

DAKTRONICS INC /SD/
Form 10-Q
March 04, 2016

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the Quarterly Period Ended January 30, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the Transition Period From to .

Commission File Number: 0-23246

Daktronics, Inc.

(Exact name of Registrant as specified in its charter)

South Dakota

(State or other jurisdiction of incorporation or
organization)

201 Daktronics Drive

Brookings SD

(Address of principal executive offices)

(605) 692-0200

(Registrant's telephone number, including area code)

46-0306862

(I.R.S. Employer Identification Number)

57006

(Zip Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

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| | | | |
|-------------------------|--|---------------------------|----------------------------------|
| Large accelerated filer | <input type="radio"/> | Accelerated filer | <input checked="" type="radio"/> |
| Non-accelerated filer | <input type="radio"/> (Do not check if a smaller reporting company.) | Smaller reporting company | <input type="radio"/> |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

The number of shares of the registrant's common stock outstanding as of February 29, 2016 was 43,978,169.

DAKTRONICS, INC. AND SUBSIDIARIES
 FORM 10-Q
 For the Quarter Ended January 30, 2016

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PART I. FINANCIAL INFORMATION

Item 1. FINANCIAL STATEMENTS

DAKTRONICS, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(in thousands, except share data)

| | January 30, 2016 (unaudited) | May 2, 2015 |
|--|------------------------------------|------------------|
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and cash equivalents | \$31,677 | \$57,284 |
| Restricted cash | 194 | 496 |
| Marketable securities | 24,471 | 25,346 |
| Accounts receivable, net | 73,430 | 80,857 |
| Inventories, net | 68,713 | 64,389 |
| Costs and estimated earnings in excess of billings | 30,815 | 35,068 |
| Current maturities of long-term receivables | 3,703 | 3,784 |
| Prepaid expenses and other assets | 5,812 | 6,663 |
| Deferred income taxes | 10,569 | 10,640 |
| Income tax receivables | 10,419 | 5,543 |
| Total current assets | 259,803 | 290,070 |
| Long-term receivables, less current maturities | 5,023 | 6,090 |
| Goodwill | 5,316 | 5,269 |
| Intangibles, net | 1,681 | 1,824 |
| Investment in affiliates and other assets | 2,186 | 2,680 |
| Deferred income taxes | 751 | 702 |
| | 14,957 | 16,565 |
| PROPERTY AND EQUIPMENT: | | |
| Land | 2,138 | 2,147 |
| Buildings | 65,155 | 64,186 |
| Machinery and equipment | 86,104 | 80,664 |
| Office furniture and equipment | 15,840 | 15,823 |
| Computer software and hardware | 53,784 | 51,083 |
| Equipment held for rental | 803 | 803 |
| Demonstration equipment | 7,502 | 7,299 |
| Transportation equipment | 6,483 | 6,012 |
| | 237,809 | 228,017 |
| Less accumulated depreciation | 164,431 | 155,173 |
| | 73,378 | 72,844 |
| TOTAL ASSETS | \$348,138 | \$379,479 |

See notes to consolidated financial statements.

Table of contentsDAKTRONICS INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS

(continued)

(in thousands, except share data)

| | January 30, 2016 (unaudited) | May 2, 2015 |
|--|------------------------------------|------------------|
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| CURRENT LIABILITIES: | | |
| Accounts payable | \$37,903 | \$52,747 |
| Accrued expenses | 23,967 | 26,063 |
| Warranty obligations | 14,171 | 11,838 |
| Billings in excess of costs and estimated earnings | 13,120 | 23,797 |
| Customer deposits (billed or collected) | 15,645 | 16,828 |
| Deferred revenue (billed or collected) | 10,145 | 9,524 |
| Current portion of other long-term obligations | 469 | 587 |
| Income taxes payable | 84 | 636 |
| Total current liabilities | 115,504 | 142,020 |
| Long-term warranty obligations | 14,929 | 14,643 |
| Long-term deferred revenue (billed or collected) | 4,464 | 3,914 |
| Other long-term obligations, less current maturities | 2,443 | 3,190 |
| Long-term income tax payable | 2,986 | 2,734 |
| Deferred income taxes | 1,841 | 939 |
| Total long-term liabilities | 26,663 | 25,420 |
| TOTAL LIABILITIES | 142,167 | 167,440 |
| SHAREHOLDERS' EQUITY: | | |
| Common Stock, no par value, authorized 120,000,000 shares; 43,998,635 and 43,643,801 shares issued and outstanding at January 30, 2016 and May 2, 2015, respectively | 50,498 | 48,960 |
| Additional paid-in capital | 34,637 | 32,693 |
| Retained earnings | 124,604 | 132,771 |
| Treasury Stock, at cost, 19,680 shares | (9 |) (9 |
| Accumulated other comprehensive loss | (3,759 |) (2,376 |
| TOTAL SHAREHOLDERS' EQUITY | 205,971 | 212,039 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$348,138 | \$379,479 |

See notes to consolidated financial statements.

Table of contentsDAKTRONICS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share data)

(unaudited)

| | Three Months Ended | | Nine Months Ended | |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|
| | January 30, 2016 | January 31, 2015 | January 30, 2016 | January 31, 2015 |
| Net sales | \$123,816 | \$118,123 | \$431,705 | \$457,856 |
| Cost of goods sold | 101,787 | 93,061 | 338,662 | 348,514 |
| Gross profit | 22,029 | 25,062 | 93,043 | 109,342 |
| Operating expenses: | | | | |
| Selling expense | 13,784 | 13,694 | 42,873 | 43,405 |
| General and administrative | 7,908 | 7,133 | 24,194 | 22,890 |
| Product design and development | 5,883 | 5,820 | 19,826 | 18,773 |
| | 27,575 | 26,647 | 86,893 | 85,068 |
| Operating (loss) income | (5,546) | (1,585) | 6,150 | 24,274 |
| Nonoperating income (expense): | | | | |
| Interest income | 230 | 250 | 794 | 825 |
| Interest expense | (113) | (59) | (203) | (183) |
| Other income (expense), net | 7 | 179 | (667) | (218) |
| (Loss) income before income taxes | (5,422) | (1,215) | 6,074 | 24,698 |
| Income tax (benefit) expense | (3,469) | (1,776) | 1,083 | 7,655 |
| Net (loss) income | \$(1,953) | \$561 | \$4,991 | \$17,043 |
| Weighted average shares outstanding: | | | | |
| Basic | 44,021 | 43,612 | 43,933 | 43,435 |
| Diluted | 44,021 | 43,991 | 44,357 | 44,204 |
| (Loss) Earnings per share: | | | | |
| Basic | \$(0.04) | \$0.01 | \$0.11 | \$0.39 |
| Diluted | \$(0.04) | \$0.01 | \$0.11 | \$0.39 |
| Cash dividend declared per share | \$0.10 | \$0.10 | \$0.30 | \$0.30 |

See notes to consolidated financial statements.

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DAKTRONICS, INC. AND SUBSIDIARIES
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in thousands)

(unaudited)

| | Three Months Ended | | Nine Months Ended | |
|---|---------------------|---------------------|---------------------|---------------------|
| | January 30, 2016 | January 31, 2015 | January 30, 2016 | January 31, 2015 |
| Net (loss) income | \$(1,953) | \$561 | \$4,991 | \$17,043 |
| Other comprehensive loss: | | | | |
| Cumulative translation adjustments | (628) | (1,386) | (1,388) | (2,501) |
| Unrealized income (loss) on available-for-sale securities, net of tax | 8 | 8 | 5 | (3) |
| Total other comprehensive loss, net of tax | (620) | (1,378) | (1,383) | (2,504) |
| Comprehensive (loss) income | \$(2,573) | \$(817) | \$3,608 | \$14,539 |

See notes to consolidated financial statements.

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DAKTRONICS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

| | Nine Months Ended | |
|---|---------------------|---------------------|
| | January 30, 2016 | January 31, 2015 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net income | \$4,991 | \$17,043 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation | 12,381 | 11,056 |
| Amortization | 104 | 169 |
| Amortization of premium/discount on marketable securities | 77 | 132 |
| Gain on sale of property, equipment and other assets | (50) | (1,192) |
| Share-based compensation | 2,244 | 2,341 |
| Gain on sale of equity investee | (119) | — |
| Excess tax benefits from share-based compensation | (4) | (35) |
| Provision for doubtful accounts | (110) | (295) |
| Deferred income taxes, net | 860 | 353 |
| Change in operating assets and liabilities | (18,181) | (2,255) |
| Net cash provided by operating activities | 2,193 | 27,317 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Purchases of property and equipment | (13,389) | (15,328) |
| Proceeds from sale of property, equipment and other assets | 111 | 4,011 |
| Purchases of marketable securities | (18,273) | (10,647) |
| Proceeds from sales or maturities of marketable securities | 19,069 | 10,256 |
| Acquisitions, net of cash acquired | (2,183) | (6,223) |
| Proceeds from sale of equity method investment | 377 | — |
| Net cash used in investing activities | (14,288) | (17,931) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Payments on notes payable | (33) | (42) |
| Proceeds from exercise of stock options | 610 | 2,424 |
| Excess tax benefits from share-based compensation | 4 | 35 |
| Principal payments on long-term obligations | (15) | (1,185) |
| Dividends paid | (13,158) | (13,016) |
| Net cash used in financing activities | (12,592) | (11,784) |
| EFFECT OF EXCHANGE RATE CHANGES ON CASH | (920) | (905) |
| NET DECREASE IN CASH AND CASH EQUIVALENTS | (25,607) | (3,303) |
| CASH AND CASH EQUIVALENTS: | | |
| Beginning of period | 57,284 | 45,054 |
| End of period | \$31,677 | \$41,751 |

Supplemental disclosures of cash flow information:

| | | |
|---|-------|-------|
| Cash payments for: | | |
| Interest | \$283 | \$256 |
| Income taxes, net of refunds | 5,466 | 9,961 |
| Supplemental schedule of non-cash investing and financing activities: | | |
| Demonstration equipment transferred to inventory | 220 | 69 |
| Purchase of property and equipment included in accounts payable | 280 | 1,025 |
| Contributions of common stock under the employee stock purchase plan | 927 | 1,737 |

See notes to consolidated financial statements.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except per share data)

(unaudited)

Note 1. Basis of Presentation and Summary of Critical Accounting Policies

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal recurring adjustments) necessary to fairly present our financial position, results of operations and cash flows for the periods presented. The preparation of financial statements in conformity with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions affecting the reported amounts therein. Due to the inherent uncertainty involved in making estimates, actual results in future periods may differ from those estimates.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. The balance sheet at May 2, 2015 has been derived from the audited financial statements at that date, but it does not include all of the information and footnotes required by GAAP for complete financial statements. These financial statements should be read in conjunction with our financial statements and notes thereto for the year ended May 2, 2015, which are contained in our Annual Report on Form 10-K previously filed with the Securities and Exchange Commission. The results of operations for the interim periods presented are not necessarily indicative of results that may be expected for any other interim period or for the full fiscal year.

Daktronics, Inc. operates on a 52 to 53 week fiscal year, with our fiscal year ending on the Saturday closest to April 30 of each year. When April 30 falls on a Wednesday, the fiscal year ends on the preceding Saturday. Within each fiscal year, each quarter is comprised of 13 week periods following the beginning of each fiscal year. In each 53 week year, an additional week is added to the first quarter and each of the last three quarters is comprised of a 13 week period. Fiscal 2015 was a 53-week year; therefore, the nine months ended January 30, 2016 contained operating results for 39 weeks while the nine months ended January 31, 2015 contained operating results for 40 weeks.

Certain reclassifications in the Consolidated Balance Sheets' categories of prepaid expenses and other assets and investment in affiliates and other assets have been made to conform fiscal 2015 to the fiscal 2016 classifications for comparative purposes.

Recent Accounting Pronouncements

In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-02, Leases (Topic 842), which provides new guidance related to accounting for leases and supercedes existing U.S. GAAP on lease accounting. The main difference between the existing guidance on accounting for leases and the new standard is that operating leases will not be recorded in the statement of financial position as assets and liabilities. The new guidance is effective for interim and annual periods beginning after December 15, 2018, with early adoption permitted. We are currently evaluating the effect that adopting this new accounting guidance will have on our consolidated results of operations, cash flows, and financial position.

In January 2016, the FASB issued ASU 2016-01, Financial Instruments - Overall: Recognition and Measurement of Financial Assets and Financial Liabilities, which affects accounting for equity investments and financial liabilities where the fair value option has been elected. The new guidance is effective for interim and annual periods beginning after December 15, 2017, which early adoption permitted. We are currently evaluating the effect that adopting this new accounting guidance will have on our consolidated results of operations, cash flows, and financial position.

In November 2015, the FASB issued ASU 2015-17, Income Taxes (Topic 740) Balance Sheet Classification of Deferred Taxes, which simplifies the presentation of deferred income taxes. Under the new accounting standard, deferred tax assets and liabilities are required to be classified as noncurrent, eliminating the prior requirement to separate deferred tax assets and liabilities into current and noncurrent. The new guidance is effective for interim and annual periods beginning after December 15, 2016, with early adoption permitted. The standard may be adopted prospectively to all deferred tax liabilities and assets or retrospectively to all periods presented. We are currently evaluating the effect that adopting ASU 2015-17 will have on our consolidated results of operations, cash flows, and financial position.

In July 2015, the FASB issued ASU 2015-11, Simplifying the Measurement of Inventory, which changes the measurement principle of inventory from the lower of cost or market to the lower of cost and net realizable value. The guidance will require prospective application at the beginning of our first quarter of fiscal 2018, but it permits adoption in an earlier period. We have evaluated the effect of adopting ASU 2015-11 and will adopt the standard at the beginning of fiscal year 2017. There will be no material impact to our consolidated results of operations, cash flows, and financial position.

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers, which was issued as a new topic, Accounting Standards Codification ("ASC") 606. The new revenue recognition standard provides a five-step analysis of transactions to determine when and how revenue is recognized. The core principle of the guidance is that a company should recognize revenue to depict the transfer

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of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This standard will also result in enhanced disclosures about revenue, providing guidance for transactions that were not previously addressed comprehensively and improving guidance for multiple-element arrangements. The FASB recently announced plans to defer the effective adoption date for one year. ASU 2014-09 is effective for us beginning in fiscal 2019 and can be adopted by the Company either retrospectively or as a cumulative-effect adjustment as of the date of adoption. We are currently evaluating the effect that adopting ASU 2014-09 will have on our consolidated results of operations, cash flows, and financial position.

Note 2. Earnings Per Share ("EPS")

Basic EPS is computed by dividing income attributable to common shareholders by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution which may occur if securities or other obligations to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock which share in our earnings.

The following is a reconciliation of the income and common share amounts used in the calculation of basic and diluted EPS for the three and nine months ended January 30, 2016 and January 31, 2015:

| | Net income (loss) | Shares | Per share income (loss) |
|---|----------------------|--------|----------------------------|
| For the three months ended January 30, 2016 | | | |
| Basic (loss) earnings per share | \$(1,953) | 44,021 | \$(0.04) |
| Dilution associated with stock compensation plans | — | — | — |
| Diluted (loss) earnings per share | \$(1,953) | 44,021 | \$(0.04) |
| For the three months ended January 31, 2015 | | | |
| Basic earnings per share | \$561 | 43,612 | \$0.01 |
| Dilution associated with stock compensation plans | — | 379 | — |
| Diluted earnings per share | \$561 | 43,991 | \$0.01 |
| For the nine months ended January 30, 2016 | | | |
| Basic earnings per share | \$4,991 | 43,933 | \$0.11 |
| Dilution associated with stock compensation plans | — | 424 | — |
| Diluted earnings per share | \$4,991 | 44,357 | \$0.11 |
| For the nine months ended January 31, 2015 | | | |
| Basic earnings per share | \$17,043 | 43,435 | \$0.39 |
| Dilution associated with stock compensation plans | — | 769 | — |
| Diluted earnings per share | \$17,043 | 44,204 | \$0.39 |

Options outstanding to purchase 2,166 shares of common stock with a weighted average exercise price of \$14.63 for the three months ended January 30, 2016 and 1,457 shares of common stock with a weighted average exercise price of \$18.39 for the three months ended January 31, 2015 were not included in the computation of diluted earnings per share because the effects would be anti-dilutive and because of the loss recorded for the 2016 period.

Options outstanding to purchase 2,180 shares of common stock with a weighted average exercise price of \$15.01 for the nine months ended January 30, 2016 and 1,479 shares of common stock with a weighted average exercise price of \$18.38 for the nine months ended January 31, 2015 were not included in the computation of diluted earnings per share because the effects would be anti-dilutive.

Note 3. Segment Disclosure

We have organized our business into five segments which meet the definition of reportable segments under ASC 280-10, Segment Reporting: Commercial, Live Events, High School Park and Recreation, Transportation, and International. These segments are based on the type of customer or geography and are the same as our business units.

Our Commercial business unit primarily consists of sales of our video display systems, digital billboards, and Galaxy[®] and Fuelight[™] product lines to resellers (primarily sign companies), out-of-home ("OOH") companies, national retailers, quick-serve restaurants, casinos and petroleum retailers. Our Live Events business unit primarily consists of sales of integrated scoring and video display systems to college and professional sports facilities and convention centers and sales of our mobile display technology to video rental organizations and other live events type venues. Our High School Park and Recreation business unit primarily consists of sales of scoring systems, Galaxy[®] displays and video display systems to primary and secondary education facilities. Our Transportation business unit primarily consists of sales of our Vanguard[®] and Galaxy[®] product lines to governmental transportation departments, airlines and other transportation related customers. Our International business unit consists of sales of all product lines outside the United States and Canada. We focus

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on product lines that relate to integrated scoring and video display systems for sports and commercial applications, out-of-home advertising products, and European transportation related products.

Segment reports present results through contribution margin, which is comprised of gross profit less selling costs. Segment profit excludes general and administration expense, product development expense, interest income and expense, non-operating income and income tax expense. Assets are not allocated to the segments. Depreciation and amortization are allocated to each segment based on various financial measures; however, some depreciation and amortization are corporate in nature and remain unallocated. In general, our segments follow the same accounting policies as those described in Note 1 of our Annual Report on Form 10-K for the fiscal year ended May 2, 2015. Unabsorbed costs of domestic field sales and services infrastructure, including most field administrative staff, are allocated to the Commercial, Live Events, Transportation, and High School Park and Recreation business units based on cost of sales. Shared manufacturing, buildings and utilities, and procurement costs are allocated based on payroll dollars, square footage and various other financial measures.

We do not maintain information on sales by products; therefore, disclosure of such information is not practical.

The following table sets forth certain financial information for each of our five operating segments for the periods indicated:

| | Three Months Ended | | Nine Months Ended | |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| | January 30, 2016 | January 31, 2015 | January 30, 2016 | January 31, 2015 |
| Net sales: | | | | |
| Commercial | \$29,385 | \$37,762 | \$112,661 | \$121,472 |
| Live Events | 51,067 | 33,496 | 149,750 | 171,811 |
| High School Park and Recreation | 10,940 | 10,771 | 54,152 | 55,125 |
| Transportation | 11,698 | 9,479 | 38,759 | 34,807 |
| International | 20,726 | 26,615 | 76,383 | 74,641 |
| | 123,816 | 118,123 | 431,705 | 457,856 |
| Contribution margin: | | | | |
| Commercial | 696 | 5,702 | 10,802 | 21,822 |
| Live Events | 4,046 | 2,072 | 17,031 | 20,629 |
| High School Park and Recreation | 143 | 27 | 7,703 | 9,616 |
| Transportation | 2,694 | 1,317 | 9,057 | 7,027 |
| International | 666 | 2,250 | 5,577 | 6,843 |
| | 8,245 | 11,368 | 50,170 | 65,937 |
| Non-allocated operating expenses: | | | | |
| General and administrative | 7,908 | 7,133 | 24,194 | 22,890 |
| Product design and development | 5,883 | 5,820 | 19,826 | 18,773 |
| Operating (loss) income | (5,546) | (1,585) | 6,150 | 24,274 |
| Nonoperating (expense) income: | | | | |
| Interest income | 230 | 250 | 794 | 825 |
| Interest expense | (113) | (59) | (203) | (183) |
| Other income (expense), net | 7 | 179 | (667) | (218) |
| (Loss) income before income taxes | (5,422) | (1,215) | 6,074 | 24,698 |

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| | | | | | | |
|------------------------------------|----------|---|---------|---|----------|----------|
| Income tax (benefit) expense | (3,469 |) | (1,776 |) | 1,083 | 7,655 |
| Net (loss) income | \$(1,953 |) | \$561 | | \$4,991 | \$17,043 |
| Depreciation and amortization: | | | | | | |
| Commercial | \$1,208 | | \$1,205 | | \$3,599 | \$3,630 |
| Live Events | 1,258 | | 1,145 | | 3,676 | 3,460 |
| High School Park and Recreation | 436 | | 460 | | 1,294 | 1,381 |
| Transportation | 344 | | 297 | | 1,012 | 840 |
| International | 310 | | 254 | | 908 | 809 |
| Unallocated corporate depreciation | 673 | | 363 | | 1,996 | 1,105 |
| | \$4,229 | | \$3,724 | | \$12,485 | \$11,225 |

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No single geographic area comprises a material amount of our net sales or property and equipment, net of accumulated depreciation, other than the United States. The following table presents information about net sales and property and equipment, net of accumulated depreciation, in the United States and elsewhere:

| | Three Months Ended | | Nine Months Ended | |
|--|---------------------|---------------------|---------------------|---------------------|
| | January 30, 2016 | January 31, 2015 | January 30, 2016 | January 31, 2015 |
| Net sales: | | | | |
| United States | \$ 101,200 | \$ 90,127 | \$ 347,278 | \$ 370,168 |
| Outside U.S. | 22,616 | 27,996 | 84,427 | 87,688 |
| | \$ 123,816 | \$ 118,123 | \$ 431,705 | \$ 457,856 |
| | | | | |
| | January 30, 2016 | May 2, 2015 | | |
| Property and equipment, net of accumulated depreciation: | | | | |
| United States | \$ 68,640 | \$ 67,882 | | |
| Outside U.S. | 4,738 | 4,962 | | |
| | \$ 73,378 | \$ 72,844 | | |

We have numerous customers worldwide for sales of our products and services; therefore, we are not economically dependent on a limited number of customers for the sale of our products and services except with respect to our dependence on two major digital billboard customers in our Commercial business unit.

Note 4. Marketable Securities

We have a cash management program which provides for the investment of cash balances not used in current operations. We classify our investments in marketable securities as available-for-sale in accordance with the provisions of ASC 320, Investments – Debt and Equity Securities. Marketable securities classified as available-for-sale are reported at fair value with unrealized gains or losses, net of tax, reported in accumulated other comprehensive loss. As it relates to fixed income marketable securities, we do not intend to sell any of these investments, and it is not likely we will be required to sell any of these investments before recovery of the entire amortized cost basis. In addition, as of January 30, 2016, we anticipate we will recover the entire amortized cost basis of such fixed income securities, and we have determined no other-than-temporary impairments associated with credit losses were required to be recognized. The cost of securities sold is based on the specific identification method. Where quoted market prices are not available, we use the market price of similar types of securities traded in the market to estimate fair value.

As of January 30, 2016 and May 2, 2015, our available-for-sale securities consisted of the following:

| | Amortized Cost | Unrealized Gains | Unrealized Losses | Fair Value |
|------------------------------------|----------------|---------------------|----------------------|------------|
| Balance as of January 30, 2016 | | | | |
| Certificates of deposit | \$ 15,420 | \$— | \$— | \$ 15,420 |
| U.S. Government sponsored entities | 6,574 | — | (5) | 6,569 |
| Municipal obligations | 2,480 | 2 | — | 2,482 |
| | \$ 24,474 | \$ 2 | \$ (5) | \$ 24,471 |
| Balance as of May 2, 2015 | | | | |
| Certificates of deposit | \$ 11,409 | \$— | \$— | \$ 11,409 |

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| | | | | |
|------------------------------------|----------|-----|------|------------|
| U.S. Government securities | 1,000 | 1 | — | 1,001 |
| U.S. Government sponsored entities | 7,951 | — | (9 |) 7,942 |
| Municipal obligations | 4,989 | 5 | — | 4,994 |
| | \$25,349 | \$6 | \$(9 |) \$25,346 |

Realized gains or losses on investments are recorded in our consolidated statements of operations as other income (expense), net. Upon the sale of a security classified as available-for-sale, the security's specific unrealized gain (loss) is reclassified out of "accumulated other comprehensive loss" into earnings based on the specific identification method. In the nine months ended January 30, 2016 and January 31, 2015, the reclassifications from accumulated other comprehensive loss to earnings were immaterial.

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All available-for-sale securities are classified as current assets, as they are readily available to support our current operating needs. The contractual maturities of available-for-sale debt securities as of January 30, 2016 were as follows:

| | Less than 12 months | 1-5 Years | Total |
|------------------------------------|------------------------|-----------|----------|
| Certificates of deposit | \$6,564 | \$8,856 | \$15,420 |
| U.S. Government sponsored agencies | — | 6,569 | 6,569 |
| Municipal obligations | 1,251 | 1,231 | 2,482 |
| | \$7,815 | \$16,656 | \$24,471 |

Note 5. Business Combination

We acquired 100 percent ownership in Data Display, a European transportation display company, on August 11, 2014 for an undisclosed amount. The results of its operations have been included in our consolidated financial statements since the date of acquisition. We have not made pro forma disclosures because the results of its operations are not material to our consolidated financial statements.

Data Display is a European based company focused on the design and manufacture of transportation displays. This acquisition allows our organization to better service transportation customers world-wide and broaden our leadership position on a global scale. This acquisition included a manufacturing plant in Ireland to manufacture transportation displays. This acquisition was funded with cash on hand.

During the second quarter of fiscal 2015, we prepared the preliminary fair value measurements of assets acquired and liabilities assumed as of the acquisition date using independent appraisals and other analysis. A final measurement was completed during the first quarter of fiscal 2016, and the fair values of the consideration paid and contingent consideration were finalized.

The following table summarizes the adjustments that were made to the original purchase price allocation:

| | Purchase price allocation as originally reported | Adjustments | Reconciliation of assets and liabilities transferred |
|---------------------------|---|-------------|---|
| Goodwill | \$1,099 | \$364 | \$1,463 |
| Trademarks and Technology | 480 | — | 480 |
| Customer Relationships | 84 | — | 84 |
| Property and Equipment | 1,433 | — | 1,433 |
| Investment for Affiliates | 437 | — | 437 |
| Inventory | 2,773 | (149) |)2,624 |
| Accounts Receivable | 3,380 | (317) |)3,063 |
| Other Current Assets | 1,869 | 23 | 1,892 |
| Current Liabilities | 3,616 | 79 | 3,695 |
| Long-term Obligations | 950 | — | 950 |

Note 6. Sale of Theatre Rigging Manufacturing

In July 2014, we sold our automated rigging systems business for theatre applications. Related to the sale, we recorded a \$1,261 gain, which is included in cost of goods sold in the High School Park and Recreation business unit.

As part of the transaction, we sold assets of \$2,817 that primarily consisted of accounts receivable, patents, inventory, and manufacturing equipment, net of \$355 of accounts payable.

Note 7. Goodwill

The changes in the carrying amount of goodwill related to each reportable segment for the nine months ended January 30, 2016 were as follows:

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| | Live Events | Commercial | Transportation | International | Total |
|-----------------------------------|-------------|------------|----------------|---------------|---------|
| Balance as of May 2, 2015 | \$2,321 | \$721 | \$91 | \$2,136 | \$5,269 |
| Acquisition, net of cash required | — | — | — | 213 | 213 |
| Foreign currency translation | (60 |) (4 |) (58 |) (44 |) (166 |
| Balance as of January 30, 2016 | \$2,261 | \$717 | \$33 | \$2,305 | \$5,316 |

We perform an analysis of goodwill on an annual basis. We performed our annual analysis based on the goodwill amount as of the first business day of our third quarter in fiscal 2016, which was November 1, 2015. The result of the analysis indicated no goodwill impairment existed as of that date.

Note 8. Inventories

Inventories consisted of the following:

| | January 30, 2016 | May 2, 2015 |
|-----------------|---------------------|----------------|
| Raw materials | \$29,486 | \$28,325 |
| Work-in-process | 8,480 | 7,512 |
| Finished goods | 30,747 | 28,552 |
| | \$68,713 | \$64,389 |

Note 9. Receivables

Accounts receivable are reported net of an allowance for doubtful accounts of \$2,206 and \$2,316 at January 30, 2016 and May 2, 2015, respectively.

In connection with certain sales transactions, we have entered into sales contracts with installment payments exceeding six months and sales-type leases. The present value of these contracts and leases is recorded as a receivable as the revenue is recognized in accordance with U.S. GAAP, and profit is recognized to the extent the present value is in excess of cost. We generally retain a security interest in the equipment or in the cash flow generated by the equipment until the contract is paid. The present value of long-term contracts and lease receivables, including accrued interest and current maturities, was \$8,726 and \$9,874 as of January 30, 2016 and May 2, 2015, respectively. Contract and lease receivables bearing annual interest rates of 4.8 to 10.0 percent are due in varying annual installments through August 2024. The face amount of long-term receivables was \$9,148 as of January 30, 2016 and \$10,976 as of May 2, 2015. Included in accounts receivable as of January 30, 2016 and May 2, 2015 was \$836 and \$385, respectively, of retainage on construction-type contracts, all of which is expected to be collected within one year.

Note 10. Commitments and Contingencies

Litigation: We are a party to legal proceedings and claims which arise during the ordinary course of business. We review our legal proceedings and claims; regulatory reviews and inspections; and other legal matters on an ongoing basis and follow appropriate accounting guidance when making accrual and disclosure decisions. We establish accruals for those contingencies when the incurrence of a loss is probable and can be reasonably estimated, and we disclose the amount accrued and the amount of a reasonably possible loss in excess of the amount accrued, if such disclosure is necessary for our financial statements to not be misleading. We do not record an accrual when the likelihood of loss being incurred is probable, but the amount cannot be reasonably estimated, or when the loss is believed to be only reasonably possible or remote, although disclosures will be made for material matters as required by ASC 450-20, Contingencies - Loss Contingencies. Our assessment of whether a loss is reasonably possible or

probable is based on our assessment and consultation with legal counsel regarding the ultimate outcome of the matter following all appeals.

As of January 30, 2016 and May 2, 2015, we did not believe there was a reasonable probability any material loss for these various claims or legal actions, including reviews, inspections or other legal proceedings, if any, will be incurred. Accordingly, no accrual or disclosure of a potential range of loss has been made related to these matters. In the opinion of management, the ultimate liability of all unresolved legal proceedings is not expected to have a material effect on our financial position, liquidity or capital resources.

Warranties: We offer a standard parts coverage warranty for periods varying from one to five years for most of our products. We also offer additional types of warranties to include on-site labor, routine maintenance and event support. In addition, the terms of warranties on some installations can vary from one to 10 years. The specific terms and conditions of these warranties vary primarily depending on the type of the product sold. We estimate the costs which may be incurred under the warranty obligations and record a liability in the amount of such estimated costs at the time the revenue is recognized. Factors affecting our estimate of the cost of our warranty obligations

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include historical experience and expectations of future conditions. We continually assess the adequacy of our recorded accrued warranty obligations and, to the extent we experience any changes in warranty claim activity or costs associated with servicing those claims, our warranty obligations are adjusted accordingly.

During fiscal 2016, we discovered a warranty issue caused by a mechanical device failure within a module for displays primarily in our out-of-home applications built prior to fiscal 2013. The device failure causes a visual defect in the display. We are deploying preventative maintenance to sites impacted and can repair the device in our repair center. When certain site locations have exceeded an acceptable failure rate, we have refurbished the display to meet customers' expectations under contractual obligations. We have increased our accrued warranty obligations by \$5.6 million during fiscal 2016 and \$1.2 million during fiscal 2015 for probable and reasonably estimable costs to remediate this issue. As of January 30, 2016, we had \$3.5 million remaining in accrued warranty obligations for the estimate of probable future claims related to this issue. Because failure rates are unpredictable, the final outcome of this matter is dependent on many factors that are difficult to predict. Accordingly, it is possible that the ultimate cost to resolve this matter may increase and materially different than the amount of the current estimate and accrual.

Changes in our warranty obligation for the nine months ended January 30, 2016 consisted of the following:

| | Amount |
|--|----------|
| Beginning accrued warranty obligations | \$26,481 |
| Warranties issued during the period | 8,696 |
| Settlements made during the period | (13,769) |
| Changes in accrued warranty obligations for pre-existing warranties during the period, including expirations | 7,692 |
| Ending accrued warranty obligations | \$29,100 |

Performance guarantees: We have entered into standby letters of credit and surety bonds with financial institutions relating to the guarantee of our future performance on contracts, primarily construction type contracts. As of January 30, 2016, we had outstanding letters of credit and surety bonds in the amount of \$8,183 and \$64,302, respectively. Performance guarantees are issued to certain customers to guarantee the operation and installation of the equipment and our ability to complete a contract. These performance guarantees have various terms, which are generally one year.

Leases: We lease vehicles, office space and equipment for various global sales and service locations, including manufacturing space in the United States and China. Some of these leases, including the lease for manufacturing facilities in Sioux Falls, South Dakota, include provisions for extensions or purchase. The lease for the facilities in Sioux Falls, South Dakota can be extended for an additional three years past its current term, which ends December 31, 2016, and it contains an option to purchase the property subject to the lease from January 1, 2015 to December 31, 2016 for \$8,400, which approximates fair value. If the lease is extended, the purchase option increases to \$8,600 for the year ending December 31, 2017 and \$8,800 for the year ending December 31, 2018. Rental expense for operating leases was \$2,023 and \$2,048 for the nine months ended January 30, 2016 and January 31, 2015, respectively.

Future minimum payments under noncancelable operating leases, excluding executory costs such as management and maintenance fees, with initial or remaining terms of one year or more consisted of the following at January 30, 2016:

| Fiscal years ending | Amount |
|---------------------|--------|
| 2016 | \$692 |
| 2017 | 1,859 |
| 2018 | 789 |
| 2019 | 354 |
| 2020 | 196 |

\$3,890

Purchase commitments: From time to time, we commit to purchase inventory, advertising, information technology maintenance and support services, and various other products and services over periods that extend beyond one year. As of January 30, 2016, we were obligated under the following conditional and unconditional purchase commitments, which included \$600 in conditional purchase commitments:

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| Fiscal years ending | Amount |
|---------------------|---------|
| 2016 | \$1,276 |
| 2017 | 1,090 |
| 2018 | 295 |
| 2019 | 100 |
| 2020 | — |
| | \$2,761 |

Note 11. Income Taxes

We are subject to U.S. Federal income tax as well as income taxes of multiple state jurisdictions. As a result of the completion of examinations by the Internal Revenue Service on prior years and the expiration of statutes of limitations, our fiscal years 2013, 2014, and 2015 are the remaining years open under statutes of limitations. Certain subsidiaries are also subject to income tax in several foreign jurisdictions which have open tax years varying by jurisdiction beginning in fiscal 2005.

As of January 30, 2016, we had \$2,986 of unrecognized tax benefits which would reduce our effective tax rate if recognized.

On December 18, 2015, the President signed into law The Protecting Americans from Tax Hikes Act of 2015 (“PATH Act”). Under prior law, a taxpayer was not entitled to a research tax credit for qualifying amounts paid or incurred after December 31, 2014. However, under the PATH Act, a taxpayer is now entitled to a research tax credit for qualifying amounts paid or incurred after December 31, 2014 with no expiration. As a result of the retroactive reinstatement and permanent extension, we recognized in the third quarter of fiscal 2016 approximately \$2.0 million in tax benefits for the credit.

On December 19, 2014, the President signed into law The Tax Increase Prevention Act of 2014. Under prior law, a taxpayer was entitled to a research tax credit for qualifying amounts paid or incurred on or before December 31, 2013. The 2014 Tax Increase Prevention Act extended the research credit for one year to December 31, 2014. The extension of the research credit was retroactive and included amounts paid or incurred after December 31, 2013. As a result of the retroactive extension, we recognized in the third quarter of fiscal 2015 approximately \$1.3 million in tax benefits for the credit.

Note 12. Fair Value Measurement

ASC 820, Fair Value Measurement, defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date. It also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The fair value hierarchy within ASC 820 distinguishes between the following three levels of inputs which may be utilized when measuring fair value.

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs other than quoted prices included within Level 1 for the assets or liabilities, either directly or indirectly (for example, quoted market prices for similar assets and liabilities in active markets or quoted market prices for identical assets or liabilities in markets not considered to be active, inputs other than quoted prices that are observable for the asset or liability, or market-corroborated input).

Level 3 - Unobservable inputs supported by little or no market activity based on our own assumptions used to measure assets and liabilities.

The fair values for fixed-rate contracts receivable are estimated using a discounted cash flow analysis based on interest rates currently being offered for contracts with similar terms to customers with similar credit quality. The carrying amounts reported on our consolidated balance sheets for contracts receivable approximate fair value and have been categorized as a Level 2 fair value measurement. Fair values for fixed-rate long-term marketing obligations are estimated using a discounted cash flow calculation applying interest rates currently being offered for debt with similar terms and underlying collateral. The total carrying value of long-term marketing obligations as reported on our consolidated balance sheets within other long-term obligations approximates fair value and has been categorized as a Level 2 fair value measurement.

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The following table sets forth by Level within the fair value hierarchy our financial assets and liabilities that were accounted for at fair value on a recurring basis at January 30, 2016 and May 2, 2015 according to the valuation techniques we used to determine their fair values. There have been no transfers of assets or liabilities among the fair value hierarchies presented.

| | Fair Value Measurements | | Total |
|--|-------------------------|----------|----------|
| | Level 1 | Level 2 | |
| Balance as of January 30, 2016 | | | |
| Cash and cash equivalents | \$31,677 | \$— | \$31,677 |
| Restricted cash | 194 | — | 194 |
| Available-for-sale securities: | | | |
| Certificates of deposit | — | 15,420 | 15,420 |
| U.S. Government sponsored entities | — | 6,569 | 6,569 |
| Municipal obligations | — | 2,482 | 2,482 |
| Derivatives - currency forward contracts | — | 187 | 187 |
| | \$31,871 | \$24,658 | \$56,529 |
| Balance as of May 2, 2015 | | | |
| Cash and cash equivalents | \$57,284 | \$— | \$57,284 |
| Restricted cash | 496 | — | 496 |
| Available-for-sale securities: | | | |
| Certificates of deposit | — | 11,409 | 11,409 |
| U.S. Government securities | 1,001 | — | 1,001 |
| U.S. Government sponsored entities | — | 7,942 | 7,942 |
| Municipal obligations | — | 4,994 | 4,994 |
| Derivatives - currency forward contracts | — | (283) | (283) |
| | \$58,781 | \$24,062 | \$82,843 |

The following methods and assumptions were used to estimate the fair value of each class of financial instrument. There have been no changes in the valuation techniques used by us to value our financial instruments.

Cash and cash equivalents: Consists of cash on hand in bank deposits and highly liquid investments, primarily money market accounts. The fair value was measured using quoted market prices in active markets. The carrying amount approximates fair value.

Restricted cash: Consists of cash and cash equivalents held in bank deposit accounts to secure issuances of foreign bank guarantees. The fair value of restricted cash was measured using quoted market prices in active markets. The carrying amount approximates fair value.

Certificates of deposit: Consists of time deposit accounts with original maturities of less than three years and various yields. The fair value of these securities was measured based on valuations observed in less active markets than Level 1 investments from a third-party financial institution. The carrying amount approximates fair value.

U.S. Government securities: Consists of U.S. Government treasury bills, notes, and bonds with original maturities of less than three years and various yields. The fair value of these securities was measured using quoted market prices in active markets.

U.S. Government sponsored entities: Consists of Fannie Mae and Federal Home Loan Bank investment grade debt securities trading with sufficient frequency and volume to enable us to obtain pricing information on an ongoing basis. The fair value of these securities was measured based on valuations observed in less active markets than Level

1 investments. The contractual maturities of these investments vary from one month to three years.

Municipal obligations: Consist of investment grade municipal bonds trading with sufficient frequency and volume to enable us to obtain pricing information on an ongoing basis. The contractual maturities of these investments vary from two to three years. The fair value of these bonds was measured based on valuations observed in less active markets than Level 1 investments.

Derivatives – currency forward contracts: Consists of currency forward contracts trading with sufficient frequency and volume to enable us to obtain pricing information on an ongoing basis. The fair value of these securities was measured based on a valuation from a third-party bank. See Note 13. Derivative Financial Instruments for more information regarding our derivatives.

The fair value measurement standard also applies to certain non-financial assets and liabilities measured at fair value on a nonrecurring basis. For example, certain long-lived assets such as goodwill, intangible assets and property, plant and equipment are measured at fair value in connection with business combinations or when an impairment is recognized and the related assets are written down to fair

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value. We utilized the fair value measurement standard, using primarily Level 3 inputs, to value the assets and liabilities for the business combination involving Data Display and the determination of goodwill associated with the sale of our automated rigging systems business for theatre applications. See Note 5. Business Combinations and Note 6. Sale of Theatre Rigging Manufacturing for more information.

Note 13. Derivative Financial Instruments

We utilize derivative financial instruments to manage the economic impact of fluctuations in currency exchange rates on those transactions denominated in currencies other than our functional currency, which is the U.S. dollar. We enter into currency forward contracts to manage these economic risks. We account for all derivatives on the balance sheet within accounts receivable or accounts payable measured at fair value, and changes in fair values are recognized in earnings unless specific hedge accounting criteria are met for cash flow or net investment hedges. As of January 30, 2016 and May 2, 2015, we had not designated any of our derivative instruments as accounting hedges, and thus we recorded the changes in fair value in other income (expense), net.

The foreign currency exchange contracts in aggregated notional amounts in place to exchange U.S. Dollars at January 30, 2016 and May 2, 2015 were as follows:

| | January 30, 2016 | | May 2, 2015 | |
|--|------------------|------------------|--------------|------------------|
| | U.S. Dollars | Foreign Currency | U.S. Dollars | Foreign Currency |
| Foreign Currency Exchange Forward Contracts: | | | | |
| U.S. Dollars/Australian Dollars | 4,014 | 5,696 | 1,487 | 1,918 |
| U.S. Dollars/Japanese Yen | — | — | 764 | 91,282 |
| U.S. Dollars/Canadian Dollars | 304 | 411 | 4,129 | 4,923 |
| U.S. Dollars/British Pounds | 1,799 | 1,185 | 1,679 | 1,123 |
| U.S. Dollars/Singapore Dollars | 261 | 356 | 1,176 | 1,601 |
| U.S. Dollars/New Zealand Dollars | 52 | 83 | — | — |
| U.S. Dollars/Euros | 405 | 360 | (229 |) (174 |
| U.S. Dollars/Swiss Franc | 724 | 696 | 5,662 | 5,500 |

As of January 30, 2016 and May 2, 2015, there was a net asset and liability of \$187 and \$283, respectively, representing the fair value of foreign currency exchange forward contracts, which were determined using Level 2 inputs from a third-party bank.

Note 14. Subsequent Events

On February 29, 2016, our Board of Directors declared a quarterly dividend of \$0.10 per share payable on March 22, 2016 to shareholders of record of our common stock on March 11, 2016.

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Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (including exhibits and any information incorporated by reference herein) contains both historical and forward-looking statements that involve risks, uncertainties and assumptions. The statements contained in this Report that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21B of the Securities Exchange Act of 1934, as amended, including statements regarding our expectations, beliefs, intentions and strategies for the future. These statements appear in a number of places in this Report and include all statements that are not historical statements of fact regarding the intent, belief or current expectations with respect to, among other things: (i.) our competition; (ii.) our financing plans; (iii.) trends affecting our financial condition or results of operations; (iv.) our growth strategy and operating strategy; (v.) the declaration and payment of dividends; (vi.) the timing and magnitude of future contracts; (vii.) parts shortages and lead times; (viii.) fluctuations in margins; (ix.) the seasonality of our business; (x.) the introduction of new products and technology; and (xi.) the timing and magnitude of any acquisitions or dispositions. The words "may," "would," "could," "should," "will," "expect," "estimate," "anticipate," "believe," "intend," "p" similar expressions and variations thereof are intended to identify forward-looking statements. Investors are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, many of which are beyond our ability to control, and that actual results may differ materially from those projected in the forward-looking statements as a result of various factors discussed herein, including those discussed in our filings with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the fiscal year ended May 2, 2015 in the section entitled "Item 1A. Risk Factors" and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," and those factors discussed in detail in our other filings with the Securities and Exchange Commission.

The following discussion highlights the principal factors impacting our financial condition and further describes our results of operations. This discussion should be read in conjunction with the accompanying Consolidated Financial Statements and Notes to the Consolidated Financial Statements included in this Report.

The following discussion and analysis of financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). The preparation of these financial statements requires us to make estimates and judgments affecting the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. On a regular basis, we evaluate our estimates, including those related to total costs on long-term construction-type contracts, costs to be incurred for product warranties and extended maintenance contracts, bad debts, excess and obsolete inventory, income taxes, share-based compensation and contingencies. Our estimates are based on historical experience and on various other assumptions believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

OVERVIEW

We design, manufacture and sell a wide range of display systems to customers throughout the world. We focus our sales and marketing efforts on markets, geographical regions and products. Our five business segments consist of four domestic business units and the International business unit. The four domestic business units consist of Commercial, Live Events, High School Park and Recreation (formerly known as Schools and Theatres), and Transportation, all of which include the geographic territories of the United States and Canada. Disclosures related to our business segments

are provided in Note 3. Segment Disclosure of the Notes to the Consolidated Financial Statements included elsewhere in this Report.

Our net sales and profitability historically have fluctuated due to the impact of large project orders, such as display systems for professional sports facilities, colleges and universities, and spectacular projects in the commercial area, as well as the seasonality of the sports market. Large project orders can include a number of displays, controllers, and subcontracted structure builds, each of which can occur on varied schedules according to the customer's needs. Net sales and gross profit percentages also have fluctuated due to other seasonal factors, including the impact of holidays, which primarily affects our third quarter. Our gross margins on large custom and large standard orders tend to fluctuate more than on small standard orders. Large product orders involving competitive bidding and substantial subcontract work for product installation generally have lower gross margins. Although we follow the percentage of completion method of recognizing revenues for large custom orders, we nevertheless have experienced fluctuations in operating results and expect our future results of operations will be subject to similar fluctuations.

Orders are booked and included in backlog only upon receipt of an executed contract and any required deposits. As a result, certain orders for which we have received binding letters of intent or contracts will not be booked until all required contractual documents and deposits are received. In addition, order bookings can vary significantly on a quarterly basis as a result of the timing of large orders.

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For a summary of recently issued accounting pronouncements and the effects of those pronouncements on our financial results, refer to Note 1. Basis of Presentation and Summary of Critical Accounting Policies of the Notes to the Consolidated Financial Statements included elsewhere in this Report.

GENERAL

Our business, especially the large video display business in all of our business units, is very competitive, and generally our margins on these large video display contracts are similar across the business units over the long-term. There are, however, differences in the short term among the business units, which are discussed in the following analysis.

Our business growth is driven by the market demand for large format electronic displays with the depth and quality of our products, including related control systems, the depth of our service offerings and our technology serving these market demands. This growth, however, is partially offset by declines in product prices caused by increasing competition. Each business unit also has its own unique key growth drivers and challenges.

Commercial Business Unit: Over the long-term, we believe growth in the Commercial business unit will result from a number of factors, including:

Standard display product market growth due to market adoption and lower product costs, which drive marketplace expansion. Standard display products are used to attract or communicate with customers and potential customers of retail, commercial, and other establishments. Pricing and economic conditions impact our success in this business unit. We utilize a reseller network to distribute our standard products.

National accounts standard display market opportunities due to their desire to communicate their message, advertising and content consistently across the country. Increased demand is possible from retailers, quick serve restaurants, petroleum businesses, and other nationwide organizations.

Increasing interest in spectaculars, which include very large and sometimes highly customized displays as part of entertainment venues such as casinos, amusement parks and Times Square type locations.

The introduction of architectural lighting products for commercial buildings, which real estate owners use to add accents or effects to an entire side or circumference of a building to communicate messages or to decorate the building.

The continued deployment of digital billboards as out-of-home ("OOH") companies continue developing new sites and start to replace digital billboards which are reaching end of life. This is dependent on there being no adverse changes in the digital billboard regulatory environment, which could restrict future deployments of billboards, as well as maintaining our current market share of the business concentrated in a few large OOH companies.

Replacement cycles within each of these areas.

Live Events Business Unit: Over the long-term, we believe growth in the Live Events business unit will result from a number of factors, including:

Facilities spending more on larger display systems to enhance the game-day and event experience for attendees.

Lower product costs, driving an expansion of the marketplace.

Our product and service offerings, which remain the most integrated and comprehensive offerings in the industry.

The competitive nature of sports teams, which strive to out-perform their competitors with display systems.

The desire for high-definition video displays, which typically drives larger displays or higher resolution displays, both of which increase the average transaction size.

Replacement cycles within each of these areas.

High School Park and Recreation Business Unit: Over the long-term, we believe growth in the High School Park and Recreation business unit will result from a number of factors, including:

- Increased demand for video systems in high schools as school districts realize the revenue generating potential of these displays versus traditional scoreboards.

- Increased demand for different types of displays, such as message centers at schools to communicate to students, parents and the broader community.

- The use of more sophisticated displays in athletic facilities, such as aquatic venues in schools.

Transportation Business Unit: Over the long-term, we believe growth in the Transportation business unit will result from increasing applications and acceptance of electronic displays to manage transportation systems, including roadway, airport, parking, transit and other applications. Effective use of the United States transportation infrastructure requires intelligent transportation systems. This growth is highly dependent on government funding, primarily by the federal government, along with the continuing acceptance of private/public partnerships as an alternative funding source.

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International Business Unit: Over the long-term, we believe growth in the International business unit will result from achieving greater penetration in various geographies and building products more suited to individual markets. We are broadening our product offerings into the transportation segment in Europe and the Middle East. We currently focus on third-party advertising market opportunities and the factors listed in each of the other business units to the extent they apply outside the United States and Canada.

Each of our business units is impacted by adverse economic conditions in different ways and to different degrees. The effects of an adverse economy are generally less severe on our sports related business as compared to our other businesses, although in severe economic downturns, the sports business also can be severely impacted. Our Commercial and International business units are highly dependent on economic conditions in general.

The cost and selling prices of our products have decreased over time and are expected to continue to decrease in the future. As a result, each year we must sell more product to generate the same or greater level of net sales as in previous fiscal years. This price decline has been significant as a result of increased competition across all business units.

RESULTS OF OPERATIONS

Daktronics, Inc. operates on a 52 to 53 week fiscal year, with our fiscal year ending on the Saturday closest to April 30 of each year. When April 30 falls on a Wednesday, the fiscal year ends on the preceding Saturday. Within each fiscal year, each quarter is comprised of 13 week periods following the beginning of each fiscal year. In each 53 week year, an additional week is added to the first quarter and each of the last three quarters is comprised of a 13 week period. Fiscal 2015 was a 53-week year; therefore, the nine months ended January 30, 2016 contain operating results for 39 weeks while the nine months ended January 31, 2015 contained operating results for 40 weeks.

COMPARISON OF THE THREE MONTHS ENDED JANUARY 30, 2016 AND JANUARY 31, 2015

Net Sales

| (in thousands) | Three Months Ended | | Dollar Change | Percent Change | |
|---------------------------------|--------------------|------------------|---------------|----------------|----|
| | January 30, 2016 | January 31, 2015 | | | |
| Net sales: | | | | | |
| Commercial | \$29,385 | \$37,762 | \$(8,377) | (22.2) |)% |
| Live Events | 51,067 | 33,496 | 17,571 | 52.5 | |
| High School Park and Recreation | 10,940 | 10,771 | 169 | 1.6 | |
| Transportation | 11,698 | 9,479 | 2,219 | 23.4 | |
| International | 20,726 | 26,615 | (5,889) | (22.1) |) |
| | \$123,816 | \$118,123 | \$5,693 | 4.8 | % |
| Orders: | | | | | |
| Commercial | \$29,922 | \$39,327 | \$(9,405) | (23.9) |)% |
| Live Events | 43,075 | 46,158 | (3,083) | (6.7) |) |
| High School Park and Recreation | 15,131 | 11,480 | 3,651 | 31.8 | |
| Transportation | 12,401 | 13,522 | (1,121) | (8.3) |) |
| International | 16,368 | 15,226 | 1,142 | 7.5 | |
| | \$116,897 | \$125,713 | \$(8,816) | (7.0) |)% |

Commercial: The decrease in net sales for the three months ended January 30, 2016 compared to the same period one year ago was the result of a decrease of sales in our billboard niche due to volatility of order timing and general market delay in placing orders as compared to prior periods partially due to customer capital allocation decisions and due to high overall satisfaction with our product lifetime, leading to increased product replacement cycles. Sales in our spectacular niche were also down compared to last year due to the timing of projects. Sales in our on-premise account niche were down due to order timing.

The decrease in orders for the three months ended January 30, 2016 compared to the same period one year ago was the result of order timing variability and general project decision delays in our billboard and spectacular niches. Orders increased in our on-premise account niches.

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Live Events: The increase in net sales for the three months ended January 30, 2016 compared to the same period one year ago was primarily due to production of some orders originally delayed to take advantage of newly-released product enhancements.

Orders decreased for the three months ended January 30, 2016 compared to the same period one year ago due to order timing variability of large projects.

High School Park and Recreation: Net sales for the three months ended January 30, 2016 compared to the same period one year ago remained relatively flat.

Orders increased for the three months ended January 30, 2016 compared to the same period one year ago due to winning a number of sports video projects.

Transportation: Net sales for the three months ended January 30, 2016 compared to the same period one year ago increased because of a strong order backlog coming into third quarter of fiscal 2016.

Orders for the three months ended January 30, 2016 compared to the same period one year ago decreased primarily due to the timing of orders received.

International: Net sales for the three months ended January 30, 2016 compared to the same period one year ago decreased due to lower volume of orders received during the second quarter of fiscal 2016.

Orders increased for the three months ended January 30, 2016 compared to the same period one year ago was primarily due to order timing variability of large projects; a major portion of the orders were in commercial and sports video projects.

Backlog

The product order backlog as of January 30, 2016 was \$176.3 million as compared to \$150.2 million as of January 31, 2015 and \$184.2 million at the end of the second quarter of fiscal 2016. Historically, our backlog varies due to the seasonality of our business, the timing of large projects, and customer delivery schedules for these orders. The backlog as of January 30, 2016 increased from January 31, 2015 in our Live Events, High School Park and Recreation, and Transportation business units and decreased in our Commercial and International business units. As of January 30, 2016, Live Events backlog included approximately \$43 million that we expect to realize after fiscal 2016 because of the timing of new stadium builds.

Gross Profit

| | Three Months Ended | | January 31, 2015 | |
|---------------------------------|--------------------|---------------------------|------------------|---------------------------|
| | January 30, 2016 | | January 31, 2015 | |
| (in thousands) | Amount | As a Percent of Net Sales | Amount | As a Percent of Net Sales |
| Commercial | \$4,235 | 14.4 % | \$9,236 | 24.5 % |
| Live Events | 7,374 | 14.4 | 5,657 | 16.9 |
| High School Park and Recreation | 2,579 | 23.6 | 2,334 | 21.7 |
| Transportation | 3,710 | 31.7 | 2,326 | 24.5 |
| International | 4,131 | 19.9 | 5,509 | 20.7 |
| | \$22,029 | 17.8 % | \$25,062 | 21.2 % |

The decrease in our gross profit percentage for the three months ended January 30, 2016 compared to the same period one year ago was primarily due to an additional warranty charge in the third quarter of fiscal 2016, an increase in sales mix to larger projects with lower gross margins as compared to other quarters. The following describes the overall impact by business unit:

Commercial: The gross profit percent decrease for the three months ended January 30, 2016 compared to the same period one year ago was primarily the result of a \$2.3 million warranty charge in our OOH product application, which decreased our gross profit percentage by 7.9% during the quarter. This warranty charge relates to the costs of refurbishing displays. Gross profit also declined due to the product mix of sales, decrease in utilization of the fixed infrastructure due to lower sales, and overall competitive pressures in the marketplace.

Live Events: The gross profit percent decrease for the three months ended January 30, 2016 compared to the same period one year ago was the result of the increased mix of larger custom contracts with lower margins and increased warranty costs as a percent of sales, offset by improved manufacturing utilization because of improved throughput.

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High School Park and Recreation: The gross profit percent increase for the three months ended January 30, 2016 as compared to the same period one year ago was primarily due to improved manufacturing utilization because of improved throughput.

Transportation: The gross profit percent increase for the three months ended January 30, 2016 compared to the same period one year ago was primarily due to improved gross margins on contracts and standard orders and improved manufacturing utilization because of improved throughput.

International: The gross profit percent decrease for the three months ended January 30, 2016 compared to the same period one year ago was primarily the result of a decrease in warranty costs as a percent of sales.

Selling Expense

| (in thousands) | Three Months Ended January 30, 2016 | | | January 31, 2015 | | |
|---------------------------------|--|------------------------------|-------------------|------------------|------------------------------|--|
| | Amount | As a Percent of Net Sales | Percent Change | Amount | As a Percent of Net Sales | |
| Commercial | \$3,539 | 12.0 % | 0.1 % | \$3,534 | 9.4 % | |
| Live Events | 3,328 | 6.5 | (7.2) | 3,585 | 10.7 | |
| High School Park and Recreation | 2,436 | 22.3 | 5.6 | 2,307 | 21.4 | |
| Transportation | 1,015 | 8.7 | 0.5 | 1,010 | 10.7 | |
| International | 3,466 | 16.7 | 6.4 | 3,258 | 12.2 | |
| | \$13,784 | 11.1 % | 0.7 % | \$13,694 | 11.6 % | |

Selling expenses consist primarily of salaries, other employee-related costs, travel and entertainment expenses, facilities-related costs for sales and service offices, bad debt expenses, third-party commissions and expenditures for marketing efforts, including the costs of collateral materials, conventions and trade shows, product demos, and supplies.

Selling expense in our High School Park and Recreation and International business units increased in the third quarter of fiscal 2016 compared to the same quarter a year ago, which was mainly related to increases in bad debt expense, marketing expenses, and third-party commissions, partially offset by decreases in personnel expenses.

Selling expenses in our Live Events business unit decreased in the three months ended January 30, 2016 compared to the same period one year ago primarily due to lower travel and entertainment expenses and marketing expenses.

Selling expenses in our Commercial and Transportation units remained relatively flat in the three months ended January 30, 2016 compared to the same period one year ago.

Other Operating Expenses

| (in thousands) | Three Months Ended January 30, 2016 | | | January 31, 2015 | | |
|--------------------------------|--|------------------------------|-------------------|------------------|------------------------------|--|
| | Amount | As a Percent of Net Sales | Percent Change | Amount | As a Percent of Net Sales | |
| General and administrative | \$7,908 | 6.4 % | 10.9 % | \$7,133 | 6.0 % | |
| Product design and development | \$5,883 | 4.8 % | 1.1 % | \$5,820 | 4.9 % | |

General and administrative expenses consist primarily of salaries, other employee-related costs, professional fees, shareholder relations costs, facilities and equipment-related costs for administrative departments, training costs, and

the costs of supplies.

General and administrative expenses in the third quarter of fiscal 2016 increased as compared to the same period one year ago primarily due to increases in information technology and personnel expenses.

Product design and development expenses consist primarily of salaries, other employee-related costs, facilities cost and equipment-related costs and supplies. Product development investments in the near term are focused on developing video technology with a range of pixel pitches for outdoor applications using LED surface mount technology, which offers improved performance at a lower cost point as compared to our current offerings. In addition, we continue to focus on various other products to standardize display components and control systems for both single site and network displays.

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Our costs for product development represent an allocated amount of costs based on time charges, materials costs and the overhead of our engineering departments. Generally, a significant portion of our engineering time is spent on product development while the rest is allocated to large contract work and included in cost of goods sold. Product development expenses in the third quarter of fiscal 2016 as compared to the same period one year ago were relatively flat.

Other Income and Expenses

| (in thousands) | Three Months Ended January 30, 2016 | | | January 31, 2015 | | |
|--------------------------------|--|------------------------------|-------------------|------------------|------------------------------|---|
| | Amount | As a Percent of Net Sales | Percent Change | Amount | As a Percent of Net Sales | |
| Interest income (expense), net | \$ 117 | 0.1 | % (38.7)% | \$ 191 | 0.2 | % |
| Other income (expense), net | \$ 7 | — | % (96.1)% | \$ 179 | 0.2 | % |

Interest income (expense), net: We generate interest income through short-term cash investments, marketable securities, and product sales on an installment basis or in exchange for the rights to sell and retain advertising revenues from displays, which result in long-term receivables. Interest expense is comprised primarily of interest costs on long-term marketing obligations.

Interest income (expense), net in the third quarter of fiscal 2016 compared to the same period one year ago decreased as a result of increased interest expense from an interest accrual for an on-going sales tax audit.

Other income (expense), net: The change in other income and expense, net for the third quarter of fiscal 2016 as compared to the same period one year ago was primarily due to foreign currency gains from the volatility of the Euro, Australian dollar, and Canadian dollar.

Income Taxes

Our effective tax rate benefit was 64.0 percent for the third quarter of fiscal 2016 as compared to an effective tax rate benefit of 146.2 percent for the third quarter of fiscal 2015. The substantial factors which decreased our effective tax rate were the retrospective reinstatement of the U.S. research and development credit back to January 1, 2015, allowing us an additional credit recognition related to the prior fiscal year and the impact of the net operating loss incurred during the third quarter of fiscal 2016.

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COMPARISON OF THE NINE MONTHS ENDED JANUARY 30, 2016 AND JANUARY 31, 2015

Net Sales

| (in thousands) | Nine Months Ended | | Dollar Change | Percent Change |
|---------------------------------|---------------------|---------------------|------------------|-------------------|
| | January 30, 2016 | January 31, 2015 | | |
| Net sales: | | | | |
| Commercial | \$ 112,661 | \$ 121,472 | \$(8,811) | (7.3)% |
| Live Events | 149,750 | 171,811 | (22,061) | (12.8) |
| High School Park and Recreation | 54,152 | 55,125 | (973) | (1.8) |
| Transportation | 38,759 | 34,807 | 3,952 | 11.4 |
| International | 76,383 | 74,641 | 1,742 | 2.3 |
| | \$431,705 | \$457,856 | \$(26,151) | (5.7)% |
| Orders: | | | | |
| Commercial | \$95,082 | \$125,603 | \$(30,521) | (24.3)% |
| Live Events | 168,082 | 149,579 | 18,503 | 12.4 |
| High School Park and Recreation | 55,560 | 54,694 | 866 | 1.6 |
| Transportation | 42,735 | 36,985 | 5,750 | 15.5 |
| International | 56,105 | 68,633 | (12,528) | (18.3) |
| | \$417,564 | \$435,494 | \$(17,930) | (4.1)% |

Sales and orders in all business units were impacted as a result of the nine months ended January 30, 2016 including 39 weeks compared to the nine months ended January 31, 2015, which contained results for 40 weeks.

Commercial: Net sales for the nine months ended January 30, 2016 compared to the same period one year ago decreased as a result of a decrease of sales in our billboard niche due to volatility of order timing and general market delay in placing orders as compared to prior periods partially due to customer capital allocation decisions and due to high overall satisfaction with our product lifetime, leading to increased product replacement cycles. There were higher than usual fiscal 2015 first quarter billboard sales caused by construction site delays in late fiscal 2014 that moved more work into fiscal 2015. This decrease in sales in our billboard niche was offset by an increase in sales in our on-premise and spectacular niches.

The decrease in orders for the nine months ended January 30, 2016 compared to the same period one year ago was the result of the volatility of large custom video orders in our spectacular and digital billboard niches. In addition, we had a large custom video order in the first nine months of fiscal 2015, and no order of a similar size occurred during the first nine months of fiscal 2016. Orders were relatively flat in our reseller niche and increased in our national accounts niche.

Live Events: The decrease in net sales for the nine months ended January 30, 2016 compared to the same period one year ago was primarily due to timing of when customers require the product and the utilization of new product enhancements. In addition, the mix of business was substantially different in the first nine months of fiscal 2016 as compared to the same period last year. In the first nine months of fiscal 2015, Live Event sales were primarily in outdoor stadiums as compared to the first nine months of this fiscal year, during which there were fewer deliveries for outdoor opportunities in the marketplace. In the first nine months of fiscal 2016, the mix of business turned to indoor area applications, as we had a record number of center hung (arena) systems during the period.

Orders increased for the nine months ended January 30, 2016 compared to the same period one year ago due to orders received in the first nine months of fiscal 2016 in connection with a large multi-million dollar project for a National

Football League ("NFL") stadium and a number of projects for professional sports arenas, and college and university sports stadiums.

High School Park and Recreation: The decrease in net sales for the nine months ended January 30, 2016 compared to the same period one year ago was primarily due to the extra week in the first nine months of fiscal 2015.

Orders increased by approximately \$1.9 million for the nine months ended January 30, 2016 compared to the same period one year ago after adjusting out fiscal 2015 orders relating to the theatre rigging division, which was sold during fiscal 2015. The increase was due to winning a number of sports video projects during the third quarter of fiscal 2016.

Transportation: The increase in net sales for the nine months ended January 30, 2016 compared to the same period one year ago was related to stronger order volume.

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Orders increased for the nine months ended January 30, 2016 compared to the same period one year ago primarily due to market demand for intelligent transportation systems from a number of departments of transportation and success in winning mass transit projects.

International: Net sales increased in our International business unit for the nine months ended January 30, 2016 compared to the same period one year ago mainly due to recognizing revenue on a large transportation project in Switzerland and OOH and sports stadium projects.

Orders decreased for the nine months ended January 30, 2016 compared to the same period one year ago primarily due to the timing and volatility of large orders. In addition, we had multi-million dollar large custom video orders for stadiums, OOH, and spectaculars in the first nine months of fiscal 2015, and no orders of similar sizes occurred during the first nine months of fiscal 2016.

Gross Profit

| (in thousands) | Nine Months Ended January 30, 2016 | | January 31, 2015 | |
|---------------------------------|---------------------------------------|------------------------------|------------------|------------------------------|
| | Amount | As a Percent of Net Sales | Amount | As a Percent of Net Sales |
| Commercial | \$22,366 | 19.9 % | \$33,792 | 27.8 % |
| Live Events | 26,898 | 18.0 | 31,038 | 18.1 |
| High School Park and Recreation | 15,378 | 28.4 | 17,445 | 31.6 |
| Transportation | 12,168 | 31.4 | 10,212 | 29.3 |
| International | 16,233 | 21.3 | 16,855 | 22.6 |
| | \$93,043 | 21.6 % | \$109,342 | 23.9 % |

The decrease in our gross profit percentage for the nine months ended January 30, 2016 compared to the same period one year ago was the net result of the changes described below:

Commercial: The gross profit percent decrease for the nine months ended January 30, 2016 compared to the same period one year ago was primarily the result of a \$5.1 million warranty charge in our OOH product application, which decreased our gross profit percentage by 4.5% year to date. This warranty charge relates to the costs of upgrading firmware to improve display performance and refurbishing displays. Gross profit also declined due to low manufacturing utilization, the product mix of sales, and overall competitiveness of large custom contracts. See Note 10. Commitments and Contingencies for more information regarding our warranty accrual.

Live Events: The gross profit percent decrease for the nine months ended January 30, 2016 compared to the same period one year ago was the result of increased warranty costs as percent of sales and the overall competitiveness of large customer contracts.

High School Park and Recreation: The gross profit percent decrease for the nine months ended January 30, 2016 as compared to the same period one year ago primarily was due to recognizing a \$1.3 million gain on the sale of our theatre rigging manufacturing division during the first quarter of fiscal 2015, but no comparable transaction occurred during the first nine months of fiscal 2016. Gross profit also declined due to increased standard costs related to labor rate increases, offset by a decrease in warranty costs as percent of sales.

Transportation: The gross profit percent increase for the nine months ended January 30, 2016 compared to the same period one year ago was primarily due to the product mix of sales and improved manufacturing utilization.

International: The gross profit percent decrease for the nine months ended January 30, 2016 compared to the same period one year ago was primarily the result of low utilization of our international manufacturing facilities and increases in warranty costs as a percent of sales.

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Selling Expense

| (in thousands) | Nine Months Ended January 30, 2016 | | | January 31, 2015 | | |
|---------------------------------|---------------------------------------|------------------------------|-------------------|------------------|------------------------------|---|
| | Amount | As a Percent of Net Sales | Percent Change | Amount | As a Percent of Net Sales | |
| Commercial | \$11,564 | 10.3 | % (3.4)% | \$11,972 | 9.9 | % |
| Live Events | 9,868 | 6.6 | (5.2) | 10,408 | 6.1 | |
| High School Park and Recreation | 7,674 | 14.2 | (2.0) | 7,828 | 14.2 | |
| Transportation | 3,110 | 8.0 | (2.4) | 3,186 | 9.2 | |
| International | 10,657 | 14.0 | 6.5 | 10,011 | 13.4 | |
| | \$42,873 | 9.9 | % (1.2)% | \$43,405 | 9.5 | % |

The nine months ended January 30, 2016 contained 39 weeks compared to the nine months ended January 31, 2015, which contained results for 40 weeks.

Selling expenses consist primarily of salaries, other employee-related costs, travel and entertainment expenses, facilities-related costs for sales and service offices, bad debt expenses, third-party commissions and expenditures for marketing efforts, including the costs of collateral materials, conventions and trade shows, product demos, and supplies.

Selling expense in our Commercial, Live Events, Transportation, and High School Park and Recreation business units decreased in the nine months ended January 30, 2016 compared to the same quarter a year ago primarily due to the additional week of selling expenses in the first quarter of fiscal year 2015 and decreases in our travel and entertainment expenses, marketing expenses, and third party commissions.

Selling expenses in our International business unit increased in the nine months ended January 30, 2016 compared to the same period one year ago primarily due to increases in personnel expenses, bad debt expense, third-party commissions, and the addition of Data Display during the second quarter of fiscal 2015.

Other Operating Expenses

| (in thousands) | Nine Months Ended January 30, 2016 | | | January 31, 2015 | | |
|--------------------------------|---------------------------------------|------------------------------|-------------------|------------------|------------------------------|---|
| | Amount | As a Percent of Net Sales | Percent Change | Amount | As a Percent of Net Sales | |
| General and administrative | \$24,194 | 5.6 | % 5.7 | % \$22,890 | 5.0 | % |
| Product design and development | \$19,826 | 4.6 | % 5.6 | % \$18,773 | 4.1 | % |

The nine months ended January 30, 2016 contained 39 weeks compared to the nine months ended January 31, 2015, which contained results for 40 weeks.

General and administrative expenses consist primarily of salaries, other employee-related costs, professional fees, shareholder relations costs, facilities and equipment-related costs for administrative departments, training costs, and the costs of supplies.

General and administrative expenses in the nine months ended January 30, 2016 increased as compared to the same period one year ago primarily due to increases in information technology and personnel expenses, partially offset by decreases in professional fees.

Product design and development expenses consist primarily of salaries, other employee-related costs, facility costs and equipment-related costs and supplies. Product development investments in the near term are focused on developing video technology with a range of pixel pitches for outdoor applications using LED surface mount technology, which offers improved performance at a lower cost point as compared to our current offerings. In addition, we continue to focus on various other products to standardize display components and control systems for both single site and network displays.

Our costs for product development represent an allocated amount of costs based on time charges, materials costs and the overhead of our engineering departments. Generally, a significant portion of our engineering time is spent on product development while the rest is allocated to large contract work and included in cost of goods sold. Product development expenses in the nine months ended January 30, 2016 as compared to the same period one year ago increased primarily due to an increase in materials used in the development of product transitions and labor costs assigned to product development projects.

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Other Income and Expenses

| (in thousands) | Nine Months Ended January 30, 2016 | | | January 31, 2015 | | |
|--------------------------------|---------------------------------------|------------------------------|-------------------|------------------|------------------------------|---|
| | Amount | As a Percent of Net Sales | Percent Change | Amount | As a Percent of Net Sales | |
| Interest income (expense), net | \$591 | 0.1 | % (7.9 |)% \$642 | 0.1 | % |
| Other income (expense), net | \$(667 |) (0.2 |)% 206.0 | % \$(218 |) — | % |

Interest income (expense), net: We generate interest income through short-term cash investments, marketable securities, and product sales on an installment basis or in exchange for the rights to sell and retain advertising revenues from displays, which result in long-term receivables. Interest expense is comprised primarily of interest costs on long-term marketing obligations.

Interest income, net in the nine months ended January 30, 2016 compared to the same period one year ago decreased as a result of increased interest expenses from an interest accrual for an on-going sales tax audit.

Other income (expense), net: The change in other income and expense, net for the nine months ended January 30, 2016 compared to the same period one year ago was primarily due to foreign currency losses from the volatility of the Euro, Australian dollar, and Chinese renminbi.

Income Taxes

Our effective tax rate was 17.8 percent for the nine months ended January 30, 2016 as compared to an effective tax rate of 31.0 percent for the nine months ended January 31, 2015. The substantial factors which decreased our effective tax rate were the retrospective reinstatement of the U.S. research and development credit back to January 1, 2015 allowing us an additional credit recognition related to the prior fiscal year.

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LIQUIDITY AND CAPITAL RESOURCES

| (in thousands) | Nine Months Ended | | Percent Change |
|---|---------------------|---------------------|----------------|
| | January 30, 2016 | January 31, 2015 | |
| Net cash (used in) provided by: | | | |
| Operating activities | \$2,193 | \$27,317 | (92.0)% |
| Investing activities | (14,288) | (17,931) | (20.3) |
| Financing activities | (12,592) | (11,784) | 6.9 |
| Effect of exchange rate changes on cash | (920) | (905) | 1.7 |
| Net decrease in cash and cash equivalents | \$(25,607) | \$(3,303) | 675.3 % |

Cash flows from operating activities: Operating cash flows result primarily from cash received from customers, which is offset by cash payments for inventories, income taxes, market and warranty obligations, and employee compensation.

Cash provided by operating activities was \$2.2 million for the first nine months of fiscal 2016 compared to \$27.3 million in the first nine months of fiscal 2015. The \$25.1 million decrease in cash from operating activities from the first nine months of fiscal 2015 to the first nine months of fiscal 2016 was the net result of changes in net operating assets and liabilities of \$15.9 million, a decrease of \$12.0 million in net income, and a \$0.1 million decrease in other non-cash items, net, adjusted by a \$1.1 million gain on sale of property, equipment and other assets, a \$0.5 million increase in deferred income taxes, net, and a \$1.3 million increase in depreciation and amortization.

The changes in operating assets and liabilities consisted of the following:

| | Nine Months Ended | |
|--|---------------------|---------------------|
| | January 30, 2016 | January 31, 2015 |
| (Increase) decrease: | | |
| Restricted cash | \$302 | \$(258) |
| Accounts receivable | 7,220 | 8,846 |
| Long-term receivables | 1,150 | 2,870 |
| Inventories | (4,109) | (5,191) |
| Costs and estimated earnings in excess of billings | 4,253 | 2,579 |
| Prepaid expenses and other current assets | 1,875 | 602 |
| Income tax receivables | (4,876) | (2,195) |
| Advertising rights and other assets | (548) | 985 |
| Increase (decrease): | | |
| Current marketing obligations and other payables | (103) | (20) |
| Accounts payable | (14,826) | (6,249) |
| Customer deposits (billed or collected) | (1,182) | (47) |
| Accrued expenses | 134 | 3,366 |
| Warranty obligations | 2,333 | (1,690) |
| Billings in excess of costs and estimated earnings | (10,677) | (7,998) |
| Long-term warranty obligations | 286 | 2,070 |
| Income taxes payable | (300) | (357) |
| Deferred revenue (billed or collected) | 1,171 | (226) |
| Long-term marketing obligations and other payables | (284) | 658 |
| | \$(18,181) | \$(2,255) |

Overall, changes in operating assets and liabilities can be impacted by the timing of cash flows on large orders, which can cause significant fluctuations in the short term in inventory, accounts receivables, accounts payable, customer deposits, costs and earnings in excess of billings and various other operating assets and liabilities. Variability in costs and earnings in excess of billings and billings in excess of

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costs relates to the timing of billings on construction-type contracts and revenue recognition, which can vary significantly depending on contractual payment terms and build and installation schedules. Balances are also impacted by the seasonality of the sports markets.

Cash flows from investing activities: Cash used in investing activities totaled \$14.3 million in the first nine months of fiscal 2016 compared to \$17.9 million in the first nine months of fiscal 2015. Purchases of property and equipment totaled \$13.4 million in the first nine months of fiscal 2016 compared to \$15.3 million in the first nine months of fiscal 2015. The change from the prior year is due to the purchase of new manufacturing equipment for various new product lines as well as machine upgrades and additions to our information technology infrastructure.

A net cash inflow of \$4.0 million was recognized during the first nine months of fiscal 2015 from the disposition of our automated rigging systems division for theatre applications. No comparable transaction occurred in the first nine months of fiscal 2016.

A net cash outlay of \$2.2 million was recognized during the first nine months of fiscal 2016 compared to \$6.2 million in the first nine months of fiscal 2015 for acquisitions, investment in affiliates and equity investments.

Cash flows from financing activities: Cash used in financing activities was \$12.6 million for the nine months ended January 30, 2016 compared to \$11.8 million in the same period one year ago. Dividends of \$13.2 million, or 30.0 cents per share, were paid to Daktronics shareholders during the first three quarters of fiscal 2016, compared to dividends of \$13.0 million, or 30.0 cents per share, paid to Daktronics shareholders during the first three quarters of fiscal 2015.

Other Liquidity and Capital Resources Discussion: Although we have \$2.4 million of retainage on long-term contracts included in receivables and costs in excess of billings as of January 30, 2016, we expect all of it to be collected within one year.

Working capital was \$144.3 million and \$148.1 million at January 30, 2016 and May 2, 2015, respectively. The decrease in working capital was primarily the result of a decrease in cash due to tax payments, dividend payments, and property and equipment purchases offset by decreases in accounts payable and customer deposits and an increase in accounts receivable, inventory, and construction-type contracts. We have historically financed working capital needs through a combination of cash flow from operations and borrowings under bank credit agreements.

We have used and expect to continue to use cash reserves and, to a lesser extent, bank borrowings to meet our short-term working capital requirements. On large product orders, the time between order acceptance and project completion may extend up to and exceed 24 months depending on the amount of custom work and a customer's delivery needs. We often receive down payments or progress payments on these product orders. To the extent these payments are not sufficient to fund the costs and other expenses associated with these orders, we use working capital and bank borrowings to finance these cash requirements.

We have a credit agreement with a U.S. bank for a \$35.0 million line of credit, which includes up to \$15.0 million for standby letters of credit. The line of credit, which was amended on November 15, 2013, is due on November 15, 2016. The interest rate ranges from LIBOR plus 145 basis points to LIBOR plus 195 basis points depending on the ratio of our interest-bearing debt to EBITDA. EBITDA is defined as net income before deductions for interest expense, income taxes, depreciation and amortization, all as determined in accordance with GAAP. The effective interest rate was 1.9 percent at January 30, 2016. We are assessed a loan fee equal to 0.125 percent per annum of any non-used portion of the loan. As of January 30, 2016, there were no advances to us under the line of credit, and the balance of letters of credit outstanding was approximately \$5.5 million.

The credit agreement is unsecured and requires us to be in compliance with the following financial ratios:

A minimum fixed charge coverage ratio of at least 2-to-1 at the end of any fiscal year. The ratio is equal to (a) EBITDA less dividends or other distributions, a capital expenditure reserve of \$6 million, and income tax expenses, over (b) all principal and interest payments with respect to debt, excluding principal payments on the line of credit; and

A ratio of interest-bearing debt, excluding any marketing obligations, to EBITDA of less than 1-to-1 at the end of any fiscal quarter.

We have an additional credit agreement with another U.S. bank which supports our credit needs outside of the United States. It was also amended on November 15, 2013 and becomes due on November 15, 2016. The facility provides for a \$40.0 million line of credit and includes facilities for letters of credit and bank guarantees and to secure foreign loans for our international subsidiaries. This credit agreement is unsecured. It contains the same covenants as the credit agreement on the line of credit and contains an inter creditor agreement whereby the debt has a cross default provision with the primary credit agreement. Total credit allowed between the two credit agreements is limited to \$40 million. The interest rate is equal to LIBOR plus 1.5 percent. We are assessed a loan fee equal to 0.15 percent per annum of any non-used portion of the loan. As of January 30, 2016, there were no advances outstanding and approximately \$2.7 million in bank guarantees under this line of credit.

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We were in compliance with all applicable covenants as of January 30, 2016 and May 2, 2015. The minimum fixed charge coverage ratio as of May 2, 2015 was 47-to-1, and the ratio of interest-bearing debt to EBITDA as of January 30, 2016 was .05-to-1.

We utilize cash to pay dividends to our investors. The following table summarizes the quarterly dividends declared and paid since the prior fiscal year end of May 2, 2015:

| Date Declared | Record Date | Payment Date | Amount per Share |
|-------------------|--------------------|--------------------|------------------|
| May 29, 2015 | June 12, 2015 | June 23, 2015 | \$0.10 |
| September 3, 2015 | September 14, 2015 | September 25, 2015 | \$0.10 |
| December 9, 2015 | December 21, 2015 | December 30, 2015 | \$0.10 |
| February 29, 2016 | March 11, 2016 | March 22, 2016 | \$0.10 |

Although we expect to continue to pay dividends for the foreseeable future, any and all subsequent dividends will be reviewed regularly and declared by the Board at its discretion.

We are sometimes required to obtain performance bonds for display installations, and we have a bonding line available through a surety company for an aggregate of \$150.0 million in bonded work outstanding. If we were unable to complete the work and our customer would call upon the bond for payment, the surety company would subrogate its loss to Daktronics. At January 30, 2016, we had \$64.3 million of bonded work outstanding against this line.

Our business growth and profitability improvement strategies depend on investments in capital expenditures. We are projecting capital expenditures to be approximately \$20 million for fiscal 2016 for manufacturing equipment for new or enhanced product production, expanded capacity, investments in quality and reliability equipment, and continued information infrastructure investments.

We believe our working capital available from all sources will be adequate to meet the cash requirements of our operations in the foreseeable future. If our growth extends beyond current expectations, or if we make any strategic investments, we may need to increase our credit facilities or seek other means of financing. We anticipate we will be able to obtain any needed funds under commercially reasonable terms from our current lenders or other sources.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Foreign Currency Exchange Rates

Through January 30, 2016, most of our net sales were denominated in United States dollars, and our exposure to foreign currency exchange rate changes on net sales has not been significant. For the nine months ended January 30, 2016, net sales originating outside the United States were 19.6 percent of total net sales, of which a portion was denominated in Canadian dollars, Euros, Chinese renminbi, British pounds, Australian dollars or other currencies. We manufacture our products in the United States, China, Belgium, and Ireland. Our results of operations could be affected by factors such as changes in foreign currency rates or weak economic conditions in foreign markets. If we believed currency risk in any foreign location is significant, we would utilize foreign exchange hedging contracts to manage our exposure to the currency fluctuations.

Over the long term, net sales to international markets are expected to increase as a percentage of net sales and, consequently, a greater portion of this business could be denominated in foreign currencies. In addition, we may fund our foreign subsidiaries' operating cash needs in the form of loans denominated in U.S. dollars. As a result, operating results may become subject to fluctuations based upon changes in the exchange rates of certain currencies in relation to the U.S. dollar. To the extent we engage in international sales denominated in U.S. dollars, an increase in the value

of the U.S. dollar relative to foreign currencies could make our products less competitive in international markets. This effect is also impacted by the sources of raw materials from international sources. We estimate that a 10 percent change in all foreign exchange rates would impact our reported income before taxes by approximately \$1.1 million annually. This sensitivity analysis disregards the possibilities that rates can move in opposite directions and that losses from one geographic area may be offset by gains from another geographic area. We will continue to monitor and minimize our exposure to currency fluctuations and, when appropriate, use financial hedging techniques, including foreign currency forward contracts and options, to minimize the effect of these fluctuations. However, exchange rate fluctuations as well as differing economic conditions, changes in political climates, differing tax structures and other rules and regulations could adversely affect our ability to effectively hedge exchange rate fluctuations in the future.

We have foreign currency forward agreements in place to offset changes in the value of inter-company receivables from certain foreign subsidiaries due to changes in foreign exchange rates. The notional amount of these derivatives is \$7.6 million, and all contracts mature within 11 months. These contracts are marked to market each balance sheet date and are not designated as hedges. See Note 13. Derivative

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Financial Instruments of the Notes to the Consolidated Financial Statements included elsewhere in this Report for further details on our derivatives.

Interest Rate Risks

Our exposure to market rate risk for changes in interest rates relates primarily to our marketing obligations and long-term accounts receivable. As of January 30, 2016, our outstanding marketing obligations were \$0.7 million, all of which were in fixed rate obligations.

In connection with the sale of certain display systems, we have entered into various types of financing with customers. The aggregate amounts due from customers include an imputed interest element. The majority of these financings carry fixed rates of interest. As of January 30, 2016, our long-term contracts and lease receivables were \$8.7 million. Each 25 basis point increase in interest rates would have an associated immaterial annual opportunity cost.

The following table provides maturities and weighted average interest rates on our financial instruments sensitive to changes in interest rates.

| | Fiscal Years (dollars in thousands) | | | | | |
|---|-------------------------------------|----------|----------|----------|--------|------------|
| | 2016 | 2017 | 2018 | 2019 | 2020 | Thereafter |
| Assets: | | | | | | |
| Long-term receivables, including current maturities: | | | | | | |
| Fixed-rate | \$ 1,005 | \$ 3,234 | \$ 1,945 | \$ 1,243 | \$ 559 | \$ 740 |
| Average interest rate | 8.3 | % 8.5 | % 8.6 | % 8.5 | % 9.0 | % 9.0 |
| Liabilities: | | | | | | |
| Long- and short-term debt: | | | | | | |
| Fixed-rate | \$ 56 | \$ 466 | \$ 399 | \$ 418 | \$ — | \$ — |
| Average interest rate | — | % 4.5 | % 4.5 | % 4.5 | % — | % — |
| Long-term marketing obligations, including current portion: | | | | | | |
| Fixed-rate | \$ 63 | \$ 143 | \$ 153 | \$ 134 | \$ 65 | \$ 10 |
| Average interest rate | 7.9 | % 8.7 | % 8.8 | % 9.0 | % 9.0 | % 9.0 |

Of our \$31.7 million in cash balances at January 30, 2016, \$20.8 million was denominated in U.S. dollars. Cash balances in foreign currencies are operating balances maintained in accounts of our foreign subsidiaries. A portion of the cash held in foreign accounts is used to collateralize outstanding bank guarantees issued by our foreign subsidiaries.

Item 4. CONTROLS AND PROCEDURES

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our “disclosure controls and procedures,” as that term is defined in Rule 13a-15(e) and Rule 15d-15(e) under the Securities Exchange Act of 1934, as of January 30, 2016, which is the end of the period covered by this Report. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that as of January 30, 2016, our disclosure controls and procedures were effective.

Based on the evaluation described in the foregoing paragraph, our Chief Executive Officer and Chief Financial Officer concluded that during the quarter ended January 30, 2016, there was no change in our internal control over financial reporting which has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

Not applicable.

Item 1A. RISK FACTORS

The discussion of our business and operations included in this Quarterly Report on Form 10-Q should be read together with the risk factors described in Item 1A. of our Annual Report on Form 10-K for the fiscal year ended May 2, 2015. They describe various risks and uncertainties to which we are or may become subject. These risks and uncertainties, together with other factors described elsewhere

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in this Report, have the potential to affect our business, financial condition, results of operations, cash flows, strategies or prospects in a material and adverse manner. New risks may emerge at any time, and we cannot predict those risks or estimate the extent to which they may affect our financial condition or financial results.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Not applicable.

Item 3. DEFAULTS UPON SENIOR SECURITIES

Not applicable.

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Item 4. MINE SAFETY DISCLOSURES

Not applicable.

Item 5. OTHER INFORMATION

Not applicable.

Item 6. EXHIBITS

A list of exhibits required to be filed as part of this report is set forth in the Index of Exhibits, which immediately precedes such exhibits, and is incorporated herein by reference.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

/s/ Sheila M. Anderson
Daktronics, Inc.
Sheila M. Anderson
Chief Financial Officer
(Principal Financial Officer and
Principal Accounting Officer)

Date: March 4, 2016

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Index to Exhibits

Certain of the following exhibits are incorporated by reference from prior filings. The form with which each exhibit was filed and the date of filing are as indicated below; the reports described below are filed as Commission File No. 0-23246 unless otherwise indicated.

- 3.1 Amended and Restated Articles of Incorporation of the Company (Incorporated by reference to Exhibit 3.1 filed with our Quarterly Report on Form 10-Q on August 30, 2013).
 - 3.2 Amended and Restated Bylaws of the Company (Incorporated by reference to Exhibit 3.4 filed with our Annual Report on Form 10-K on June 12, 2013).
 - 10.1 Twelfth Amendment to Loan Agreement dated November 15, 2013 by and between the Company and U.S. Bank National Association (Incorporated by reference to Exhibit 10.1 filed with our Current Report on Form 8-K filed on November 18, 2013)
 - 10.2 Renewal Revolving Note dated November 15, 2013 issued by the Company to the U.S. Bank National Association. (Incorporated by reference to Exhibit 10.2 filed with our Current Report on Form 8-K filed on November 18, 2013).
 - 10.3 Fifth Amendment to Loan Agreement dated November 15, 2013 by and between the Company and Bank of America, N.A. (Incorporated by reference to Exhibit 10.3 filed with our Current Report on Form 8-K filed on November 18, 2013)
 - 10.4 Reaffirmation of and Third Amendment to Unlimited Guaranty Agreement dated November 15, 2013 by and between the Company and Bank of America, N.A. (Incorporated by reference to Exhibit 10.4 filed with our Current Report on Form 8-K filed on November 18, 2013)
 - 10.5 Amended and Restated Revolving Note dated November 15, 2013 issued by the Company to Bank of America, N.A. (Incorporated by reference to Exhibit 10.5 filed with our Current Report on Form 8-K filed on November 18, 2013).
 - 10.6 Daktronics, Inc. 2015 Stock Incentive Plan ("2015 Plan"). (Incorporated by reference to Exhibit A to the Company's Definitive Proxy Statement on Schedule 14A filed on July 14, 2015).
 - 10.7 Form of Restricted Stock Award Agreement under the 2015 Plan (Incorporated by reference to Exhibit 10.2 filed with our Current Report on Form 8-K on September 3, 2015).
 - 10.8 Form of Non-Qualified Stock Option Agreement Terms and Conditions under the 2015 Plan (Incorporated by reference to Exhibit 10.3 filed with our Current Report on Form 8-K on September 3, 2015).
 - 10.9 Form of Incentive Stock Option Terms and Conditions under the 2015 Plan (Incorporated by reference to Exhibit 10.4 filed with our Current Report on Form 8-K on September 3, 2015).
 - 10.10 Form of Restricted Stock Unit Terms and Conditions under the 2015 Plan (Incorporated by reference to Exhibit 10.5 filed with our Current Report on Form 8-K on September 3, 2015).
 - 31.1 Certification of the Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. (1)
 - 31.2 Certification of the Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. (1)
 - 32.1 Certification of the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350). (1)
 - 32.2 Certification of the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350). (1)
 - 101 The following financial information from our Quarterly Report on Form 10-Q for the period ended January 30, 2016 formatted in Extensible Business Reporting Language (XBRL): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Operations, (iii) the Consolidated Statements of Comprehensive Income, (iv) the Consolidated Statements of Cash Flows, (v) Notes to Consolidated Financial Statements, and (vii) document and entity information. (1)
- (1) Filed herewith electronically.

