its subsidiaries, and (ii) the cumulative charges (net of credits) allocated by Journal to JRN Newspapers for certain support services received by JRN Newspapers (e.g. service center cost allocations) not legally bound by a formal

intercompany agreement as described further below and (iii) related party cash dividends from JRN Newspapers to Journal. Intercompany dividends paid by JRN Newspapers to Journal have been reported separately.

Centralized cash management-Journal utilizes a centralized approach to cash management and the financing of its operations. Under this centralized cash management program, Journal and JRN Newspapers advance funds to each other through operating and sweep bank accounts. Accordingly, none of Journal's cash and cash equivalents has been assigned to JRN Newspapers in the combined financial statements. Cash in the combined balance sheets represents cash held locally by JRN Newspapers.

JRN Newspapers provides advertising services for a Journal subsidiary. These related party transactions resulted in sales of \$608, \$239 and \$132 in 2013, 2012 and 2011, respectively, offset by the same cost amounts recorded in selling, general, and administrative expenses, resulting in zero margin for these transactions.

Support services provided and other amounts with Journal and its subsidiaries-JRN Newspapers received allocated charges from Journal for certain corporate support services, which are recorded within selling, general and administrative expenses. Outstanding balances that are legally bound by a formal intercompany agreement are a component of the related party note. Charges that are not supported by a formal intercompany agreement are a component of parent company equity. Management believes that the basis used for the allocations are reasonable and reflect the portion of such costs attributed to JRN Newspapers' operations; however, the amounts may not be representative of the costs necessary for JRN Newspaper to operate as a separate stand-alone company. Actual costs that would have been incurred if it had been a stand-alone company would depend on multiple factors, including organizational structure and various strategic decisions.

The corporate management fee related to support JRN Newspapers received from Journal for certain corporate activities includes: (i) executive management, (ii) investor relations, (iii) treasury, (iv) legal, (v) human resources, (vi) internal audit, (vii) corporate finance, (viii) tax, (ix) credit and collections, (x) risk management, (xi) purchasing, (xii) information technology, (xiii) insurance/benefits, and (xiv) other Journal corporate and infrastructure costs. For these services, JRN Newspapers was charged a management fee based on actual costs incurred by Journal and its subsidiaries. These costs were allocated to JRN Newspapers based upon JRN Newspapers' revenue as a percentage of total Journal revenue in each fiscal year, specific identification to JRN Newspapers or square footage utilization as appropriate.

JRN Newspapers was also allocated certain costs related to the Journal corporate headquarters from Journal related to certain assets that support JRN Newspapers and other Journal subsidiaries. These assets primarily relate to fixed assets including the corporate headquarters building, equipment, and furniture and fixtures that are utilized by JRN Newspapers and other Journal subsidiaries. Such assets have been included in JRN Newspapers' combined balance sheets. Costs related to these assets include building repair and maintenance, depreciation, real estate taxes and restaurant income, and were allocated to JRN Newspapers, net of a charge out to Journal's Broadcasting and Corporate segments for their historical square footage use of the corporate headquarters.

Journal's corporate headquarters is located in Milwaukee, Wisconsin and is occupied mainly by JRN Newspapers management and related employees. JRN Newspapers employees occupy approximately 78% square footage of the building. In addition, the building and a majority of the related furniture and fixtures will be contributed by Journal to JRN Newspapers, effective with the spin-off. As a result of the significance of JRN Newspapers' occupancy, these assets have been included in the historical financial statements.

The historical corporate headquarters costs related to these assets totaled \$2,353, \$2,253, and \$2,672 for 2013, 2012 and 2011, respectively. These costs were allocated to JRN Newspapers, net of charges out from JRN Newspapers to parent (i.e. Journal) of \$398, \$365, and \$380 for 2013, 2012 and 2011, respectively. The charge out was based on



Journal's Broadcasting and Corporate segments' historical use of the corporate headquarters' square footage.

The historical depreciation expense for the Corporate headquarters was \$565, \$574 and \$545 for 2013, 2012, and 2011, respectively, net of \$96, \$93 and \$78 for 2013, 2012, and 2011, respectively, that was charged to parent (i.e. Journal) for JRN Broadcasting's use of the facility. The charge to parent was based on historical square footage use of the corporate headquarters.

Benefit costs relate to JRN Newspapers': (i) health and dental claim and administrative costs, (ii) retiree medical expenses, (iii) pension expense related to a qualified and unqualified defined benefit pension plan, (iv) workers compensation, automobile and general liability insurance, (v) short and long-term disability insurance, (vi) life insurance (vii) long-term care insurance (viii) vision insurance, and (ix) identity theft insurance. Such costs were allocated based on total employee-participants, specific identification of JRN Newspapers participants and historical loss experience by third-party actuaries, JRN Newspapers full-time employees as a percentage of total number of Journal full-time employees, JRN Newspapers vehicles as a percentage of number of company vehicles, or JRN Newspapers revenue as a percentage of total Journal revenue, as appropriate.

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Insurance costs relate to Journal's (i) directors and officers, fiduciary and employment practices, and (ii) various other business insurance policies. Such costs were allocated based on number of total employees or number of full-time employees (as only full-time employees are eligible for certain benefits), property value, or JRN Newspapers revenue as a percentage of total Journal revenue, as appropriate.

Charitable contribution costs incurred by Journal are allocated based on revenue for Milwaukee-area operations.

Defined benefit plan-Retirement benefits obligations pursuant to Journal's defined benefit pension plan have historically been, and will continue to be an obligation of Journal. Therefore, JRN Newspaper elected to account for the defined benefit pension plan using accounting guidance for multiemployer plans in accordance with ASC Topic 715. Annual (credits) costs related to Journal-sponsored pension plans, which totaled \$1,494, \$509 and (\$961) in 2013, 2012 and 2011, respectively, were based upon a specific allocation of actuarially determined service costs plus an allocation of Journal's pension cost components based upon JRN Newspapers' proportional share of revenue. Journal's-sponsored pension plan (income) expense allocated to JRN Newspaper is recorded in cost of sales and selling, general and administrative expense, as appropriate, in the combined statements of income and comprehensive income. As of January 1, 2011, the Journal-sponsored defined benefit pension plan was permanently frozen.

While management believes the allocation methods utilized for the Journal-sponsored pension plan were reasonable and reflected the portion of such (income) expense attributed to JRN Newspapers, the amounts may not be representative of the costs necessary for JRN Newspapers to operate as a stand-alone business.

It is anticipated that Scripps will become the successor plan sponsor of Journal's defined benefit pension plan in conjunction with the Broadcast Merger. It is expected Scripps will maintain, administer and fund the plan. Therefore, on the date of the spin-off, JRN Newspapers will not assume any asset or liability associated with the defined benefit plan.

Supplemental employee retirement plan and postretirement health benefits-Journal has historically administered a supplemental employee retirement plan as well as a retiree health plan for eligible employees and retirees of JRN Newspapers. Upon consummation of the Transactions, it is expected Journal Media Group will maintain, administer and fund the plans for JRN Newspapers' employees and retirees. Refer to Footnote 12 "Employee Benefit Plans" for further information on each plan.

Defined contribution plan-JRN Newspapers' employees have historically participated in Journal's qualified 401(k) savings plan, which permits eligible employees to make voluntary contributions on a pretax basis. The plan allows participants to invest their savings in various investments. Amounts charged to expense by JRN Newspapers for employer contributions to Journal's 401(k) savings plan totaled \$854, \$887, and \$930 in the fiscal years 2013, 2012, and 2011, respectively, and are recorded in cost of sales and selling, general and administrative expense, as appropriate, in the combined statements of income and comprehensive income. Journal will fully vest the account balances of all Journal participants under the 401(k) plan on the closing date of the Newspaper Merger, as stated in the Employee Matters Agreement dated July 30, 2014. It is anticipated the account balances of transferring Journal employees to JRN Newspapers will be merged into Journal Media Group's newly established 401(k) plan.

#### 4 RECEIVABLES

JRN Newspapers' non-interest bearing accounts receivable arise primarily from the sale of advertising, commercial printing and commercial distribution. We record accounts receivable at original invoice amounts. The accounts receivable balance is reduced by an estimated allowance for doubtful accounts. We evaluate the collectability of our accounts receivable based on a combination of factors. We specifically review historical write-off activity by market,

large customer concentrations, customer creditworthiness and changes in our customer payment patterns and terms when evaluating the adequacy of the allowance for doubtful accounts.

In circumstances where we are aware of a specific customer's inability to meet its financial obligations, we record a specific reserve to reduce the amounts recorded to what we believe will be collected. For all other customers, we recognize allowances for bad debts based on historical experience of bad debts as a percent of accounts receivable and/or sales for each business unit.

We write off uncollectible accounts against the allowance for doubtful accounts after collection efforts have been exhausted. The allowance for doubtful accounts at December 29, 2013 and December 30, 2012 was \$627 and \$676, respectively.

In partial consideration for the sale of certain publishing assets of Journal Community Publishing Group, Inc. in December 2012, we received a \$772 promissory note bearing interest at 3% and repayable over three years. At the time of the sale, we recorded a \$738 receivable representing the estimated fair value of the note discounted at 6.25%. Fair value of the note receivable was calculated based on an observable input rate of 6.25% from comparable instruments. These fair value measurements fall within Level 2 of the fair value hierarchy. The notes receivable balance at December 29, 2013 and December 30, 2012 was \$524 and \$772, respectively.

Interest income and the unamortized discount on our notes receivable are recorded using the effective interest method.

## 5 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following (in thousands):

	December 29, 2013	December 30, 2012
Land and improvements	\$ 10,128	10,128
Buildings and improvements	85,356	85,315
Equipment	114,811	121,069
Construction in progress	19	793
Total	210,314	217,305
Accumulated depreciation	134,721	137,036
Net, property and equipment	\$75,593	\$80,269

## 6 GOODWILL AND OTHER INTANGIBLE ASSETS

JRN Newspapers' other intangible assets consist of amortizable definite-lived intangibles, including customer lists, non-compete agreements, tradenames, franchise fees and patents and trademarks. These amortizable intangibles are not tested for impairment unless management determines there is a significant adverse change in the value of the assets. The customer lists are amortized over a period of five to 15 years, the non-compete agreements over the terms of the contracts which are 5 years, the tradenames over a period of 25 years, and the franchise fee over a period of 10 years. In accordance with ASC 350-35-9, management evaluates the remaining useful life of the intangible assets that are being amortized each reporting period. A determination is then made whether a revision to the remaining period of amortization is necessary based on the events and circumstances evaluated. Management determined there were no significant adverse changes in the value of these assets as of December 29, 2013, December 30, 2012, and December 25, 2011.

Estimated amortization expense relating to amortizable intangible assets for the next five fiscal years is \$166 in 2014, \$166 in 2015, \$166 in 2016, \$141 in 2017 and \$141 in 2018.

Goodwill and other intangible assets at December 29, 2013 and December 30, 2012 consisted of the following (in thousands):

	December 29, 2013			December 30, 2012		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Other intangibles subject to amortization						
Customer lists (useful life of 5 to 15 years)	2,189	(1,710)	) 479	2,189	(1,609)	) 580
Non-compete agreements (useful life of 5 years)	1,325	(1,325)	) —	1,325	(1,316)	) 9
Tradename (useful life of 25 years)	1,393	(343)	) 1,050	1,393	(288)	) 1,105
Franchise fee (useful life of 10 years)	105	(52)	) 53	105	(42)	) 63
Total	5,012	(3,430)	) 1,582	5,012	(3,255)	) 1,757
Goodwill						
Goodwill			3,078			3,078
Total goodwill and other intangibles			4,660			4,835

All goodwill is recorded at the community publications segment. The changes in the carrying amounts of goodwill during the years ended December 29, 2013 and December 30, 2012 were as follows (in thousands):

Goodwill	20,579	
Accumulated impairment losses	(16,722)	)
Balance as of December 25, 2011	\$3,857	
Goodwill	20,579	
Goodwill related to sale of business	(779)	)
Accumulated impairment losses	(16,722)	)
Balance at December 30, 2012	3,078	
Goodwill	19,800	
Accumulated impairment losses	(16,722)	)
Balance at December 29, 2013	3,078	

As disclosed in Note 2 “Significant Accounting Policies”, JRN Newspapers reviews goodwill for impairment annually, or more frequently if events or changes in circumstances indicate that an asset may be impaired, in accordance with ASC Topic 350. On September 30, 2013 and September 24, 2012, JRN Newspapers conducted its annual goodwill impairment test utilizing an income and a market valuation approach in accordance with ASC Topic 350. No impairment charges were recorded.

The determination of estimated fair values of goodwill and other indefinite-lived intangible assets requires many judgments, assumptions and estimates of several critical factors, including projected revenues and related growth

rates, projected operating margins and cash flows, market multiples and discount rates that reflect current market conditions. These assumptions may change due to market conditions and such changes may result in an impairment of goodwill. Actual operating results may not achieve these assumptions in the near term and such results may result in future non-cash impairment charge under ASC Topic 350.

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## 7 DIVESTITURES

On December 3, 2012, Journal Community Publishing Group, Inc., JRN Newspapers' community newspapers and shoppers business, completed the sale of Hodag Buyers' Guide, North Star Journal, Merrill Foto News, Wausau Buyers' Guide, Stevens Point Buyers' Guide, Wood County Buyers' Guide, Waupaca Buyers' Guide, Waupaca County Post East, Waupaca County Post West, Clintonville Shoppers' Guide, New London Buyers' Guide, Silent Sports, Waupacanow.com, Merrilffotonews.com, Starjournalnow.com, Silentsports.net, Wibuyersguide.com and a single copy distribution network based in Rhinelander, WI for \$1,161 in cash and a promissory note of \$772.

Based upon the guidance in ASC 250-20-55, management concluded the Northern WI publications should not be classified as a discontinued operation, since the ongoing Journal Community Publishing Group, Inc. entity expects to generate continuing cash flows resulting from activities with the divested operations and Journal Community Publishing Group, Inc. will have significant continuing involvement in the divested businesses. We continue to print and record commercial print revenue for these titles.

JRN Newspapers recorded a pre-tax loss on the sale, net of transaction expenses, of \$175. This amount was included in selling, general and administrative expense in the combined statements of operations for the fiscal year ended December 30, 2012.

There were no sales of businesses during 2013 or 2011, except for those described in the "Discontinued Operations" footnote.

## 8 DISCONTINUED OPERATIONS

In June 2011, Journal Community Publishing Group, Inc., JRN Newspapers' community newspapers and shoppers business, completed the sale of the Pelican Press and Pelican Press Marketplace businesses, which operated in Sarasota, Florida, for \$502. A pre-tax gain on the sale was recorded, net of transaction expenses, of \$245 in selling, general and administrative expenses.

In August 2011, Journal Community Publishing Group, Inc. completed the sale of the remaining Florida-based community newspapers and shoppers businesses for aggregate consideration of \$757. The publications and websites included Florida Mariner, Clay Today, Clay County Leader, Ponte Vedra Recorder, St. Augustine Underground, First Coast Register and Car Connection, and were distributed in the Clay, St. John's and Duval, Florida counties. JRN Newspapers recorded a total pre-tax gain on the sales, net of transaction expenses, of \$253 in selling, general and administrative expenses.

These sales allowed JRN Newspapers to focus its efforts on operating the Wisconsin-based community newspapers and shoppers businesses. The Florida-based community newspapers and shoppers businesses discussed above were part of the community publications segment.

The following table summarizes the Florida-based community newspapers and shoppers businesses' revenue and earnings before income taxes as reported in earnings from discontinued operations, net of applicable income taxes in the combined statement of operations for all periods presented (in thousands):

	2013	2012	2011
Years ended December 29, December 30 and December 25			
Revenue	\$—	\$—	\$2,798
Earnings, net of applicable income taxes of \$220	\$—	\$—	\$351

Based upon the guidance in ASC 250-20-55, JRN Newspapers' results of operations for the fiscal year ended December 25, 2011 and its financial position at December 25, 2011 reflect the Florida-based businesses as discontinued operations.

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## 9 WORKFORCE REDUCTIONS AND BUSINESS IMPROVEMENTS

During 2013, JRN Newspapers recorded a pre-tax charge of \$807 for workforce reduction benefits across the daily newspaper and community publications operations. Of the costs recorded for the year ended December 29, 2013, \$651 is included in daily newspaper operating costs and expenses, \$109 is included in daily newspaper selling and administrative expenses and \$47 is included in community publications operating costs and expenses. JRN Newspapers expects payments to be completed by the first quarter of 2015. Activity associated with the workforce reduction and business improvements during 2013 and 2012 is as follows (in thousands):

	Balance as of December 30, 2012	Charge for Separation Benefits	Payments for Separation Benefits	Balance as of December 29, 2013
Daily newspaper	\$806	\$760	\$(1,259	) \$307
Community publications	3	47	(27	) 23
Total	\$809	\$807	\$(1,286	) \$330
	Balance as of December 25, 2011	Charge for Separation Benefits	Payments for Separation Benefits	Balance as of December 30, 2012
Daily newspaper	\$1,732	\$1,624	\$(2,550	) \$806
Community publications	48	31	(76	) 3
Total	\$1,780	\$1,655	\$(2,626	) \$809

## 10 INCOME TAXES

The components of the provision (benefit) for income taxes consist of the following (in thousands):

Years ended December 29, December 30, and December 25	2013	2012	2011
Continuing operations			
Current:			
Federal	\$ 1,555	\$(7	) \$3,425
State	448	—	1,008
Total Current	2,003	(7	) 4,433
Deferred:			
Federal	1,886	3,040	178
State	235	448	(17
Total deferred	2,121	3,488	161
Total provision for income taxes for continuing operations	\$4,124	\$3,481	\$4,594
Discontinued operations			
Current:			
Federal	\$—	\$—	\$189
State	—	—	22
Total Current	—	—	211
Deferred:			
Federal	—	—	—
State	—	—	9
Total deferred	—	—	9
Total provision for income taxes for discontinued operations	\$—	\$—	\$220

The significant differences between the statutory federal income tax rates and the effective income tax rates are as follows (in thousands):

Years ended December 29, December 30, and December 25	2013	2012	2011
Statutory federal income tax rate	35.0	% 35.0	% 35.0
State income taxes, net of federal tax benefit	5.1	4.9	5.2
Sec. 199 Deduction	(0.5	) —	(1.2
Penalties	—	(0.9	) —
Other	0.6	(0.8	) (1.4
Effective income tax (benefit) rate	40.2	% 38.2	% 37.6

Temporary differences that give rise to the deferred tax assets and liabilities at December 29, 2013 and December 30, 2012 are as follows (in thousands):

	2013		2012
Current assets:			
Receivables	\$ 134		\$ 177
Inventories	34		33
Other assets	711		679
Accrued compensation	223		331
Net operating losses	—		2,452
Accrued employee benefits	551		528
Total current deferred	1,653		4,200
Current liabilities:			
Valuation allowance	(42	)	(71
Total current deferred tax liability	(42	)	(71
Total net current deferred tax assets			
	\$ 1,611		\$ 4,129
Non-current assets:			
Accrued employee benefits	\$ 4,422		\$ 5,116
State deferred income taxes	—		—
Intangible assets	260		394
Other assets	215		229
Total non-current deferred tax assets	4,897		5,739
Non-current liabilities:			
Property and equipment	(11,224	)	(12,151
Other	(809	)	(869
Total non-current deferred tax assets	(12,033	)	(13,020
Total net non-current deferred tax liabilities			
	\$ (7,136	)	\$ (7,281
Valuation allowances:			
Domestic loss carryforwards	\$ (169	)	\$ (140
Net deferred tax asset (liability)	\$ (5,694	)	\$ (3,292

At December 29, 2013, JRN Newspapers has \$211 of capital loss carryforwards available to offset against future taxable income. We have \$211 of valuation reserves against these losses.

As of December 29, 2013, our liability for unrecognized tax benefits was \$0, which, if recognized, would have an impact on our effective tax rate. As of December 29, 2013, it is reasonably possible for \$32 of unrecognized tax benefits and related interest to be recognized within the next 12 months due to settlements with taxing authorities.

At December 29, 2013, JRN Newspapers has no domestic state net operating loss carryforwards available to offset against future taxable income.



The following table summarizes the activity related to our unrecognized tax benefits during 2013, 2012 and 2011 (in thousands):

	2013	2012	2011
Beginning balance	\$25	\$33	\$65
Decreases due to the expiration of statutes of limitations	(25	) (8	) (32
Ending Balance	\$—	\$25	\$33

JRN Newspapers recognized interest income/expense and penalties related to unrecognized tax benefits in our provision for income taxes. At December 29, 2013 and December 30, 2012, we had \$32 and \$1, respectively, accrued for interest expense and penalties. During 2013 and 2012, we recognized \$31 and \$0 of interest expense, respectively, related to unrecognized tax benefits.

For purposes of the Combined Financial Statements, the tax provision represents the tax attributable to these operations as if the Company were required to file a separate tax return. Journal pays all United States federal, state and local taxes attributable to the JRN Newspapers business and the related taxes payable and tax payments are reflected directly in the net parent company investment in the Combined Balance Sheets.

During the 2012 tax year, JRN Newspapers performed a review of its fixed assets and subsequently filed an application for accounting methods change with the Internal Revenue Service to accelerate the deduction of repairs and maintenance costs. This permissible-to-permissible method change resulted in a deduction of roughly \$16,874 for the 2012 tax year and caused us to experience a tax loss of \$5,926. Net operating losses were created in 2012 and fully utilized to offset income in 2013.

## 11 GUARANTEES

JRN Newspapers provided a guarantee to the landlord of our former New England publishing business, which was sold in 2007, with respect to tenant liabilities and obligations associated with a lease which expires in December 2016. As of December 29, 2013, our potential obligation pursuant to the guarantee was \$549, plus costs of collection, attorney fees and other charges incurred if the tenant defaults. As part of the sales transaction, we received a guarantee from the parent entity of the buyer of our New England business that the buyer will satisfy all the liabilities and obligations of the assigned lease. In the event that the buyer fails to satisfy its liabilities and obligations and the landlord invokes our guarantee, we have a right to indemnification from the buyer's parent entity.

## 12 EMPLOYEE BENEFIT PLANS

JRN Newspapers sponsors an unfunded non-qualified pension plan ("SERP") for certain employees whose benefits under the 401(k) plan may be restricted due to limitations imposed by the Internal Revenue Service. The SERP pension plan was permanently frozen effective January 1, 2011.

In addition, we provide postretirement health benefits to certain retirees and their eligible spouses and certain full-time active employees who were age 50 by December 31, 2006. Full-time active employees who retire after April 1, 2007 do not receive an employer contribution for health benefits after attaining age 65. Due to certain plan changes, we do not expect the plan will qualify for actuarial equivalent pharmaceutical benefits under the Medicare Part D federal subsidy.

(in thousands)	SERP Benefits		Other Postretirement Benefits	
	2013	2012	2013	2012
Years ended December 29 and December 30				
Change in benefit obligations				
Benefit obligation at beginning of year	\$1,562	\$1,488	\$12,395	\$14,897
Service cost	—	—	36	12
Interest cost	60	65	323	544
Actuarial (gain) loss	(124)	) 67	(749)	) (1,955)
Benefits paid	(60)	) (58)	) (1,357)	) (1,103)
Benefit obligation at end of year	\$1,438	\$1,562	\$10,648	\$12,395
Years ended December 29 and December 30				
Change in plan assets				
Fair value of plan assets at beginning of year	\$—	\$—	—	—
Actual gain on plan assets	—	—	—	—
Company contributions	60	58	1,357	1,103
Benefits paid	(60)	) (58)	) (1,357)	) (1,103)
Fair value of plan assets at end of year	\$—	\$—	\$—	\$—
Funded status	\$(1,438)	) \$(1,562)	) \$(10,648)	) \$(12,395)
Years ended December 29 and December 30				
Accounts recognized in consolidated balance sheets				
Current liabilities	\$(73)	) \$(72)	) \$(1,275)	) \$(1,396)
Noncurrent liabilities	(1,365)	) (1,490)	) (9,373)	) (10,999)
Total	\$(1,438)	) \$(1,562)	) \$(10,648)	) \$(12,395)
Amounts recognized in accumulated other comprehensive income				
As of December 30, 2012	\$458	\$—	Deferred Income Taxes \$(184)	) \$274
Current year change	(126)	) —	51	(75)
As of December 29, 2013	\$332	\$—	Deferred Income Taxes \$(133)	) \$199

(in thousands)	Other Postretirement Benefits			Total
	Actuarial Loss (Gain), Net	Prior Service Credit	Deferred Income Taxes	
Amounts recognized in accumulated other comprehensive loss				
As of December 30, 2012	\$ 155	\$ (664 )	\$ 204	\$ (305 )
Current year change	(225 )	199	11	(15 )
As of December 29, 2013	\$ (70 )	\$ (465 )	\$ 215	\$ (320 )

Years ended December 29, December 30 and December 25	SERP Benefits		
	2013	2012	2011
Components of net periodic benefit cost			
Interest cost	\$ 60	\$ 65	\$ 68
Amortization of:			
Unrecognized net loss	11	9	3
Net periodic benefit cost included in operating costs and expenses and selling and administrative expenses	\$ 71	\$ 74	\$ 71

Years ended December 29, December 30 and December 25	Other Postretirement Benefits		
	2013	2012	2011
Components of net periodic benefit cost			
Service cost	\$ 36	\$ 12	\$ 46
Interest cost	323	544	714
Amortization of:			
Unrecognized prior service credit	(186 )	(189 )	(189 )
Unrecognized net transition obligation	—	471	473
Unrecognized net loss	—	162	—
Net periodic benefit cost included in operating costs and expenses and selling and administrative expenses	\$ 173	\$ 1,000	\$ 1,044

The prior service credit and transition obligation for the other postretirement pension plan that is expected to be amortized from other accumulated comprehensive income into net periodic benefit cost over the next fiscal year is (\$178) and \$0, respectively.

The costs for our SERP benefits and other postretirement benefits are actuarially determined. Key assumptions utilized at the measurement dates of December 29, 2013 and December 30, 2012 for pension benefits and for other postretirement benefits include the following:

Weighted-average assumptions used to determine benefit obligations (in thousands):

December 29 and December 30	SERP Benefits		Other Postretirement Benefits		
	2013	2012	2013	2012	
Discount rate	4.75	% 3.95	% 3.55	% 2.75	%

Weighted-average assumptions used to determine net periodic benefit cost (in thousands):

	Pension Benefits			Other Postretirement Benefits		
	2013	2012	2011	2013	2012	2011
December 29, December 30 and December 25						
Discount rate	3.95	% 4.55	% 5.35	% 2.75	% 3.85	% 4.95
Expected rate on plan assets	7.25	7.75	8.25	—	—	—

To determine the discount rate assumptions for the SERP and the postretirement benefit plans, we studied our plans' specific discount rate by matching our projected benefit payments to a yield curve developed from high grade corporate bonds. The results of those studies were used as the benchmark to determine the discount rate assumptions.

The assumed health care cost trend rate used in measuring the postretirement benefit obligation for retirees was 9.00%, 9.50% and 9.50% in 2013, 2012 and 2011, respectively, grading down to 5.00% in the year 2021 and thereafter. The assumed health care cost trend rates have a significant effect on the amounts reported for other postretirement benefits.

Contributions-During 2013 and 2012, we contributed \$61 and \$58, respectively to our non-qualified pension plan. Based on the most recent current projections, we expect to contribute \$73 to our unfunded non-qualified pension plan in 2014.

Benefit payments-The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid with future contributions to the plan, as follows (in thousands):

	SERP benefits	Other Postretirement benefits
2014	\$73	\$1,275
2015	83	1,256
2016	94	1,227
2017	99	1,239
2018	102	1,208
2019-2023	543	4,261

The 401(k) plan is a defined contribution benefit plan covering substantially all employees. The plan allows employees to defer up to 50% of their eligible wages, up to the Internal Revenue Service limit, on a pre-tax basis. In addition, employees can contribute up to 50% of their eligible wages after taxes. The maximum combined total contribution may not exceed 50% of each employee's eligible wages. Each employee who elects to participate is eligible to receive company matching contributions. The matching contributions, recorded as an operating expense, were \$854, \$887, and \$930 in 2013, 2012, and 2011, respectively. We contribute \$0.50 for each dollar contributed by the 401(k) participant, up to 7% of their eligible wages, for a maximum match of 3.5% of eligible wages, as defined by the 401(k) plan.

### 13 STOCK-BASED COMPENSATION

2007 Journal Communications, Inc. Omnibus Incentive Plan-The purpose of the 2007 Journal Communications, Inc. Omnibus Incentive Plan ("2007 Plan") is to promote Journal's success by linking personal interests of employees, officers and non-employee directors to those of Journal's shareholders, and by providing participants with an incentive for outstanding performance. The 2007 Plan is also intended to enhance Journal's ability to attract, motivate and retain the services of employees, officers and directors upon whose judgment, interest and special effort the successful



conduct of the Journal operation is largely dependent. JRN Newspaper employees were participants under the 2007 Plan.

Subject to adjustment as provided in the 2007 Plan, the aggregate number of shares of Journal's class A common stock or class B common stock reserved and available for issuance pursuant to awards granted under the 2007 Plan is 4,800 shares, which may be awarded in the form of nonstatutory or incentive stock options, stock appreciation rights, restricted stock, restricted or deferred stock units, performance awards, dividend equivalents or other stock-based awards. The 2007 Plan also provides for the issuance of cash-based awards. The 2007 Plan replaced the 2003 Equity Incentive Plan ("2003 Plan") and, as of May 3, 2007, all equity grants are made from the 2007 Plan. Journal will not grant any additional awards under the 2003 Plan. As of December 29, 2013, there were 2,335 shares available for issuance under the 2007 Plan though Journal's grant of additional shares is restricted in connection with the Transactions.

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Stock-based compensation expense for employees that are solely dedicated to JRN Newspapers have been included within selling, general and administrative expense within these combined financial statements. Stock-based compensation expense for employees and non-employee directors that provide services to, but are not solely dedicated to JRN Newspapers have been allocated to JRN Newspapers through the corporate management fee. During the years ended December 29, 2013, December 30, 2012 and December 25, 2011, we recognized \$287, \$282 and \$236 respectively, in stock-based compensation expense. During the years ended December 29, 2013, December 30, 2012 and December 25, 2011 JRN Newspapers was allocated \$530, \$630 and \$592 respectively, of stock-based compensation expense through the indirect corporate management fee. Total income tax benefit recognized related to stock-based compensation for the years ended December 29, 2013, December 30, 2012 and December 25, 2011 was \$826, \$822 and \$656, respectively. We recognize stock-based compensation expense on a straight-line basis over the service period based upon the fair value of the award on the grant date.

Nonstatutory stock options-As part of the 2003 Plan, Journal granted employees and non-employee directors non-statutory stock options for Journal's class B common shares, which expired 7 years from grant date. All stock options issued expired in 2011.

Stock Appreciation Rights ("SARs")-As part of the 2003 Plan, Journal granted certain officers SARs, which allow holders to receive the difference between the fair value of Journal's class B common stock over the base value of the SAR. Upon exercise, the differences are settled in Journal's class B common shares. SARs are vested over the three-year graded vesting schedule and expire ten years from the grant date.

Journal has historically issued two types of SARs: fixed price (approximately 80% of total issuance) and escalating (approximately 20% of total issuance). Fixed price SARs have a fixed base value equal to Journal's class A common stock share price on grant date, whereas escalating SARs base value begins with Journal's class A common stock share price on grant date and increases by 6% per year from grant date to expiration date. All SARs have vested. The aggregate intrinsic value of the SARs exercised during 2013 and 2012 was \$126 and \$0, respectively. The aggregate intrinsic value of the SARs outstanding and exercisable at the end of 2013 and 2012 is zero because the fair market value of our class B common stock on December 29, 2013 and December 30, 2012 was lower than the weighted average exercise price of the SARs.

	SARs (in thousands)	Weighted Avg. Exercise Price	Contractual Term Remaining (years)
Outstanding and exercisable at December 25, 2011	198	10.71	\$5.60
Outstanding and exercisable at December 30, 2012	198	11.26	4.60
Exercised	(74	) 7.57	—
Outstanding and exercisable at December 29, 2013	124	13.30	3.90

Stock grants-Journal has granted shares of its class B common stock to employees and non-employee directors under both the 2003 and the 2007 Plan. Grants made to employees have typically been made in the form of time vested restricted shares. All grants made to non-employee directors since February 2005 have been in the form of unrestricted shares as part of the directors' board compensation. Restrictions on grants to officers and employees typically require the recipient to remain in Journal's employment for a predetermined amount of time or to achieve a predetermined performance goal. Stock grants issued made up 50% of equity grants issued in 2013. Journal's restricted stock grants may vest from one to four years from the grant date. A summary of stock grant activity throughout the historical periods presented is listed in the following table:

	Shares (in thousands)	Weighted Avg. Exercise Price
Non-vested at December 26, 2010	185	2.69
Granted	47	5.63
Vested	(89)	) 3.22
Forfeited	(7)	) 4.62
Non-vested at December 25, 2011	136	3.89
Granted	37	5.12
Vested	(85)	) 3.28
Forfeited	(3)	) 4.91
Non-vested at December 30, 2012	85	5.30
Granted	34	6.42
Vested	(45)	) 5.34
Forfeited	(2)	) 5.56
Non-vested at December 29, 2013	72	5.58

Performance Units-During the first quarter of 2012, Journal granted to certain officers performance-based restricted stock units ("Performance Units") as part of the 2007 Plan. Performance Units represent the right to earn Journal's class B common stock based on continued employment and the achievement of specific targets for adjusted cumulative EBITDA over a three-year period. Refer below for a summary of performance unit activity:

	Shares (in thousands)	Weighted Avg. Exercise Price
Non-vested at December 25, 2011	—	—
Granted	14	5.59
Non-vested at December 30, 2012	14	5.59
Granted	12	6.33
Non-vested at December 29, 2013	26	5.95

Employee stock purchase plan-The Journal Communications, Inc. 2003 Employee Stock Purchase Plan permits eligible employees to purchase Journal's class B common stock at 90% of the fair market value measured as of the closing market price of Journal's class A common stock on the day of purchase. Journal recognizes compensation expense equal to the 10% discount of the fair market value. Subject to certain adjustments, 3,000 shares of Journal's class B common stock are authorized for sale under this plan. There were 10 class B common shares sold to employees under this plan in 2013 at a weighted average fair value of \$5.63. There were 16 class B common shares sold to employees under this plan in 2012 at a weighted average fair value of \$4.25. As of December 29, 2013, there are 2,162 shares available for sale under the plan. The employee stock purchase plan has been suspended in connection with the Transactions.



## 14 ACCUMULATED OTHER COMPREHENSIVE INCOME

Changes in accumulated other comprehensive income (“AOCI”) by component, including items reclassified out of AOCI (in thousands):

	Non-Qualified Pension Items	Other Post Retirement Benefit Obligations	Total
Beginning balance, December 30, 2012	\$(274	) \$305	\$31
Net current-period other income (loss)	75	15	90
Ending balance, December 29, 2013	\$(199	) \$320	\$121

The net current-period other income (loss) components are included in the computation of net periodic pension and postretirement cost. See Note 12 “Employee Benefit Plans” for more information. Of the costs for the year ended December 29, 2013, \$63 is included in Journal Sentinel operating costs and expenses and \$27 is included in selling and administrative expenses.

## 15 SEGMENT REPORTING

Business segments are based on the organizational structure used by management for making operating and investment decisions and for assessing performance. JRN Newspapers reportable business segments are: (i) daily newspaper and (ii) community publications. The daily newspaper segment consists of the Milwaukee Journal Sentinel, which serves as the only major daily newspaper for the Milwaukee metropolitan area. The community publications segment consists of a number of community newspapers, primarily in southeastern Wisconsin.

The following tables summarize revenue, operating earnings (loss), depreciation and amortization, and capital expenditures for the years ended December 29, 2013, December 30, 2012, and December 25, 2011 and identifiable total assets as of December 29, 2013 and December 30, 2012 (in thousands):

	2013	2012	2011
Advertising Revenue			
Daily newspaper	\$73,498	\$73,984	\$78,070
Community publications	8,005	16,191	17,944
	81,503	90,175	96,014
Circulation Revenue			
Daily newspaper	47,663	50,188	48,968
Community publications	1,263	1,746	1,624
	48,926	51,934	50,592
Other Revenue			
Daily newspaper	18,434	19,035	17,805
Community publications	5,247	3,839	3,594
Revenue eliminations	(762	) (1,135	) (814
	22,919	21,739	20,585
Total Revenue			
Daily newspaper	139,595	143,207	144,843
Community publications	14,515	21,776	23,162
Revenue eliminations	(762	) (1,135	) (814
	\$153,348	\$163,848	\$167,191
Operating earnings (loss)			
Daily newspaper	\$9,892	\$8,570	\$11,667
Community publications	728	829	966
	\$10,620	\$9,399	\$12,633
Depreciation and amortization			
Daily newspaper	\$6,517	\$8,387	\$9,443
Community publications	540	782	966
	\$7,057	\$9,169	\$10,409
Capital expenditures			
Daily newspaper	\$2,258	\$1,021	\$831
Community publications	203	38	131
	\$2,461	\$1,059	\$962
Total assets			
Daily newspaper	\$93,993	\$103,264	\$108,902
Community publications	9,234	9,505	10,634
	\$103,227	\$112,769	\$119,536



## 16SUBSEQUENT EVENTS

The financial statements of JRN Newspapers are derived from the financial statements of Journal, which issued its annual financial statements on March 10, 2014. Accordingly, management has evaluated transactions for consideration as recognized subsequent events in the annual financial statements through the date of March 10, 2014. Additionally, Journal Newspapers has evaluated transactions that occurred as of the issuance of these financial statements, November 20, 2014, for purposes of disclosure of unrecognized subsequent events. No additional disclosures are required other than those matters that are reflected within these financial statements.

In the fourth quarter of 2014, JRN Newspapers implemented a voluntary severance program and a subsequent workforce reduction and expects to record a workforce reduction charge of approximately \$2,200 to \$2,500 in the fourth quarter of 2014. In the fourth quarter of 2014, Journal changed from a 52-53 week fiscal year to a December 31 fiscal year-end. Therefore, Journal's 2014 annual report on Form 10-K will end on December 31, 2014.

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JRN Newspapers

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## JRN Newspapers

## UNAUDITED COMBINED BALANCE SHEETS

(in thousands)

	September 28, 2014	December 29, 2013
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$565	\$917
Accounts and notes receivable (less allowances of \$972 and \$627)	14,253	16,381
Inventory	2,390	2,191
Deferred income taxes	1,651	1,611
Prepaid expenses and other current assets	770	1,072
<b>TOTAL CURRENT ASSETS</b>	<b>19,629</b>	<b>22,172</b>
Property, plant and equipment, net	70,954	75,593
Goodwill	3,078	3,078
Other intangible assets, net	1,457	1,582
Other assets	547	802
<b>TOTAL ASSETS</b>	<b>\$95,665</b>	<b>\$103,227</b>
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$5,108	\$5,256
Accrued compensation	4,522	3,432
Accrued employee benefits	3,311	3,214
Deferred revenue	13,684	12,437
Accrued income taxes	—	494
Other current liabilities	1,166	1,530
Related party note - see Note 2	7,589	12,982
Current portion of long-term liabilities	82	78
<b>TOTAL CURRENT LIABILITIES</b>	<b>35,462</b>	<b>39,423</b>
Non-current liabilities:		
Accrued employee benefits	10,484	11,160
Deferred income taxes	6,612	7,305
Other long-term liabilities	581	843
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>17,677</b>	<b>19,308</b>
Equity:		
Parent company's investment, net	42,515	44,375
Accumulated other comprehensive income	11	121
<b>TOTAL PARENT COMPANY EQUITY</b>	<b>42,526</b>	<b>44,496</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$95,665</b>	<b>\$103,227</b>

See accompanying notes to combined financial statements.

JRN Newspapers  
 UNAUDITED COMBINED STATEMENTS OF OPERATIONS  
 (in thousands)

	Three Quarters Ended	
	September 28, 2014	September 29, 2013
Revenue:		
Advertising	\$56,528	\$58,520
Circulation	35,663	36,313
Other	16,728	17,009
Total operating revenues	108,919	111,842
Operating costs and expenses:		
Cost of sales (exclusive of items shown below)	67,453	69,990
Selling, general and administrative	31,321	31,890
Depreciation	4,858	5,124
Amortization	124	134
Total operating expenses	103,756	107,138
Operating income	5,163	4,704
Interest expense	8	11
Related party interest	84	274
Total interest expense	92	285
Earnings before income taxes	5,071	4,419
Provision for income taxes	1,939	1,813
Net income	\$3,132	\$2,606

See accompanying notes to combined financial statements.

JRN Newspapers

UNAUDITED COMBINED STATEMENTS OF COMPREHENSIVE INCOME

(in thousands)

	Three Quarters Ended	
	September 28, 2014	September 29, 2013
Net earnings	\$3,132	\$2,606
Other comprehensive income, net of tax:		
Change in pension and postretirement liabilities, net of tax of (\$50) and (\$51), respectively	(110	) (99
Comprehensive income	\$3,022	\$2,507

See accompanying notes to combined financial statements.

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## JRN Newspapers

## UNAUDITED COMBINED STATEMENTS OF EQUITY

(in thousands)

	Parent Company Investment	Accumulated Other Comprehensive Income	Total Equity (Deficit)
As of December 29, 2013	\$44,375	\$121	\$44,496
Related party dividends	—	—	—
Transactions with Journal Communications, Inc.	(4,992	) —	(4,992 )
Comprehensive income:			
Net Income	3,132	—	3,132
Changes in benefit plans	—	(110	) (110 )
Comprehensive income	3,132	(110	) 3,022
As of September 28, 2014	\$42,515	\$11	\$42,526

	Parent Company Investment	Accumulated Other Comprehensive Loss	Total Equity (Deficit)
As of December 30, 2012	\$46,052	\$31	\$46,083
Related party dividends	—	—	—
Transactions with Journal Communications, Inc.	(918	) —	(918 )
Comprehensive income:			
Net Income	2,606	—	2,606
Changes in benefit plans	—	(99	) (99 )
Comprehensive income	2,606	(99	) 2,507
As of September 29, 2013	\$47,740	\$(68	) \$47,672

See accompanying notes to combined financial statements.

JRN Newspapers  
 UNAUDITED COMBINED STATEMENTS OF CASH FLOWS  
 (in thousands)

	Three Quarters Ended	
	September 28, 2014	September 29, 2013
Cash flow from operating activities:		
Net income	\$3,132	\$2,606
Adjustments for non-cash items:		
Depreciation	4,858	5,124
Amortization	124	134
Provision for doubtful accounts	171	43
Deferred income taxes	(733	) 1,591
Net (gain) loss from disposal of assets	(34	) (20
Net changes in operating assets and liabilities, excluding effect of sales and acquisitions:		
Receivables	1,957	2,016
Inventories	(199	) 959
Accounts payable	(113	) (1,268
Other assets and liabilities	1,322	180
NET CASH PROVIDED BY OPERATING ACTIVITIES	10,485	11,365
Cash flow from investing activities:		
Capital expenditures for property and equipment	(426	) (2,159
Proceeds from sales of assets	34	20
NET CASH (USED FOR) INVESTING ACTIVITIES	(392	) (2,139
Cash flow from financing activities:		
Principal payments under capital lease obligations	(59	) (43
Transactions with Journal Communications, Inc.	(4,992	) (918
Net transactions on related party note	(5,394	) (8,032
NET CASH (USED FOR) FINANCING ACTIVITIES	(10,445	) (8,993
NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS	(352	) 233
Cash and cash equivalents:		
Beginning of year	917	696
At September 28, 2014 and September 29, 2013	\$565	\$929
Supplemental cash flow information:		
Accrued property and equipment purchases	\$35	\$92
Non-cash barter transactions	\$481	\$738

See accompanying notes to combined financial statements.

## 1 DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

The Separation - On July 30, 2014, Journal Communications, Inc. ("Journal") announced that its Board of Directors approved transactions pursuant to which Journal and The E.W. Scripps Company ("Scripps") would merge their broadcast operations ("Broadcast Merger") and spin-off and then combine their newspaper businesses into a separate publicly traded company (the "Transactions"). The newspaper company will be named Journal Media Group and will combine Journal's publishing businesses, including Journal Sentinel, Inc. and Journal Community Publishing Group, Inc. ("JRN Newspapers"), with Scripps' 13 newspapers. Journal Media Group will have approximately 3,600 employees and will be headquartered in Milwaukee. Journal will be the acquired company in the Transactions.

The Board of Directors of Scripps and Journal have approved the Transactions, which are subject to customary regulatory and shareholder approvals. The Transactions are expected to close in the first half of 2015.

Business Operations-The accompanying combined financial statements include the accounts of JRN Newspapers, a business representing the publishing operations of Journal, as described below. JRN Newspapers consists of the Milwaukee Journal Sentinel, which serves as the only major daily newspaper for the Milwaukee metropolitan area, and several community publications, primarily in southeastern Wisconsin, as well as print facilities in West Milwaukee and Waupaca, Wisconsin. JRN Newspapers' operations are conducted primarily through Journal's wholly-owned subsidiaries, Journal Sentinel, Inc. and Journal Community Publishing Group, Inc.

Accounting Periods-JRN Newspapers reports on a 52-53 week fiscal year ending on the last Sunday of December in each year. In addition, JRN Newspapers has four quarterly reporting periods, each consisting of thirteen weeks and ending on a Sunday, provided that once every six years the fourth quarterly reporting period will be fourteen weeks.

New accounting standards-In August 2014, the Financial Accounting Standards Board ("FASB") issued ASU No. 2014-15, Presentation of Financial Statements Going Concern (Subtopic 105-40) ("ASU 2014-15"). The new standard requires management to evaluate whether there are conditions and events that raise substantial doubt about an entity's ability to continue as a going concern for both annual and interim reporting periods. The provisions of ASU 2014-15 are effective for annual periods beginning after December 15, 2016 and for annual and interim periods thereafter; early adoption is permitted. The guidance is not expected to have a material impact on the combined financial statements.

In May 2014, the FASB issued new guidance on revenue recognition. Under this new standard, an entity shall recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard creates a five-step process that requires entities to exercise judgment when considering the terms of the contract(s) and all relevant facts and circumstances. This standard permits the use of either the retrospective or cumulative effect transition method and will be effective for us beginning in 2017. Early adoption is not permitted. We are currently assessing the impact this new guidance will have on our consolidated financial statements and have not yet determined a transition method.

In April 2014, the FASB issued Accounting Standards Update No. 2014-08 (ASU 2014-08) "Presentation of Financial Statements (Topic 205) and Property, Plant and Equipment (Topic 360): Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity." ASU 2014-08 raises the threshold for a disposal to qualify as a discontinued operation and requires new disclosures of both discontinued operations and certain other disposals that do not meet the definition of a discontinued operation. It is effective for annual periods beginning on or after December 15, 2014. Early adoption is permitted but only for disposals that have not been reported in financial statements previously issued. We adopted this guidance in the third quarter of 2014. The adoption of this guidance did not impact JRN Newspapers' combined financial statements.

Separation from Journal Communications, Inc. and Basis of Presentation-Historically, separate financial statements have not been prepared for JRN Newspapers. The accompanying combined financial statements were derived from the consolidated financial statements and accounting records of Journal. These combined financial statements have been prepared solely to present JRN Newspapers' historical results of operations, financial position, and cash flows for the indicated periods as it was historically managed. The accompanying combined financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("US GAAP").

The accompanying combined financial statements include the assets, liabilities, revenues, and expenses that are specifically identifiable to JRN Newspapers, including certain assets which were historically owned by Journal. In addition, certain costs related to JRN Newspapers have been allocated from Journal, including costs for shared services, support functions, administrative costs, and corporate shared employees. The allocated costs included in the combined financial statements were

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calculated using appropriate allocation methodologies and are disclosed as related party transactions in Note 2 “Related Party Transactions and Parent Company Investment”. Income taxes have been accounted for on a separate return basis in these financial statements as described in Note 8 “Income Taxes”.

Management believes the assumptions and allocations underlying the combined financial statements are reasonable. The expenses and cost allocation are a reasonable reflection of the utilization of services provided to or the benefit received by JRN Newspapers during the periods presented, relative to the total costs incurred by Journal. However, the amounts recorded for these allocations are not necessarily representative of the amount that would have been reflected in the financial statements had JRN Newspapers been an entity that operated independently of Journal.

In connection with the spin-off, JRN Newspapers has entered into various agreements with Scripps and expects to enter into various agreements with other third parties that may be on different terms than the terms of the arrangements or agreements which existed prior to the spin-off. For instance, JRN Newspapers utilizes the services of Journal and its subsidiaries for certain functions, such as legal, finance, human resources and information technology. Consequently, future results of operations for JRN Newspapers will include costs and expenses that may be materially different than Journal’s historical results of operations, financial positions, and cash flows. Accordingly, the financial statements for these periods are not indicative of JRN Newspapers’ future results of operations, financial position, and cash flows.

All intercompany balances and transactions within JRN Newspapers have been eliminated. Transactions and balances between JRN Newspapers and Journal and its subsidiaries are reflected as related party transactions within these financial statements. Except for amounts due to Journal for borrowed funds payable on demand, the accumulated net effect of intercompany transactions between JRN Newspapers and Journal and its subsidiaries is considered to be effectively settled through the parent company investment, a component of equity. The accumulated net effect of intercompany transactions, including cash advances with Journal and its subsidiaries, is reflected in the combined statements of cash flows as financing activities, net. Current income taxes are also assumed to be settled with Journal through the parent company investment in the period the related income taxes were recorded.

The accompanying unaudited combined financial statements and notes of JRN Newspapers have been prepared in accordance with U.S. GAAP and Article 10 of Regulation S-X. The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the unaudited combined financial statements and accompanying notes. In the opinion of management, the financial statements contain all adjustments necessary (consisting only of normal adjustments) to state fairly the financial position of JRN Newspapers as of September 28, 2014, the results of operations and cash flows for the nine months ended September 28, 2014 and September 29, 2013 and the results of operations and cash flows for December 29, 2013. Actual results could differ from these estimates. Results of operations for interim periods are not necessarily indicative of the results to be expected for the full year. These unaudited combined financial statements should be read in conjunction with JRN Newspapers’ audited combined financial statements.

JRN Newspapers determined it has two reportable segments in accordance with ASC Topic 280, “Segment Reporting.” Business segments are based on the organizational structure used by management for making operating and investment decisions and for assessing performance. Accordingly, the financial statements of JRN Newspapers are presented to reflect two reporting segments: Daily Newspaper (Journal Sentinel, Inc.) and Community Publications (Journal Community Publishing Group, Inc.).

## 2 RELATED PARTY TRANSACTIONS AND PARENT COMPANY INVESTMENT

JRN Newspapers participates in a number of corporate-wide programs administered by Journal and its subsidiaries. These include participation in Journal’s centralized treasury function, insurance programs, employee benefit programs,

workers' compensation programs, and centralized service centers and other corporate functions. The following is a discussion of the relationship with Journal, the services provided and how transactions with Journal and its subsidiaries have been accounted for in the combined financial statements.

Equity-Equity in the combined balance sheets includes the accumulated balance of transactions between JRN Newspapers and Journal and its subsidiaries, Journal Newspapers' paid-in-capital, and Journal's interest in JRN Newspapers' cumulative retained earnings, and are presented within parent company investment and combined with accumulated other comprehensive income to total equity. The amounts comprising the accumulated balance of transactions between JRN Newspapers and Journal and its subsidiaries include (i) the cumulative net assets attributed to JRN Newspapers by Journal and its subsidiaries and (ii) the cumulative charges (net of credits) allocated by Journal to JRN Newspapers for certain support services received by JRN Newspapers (e.g. service center cost allocations) not legally bound by a formal intercompany agreement as described further

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below and (iii) related party cash dividends from JRN Newspapers to Journal. Intercompany dividends paid by JRN Newspapers to Journal have been reported separately.

Centralized cash management-Journal utilizes a centralized approach to cash management and the financing of its operations. Under this centralized cash management program, Journal and JRN Newspapers advance funds to each other through operating and sweep bank accounts. Accordingly, none of Journal's cash and cash equivalents has been assigned to JRN Newspapers in the combined financial statements. Cash in the combined balance sheets represents cash held locally by JRN Newspapers.

JRN Newspapers provides advertising services for a Journal subsidiary. These related party transactions resulted in sales of \$202 and \$532 in the three quarters ended September 28, 2014 and the three quarters ended September 29, 2013, respectively, offset by the same cost amounts recorded in selling, general, and administrative expenses, resulting in zero margin for these transactions.

Support services provided and other amounts with Journal and its subsidiaries-JRN Newspapers received allocated charges from Journal for certain corporate support services, which are recorded within selling, general and administrative expenses. Outstanding balances that are legally bound by a formal intercompany agreement are a component of the related party payable. Charges that are not supported by a formal intercompany agreement are a component of Parent company equity. Management believes that the basis used for the allocations are reasonable and reflect the portion of such costs attributed to JRN Newspapers' operations; however, the amounts may not be representative of the costs necessary for JRN Newspapers to operate as a separate stand-alone company. Actual costs that would have been incurred if it had been a stand-alone company would depend on multiple factors, including organization structure and various strategic decisions.

The corporate management fee related to support JRN Newspapers received from Journal for certain corporate activities includes: (i) executive management, (ii) investor relations, (iii) treasury, (iv) legal, (v) human resources, (vi) internal audit, (vii) corporate finance, (viii) tax, (ix) credit and collections, (x) risk management, (xi) purchasing, (xii) information technology, (xiii) insurance/benefits, and (xiv) other Journal corporate and infrastructure costs. For these services, JRN Newspapers was charged a management fee based on actual costs incurred by Journal and its subsidiaries. These costs were allocated to JRN Newspapers based upon JRN Newspapers' revenue as a percentage of total Journal revenue in each fiscal year, specific identification to JRN Newspapers and square footage utilization as appropriate.

Related party lending agreements-In 2001 Journal Sentinel, Inc. and Journal Community Publishing Group, Inc. each entered into lending agreements with Journal to borrow and re-borrow funds. These agreements are payable on demand and create related party receivables and payables due to cash transfers, management fee charges, and accrued interest. The cash transfers are managed through the centralized cash management function. The management fee charges relate to support JRN Newspapers received from Journal for certain corporate activities. Interest rates are charged monthly at the higher of Journal average outstanding debt rates or the short-term applicable federal rate.

For related party payable balances at period end dates, the notes are reported in current liabilities on the combined balance sheet in the account titled "Related Party Note." Journal Sentinel, Inc. recorded a current related party payable of \$0 and \$4,128 at September 28, 2014 and December 29, 2013, respectively. Journal Community Publishing Group, Inc. recorded a current related party payable of \$7,589 and \$8,854 at September 28, 2014 and December 29, 2013, respectively. These amounts are included in the JRN Newspapers combined balance sheet. For related party receivable balances at period end dates with no evidence of recoverability, the balance is reported in equity on the combined balance sheet in the account titled "Parent Company Investment". For these related party receivables, Journal Sentinel, Inc. recorded \$5,153 and \$0 at September 28, 2014 and December 29, 2013, respectively. These amounts are included in the JRN Newspapers combined balance sheet. The related party lending agreements will be terminated and all

outstanding balances will be forgiven upon consummation of the Transactions.

Defined benefit plan-Retirement benefits obligations pursuant to Journal's defined benefit pension plan have historically been, and will continue to be an obligation of Journal. Therefore, JRN Newspapers elected to account for the defined benefit pension plan using accounting guidance for multiemployer plans in accordance with ASC Topic 715, "Compensation-Retirement Benefits." ASC Topic 715 provides that an employer which participates in a multiemployer defined benefit plan is not required to report a liability beyond the contributions currently due and unpaid to the plan. As no such amounts are due and unpaid by JRN Newspapers, no assets or liabilities related to the obligations under the Journal sponsored defined benefit pension plan have been included in the combined balance sheets. Costs related to Journal-sponsored pension plans, which totaled \$1,223 and \$1,120 in the nine months ended September, 28 2014 and September 29, 2013, respectively, were based upon a specific allocation of actuarially determined service costs plus an allocation of the Corporate pension cost components based upon JRN Newspapers' proportional share of revenue. Journal sponsored pension plan (income) expense allocated to JRN Newspapers is recorded in cost of sales and selling, general and administrative expense, as appropriate, in

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the combined statements of income and comprehensive income. As of January 1, 2011, the Journal sponsored defined benefit pension plan was permanently frozen.

While management believes the allocation methods utilized for the Journal sponsored pension plan were reasonable and reflected the portion of such (income) expense attributed to JRN Newspapers, the amounts may not be representative of the costs necessary for JRN Newspapers to operate as a stand-alone business.

It is anticipated that Scripps will become the successor plan sponsor of Journal's defined benefit pension plan in conjunction with the Broadcast Merger. It is expected Scripps will maintain, administer and fund the plan. Therefore, on the date of the spin-off, JRN Newspapers will not assume any asset or liability associated with the defined benefit plan.

Supplemental employee retirement plan and postretirement health benefits-Journal has historically administered a supplemental employee retirement plan as well as a retiree health plan for eligible employees and retirees of JRN Newspapers. Upon consummation of the Transactions, it is expected Journal Media Group will maintain, administer and fund the plans for JRN Newspapers' employees and retirees. Refer to Footnote 10 "Employee Benefit Plans" for further information on each plan.

Defined contribution plan-JRN Newspapers' employees have historically participated in Journal's qualified 401(k) savings plan, which permits eligible employees to make voluntary contributions on a pretax basis. The plan allows participants to invest their savings in various investments. Amounts charged to expense by JRN Newspapers for employer contributions to Journal's 401(k) savings plan totaled \$641 and \$636 for the nine months ended September 28, 2014 and September 29, 2013, respectively, and are recorded in cost of sales and selling, general and administrative expense, as appropriate, in the combined statements of income and comprehensive income. Journal will fully vest the account balances of all Journal participants under the 401(k) plan on the closing date of the Newspaper Merger, as stated in the Employee Matters Agreement dated July 30, 2014. It is anticipated the account balances of transferring Journal employees to JRN Newspapers will be merged into Journal Media Group's newly established 401(k) plan.

### 3 RECEIVABLES

JRN Newspapers' non-interest bearing accounts receivable arise primarily from the sale of advertising, commercial printing and commercial distribution. We record accounts receivable at original invoice amounts. The accounts receivable balance is reduced by an estimated allowance for doubtful accounts. We evaluate the collectability of our accounts receivable based on a combination of factors. We specifically review historical write-off activity by market, large customer concentrations, customer creditworthiness and changes in our customer payment patterns and terms when evaluating the adequacy of the allowance for doubtful accounts. In circumstances where we are aware of a specific customer's inability to meet its financial obligations, we record a specific reserve to reduce the amounts recorded to what we believe will be collected. For all other customers, we recognize allowances for bad debts based on historical experience of bad debts as a percent of accounts receivable and/or sales for each business unit.

We write off uncollectible accounts against the allowance for doubtful accounts after collection efforts have been exhausted. The allowance for doubtful accounts at September 28, 2014 and December 29, 2013 was \$972 and \$627, respectively.

In partial consideration for the sale of certain publishing assets of Journal Community Publishing Group, Inc. in December 2012, we received a \$772 promissory note bearing interest at 3% and repayable over three years. At the time of the sale, we recorded a \$738 receivable representing the estimated fair value of the note discounted at 6.25%. Fair value of the note receivable was calculated based on an observable input rate of 6.25% from comparable

instruments. These fair value measurements fall within Level 2 of the fair value hierarchy. The notes receivable balance at September 28, 2014 and December 29, 2013 was \$313 and \$524, respectively.

Interest income and the unamortized discount on our notes receivable are recorded using the effective interest method.

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## 4 INVENTORIES

Inventories are stated at the lower of cost (first in, first out method) or market. Inventories as of September 28, 2014 and December 29, 2013 consisted of the following (in thousands):

	September 28, 2014	December 29, 2013
Paper and supplies	\$2,417	\$2,224
Work in process	36	59
Less obsolescence reserve	(63	) (92
Inventories, net	\$2,390	\$2,191

## 5 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following (in thousands):

	September 28, 2014	December 29, 2013
Land and improvements	\$10,134	\$10,128
Buildings and improvements	85,361	85,356
Equipment	111,448	114,811
Construction in progress	336	19
Total	207,279	210,314
Accumulated depreciation	136,325	134,721
Net, property and equipment	\$70,954	\$75,593

## 6 GOODWILL AND OTHER INTANGIBLE ASSETS

JRN Newspapers' other intangible assets consist of amortizable definite-lived intangibles, including customer lists, non-compete agreements, tradenames, franchise fees and patents and trademarks. These amortizable intangibles are not tested for impairment unless Management determines there is a significant adverse change in the value of the assets. The customer lists are amortized over a period of five to 15 years, the tradenames over a period of 25 years, and the franchise fee over a period of 10 years. In accordance with ASC 350-35-9, Management evaluates the remaining useful life of the intangible assets that are being amortized each reporting period. A determination is then made whether a revision to the remaining period of amortization is necessary based on the events and circumstances evaluated. Management determined there were no significant adverse changes in the value of these assets as of September 28, 2014, September 29, 2013, and December 29, 2013.

Amortization expense was \$125 for the three quarters ended September 28, 2014 and \$133 for the three quarters ended September 29, 2013. Estimated amortization expense relating to amortizable intangible assets for the next five fiscal years is \$166 in 2014, \$166 in 2015, \$166 in 2016, \$141 in 2017 and \$141 in 2018.

Goodwill and other intangible assets at September 28, 2014 and December 29, 2013 consisted of the following (in thousands):

	September 28, 2014			December 29, 2013		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Other intangibles subject to amortization						
Customer lists (useful life of 5 to 15 years)	2,189	(1,786)	) 403	2,189	(1,710)	) 479
Tradenname (useful life of 25 years)	1,393	(383)	) 1,010	1,393	(343)	) 1,050
Franchise fee (useful life of 10 years)	105	(61)	) 44	105	(52)	) 53
Total	\$3,687	\$(2,230)	) \$1,457	\$3,687	\$(2,105)	) \$1,582
Goodwill						
Goodwill			3,078			3,078
Total goodwill and other intangibles			4,535			4,660

JRN Newspapers reviews goodwill for impairment annually, or more frequently if events or changes in circumstances indicate that an asset may be impaired, in accordance with ASC Topic 350. On September 30, 2013, JRN Newspapers conducted its annual goodwill impairment test utilizing an income and a market valuation approach in accordance with ASC Topic 350. No impairment charges were recorded.

The determination of estimated fair values of goodwill and other indefinite-lived intangible assets requires many judgments, assumptions and estimates of several critical factors, including projected revenues and related growth rates, projected operating margins and cash flows, market multiples and discount rates that reflect current market conditions. These assumptions may change due to market conditions and such changes may result in an impairment of goodwill. Actual operating results may not achieve these assumptions in the near term and such results may result in future non-cash impairment charge under ASC Topic 350.

#### 7 WORKFORCE REDUCTIONS AND BUSINESS IMPROVEMENTS

During the three quarters of 2014, JRN Newspapers recorded a pre-tax charge of \$770 for workforce reduction benefits across our daily newspaper and community publications operations. Of the costs recorded for the three quarters ended September 28, 2014, \$403 is included in daily newspaper operating costs and expenses, \$365 is included in daily newspaper selling and administrative expenses, \$1 is included in community publications operating costs and expenses and \$1 is included in community publications selling and administrative expenses. We expect payments to be completed by the third quarter of 2015.

Activity associated with the workforce reduction and business improvements during the three quarters of 2014 is as follows (in thousands):

	Balance as of December 29, 2013	Charge for Separation Benefits	Payments for Separation Benefits	Balance as of September 28, 2014
Daily newspaper	\$307	\$768	\$(496)	) \$579
Community Publications	23	2	(25)	) —



Total	\$330	\$770	\$(521	) \$579
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#### 8 INCOME TAXES

For purposes of the Combined Financial Statements, the tax provision represents the tax attributable to these operations as if

the Company were required to file a separate tax return. Journal pays all United States federal, state and local taxes attributable to the JRN Newspapers business and the related taxes payable and tax payments are reflected directly in the net parent company investment in the combined Balance Sheets.

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We file tax returns in the United States federal jurisdiction, as well as in approximately 4 state and local jurisdictions. The statute of limitations for assessing additional taxes is three years for federal purposes and typically between three and four years for state and local purposes. Accordingly, our 2011 through 2013 tax returns are open for federal purposes, and our 2009 through 2013 tax returns remain open for state tax purposes, unless the statute of limitations has been previously extended.

## 9 GUARANTEES

We provided a guarantee to the landlord of our former New England publishing business, which was sold in 2007, with respect to tenant liabilities and obligations associated with a lease which expires in December 2016. As of September 28, 2014, our potential obligation pursuant to the guarantee was \$413, plus costs of collection, attorney fees and other charges incurred if the tenant defaults. As part of the sales transaction, we received a guarantee from the parent entity of the buyer of our New England business that the buyer will satisfy all the liabilities and obligations of the assigned lease. In the event that the buyer fails to satisfy its liabilities and obligations and the landlord invokes our guarantee, we have a right to indemnification from the buyer's parent entity.

## 10 EMPLOYEE BENEFIT PLANS

The components of our net periodic benefit costs for our defined benefit and non-qualified pension plans and our postretirement health benefit plan are as follows (in thousands):

	SERP Benefits Three Quarters Ended	
	September 28, 2014	September 29, 2013
Interest cost	\$50	\$45
Amortization of:		
Unrecognized net loss	6	9
Net periodic benefit cost included in total operating costs and expenses and selling and administrative expenses	\$56	\$54
	Other Postretirement Benefits Three Quarters Ended	
	September 28, 2014	September 29, 2013
Service cost	\$26	\$27
Interest cost	266	242
Amortization of:		
Unrecognized prior service cost	(134	) (140
Net periodic benefit cost included in total operating costs and expenses and selling and administrative expenses	\$158	\$129

## 11 STOCK-BASED COMPENSATION

2007 Journal Communications, Inc. Omnibus Incentive Plan-The purpose of the 2007 Journal Communications, Inc. Omnibus Incentive Plan ("2007 Plan") is to promote Journal's success by linking personal interests of employees, officers and non-employee directors to those of Journal's shareholders, and by providing participants with an incentive for outstanding performance. The 2007 Plan is also intended to enhance Journal's ability to attract, motivate and retain

the services of employees, officers and directors upon whose judgment, interest and special effort the successful conduct of the Journal operation is largely dependent. JRN Newspaper employees were participants under the 2007 Plan.

Subject to adjustment as provided in the 2007 Plan, the aggregate number of shares of Journal's class A common stock or class B common stock reserved and available for issuance pursuant to awards granted under the 2007 Plan is 4,800 shares, which may be awarded in the form of nonstatutory or incentive stock options, stock appreciation rights, restricted stock, restricted or deferred stock units, performance awards, dividend equivalents or other stock-based awards. The 2007 Plan also

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provides for the issuance of cash-based awards. The 2007 Plan replaced the 2003 Equity Incentive Plan ("2003 Plan") and, as of May 3, 2007, all equity grants are made from the 2007 Plan. Journal will not grant any additional awards under the 2003 Plan. As of September 28, 2014, there were 2,062 shares available for issuance under the 2007 Plan though Journal's grant of additional shares is restricted in connection with the Transactions.

Stock-based compensation expense for employees that are solely dedicated to JRN Newspapers have been included within selling, general and administrative expense within these combined financial statements. Stock-based compensation expense for employees and non-employee directors that provide services to, but are not solely dedicated to JRN Newspapers have been allocated to JRN Newspapers through the corporate management fee. During the three quarters ended September 28, 2014 and September 29, 2013, we directly recognized \$201 and \$214 in stock-based compensation expense. During the three quarters ended September 28, 2014 and September 29, 2013, JRN Newspapers was allocated \$370 and \$447 respectively, of stock-based compensation expense through the indirect corporate management fee. Total income tax benefit recognized related to stock-based compensation for the three quarters ended September 28, 2014 and September 29, 2013 was \$622 and \$678, respectively. We recognize stock-based compensation expense on a straight-line basis over the service period based upon the fair value of the award on the grant date.

Stock Appreciation Rights ("SARs")-As part of the 2003 Plan, Journal granted certain officers SARs, which allow holders to receive the difference between the fair value of Journal's class B common stock over the base value of the SAR. Upon exercise, the differences are settled in Journal's class B common shares. SARs are vested over the three-year graded vesting schedule and expire ten years from the grant date.

Journal has historically issued two types of SARs: fixed price (approximately 80% of total issuance) and escalating (approximately 20% of total issuance). Fixed price SARs have a fixed base value equal to Journal's class A common stock share price on grant date, whereas escalating SARs base value begins with the Journal class A common stock share price on grant date and increases by 6% per year from grant date to expiration date.

(in thousands)	SARs (in thousands)	Weighted Avg. Exercise Price	Contractual Term Remaining (years)
Outstanding and exercisable at December 29, 2013	124	13.30	3.90
Outstanding and exercisable at September 28, 2014	124	13.56	2.70

Stock grants-Journal has granted shares of its class B common stock to employees and non-employee directors under both the 2003 and the 2007 Plan. Grants made to employees have typically been made in the form of time vested restricted shares. All grants made to non-employee directors since February 2005 have been in the form of unrestricted shares as part of the directors board compensation. Restrictions on grants to officers and employees typically require the recipient to remain in Journal's employment for a predetermined amount of time or to achieve a predetermined performance goal. Stock grants issued made up 50% of equity grants issued in 2013. Journal's restricted stock grants may vest from one to four years from the grant date. A summary of stock grant activity throughout the historical period presented is listed in the following table:

(in thousands)	Shares (in thousands)	Weighted Avg. Exercise Price
Non-vested at December 29, 2013	72	5.58
Granted	34	9.09
Vested	(42)	) 6.21
Forfeited	(5)	) 6.70
Non-vested at September 28, 2014	59	7.11

Performance Units-During the first quarter of 2012, Journal granted to certain officers performance-based restricted stock units (“Performance Units”) as part of the 2007 Plan. Performance Units represent the right to earn Journal's class B common stock based on continued employment and the achievement of specific targets for adjusted cumulative EBITDA over a three-year period. Refer below for a summary of performance unit activity:

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(in thousands)	Shares (in thousands)	Weighted Avg. Exercise Price
Non-vested at December 29, 2013	26	5.95
Granted	8	9.47
Non-vested at September 28, 2014	34	6.80

Employee stock purchase plan-The Journal Communications, Inc. 2003 Employee Stock Purchase Plan permits eligible employees to purchase Journal's class B common stock at 90% of the fair market value measured as of the closing market price of Journal's class A common stock on the day of purchase. Journal recognizes compensation expense equal to the 10% discount of the fair market value. Subject to certain adjustments, 3,000 shares of Journal's class B common stock are authorized for sale under this plan. There were 7 class B common shares sold to employees under this plan in 2013 at a weighted average fair value of \$8.17. As of September 28, 2014, there are 2,129 shares available for sale under the plan. The employee stock purchase plan has been suspended in connection with the Transactions.

## 12 ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

Changes in accumulated other comprehensive income ("AOCI") by component, including items reclassified out of AOCI (in thousands):

	Non-Qualified Pension Items	Other Post Retirement Benefit Obligations	Total
Beginning balance, December 29, 2013	\$(199	) \$320	\$121
Net current-period other income (loss)	3	(113	) (110
Ending balance, September 28, 2014	\$(196	) \$207	\$11
	Non-Qualified Pension Items	Other Post Retirement Benefit Obligations	Total
Beginning balance, December 30, 2012	\$(274	) \$305	\$31
Net current-period other income (loss)	6	(105	) (99
Ending balance, September 29, 2013	\$(268	) \$200	\$(68

The net current-period other income (loss) components are included in the computation of net periodic pension and postretirement cost. See Note 10 "Employee Benefit Plans" for more information. Of the costs for the nine months ended September 28, 2014, \$77 is included in daily newspaper operating costs and expenses and \$33 is included in selling and administrative expenses. Of the costs for the nine months ended September 29, 2013, \$69 is included in daily newspaper operating costs and expenses and \$30 is included in selling and administrative expenses.

## 13 SEGMENT REPORTING

Business segments are based on the organizational structure used by management for making operating and investment decisions and for assessing performance. JRN Newspapers reportable business segments are: (i) daily newspaper and (ii) community publications. The daily newspaper segment consists of the Milwaukee Journal Sentinel, which serves as the only major daily newspaper for the Milwaukee metropolitan area. The community publications segment consists of a number of community newspapers, primarily in southeastern Wisconsin.

The following tables summarize revenue, operating earnings (loss), depreciation and amortization, and capital expenditures for the three quarters ended September 28, 2014 and September 29, 2013, and identifiable total assets as

of September 28, 2014 and September 29, 2013 (in thousands).

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	Three Quarters Ended	
	September 28, 2014	September 29, 2013
Advertising Revenue		
Daily newspaper	\$50,260	\$52,515
Community Publications	6,268	6,005
	56,528	58,520
Circulation Revenue		
Daily newspaper	34,714	35,340
Community Publications	949	973
	35,663	36,313
Other Revenue		
Daily newspaper	13,491	13,627
Community Publications	3,998	3,938
Revenue eliminations	(761	) (556
	16,728	17,009
Total Revenue		
Daily newspaper	98,465	101,482
Community Publications	11,215	10,916
Revenue eliminations	(761	) (556
	\$108,919	\$111,842
Operating earnings (loss)		
Daily newspaper	\$4,210	\$4,218
Community Publications	953	486
	\$5,163	\$4,704
Depreciation and amortization		
Daily newspaper	\$4,566	\$4,855
Community Publications	416	403
	\$4,982	\$5,258
Capital expenditures		
Daily newspaper	\$380	\$2,022
Community Publications	46	137
	\$426	\$2,159
	Period ended	
Total assets	September 28,	December 29,
	2014	2013
Daily newspaper	\$86,965	\$93,993
Community publications	8,700	9,234
	\$95,665	\$103,227

## 14SUBSEQUENT EVENTS



The financial statements of JRN Newspapers are derived from the financial statements of Journal, which issued its interim consolidated unaudited financial statements as of and for the quarterly period ended June 28, 2014 on October 31, 2014. Accordingly, management has evaluated transactions for consideration as recognized subsequent events in the annual

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financial statements through the date of October 31, 2014. In addition, management has evaluated transactions that occurred as of the issuance of these financial statements, November 20, 2014, for purposes of disclosure of unrecognized subsequent events. No additional disclosures are required other than those matters that are reflected within these financial statements.

In the fourth quarter of 2014, JRN Newspapers implemented a voluntary severance program and a subsequent workforce reduction and expects to record a workforce reduction charge of approximately \$2,200 to \$2,500 in the fourth quarter of 2014. In the fourth quarter of 2014, Journal changed from a 52-53 week fiscal year to a December 31 fiscal year-end. Therefore, Journal's 2014 annual report on Form 10-K will end on December 31, 2014.

MANAGEMENT'S DISCUSSION AND ANALYSIS  
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following information should be read in conjunction with the financial statements and related notes thereto of Scripps Newspapers and JRN Newspapers included elsewhere in this joint proxy statement/prospectus. See "Index to Carve-Out Financial Statements." The following discussion may contain forward-looking statements that reflects plans, estimates and beliefs. Actual results could differ materially from those discussed in these forward-looking statements. Factors that could cause or contribute to these differences include, but are not limited to, those discussed below and elsewhere in this joint proxy statement/prospectus, particularly in "Risk Factors" and "Cautionary Statement Regarding Forward-Looking Statements."

The following discussion reflects the historical results of Scripps Newspapers and JRN Newspapers and may not be indicative of the future performance or reflect what the financial condition and results of operations of Journal Media Group would have been had it operated as a separate, stand-alone entity during the periods presented. For information about the significant accounting policies of Scripps Newspapers and JRN Newspapers, see Note 2 and Note 2, respectively, to their respective financial statements included elsewhere in this joint proxy statement/prospectus.

Overview

On July 30, 2014, Scripps and Journal entered into the master agreement with Scripps Media, Inc., Desk Spinco, Inc., Scripps NP Operating, LLC (f/k/a Desk NP Operating, LLC), Desk BC Merger, LLC, Boat Spinco, Inc., Journal Media Group (f/k/a Boat NP Newco, Inc.), Desk NP Merger Co., and Boat NP Merger Co.

Newspaper Transactions. Following certain internal contributions and distributions by Scripps and Journal, which are discussed in more detail in this joint proxy statement/prospectus at "Summary - The Transactions" at page 3, and which are illustrated in detail in Annex C to this joint proxy statement/prospectus, Scripps will spin-off Scripps Spinco to its shareholders, and Journal will spin-off Journal Spinco to its shareholders. Pursuant to the master agreement, the shares of Scripps Spinco and Journal Spinco will not be distributed to Scripps shareholders or Journal shareholders, but will be held by the exchange agent for the benefit of Scripps and Journal shareholders until those shares are exchanged for shares of common stock of Journal Media Group in connection with the newspaper mergers. In the Scripps newspaper merger, each share of common stock of Scripps Spinco will automatically be converted into 0.2500 shares of common stock of Journal Media Group. In the Journal newspaper merger, each share of Journal Spinco common stock will be converted into 0.1950 shares of common stock of Journal Media Group.

Each share of Journal Media Group stock will be issued in accordance with, and subject to the rights and obligations set forth in the articles of incorporation of Journal Media Group. For a comparison of the rights and privileges of a holder of stock of Journal Media Group to the rights and privileges of a holder of Scripps class A common shares or common voting shares and a holder of Journal class A or class B common stock, please see "Comparison of Shareholder Rights" beginning on page 191.

Upon completion of the newspaper mergers, Journal Media Group common stock is expected to be listed for trading on the NYSE under ticker symbol, "JMG." It is currently expected that the former Scripps shareholders will hold approximately 59%, and the former Journal shareholders approximately 41%, of the outstanding common stock of Journal Media Group, calculated on a fully-diluted basis, immediately following the newspaper mergers.

## Scripps Newspapers Management's Discussion and Analysis of Financial Condition and Results of Operations

### Executive Overview

Scripps Newspapers owns newspapers and local and national digital media sites. It serves audiences and businesses through a growing portfolio of print and digital media brands. It owns daily newspapers in 13 markets across the United States, and local and national digital journalism and information businesses.

In the first quarter of 2013, Scripps Newspapers launched its bundled-subscription model in its Memphis and Treasure Coast markets. By the end of the third quarter of 2013, all of its newspaper markets had rolled out this model. Under the bundled model, subscribers receive access to all newspaper content on all platforms. Only limited digital content is available to non-subscribers. Scripps Newspapers also offers digital-only subscriptions. It expects to realize the financial benefits of the bundled subscription model in future periods as subscriptions renew and it sells more digital-only subscriptions.

**Basis of Presentation** — The accompanying combined financial information includes the accounts of Scripps Newspapers, a business representing the principal publishing operations of Scripps, as described below.

Scripps Newspapers operations consist of daily and community newspapers in 13 markets across the United States. The newspapers earn revenue primarily from the sale of advertising to local and national advertisers and newspaper subscription fees. The newspapers operate in mid-size markets, focusing on news coverage within their local markets. Advertising and subscription revenues provide substantially all of the operating revenues for each newspaper market, and employee, newspaper distribution and newsprint costs are the primary expenses at each newspaper. The daily newspapers published by Scripps Newspapers are the Abilene (TX) Reporter-News, the Anderson (SC) Independent-Mail, the Corpus Christi (TX) Caller-Times, the Evansville (IN) Courier & Press, the Henderson (KY) Gleaner, the Kitsap (WA) Sun, the Knoxville (TN) News Sentinel, the Memphis (TN) Commercial Appeal, the Naples (FL) Daily News, the Redding (CA) Record-Searchlight, the San Angelo (TX) Standard-Times, the Treasure Coast (FL) News/Press/Tribune, the Ventura County (CA) Star and the Wichita Falls (TX) Times Record News. The business also includes a 40% ownership in the Albuquerque Publishing Company, which publishes the Albuquerque Journal (NM).

Historically, separate financial statements have not been prepared for the Company. These combined financial statements reflect the historical financial position, results of operations, changes in parent company equity and cash flows of the Company for the periods presented, as the Company was historically managed within Scripps (the "Parent"). The combined financial statements have been prepared on a "carve-out" basis and are derived from the consolidated financial statements and accounting records of Scripps. The combined financial statements are prepared in accordance with generally accepted accounting principles in the U.S. (GAAP). Management believes that assumptions and methodologies underlying the allocation of general corporate expenses are reasonable (see Note 11 to the combined financial statements). However, such expenses may not be indicative of the actual level of expense that would have been incurred had the Company operated as a separate stand-alone entity, and, accordingly, may not necessarily reflect the Company's combined financial position, results of operations and cash flows had the Company operated as a stand-alone entity during the periods presented.

## Scripps Newspapers

Years ended December 31, 2013, 2012 and 2011

## Combined Results of Operations

Combined results of operations for the three years were as follows:

(in thousands)	For the years ended December 31,					
	2013	Change	2012	Change	2011	
Operating revenues	\$384,199	(3.7	)% \$399,123	(3.8	)% \$414,744	
Cost of sales	(213,488	) (3.0	)% (220,030	) (6.6	)% (235,690	)
Selling, general and administrative	(167,803	) 0.6	% (166,845	) (1.7	)% (169,685	)
Depreciation	(16,695	) (8.4	)% (18,235	) (13.0	)% (20,957	)
Amortization	(545	) (17.5	)% (661	) (28.8	)% (929	)
Defined benefit pension plan expense	(4,274	) (9.4	)% (4,717	) 29.5	% (3,642	)
Impairment of long-lived assets	—		—		(9,000	)
Operating loss	(18,606	)	(11,365	)	(25,159	)
Miscellaneous, net	(293	)	(341	)	940	
Loss from operations before income taxes	(18,899	)	(11,706	)	(24,219	)
Benefit (provision) for income taxes	2,070		(332	)	(653	)
Net loss	(16,829	)	(12,038	)	(24,872	)
Net (loss) income attributable to noncontrolling interests	(126	)	(53	)	90	
Net loss attributable to the parent	\$(16,703	)	\$(11,985	)	\$(24,962	)

Revenues by category were as follows:

(in thousands)	For the years ended December 31,		
	2013	Change	2012
Operating revenues:			
Local	\$76,722	(3.7	)% \$79,700
Classified	67,324	(9.7	)% 74,530
National	7,607	(19.3	)% 9,421
Preprint and other	67,420	(3.7	)% 69,994
Digital advertising and marketing services	26,261	0.7	% 26,085
Advertising and marketing services	245,334	(5.5	)% 259,730
Subscriptions	117,463	(0.2	)% 117,733
Other	21,402	(1.2	)% 21,660
Total revenues	\$384,199	(3.7	)% \$399,123

Advertising and marketing services revenues decreased 5.5% for 2013, primarily as a result of continued secular changes in the demand for print advertising. Automotive and employment classified advertising and national advertising remained particularly weak. Subscription revenue was essentially flat due to print and digital subscription bundles and targeted price increases.

Preprint and other revenues declined at a slightly slower pace than other print advertising. Preprint and other products include inserts and single-sheet advertisements included with the daily newspaper, niche publications such as community newspapers, lifestyle magazines, publications focused on the classified advertising categories of real

estate, employment and auto, and other publications aimed at younger readers. Scripps Newspapers has been increasing its efforts to sell single-sheet advertisements delivered with newspapers and to all homes in a market (the “print and deliver” initiative).

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Digital advertising and marketing services include advertising on newspaper Internet sites, digital advertising provided through audience-extension programs, such as an arrangement with Yahoo!, and other digital marketing services offered to local advertising customers, such as managing their search engine marketing campaigns.

Subscriptions include fees paid by readers for access to content in print and digital formats. Scripps Newspapers completed the launch of its bundled subscription model in the third quarter of 2013. Under the Scripps Newspapers bundled offerings, home delivery subscribers receive access to all newspaper content on all platforms and only limited digital content is available to non-subscribers. Scripps Newspapers also offers digital-only subscriptions. Subscription revenue was flat year over year, but increased in the third and fourth quarters of 2013 — the first year-over-year increase since the fourth quarter of 2010. The positive trend was driven by the rollout of the bundled subscription model and increases in single-copy prices in select markets. As Scripps Newspapers has cycled against the completion of the launch of its digital bundles in the second half of 2014, subscription revenue growth has moderated.

Other operating revenues, including commercial printing and distribution services, were up slightly year over year. In 2013 Scripps Newspapers had revenues of \$1.6 million for a commercial print job where our Knoxville newspaper printed the Chattanooga newspaper while their plant was improved. The Chattanooga printing contract was completed in August 2014.

Costs of sales were as follows:

(in thousands)	For the years ended December 31,		
	2013	Change	2012
Employee compensation and benefits	\$90,569	0.5	% \$90,149
Newsprint, press supplies and other printing costs	42,406	(8.2	)% 46,170
Distribution	48,490	(3.7	)% 50,379
Building and occupancy	14,148	(1.3	)% 14,330
Purchased news and content	9,892	(7.5	)% 10,698
Other	7,983	(3.9	)% 8,304
Total cost of sales	\$213,488	(3.0	)% \$220,030

Employee compensation and benefits were flat year over year as Scripps Newspapers limited reductions in employee levels in the newsrooms to maintain the quality of the news content.

Newsprint, press supplies and other printing costs declined by 8.2% in 2013 due to lower expenditures for newsprint. Average newsprint prices decreased 7% and newsprint consumption decreased approximately 5% for 2013. Total newsprint consumption declined due to the reduced number of pages in publications, reflecting the declines in advertising volumes, and lower print runs due to declining print circulation.

Newspaper distribution costs decreased by 3.7% in 2013 compared to 2012 as a result of lower net paid circulation levels. A large portion of newspaper distribution costs are variable and increase or decrease in relation to circulation levels.

Selling, general and administrative were as follows:

(in thousands)	For the years ended December 31,		
	2013	Change	2012
Employee compensation and benefits	\$74,993	(6.6	)% \$80,254
Allocation of Parent overhead	40,421	15.6	% 34,971
Marketing and promotion	8,778	36.1	% 6,449

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Outside circulation sales	6,540	(5.1	)% 6,889
Other	37,071	(3.2	)% 38,282
Total selling, general and administrative	\$167,803	0.6	% \$166,845

Employee compensation and benefits decreased primarily due to lower employment levels year over year. Scripps Newspapers had approximately 5% fewer employees in 2013 compared to 2012.

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Marketing and promotion increased by 36.1% in 2013, primarily due to marketing and promotion to support the launch of the Scripps Newspapers bundled subscription offerings.

Corporate Allocation from Parent — The combined financial statements include expense allocations from the Parent of Scripps Newspapers for certain corporate support services, which are recorded within selling, general and administrative expense in the Combined Statements of Operations. Management believes that the basis used for the allocations are reasonable and reflect the portion of such costs attributed to Scripps Newspapers operations; however, the amounts may not be representative of the costs necessary to operate as a separate stand-alone company. The management of Scripps Newspapers is unable to determine what such costs would have been had Scripps Newspapers been independent. Following the completion of the transactions, Scripps Newspapers will perform these functions using its own resources or purchased services.

The corporate allocation includes costs related to support Scripps Newspapers received from its Parent for certain corporate activities including: (i) executive management, (ii) corporate development, (iii) corporate relations, (iv) legal, (v) human resources, (vi) internal audit, (vii) financial reporting, (viii) tax, (ix) treasury, (x) centralized accounting, and (xi) other Parent corporate and infrastructure costs. For these services, actual costs incurred by the Parent were allocated to Scripps Newspapers based upon on a number of utilization measures including headcount, square footage, and proportionate effort. Where determinations based on utilization were impracticable, Scripps Newspapers used other methods and criteria that are believed to be reasonable estimates of costs attributable to the Scripps Newspapers, such as net sales.

The corporate allocation increased in 2013 primarily due to costs to support digital initiatives including hiring additional sales resources and costs for the roll-out of Scripps Newspapers digital subscription model.

#### Depreciation

Depreciation expense decreased year-over-year due to assets that were fully depreciated in prior years.

#### Tax provision

The effective income tax rate was 11.1% and 2.8% for 2013 and 2012, respectively. In both years there were approximately \$0.4 million of state taxes. For the 2013 and 2012 Scripps Newspapers recorded a valuation allowance against its net deferred tax assets for federal and certain state income taxes as it is more likely than not that Scripps Newspapers will not realize these benefits as a result of the negative evidence from its history of losses over the past three years. In accordance with the intraperiod tax allocation rules, in 2013, Scripps Newspapers allocated \$2.3 of tax expense to other comprehensive income and treated the corresponding offset as an allocation to tax benefit from operations.

2012 compared with 2011

Revenues by category were as follows:

(in thousands)	For the years ended December 31,		
	2012	Change	2011
Operating revenues:			
Local	\$79,700	(5.3)%	\$84,184
Classified	74,530	(4.5)%	78,077
National	9,421	(31.3)%	13,723
Preprint and other	69,994		