

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

SONIC FOUNDRY INC
Form PRE 14A
May 16, 2003

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities
Exchange Act of 1934 (Amendment No.)

Filed by the Registrant [X]

Filed by a Party other than the Registrant []

Check the appropriate box:

[X] Preliminary Proxy Statement

[] CONFIDENTIAL, FOR USE OF THE COMMISSION ONLY (AS PERMITTED BY
RULE 14A-6(E) (2))

[] Definitive Proxy Statement

[] Definitive Additional Materials

[] Soliciting Material Pursuant to (S) 240.14a-11(c) or (S) 240.14a-12

Sonic Foundry

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

[X] No fee required.

[] Fee computed on table below per Exchange Act Rules 14a-6(i) (4) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed
pursuant to Exchange Act Rule 0-11 (set forth the amount on which
the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

Notes:

Reg. (S) 240.14a-101.
SEC 1913 (3-99)

[LOGO] sonicfoundry(R)
mediasolutions

SONIC FOUNDRY, INC.
1617 Sherman Avenue
Madison, Wisconsin 53704

NOTICE OF ANNUAL MEETING OF STOCKHOLDERS
To Be Held July 3, 2003

The Annual Meeting of Stockholders of SONIC FOUNDRY, INC., a Maryland corporation ("Sonic") will be held at the Monona Terrace Community and Convention Center, One John Nolen Drive, Madison, Wisconsin 53703 on July X, 2003 at 9:00 a.m. local time, for the following purposes:

1. To consider and vote on a proposal to approve (A) the Asset Purchase Agreement, dated as of May 2, 2003 (the "Asset Purchase Agreement"), by and between SP Acquisition Company, a corporation formed under the laws of Delaware ("SPA") and an indirect wholly-owned subsidiary of Sony Pictures Digital Inc., a Delaware corporation ("SPD"), and Sonic; and (B) the sale of the Desktop Software Business of Sonic as contemplated by the Asset Purchase Agreement (the "Proposed Transaction") which may be deemed to be a sale of substantially all of the assets of Sonic pursuant to Maryland General Corporation Law ("MGCL");
2. To approve amendment of Sonic's charter upon the determination by Sonic's board of directors to approve a reverse stock split of Sonic's common

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

stock, par value \$.01 per share (the "Common Stock") at a ratio within the range of one-for-five to one-for-twenty at any time prior to June 1, 2004 the ("Reverse Stock Split").

3. To elect one director to hold office for a term of five years, and until his successor is duly elected and qualified.
4. To ratify the appointment of Ernst & Young LLP as our independent auditors for the fiscal year ending September 30, 2003.
5. To transact such other business as may properly come before the meeting or any adjournments thereof.

All the above matters are more fully described in the accompanying Proxy Statement. Under the MGCL, stockholders do not have appraisal rights in connection with the Proposed Transaction.

Only holders of record of Common Stock at the close of business on April 25, 2003 are entitled to notice of, and to vote at, this meeting or any adjournment or adjournments thereof.

Please complete and return the enclosed proxy in the envelope provided or, for stockholders receiving a mailing from ADP, you may also follow the instructions on the proxy card to authorize a proxy by telephone or over the Internet, whether or not you intend to be present at the meeting in person.

By Order of the Board of Directors,

/s/ Kenneth A. Minor

Kenneth A. Minor
Secretary

Madison, Wisconsin
May 30, 2003

If you cannot personally attend the meeting, it is earnestly requested that you promptly indicate your vote on the issues included on the enclosed proxy and date, sign and mail it in the enclosed self-addressed envelope, which requires no postage if mailed in the United States or, for stockholders receiving a mailing from ADP, you may also follow the instructions on the proxy card to authorize a proxy by telephone or over the Internet. Doing so will save us the expense of further mailings. If you sign and return your proxy card without marking choices, your shares will be voted in accordance with the recommendations of the Board of Directors.

SONIC FOUNDRY, INC.
1617 Sherman Avenue
Madison, WI 53704

May 30, 2003

PROXY STATEMENT

The Board of Directors of Sonic Foundry, Inc., a Maryland corporation ("Sonic"), hereby solicits the enclosed proxy. Unless instructed to the contrary

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

on the proxy, it is the intention of the persons named in the proxy to vote the proxies:

FOR the proposal to approve (A) the Asset Purchase Agreement, dated as of May 2, 2003 (the "Asset Purchase Agreement"), by and between SP Acquisition Company, a corporation formed under the laws of Delaware ("SPA") and a wholly-owned subsidiary of Sony Pictures Digital Inc., a Delaware corporation ("SPD"), and Sonic; and (B) the sale of substantially all the business, operations and assets of the Desktop Software Business of Sonic as contemplated by the Asset Purchase Agreement (the "Proposed Transaction") which may be deemed to be a sale of substantially all the assets of Sonic pursuant to Maryland General Corporation Law (the "MGCL");

FOR the grant of discretionary authority to Sonic's board of directors to amend Sonic's Amended and Restated Articles of Incorporation to approve a reverse stock split of Sonic's common stock at a ratio within the range of one-for-five to one-for-twenty at any time prior to June 1, 2004 the ("Reverse Stock Split") and

FOR the election as director of the nominee listed below for a term expiring in 2008; and

FOR the ratification of the appointment of Ernst & Young LLP as independent auditors of Sonic for the fiscal year ending September 30, 2003.

In the event that the nominee for director becomes unavailable to serve, which management does not anticipate, the persons named in the proxy reserve full discretion to vote for any other person who may be nominated. Proxies may also be authorized by telephone or over the Internet by following the instructions on the proxy card, if you received your mailing from ADP. Any stockholder giving a proxy may revoke the same at any time prior to the voting of such proxy. This Proxy Statement and the accompanying proxy are being mailed on or about May 30, 2003. If the Proposed Transaction is completed, the Board of Directors of Sonic (the "Board") intends to concentrate Sonic's efforts on the Media Systems Business.

Each stockholder will be entitled to one vote for each share of Common Stock standing in his or her name on our books at the close of business on April 25, 2003 (the "Record Date"). On that date, we had outstanding and entitled to vote 27,784,509 shares of Common Stock.

QUORUM; VOTES REQUIRED

As of the Record Date, there were 27,784,509 shares of Common Stock issued and outstanding and entitled to vote. Each share of issued and outstanding Common Stock entitles the holder thereof to one vote. Votes cast by proxy or in person at the Annual Meeting will be tabulated by the inspector of elections appointed for the Annual Meeting and will determine whether or not a quorum is present. Where, as to any matter submitted to the stockholders for a vote, proxies are marked as abstentions (or stockholders appear in person but abstain from voting), such abstentions will be treated as shares that are present and entitled to vote for purposes of determining the presence of a quorum but as unvoted for purposes of determining the approval of any matter submitted to the stockholders for a vote. If a broker indicates on the proxy that it does not have discretionary authority as to certain shares to vote on a particular matter and has not received instructions from the beneficial owner, which is known as a broker non-vote, those shares will not be considered as present and entitled to vote with respect to that matter; however, such shares will be considered present for purposes of a quorum. A majority of the shares of Common

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Stock issued, outstanding and entitled to vote at the Annual Meeting, present in person or represented by proxy, shall constitute a quorum at the Annual Meeting.

As the affirmative vote of the holders of two-thirds of the shares of Common Stock entitled to vote will be necessary for the approval of the Proposed Transaction and the Reverse Split, abstentions and broker nonvotes will have the same effect as votes against the Proposed Transaction and the Reverse Split. The election of the Director requires a plurality of the votes present and entitled to vote. The approval of each other proposal requires the affirmative vote of the holders of a majority of the votes cast at the Annual Meeting and entitled to vote.

NO APPRAISAL RIGHTS

Under MGCL, stockholders of Sonic do not have appraisal rights in connection with the Proposed Transaction.

SUMMARY TERM SHEET

The following is a summary of information contained elsewhere in this Proxy Statement. The following summary is not intended to be complete and is qualified in its entirety by reference to the more detailed information contained in this Proxy Statement and in the Appendices attached hereto. You are urged to review the entire Proxy Statement carefully. References in this Summary and throughout the Proxy Statement to "we", "us", "our" or the "Company" refer to Sonic Foundry, Inc. and its subsidiaries, taken as a whole.

DATE, TIME AND PLACE OF ANNUAL MEETING

The Annual Meeting will be held on July 3, 2003 at 9:00 a.m. (Central time) at the Monona Terrace Community and Convention Center, One John Nolen Drive, Madison, Wisconsin 53703.

RECORD DATE; STOCKHOLDERS ENTITLED TO VOTE

Only holders of issued and outstanding shares of the Company's common stock as of the close of business on April 25, 2003 are entitled to notice of and to vote at the Annual Meeting, including any adjournment or postponement thereof. As of that date, there were 27,784,509 shares of the Company's common stock issued and outstanding, held by approximately 10,000 shareholders, of which approximately 9,500 were held in "street name". The presence, in person or by proxy, at the Annual Meeting of the holders of a majority of the outstanding shares of our common stock is necessary to constitute a quorum at the Annual Meeting.

PURPOSES OF THE ANNUAL MEETING

Four proposals will be presented at the Annual Meeting:

First, you are being asked to approve the sale of our Desktop Software Business, which may be deemed to represent substantially all of our remaining assets, as described in the Asset Purchase Agreement among Sonic and the purchaser, SP Acquisition Company, a Delaware corporation.

Second, you are being asked to grant Sonic's Board of Directors discretionary authority to amend Sonic's charter to effect a reverse stock split of Sonic's common stock at a ratio within the range of one-for-five to one-for-twenty at any time prior to June 1, 2004.

Third, you are being asked to elect one director to hold office for a term

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

of five years.

Fourth, you are being asked to ratify the appointment of Ernst & Young, LLP as our independent auditors for the fiscal year ending September 30, 2003.

At the annual meeting, we may also transact such other business as may properly come before the meeting or any adjournment thereof.

STOCKHOLDER APPROVAL OF THE SALE OF THE DESKTOP SOFTWARE BUSINESS

Approval of the sale of the Desktop Software Business requires the affirmative vote of holders of at least two-thirds of all issued and outstanding shares of our common stock. Holders of approximately 27% of our common stock held by certain of our officers and directors have agreed to vote in favor of the sale.

STOCKHOLDER APPROVAL OF OTHER MATTERS

Approval of the reverse stock split requires the affirmative vote of holders of at least two-thirds of all issued and outstanding stock. The election of the director requires the approval of a plurality of the votes present and entitled to vote. The approval of each other proposal requires the affirmative vote of the holders of a majority of the votes cast at the Annual Meeting.

THE COMPANY

Until recently, we were engaged in three businesses -Desktop Software, Media Services, and Media Systems. The Desktop Software Business designs, develops, markets and supports deskware software products for digitizing, converting, editing and publishing of audio, video, and/or multimedia content. In 2002, annual revenue from our Desktop Software Business was \$15.9 million, or approximately 61% of our total revenues.

On February 17, 2003, we announced that we had entered into a non-binding letter of intent for the sale of the assets relating to our Media Services Business for \$8,000,000, including net working capital. Approval of our stockholders will not be required in connection with the sale of our Media Services business and will not be considered at the Annual Meeting. In fiscal 2002, our Media Services business generated revenue of \$9.4 million, or approximately 36% of our total revenues.

As a result of the sale of our Desktop Software Business and our Media Services business, which we anticipate will occur prior to completion of the sale of our Desktop Software Business, we will still own our Media Systems business, and will have approximately \$15 million in cash, after payment of certain indebtedness. We plan to utilize the cash for development of our Media Systems business. However, that business generated revenues of only approximately \$900,000 in fiscal 2002. The Media Systems business develops automated rich-media application software and systems. See discussion in the Proxy Statement under the heading "Proposal One: The Proposed Sale of the Desktop Software Business - Sonic Foundry's Continuing Media Systems Business".

SUMMARY OF TERMS OF THE PROPOSED ASSET SALE

Pursuant to the terms of the asset purchase agreement, we have agreed to sell (subject to stockholder approval) substantially all of the assets of our Desktop Software Business for total consideration of approximately \$18 million, plus assumption of certain liabilities. See discussion in the Proxy Statement under the heading "Proposal One: The Proposed Sale of the Desktop Software Business - The Consideration".

The Proposed Transaction is subject to the satisfaction or waiver of

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

several conditions, including the approval of Sonic's stockholders. See discussion in the Proxy Statement under the heading "Proposal One: The Proposed Transaction of the Desktop Software Business - Condition to the Closing of the Sale". Either party may terminate the asset purchase agreement if the Proposed Transaction is not completed by July 31, 2003, subject to extension to September 30, 2003, under certain circumstances and for other reasons described under the heading "Proposal One: The Proposed Sale of the Desktop Software Business - Termination".

PROPOSAL ONE: THE PROPOSED SALE OF THE DESKTOP SOFTWARE BUSINESS

At the Annual Meeting, Sonic's stockholders will consider and vote upon a proposal to approve the Asset Purchase Agreement (a copy of which is attached to this Proxy Statement as Appendix A and is incorporated herein by reference) between Sonic and SPA and the sale of substantially all the business, operations and assets of the Desktop Software Business of Sonic (the "Desktop Software Business"), as contemplated by the Asset Purchase Agreement, which may be deemed to be a sale of substantially all of the assets of Sonic pursuant to MGCL, for \$18 million in cash plus the assumption of certain liabilities.

SUMMARY OF EXISTING OPERATIONS

We conduct our business in three separate operations: the Desktop Software Business, services and systems software. The Desktop Software Business operations are performed directly through Sonic Foundry, Inc. and recorded fiscal 2002 revenues of \$15.9 million while our services operations are performed primarily through two subsidiaries, Sonic Foundry Media Services, Inc. and International Image Services Corporation, Inc. d/b/a Sonic Foundry Media Services, and recorded fiscal 2002 revenues of \$9.4 million. Our systems software operations are performed through Sonic Foundry Systems Group, Inc. d/b/a Sonic Foundry Media Systems and recorded fiscal 2002 revenues of \$0.9 million.

BACKGROUND TO THE TRANSACTION

The industry in which Sonic's Desktop Software Business operates is intensely competitive. As a result, Sonic has been competing increasingly with larger, better-capitalized competitors with further developed partner and distribution channels. Sonic has regularly evaluated alternative strategies for improving its competitive position and enhancing stockholder value. As part of these evaluations, Sonic has, from time to time, considered various strategic alternatives, including acquisitions, sales of assets or business units, the sale of Sonic and various business combinations. On August 12, 2002, Sonic retained Silverwood Partners LLC ("Silverwood") to assist in evaluating Sonic's strategic alternatives. Silverwood is an investment banking firm, registered with the Securities and Exchange Commission and NASD, Inc., that specializes in mergers and acquisitions and institutional financing transactions for companies in selected sectors, including the media communication technology industry.

On September 18, 2002, the Board met to consider industry weakness, challenges faced with managing Sonic's three disparate business units located in separate geographic locations, Sonic's limited cash resources, Sonic's inability to meet upcoming debt payments and the anticipation that Sonic's auditors would be likely to issue a "going concern" opinion in connection with Sonic's financial statements for the fiscal year ending September 30, 2002 as a result of Sonic's financial condition. Silverwood presented its findings at the board meeting. These

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

findings included, in addition to the factors mentioned above, reduced growth opportunities in Sonic's principal markets, increased competition, a lack of corporate resources and other challenges. Silverwood also noted the difficulty faced by an investor in evaluating and valuing Sonic given its multiple lines of business. Silverwood further noted that Sonic's three business units also created management challenges as each business was in a different industry segment and each business was facing operating and sector circumstances that required a wide range of management capabilities.

The Desktop Software Business had relatively mature products and was increasingly competing with large, well-capitalized companies. Sonic's professional/high end consumer niche was being targeted (i) by the traditional providers of high-performance, professional grade audio and video software that were introducing lower price point, competitively featured versions of their products, and (ii) by providers of consumer versions of audio and video editing software that were steadily adding functionality and features to their products at price points below those offered by Sonic.

The Media Services business ("Media Services") was a mature, relatively small business that was a result of several acquisitions Sonic had made over recent years. At the time of the September 18, 2002, board meeting, Media Services offered format conversion, tape duplication, film restoration and other services to the media, broadcast and entertainment industries. This industry is dominated by a small number of large, well-capitalized service providers and Media Services also experienced competition from the in-house capabilities of its customers. Further, Media Services consistently generated revenue from a small number of large customers thereby creating the potential for a rapid, substantial revenue decline if any one such customer were to terminate its business relationship with Media Services.

The Media Systems business ("Media Systems") addresses a rapidly growing market in an early stage business that has been built around technology and products acquired in connection with Sonic's purchase of MediaSite, Inc. on October 15, 2001. Media Systems is developing media communication software and products for the enterprise and government markets. While there is significant competition in such markets, there is still great fluidity over what products and functionality will be most in demand from customers as a result of ongoing developments in technology infrastructure and increased bandwidth availability.

After considering Silverwood's presentation and other relevant factors, the Board authorized Sonic's officers to market for sale Sonic's ACID software product line (the "ACID Business") and Media Services and evaluate the various combinations of opportunities that would be generated by such an initiative. After considering Silverwood's presentation, and after discussion and deliberation, the Board authorized Sonic's officers to negotiate the retention of Silverwood to contact agreed upon potential buyers and to assist Sonic in the evaluation of various opportunities. On September 25, 2002, Sonic formally retained Silverwood to act as its financial advisor.

In early October 2002, Sonic, with Silverwood's assistance, developed a list of approximately 40 potential acquirers for Sonic's ACID Business and prepared descriptive materials for the ACID Business for distribution to interested entities. Silverwood thereafter commenced contacting the potential acquirers at Sonic's direction. Silverwood contacted most of the companies from the agreed upon list, including SPD, and distributed summary information to over 20 companies.

After reviewing the materials prepared about Sonic's ACID Business, interested parties indicated a preference to purchase Sonic's entire audio software business (the "Audio Business") rather than solely the ACID Business. The Audio Business comprised the ACID Business, Sonic's Sound Forge software product and certain other derivative and related software products. No

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

prospective purchasers indicated an interest in buying the ACID Business alone.

SPD had an ongoing relationship with Sonic due to its re-licensing and development agreement for certain SPD software products. The parameters of such relationship were defined by various contractual agreements between Sonic and SPD (collectively, the "SPD Contract") that involved certain software development obligations on the part of Sonic in exchange for Sonic being paid a portion of revenue generated from sales of SPD's Screenblast line of audio and video editing software. Such software offerings provided consumer versions of many of the products

3

developed by the Desktop Software Business.

In discussions among SPD, Silverwood and Sonic executives in connection with the Proposed Transaction and the SPD Contract, SPD had, on a very preliminary basis, expressed an interest in acquiring the Desktop Software Business. As a result of SPD's and other potential buyers' interest beyond the ACID Business, and a lack of interest from potential purchasers in acquiring the ACID Business alone, Sonic's management and Board discussed various alternatives and directed Silverwood to pursue the sale of the Audio Business.

From mid-October 2002 through November 2002, in response to the distribution of summary business information regarding Sonic's Audio Business, 13 companies indicated a level of interest and requested more detailed additional information. Sonic, with Silverwood's assistance, negotiated a non-disclosure agreement ("NDA") with each of the interested parties and distributed a descriptive information memorandum for the Audio Business to the 12 companies that executed an NDA. One initially interested party declined to execute the NDA.

On or about October 31, 2002, at Sonic's direction, Silverwood sent letters to 7 companies that had verbally expressed interest in acquiring the Audio Business, requesting that they formally indicate their level of interest in writing prior to scheduling on-site presentations and a detailed review of additional business documentation.

On November 4, 2002, Silverwood and SPD met via conference call to discuss the possible acquisition of all or part of the Desktop Software Business. SPD had previously executed a non-disclosure agreement in connection with the activities relating to the SPD Contract and SPD was familiar with the Desktop Software Business. SPD was advised of the ongoing initiatives relating to the Desktop Software Business. On November 4, 2002, SPD, Sonic and Silverwood executed an additional NDA with a scope appropriate for the possible transaction under review and descriptive materials for the Audio Business, including the information memorandum, were sent to SPD.

On November 5, 2002, Sonic and Company A (a mid-cap public company) met via conference call to discuss questions that arose from Company A's review of the descriptive information it had received. On November 6, 2002, Sonic received a written but non-binding preliminary expression of interest from Company B (a small-cap public company) to acquire the Audio Business for \$4 - \$6 million. On November 8, 2002, Sonic received a written but non-binding preliminary expression of interest from Company A to acquire the Audio Business for \$6 - \$11 million. On November 8, 2002, Sonic met via conference call with representatives from Company C (a large-cap public company) to discuss questions that arose from Company C's review of the descriptive information it had received.

In the course of preliminary business due diligence, prospective purchasers

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

were made aware that Sonic's ACID software product shared a substantial amount of software code with Sonic's Vegas video editing software, which was not part of the Audio Business. While feasible, the practicalities of dividing the software code base to allow for the separate sale of ACID without Vegas became a concern for prospective acquirers and almost all such acquirers expressed an interest in purchasing the Desktop Software Business in its entirety. In early November 2002, Sonic, with Silverwood's assistance, prepared descriptive materials for Sonic's video software products and began distributing such information to interested parties.

On November 12, 2002, Sonic met with SPD via conference call to discuss detailed financial and legal questions and subsequently forwarded to SPD information that addressed SPD's questions. On November 14, 2002, Sonic held a further conference call with SPD to follow up on the information that had been sent.

On November 18, 2002, Sonic held a conference call with Company C executives regarding further questions.

Between November 19, 2002 and November 22, 2002, formal due diligence meetings commenced in Madison, with Company A, Company B and SPD. For each company, Sonic delivered a presentation regarding the Audio Business and provided an opportunity to review contracts and other detailed materials.

On December 2, 2002, Silverwood held a conference call with several representatives of SPD. The SPD

4

representatives highlighted certain items of concern, including certain business and legal issues that factored into SPD's valuation analysis for the business.

On December 5, 2002, Sonic attended a conference call with Company B regarding valuation and transaction points. Company B informed Sonic that it would not assume the SPD Contract as part of the transaction, which would require Sonic to continue to fulfill the SPD Contract without the benefit of ownership of the Desktop Software Business code base.

On December 5 and 6, 2002, Company A attended a meeting in Madison to review detailed financial records, and discuss valuation and transaction structure. Company A emphasized its intent to assume the SPD Contract. A verbal indication of interest in purchasing the Desktop Software Business at a price equal to one times trailing twelve month sales, or approximately \$16.7 million, was suggested by an executive of Company A.

On December 10, 2002, Sonic executives attended a conference call with Company B to answer financial questions and provide other additional information. Company B requested Sonic's preferred form of asset purchase agreement but also indicated that an exclusive dealing arrangement would be required before continuing with further due diligence. Such exclusive dealing request was declined by Sonic.

On December 11, 2002, Company A engineering personnel attended an on-site meeting in Madison with members of the Sonic engineering team. Silverwood held a conference call later in the day to discuss the level of interest with Company A management.

During early December, Sonic delivered, via Silverwood, Sonic's preferred form of draft asset purchase agreement for the Audio Business to both Company A and Company B, each of which had attended due diligence meetings in Madison and

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

had undertaken a detailed review of business documents.

On December 19, 2002, Silverwood held a conference call with SPD regarding obstacles SPD had cited that prevented SPD from forwarding a written, non-binding indication of interest for the Desktop Software Business.

On December 20, 2002, a meeting occurred at Sonic's Madison headquarters between Sonic and a third party engaged by SPD to review source code and resolve other questions.

On December 20, 2002, Company C made a verbal indication of interest in an acceptable valuation range and Company C was allowed to move forward with the due diligence process.

On December 23, 2002, Silverwood held a conference call with Company B regarding valuation. Silverwood informed Sonic's senior management that Company B indicated an ability to increase its bid to \$7 million from the prior bid of \$6 million for the Audio Business.

On January 6 and 7, 2003, Company C engineering personnel attended meetings at Sonic's Madison headquarters for a review of source code and technology issues. On January 10, 2003, Silverwood met by conference call with Company C to discuss the timing and structure of a possible acquisition of the Desktop Software Business.

On January 14, 2003, representatives of Silverwood met with executives of Company D (a mid-cap public company), a company that had previously indicated a lack of interest in acquiring the Desktop Software Business. At the end of the meeting, Company D expressed an interest in becoming more engaged in the sale process and immediately thereafter commenced active due diligence.

On January 14, 2003, in a conference call with Silverwood, Company C indicated further interest in the Desktop Software Business by its executives and stressed the importance of retaining key engineering personnel in the event of an acquisition. Additional discussions focused on the development cycle of all video and audio software products and the method by which Sonic's engineering team is typically utilized. Company C indicated a decision to

5

move forward could be made by the end of January.

On January 15, 2003, Sonic held a conference call with Company D executives where representatives of Sonic reviewed its management presentation and followed such presentation with a question and answer session. Sonic also delivered, via Silverwood, Sonic's preferred form of draft asset purchase agreement for the Audio Business.

On January 15, 2003, Silverwood participated in a conference call with SPD to discuss several issues, including outstanding litigation involving Sonic, SPD and Nova Development Corporation, approvals needed by SPD affiliate executives, and the anticipated requirement for Sonic stockholder approval of a sale of the Desktop Software Business. SPD indicated that a non-binding written expression of interest would be sent the following week.

On January 17, 2003, executives from Company D and Sonic met at a west coast trade show to discuss the potential acquisition of the Desktop Software Business.

On January 20 and 21, 2003, Sonic met with Company A executives in Madison,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

WI. Representatives of Sonic delivered a management presentation to update individuals not present at the first such meeting. A question and answer session followed. Company A discussed with Sonic's management and Silverwood certain conditions for an offer to be realized. Company A was again given the opportunity to review contracts and other detailed materials.

On January 20 and 21, 2003, a third party engaged by SPD met with Sonic engineering personnel to complete further due diligence on source code and other technical issues.

On January 23, 2003, Sonic's management held a conference call with an additional company that had expressed an interest in acquiring the Audio Business. Future discussion with this company led to a verbal indication of interest that was less attractive than other indications of interest and discussions were terminated.

On January 27, 2003, Sonic held a conference call with Company C executives. Representatives of Sonic delivered a management presentation that was followed by a question and answer session. Company C expressed concern over separating the audio technology and patents from the software group.

On January 29, 2003, Sonic received a written, non-binding offer from SPD to purchase the Desktop Software Business for \$8 to \$10 million in cash. This offer was subject to several material and significant conditions. Sonic management indicated that the offer was too low to merit proceeding forward with in-depth negotiation of definitive documentation with SPD. On January 30, 2003, Silverwood participated in a conference call with SPD representatives regarding the SPD offer. SPD discussed the reasons for its valuation decision.

On January 31, 2003, Silverwood participated in a conference call with Company C, which indicated that the potential acquisition was a priority for Company C and was actively being discussed by Company C internally. Company C also indicated that it would take another 10 to 14 days to reach internal consensus on an offer. Company C indicated verbally that an offer of \$10 to \$12 million might be possible.

On January 31, 2003, Silverwood participated in a conference call with Company A regarding the strategic fit of the potential acquisition, operating expense allocations, receivables, and transaction structure, including the possible form of consideration (e.g., stock versus cash).

On February 6, 2003, after a meeting of its board, Company A provided a revised written but non-binding offer to purchase the Desktop Software Business for \$12 million, of which \$10 million would be in stock with the remaining \$2 million in cash. Accounts receivable over a 90-day period would be paid in cash. As this written offer was substantially below the verbal indication previously given by Company A, discussions with Company A became less intensive at this juncture.

On February 11, 2003, Sonic's engineering staff participated in a conference call with Company C engineering

personnel. On February 18, 2003, Silverwood participated in a conference call with Company C, during which Company C indicated that several obstacles needed to be addressed. Such concerns included a need to meet several of Sonic's engineering staff, the anticipated requirement for Sonic stockholder approval for the sale of the Desktop Software Business, post-acquisition transition issues, and possible antitrust issues that may be triggered by a possible

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

transaction with Company C. It was suggested verbally by Company C that an offer in the \$13 to \$14 million range might be possible.

On February 20 and 21, 2003, Sonic held several meetings at Sonic's Madison headquarters with various SPD representatives. Sonic delivered a management presentation that was followed by meetings regarding human resources, technology considerations, marketing and sales, and facilities relating to Sonic's Desktop Software Business. SPD expressed its continued interest in acquiring the Desktop Software Business but the SPD representatives present indicated that additional support from other Sony affiliates would be required to support a higher bid. It was agreed that follow-on presentations at selected Sony affiliate facilities would be an appropriate next step.

On March 3, 2003, Company C indicated that consensus had still not been reached internally concerning proceeding with active transaction negotiations and that its view on valuation had not changed.

On March 4, 2003, Silverwood and Company B met via conference call to discuss the status of the acquisition process. Company B indicated continued interest in the acquisition of the Audio Business and a possible interest in the acquisition of the Desktop Software Business. At Sonic's direction, Silverwood subsequently sent updated information to Company B.

On March 5 and 6, 2003, Sonic and Silverwood met with Company D representatives at Sonic's Madison, WI, headquarters. Sonic delivered a management presentation, made additional presentations and hosted question and answer sessions on technical, human resources, financial and other relevant subjects.

On March 11, 2003, Sonic representatives visited with various SPD representatives in New Jersey to deliver a management presentation and demonstrate the capabilities of the products developed by the Desktop Software Business.

On March 13, 2003, Sonic participated in a conference call with Company D regarding the provision of additional financial information. On March 18 and 19, 2003, Sonic and Silverwood met with Company D representatives at Sonic's Madison headquarters. Sonic delivered presentations and hosted question and answer sessions on technical, human resources, financial and other relevant subjects.

On March 19, 2003, Sonic's staff met with SPD personnel at Sonic's Madison headquarters to review various business and other technology related matters.

On or about March 19, 2003, Silverwood sent letters to Company C, Company D and SPD requesting that revised written indications of interest be submitted.

On March 26, 2003, Sonic conducted a tour of Sonic's Madison, WI headquarters facility with a representative of Company D.

On March 26, 2003, Sonic received a written non-binding expression of interest from SPD for the Desktop Software Business for \$12.5 million in cash.

On March 27, 2003, Sonic received a written, non-binding offer from Company D for the Desktop Software Business for \$10 million in cash and Company D common stock.

On March 28, 2003, Silverwood contacted Company A to determine if Company A's interest level had changed. That day, the Chairman and Chief Executive Officer of Sonic received a telephone call from the Chairman

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

of Company A expressing an interest in more actively exploring a purchase of the Desktop Software Business. Company A's Chief Executive Officer also subsequently telephoned Sonic's Chairman and Chief Executive Officer to further emphasize the interest level.

On April 2, 2003, Sonic received a revised non-binding offer from Company B for the Audio Business for \$10 million in Company B common stock.

From April 7 through April 9, 2003, at the National Association of Broadcasters ("NAB") trade show in Las Vegas, NV, several additional meetings took place with executives of three prospective purchasers of the Desktop Software Business.

On April 7, 2003, Sonic and Silverwood held several meetings with SPD executives in Las Vegas, NV to further discuss the potential acquisition. Several additional telephone calls took place between SPD and Silverwood that week, during which SPD was told that price expectations for the sale were substantially above SPD's current offer. SPD was informed that Sonic would soon be selecting a prospective purchaser for final negotiation of definitive transaction documentation and that SPD should be prepared to forward its best offer for the Desktop Software Business.

During the week of April 7, 2003, Company B was informed that Sonic would soon be selecting a prospective purchaser for final negotiation of definitive transaction documentation and that Company B should be prepared to forward its best offer for the Desktop Software Business. Company B indicated that it had no interest in acquiring the video software assets within the Desktop Software Business and that its proposal would reflect such position. On April 16, 2003, Silverwood discussed with Company B the issues around a possible proposal for the purchase of the Audio Business. Company B requested ownership of all underlying code and suggested a form of license back for shared technology with certain of Sonic's products. Company B again indicated a lack of interest in assuming the SPD Contract.

On April 8, 2003, Sonic's Chairman and Chief Executive Officer and a Silverwood representative met with Company A's Chairman and Company A's Chief Executive Officer in Las Vegas to discuss the acquisition of the Desktop Software Business. An additional meeting was held at the NAB tradeshow between Silverwood representatives and Company A's Chief Financial Officer. Company A was informed that Sonic would soon be selecting a prospective purchaser for final negotiation of definitive transaction documentation and that Company A should be prepared to forward its best offer for the Desktop Software Business.

On April 9, 2003, representatives of Sonic and Silverwood met with executives from Company D at the NAB tradeshow. Company D was informed that Sonic would soon be selecting a prospective purchaser for final negotiation of definitive transaction documentation and that Company D should be prepared to forward its best offer for the Desktop Software Business.

On April 15, 2003, Sonic delivered a presentation in Chicago to various SPD representatives. On April 16, 2003, SPD engineering personnel met with Sonic engineering personnel in Madison to further discuss technology issues. Representatives of SPD also met with a representative of Sonic's audit firm, Ernst and Young LLP, to review certain financial accounting and audit matters on April 9, 2003.

On April 17, 2003, Sonic received a non-binding offer from Company D for the Desktop Software Business for \$10 million in cash and Company D common stock. Company D indicated that this was a best and final offer. This was no change from the offer made by Company D on March 27, 2003.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

On April 17, 2003, Sonic received a non-binding offer from Company A for the Desktop Software Business for \$16.5 million in cash and Company A common stock in the form of a preliminary asset purchase agreement based substantially on the form that had been provided by Sonic. On April 21, 2003, in discussions with Silverwood, Company A agreed to several additional concessions in its proposal.

8

On April 18, 2003, Silverwood had a discussion with Company B, during which Company B suggested offering \$12 million in Company B common stock for the Desktop Software Business, 20% of which would be escrowed at the closing of a transaction. Such proposal required an exclusive dealing period for further negotiation. Company B continued to express a lack of interest in assuming the SPD Contract.

On April 22, 2003, Sonic received a written non-binding offer from SPD for the Desktop Software Business for \$15 million in cash. SPD also provided a form of definitive asset purchase agreement and a form of exclusive dealing letter and noted that execution of such letter agreement was a prerequisite for further negotiation of the SPD offer. Later that day, a Silverwood representative telephoned SPD and asked that SPD increase its offer, include a good faith deposit and remove certain closing conditions from its proposed definitive transaction documentation. SPD reconfirmed its offer and suggested that no changes would be made. Later that day, a Silverwood representative was contacted by a SPD representative, requesting the amount of total consideration necessary to accept SPD's offer prior to SPD requesting authorization for additional consideration.

On April 23, 2003, Silverwood and Sonic executives met by telephone to discuss the proposals that had been made. Silverwood reviewed the prior evening's telephone discussion with SPD. Sonic decided that Company A's \$16.5 million proposal was the most compelling offer with respect to both price and terms in the proposed Company A definitive transaction agreement. Sonic instructed Silverwood to request several additional concessions from Company A, including the modification of an adjustment mechanism that "collared" Sonic's potential proceeds from the possible sale of Company A's stock and that was estimated to be worth approximately \$290,000 using a Black-Scholes option valuation analysis. When contacted by Silverwood, Company A agreed to the requested changes and Company A was informed that it was, at that time, the preferred purchaser of the Desktop Software Business. Company A was asked to modify its proposed form of definitive transaction agreement and resubmit it to Sonic for review.

Shortly after speaking with Company A, Silverwood was contacted by SPD to indicate that a revised offer would be forthcoming. SPD subsequently delivered a cash offer of \$16.5 million, which tentatively included a good faith deposit, the elimination of certain closing conditions, the favorable revision of certain proposed representations and warranties, and the forgiveness of an approximately \$135,000 payable due to SPD by Sonic. Silverwood discussed the SPD proposal with Sonic's management and Sonic decided to inform SPD its offer was not sufficient due to the inferior value of the consideration offered and the uncertainty associated with the extent and nature of certain unresolved issues in the proposed SPD definitive asset purchase document. That afternoon, a representative of Silverwood contacted SPD and informed SPD representatives of Sonic's decision.

Several hours later in the evening of April 23, SPD representatives contacted Sonic's Chief Executive Officer and Chief Technology Officer and a

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Silverwood representative. A Silverwood representative spoke with a SPD executive and SPD confirmed its intent to increase its cash offer to \$18 million for the Desktop Software Business and include a \$900,000 good faith deposit. SPD also asked for an exclusive dealing period. Sonic agreed to continue to negotiate with SPD to determine if mutually acceptable definitive transaction documentation could be agreed. The SPD exclusive dealing request was declined. Representatives of SPD, Sonic, Silverwood and Sonic counsel met by telephone and immediately commenced detailed transaction negotiations.

From April 24, 2003, through May 1, 2003, representatives of Sonic, SPD, Silverwood and Sonic counsel met by telephone and in person at Sonic's Madison, WI, headquarters facility to negotiate definitive transaction documentation and attempted to reach agreement on certain material terms and conditions.

On April 26, 2003, Silverwood rendered and delivered a fairness opinion to Sonic's Board that as of that date and based on and subject to the matters set forth in its opinion, the consideration to be received by Sonic from SPD in connection with the sale of the Desktop Software Business was fair to Sonic from a financial point of view

On April 26, 2003, counsel for Company A transmitted a revised form of proposed definitive transaction documentation to representatives of Sonic, Silverwood and Sonic counsel.

On April 29, 2003, Sonic's Board held a special meeting to consider the sale of the Desktop Software Business

9

and certain other matters, including the sale of the assets of Media Services. Sonic's Chairman and Chief Executive Officer presented the principal terms of SPD's and Company A's proposal and reviewed the other proposals that had been received. Silverwood delivered a presentation that reviewed the factors considered in rendering the previously provided fairness opinion dated April 26, 2003. Sonic's legal advisors reviewed the implications of the terms and conditions in the definitive documentation. After a lengthy period of deliberation and discussion, Sonic's Board authorized Sonic officers to negotiate and execute a definitive asset purchase agreement with SPD for the sale of the Desktop Software Business on substantially the terms proposed, subject to the approval and agreement of Sonic counsel.

On May 2, 2003, Sonic and SPA executed a definitive asset purchase agreement for the sale of the Desktop Software Business. The transaction was announced in a joint press release by Sonic and SPD on May 2, 2003. Nine hundred thousand dollars of the consideration was deposited by SPD into an escrow account as a good faith deposit (the "Deposit"). All other prospective purchasers were informed immediately of the decision and asked to return to Silverwood, or certify the destruction of, all Sonic confidential information.

THE ASSET PURCHASE AGREEMENT

Sonic and SPA entered into the Asset Purchase Agreement on May 2, 2003 that provides for the acquisition of Sonic's Desktop Software Business. The transaction will be completed when all of the conditions to completion of the transaction are satisfied or waived, including approval of the Proposed Transaction as set forth in the Asset Purchase Agreement by Sonic's stockholders. The Asset Purchase Agreement may be terminated, and the Proposed Transaction not completed, under certain circumstances that are described in this proxy statement and in the Asset Purchase Agreement.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

THE CONSIDERATION

Upon completion of the transaction, Sonic will receive a total of \$18 million cash for the Desktop Software Business, subject to an adjustment for the change in net working capital acquired by SPA from March 31, 2003 to the date of close (the "Working Capital"). The Deposit and any interest credited thereon to the closing date will be credited at closing against the \$18 million consideration. If the transaction does not close by July 31, 2003, provided that such date may be extended by either party up to and including September 30, 2003 in the event the proxy materials have not been cleared by the Securities and Exchange Commission, solely as a result of SPA's failure to perform, or decision not to perform, its obligations under the Asset Purchase Agreement, Sonic will retain the deposit and interest credited thereon as liquidated damages.

INTERESTS OF MANAGEMENT AND THE BOARD OF DIRECTORS

Except in their capacity as stockholders of Sonic, and except as set forth below, no director or executive officer of Sonic or any of their associates has any substantial interest, direct or indirect, in the Proposed Transaction, nor will any such person derive any extra or special benefit not shared on a pro rata basis by all other stockholders of Sonic. However, it is a condition to the consummation of the Proposed Transaction that certain of Sonic's officers and directors enter into agreements with SPD or SPA. In particular, SPA may elect not to close the Proposed Transaction unless: (i) SPD enters into an employment agreement with (Y) Curtis Palmer, Sonic's Director and Chief Technology Officer, or another specified key employee and (X) three out of four specified key employees of Sonic, which employment agreement must be offered to Mr. Palmer and such other employees at a salary consistent with their current base salary, and must provide for at least one-year terms and (ii) Monty Schmidt, Sonic's President and a Director, enters into a non-competition agreement with SPA.

Except as set forth above, Sonic has not committed to enter into any other employment or other agreement with any director or executive officer.

10

REASONS FOR THE PROPOSED TRANSACTION

Our Board approved the Proposed Transaction and the Asset Purchase Agreement based on a number of factors, including the following:

- . the value of the consideration, exclusive of the working capital adjustment, to be received from the sale of the Desktop Software Business, represents 113% of fiscal 2002 desktop revenues, 257% of assets excluding systems and services related assets and is 150% of the current consolidated market capitalization of Sonic of approximately \$12 million;
- . the consideration is all cash, which provides certainty of value compared to a transaction involving receipt of stock or other non-cash consideration, especially in light of the volatility of the stock market;
- . the financial stability of SPD and the fact that the Proposed Transaction is not subject to a financing condition;
- . the support for the Proposed Transaction by our largest stockholders, who collectively hold approximately 27% of our outstanding stock;
- . the financial analysis and presentation by Silverwood and the opinion

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

of Silverwood that, as of the date of the opinion, and based on procedures followed, assumptions made, the matters considered and the limitations on the review undertaken described in the opinion, the consideration payable in the transaction was fair from a financial point of view to Sonic;

- . the requirement of certain secured lenders of Sonic to sell assets of a sufficient size to repay the full balance of obligations owed them, which may, in the absence of a sale of such assets, lead such secured lenders to foreclose on the assets; and
- . the need to generate sufficient resources to pursue Sonic's continuing business.

BOARD OF DIRECTORS RECOMMENDATION

After careful consideration, Sonic's Board has determined that the Asset Purchase Agreement is advisable, fair to, and in the best interests of, Sonic and its stockholders. Accordingly, Sonic's Board has unanimously approved the Asset Purchase Agreement and the Proposed Transaction, and unanimously recommends that you vote "FOR" approval of the Asset Purchase Agreement and the Proposed Transaction, including the asset sale.

OPINION OF SILVERWOOD PARTNERS LLC

Sonic retained Silverwood to render an opinion to its Board that, based on and subject to the matters set forth in its opinion, the Consideration (as defined below) to be received by Sonic from SPA in connection with the Proposed Transaction of the Desktop Software Business to SPA is fair, from a financial point of view, to Sonic. The Consideration was determined through negotiations between Sonic and SPD.

Silverwood has acted as financial advisor to Sonic in connection with the sale of the Desktop Software Business and will receive a fee for its services, a substantial portion of which is contingent upon the consummation of the Sale. Silverwood will also receive a fee for rendering the fairness opinion attached at Schedule B, which fee was due and payable at the time such opinion was delivered to the Board.

Silverwood has within the past 24 months been engaged by Sonic (i) to provide a capability assessment report in connection with certain litigation between Sonic and the former owners of a constituent business within the Sonic's Media Services business, (ii) to provide a review of strategic alternatives for use by the Sonic's management and Board in evaluating alternative approaches for maximizing shareholder value, (iii) to prepare a valuation of Sonic's Media Systems business for use by Sonic in determining whether the goodwill associated with such business had been impaired as of September 30, 2002, and (iv) to act as the Sonic's financial advisor and render an opinion as to the fairness, from a financial point of view, of the consideration to be received by Sonic pursuant to the terms of an asset purchase agreement between Sonic and the prospective purchaser of Sonic's Media Services business.

The preparation of a fairness opinion is a complex process and is not necessarily susceptible to partial analysis or summary description. The following is a brief summary and general description of the valuation methodologies utilized by Silverwood. The summary does not purport to be a complete statement of the analyses and procedures applied, the judgments made or the conclusion reached by Silverwood or a complete description of its presentation. Silverwood believes, and so advised Sonic's Board, that its analyses must be considered as a whole and that selecting

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

portions of its analyses and of the factors considered by Silverwood, without considering all factors and analyses, could create an incomplete view of the process underlying Silverwood's analyses and the rendering of the opinion.

On September 25, 2002, Sonic retained Silverwood to assist in the sale of parts or all of the Desktop Software Business. The Board retained Silverwood based upon its experience in the valuation of businesses and their securities in connection with mergers, acquisitions, sales of companies, sales of corporate divisions and similar transactions. No limitations were imposed by Sonic's Board on Silverwood with respect to the investigations made or procedures followed by Silverwood in rendering its opinion.

On April 26, 2003, Silverwood delivered to the Board its written opinion to the effect that, as of the date of such opinion, and based on and subject to the limitations described therein, the consideration to be received by Sonic from SPA in connection with the sale of the Desktop Software Business to SPA, including cash in the amount of \$18,000,000 and the forgiveness of a payable due to SPD in an estimated amount of \$135,000; an estimated total value of \$18,135,000 (collectively, the "Consideration"), is fair, from a financial point of view, to Sonic.

THE FULL TEXT OF SILVERWOOD'S OPINION, DATED APRIL 26, 2003, WHICH DESCRIBES AMONG OTHER THINGS THE ASSUMPTIONS MADE, GENERAL PROCEDURES FOLLOWED, MATTERS CONSIDERED AND LIMITATIONS ON THE REVIEW UNDERTAKEN BY SILVERWOOD IN RENDERING ITS OPINION IS ATTACHED TO THIS PROXY STATEMENT AS APPENDIX B AND IS INCORPORATED HEREIN BY REFERENCE. THE SUMMARY OF THE SILVERWOOD OPINION IN THIS PROXY STATEMENT IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO THE FULL TEXT OF THE SILVERWOOD OPINION. SONIC'S STOCKHOLDERS ARE URGED TO, AND SHOULD READ SILVERWOOD'S OPINION CAREFULLY AND IN ITS ENTIRETY.

The Silverwood opinion does not address Sonic's underlying business decision to effect the Proposed Transaction and does not constitute a recommendation to any of Sonic's stockholders as to how a stockholder should vote with respect to the Proposed Transaction. Silverwood did not make, and was not requested by Sonic or any other person to make, any recommendations as to the form or amount of consideration to be received in connection with the Proposed Transaction. Silverwood was not asked to opine and does not express any opinion as to: (i) the tax consequences of the Proposed Transaction, including, but not limited to, tax or legal consequences to Sonic; (ii) the realizable value of Sonic's common stock or the prices at which Sonic's common stock may trade in the future following the Transaction, or (iii) the fairness of any aspect of the Transaction not expressly addressed in Silverwood's fairness opinion. Silverwood did not perform an independent appraisal of the Desktop Software Business.

In arriving at its fairness opinion, among other things, Silverwood undertook the following:

1. Met with certain members of Sonic's senior management to discuss the operations, financial condition, future prospects and projected operations and performance of the Desktop Software Business;
2. Visited the facilities and business offices utilized by the Desktop Software Business in the United States;
3. Reviewed (i) Sonic's annual reports on Form 10-K for the fiscal years ended September 30, 2000, 2001 and 2002; and (ii) Sonic's quarterly reports on Form 10-Q for the quarters ended December

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

31, 2001, March 31, 2002, June 30, 2002, and December 31, 2002, which Sonic's management has identified as being the most current financial statements available;

4. Reviewed certain financial projections prepared by Sonic's management relating to the Desktop

12

Software Business for the fiscal years ending September 30, 2003, 2004, 2005, 2006, and 2007;

5. Reviewed a draft of this Proxy Statement;
6. Reviewed the historical market prices and trading volume of Sonic's publicly traded securities;
7. Reviewed certain other publicly available financial data for certain companies that it deemed comparable to the Desktop Software Business;
8. Reviewed the Asset Purchase Agreement between Sonic and SPA; and
9. Conducted such other studies, analyses and inquiries as it deemed appropriate for purposes of its opinion.

The following is a summary of the material analyses and other information that Silverwood prepared and relied on in delivering its opinion to the Board of Sonic:

Analyses

Silverwood used several methodologies to assess the fairness, from a financial point of view, of the Consideration to be received by Sonic in connection with the Proposed Transaction. These methodologies provided an estimate as to the aggregate enterprise value of the Desktop Software Business and its operations on a going-forward basis. The following is a summary of the material financial analyses used by Silverwood in connection with providing its opinion.

To determine the estimated value of the Desktop Software Business, Silverwood obtained a blended valuation indication that was developed from multiple analytical methodologies including: (i) a comparable company analysis; (ii) a comparable acquisition analysis; and (iii) a discounted cash flow analysis. The analyses required studies of overall market and geopolitical conditions; the consideration of the economic, business and other factors that affect the industry in which the Desktop Software Business operates; and, consideration of the historical and future operating results of the Desktop Software Business.

Comparable Company Analysis

Silverwood reviewed certain financial information and valuation ratios of publicly traded companies that were selected solely by Silverwood with businesses that were deemed generally comparable to the business of the Desktop Software Business (the "Comparable Company Analysis"). The group of comparable companies comprised Apple Computer, Inc., Autodesk, Inc., Avid Technology, Inc., Macromedia, Inc., Media 100, Inc., Pinnacle Systems, Inc., Roxio, Inc., Sonic Solutions, Inc., and SRS Labs, Inc. (the "Comparable Companies"). The Comparable Companies are a selected group of companies for which digital audio and video

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

technology composes a substantial portion of the business of each such company.

The Comparable Company Analysis showed that the multiples of enterprise value ("EV") to trailing twelve month ("TTM") revenues exhibited by the Comparable Companies ranged from 0.1x to 3.9x with a mean multiple of 1.4x and a median multiple of 1.5x. Based on the fiscal 2002 actual revenue of \$15.9 million and Sonic's 2003 revenue estimate, the resulting indications for the EV of the Desktop Software Business ranged from approximately \$23.4 million to \$25.0 million.

Comparable Acquisitions Analysis

Silverwood reviewed nine recently completed acquisitions (the "Comparable Acquisitions") for which the target company was deemed by Silverwood to engage in a business that was deemed generally comparable to the business of the Desktop Software Business. Silverwood collected a large number of transactions by searching filings

13

with the Securities and Exchange Commission, public company disclosures, press releases; industry and general press reports, databases and other sources and then applied the following criteria to obtain the best representative sample:

- . transactions that were announced between January 1, 2001 and March 31, 2003; and,
- . transactions involving target companies with businesses that were deemed generally comparable to the Desktop Software Business;

Silverwood analyzed the following transactions:

=====	=====
ACQUIRING COMPANY	TARGET COMPANY
-----	-----
Pinnacle Systems, Inc.	Steinberg
Sonic Solutions, Inc.	Veritas, Inc. Software Desktop and Mobile Division
Apple Computer, Inc.	eMagic, Inc.
Roxio, Inc.	MGI Software, Inc.
Thomson S.A.	Grass Valley Group
ScanSoft	Lernout & Hauspie Speech and Language Assets
Pinnacle Systems, Inc.	Fast Multimedia, Inc.
Corel Corporation	Micrografx
First Virtual Communications, Inc.	CUseeMe Networks
-----	-----

The results of the analysis of the multiples of revenue of these transactions showed that the multiples of EV to TTM revenues exhibited by the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Comparable Acquisitions ranged from 0.8x to 1.5x with a mean multiple of 1.1x and a median multiple of 1.1x. Based on fiscal 2002 actual revenue of \$15.9 million and management's 2003 revenue estimate of \$17.5 million, the resulting indication of the EV for the Desktop Software Business was approximately \$18.4 million.

Discounted Cash Flow Analysis

Silverwood completed a discounted cash flow analysis for the Desktop Software Business in which the present value of the projected expected future cash flows of the Desktop Software Business were calculated using forecasted financial planning data for the Desktop Software Business prepared by Sonic's management (the "Discounted Cash Flow Analysis"). Silverwood estimated a range of estimated values for the Desktop Software Business based on the net present value of the Desktop Software Business's expected annual cash flows and an estimated terminal value for the Desktop Software Business in 2007 calculated using a multiple of forecasted revenue. Silverwood Partners applied a discount rate of 25.4% to 30.4% and a range of terminal value multiples of 1.10x to 1.45x forecasted 2007 revenue. Based on this analysis, the resulting indication of the enterprise value ranged from approximately \$12.1 million to \$16.8 million.

The aforementioned Comparable Company, Comparable Acquisition and Discounted Cash Flow Analyses provided Silverwood with an indication of the EV of the Desktop Software Business on a going-forward basis in the range of \$18.0 million to \$20.1 million.

Conclusion

The analyses of Silverwood are not necessarily indicative of actual values or future results. Analyses relating

14

to the value of companies do not purport to be appraisals or valuations or necessarily reflect the price at which companies may actually be sold. No company or transaction used in any analysis for purposes of comparison is identical to the business or transaction under consideration. Accordingly, an analysis of the results of the comparisons is not mathematical; rather, it involves complex considerations and judgments about differences in the companies to which the Desktop Software Business was compared and other factors that could affect the value of the Desktop Software Business.

Sonic generally does not publicly disclose forward-looking financial information. Nevertheless, in connection with its review, Silverwood considered financial projections for the Desktop Software Business for the fiscal years ending September 30, 2003, 2004, 2005, 2006 and 2007. The projections were prepared under market conditions as they existed as of approximately April 25, 2003 and management does not intend to provide Silverwood with any updated or revised projections in connection with the Proposed Transaction. The projections do not take into account any circumstances or events occurring after the date they were prepared. In addition, factors such as industry performance, general business, economic, regulatory, market and financial conditions, as well as changes to the financial condition or results of Sonic or the Desktop Software Business, may cause the projections or the underlying assumptions to be inaccurate. As a result, projections should not be relied upon as necessarily indicative of future results, and readers of this Proxy Statement are cautioned not to place undue reliance on such projections.

In arriving at its fairness opinion, Silverwood reviewed key economic and market indicators, including, but not limited to, growth in Gross Domestic

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Product, inflation rates, interest rates, consumer spending levels, manufacturing productivity levels, unemployment rates and general stock market performance. Silverwood's opinion is based on the Desktop Software Business, economic, market and other conditions as they existed as of April 25, 2003 and on the projected financial information provided to Silverwood as of such date. In rendering its opinion, Silverwood has relied upon and assumed, without independent verification, (i) that the accuracy and completeness of the financial and other information provided to Silverwood regarding the Desktop Software Business was prepared on a reasonable basis in accordance with customary industry practice and reflects the best currently available estimates and judgment of Sonic's management, (ii) that no material changes have occurred in the assets, financial condition, business or prospects of Sonic, and the Desktop Software Business, since the date of the most recent financial statements that were provided to Silverwood, and (iii) that Sonic's management was not aware of any information or facts that would make the information provided to Silverwood incomplete or misleading. Silverwood did not independently verify the accuracy or completeness of the information supplied to Silverwood with respect to the Desktop Software Business and does not assume responsibility for the accuracy or completeness of such information. Silverwood did not perform any appraisals or valuations of any specific assets or liabilities of the Desktop Software Business and was not furnished with any such appraisals or valuations, nor did Silverwood make any physical inspection of any of the properties or assets of the Desktop Software Business. Silverwood did not undertake an independent analysis of any pending or threatened litigation, possible unasserted claims or other contingent liabilities, to which Sonic, the Desktop Software Business, and any of Sonic's respective affiliates are a party or may be a subject to and, at Sonic's direction and with Sonic's consent, Silverwood's opinion makes no assumption concerning, and does not consider, the possible assertions of claims, outcomes or damages arising out of any such matters.

Silverwood assumed that Sonic and the Desktop Software Business are not a party to any pending transaction, including external financings, recapitalizations, asset sales, acquisitions or merger discussions, other than the publicly announced plans to sell Media Services, or in the ordinary course of business. In arriving at its opinion, Silverwood assumed that all the necessary regulatory approvals and consents required for the Proposed Transaction would be obtained in a manner that would not affect the Consideration.

The summary set forth above describes the material points of more detailed analyses completed by Silverwood in arriving at its fairness opinion. The preparation of a fairness opinion is a complex analytical process involving various determinations as to the most appropriate and relevant methods of financial analysis and the application of those methods to the particular circumstances and is therefore not readily susceptible to summary description. In arriving at its opinion, Silverwood made qualitative judgments as to the significance and relevance of each analysis and factor. Accordingly, Silverwood believes that its analyses and summary set forth herein must be considered as a

whole and that selecting portions of its analyses, without considering all analyses and factors, or portions of this summary, could create an incomplete view of the processes underlying the analyses set forth in Silverwood's fairness opinion. In its analysis, Silverwood made numerous assumptions with respect to Sonic and the Desktop Software Business, the Proposed Transaction, industry performance, general business, economic, market and financial conditions and other matters, many of which are beyond the control of the respective entities. The estimates underlying or included in such analyses are not necessarily

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

indicative of actual values or predictive of future results or values, which may be more or less favorable than suggested by such analyses. Additionally, analyses relating to the value of businesses or securities are not appraisals. Accordingly, such analyses and estimates are inherently subject to substantial uncertainty.

CONDUCT OF BUSINESS FOLLOWING THE PROPOSED TRANSACTION; USES OF PROCEEDS

If the Proposed Transaction is approved, substantially all of the assets associated with the Desktop Software Business will be sold to SPA, which may be deemed to be a sale of substantially all of the assets of Sonic pursuant to the MGCL. Following the sale of the Media Services business, Sonic will have a continuing operating business, the Media Systems business and plans to use the proceeds from the Proposed Transaction in the development of that business and the retirement of certain debts of Sonic.

ABSENCE OF DISSENTERS' RIGHTS OF APPRAISAL

Under the applicable provisions of MGCL, Sonic's stockholders will have no rights in connection with the Proposed Transaction to seek appraisal for the fair value of their shares of Common Stock.

ACCOUNTING TREATMENT OF PROPOSED TRANSACTION

If the Proposed Transaction is approved by the stockholders, Sonic will record the proposed disposition in accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" during the quarter ending June 30, 2003.

CERTAIN FEDERAL INCOME TAX CONSEQUENCES OF THE PROPOSED TRANSACTION

The Proposed Transaction should have no direct income tax consequences to Sonic's stockholders. The Proposed Transaction will be reported by Sonic as a sale of assets for federal income tax purposes in 2003.

SONIC WILL NOT SEEK AN OPINION OF COUNSEL WITH RESPECT TO THE ANTICIPATED TAX CONSEQUENCES. THE FOREGOING SUMMARY OF CERTAIN FEDERAL INCOME TAX CONSEQUENCES IS INCLUDED FOR GENERAL INFORMATION ONLY AND DOES NOT CONSTITUTE LEGAL ADVICE TO ANY STOCKHOLDER. SONIC RECOMMENDS THAT EACH STOCKHOLDER CONSULT HIS OR HER OWN TAX ADVISER REGARDING THE TAX CONSEQUENCES OF THE PROPOSED TRANSACTION.

CERTAIN INFORMATION CONCERNING SPA

SP Software Acquisition Company, a Delaware corporation, is an indirect wholly-owned subsidiary of Sony Pictures Digital Inc., a Delaware corporation, a company that oversees the digital production and online assets of Sony Pictures Entertainment Inc. (SPE) and consists of four key operating business units: Sony Pictures Animation, Sony Pictures Imageworks, Sony Online Entertainment and Sony Pictures Digital Networks, which includes SoapCity, Screenblast, Sony Pictures mobile and wireless services, the studio's online promotional arm SPiN, and the UK

16

interactive television service GoPlayTV. SPD's principal executive offices are located at 6025 Slauson Avenue, Culver City, CA 90231 and its telephone number is (310) 244-4000. SPD and/or SPA will fund the purchase price from available working capital.

All information contained in this Proxy Statement relating to SPA has been

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

supplied by SPA to Sonic.

SONIC FOUNDRY'S CONTINUING MEDIA SYSTEMS BUSINESS

Sonic is in the business of developing automated rich-media application software and systems. Our advanced publishing tools and media access technologies operate across multiple digital delivery platforms to significantly enhance a host of enterprise-based media applications. Sonic's solutions are based on unique and, in some cases, patented technologies that enhance media communications through the extensive use of rich-media, defined as a media element that combines graphics, text, video, audio and metadata in a single data file. Sonic's technology evolved from a four-year Carnegie Mellon University research effort funded by major government (DARPA, NSF, NASA) and private organizations (CNN, Intel, Boeing, Microsoft, Motorola, Bell Atlantic).

Over the last year, Sonic has introduced two versions of its MediaSite Live (MSL) web presentation and webcasting system to the enterprise marketplace. MSL addresses a broad variety of communications for business, government, and education ranging from executive briefings, product marketing, and sales presentations to public safety/emergency management and community outreach, to online lectures and distance learning. MSL is a unique combination of hardware and software that automatically takes multiple media feeds (video, audio and graphics) from a variety of presentation devices and combines them into an Internet "stream". This stream can be distributed Live to remote users, as the presentation is occurring, thereby eliminating the entire authoring process. Similarly, following the creation of the presentation, the stream is made accessible on-demand from a website. Sonic's latest engineering effort is version 3 of MSL which will add further enhancements to the product line including CD burning, enhanced security, Macintosh browser support, and digital video capture. Initial product sales have been made to higher learning institutions, corporations and government.

Sonic is also involved in advanced research related to the interpretation and further enhancement of rich media. A significant portion of this research is based on patented technology defined as the integration of speech, language and image processing (ISLIP) which provides the capability of extracting and creating metadata from time-based media and includes constructing meaningful indices enabling effective and efficient search and retrieval of rich media. This technology was recognized in 2001 by MIT Technology Review as one of the "Ten Emerging Technologies That Will Change the World". Another patented technology "video skimming" provides users the capability of reviewing rich media faster than real-time. With continued funding being received from government entities, Sonic is actively working towards further commercialization efforts of these technologies and applying the resulting products to broader market opportunities. We believe the outcome of our research and commercialization efforts will advance the art of "meta-tagging" (identification and extraction of audio, visual and textual cues) as well as "video mining" technology. This will allow us to offer technologies that both produce and consume rich-media content at a more personalized and more interactive level.

The markets for Sonic's technologies appear to be expanding dramatically, according to industry research reports. Jupiter Media Metrix indicates that enterprises will spend about \$567 million on internal streaming media projects by 2005, with a total market size of \$2.8 billion. IDC has reported that in 2003, half of all Internet traffic is made up of audio and video streams. Over the next few years it is expected that the majority of Internet traffic will be media streams.

Sonic sells and markets its offerings through a sales force that manages a reseller channel composed of Value-added resellers, system integrators and distributors. These third party representatives tend to have a unique specialization and understanding of both audio/video systems and IT networking.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

For this reason, Sonic has chosen to be highly selective and targeted by bringing on only the most qualified resellers that understand the nuances of media and IT network issues. To date, Sonic has brought on roughly 40 resellers who have demonstrated these qualifications.

17

This group is almost entirely based in the United States. As the product line begins to show growth trends in the U.S. market, Sonic expects to expand its reseller network to the worldwide market. Besides expanding the resellers of the product, Sonic also expects business growth to result for the following reasons-

Product line expansion. Software engineering on the product line continues to expand the scale and scope of our offerings. Development efforts are targeted towards enhancing content access and viewing choices. Similarly, some of our advanced technologies are expected to be incorporated in making our content much more navigable and searchable, versus non-indexed media content. Fundamentally, without accurate and full indexes available, viewing media would be analogous to reading a text book with no chapters, no indexes and no cross references, making it very time-consuming.

Service contracts. An annual maintenance contract is offered to customers to maintain version control and provide high level of service. The contracts are purchased by the majority of the customers and represent 20% of the purchase price. This recurring annual revenue stream is expected to be a source of income on top of continuing system sales.

Repeat orders. Most customers will buy a single system to test the full capability of the system. Larger enterprises and facilities have followed up with multiple unit orders following a test of the capabilities of the system. For this reason, Sonic has specifically targeted larger entities that have more than 500 employees and multiple offices and that have found service provider solutions in conferencing far too cost prohibitive.

Upgrades. As is typical in the software industry, Sonic expects to offer product upgrades for a fee to its customer base.

Vertical market expansion. Currently, Sonic realizes the majority of its revenues from the education and distance learning markets. Corporations currently lag these users in adoption, but are expected to grow significantly as market awareness of web presentation and conferencing solutions expands. Similarly, Sonic is seeing expanded interest from government, professional membership, legal, medical, engineering and marketing organizations. Targeting each group specifically offers an opportunity to build new markets as others become more established.

Marketing efforts span the spectrum of reseller sales demonstrations, tradeshow, web page information, webinars, brochures, direct mail, print advertisement and white papers. Sonic is in the early stages of building out its database of potential customers in the government, education and corporate marketplaces. We have established a selected process of targeting specific verticals that have a direct and demonstrated need for our offerings.

The uniqueness of our offering is being received well in a fragmented market that attempts to solve the web presentation problem in various ways. Sonic feels it is offering a very unique do-it-yourself solution that combines hardware and software elements in a system that when deployed in larger enterprises, provides a 5x or higher return on investment. One aspect to competition would include service providers. Companies, like Webex, Placeware

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(Microsoft), and Raindance charge per minute, per customer fees to allow for collaboration and web conferencing capabilities. This method becomes extremely cost-prohibitive when meetings expand beyond a few people. Another competitive approach involves authoring. This approach, in itself is a narrowed market opportunity subject to highly specialized skills that an individual requires to put together an effective presentation. Examples of competitors in this space include Microsoft, Macromedia and Accordent. Other competitors, such as Virage, have taken an enterprise approach to webcasting that attempts to sell a full rich media database and indexing system on top of the webcasting solution. In our view, this immediately limits the ability to sell in any sort of volume and, on a cost basis significantly higher than our own offerings.

Our MediaSite Live system, selling for approximately \$22,000, offers a unique hardware and software configuration that allows for web presentations and webcasts to be performed by a simple press of a button. The engineering put into the product was intended to eliminate an overly complicated problem that has restricted market growth and expansion. Sonic believes the breadth of potential users can grow quite broadly. By way of example, videoconferencing has been a technology with great promise but minimal demonstrated use. We believe this market has stalled due to the complexity of actually invoking a videoconference, the need to have IT staff involved and the uncertainty of quality remote connections. Even with these handicaps, the video conferencing market has become a

18

billion dollar industry having penetrated less than 10% of the estimated 25 million conference rooms that currently exist worldwide. Our own system offering is targeted at the same conference room setting and is primarily why we chose the A/V reseller channel as our primary distribution partner. Because many of the technology hurdles and use issues have been solved through an IP approach, Sonic believes the web presentation and webcasting markets will expand far beyond the established video conferencing market.

Sonic intends to grow with demonstrated business success. Rather than expanding head count in anticipation of market growth, Sonic plans to manage cash flow prudently and expand its staffing and engineering as the product line demonstrates tangible revenue growth and operating cash flow. Expected head count following the sale of our Desktop Software Business and our Media Services business is likely to be less than 30. Likewise, as the product expands and market awareness grows for our offerings, Sonic also believes there will exist opportunities to merge with or sell the business or portions of the business to other parties who have a complementary interest and pursuit of the same market opportunities. However, Sonic has no plans to sell the Media Systems business.

SALE OF MEDIA SERVICES BUSINESS

In February 2003 Sonic announced it had entered into a non-binding Letter of Intent ("LOI") for the sale of assets utilized in the Media Services business. Although exclusivity provisions of the LOI have expired, Sonic has continued to negotiate with the party that executed the LOI as well as other interested third parties. Sonic expects to complete the sale of the Media Services business in the near future for approximately \$6 million, including an estimate of the value of net working capital acquired. The transaction is subject to completion of certain conditions of the buyer including satisfactory due diligence and assignment of certain contracts.

RISK FACTORS RELATING TO SONIC'S BUSINESS AFTER THE PROPOSED TRANSACTION

CERTAIN CAUTIONARY INFORMATION

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

In connection with the Private Securities Litigation Reform Act of 1995 (the "Litigation Reform Act"), Sonic is hereby disclosing certain cautionary information to be used in connection with written materials and oral statements made by or on behalf of its employees and representatives that may contain "forward-looking statements" within the meaning of the Litigation Reform Act. Such statements consist of any statement other than a recitation of historical fact and can be identified by the use of forward-looking terminology such as "may," "expect," "anticipate," "estimate" or "continue" or the negative thereof or other variations thereon or comparable terminology. The reader is cautioned that all forward-looking statements are necessarily speculative and there are numerous risks and uncertainties that could cause actual events or results to differ materially from those referred to in such forward-looking statements. The discussion below highlights some of the more important risks identified by Sonic, but should not be assumed to be the only factors that could affect future performance. The reader is cautioned that Sonic does not have a policy of updating or revising forward-looking statements and thus he or she should not assume that silence by management over time means that actual events are bearing out as estimated in such forward-looking statements.

WE HAVE NO MEANINGFUL OPERATING HISTORY WITH OUR REMAINING ASSETS ON WHICH TO EVALUATE OUR BUSINESS OR PROSPECTS.

Assuming the proposed sale of the Desktop Software Business is completed, we will only have our Media Systems business remaining. We have only been engaged in our systems business since October 2001. Accordingly, there is no significant business history on which you can base an evaluation of our systems business and its prospects. Our systems business must therefore be evaluated in light of the risks, uncertainties, expenses and difficulties frequently encountered by companies in their early stages of development, particularly companies in new and evolving markets. These risks include the following with respect to our systems business:

- . substantial dependence on systems with only limited market acceptance;
- . need to develop sales and support organizations;

19

- . competition;
- . need to manage changing operations;
- . reliance on strategic relationships; and
- . customer concentration.
- . dependence on hardware suppliers and reduced gross margins associated with bundled systems.

WE ANTICIPATE INCURRING LOSSES FOR THE FORESEEABLE FUTURE.

For the six months ended March 31, 2003, the systems business had a gross margin of just \$48,000 on revenues of \$391,000 with which to cover sales, marketing, research, development and general administrative costs. Following the sale of the Desktop Software Business, we expect our operating losses to continue for the foreseeable future and there can be no assurance that we will ever be able to operate profitably.

WE MAY NOT EARN REVENUES SUFFICIENT TO REMAIN IN BUSINESS.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

We are proposing to sell the assets relating to the Desktop Software Business that result in approximately 65 percent of our revenues. In addition, we are expecting to sell the assets relating to the Media Services business which comprise approximately 32 percent of our revenues. Accordingly, following completion of the Proposed Transaction, our ability to generate revenue will be significantly reduced. Our ability to become profitable depends on whether we can sell our systems for more than it costs to produce and support them. Our future sales also need to provide sufficient margin to support our ongoing operating activities. The success of our revenue model will depend upon many factors including:

- . Our ability to develop and market our systems software operations; and
- . The extent to which consumers and businesses use our systems.

Because of the recession in the technology market, the early stage of our systems software business, and the evolving nature of our business, we cannot predict whether our revenue model will prove to be viable, whether demand for our systems will materialize at the prices we expect to charge, or whether current or future pricing levels will be sustainable.

WE MUST CONTINUALLY DEVELOP NEW SYSTEMS, WHICH APPEAL TO OUR CUSTOMERS.

Our systems are subject to rapid obsolescence and our future success will depend upon our ability to develop new systems that meet changing customer and marketplace requirements. There is no assurance that we will be able to successfully:

- . Identify new system opportunities; or
- . Develop and introduce systems to market in a timely manner.

We must identify and develop markets for our systems. A suitable market for our systems may not develop or, if it does develop, it may take years for the market to become large enough to support significant business opportunities. Even if we are able to successfully identify, develop, and introduce new systems, there is no assurance that a suitable market for these systems will materialize. The following factors could affect the success of our systems and our ability to address sustainable markets:

- . The failure of our business plan to accurately predict the types of systems the future marketplace will demand;

20

- . Our limited working capital may not allow us to commit the resources required to adequately support the introduction of new systems;
- . The failure of our business plan to accurately predict the estimated sales cycle, price and acceptance of our systems; or
- . The development by others of systems that makes our systems noncompetitive or obsolete.

THERE IS A GREAT DEAL OF COMPETITION IN THE MARKET FOR SYSTEMS SOFTWARE, WHICH COULD LOWER THE DEMAND FOR OUR SYSTEMS SOFTWARE.

The market for digital media systems is relatively new, and we face competition from other companies that provide digital media applications.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Companies, like Webex, Placeware (Microsoft), and Raindance offer collaboration and web conferencing applications, while Microsoft, Macromedia and Accordent provide authoring capability and other competitors such as Virage offer an enterprise approach to webcasting that attempts to sell a full rich media database and indexing system on top of the webcasting solution. If one of these alternative approaches are received more favorably in the marketplace, a new approach or technology is developed or a existing or new competitor markets more effectively than us or we otherwise do not compete effectively, our business will be harmed. In addition, the more successful we are in the emerging market for media systems, the more competitors are likely to emerge, including turnkey media application; streaming media platform developers; digital music infrastructure providers; and digital media applications service providers (including for digital musical subscription).

The presence of these competitors could reduce the demand for our systems, and we may not have the financial resources to compete successfully.

THE CONCENTRATION OF OWNERSHIP BY OUR AFFILIATED STOCKHOLDERS MAY DELAY OR PREVENT ANY MERGER OR TAKEOVER OF SONIC, WHICH MAY LIMIT THE AMOUNT OF PREMIUM A STOCKHOLDER WOULD OTHERWISE OBTAIN ON HIS COMMON STOCK.

Certain of our existing stockholders have significant influence over our management and affairs, which they could exercise against your best interests. As of May 5, 2003, our officers and directors, together with entities that may be deemed affiliates of or related to such persons or entities, beneficially owned over 36% of our outstanding common stock. As a result, these stockholders, acting together, may be able to influence significantly our management and affairs and matters requiring stockholder approval, including the election of directors and approval of significant corporate transactions. Accordingly, this concentration of ownership may have the effect of impeding a merger, consolidation, takeover or other business consolidation involving us, or discouraging a potential acquiror from making a tender offer for our shares. This concentration of ownership could also adversely affect our stock's market price or lessen any premium over market price that an acquiror might otherwise pay.

DUE TO OUR LICENSE AGREEMENT WITH CARNEGIE MELLON UNIVERSITY, WE MAY FACE COMPETITION IN OUR PUBLISHER(TM) PRODUCT AND WE MAY LOSE THE ABILITY TO SELL THAT PRODUCT IN THE FUTURE.

On October 15, 2001, Sonic acquired the assets of MediaSite, Inc., (the "MediaSite Transaction") which provides automated rich media publishing, management and access solutions. One such solution, our Publisher(TM) product, is based in part on licensed technology from Carnegie Mellon. As part of the MediaSite Transaction we acquired a nonexclusive license to use certain technology in that product and negotiated an exclusive license (the "License Agreement") as to certain competitors. Because the exclusivity is limited to a defined list of competitors, a risk exists that Carnegie Mellon could license the technology to another party that is not currently a named competitor, but could become competitive with us. Moreover, if the License Agreement were to terminate before the underlying patents expired, we would lose the ability to sell the products covered by the License Agreement.

TERMS OF THE ASSET PURCHASE AGREEMENT

The terms and conditions of the Asset Purchase Agreement and the Proposed Transaction are the result of arm's-length negotiations between representatives of Sonic and representatives of SPD, the parent company of SPA and a U.S.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

subsidiary of Sony Pictures Entertainment Inc. The following is a summary of the terms of the Asset Purchase Agreement that we believe are material. However, the description does not contain all of the terms of the Asset Purchase Agreement and is qualified in its entirety by reference to the copy of the Asset Purchase Agreement attached as Appendix A to this Proxy Statement and incorporated herein by reference. Stockholders are urged to read the Asset Purchase Agreement in its entirety. Capitalized terms used but not defined herein shall have the respective meanings set forth in the Asset Purchase Agreement.

THE ASSET PURCHASE AGREEMENT

General

Pursuant to the terms of the Asset Purchase Agreement, in consideration of the transfer to SPA of substantially all of the Assets relating to the Desktop Software Business of Sonic, other than Excluded Assets, SPA has agreed to pay to Sonic an aggregate purchase price \$18,000,000 in cash (the "Purchase Price"), and to assume the Assumed Liabilities.

The Purchase Price is payable at the Closing by wire transfer in immediately available funds to Sonic's bank account.

Conditions to the Closing of the Sale

The closing of the Proposed Transaction (the "Closing") is scheduled to occur on the third business day after the date on which the last of the closing conditions, including approval of Sonic's stockholders ("Stockholder Approval"), is satisfied or waived (the "Closing Date"). The obligations of the parties to consummate the Proposed Transaction are subject to certain customary conditions such as the accuracy of certain representations and warranties in the Asset Purchase Agreement, the performance of the covenants set forth therein and the absence of certain legal actions or proceedings prohibiting consummation of any of the transactions contemplated by the Asset Purchase Agreement. SPA's obligation to close is also subject to (i) Sonic having received Stockholder Approval of the Asset Purchase Agreement from stockholders representing 2/3 of the shares eligible to vote, (ii) certain third party consents having been received, (iii) no Condition - Related Material Adverse Change has occurred on the part of Sonic, (iv) payment by Sonic of certain indebtedness, (v) certain Sonic employees having been hired by SPD, provided that this condition to closing will not apply if SPD fails to offer such employees at a salary consistent with their present base salary and an employment term of at least one year; and (vi) a Non-Competition Agreement being entered into between SPA and Sonic, and between SPA and Monty Schmidt, Sonic's President and Director.

The Purchased Assets and Assumed Liabilities

The Assets to be transferred to SPA are substantially all of the assets of the Desktop Software Business, including all of Sonic's rights, title and interest in and to all of the business, properties, assets and rights of any kind, whether tangible or intangible, real or personal and constituting, or used in connection with, or related to, the Desktop Software Business owned by Sonic or in which Sonic has any interest, including, without limitation, all of the right, title and interest of Sonic in and to (but not including the Excluded Assets): (i) all trade accounts receivable (whether current or noncurrent), refunds, deposits, prepayments or prepaid expenses; (ii) all Assigned Contracts and Contract Rights; (iii) all Assigned Leases, Leasehold Estates and Leasehold Improvements; (iv) all Tangible Personal Property; (v) all Inventory; (vi) all Books and Records; (vii) all Intellectual Property; (viii) all Permits; (ix) all computers and, to the extent transferable, Software Rights; (x) all insurance benefits, rights and/or proceeds arising from, or related to, the Purchased Assets or the Assumed Liabilities with respect to periods through the Closing Date; (xi) all available supplies, sales literature, promotional literature,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

customer, supplier and distributor lists and data, art work, display units, telephone and fax numbers, Customer/User Data and purchasing records; (xii) all rights under or pursuant to all warranties,

22

representations and guarantees made by suppliers in connection with the Purchased Assets or services furnished to Sonic pertaining to the Desktop Software Business or affecting the Purchased Assets; (xiii) all claims, causes of action, chooses in action, rights of recovery and rights of set-off of any kind, against any Person, including, without limitation, any Encumbrances or other rights to payment or to enforce payment in connection with products delivered by Sonic on or prior to the Closing Date, whether now accrued or accruing in the future, relating to the Purchased Assets; (xiv) all goodwill and other intangible rights; and (xv) certain specifically scheduled properties, assets and rights.

Excluded Assets consist of: (i) the original minute books, stock records and corporate seals of Sonic; (ii) all personnel records and other records that Sonic is required by law to retain in original form; (iii) all rights of Sonic under the Asset Purchase Agreement or any of the Ancillary Agreements; (iv) certain scheduled property and assets; (v) all assets that are not scheduled and that are related solely to Sonic's Media Systems business; and (vi) the following Subsidiaries and all property and assets used by such Subsidiaries other than to the extent any such property and assets relate to the Desktop Software Business or the Purchased Assets: (A) International Image Services, Inc.; and (B) Sonic Foundry Media Systems, Inc.

Assumed Liabilities consist of: (i) all Liabilities arising after the Closing Date under the Desktop Software Business, Purchased Assets, Assigned Contracts and Assigned Leases, but excluding any Liability for any Default under any such Assigned Contract or Assigned Lease by Sonic or any of its subsidiaries occurring on or prior to the Closing Date, and excluding any Liabilities related to the Business and the Purchased Assets that arise during, or relate to, periods prior to the Closing Date; (ii) any Liability to the customers of Sonic incurred by Sonic, arising after the Closing Date in the Ordinary Course of Business for non-delinquent orders of the Purchased Assets outstanding as of the Closing Date reflected on the Books and Records; (iii) any Liability to the customers of Sonic incurred by Sonic, arising after the Closing Date under written warranty agreements given by Sonic in the Ordinary Course of Business prior to the Closing Date relating to the Desktop Software Business, but not including any Liability for any Default under any such warranty agreement by Sonic or any of its subsidiaries and/or occurring on or prior to the Closing Date; and (iv) certain scheduled accounts payable.

Excluded Liabilities consist of (i) any Liabilities of any subsidiary of Sonic, and (ii) except for the Assumed Liabilities, any Liabilities of Sonic, whether arising out of occurrences prior to, at or after the Closing Date, which include the following: (a) any liability of Sonic to or in respect of any employee, former employee or other service provider of Sonic; (b) any Liability of Sonic in respect of any tax; (c) any Liability of Sonic arising from any injury to or death of any Person or damage to or destruction of any property, arising from defects in products manufactured or from services performed by or on behalf of Sonic on or prior to the Closing Date; (d) any Liability of Sonic under any Assigned Contract or Assigned Lease (1) arising out of, events or occurrences on or prior to the Closing Date, (2) that arises after the Closing Date but that arises out of or relates to any Default by Sonic and/or that occurred prior to the Closing Date or (3) that was not incurred by Sonic in the Ordinary Course of Business; (e) any Liability of Sonic under any Contract or Lease that not is an Assigned Contract or Assigned Lease; (f) any Liability of

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Sonic arising out of or resulting from its compliance or noncompliance with any Law or Order; (g) any Liability of Sonic arising out of or related to any Legal Proceeding against it or any Legal Proceeding which adversely affects the Purchased Assets or the Business and which was asserted on or prior to the Closing Date or to the extent the basis of which arose on or prior to the Closing Date; (h) any Liability of Sonic resulting from entering into, performing its obligations pursuant to or consummating the transactions contemplated by, the Asset Purchase Agreement; (i) any Liability of Sonic to or in respect of any former or current stockholders of Sonic or any other holder of equity interests of Sonic; (j) any Liability of Sonic relating to any former lending facility; (k) any Liability of Sonic for any Funded Debt; (l) any Liability of Sonic arising out of any environmental or health and safety claims, costs or damages or for violation of Environmental Laws or Occupational Safety and Health Laws pertaining to the Purchased Assets or the Desktop Software Business, which relate to conditions or events occurring or commencing prior to the Closing Date; (m) any Liability of Sonic relating to Sonic's Continuing Business; (n) any Liability of Sonic for any indemnification obligations pursuant to any claim or notice received prior to the Closing Date with respect to any Intellectual Property; (o) any Liability of Sonic accruing, arising out of, or relating to events or occurrences happening on or prior to, or to periods prior to, the Closing Date; and (p) any Liability that is not an Assumed Liability.

Representations and Warranties

23

The Asset Purchase Agreement contains various representations and warranties of Sonic including, among others, representations and warranties related to: corporate organization and similar corporate matters; authorization and enforceability; non-contravention of the Proposed Transaction of Sonic's articles of incorporation or by-laws, and non-violation of laws and binding agreements; consents and approvals; books and records, compliance with laws, licenses and permits pertaining to the Desktop Software Business; accuracy of financial statements provided to SPA; Purchased Assets (including good and marketable title thereto); certain Liabilities; absence of certain changes since March 31, 2003; absence of litigation; condition and title to Assets and properties; taxes and tax returns; contracts and leases; Intellectual Property and software; employee benefits; inventory, accounts receivable and accounts payable; related party transactions; absence of brokers; absence of any other agreements to sell, assign or transfer the Purchased Assets; disclosure; solvency; fairness opinion; and settlement of certain litigation.

The Asset Purchase Agreement contains various representations and warranties of SPA including among others, representations and warranties related to: corporate organization and similar corporate matters; authorization and enforceability; non-contravention of the Proposed Transaction of SPA's certificate of incorporation or by-laws and non-violation of laws; consents and approvals; absence of brokers; and absence of legal proceedings challenging the validity of the Asset Purchase Agreement.

The representations and warranties survive the closing until three years after the Closing Date or, in respect of tax matters, employee benefits, compliance with applicable law, and environmental matters until after the expiration of the applicable statutes of limitations, or, in respect of organization and authority, title to the Purchased Assets, brokers, and certain intellectual property representations, indefinitely, but not beyond the statutory term of any applicable trademark, copyright or patent at issue.

Other Transactions

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Pursuant to the Asset Purchase Agreement, Sonic has agreed that until the Closing Date it will not, directly or indirectly, (i) sell, assign, lease, pledge, transfer or dispose of all or any portion of the Purchased Assets, the Desktop Software Business or any material portion or equity securities of Sonic, whether through merger, consolidation, business combination, asset sale, share exchange or otherwise (including in connection with an offer for all or a material portion of Sonic's stock or assets) (each, an "Acquisition Proposal"), (ii) solicit offers for, offer up or seek any Acquisition Proposal, (iii) initiate, encourage or provide any documents or information to any third party in connection with, discuss or negotiate with any person regarding any inquiries, proposals or offers relating to any Acquisition Proposal, or (iv) enter into any agreement or discussion with any party with respect to any Acquisition Proposal, other than SPA. Notwithstanding the above, Sonic may take certain actions in response to receipt of a superior proposal.

Covenants

Pursuant to the Asset Purchase Agreement, prior to and after the Closing, Sonic has agreed (i) to use all reasonable efforts to effectuate the Asset Purchase Agreement; (ii) to execute all documents reasonably necessary or advisable to make effective the Asset Purchase Agreement; and (iii) cooperate with SPA in connection with the foregoing. Promptly after execution of the Asset Purchase Agreement and prior to the Closing, Sonic has agreed (A) to make all filings required by Law to consummate the Proposed Transaction, and (B) obtain all Consents and Permits necessary to consummate the Proposed Transaction. Prior to the Closing, Sonic has also agreed (1) to make all filings and give all notices necessary to consummate the Asset Purchase Agreement; (2) to conduct the Desktop Software Business in the ordinary course; (3) to not take any action inconsistent with the Asset Purchase Agreement or any Ancillary Agreement or the consummation of the Proposed Transaction; (4) to use its best efforts to maintain the Purchased Assets in a state of repair and condition that complies with laws and is consistent with the requirements of the Desktop Software Business as it is presently conducted; (5) to cooperate with SPA to obtain all consents; (6) to notify SPA of the breach of any representations or warranty, covenant, condition or agreement contained in the Asset Purchase Agreement; (7) to terminate immediately prior to closing all employees hired by SPA; (8) to recommend that the stockholders vote in favor of the Proposed Transaction and to use its best efforts to solicit from the stockholders proxies in favor of such matters and to obtain the Stockholder Approval, unless (A) Sonic receives a superior Proposal, (B) SPA does not offer to revise the terms of the Proposed Transaction to provide terms more favorable, and (C) the Board determines, in good faith

24

after consultation with a financial advisor and with the advice of counsel, that its failure to recommend such Competing Proposal would constitute a breach of fiduciary duty; and (9) to call and hold a meeting of its stockholders as promptly as reasonably practicable for the purpose of voting upon the adoption of the Asset Purchase Agreement and the Proposed Transaction and obtaining the Stockholder Approval which obligation shall exist irrespective of the presence of a Superior Proposal and the withdrawal of the Board of Director's recommendation of the Proposed Transaction. The Board may withhold or withdraw its recommendation that the stockholders of Sonic vote in favor of the approval of the Proposed Transaction in response to a receipt of a Superior Proposal that continues to be a Superior Proposal after Sonic has complied with certain requirements regarding such proposal.

Agreement Not to Compete

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

With certain limitations, Sonic has agreed that, for a period of two full years after the Closing Date, it shall not, and will ensure that its subsidiaries do not, directly or indirectly, (i) engage in a competing business anywhere in the world where the Desktop Software Business is conducted whether such engagement shall be as owner, partner, agent, consultant or stockholder (except as the holder of not more than three percent of the outstanding shares of a corporation whose stock is listed on any national or regional securities exchange or reported by the National Association of Securities Dealers Automated Quotation System or any successor thereto); (ii) solicit the employment of or hire any person who is an employee or independent contractor of SPA or its Affiliates; (iii) solicit any Person who is a customer of the Desktop Software Business in respect of the Desktop Software Business; (iv) induce or attempt to induce any customer, supplier, licensor, licensee or business relation of SPD or any of its affiliates to cease doing business with SPA or in any way interfere with such relationship; or (v) to SPA or any of its Affiliates.

Voting Agreement

Certain directors and executive officers of Sonic and certain of their affiliates collectively hold approximately 27% of Sonic's outstanding stock, have entered into a voting agreement with SPA. Until the earlier of the closing of the Proposed Transaction or termination of the Asset Purchase Agreement, such stockholders have agreed to vote all of their shares to approve the Asset Purchase Agreement and the Proposed Transaction, and vote against (i) any action or agreement that will result in any breach of representation, warranty or covenant of Sonic under the Purchase Agreement or any Ancillary Agreement, (ii) any extraordinary corporate transaction by Sonic involving the Desktop Software Business, (iii) any sale or transfer of the Purchased Assets (other than in the ordinary course), (iv) any change in the executive officers, the Board, corporate structure, capitalization, charter or bylaws of Sonic and (v) any action that is intended or could reasonably be expected to materially impede, interfere with, delay, postpone or adversely affect the approval of the Asset Purchase Agreement and the Proposed Transaction.

Indemnification

Sonic has agreed to indemnify and hold harmless SPA and its directors, officers, employees, affiliates, controlling persons, agents and representatives and their successors and assigns from and against all Losses as a result of or arising out of (i) a breach of any representation or warranty of Sonic, (ii) the breach of or failure to perform any covenant or agreement of Sonic, (iii) all Excluded Liabilities, (iv) any and all Liabilities and obligations other than Assumed Liabilities, and (v) certain liabilities imposed upon SPA by reason of SPA's decision not to hire certain of Sonic's employees; (vi) all Liabilities arising under Employee Plans; (vii) all Liabilities with respect to Sonic's employees, former employees or service providers relating to acts or omissions which occurred on or prior to the Closing Date; (viii) all Liabilities for Environmental Damages; (ix) all Liabilities for products shipped or manufactured by, or any services provided by Sonic prior to the Closing Date; (x) claims for broker fees; and (xi) any failure of Sonic to comply with applicable bulk sales laws.

SPD and SPA have agreed to indemnify and hold harmless Sonic, and its directors, officers, employees, affiliates, controlling persons, agents and representatives and their successors and assigns from and against all Losses as a result of or arising out of (i) a breach of any representation or warranty of SPA, (ii) the breach of or failure to perform any covenant or agreement of SPA, (iii) after the Closing, the Assumed Liabilities or (iv) any Liabilities with respect to the Rehired Employees, but only to the extent such liability arises from action, taken by SPA after the Closing Date.

No indemnification shall be available to Indemnified Parties for Losses arising solely from a breach of any representation or warranty until the aggregate amount of such Loss exceeds \$250,000, and then to the full extent of such Losses in excess of \$250,000 not to exceed \$15,000,000. Certain Losses which are indemnifiable by Sonic are not subject to such limitations.

Holdback

Sonic has agreed that SPA may hold back \$500,000 of the Consideration which amount is payable to SPA for any Losses incurred by SPA or that SPA sustains in connection with, arising out of, resulting from or incident to any breach of representations, warranties, or covenants relating to the Settlement Agreements or the failure by Sonic to fulfill all of its obligations under the Settlement Agreements. The holdback amount is payable immediately to SPA's account for any such Losses and any holdback amount that is remaining after the Nova Completion Date which has not been paid, credited or reserved for SPA will be released to Sonic. The holdback does not apply if the Nova Completion Date occurs before the Closing Date.

Expenses

Each party has agreed to bear its own fees and expenses in respect of the Proposed Transaction.

Termination

The Asset Purchase Agreement may be terminated at any time prior to the Closing: (i) by mutual written consent of SPA and Sonic; (ii) by either SPA or Sonic: (A) if the Closing shall not have been consummated by July 31, 2003, subject to extension by either party to September 30, 2003 (the "Outside Date"), if the Proxy Materials have not been cleared by the Securities and Exchange Commission; or (B) if certain orders prohibiting the Proposed Transaction shall be in effect and shall have become final and nonappealable; (iii) by SPA, if Sonic shall have breached or failed to perform in any material respect any of its representations, warranties, covenants or other agreements contained in the Asset Purchase Agreement, which breach or failure to perform would give rise to a Condition-Related Material Adverse Effect, and has not been cured; (iv) by Sonic, if SPA shall have breached or failed to perform in any material respect any of its representations, warranties, covenants or other agreements contained in the Asset Purchase Agreement, which breach or failure to perform would give rise to a Condition-Related Material Adverse Effect, and has not been cured; or (v) by SPA if (A) Sonic's Board of Directors shall have withdrawn or adversely modified its recommendations to its stockholders to vote in favor of the Proposed Transaction, (B) Sonic's Board recommends or approves, or determined to recommend or approve, to the stockholders, any Acquisition Proposal other than the Proposed Transaction (C) there is a tender or exchange offer for more than 20% of Sonic's stock and Sonic's Board of Directors does not recommend rejection of the tender or exchange offer, or (D) if Sonic fails to call or hold the Stockholders meeting by the fifth day prior to the Outside Date; (vi) by Sonic, if its Board of Directors accepts a Superior Proposal and the stockholder of Sonic do not approve the Asset Purchase Agreement and the Proposed Transaction at a duly convened meeting; or (vii) by Sonic or SPA if the stockholder Approval is not obtained.

Effect of Termination

In the event the Asset Purchase Agreement is terminated by SPA pursuant to clauses (iii) or (v) above, Sonic shall pay SPA within two business days of such

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

termination \$900,000 in immediately available funds, and all of SPA's reasonable expenses incurred in connection with the Asset Purchase Agreement and the Proposed Transaction within two days of SPA's itemization of such expenses. In the event the Asset Purchase Agreement is terminated by Sonic pursuant to clause (vi) above, Sonic shall pay SPA immediately and as a condition precedent to the effectiveness of such termination \$900,000 in immediately available funds, and all of SPA's reasonable expenses incurred in connection with the Asset Purchase Agreement and the Proposed Transaction within two days of SPA's itemization of such expenses. In the event the Asset Purchase Agreement is terminated because the Stockholder Approval has not been obtained, pursuant to clause (vii) above, and (i) an Acquisition Proposal has been publicly announced prior to the Stockholders Meeting and not expressly and publicly withdrawn, and (ii) a Competing Transaction has been consummated or Sonic enters into a definitive agreement regarding a Competing Transaction within twelve (12) months following termination

26

of the Asset Purchase Agreement, Sonic shall pay SPA \$900,000 in immediately available funds and all of SPA's reasonable expenses incurred in connection with the Asset Purchase Agreement and the Proposed Transaction.

Share Ownership of Directors and Executive Officers

The directors and executive officers of Sonic and certain of their affiliates, who together own approximately 27% of the shares entitled to vote at the Annual Meeting, have agreed with SPD to vote their shares in favor of the Proposed Transaction and the Asset Purchase Agreement and against any proposal or action that could interfere with or impede the Proposed Transaction.

Recommendation

The Board of Directors of Sonic believes that the Proposed Transaction is in the best interests of, and is fair to, Sonic and its stockholders. The Board of Directors unanimously approved the Proposed Transaction, and unanimously recommends that the stockholders vote FOR approval of the Proposed Transaction at the Annual Meeting.

PROPOSAL 2:

APPROVAL OF AMENDMENT TO SONIC'S CHARTER UPON THE DETERMINATION BY SONIC'S BOARD OF DIRECTORS TO EFFECT A REVERSE STOCK SPLIT OF ITS COMMON STOCK AT A RATIO WITHIN THE RANGE FROM ONE-FOR-FIVE TO ONE-FOR-TWENTY AT ANY TIME PRIOR TO JUNE 1, 2004.

General

As of May 5, 2003, our aggregate market capitalization was approximately \$12,500,000 - 27,784,509 shares of our common stock outstanding at \$0.45 per share. In order to reduce the number of shares of common stock outstanding, the Board of Directors has unanimously adopted a resolution seeking stockholder approval to grant the Board of Directors authority to amend our Amended and Restated Articles of Incorporation to effect a reverse split of our common stock. The ratio of the reverse stock split that the Board of Directors approved and deemed advisable and for which it is seeking stockholder approval is in the range from one-for-five to one-for-twenty, with the exact ratio to be established within this range by the Board of Directors in its sole discretion at the time it elects to effect a split. Approval of this reverse stock split proposal would give the Board of Directors authority to implement the reverse stock split at any time it determined prior to June 1, 2004. In addition,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

approval of this reverse stock split proposal would also give the Board of Directors authority to decline to implement a reverse stock split prior to such date or at all.

If our stockholders approve the reverse stock split proposal and the Board of Directors decides to implement the reverse stock split, we will file an Amended and Restated Articles of Incorporation with the Secretary of State of the State of Maryland (as described below) which will effect a reverse split of the shares of our common stock then issued and outstanding at the specific ratio determined by the Board of Directors. The reverse stock split, if implemented, would not change the number of authorized shares of common stock or preferred stock or the par value of our common stock or preferred stock. Except for any changes as a result of the treatment of fractional shares, each stockholder will hold the same percentage of common stock outstanding immediately prior to the reverse stock split as such stockholder did immediately prior to the split.

Purpose

Following the 2 for 1 stock split of our common stock, which we implemented on April 28, 2000, various equity raises and three company acquisitions completed in fiscal 2000, we had over 21,654,000 shares of common stock outstanding. Since that time, market prices for stocks trading in the U.S. markets have declined substantially.

27

For example, the closing price for the S&P 500 Index has decreased from 1,432.63 on May 1, 2000 to 926.55 on May 5, 2003. Since fiscal 2000, the number of shares of our outstanding common stock has grown. In order to reduce the number of shares of our common stock outstanding and thereby attempt to proportionally raise the per share price of our common stock, the Board of Directors believes that it is in the best interests of our stockholders for the Board of Directors to obtain the authority to implement a reverse stock split.

The Board of Directors is also seeking stockholder approval of the authority to implement a reverse stock split because it believes that a higher stock price may help generate investor interest in Sonic and help us attract and retain employees and other service providers. The Board of Directors believes that institutional investors and investment funds are generally reluctant to invest in lower priced stocks. Accordingly, the Board of Directors concluded that reducing the number of outstanding shares of our common stock might be desirable in order to attempt to support a higher stock price per share based on our current market capitalization. In addition, the Board of Directors considered that our common stock might not appeal to brokerage firms that are reluctant to recommend lower priced securities to their clients. Investors may also be dissuaded from purchasing lower priced stocks because the brokerage commissions, as a percentage of the total transaction, tend to be higher for such stocks. Moreover, the analysts at many brokerage firms do not monitor the trading activity or otherwise provide research coverage of lower priced stocks.

Our common stock is quoted on the Nasdaq National Market. Among other requirements, the listing maintenance standards established by Nasdaq require a company's common stock to have a minimum bid price of at least \$1.00 per share. On October 16, 2002 Sonic received a letter from Nasdaq indicating that the minimum bid price of its common stock no longer meets the \$1.00 per share requirement and that it needs to regain compliance by January 14, 2003 in order to remain on the Nasdaq National Market. On January 15, 2003 Sonic received a Nasdaq Staff Determination Notice that Sonic's common stock is subject to delisting from the Nasdaq National Market due to failure to regain compliance with the \$1.00 per share requirement. Sonic requested a hearing before a Nasdaq

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Listing Qualifications Panel to review the Staff Determination and made a presentation on February 27, 2003. At the hearing, Sonic asked for and later received continued listing while pursuing the sale of the Desktop Software Business and services transaction. Continued listing was granted through June 23, 2003 provided Sonic maintains a balance of stockholders equity of at least \$10 million at March 31, 2003 and files a proxy by May 1, 2003 requesting stockholder approval of a reverse split of sufficient size to cause the stock price to rise above the \$1.00 per share minimum. On April 30, 2003 Sonic requested and obtained an extension of time to file a proxy until May 15, 2003, and an extension of time to demonstrate a closing bid price of at least \$1.00 per share by July 15, 2003.

The Board of Directors believes that stockholder approval of an exchange ratio range (rather than an exact exchange ratio) provides the Board of Directors with maximum flexibility to achieve the purposes of the reverse stock split. If the stockholders approve the reverse stock split proposal, the reverse stock split will be effected, if at all, only upon a determination by the Board of Directors that the reverse stock split is in the best interests of Sonic and our stockholders at that time. In connection with any determination to affect a reverse stock split, the Board of Directors will set the timing for such a split and select the specific ratio within the range. These determinations will be made by the Board of Directors to create the greatest marketability of our common stock based on prevailing market conditions at that time. No further action on the part of stockholders will be required to either implement or abandon the reverse stock split. If the Board of Directors does not implement a reverse stock split prior to June 1, 2004, the authority granted in this proposal to implement a reverse stock split on these terms will terminate. The Board of Directors reserves its right to elect not to proceed with the reverse stock split if it determines, in its sole discretion, that the split is no longer in the best interests of Sonic and its stockholders.

Certain Risks Associated With the Reverse Stock Split

The total market capitalization of our common stock after the proposed reverse stock split may be less than the total market capitalization before the proposed reverse stock split and the per share market price of our common stock following the reverse stock split may be lower (on an adjusted basis) than the current per share market price.

28

The market price per new share of our common stock (the "New Shares") after the reverse stock split may not rise or remain constant in proportion to the reduction in the number of old shares of our common stock (the "Old Shares") outstanding before the reverse stock split. For example, based on the market price of our common stock on May 5, 2003 of \$0.45 per share, if the Board of Directors decided to implement the reverse stock split and selects a reverse stock split ratio of one-for-five, the post-split market price of our common stock may be less than \$2.25 per share. Alternatively, based on the market price of our common stock on May 5, 2003 of \$0.45 per share, if the Board of Directors decided to implement the reverse stock split and selects a reverse stock split ratio of one-for-twenty, the post-split market price of our common stock may be less than \$9.00 per share or greater.

Accordingly, the total market capitalization of our common stock after the proposed reverse stock split may be lower than the total market capitalization before the proposed reverse stock split and, in the future, the market price of our common stock following the reverse stock split may not exceed or remain higher than the market price prior to the proposed reverse stock split. In many cases, the total market capitalization of a company following a reverse stock

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

split is lower than the total market capitalization before the reverse stock split.

The reverse stock split may not result in a per share price that will attract institutional investors and brokers.

While the Board of Directors believes that a higher stock price may help generate investor interest, the reverse stock split may not result in a per share price that will attract institutional investors and brokers.

The reverse stock split may not result in a per share price that will increase our ability to attract and retain employees and other service providers.

While the Board of Directors believes that a higher stock price may help us attract and retain employees and other service providers who are less likely to work for a company with a low stock price, the reverse stock split may not result in a per share price that will increase our ability to attract and retain employees and other service providers.

A decline in the market price for our common stock after the reverse stock split may result in a greater percentage decline than would occur in the absence of a reverse stock split, and the liquidity of our common stock could be adversely affected following a reverse stock split.

The market price of our common stock will also be based on our performance and other factors, some of which are unrelated to the number of shares outstanding. If the reverse stock split is effected and the market price of our common stock declines, the percentage decline as an absolute number and as a percentage of our overall market capitalization may be greater than would occur in the absence of a reverse stock split. In many cases, both the total market capitalization of a company and the market price of a share of such company's common stock following a reverse stock split are lower than they were before the reverse stock split. Furthermore, the reduced number of shares that would be outstanding after the reverse stock split could adversely affect the liquidity of our common stock.

Principal Effects of the Reverse Stock Split

Corporate Matters

- . If approved and affected, the reverse stock split would have the following effects:
- . depending on the exact reverse stock split ratio selected by the Board of Directors, between 5 and 20 Old Shares owned by a stockholder would be exchanged for one (1) New Share;
- . the number of shares of our common stock issued and outstanding will be reduced proportionately based on the reverse stock split ratio selected by the Board of Directors;

29

- . based on the reverse stock split ratio selected by the Board of Directors, proportionate adjustments will be made to the per share exercise price and the number of shares issuable upon the exercise of all outstanding options and warrants entitling the holders thereof to purchase shares of our common stock, which will result in approximately the same aggregate price being required to be paid for such options or warrants upon exercise of such options or warrants

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

immediately preceding the reverse stock split;

- . the number of shares reserved for issuance under our existing stock option plans and employee stock purchase plans will be reduced proportionately based on the reverse stock split ratio selected by the Board of Directors.

If approved and implemented, the reverse stock split will affect all of our stockholders uniformly and will not affect any stockholder's percentage ownership interests in our common stock, except to the extent that the reverse stock split results in any of our stockholders owning a fractional share. As described below, stockholders holding fractional shares will be entitled to cash payments in lieu of such fractional shares. Such cash payments will reduce the number of post-split stockholders to the extent there are stockholders presently holding fewer than up to 20 shares, depending on the ratio of the reverse stock split selected by the Board of Directors. This, however, is not the purpose for which we are requesting the reverse stock split. Common stock issued pursuant to the reverse stock split will remain fully paid and non-assessable. We will continue to be subject to the periodic reporting requirements of the Securities Exchange Act of 1934, as amended.

Fractional Shares.

No scrip or fractional certificates will be issued in connection with the reverse stock split. Stockholders who otherwise would be entitled to receive fractional shares because they hold a number of Old Shares not evenly divisible by the number selected by the Board of Directors for the reverse stock split ratio will be entitled, upon surrender of certificate(s) representing such shares, to a cash payment in lieu thereof. The cash payment will equal the product obtained by multiplying (a) the fraction to which the stockholder would otherwise be entitled by (b) the per share closing sales price of our common stock on the day immediately prior to the effective time of the reverse stock split, as reported on the Nasdaq National Market. The ownership of a fractional interest will not give the holder thereof any voting, dividend or other rights except to receive payment therefore as described herein.

Stockholders should be aware that, under the escheat laws of the various jurisdictions where stockholders reside, where we are domiciled and where the funds will be deposited, sums due for fractional interests that are not timely claimed after the effective time may be required to be paid to the designated agent for each such jurisdiction. Thereafter, stockholders otherwise entitled to receive such funds may have to seek to obtain them directly from the state to which they were paid.

If approved and implemented, the reverse stock split will result in some stockholders owning "odd lots" of less than 100 shares of our common stock. Brokerage commissions and other costs of transactions in odd lots are generally somewhat higher than the costs of transactions in "round lots" of even multiples of 100 shares.

Authorized Shares.

Upon the effectiveness of the reverse stock split, the number of authorized shares of common stock that are not issued or outstanding would increase due to the reduction in the number of shares of our common stock issued and outstanding based on the reverse stock split ratio selected by the Board of Directors. As of May 5, 2003, we had 100,000,000 shares of common stock authorized and 27,784,509 shares of common stock issued and outstanding. We will continue to have 5,000,000 authorized but unissued shares of preferred stock and 10,000,000 authorized but unissued Series B Preferred shares. Authorized but unissued shares will be available for issuance, and we may issue such shares in financings or otherwise. If we issue additional shares, the ownership interest

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

of holders of our common stock may also be diluted. Also, the issued shares may have rights, preferences or privileges senior to those of our common stock.

30

Accounting Matters.

The reverse stock split will not affect the par value of our common stock. As a result, as of the effective time of the reverse stock split, the stated capital on our balance sheet attributable to our common stock will be reduced proportionately based on the reverse stock split ratio selected by the Board of Directors, and the additional paid-in capital account will be credited with the amount by which the stated capital is reduced. The per share net income or loss and net book value of our common stock will be restated because there will be fewer shares of our common stock outstanding.

Potential Anti-Takeover Effect

Although the increased proportion of unissued authorized shares to issued shares could, under certain circumstances, have an anti-takeover effect (for example, by permitting issuances that would dilute the stock ownership of a person seeking to effect a change in the composition of our Board of Directors or contemplating a tender offer or other transaction for the combination of Sonic with another company), the reverse stock split proposal is not being proposed in response to any effort of which we are aware to accumulate our shares of common stock or obtain control of Sonic, nor is it part of a plan by management to recommend a series of similar amendments to our Board of Directors and stockholders. Other than the reverse stock split proposal, our Board of Directors does not currently contemplate recommending the adoption of any other amendments to our Amended and Restated Articles of Incorporation that could be construed to affect the ability of third parties to take over or change the control of Sonic.

Procedure for Effecting Reverse Stock Split and Exchange of Stock Certificates

If the stockholders approve the proposal to authorize the Board of Directors to implement the reverse stock split and the Board of Directors decides to implement the reverse stock split on or prior to June 1, 2004, we will file an Amended and Restated Articles of Incorporation ("Amended Articles") with the Department of Assessments and Taxation of Maryland to amend our existing Amended and Restated Articles of Incorporation. The reverse stock split will become effective at the time specified in the Amended Articles, which is referred to below as the "effective time." Beginning at the effective time, each certificate representing Old Shares will be deemed for all corporate purposes to evidence ownership of New Shares. The text of the Amended Articles to effect the reverse stock split, if implemented by the Board of Directors, will be provided upon request to the Secretary of the Company; provided further, however, that the text of the form of Amended Articles attached hereto is subject to modification to include such changes as may be required by the office of the Department of Assessments and Taxation of Maryland and as the Board of Directors deems necessary and advisable to effect the reverse stock split, including the insertion of the effective time and the applicable reverse stock split ratio determined by the Board of Directors.

As soon as practicable after the effective time, stockholders will be notified that the reverse stock split has been affected. We expect that our transfer agent, Continental Stock Transfer and Trust Company, will act as exchange agent for purposes of implementing the exchange of stock certificates. Holders of Old Shares will be asked to surrender to the exchange agent certificates representing Old Shares in exchange for certificates representing

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

New Shares in accordance with the procedures to be set forth in the letter of transmittal we send to our stockholders. No new certificates will be issued to a stockholder until such stockholder has surrendered such stockholder's outstanding certificate(s), together with the properly completed and executed letter of transmittal, to the exchange agent. Any Old Shares submitted for transfer, whether pursuant to a sale, other disposition or otherwise, will automatically be exchanged for New Shares. STOCKHOLDERS SHOULD NOT DESTROY ANY STOCK CERTIFICATE(S) AND SHOULD NOT SUBMIT ANY CERTIFICATE(S) UNTIL REQUESTED TO DO SO.

No Dissenters' Rights

31

Under the MGCL, our stockholders are not entitled to dissenters' rights with respect to the reverse stock split, and we will not independently provide stockholders with any such right.

Federal Income Tax Consequences of the Reverse Stock Split

The following summary of certain material federal income tax consequences of the reverse stock split does not purport to be a complete discussion of all of the possible federal income tax consequences of the reverse stock split and is included for general information only. Further, it does not address any state, local or foreign income or other tax consequences. Also, it does not address the tax consequences to holders that are subject to special tax rules, such as banks, insurance companies, regulated investment companies, personal holding companies, foreign entities, nonresident alien individuals, broker-dealers and tax-exempt entities. The discussion is based on the provisions of the United States federal income tax law as of the date hereof, which is subject to change retroactively as well as prospectively. This summary also assumes that the Old Shares were, and the New Shares will be, held as a "capital asset," as defined in the Internal Revenue Code of 1986, as amended (i.e., generally, property held for investment). The tax treatment of a stockholder may vary depending upon the particular facts and circumstances of such stockholder. Each stockholder is urged to consult with such stockholder's own tax advisor with respect to the tax consequences of the reverse stock split.

Other than the cash payments for fractional shares discussed below, no gain or loss should be recognized by a stockholder upon such stockholder's exchange of Old Shares for New Shares pursuant to the reverse stock split. The aggregate tax basis of the New Shares received in the reverse stock split (including any fraction of a New Share deemed to have been received) will be the same as the stockholder's aggregate tax basis in the Old Shares exchanged therefore. In general, stockholders who receive cash in exchange for their fractional share interests in the New Shares as a result of the reverse stock split will recognize gain or loss based on their adjusted basis in the fractional share interests redeemed. The stockholder's holding period for the New Shares will include the period during which the stockholder held the Old Shares surrendered in the reverse stock split.

OUR VIEW REGARDING THE TAX CONSEQUENCES OF THE REVERSE STOCK SPLIT IS NOT BINDING ON THE INTERNAL REVENUE SERVICE OR THE COURTS. ACCORDINGLY, EACH STOCKHOLDER SHOULD CONSULT WITH HIS OR HER OWN TAX ADVISOR WITH RESPECT TO ALL OF THE POTENTIAL TAX CONSEQUENCES TO HIM OR HER OF THE REVERSE STOCK SPLIT.

Recommendation of Board of Directors

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS A VOTE "FOR" THE PROPOSAL TO GRANT DISCRETIONARY AUTHORITY TO OUR BOARD OF DIRECTORS TO AMEND OUR AMENDED AND

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

RESTATED CERTIFICATE OF INCORPORATION TO EFFECT A REVERSE STOCK SPLIT OF OUR COMMON STOCK AT A RATIO WITHIN THE RANGE FROM ONE-FOR-FIVE TO ONE-FOR-TWENTY AT ANY TIME PRIOR TO JUNE 1, 2004.

PROPOSAL 3: ELECTION OF DIRECTOR

Our Amended and Restated Articles of Incorporation and Bylaws provide that the Board of Directors shall be divided into five classes, with each class having a five-year term. Directors are assigned to each class in accordance with a resolution or resolutions adopted by the Board of Directors, each class consisting, as nearly as possible, of one-fifth the total number of directors. Vacancies on the Board of Directors resulting from death, resignation, disqualification, removal or other causes may be filled by either the affirmative vote of the holders of a majority of the then-outstanding shares or by the affirmative vote of a majority of the remaining directors then in office, even if less than a quorum of the Board of the Directors. Newly created directorships resulting from any increase in the number of directors may, unless the Board of Directors determines otherwise, be filled only by the affirmative vote of the directors then in office, even if less than

32

a quorum of the Board of Directors. A director elected by the Board of Directors to fill a vacancy (including a vacancy created by an increase in the number of directors) shall serve for the remainder of the full term of the class of directors in which the vacancy occurred and until such director's successor is elected and qualified.

Our Amended and Restated Articles of Incorporation provide that the number of directors, which shall constitute the whole Board of Directors, shall be fixed exclusively by one or more resolutions adopted from time to time by the Board of Directors. The authorized number of directors is currently set at six. Two seats on the Board of Directors, currently held by Monty R. Schmidt and Curtis J. Palmer, have been designated as Class V Board seats, with the term of the directors occupying such seat expiring as of the Annual Meeting. Mr. Schmidt will stand for re-election at this Annual Meeting.

Mr. Schmidt is currently a Board member of Sonic who was previously elected by the stockholders. If elected at the Annual Meeting, Mr. Schmidt would serve until the 2008 Annual Meeting and until their successors are elected and qualified, or until such director's earlier death, resignation or removal.

Immediately following the stockholders meeting, the directors intend to nominate an additional individual to serve on the board of directors.

Nominees for Director for a Five-Year term expiring on the 2008 Annual Meeting

MONTY R. SCHMIDT

Mr. Schmidt, age 39, has been our President since March 1994 and a Director since February 1994. Throughout his tenure at Sonic Foundry, Mr. Schmidt has spearheaded a variety of engineering and strategic initiatives that have helped grow Sonic from the one-person startup he founded in 1991. In addition to acting as an industry liaison, Mr. Schmidt is responsible for managing and facilitating technology development and utilization throughout Sonic's three operating divisions. Prior to joining Sonic, Mr. Schmidt served in software and hardware engineering capacities for companies in the medical and food service equipment industries. Mr. Schmidt has a B.S. degree in Electrical Engineering from the University of Wisconsin, Madison. Mr. Schmidt is a co-founder of Sonic.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

The election of the Class 5 Directors require the approval of a plurality of the votes cast by holders of the shares of Sonic's common stock. Any shares not voted, whether by broker non-vote or otherwise, will have no impact on the outcome of the election.

The Board of Directors unanimously recommends a vote FOR the election of Mr. Schmidt as a Class 5 Director.

DIRECTORS CONTINUING IN OFFICE

DAVID C. KLEINMAN

Term Expires in 2004

Mr. Kleinman, age 67, has been a Director of Sonic since December 1997 and has taught at the Graduate School of Business at the University of Chicago since 1971, where he is now Adjunct Professor of Strategic Management. Mr. Kleinman has been a Director (trustee) of the Acorn Funds since 1972 (of which he is also chair of the Audit Committee and a member of the Committee on the Investment Advisory Agreement), a Director since 1984 of the Irex Corporation, a contractor and distributor of insulation materials (where he is non-executive chair of the Board of Directors), a Director since 1994 of Wisconsin Paper and Products Company, a jobber of paper and paper products, with operations in Milwaukee and Madison, a Director since 1993 of Plymouth Tube Company, a manufacturer of metal tubing and metal extrusions (where he serves on the Audit Committee), a Director since 2000 of AT&T Latin America, a facilities-

33

based provider of telecom services in Brazil, Argentina, Chile, Peru and Columbia (where he is chair of the Audit Committee and a member of the Compensation Committee) and a member of the Advisory Board of DSC Logistics, a logistics management and warehousing firm. From 1964 to 1971, Mr. Kleinman was a member of the finance staff of the Ford Motor Company. Mr. Kleinman received a B.S. in mathematical statistics and a Ph.D. in business from the University of Chicago.

ARNOLD B. POLLARD

Term Expires in 2005

Mr. Pollard, age 60, has been a Director of Sonic since December 1997 and a Director of Firebrand Financial Group since August 1996. From 1993 until January 2002, he was the President and Chief Executive Officer of Chief Executive Group, which publishes "Chief Executive" magazine. For over 25 years, he has been President of Decision Associates, a management consulting firm specializing in organizational strategy and structure. Since 1996, Mr. Pollard has served as a Director and a member of the compensation committee of Delta Financial Corp., a public company engaged in the business of home mortgage lending and the International Management Education Foundation, a non-profit educational organization. He also serves on the advisory board of PeopleTrends. From 1989 to 1991, Mr. Pollard served as Chairman and Chief Executive Officer of Biopool International, a biodiagnostic public company focusing on blood related testing; and previously served on the boards of Lillian Vernon Corp. and DEBE Systems Corp. From 1970 to 1973, Mr. Pollard served as adjunct professor at the Columbia Graduate School of Business. Mr. Pollard graduated from Cornell University (Tau Beta Pi), and holds a doctorate in Engineering-Economics Systems from Stanford University.

FREDERICK H. KOPKO, JR.

Term Expires in 2006

Mr. Kopko, age 47, has been our Secretary from April 1997 to February 2001 and has been a Director since December 1995. Mr. Kopko is a partner of the law firm of McBreen & Kopko, Chicago, Illinois, and has been a partner of that firm

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

since January 1990. Mr. Kopko practices in the area of corporate law. He has been a Director of Butler International, Inc. since 1985 and a Director of Mercury Air Group, Inc. since 1992. Mr. Kopko received a B.A. degree in economics from the University of Connecticut, a J.D. degree from the University of Notre Dame Law School, and an M.B.A. degree from the University of Chicago.

RIMAS P. BUINEVICIUS

Term Expires in 2007

Mr. Buinevicius, age 40, has been our Chairman of the Board since October 1997 and Chief Executive Officer since January 1997. In addition to his organizational duties, Mr. Buinevicius is a recognized figure in the rich media industry focused on the convergence of technology, digital media and entertainment. Mr. Buinevicius joined Sonic in 1994 as General Manager and Director of Marketing. Prior to joining Sonic, Mr. Buinevicius spent the majority of his professional career in the fields of biomedical and industrial control research and development. Mr. Buinevicius earned an M.B.A. degree from the University of Chicago; a Master's degree in Electrical Engineering from the University of Wisconsin, Madison; a Bachelor's degree in Electrical Engineering from the Illinois Institute of Technology, Chicago; and is a recipient of Ernst and Young's Entrepreneur of the Year award.

MEETINGS AND COMMITTEES OF DIRECTORS

The Board of Directors met four times during the fiscal year ended September 30, 2002 ("Fiscal 2002"). The Board of Directors has three standing committees, the Audit Committee, the Executive Compensation Committee, and the Stock Option Committee. Sonic does not have a nominating committee of the Board of Directors.

The Audit Committee consists of Messrs. Kopko, Pollard and Kleinman. The Audit Committee provides assistance to the Board in fulfilling its oversight responsibility including: (i) internal and external financial reporting, (ii) risks and controls related to financial reporting, and (iii) the internal and external audit process. The Audit Committee is

34

also responsible for recommending to the Board the selection of our independent public accountants and for reviewing all related party transactions. The Audit Committee met four times in Fiscal 2002.

The Executive Compensation Committee consists of Messrs. Kopko, Pollard and Kleinman. The Executive Compensation Committee makes recommendations to the Board with respect to salaries of employees, the amount and allocation of any incentive bonuses among the employees, and the amount and terms of stock options to be granted to executive officers. The Committee is also responsible for establishing objective, formula-based performance goals, as well as subjective goals and certifying such goals as having been met. The Executive Compensation Committee met twice in Fiscal 2002.

The Stock Option Committee, which was formed in January 1999, consists of Messrs. Pollard and Kleinman. The Stock Option Committee makes recommendations to the Board with respect to the amount and terms of stock options to be granted to employees (other than executive officers). The Stock Option Committee met one time in Fiscal 2002.

Each member of the Board attended at least 75% of the aggregate of the meetings of the Board and of the Committees on which he served and held during the period for which he was a Board or Committee member, respectively.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

DIRECTORS COMPENSATION

Each Non-Employee Director of Sonic receives (i) a fee of \$1,500 for each Board or Board Committee meeting attended, and (ii) a fee of \$850 for each Board or Board Committee meeting in which such Director participates by telephone. In the fiscal year ended September 30, 2002, the total amount of such compensation paid to Non-Employee Directors was \$30,750. When traveling from out-of-town, the members of the Board of Directors are also eligible for reimbursement for their travel expenses incurred in connection with attendance at Board meetings and Board Committee meetings. Directors who are also employees do not receive any compensation for their participation in Board or Board Committee meetings.

Pursuant to the Non-Employee Directors' Stock Option Plan, we grant to each non-employee director who is reelected or who is continuing as a member of the Board of Directors at each annual stockholders meeting a stock option to purchase 20,000 shares of Common Stock. The exercise price of each stock option is equal to the market price of Common Stock on the date the stock option is granted. Stock options issued under the Non-Employee Directors' Stock Option Plan generally will vest fully on the first anniversary of the date of grant and expire after ten years. An aggregate of 600,000 shares are reserved for issuance under the Non-Employee Directors' Stock Option Plan.

If any change is made in the stock subject to the Non-Employee Directors Stock Option Plan, or subject to any option granted thereunder, the Non-Employee Directors Stock Option Plan and options outstanding thereunder will be appropriately adjusted as to the type(s), number of securities and price per share of stock subject to such outstanding options.

The options and warrants set forth above have an exercise price equal to the fair market value of the underlying common stock on the date of grant. The term of all such options is ten years.

PROPOSAL 4: RATIFICATION OF APPOINTMENT OF INDEPENDENT AUDITORS

The Board of Directors, upon the recommendation of the Audit Committee, has appointed the firm of Ernst & Young LLP ("E&Y") as independent auditors to audit our financial statements for the year ending September 30, 2003, and has further directed that management submit the selection of independent accountants for certification by the stockholders at the annual meeting. E&Y has been our auditors since September 1997. Representatives of the firm are expected to be present at the annual meeting to respond to stockholders' questions and to have the opportunity to make

35

any statements they consider appropriate.

Stockholder ratification of the selection of E&Y as our independent auditors is not required by our Bylaws or otherwise. However, the Board is submitting the selection of E&Y to the stockholders for ratification as a matter of good corporate practice. If the stockholders fail to ratify the selection, the Board and the Audit Committee will reconsider whether or not to retain that firm. Even if the selection is ratified, the Board and the Audit Committee in their discretion may direct the appointment of a different independent accounting firm at any time during the year if they determine that such a change would be in the best interests of Sonic and its stockholders.

The ratification of the appointment of E&Y as independent auditors requires the approval of a majority of the votes cast by holders of our shares. Shares may be voted for or withheld from this matter. Shares that are withheld and

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

broker non-votes will have no effect on this matter because ratification of the appointment of E&Y requires a majority of the shares cast.

The Board of Directors unanimously recommends a vote FOR Proposal 4 ratifying the appointment of E&Y as independent auditors for Sonic.

Relations with Independent Auditors

E&Y has served continuously as our independent auditors since 1997. As stated in Proposal 4, the Board has selected E&Y to serve as our independent auditors for the fiscal year ending September 30, 2003.

Audit services performed by E&Y for fiscal 2002 consisted of the examination of our financial statements, review of quarterly results, and services related to filings with the Securities and Exchange Commission (SEC). We also retained E&Y to perform certain other tax and consultative services. All fees paid to E&Y were reviewed and considered for independence by the Audit Committee.

Fiscal 2002 Audit Firm Fee Summary

During Fiscal 2002, we retained our principal auditor, E&Y, to provide services in the following categories and amounts:

Audit Fees	\$184,680
Audit Related	6,400
Tax Related	24,510
Other Fees	2,500

REPORT OF THE AUDIT COMMITTEE /1/

The Audit Committee of the Board of Directors is responsible for providing independent objective oversight of Sonic's accounting functions and internal controls. The Audit Committee is an oversight committee and is not involved in the operations of Sonic; consequently, it must, by its nature, rely upon management's representations and on the representations of the independent auditors. The Audit Committee's oversight does not provide the Audit Committee with an independent basis to determine that management has maintained appropriate accounting and financial reporting

/1/ The material in this report is not "soliciting material", is not deemed filed with the SEC, and is not to be incorporated by reference in any of our filings under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date hereof and irrespective of any general incorporation language in such filing.

36

principles or policies, or appropriate internal controls and procedures designed to assure compliance with accounting standards and applicable laws and regulations.

It is the responsibility of the Audit Committee to provide assistance to the Board of Directors in fulfilling its oversight responsibility to the stockholders, potential stockholders, the investment community, and others relating to Sonic's financial statements and the financial reporting process, the systems of internal accounting and financial controls, the annual independent audit of Sonic's financial statements, and the legal compliance and ethics programs as established by management and the board. Management has the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

primary responsibility for the financial statements and the reporting process, including the systems of internal controls.

In June 2000, the Audit Committee adopted a written charter governing the operations of the Audit Committee. The charter requires that no member of the Audit Committee have a relationship that may interfere with the exercise of his or her independence from management and Sonic, that all Audit Committee members be financially literate, or shall become financially literate within a reasonable period of time after appointment to the Audit Committee, and that at least one member shall have accounting or related financial management expertise. The Audit Committee has also reviewed standards recently published by the Securities and Exchange Commission expected to become effective for audit committees of companies that have fiscal years ending after July 15, 2003. The board has not made a determination as to whether the current members of the audit committee satisfy the experience and independence requirements. However, it is likely the board will recruit an additional independent director to join the board and replace Mr. Kopko on the audit committee.

We discussed the audited financial statements for the year ended September 30, 2002 with management. We reviewed with E&Y, who is responsible for expressing an opinion on the conformity of our audited financial statements with accounting principles generally accepted in the United States, its judgment as to the quality and acceptability of our accounting principles and any other matters that we are required to discuss under generally accepted auditing standards. In addition, we have discussed E&Y's independence from management and Sonic including matters set forth in the written disclosures required by Independence Standards Board Standard No. 1 and matters required to be discussed by Statement on Auditing Standards No. 61 pertaining to communications with the Audit Committee.

We discussed with E&Y the overall scope and plans of their audit. We met with E&Y, as Sonic's independent auditors, with and without management present, to discuss results of their examinations, their evaluations of our internal controls, and the overall quality of our financial reporting. We held four meetings during Fiscal 2002.

Relying on the reviews and discussions referred to above, we recommended to the Board that the audited financial statements be included in the Annual Report on Form 10-K for the fiscal year ended September 30, 2002 for filing with the SEC.

Respectfully submitted,

AUDIT COMMITTEE

Frederick H. Kopko, Jr.
Arnold B. Pollard
David C. Kleinman

EXECUTIVE OFFICERS OF SONIC

Our executive officers, who are appointed by the Board of Directors, hold office for one-year terms or until their respective successors have been duly elected and have qualified.

Rimas P. Buinevicius is our Chairman of the Board of Directors and Chief Executive Officer. (See "Directors Continuing in Office".)

Monty R. Schmidt is our President and a Director. (See "Nominees for Director".)

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Curtis J. Palmer, age 33, has been our Chief Technology Officer since January 1997 and a Director since February 1994. Mr. Palmer is a recognized technology visionary who oversees the Sonic's engineering and advanced research efforts. Serving as the primary architect for the Sonic's full product line offering, Mr. Palmer is instrumental in maintaining an advanced market position for the Sonic's technology offering. Prior to joining Sonic, Mr. Palmer served in various engineering capacities for Microsoft in the Multimedia Technologies group, where he worked on Windows operating system support for multimedia applications, responsible for assisting third party Windows driver developers in their development of communications, network and drivers for Windows. Mr. Palmer studied software engineering at the Oregon Institute of Technology. Mr. Palmer is a co-founder of Sonic. Mr. Palmer plans to resign his positions as officer and director of Sonic upon close of the Proposed Transaction.

Kenneth A. Minor, age 41, has been our Chief Financial Officer since June 1997, Assistant Secretary from December 1997 to February 2001 and Secretary since February 2001. From September 1993 to April 1997, Mr. Minor was employed as Vice President and Treasurer for Fruehauf Trailer Corporation, a manufacturer and global distributor of truck trailers and related after market parts and service where he was responsible for financial, treasury and investor relations functions. Prior to 1993, Mr. Minor served in various senior accounting and financial positions for public and private corporations as well as the international accounting firm of Deloitte Haskins and Sells. Mr. Minor is a certified public accountant and has a B.B.A. degree in accounting from Western Michigan University.

Ted J. Lingard, age 38, Ted J. Lingard has been our Senior Vice President - General Manager Media Services since March 2001, General Manager Media Services starting in March 2000 through March 2001 and Vice President of Operations from September 1999 to March 2001. Besides his operating role, Mr. Lingard is in charge of managing the development of next generation digital media services for Sonic's entertainment clientele. From 1989 to September 1999, Mr. Lingard was employed by Advanced Input Devices, a custom electronics manufacturer, in various manufacturing, engineering, and sales management capacities, including Sales Engineering Manager, International Business Manager, and Director of Manufacturing Engineering. Mr. Lingard has a Bachelors Degree in Mechanical Engineering from the University of Wisconsin, a Masters degree in Mechanical Engineering from the University of Maryland and a M.B.A. from Gonzaga University.

Bradley W. Reinke, age 40, Bradley W. Reinke has been our Senior Vice President - General Manager Software since October 2002, the Senior Vice President Product Software from March 2001 to October 2002, Vice President of Sales and Marketing from December 2000 to March 2001 and Vice President of Sales from October 1999 to December 2000. From August 1998 to October 1999, Mr. Reinke was employed by Universal Studios - Music and Video Distribution Company as Vice President of Sales. From September 1993 to July 1998 Mr. Reinke held various positions including Regional Sales Manager and Director of Sales for Buena Vista Home Video, a division of the Walt Disney Company. Mr. Reinke has a B.B.A. in marketing from the University of Wisconsin - Whitewater. Mr. Reinke plans to resign his position as an officer of Sonic upon close of the Proposed Transaction.

Krishna V. Pendyala, age 40, was our Senior Vice President of Strategy and Consulting from October 2001 through November 2002. Previously, Mr. Pendyala served as Chief Technical Officer and co-founder for MediaSite from 1996 to October 2001 when Sonic acquired it. He is a multimedia software designer with over 15 years experience developing informational and learning applications. He was the Assistant Director of the National Science Foundation sponsored Informedia project at Carnegie Mellon University's School of Computer Science, a

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

networked full-content searchable digital video library. From 1990 to 1995, Mr. Pendyala served as Founder and President of Visual Symphony, Inc., an award-winning software company that specialized in networked, interactive multimedia applications designed to enhance human performance. He has been a consultant to Boeing, Blue Cross Blue Shield, CSX, Sealand, and USX among others. Mr. Pendyala also serves as an advisor to UNESCO on multimedia infrastructure and training. Mr. Pendyala has a B.S. degree in Civil Engineering from the Indian Institute of Technology and an M.S. degree in Educational Media, TV & Film from Indiana State University. Mr. Pendyala is no longer affiliated with Sonic.

Howard J. Affinito, age 46, was our Senior Vice President - General Manager Systems Group from December 2001 through October 2002. From January 2001 to December 2001 Mr. Affinito was a Vice President with printCafe

38

Systems, a print e-procurement company where he was responsible for sales, business development and strategy. From June 1999 to December 2000 he was Vice President and General Manager for MediaSite, acquired by Sonic in October 2001. From February 1994 to June 1999 Mr. Affinito worked for CBS Corporation in various senior management capacities including Assistant General Counsel of CBS/Westinghouse Broadcasting and a Business Affairs Manager/Station Manager for the CBS Television Stations Division. Mr. Affinito has B.A. and J.D. degrees from the University of Pittsburgh. Mr. Affinito is no longer affiliated with Sonic.

Christopher C. Cain, age 34, has been our Vice President-General Counsel since December 2000 and our Assistant Secretary since February 2001. Mr. Cain was our Corporate Counsel from July 2000 to November 2000. From September 1998 to July 2000, Mr. Cain was an attorney at the law firm of Foley & Lardner, Madison, WI. From 1996 to September 1998, Mr. Cain was an attorney at the law firm of Oppenheimer Wolff & Donnelly, LLP, Minneapolis, MN. Prior to practicing law, Mr. Cain was a C.P.A. for Arthur Andersen, LLP, Minneapolis, MN. Mr. Cain has a J.D. degree from the University of Minnesota Law School and a B.B.A. in accounting from the University of Wisconsin, Madison. Mr. Cain also holds a C.P.A. license from the State of Minnesota.

Jeffrey S. Hackel, age 36, has been our Vice President - Human Resources since February 2000 and was the Director of Human Resources from July 1998 to February 2000. From January 1992 to July 1998, Mr. Hackel was employed in various human resource management capacities at TDS TELECOM, a national telecommunications company providing local, long distance and Internet services. Mr. Hackel has a B.A. degree from the University of Wisconsin - Madison and holds a S.P.H.R. certification. Mr. Hackel is no longer affiliated with Sonic.

James A. Dias, age 37, has been our Vice President of Sales and Marketing for the Systems Group since December 2002 and Vice President of Strategic Solutions and Alliances from October 2001 to December 2002. Previously he served as Director of Strategic Solutions at MediaSite from June 2000 until Sonic acquired it. From 1995 to 2000 Mr. Dias served as Principal at Dias & Associates, an IT planning and design consultancy that managed projects and operations for clients across the United States. He has also led the development of products and applications involving interactive media, the Internet, and wireless handheld devices. Mr. Dias began his career as a director/producer/composer working on independent projects for Marriot Corp, PBS, and the State of Michigan. From 1989 to 1994, he was a Faculty Member and Director of Instructional Media at Hanover College. Mr. Dias has an M.A. in Electronic Media and Human Factors Design from Ohio State University, a BA in Filmmaking and Communication from Northern Michigan University, and has

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

completed the Executive Program for Marketing High Technology at Carnegie Mellon University.

SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table shows information known to us about the beneficial ownership of our Common Stock as of May 5, 2003, by each stockholder known by us to own beneficially more than 5% of our Common Stock, each of our executive officers named in the Summary Compensation Table ("Named Executive Officers"), each of our directors, and all of our directors and executive officers as a group. Unless otherwise noted, the mailing address for these stockholders is 1617 Sherman Avenue, Madison, Wisconsin 53704.

Beneficial ownership is determined in accordance with the rules of the SEC, and includes voting or investment power with respect to shares. Shares of common stock issuable upon the exercise of stock options or warrants exercisable within 60 days after May 5, 2003, which we refer to as Presently Exercisable Options, are deemed outstanding for computing the percentage ownership of the person holding the options but are not deemed outstanding for computing the percentage ownership of any other person. Unless otherwise indicated below, to our knowledge, all persons named in the table have sole voting and investment power with respect to their shares of common stock, except to the extent authority is shared by spouses under applicable law. The inclusion of any shares in this table does not constitute an admission of beneficial ownership for the person named below.

Based on currently available Schedules 13D and 13G filed with the SEC, we do not know of any beneficial owners of more than 5% of our Common Stock, other than listed below.

39

Name of Beneficial Owner(1) -----	Number of Shares of Class Beneficially Owned -----	Percent of Class (2) -----
Common Stock		
Monty R. Schmidt (3)	3,287,987	11.8%
Curtis J. Palmer(4)	3,277,097	11.7
Rimas P. Buinevicius(5)	2,354,514	8.1
Omicron Partners, L.P. (6)	2,143,673	7.2
Zero Stage Capital Associates VI Limited Partnership 101 Main Street, 17th Floor Cambridge, MA 02142-1519	1,470,508	5.3
CCM Master Fund(7) One North Wacker Drive - Suite 4725 Chicago, IL 60606	2,801,400	10.1
Bradley W. Reinke (8)	464,234	1.6
Ted J. Lingard (9)	451,856	1.6
Frederick H. Kopko, Jr.(10) 20 North Wacker Drive Chicago, IL 60606	403,192	1.4
Krishna V. Pendyala (11)	302,671	1.1
Arnold B. Pollard(12) 733 Third Avenue New York, NY 10017	192,745	*

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

David C. Kleinman(13) 1101 East 58th Street Chicago, IL 60637	140,000	*
Howard J. Affinito (14)	116,666	*
All Executive Officers and Directors as a Group (13 persons) (15)	11,433,342	36.3%

* less than 1%

- (1) Sonic believes that the persons named in the table above, based upon information furnished by such persons, have sole voting and investment power with respect to the number of shares indicated as beneficially owned by them.
- (2) Applicable percentages are based on 27,784,509 shares outstanding, adjusted as required by rules promulgated by the Securities and Exchange Commission.
- (3) Includes 144,851 shares subject to Presently Exercisable Options.
- (4) Includes 133,961 shares subject to Presently Exercisable Options.
- (5) Includes 1,150,000 shares subject to Presently Exercisable Options.
- (6) Consists of 1,490,612 shares of Common Stock which Omicron Master Trust ("Omicron Trust") has the right to acquire upon conversion of our 10% Convertible Note due 2004 and 653,061 shares of our Common Stock which Omicron Trust has the right to acquire upon exercise of a warrant. Based on publicly available information reported on March 21, 2003, (i) Omicron Capital, L.P. ("Omicron Capital") serves as investment manager to Omicron Trust, and by reason of such relationship, may be deemed to share dispositive power over the shares of Common Stock listed as beneficially owned by Omicron Trust; (ii) Omicron Capital, Inc. ("OCI") serves as general partner of Omicron Capital, and by reason of such relationship, may be deemed to share dispositive power over the shares of Common Stock listed as beneficially owned by Omicron Capital; (iii) Oliver Morali ("Morali") serves as president and is a director and stockholder of OCI, and by reason of such relationships, may be deemed to share dispositive power over the shares of Common Stock listed as beneficially owned by OCI; (iv) Bruce Bernstein ("Bernstein") serves as an officer of OCI and has agreed to purchase shares of OCI. By reason of such relationships, Bernstein may be deemed to share dispositive power over the shares of Common Stock listed as

40

- beneficially owned by OCI; (v) Winchester Global Trust Company ("WGTCCL") serves as trustee of Omicron Trust, and by reason of such relationship, may be deemed to share voting and dispositive power over the shares of Common Stock listed as beneficially owned by Omicron Trust; and (vi) WGTCCL may be deemed to be controlled by Oliver Lewnowski ("Lewnowski"), and by reason of such control, may be deemed to share voting and dispositive power over the shares of Common Stock listed as beneficially owned by WGTCCL. The address of Omicron Trust is c/o Olympia Capital International, Inc., Williams House, 20 Reid Street, Hamilton HM11, Bermuda. The addresses of Omicron Capital, OCI, Morali and Bernstein are 153 E. 53rd Street, 48th Floor, New York, New York 10022. The addresses of WGTCCL, and Lewnowski are c/o Winchester Fiduciary Limited, Williams House, 20 Reid Street, Hamilton HM11 Bermuda.
- (7) Represents shares beneficially owned by CCM Master Fund, Ltd.; Coghill Capital Management, L.L.C. and Clint D. Coghill. Mr. Coghill is the managing member of Coghill Capital Management, L.L.C.; an entity which serves as the investment manager of CCM Master Fund, Ltd.
 - (8) Includes 463,000 shares subject to Presently Exercisable Options.
 - (9) Includes 447,000 shares subject to Presently Exercisable Options.
 - (10) Includes an aggregate of 80,000 warrants exercisable within sixty (60) days

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

- of the date hereof and 140,000 Presently Exercisable Options.
- (11) Includes an aggregate of 100,000 warrants and 202,671 Presently Exercisable Options.
 - (12) Includes 192,745 shares subject to Presently Exercisable Options.
 - (13) Includes 140,000 shares subject to Presently Exercisable Options.
 - (14) Includes 116,666 shares subject to Presently Exercisable Options.
 - (15) Includes an aggregate of 3,523,183 shares subject to Presently Exercisable Options and 180,000 warrants exercisable within sixty (60) days of the date hereof.

SUMMARY COMPENSATION TABLE

The following table sets forth all cash compensation we paid during the fiscal year ended September 30, 2002 to our Chief Executive Officer and our four other most highly compensated executive officers ("Named Executive Officers").

Name and Principal Position	Annual Compensation			Long Term Compensation		
	Year	Salary	Bonus	Other Annual Compensation(1)	Awards of Securities Underlying Option /SARs	All Other Compensation
Rimas P. Buinevicius Chief Executive Officer and Chairman	2002	\$ 31,854	--	\$3,941	1,000,000	--
	2001	201,654	--	9,731	110,000	--
	2000	221,154	\$70,000	7,033	--	--
Krishna V. Pendyala Senior Vice President of Strategy and Consulting	2002	164,510	--	--	303,564	\$140,031 (2)
	2001	--	--	--	--	--
	2000	--	--	--	--	--
Curtis J. Palmer Chief Technology Officer	2002	141,539	--	5,958	7,921	15,935 (3)
	2001	169,231	--	7,248	90,000	--
	2000	184,615	70,000	4,466	--	--
Howard J. Affinito Senior Vice President - General Manager Media Systems	2002	108,654	--	393	250,000	--
	2001	--	--	--	--	--
	2000	--	--	--	--	--

41

- (1) Consists of personal use of company vehicle included as portion of executive's taxable compensation.
- (2) Consists of \$130,500 contractual amount owed Mr. Pendyala by MediaSite and assumed by Sonic and \$9,531 representing compensation earned and deferred pursuant to Sonic's deferred compensation plan plus interest accrued of \$300.
- (3) Consists of compensation earned and deferred pursuant to Sonic's deferred compensation plan of \$15,385 and \$38,462 for Mssrs. Palmer and Schmidt, plus interest accrued of \$550 and \$1,375, respectively.

Employment Agreements

We entered into employment agreements with Rimas Buinevicius, Monty R.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Schmidt, and Curtis Palmer and renewed them on substantially the same terms as the prior agreements in January 2001. The salaries of each of Messrs. Buinevicius, Schmidt and Palmer are subject to increase each year at the discretion of the Board of Directors. Messrs. Buinevicius, Schmidt, and Palmer are also entitled to incidental benefits of employment under the agreements. Each of the employment agreements provides that if (i) Sonic Foundry breaches its duty under such employment agreement, (ii) the employee's status or responsibilities with Sonic Foundry has been reduced, (iii) Sonic Foundry fails to perform its obligations under such employment agreement, or (iv) after a Change in Control of Sonic Foundry, our financial prospects have significantly declined, the employee may terminate his employment and receive all salary and bonus owed to him at that time, prorated, plus three times the highest annual salary and bonus paid to him in any of the three years immediately preceding the termination. If the employee becomes disabled, he may terminate his employment and receive all salary owed to him at that time, prorated, plus a lump sum equal to the highest annual salary and bonus paid to him in any of the three years immediately preceding the termination. Pursuant to the employment agreements, each of Messrs. Buinevicius, Schmidt and Palmer has agreed not to disclose our confidential information and not to compete against us during the term of his employment agreement and for a period of two years thereafter. Such non-compete clauses may not be enforceable, or may only be partially enforceable, in state courts of relevant jurisdictions.

A "Change in Control" is defined in the employment agreements to mean: (i) a change in control of a nature that would have to be reported in our proxy statement; (ii) Sonic Foundry is merged or consolidated or reorganized into or with another corporation or other legal person and as a result of such merger, consolidation or reorganization less than 75% of the outstanding voting securities or other capital interests of the surviving, resulting or acquiring corporation or other legal person are owned in the aggregate by our stockholders immediately prior to such merger, consolidation or reorganization; (iii) Sonic Foundry sells all or substantially all of its business and/or assets to any other corporation or other legal person, less than 75% of the outstanding voting securities or other capital interests of which are owned in the aggregate by our stockholders, directly or indirectly, immediately prior to or after such sale; (iv) any person (as the term "person" is used in Section 13(d) (3) or Section 14(d) (2) of the Securities Exchange Act of 1934 (the "Exchange Act") had become the beneficial owner (as the term "beneficial owner" is defined under Rule 13d-3 or any successor rule or regulation promulgated under the Exchange Act) of 25% or more of the issued and outstanding shares of our voting securities; or (v) during any period of two consecutive years, individuals who at the beginning of any such period constitute our directors cease for any reason to constitute at least a majority thereof unless the election, or the nomination or election by our stockholders, of each new director was approved by a vote of at least two-thirds of such directors then still in office who were directors at the beginning of any such period.

OPTIONS GRANTED IN FISCAL 2002

Sonic grants options to its executive officers under our employee stock option plans. As of September 30, 2002, options to purchase a total of 5,837,000 shares were outstanding under the plans, and options to purchase 485,000 shares remained available for grant thereunder. During Fiscal 2002, options to purchase 1,582,000 shares were granted to Named Executive Officers.

The following tables show for the fiscal year ended September 30, 2002 certain information regarding options granted to, exercised by and held at year-end by the Named Executive Officers.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

	Individual Grants				Potential Realizable Value at Assumed Annual Rates Price Appreciation for Option Term	
	Number of securities Underlying Options/SARs Granted (#)	% of Total Options/SARs Granted to Employees in Fiscal Year	Exercise or Base Price (\$/Sh)	Expiration Date	5%(\$)	10%(\$)
Rimas P. Buinevicius	1,000,000	28.7%	\$1.12	10/11	\$704,000	\$1,785,000
Krishna V. Pendyala	300,000	8.6	1.01	10/11	191,000	483,000
	3,564	.1	1.01	10/11	2,000	6,000
Curtis J. Palmer	7,921	.2	1.01	10/11	5,000	13,000
Monty R. Schmidt	19,802	.6	1.01	10/11	13,000	32,000
Howard J. Affinito	200,000	5.7	1.12	10/11	141,000	357,000
	50,000	1.4	1.12	10/11	40,000	104,000

2002 FISCAL YEAR-END OPTION VALUES

	Number of Unexercised Options/SARs at Fiscal Year-End(#)		Value of Unexercised In-the-Money Options/SARs at Fiscal Year-End(\$)	
	Exercisable	Unexercisable	Exercisable	Unexercisable
Rimas P. Buinevicius	1,033,332	116,668	\$0	\$0
Krishna V. Pendyala	100,890	202,674	0	0
Curtis J. Palmer	105,313	32,608	0	0
Monty R. Schmidt	108,283	41,519	0	0
Howard J. Affinito	45,833	204,167	0	0

No stock was acquired upon exercise of options in the last fiscal year.

Long-Term Incentive Plans -- Awards in Last Fiscal Year

	Number of Shares, Units or Other Rights (%) (A)	Performance or Other Period Until Maturation or Payout (B)	Estimated Future Payouts Under Non-Stock Price-Based Plans		
			Threshold (\$ or %) (C)	Target (\$ or %) (D)	Maximum (\$ or %) (E)
Rimas P. Buinevicius	--	--	--	--	--
Krishna V. Pendyala	3,564	10/05	\$ 8,311	\$16,081	\$16,081

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Curtis J. Palmer	7,921	10/06	13,845	30,694	30,694
Monty R. Schmidt	19,802	10/06	34,615	76,734	76,734
Howard J. Affinito	--	--	--	--	--

43

- (A) Number of common stock options awarded
- (B) Note maturity selected
- (C) Salary deferred as of September 30, 2002 less 10% withdrawal penalty.
- (D) (E) Balance of note and interest at maturity

Sonic established a Deferred Compensation Plan effective December 7, 2001. The plan allowed any salaried employee of Sonic or any of its subsidiaries to elect a one-year salary deferral of \$2,000 or more. At the end of the deferral period the employee's salary returned to the pre-deferral level, subject to employment status at that time and any performance reviews, salary adjustments and evaluations.

Employees received a promissory note equal to their deferral and selected a 24, 36 or 48-month maturity for repayment. Interest rates varied based on maturity selected at 9%, 10% or 11% for the 24, 36 or 48 month terms and are accrued semi-annually. Employees may request an early withdrawal from the plan, subject to a 10% penalty and the loss of interest from the last accrual date.

Each employee that participates in the Deferred Compensation Plan is entitled to receive a non-qualified option grant equal to 20%, 30% or 40% of the principal value of the note, depending on the maturity selected. Options were granted with an exercise price equal to the market value of the stock although employees are eligible to receive a bonus equal to the cost incurred upon exercise of the options in certain circumstances. One fourth of the options become exercisable every six months.

REPORT OF THE EXECUTIVE COMPENSATION COMMITTEE /1/

The Executive Compensation Committee (the "Committee") of the Board of Directors is composed entirely of outside, non-management directors. The Committee sets and administers the policies governing annual compensation of executive officers, including cash compensation and stock option programs for executive employees.

Compensation Policies

Sonic Foundry operates in the competitive and rapidly changing high technology and media business environment. The goals of our executive compensation program are to motivate executives to achieve our business objectives in this environment and reward them for their achievement, foster teamwork, and attract and retain executive officers who contribute to our long-term success. During fiscal 2002, we used primarily salary, stock options and personal use of company vehicles to meet these goals. Sonic's executive compensation programs are intended to attract and retain qualified executives and to motivate them to achieve goals that will lead to appreciation of stockholder value.

Our philosophy and guiding principles are to provide compensation levels that are comparable to those offered by other leading high technology companies. Our compensation policies align the interests of our officers with the long-term interests of our stockholders through stock compensation. For example, in fiscal 2002, compensation included options to purchase shares granted under our 1999 Non-Qualified Stock Option Plan. Another principle is that a substantial portion

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

of each executive's compensation be in the form of an incentive bonus. Receipt of this bonus, which has in the past been payable annually in January, is contingent upon meeting both individual performance goals and company objectives. However, we retain the authority to alter the bonus amounts because qualitative factors and long-term results need to be evaluated as well as the short-term operating results. Based on weak economic and industry factors, no executives received a bonus in fiscal 2002 although we may grant cash bonuses in fiscal 2003 or grant bonuses that offset loans owed Sonic by certain officers.

/1/ The material in this report is not "soliciting material," is not deemed filed with the SEC and is not to be incorporated by reference in any filing of Sonic under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date hereof and irrespective of any general incorporation language in any such filing.

44

Annual Compensation

The salary portion of executive compensation is determined annually by reference to multiple surveys of high technology companies. The executive officers are matched to each position by comparing their responsibilities to the survey description most accurately representing their position with us by content, organizational level and level of revenue. Given the officers' levels of responsibility and our past performance, we target a competitive salary for each executive officer. A substantial portion of the annual compensation of each executive officer would normally have been in the form of an incentive bonus, which becomes a greater portion of an officer's potential total compensation as the executive's level of responsibility increases. In an effort to conserve cash and invest in the long-term success of Sonic, all executive officers, including our Chief Executive Officer, agreed to reduce their base compensation as of January 2001 by between 10 and 20%. The officer group offered further base compensation reductions effective December 1, 2001 of a total of \$466,000 or an average of 40% of the already reduced salary level. Mr. Buinevicius asked the compensation committee to reduce his base compensation from \$250,000 to \$200,000 as of January 1, 2001 and to \$1,229 as of December 1, 2001. The compensation committee awarded larger option grants than what had historically been granted to certain of the officers in lieu of cash compensation (see Long-term Compensation below). In addition, to these salary reductions, several of the officers further reduced their salaries pursuant to Sonic's Salary Deferral Plan. Amounts deferred under the Plan are payable by Sonic in 2005 and 2006.

Long-term Compensation.

The Committee has utilized stock options for all employees to motivate and retain them for the long-term. The Committee believes that these forms of compensation closely align the employee's interests with those of stockholders and provide a major incentive to them in building stockholder value.

Options are typically granted annually and are subject to vesting provisions to encourage employees to remain employed with Sonic Foundry. The Committee considered annual grants in December 2001 and granted options to executives on October 5, 2001. Grants to certain executives in October 2001, including Mr. Buinevicius, reflected the long-term commitment to Sonic they made by waiving significant portions of their salary. Such grants totaled options to purchase 1.4 million shares, of which Mr. Buinevicius received 750,000. Mr. Buinevicius also received 250,000 performance-based stock options. Total stock, which may be acquired upon options granted to executives in October 2001, including options granted to Mr. Pendyala and Mr. Affinito upon joining Sonic,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

totaled 2.3 million shares.

Each executive officer receives stock options based upon that officer's relative position, responsibilities and performance by the individual over the previous fiscal year and the officer's anticipated performance, responsibilities and cash compensation. Additionally, we consider the net present value of the grant compared to typical grants at high technology companies of a similar size to Sonic Foundry. We also review the prior level of grants to the officers and to other members of senior management, including the number of shares that continue to be subject to vesting under outstanding options, in setting the level of options to be granted to the executive officers.

Stock options are granted at an option price equal to the fair market value of Sonic's Common Stock on the date of the grant and are subject to vesting over varying periods. The option-vesting period is designed to encourage employees to work with a long-term view of Sonic's welfare and to establish their long-term affiliation with Sonic. It is also designed to reduce employee turnover and to retain the knowledge and skills of valued staff.

Chief Executive Officer Compensation

Despite a continued weak environment for Sonic's products and services in fiscal 2002, revenues were flat compared to fiscal 2001 and 2000, yet losses before a change in accounting principal, amortization of intangibles and restructuring charges were significantly reduced to \$12 million in 2002 compared to \$17 million and \$21 million in fiscal 2001 and 2000, respectively. In an effort to conserve cash, Mr. Buinevicius asked the compensation committee to reduce his base compensation from \$250,000 to \$200,000 as of January 1, 2001 and further to \$1,229 in December 2001. No cash bonus was awarded to Mr. Buinevicius in fiscal 2002. Mr. Buinevicius was granted 750,000 Common

45

Stock options issued under the 1999 non-qualified stock option plan as consideration for reducing his salary and 250,000 performance-based stock options.

EXECUTIVE COMPENSATION COMMITTEE

Frederick H. Kopko, Jr.
Arnold B. Pollard
David C. Kleinman

Compensation Committee Interlocks and Insider Participation

The members of the Executive Compensation Committee of Sonic's Board of Directors for Fiscal 2002 were those named in the Executive Compensation Committee Report. No member of the Committee was at any time during Fiscal 2002 or at any other time an officer or employee of Sonic Foundry, Inc.

No executive officer of Sonic Foundry, Inc. has served on the board of directors or compensation committee of any other entity that has or has had one or more executive officers serving as a member of the Board of Directors of Sonic Foundry, Inc. During Fiscal 2002, we retained the Chicago law firm of McBreen & Kopko to perform certain legal services. Frederick H. Kopko, Jr. is a partner in McBreen & Kopko.

SONIC STOCK PRICE PERFORMANCE

The stock price performance graph below shall not be deemed to be

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

incorporated by reference by any general statement incorporating by reference this annual report on form 10-K into any filing under the Securities Act of 1933, or under the Securities Exchange Act of 1934, except to the extent that we specifically incorporate this information by reference, and shall not otherwise be deemed soliciting material or filed under such acts, irrespective of our general incorporation language in such filing.

The graph below compares the cumulative total stockholder return on our Common Stock from April 22, 1998 through and including September 30, 2002 with the cumulative total return on The NASDAQ Stock Market (US only) and the RDG Technology Composite. We've also included the JP Morgan H&Q Technology Index through fiscal 2001. The JP Morgan H&Q Technology Index was not produced for the entire fiscal 2002 comparison period, so we did not include it for fiscal 2002. The graph assumes that \$100 was invested in our Common Stock on April 22, 1998 or on March 31, 1998 for each of the indexes and that all dividends were reinvested. Unless otherwise specified, all dates refer to the last day of each month presented. Our Common Stock is traded on the NASDAQ National Market and closed at \$.74 per share on September 30, 2002.

The comparisons in the graph below are based on historical data, with our Common Stock prices based on the closing price on the dates indicated, and are not intended to forecast the possible future performance of our Common Stock.

EDGAR REPRESENTATION OF DATA POINTS USED IN PRINTED GRAPHIC

	Sonic Foundry -----	JP Morgan H&Q Technology -----	NASDAQ Stock Market (U.S.) -----	RDG Technology Composite -----
4/22/98	100.00	100.00	100.00	100.00
9/30/98	79.17	91.01	92.71	103.00
9/30/99	125.83	175.29	151.24	197.33
9/30/00	236.67	285.41	200.85	263.56
9/30/01	32.80	94.70	82.08	103.04

46

9/30/02	19.73	--	64.65	64.33
---------	-------	----	-------	-------

47

COMPARISON OF 53 MONTH CUMULATIVE TOTAL RETURN* AMONG SONIC FOUNDRY, INC., THE NASDAQ STOCK MARKET (U.S.) INDEX, THE JP MORGAN H & Q TECHNOLOGY INDEX AND THE RDG TECHNOLOGY COMPOSITE INDEX

[GRAPH]

* \$100 invested on 4/22/98 in stock or on 3/31/98 in index-including reinvestment of dividends.
Fiscal year ending September 30.

CERTAIN TRANSACTIONS

Frederick H. Kopko, Jr., a director and stockholder of Sonic Foundry, is a partner in McBreen & Kopko. Pursuant to the Directors' Stock Option Plan, Mr. Kopko has been granted options to purchase 100,000 shares of Common Stock at exercise prices ranging from \$1.75 to \$59.88. He also has options to purchase 40,000 shares of Common Stock at an exercise price of \$1.09 pursuant to the 1999

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Non - Qualified Stock Option Plan in his capacity as a director. We granted Mr. Kopko a warrant in August 1999 to purchase 30,000 shares of common stock at an exercise price of \$4.00 per share, in exchange for a stand-by loan commitment of \$2,000,000. In February, 2000 Mr. Kopko was also granted 50,000 warrants at an exercise price of \$28.12 for services in his capacity as a director. During fiscal 2002, we paid the Chicago law firm of McBreen & Kopko certain compensation for legal services rendered subject to standard billing rates.

For the years ended September 30, 2002 and 2001, Sonic had loans outstanding to certain officers for \$58,000 and \$25,000 related to issuance of common stock.

In November 2002 Sonic completed a bridge financing transaction of \$1,000,000 with the brother of Rimas Buinevicius, Chief Executive Officer. Mr. Buinevicius abstained from board of director discussion regarding approval of the transaction. The note is backed by substantially all the assets of Sonic and is due, along with \$250,000 of interest, at the earlier of March 2003 or upon completion of a transaction generating sufficient cash to allow for payment. Despite maturity of the note in March 2003, no payments have been made to the note holder as of the date hereof.

Section 16(a) Beneficial Ownership Reporting Compliance

Section 16(a) of the Securities Exchange Act of 1934 requires Sonic's officers and directors, and persons who own more than ten percent of the Common Stock, to file reports of ownership and changes in ownership with the Securities and Exchange Commission. Based on this review of the copies of such forms received by it, Sonic believes that all filing requirements applicable to its officers, directors, and greater than ten-percent beneficial owners were

48

complied with.

STOCKHOLDER PROPOSALS

In order for a stockholder proposal to be considered for inclusion in our proxy statement and form of proxy relating to the Annual Meeting of Stockholders for the year 2004, the proposal must be received by us no later than December 15, 2003. Additionally, Sonic will be authorized to exercise discretionary voting authority with respect to any stockholder proposal not disclosed in Sonic's 2004 proxy statement if Sonic has not received written notice of such proposal by February 5, 2004.

OTHER MATTERS

The Board of Directors has at this time no knowledge of any matters to be brought before this year's Annual Meeting other than those referred to above. However, if any other matters properly come before this year's Annual Meeting, it is the intention of the persons named in the proxy to vote such proxy in accordance with their judgment on such matters.

GENERAL

A copy of our Annual Report to Stockholders for the fiscal year ended September 30, 2002 is being mailed, together with this Proxy Statement, to each stockholder. Additional copies of such Annual Report and of the Notice of Annual Meeting, this Proxy Statement and the accompanying proxy may be obtained from us. We have retained Continental Stock Transfer and Trust Company to assist in the solicitation of proxies, primarily from brokers, banks and other nominees,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

for an estimated fee of \$3,000 plus expenses and expect to retain an additional firm to assist us in the solicitation of proxies from individual stockholders for an estimated fee of \$10,000. We will, upon request, reimburse brokers, banks and other nominees, for costs incurred by them in forwarding proxy material and the Annual Report to beneficial owners of Common Stock. In addition, directors, officers and regular employees of Sonic and its subsidiaries, at no additional compensation, may solicit proxies by telephone, telegram or in person. All expenses in connection with soliciting management proxies for this year's Annual Meeting, including the cost of preparing, assembling and mailing the Notice of Annual Meeting, this Proxy Statement and the accompanying proxy, are to be paid by Sonic.

Sonic will provide without charge (except for exhibits) to any record or beneficial owner of its securities, on written request, a copy of Sonic's Annual Report on Form 10-K filed with the Securities and Exchange Commission for the fiscal year ended September 30, 2002, including the financial statements and schedules thereto. Exhibits to said report will be provided upon payment of fees limited to Sonic's reasonable expenses in furnishing such exhibits. Written requests should be directed to Investor Relations, 1617 Sherman Avenue, Madison, Wisconsin 53704.

In order to assure the presence of the necessary quorum at this year's Annual Meeting, and to save Sonic the expense of further mailings, please date, sign and mail the enclosed proxy promptly in the envelope provided. No postage is required if mailed within the United States. The signing of a proxy will not prevent a stockholder of record from voting in person at the meeting.

By Order of the Board of Directors,

Kenneth A. Minor
Secretary

May 30, 2003

ASSET PURCHASE AGREEMENT

by and between

SP SOFTWARE ACQUISITION COMPANY

"Buyer"

and

SONIC FOUNDRY, INC.

"Seller"

Dated: May 2, 2003

TABLE OF CONTENTS

	Page

ARTICLE I DEFINITIONS.....	1

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

1.1	Defined Terms.....	1
1.2	Other Defined Terms; Other Definitional Provisions.....	15
ARTICLE II PURCHASE AND SALE OF ASSETS.....		17
2.1	Transfer of Purchased Assets.....	17
2.2	Assumption of Liabilities.....	17
2.3	Excluded Liabilities.....	18
2.4	Consideration.....	20
2.5	Allocation of Consideration.....	20
2.6	Prorations.....	21
2.7	Closing Costs; Transfer Taxes and Fees.....	22
2.8	Net Working Capital Adjustment.....	22
ARTICLE III CLOSING.....		24
3.1	Closing.....	24
3.2	Conveyances at Closing.....	24
3.3	SDAT Filing.....	26
ARTICLE IV REPRESENTATIONS AND WARRANTIES OF SELLER.....		26
4.1	Organization and Good Standing.....	26
4.2	Authorization; Enforceability.....	26
4.3	Capitalization; Subsidiaries.....	27
4.4	Books and Records.....	27
4.5	Conflicts; Third Party Consents.....	27
4.6	Financial Statements.....	28
4.7	Purchased Assets.....	29
4.8	Liabilities.....	29
4.9	Absence of Certain Changes or Events.....	29
4.10	Taxes.....	32
4.11	Facilities.....	34
4.12	Intellectual Property; Software.....	35
4.13	Contracts; No Defaults.....	39
4.14	Employee Benefits.....	42
4.15	Labor Matters; Employees.....	44
4.16	Legal Proceedings.....	44
4.17	Compliance with Law.....	45
4.18	Permits.....	45
4.19	Environmental Matters.....	46
4.20	Insurance.....	47
4.21	Inventory; Receivables; Payables.....	47
4.22	Purchase Commitments and Outstanding Bids.....	48
i		
4.23	Related Party Transactions.....	48
4.24	Suppliers and Customers.....	49
4.25	No Brokers.....	49
4.26	Product Warranty and Liabilities.....	49
4.27	No Other Agreements.....	49
4.28	Material Misstatements Or Omissions.....	50
4.29	Solvency.....	50
4.30	Fairness Opinion.....	50
4.31	Nova Litigation Settlement.....	50
ARTICLE V REPRESENTATIONS AND WARRANTIES OF BUYER.....		50
5.1	Organization of Buyer.....	50

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

5.2	Authorization.....	51
5.3	Conflicts; Third Party Consents.....	51
5.4	Legal Proceedings.....	51
5.5	No Brokers.....	51
ARTICLE VI COVENANTS OF SELLER AND BUYER.....		52
6.1	Further Assurances.....	52
6.2	Conduct of Business.....	52
6.3	Stockholders Meeting; Proxy Statement.....	52
6.4	Consents.....	53
6.5	Notification of Certain Matters.....	54
6.6	Employee Matters.....	54
6.7	Collection of Accounts Receivable and Letters of Credit.....	56
6.8	Books and Records.....	56
6.9	Tax Matters.....	56
6.10	Bulk Sales.....	57
6.11	No-Shop Clause.....	57
6.12	Nova Litigation Settlement Covenants.....	59
ARTICLE VII CONDITIONS PRECEDENT TO CLOSING.....		59
7.1	Conditions to Seller's Obligations to Close.....	59
7.2	Conditions to Buyer's Obligations to Close.....	60
ARTICLE VIII INDEMNIFICATION.....		62
8.1	Survival of Representations, Etc.....	62
8.2	Indemnification.....	63
8.3	Limitations on Indemnification for Certain Breaches.....	64
8.4	Indemnification Procedures.....	65
8.5	Product and Warranty Liability.....	66
8.6	Holdback.....	66
ARTICLE IX MISCELLANEOUS.....		67
9.1	Publicity.....	67
ii		
9.2	Confidential Information.....	67
9.3	Termination Events.....	67
9.4	Expenses.....	70
9.5	Specific Performance.....	71
9.6	Legal Proceedings; Arbitration.....	71
9.7	Waiver of Jury Trial.....	72
9.8	Entire Agreement; Amendments and Waivers.....	72
9.9	Governing Law.....	72
9.10	Headings.....	73
9.11	Notices.....	73
9.12	Severability.....	74
9.13	Binding Effect; Third Party Beneficiaries; Assignment.....	74
9.14	Attorneys' Fees and Costs.....	74
9.15	Counterparts.....	74
9.16	Representation by Counsel.....	74
9.17	Schedules.....	75
9.18	No Interpretation Against Drafter.....	75

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

ASSET PURCHASE AGREEMENT

This ASSET PURCHASE AGREEMENT (this "Agreement"), dated effective as of May 2, 2003, is by and between SP SOFTWARE Acquisition Company, a Delaware corporation ("Buyer"), and SONIC FOUNDRY, INC., a Maryland corporation ("Seller").

RECITALS

A. Seller owns certain assets that it uses in the conduct of the Business (as defined below).

B. Buyer desires to purchase from Seller, and Seller desires to sell to Buyer, such assets and to assume certain liabilities of Seller associated therewith, subject to the terms and conditions set forth in this Agreement.

AGREEMENT

NOW, THEREFORE, in consideration of the premises and mutual covenants contained in this Agreement and for other good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the parties hereby agree as follows:

ARTICLE I

DEFINITIONS

1.1 Defined Terms. As used in this Agreement, the terms below shall have the following meanings. Any such term, unless the context otherwise requires, may be used in the singular or plural, depending upon the reference.

"Affiliate" has the meaning set forth in the Exchange Act. Without limiting the foregoing, all directors and officers of a Person that is a corporation and all managing members of a Person that is a limited liability company shall be deemed Affiliates of such Person for all purposes hereunder.

"Ancillary Agreements" means the Assignment of Contract Rights, the Assignment of Lease, the Assignment of Intellectual Property Rights, the Assumption Agreement, the Bill of Sale, the Employment Agreements, the Escrow Agreement, the Non-Competition Agreement, the Transition Services Agreement, the Trademark License Agreement and the Voting Agreement.

"Assigned Contracts" means (i) those Contracts listed on Schedule 1.3 under the heading 'Assigned Contracts' other than those Contracts that, on or before the Closing Date, Buyer notifies Seller in writing shall be excluded from the Assigned Contracts (any Contracts that are set forth on such a notice shall not constitute Assigned Contracts) and (ii) any other Seller Contracts not so listed that Buyer, in its sole discretion, expressly elects in writing to accept and assume.

1

"Assigned Leases" means those Leases listed on Schedule 1.3 under the heading 'Assigned Leases' and any other Leases not so listed which (i) relate to the Business under which Seller has or may acquire any rights or benefits, or (ii) by which Seller or any of the Purchased Assets or Assumed Liabilities is or may become bound, which Buyer, in its sole discretion, expressly elects in writing to accept and assume.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

"Assignment of Contract Rights" means that certain assignment of contract rights, substantially in the form attached hereto as Exhibit A, to be entered into at Closing by Seller.

"Assignment of Leases" means that certain assignment of leases, substantially in the form attached hereto as Exhibit B, to be entered into at Closing by Seller.

"Assignment of Intellectual Property Rights" means, collectively, that certain assignment of copyrights, substantially in the form attached hereto as Exhibit C-1, that certain assignment of trademarks, substantially in the form attached hereto as Exhibit C-2, that certain assignment of patents, substantially in the form attached hereto as Exhibit C-3 and that certain assignment of domain names, substantially in the form attached hereto as Exhibit C-4 each to be entered into at Closing by Seller.

"Assumption Agreement" means that certain assumption agreement, substantially in the form attached hereto as Exhibit D, to be entered into at Closing by Buyer in favor of Seller.

"Balance Sheet" means the consolidated balance sheet of Seller and its Subsidiaries dated the Balance Sheet Date, together with the notes thereon, audited by Ernst & Young LLP, independent certified public accountants.

"Balance Sheet Date" means September 30, 2002.

"Benefit Arrangement" means any employment, consulting, severance or other similar contract, plan, arrangement or policy, and each plan, arrangement (written or oral), program, agreement or commitment providing for insurance coverage (including any self-insured arrangements), workers' compensation, disability benefits, supplemental unemployment benefits, vacation benefits, retirement benefits, life, health, disability or accident benefits or for deferred compensation, profit-sharing bonuses, stock options, stock purchases or other forms of incentive compensation or post-retirement insurance, compensation or benefits which (A) is not a Welfare Plan, Pension Plan or Multi-employer Plan, and (B) is entered into, maintained, contributed to or required to be contributed to, by Seller or an ERISA Affiliate or under which Seller or any ERISA Affiliate may incur any liability.

"Best Efforts" means the diligent, reasonable and good faith efforts that a prudent Person desirous of achieving a result would use in similar circumstances to ensure that such result is achieved as expeditiously as possible on commercially reasonable terms.

"Bill of Sale" means that certain bill of sale, substantially in the form attached hereto as Exhibit E, to be entered into at Closing by Seller in favor of Buyer.

2

"Books and Records" means (i) all records and lists of Seller and each of its Subsidiaries pertaining to the Purchased Assets, (ii) all records and lists pertaining to the Business or the customers, suppliers or personnel of, in each case, Seller and each of its Subsidiaries, (iii) all product, business and marketing plans of Seller pertaining to the Business and (iv) all books, ledgers, files, reports, plans, drawings and operating records of every kind maintained by Seller and each of its Subsidiaries pertaining to the Business, but excluding the originals of the minute books and Tax Returns of Seller or any of its Subsidiaries.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

"Breach" means, and a breach of a representation, warranty, covenant, obligation or other provision of this Agreement or any Ancillary Agreement will be deemed to have occurred if there is or has been, any inaccuracy in or breach of, or any failure to perform or comply with, such representation, warranty, covenant, obligation or other provision.

"Business" means the software development, acquisition, licensing, manufacturing, marketing and distribution businesses conducted by Seller for Seller's desktop video and audio software business for digitizing, converting, creating, editing and publishing of audio, video and/or multimedia content, consisting of the various versions of CD Architect, Sound Forge, Sound Forge Studio, Sound Forge XP, ACID Pro, ACID Music, Siren, Super Duper Music Looper, Vegas Audio, Batch Converter, Noise Reduction, DVD Architect, VideoFactory, Vegas Video, Vegas Plus DVD, and Viscosity, Seller's audio and video content businesses, consisting of Loops for ACID and Vision Series, the business relating to the Websites, the web software applications for the online store and customer service and support components of the Seller's Websites, and all other activities directly related to any of the foregoing businesses engaged in by Seller as of the Closing Date; provided, however, that "Business" shall not include activities that are related to Seller's Continuing Business and are unrelated, other than on a tangential basis, to the items described in this definition prior to this proviso. A list of the source code included with the Business is listed on Schedule 1.6.

"Business Day" means any day of the year on which national banking institutions in Los Angeles, California are open to the public for conducting business and are not required or authorized to close.

"Code" means the Internal Revenue Code of 1986, as amended.

"Competing Transaction" means any (i) merger, consolidation, business combination, or similar transaction involving Seller, any of its Subsidiaries or the Business, (ii) sale, lease or other disposition directly or indirectly of (a) all or a substantial portion of the Purchased Assets and/or the Business or (b) assets of Seller or any of its Subsidiaries representing 50% or more of the consolidated assets of Seller and its Subsidiaries, (iii) issuance, sale, or other disposition of securities (or options, rights or warrants to purchase, or securities convertible into or exchangeable for, such securities) representing 25% or more of the voting power of Seller, (iv) transaction in which any Person shall acquire beneficial ownership, or the right to acquire beneficial ownership, or any Group (as defined in the Exchange Act) shall have been formed which beneficially owns or has the right to acquire beneficial ownership of, 25% or more of the outstanding voting stock of Seller or (v) any combination of the foregoing (other than the transactions contemplated by this Agreement).

3

"Confidentiality Agreement" means that certain letter agreement, dated October 30, 2002, related to, among other things, confidentiality and non-disclosure, by and between Sony Pictures Digital Inc. (f/k/a Sony Pictures Digital Entertainment Inc. and which is an Affiliate of Buyer) and Seller.

"Condition-Related Material Adverse Effect" or "Condition-Related Material Adverse Change" means any effect, change, event, circumstance or condition which, when considered either individually or with other effects, changes, events or circumstances, has or causes a significant and substantial adverse effect or change in (i) for purposes of Section 7.2 and Section 9.3(a)(iii), the condition (financial or other), business, results of operations, assets, Liabilities, properties or operations of the Business taken

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

as a whole and/or the Purchased Assets taken as a whole or (ii) for purposes of Section 7.1 and Section 9.3(a) (iv), the ability of Seller to consummate the transactions contemplated hereby.

"Consent" means any approval, consent, ratification, waiver, or other authorization (including any Permit).

"Contract" means any agreement, contract, note, loan, evidence of indebtedness, purchase order, letter of credit, indenture, security or pledge agreement, covenant not to compete, license, instrument, commitment, obligation, promise or undertaking (whether written or oral and whether express or implied) to which Seller is a party or is bound and which relates to the Business or the Purchased Assets.

"Contract Rights" means all of the rights and, to the extent they are Assumed Liabilities, obligations of Seller under the Assigned Contracts.

"Customer/User Data" means the lists and databases of the Persons who are customers of the Business, have registered on-line with the Business or who have subscribed on-line for services or products of the Business, including, without limitation, through the Websites.

"Default" means (a) a breach of or default under any Contract or Lease, (b) the occurrence of an event that with the passage of time or the giving of notice or both would constitute a breach or default under any Contract or Lease or (c) the occurrence of an event that with or without the passage of time or the giving of notice or both would give rise to a right of termination, renegotiation or acceleration under any Contract or Lease.

"Disclosure Schedule" means the schedule executed and delivered by Seller to Buyer as of the Closing Date setting forth the exceptions to the representations and warranties contained in Article IV and certain other information called for by this Agreement. Unless otherwise specified, each reference in this Agreement to any numbered schedule is a reference to the corresponding numbered schedule which is included in the Disclosure Schedule.

"Employee Plans" means all Benefit Arrangements, Pension Plans and Welfare Plans.

"Employment Agreements" means the employment agreements, substantially in the forms attached hereto as Exhibit G-1, to be entered into at Closing by Buyer and the Persons described in Section 7.2(h).

4

"Encumbrance" means any charge, claim, co-authorship, co-inventorship, or co-ownership interest, condition, easement, equitable interest, lien, option, pledge, security interest, right of first refusal or restriction of any kind (including any restriction on use, voting, transfer (other than restrictions on transfer imposed by federal and state securities laws), receipt of income or exercise of any other attribute of ownership).

"Environment" means soil, land surface or subsurface strata, surface waters (including navigable waters, ocean waters, streams, ponds, drainage basins and wetlands), groundwater, drinking water supply, stream sediments, ambient air (including indoor air), plant and animal life and any other environmental medium or natural resource.

"Environmental, Health and Safety Liabilities" means any cost, damage, expense, Loss, Liability, obligation, Remedial Action or other responsibility

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

arising from or under any Environmental Law or Occupational Safety and Health Law.

"Environmental Law" means all applicable federal, state, district and local rules or regulations promulgated thereunder and all orders, consent orders, judgments, notices, notice requirements, agency guidelines or restrictions and licenses, permits or demand letters issued, promulgated or entered pursuant thereto, in effect on or prior to the Closing Date, relating to pollution or protection of human health (including in the workplace) or the Environment (including, without limitation, CERCLA).

"Environmental Permits" means all licenses, permits, approvals, authorizations, consents or orders of, or filings with, any Governmental Body, whether federal, state, local or foreign, required for the operation of the facilities under Environmental Laws.

"ERISA" means the Employee Retirement Income Security Act of 1974, as amended, or any successor law, and regulations and rules issued pursuant to that Act or any successor law.

"Exchange Act" means the Securities Exchange Act of 1934, as it may be amended from time to time, and the rules and regulations promulgated thereunder.

"Excluded Assets," notwithstanding any other provision of this Agreement, means the following assets of Seller which are not to be acquired by Buyer pursuant to this Agreement:

(i) the original minute books, stock records and corporate seals of Seller; provided that copies thereof have been delivered to Buyer;

(ii) all personnel records and other records that Seller is required by Law to retain in original form; provided that, in each case, copies thereof have been delivered to Buyer;

(iii) all rights of Seller under this Agreement or any of the Ancillary Agreements; and

(iv) the property and assets set forth on Schedule 1.1.

5

(v) all assets that are not listed in Schedule 1.3 and that are related solely to the Seller's Continuing Business; and

(vi) the following Subsidiaries and all property and assets used by such Subsidiaries other than to the extent any such property and assets relate to the Business or the Purchased Assets: (A) International Image Services, Inc. and (B) Sonic Foundry Media Systems, Inc.

"Facilities" means all offices, warehouses, improvements and all other related facilities used in connection with the Business.

"Facility Lease" means all of the leases of Facilities listed on Schedule 4.11(a).

"Family Member" means, with respect to any individual (i) the individual, (ii) the individual's spouse, (iii) any other natural Person who is related to the individual or the individual's spouse within the second degree (including adopted children) and (iv) any other natural Person who resides with such individual.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

"Financial Statements" means the Year-End Financial Statements and the Interim Financial Statements.

"Former Facility" means each office, warehouse, improvement and all related facilities that were owned or leased by Seller for the Business or any of its Subsidiaries at any time in the three years prior to the Closing Date, but excluding any Facilities.

"Funded Debt" means, as of the Closing Date, without duplication, (i) all indebtedness of Seller and each of its Subsidiaries for borrowed money or for the deferred purchase price of any property or services (other than current trade liabilities incurred in the Ordinary Course of Business and payable in accordance with customary practices), (ii) any other indebtedness of Seller or any of its Subsidiaries which is evidenced by a note, bond, debenture or similar instrument, (iii) all obligations of Seller and each of its Subsidiaries under capital leases, except for those capital leases specifically listed in Schedule 1.4 (iv) any Liabilities of Seller or any of its Subsidiaries for any brokerage, investment banking or similar fee in connection with the transactions contemplated by this Agreement and the Ancillary Agreements, (v) all Liabilities secured by any Encumbrance on any property owned by Seller or any of its Subsidiaries whether or not Seller or any such Subsidiary has assumed or otherwise become liable for the payment thereof, (vi) all guarantees of Seller or any of its Subsidiaries, (vii) all Liabilities of Seller and each of its Subsidiaries for overdrafts or outstanding checks, and (viii) all accrued but unpaid interest, any premiums payable or any other charges on any of the obligations set forth in clauses (i) through (viii) above.

"GAAP" means generally accepted accounting principles as used in the United States, as in effect from time to time.

"Governmental Body" means any:

(i) nation, state, county, city, town, village, district or other jurisdiction of any nature;

6

(ii) federal, state, local, municipal, foreign or other government;

(iii) governmental or quasi-governmental authority of any nature (including any governmental agency, branch, department, official or entity and any court or other tribunal);

(iv) multi-national organization or body; or

(v) body exercising, or entitled to exercise, any administrative, executive, judicial, legislative, police, regulatory or taxing authority or power of any nature.

"Hazardous Activity" means the distribution, generation, handling, importing, management, manufacturing, processing, production, refinement, Release, storage, transfer, transportation, treatment or use (including any withdrawal or other use of groundwater) of Hazardous Materials in, on, under, about or from the Facilities or any part thereof into the Environment and that increases the danger or risk of danger or poses an unreasonable risk of harm to Persons or property on or off the Facilities or that may affect the value of the Facilities or Seller.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

"Hazardous Materials" means any waste or other substance that is listed, defined, designated or classified as, or otherwise determined to be, hazardous, radioactive, infectious, reactive, corrosive, ignitable, flammable or toxic or a pollutant or a contaminant subject to regulation, control or remediation under any Environmental Law (whether solids, liquids or gases), including any mixture or solution thereof, and specifically including petroleum and all derivatives thereof or synthetic substitutes therefor, polychlorinated biphenyls, radon gas, urea formaldehyde and asbestos or asbestos-containing materials.

"Insurance Policies" means the insurance policies related to the Purchased Assets and listed on Schedule 4.20.

"Intellectual Property" means: (a) inventions and discoveries (whether or not patentable and whether or not reduced to practice), improvements thereto, and patents, patent applications, invention disclosures, and other rights of invention, worldwide, including without limitation any reissues, divisions, continuations and continuations-in-part, provisionals, reexamined patents or other applications or patents claiming the benefit of the filing date of any such application or patent; (b) trademarks, service marks, trade names, trade dress, logos, domain names, product names and slogans, including any common law rights, registrations, and applications for registration for any of the foregoing, and the goodwill associated with all of the foregoing, worldwide; (c) copyrightable works, all rights in copyrights, including moral rights, copyrights, website content, and other rights of authorship and exploitation, and any applications, registrations and renewals in connection therewith, worldwide; (d) trade secrets and confidential business and technical information, including, without limitation, Customer/User Data Website user information, customer and supplier lists and related information, pricing and cost information, business and marketing plans, advertising statistics, any other financial, marketing and business data, technical data, specifications, schematics and know-how; (e) to the extent not covered by subsections (a) through (d), above, Software and Websites (including all related

7

computer code and content); (f) rights to exclude others from appropriating any of such Intellectual Property, including the rights to sue for and remedies against past, present and future infringements of any or all of the foregoing and rights of priority and protection of interests therein; and (g) any other proprietary, intellectual property and other rights relating to any or all of the foregoing anywhere in the world.

"Interim Balance Sheet" means the unaudited consolidated balance sheet of Seller and its Subsidiaries dated the Interim Balance Sheet Date, together with notes thereon.

"Interim Balance Sheet Date" means March 31, 2003.

"Interim Financial Statements" means the Interim Balance Sheet and the unaudited statements of operations, changes in shareholders' equity and cash flow for the period ended on the Interim Balance Sheet Date.

"Inventory" means all inventory held for resale by Seller (including inventory held on consignment with third parties) and all of the raw materials, work in process, finished products, wrapping, jewel cases, jewel case inserts and labels, supply and packaging items and similar items of Seller with respect to the Business, in each case, wherever the same may be located.

"IRS" means the Internal Revenue Service, a division of the United

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

States Treasury Department, or any successor thereto.

"Knowledge" means and an individual shall be deemed to have "Knowledge" of a particular fact or other matter if:

(i) such individual is actually aware of such fact or other matter; or

(ii) a prudent individual could be expected to discover or otherwise become aware of such fact or other matter in the course of conducting a reasonably comprehensive investigation concerning the existence of such fact or other matter.

A Person (other than an individual and other than Seller) shall be deemed to have "Knowledge" of a particular fact or other matter if any individual who is serving, or who has at any time served as a director or officer of such Person (or in any similar capacity) has, or at any time had, Knowledge of such fact or other matter.

"Knowledge of Seller" or words of similar import means, with respect to a particular fact or other matter, the Knowledge of Rimas P. Buinevicius (Seller's Chairman and Chief Executive Officer), Kenneth A. Minor (Seller's Chief Financial Officer), Curtis J. Palmer (Seller's Co-founder, Chief Technology Officer & Director), Christopher C. Cain (Seller's Vice President and General Counsel), Brad Reinke (Seller's General Manager), Caleb Pourchot (Seller's Director of Engineering), and Monty Schmidt (Seller's President and Director) and the actual knowledge of any other director or officer of Seller.

8

"Law" means any federal, state, local, municipal foreign, international, multinational or other administrative order, constitution, law, ordinance, principle of common law, regulation, statute or treaty.

"Leased Real Property" means all leased property described in the Facility Leases.

"Leasehold Estates" means all of Seller's rights and obligations as lessee under the Leases.

"Leasehold Improvements" means all leasehold improvements situated in or on the Leased Real Property and owned by Seller.

"Leases" means all of the existing leases of Seller listed on Schedule 4.13(a) and not rejected by Buyer.

"Legal Proceeding" means any action, arbitration, audit, hearing, investigation, litigation or suit (whether civil, criminal, administrative, investigative or informal) commenced, brought, conducted or heard by or before, or otherwise involving, any Governmental Body or arbitrator.

"Liabilities" means any direct or indirect liability, indebtedness, obligation, commitment, expense, claim, deficiency, guaranty or endorsement of or by any Person of any type, whether known or unknown, accrued, absolute, contingent, matured, unmatured, liquidated or unliquidated or otherwise.

"Loss" means any claim, liability, obligation, loss, damage, assessment, penalty, judgment, settlement, cost and expense, including costs attributable to the loss of the use of funds to the date on which a payment is made with respect to a matter of indemnification under Article VIII, and

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

including reasonable attorneys' and accountants' fees and disbursements incurred in investigating, preparing, defending against or prosecuting any Claim.

"Material Adverse Effect" or "Material Adverse Change" means any effect, change, event, circumstance or condition which, when considered either individually or with other effects, changes, events or circumstances, has or causes a significant and substantial adverse effect or change in the condition (financial or other), business, results of operations, assets, Liabilities, properties or operations of Seller, the Business and/or the Purchased Assets or on the ability of Seller to consummate the transactions contemplated hereby.

"Multiemployer Plan" means any "multiemployer plan" as defined in Section 3(37) of ERISA.

"Non-Competition Agreements" means, collectively, that certain Non-Competition Agreement between Buyer and Seller and the Non-Competition Agreement between Buyer and Monty Schmidt (Seller's President and Director), in the form attached hereto as Exhibit H-1 and Exhibit H-2, respectively, to be entered into as of the date of this Agreement, but to take effect, only immediately after the Closing.

9

"Nova Litigation" means that certain litigation encaptioned Nova Development Corporation v. Sony Pictures Digital Entertainment Inc.; Sonic Foundry, Inc.; and Does 1-10, denominated Case No. 02-9407 AHM (MANx), currently pending in the United States District Court, Central District of California, Western Division (which was commenced on December 11, 2002), any and all claims, counterclaims, damages, defenses, and/or offsets that are: (a) asserted in the action by any party; (b) are related to any of the claims, allegations, acts, events, or omissions alleged in the action; (c) are otherwise related to Nova Development Corporation's Video Explosion Deluxe product; or (d) are otherwise related to the right of Sony Pictures Digital Entertainment Inc. to sell the Screenblast Video Factory line of products. In particular, but without limitation, the term "Nova Litigation" shall expressly refer to Nova Development Corporation's claims against Sony Pictures Digital Entertainment Inc. for copyright infringement, declaratory judgment, intentional interference with contract, unfair competition, negligent interference with contract; and intentional/negligent interference with prospective economic advantage, and to Nova's claims against Seller for breach of contract, promissory fraud, fraud, unfair competition, intentional/negligent interference with prospective economic advantage, and declaratory judgment.

"Occupational Safety and Health Law" means any Legal Requirement in effect on or prior to the Closing Date designed to provide safe and healthful working conditions and to reduce occupational safety and health hazards, and any program, whether governmental or private (including those promulgated or sponsored by industry associations and insurance companies), designed to provide safe and healthful working conditions.

"Order" means any award, decision, consent decree, injunction, judgment, order, ruling, subpoena or verdict entered, issued, made or rendered by any court, administrative agency or other Governmental Body or by any arbitrator.

"Ordinary Course of Business" or "ordinary course" or any similar phrase means the usual and ordinary course of business of Seller, consistent with its past custom and practice.

"Owned Real Property" means all interests in real property owned in

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

fee by Seller, including, without limitation, all rights, easements and privileges appertaining or relating thereto, all buildings, fixtures, and improvements located thereon and all Facilities thereon, if any.

"Paid-Down Debt" means (i) all debt of Seller originally issued to Omicron Partners, L.P., Deephaven Capital Management, Gryphon Master Fund L.P., Langley Partners L.P. and other investors in January and February of 2002 in the original aggregate principal amount of \$7,125,000 and all amounts (including, without limitation, interest) associated therewith and (ii) the obligations secured by that certain Collateral Pledge Agreement, dated November 18, 2002 and the indebtedness evidenced by that certain Promissory Note, dated November 18, 2002, by Seller, as maker, in favor of Aris A. Buinevicius and Claire Horne, husband and wife, as payee, and all amounts (including, without limitation, interest) associated therewith.

"Pension Plan" means any "employee pension benefit plan" as defined in Section 3(2) of ERISA (other than a Multiemployer Plan) which Seller or any ERISA Affiliate

10

maintains, administers, contributes to or is required to contribute to, or has maintained, administered, contributed to or was required to contribute to, or under which Seller or any ERISA Affiliate may incur any liability.

"Permits" means any approval, Consent, license, permit, waiver or other authorization issued, granted, given or otherwise made available by or under the authority of any Governmental Body or any other Person or pursuant to any Law necessary for the past, present or anticipated (but for the consummation of the transactions contemplated hereby) future conduct of, or relating to, the operation of the Business.

"Permitted Encumbrances" means the Encumbrances listed on Schedule 1.5.

"Permitted Exceptions" means (i) statutory liens for current taxes, assessments or other governmental charges not yet delinquent or the amount or validity of which is being contested in good faith by appropriate proceedings, provided that an appropriate reserve is established therefor and such liens are disclosed on Schedule 1.2; (ii) mechanics', carriers', workers', repairers' and similar Liens arising or incurred in the Ordinary Course of Business that are not material to the Business, the Purchased Assets, the operations and financial condition of the property so encumbered or to Seller; (iii) zoning, entitlement and other land use and environmental Laws by any Governmental Body, provided that such Laws have not been violated; and (iv) those items listed on Schedule 1.2.

"Person" means any individual, corporation (including any non-profit corporation), general or limited partnership, limited liability company, joint venture, estate, trust, association, organization, labor union or other entity or Governmental Body.

"Purchased Assets" means all of Seller's right, title and interest in and to the business, properties, assets and rights of any kind, whether tangible or intangible, real or personal and constituting, or used in connection with, or related to, the Business owned by Seller or in which Seller has any interest, including, without limitation, all of the right, title and interest of Seller in and to the following (but not including the Excluded Assets):

(i) all trade accounts receivable (whether current or

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

noncurrent), refunds, deposits, prepayments or prepaid expenses;

(ii) all Assigned Contracts and Contract Rights;

(iii) all Assigned Leases, Leasehold Estates and Leasehold Improvements;

(iv) all Tangible Personal Property;

(v) all Inventory;

(vi) all Books and Records;

(vii) all Intellectual Property;

11

(viii) all Permits and pending applications therefor and renewals thereof, including, without limitation, those Permits listed on Schedule 4.19, to the extent transferable;

(ix) all computers and, to the extent transferable, the Software Rights;

(x) all insurance benefits, rights and/or proceeds arising from, or related to, the Purchased Assets or the Assumed Liabilities with respect to periods through the Closing Date;

(xi) all available supplies, sales literature, promotional literature, customer, supplier and distributor lists and data, art work, display units, telephone and fax numbers, Customer/User Data and purchasing records;

(xii) all rights under or pursuant to all warranties, representations and guarantees made by suppliers in connection with the Purchased Assets or services furnished to Seller pertaining to the Business or affecting the Purchased Assets;

(xiii) all claims, causes of action, choses in action, rights of recovery and rights of set-off of any kind, against any Person, including, without limitation, any Encumbrances or other rights to payment or to enforce payment in connection with products delivered by Seller on or prior to the Closing Date, whether now accrued or accruing in the future, relating to the Purchased Assets;

(xiv) all goodwill and other intangible rights; and

(xvii) all properties, assets and rights set forth on Schedule 1.3 attached hereto.

"Release" means and includes any spilling, leaking, pumping, pouring, injecting, emitting, discharging, depositing, escaping, leaching, migrating, dumping or other releasing into the Environment or the workplace, whether intentional or unintentional and otherwise defined in any Environmental Law.

"Remedial Action" means all actions to (i) clean up, remove, treat or in any other way address any Hazardous Material; (ii) prevent the Release of any Hazardous Material so it does not endanger or threaten to endanger public health or welfare or the indoor or outdoor environment; or (iii) perform pre-remedial studies and investigations or post-remedial monitoring and care.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

"Representative" means any officer, director, principal, attorney, agent, employee or other representative.

"Seller Contracts" means all Contracts (i) relating to the Business under which Seller has or may acquire any rights or benefits, (ii) relating to the Business under which Seller has or may become subject to any obligation or Liability or (iii) by which any of the Purchased Assets or Assumed Liabilities is or may become bound.

12

"Seller's Continuing Business" means the Seller's Media Services Business and the Seller's Media Systems Business.

"Seller's Media Services Business" means Seller's business of media duplication, standards/format conversion, high definition mastering and duplication, aspect ratio conversion, program content technical evaluation, audio layback, digital restoration, digital preparation, MPEG and IP (internet protocol) encoding services, media asset management, Business to Business web sites relating to media asset management, vaulting/shipping/fulfillment, services related to video production and post-production, Digital Rights Management services, providing services and software to assist in a customer's licensing and syndication of its program content, media workflow management, and related consulting and other services all for the domestic and international television and motion picture industries, and all other activities related directly thereto. A list of the Intellectual Property of the Seller's Media Services Business is listed on #3 to Schedule 1.1.

"Seller's Media Systems Business" means Seller's business of providing rich media applications and scalable solutions for media and entertainment companies as well as enterprises and government organizations, for navigation, searching, indexing, publishing, speech recognition, image, speech and language processing, creating, editing and capturing rich media presentations, deploying, managing and distributing video, audio and multimedia content, software development (of non-Business-related software), licensing, manufacturing, marketing and distribution of the products currently sold as MediaSite Live and Publisher, and all other activities directly related thereto. A list of the source code included in the Seller's Media Systems Business is listed on Schedule 1.7.

"Seller's Websites" means www.sonicfoundry.com , www.sfoundry.com, www.sonic.com, and www.sofo.com (and all derivatives, including .net, .org, etc. for each of the foregoing).

"Settlement Agreements" means (i) that certain Settlement Agreement and Release, effective as of May 2, 2003, among Nova Development, Seller, and SPD (the "Nova Settlement") together with (ii) that certain side letter dated May 2, 2003 executed by Seller and SPD relating to Seller's and SPD's respective shares of the payment called for in the Nova Settlement, among other provisions (the "Nova Settlement Side Letter") and each of the Nova Settlement and the Nova Settlement Side Letter is a "Settlement Agreement."

"SPD" means Sony Pictures Digital Inc., a Delaware corporation.

"Subsidiary" means any Person of which a majority of the outstanding voting securities or other voting equity interests are owned, directly or indirectly, by Seller.

"Superior Proposal" means a bona fide written proposal (on its most

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

recently amended or modified terms, if amended or modified) made by a Person other than Seller or its Affiliates: (A) to consummate an Acquisition Proposal; (B) on terms which the Board of Directors of Seller in good faith concludes (following advice of its financial advisors that such proposal is more favorable to Seller's stockholders, from a financial point of view, and advice of outside counsel), taking into account, among other things, all legal, financial, regulatory and

13

other aspects of the proposal and the identity and nature of the Person making the proposal, would, if consummated, result in a transaction that is (i) more favorable to Seller or Seller's stockholders (in their capacities as stockholders), as the case may be, from a financial point of view, than the transactions contemplated by this Agreement (as the same may be proposed to be amended by Buyer pursuant to Section 6.11(e)); and (ii) is reasonably likely to be completed; and (C) that is fully financed.

"Tangible Personal Property" means all machinery, equipment, tools, fixtures, furniture, office equipment, computer hardware, supplies, materials and other items of tangible personal property (other than Inventory) of every kind owned or leased by Seller (wherever located (including any Tangible Personal Property in the possession of any of Seller's suppliers) and whether or not carried on its books) and related to the Business, together with any express or implied warranty by the manufacturers or sellers or lessors of any item or component part thereof and all maintenance records and documents related thereto.

"Taxes" means (i) all federal, state, provincial, local or foreign taxes, charges, fees, imposts, levies or other assessments, including, without limitation, all net income, gross receipts, capital, sales, use, escheat, ad valorem, value added, transfer, franchise, profits, inventory, capital stock, license, withholding, payroll, employment, health, social security, unemployment, excise, workplace safety and insurance, severance, stamp, occupation, property and estimated taxes, customs duties, fees, assessments and charges of any kind whatsoever; (ii) all interest, penalties, fines, additions to tax or additional amounts imposed by any taxing authority in connection with any item described in clause (i); and (iii) any joint, several or transferee liability in respect of any items described in clauses (i) and/or (ii) imposed by any tax Laws.

"Tax Return" means all returns, declarations, reports, estimates, information returns and statements required to be filed in respect of any Taxes, and any amendments to any of the foregoing.

"Threatened" describes any claim, Legal Proceeding, dispute, action or other matter if (i) any demand or statement has been made (orally or in writing) with respect to such claim, Legal Proceeding, dispute, action or other matter or (ii) any notice has been given (orally or in writing) with respect thereto.

"Threat of Release" means a substantial likelihood of a Release that may require action in order to prevent or mitigate damage to the Environment that may result from such Release.

"Trademark License Agreement" means that certain Trademark License Agreement, substantially in the form attached hereto as Exhibit L, to be entered into at Closing by Seller.

"Transition Services Agreement" means that certain Transition Services Agreement by and between Buyer and Seller in the form attached hereto as Exhibit

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

I, to be entered into at Closing by Seller.

14

"Treasury Regulations" means the treasury regulations promulgated under the Code.

"Voting Agreement" means that certain Voting Agreement by and among Buyer, Seller, Rimas P. Buinevicius (Seller's Chairman and Chief Executive Officer), Curtis J. Palmer (Seller's Co-founder, Chief Technology Officer & Director) and Monty R. Schmidt (Seller's President and Director), dated as of the date hereof and in the form attached hereto as Exhibit N.

"Websites" means (i) the Internet websites with the URLs www.acidplanet.com, www.cdarchitect.com, www.soundforge.com, www.acidgarbage.com, www.acidgarbage.net, www.musiclooper.com, www.musiclooper.net, www.superdupermusiclooper.com, www.superdupermusiclooper.net, www.sirenjukebox.com and www.dvdarchitect.com (including all derivatives, including .net, .org, etc. of each of the foregoing) and (ii) the content, pages and other portions of the Seller's Websites that are related to the Business and/or the Purchased Assets.

"Welfare Plan" means any "employee welfare benefit plan" as defined in Section 3(1) of ERISA which Seller or any ERISA Affiliate maintains, administers, contributes to or is required to contribute to, or under which Seller or any ERISA Affiliate may incur any Liability.

"Year-End Financial Statements" means the Balance Sheet and the related audited statements of operations, changes in shareholders' equity and cash flow for the fiscal year ended September 30, 2002.

1.2 Other Defined Terms; Other Definitional Provisions.

(a) Other Defined Terms. The following terms shall have the meanings defined for such terms in the Sections set forth below:

Term ----	Section -----
AAA	9.6
Accountant	2.5(c)
Accounting Firm	2.8(d)
Acquisition Proposal	6.11(a)
Agreement	Preamble
Allocation	2.5(a)
Appellate Arbitrators	9.6
Arbitrator	9.6
Assumed Liabilities	2.2
Business Employee Plans	4.14(a)
Buyer	Preamble
Buyer Documents	5.2
Buyer Expenses	9.3(d)
Buyer Indemnified Parties	8.2(a)
Bylaws	4.4
Carved Out Balance Sheet	2.8(a)
Change of Recommendation	6.11(f)

15

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Term	Section
-----	-----
Charter	4.4
Claim	8.4 (a)
Claim Notice	8.4 (a)
Closing	3.1
Closing Date	3.1
Closing Statement	2.8 (a)
COBRA	6.6 (d)
Commitments	4.12 (m)
Consideration	2.4
Deferred Compensation Plan	6.6 (i)
EMI Notice	2.3 (n)
Environmental Damages	8.2 (a) (vii)
ERISA Affiliate	6.6 (d)
Escrow Agent	2.4
Escrow Agreement	2.4
Excluded Liabilities	2.3
Fairness Opinion	7.2 (l)
Former Superior Proposal	6.11 (e)
Good Faith Deposit	2.4
Holdback Amount	8.6 (a)
IP Participant	4.12 (k)
Losses	8.2 (c)
Net Working Capital	2.8 (e)
Non-Product Software	4.12 (g)
Non-Product Software Rights	4.12 (f)
Notice of Disagreement	2.8 (c)
Nova Completion Date	8.6 (c)
Outside Date	9.3 (a)
Potential Acquiror	6.11 (d)
Potential Employees	6.6
Product-Related Software	4.12 (g)
Product-Related Software Rights	4.12 (f)
Proxy Materials	6.3 (b)
Rehired Employees	6.6 (b)
SDAT	3.2
Seller	Preamble
Seller Documents	4.2
Seller Indemnified Parties	8.2 (b)
Settlement Losses	8.3
Software	4.12 (g)
Software Rights	4.12 (f)
Stockholders Meeting	6.3 (a)
Superior Proposal Notice	6.11 (d)
Termination Fee	9.3 (d)
Threshold Amount	8.3

16

Term	Section
-----	-----
WARN Act	2.4 (a)

(b) Any reference to an Article, Section, Exhibit or Annex is a reference to an Article or Section of, or an Exhibit or Annex to, this Agreement.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(c) Terms defined in the singular shall have a comparable meaning when used in the plural, and vice versa.

(d) The words "include," "includes" and "including" mean include, includes and including without limitation.

(e) All references to "related to," "relating to," "pertaining to," "in connection with" or similar phrases with respect to the Business or Purchased Assets shall mean, without limitation, all matters directly or indirectly related to, relating to, in relation to, pertaining to, involving, concerning, with regards to, and in connection with, the Business or Purchased Assets.

ARTICLE II PURCHASE AND SALE OF ASSETS

2.1 Transfer of Purchased Assets. Upon the terms and subject to the conditions contained in this Agreement, at the Closing, Seller shall sell, assign, transfer, convey and deliver to Buyer, and Buyer shall acquire from Seller, the Purchased Assets, free and clear of all Encumbrances other than Permitted Exceptions.

2.2 Assumption of Liabilities. Upon the terms and subject to the conditions contained in this Agreement, at the Closing, Buyer shall assume only the following Liabilities of Seller (collectively, the "Assumed Liabilities"):

(a) All Liabilities accruing, arising out of, or relating to events or occurrences happening after the Closing Date under the Business, Purchased Assets, Assigned Contracts and Assigned Leases, but excluding any Liability for any Default under any such Assigned Contract or Assigned Lease by Seller or any of its Subsidiaries occurring on or prior to the Closing Date, all of which Liabilities shall constitute Excluded Liabilities and excluding any Liabilities related to the Business and the Purchased Assets that arise during, or relate to, periods prior to the Closing Date;

(b) Any Liability to the customers of Seller incurred by Seller accruing, arising out of, or relating to events or occurrences happening after the Closing Date in the Ordinary Course of Business for non-delinquent orders of the Purchased Assets outstanding as of the Closing Date reflected on the Books and Records;

(c) Any Liability to the customers of Seller incurred by Seller accruing, arising out of, or relating to events or occurrences happening after the Closing Date under written warranty agreements given by Seller in the Ordinary Course of Business prior to the Closing Date relating to the Business, but not including any Liability for any Default under any such

17

warranty agreement by Seller or any of its Subsidiaries and/or occurring on or prior to the Closing Date; and

(d) The accounts payable set forth and described in reasonable detail on Schedule 2.2.

2.3 Excluded Liabilities. Notwithstanding any other provision of this Agreement, Buyer shall not assume, or otherwise be responsible for (and nothing in this Agreement or any Ancillary Agreement shall be construed as imposing on Buyer), (i) any Liabilities of any Subsidiary of Seller, and (ii) except for the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Assumed Liabilities expressly specified in Section 2.2, any Liabilities of Seller, in each case, whether arising out of occurrences prior to, at or after the Closing Date (the "Excluded Liabilities"), which Excluded Liabilities include, without limitation, the following:

(a) Any Liability of Seller or its ERISA Affiliates to or in respect of any employee, former employee or other service provider of Seller, including, without limitation, (i) any Liability under any employment agreement or severance plan or agreement, whether or not written, between Seller or any of its Subsidiaries and any Person (including, without limitation, under (A) that certain Employment Agreement, dated January 1, 2001, between Seller and Rimas Buinevicius (as amended), (B) that certain Employment Agreement, dated January 1, 2001, between Seller and Monty Schmidt (as amended) and (C) that certain Employment Agreement, dated January 1, 2001, between Seller and Curtis Palmer (as amended)), (ii) any Liability under any Employee Plan at any time maintained, contributed to or required to be contributed to by or with respect to Seller or under which Seller or any of its Subsidiaries may incur Liability, or any contributions, benefits or Liabilities therefor, or any Liability with respect to the withdrawal or partial withdrawal by Seller, any Subsidiary or any ERISA Affiliate from or termination of any Employee Plan and (iii) any claim related in any way to employment, termination of employment, pay equity, equal employment opportunity, discrimination, harassment, retaliation, wrongful termination, immigration, wages, hours, benefits, terms and conditions of employment, collective bargaining, the payment of social security and similar Taxes, occupational health and safety, and plant closing, including without limitation claims relating in any way to the Worker Adjustment and Retraining Notification Act (the "WARN Act"), 29 U.S.C.ss.ss.2101 et seq., workers' compensation, and the Wisconsin Business Closing and Mass Layoff Law, Wis. Stat.ss.ss.109.07 et seq. and the Employment Standards Act, 2000, S.O. 2000 c. 41;

(b) Any Liability of Seller in respect of any Tax;

(c) Any Liability of Seller arising from any injury to or death of any Person or damage to or destruction of any property, whether based on negligence, breach of warranty, strict liability, enterprise liability or any other legal or equitable theory arising from defects in products manufactured or from services performed by or on behalf of Seller on or prior to the Closing Date;

(d) Any Liability of Seller under any Assigned Contract or Assigned Lease (i) accruing, arising out of, or relating to events or occurrences on or prior to the Closing Date, (ii) that arises after the Closing Date but that arises out of or relates to any Default by Seller or

18

any of its Subsidiaries and/or that occurred prior to the Closing Date or (iii) that was not incurred by Seller or any Subsidiary in the Ordinary Course of Business;

(e) Any Liability of Seller under any Contract or Lease that not is an Assigned Contract or Assigned Lease;

(f) Any Liability of Seller arising out of or resulting from its compliance or noncompliance with any Law or Order;

(g) Any Liability of Seller arising out of or related to any Legal Proceeding against it or any Legal Proceeding which adversely affects the Purchased Assets or the Business and which was asserted on or prior to the Closing Date or to the extent the basis of which arose on or prior to the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Closing Date;

(h) Any Liability of Seller resulting from entering into, performing its obligations pursuant to or consummating the transactions contemplated by, this Agreement or any Ancillary Agreement (including, without limitation, any Liability of Seller pursuant to Article VIII of this Agreement);

(i) Any Liability of Seller to or in respect of any former or current shareholders of Seller or any other holder of equity interests of Seller, including, without limitation, relating to this Agreement, any Ancillary Agreement or the transactions contemplated hereby and thereby;

(j) Any Liability of Seller relating to any Former Facility;

(k) Any Liability of Seller for any Funded Debt;

(l) Any Liability of Seller arising out of any environmental or health and safety claims, costs or damages or for violation of Environmental Laws or Occupational Safety and Health Laws pertaining to the Purchased Assets or the Business, which relate to conditions or events occurring or commencing prior to the Closing Date, including, without limitation, claims, costs or damages relating to any Environmental, Health and Safety Liabilities;

(m) Any Liability of Seller relating to any Seller's Continuing Business;

(n) Any Liability of Seller for any (i) indemnification obligations pursuant to any claim or notice received prior to the Closing Date with respect to any Intellectual Property, including, without limitation, any Liabilities directly or indirectly related to the letter, dated October 4, 2002, from EMI to Seller relating to remixing technology (the "EMI Notice") and (ii) losses or Liabilities incurred in connection with, arising out of, resulting from or incident to any allegations or claims of infringement or misappropriation of any Intellectual Property covered by, or related to, the EMI Notice, including, without limitation, Patent No. 5,801,694;

(o) Any Liability of Seller accruing, arising out of, or relating to events or occurrences happening on or prior to, or to periods prior to, the Closing Date; and

(p) Any Liability that is not an Assumed Liability.

19

2.4 Consideration. At the Closing, in exchange for the sale, assignment, transfer, conveyance and delivery from Seller of the Purchased Assets in accordance with Section 2.1 and the Non-Competition Agreement and the other Ancillary Agreements, SPD shall, or SPD shall cause Buyer to: (i) deliver an aggregate amount of Eighteen Million Dollars (\$18,000,000) (the "Consideration"), which Consideration shall be paid by wire transfer of immediately available funds to an account designated by Seller (which account shall be designated at least three Business Days prior to the Closing) and (ii) assume the Assumed Liabilities pursuant to this Agreement; provided, however, that (a) any portion of the Consideration withheld by Buyer and paid to Tax authorities in accordance with applicable Laws, (b) any portion of the Consideration withheld by Buyer as the Holdback Amount pursuant to Section 8.6, and (c) any portion of the Consideration paid directly to the holders of Paid-Down Debt, at Seller's request, to payoff amounts owing (for interest, principal or otherwise) under the Paid-Down Debt shall, in each case, be treated as having been delivered for purposes of this Section 2.4.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Good Faith Deposit. Simultaneously with the execution of this Agreement, the Buyer has deposited with Cupertino National Bank & Trust dba Greater Bay Trust Company (the "Escrow Agent") cash in the amount of Nine Hundred Thousand Dollars (\$900,000) (the "Good Faith Deposit") pursuant to an Escrow Agreement substantially in the form of Exhibit F hereto (the "Escrow Agreement"). The Good Faith Deposit and any interest credited thereon to the Closing Date will be credited against the Consideration at Closing. If the transaction contemplated hereby does not close by the Outside Date solely as a result of the Buyer's failure to perform, or decision not to perform, its obligations under this Agreement in all material respects, the Escrow Agent will distribute to Seller the Good Faith Deposit to and interest credited thereon as liquidated damages in lieu of any other remedy of Seller against Buyer, except as otherwise specifically set forth in this Agreement. If the transaction contemplated hereby does not close by the Outside Date as a result or events, or for reasons not solely attributable to the Buyer's failure to perform its obligations under this Agreement in all material respects, the Escrow Agent will return the Good Faith Deposit and interest credited thereon to the date of such return to the Buyer.

2.5 Allocation of Consideration.

(a) The Consideration (including, for purposes of this Section 2.5, the Assumed Liabilities and other items, in each case, to the extent properly taken into account under applicable Treasury Regulations) shall be allocated among the Purchased Assets and, unless the parties agree otherwise, the Non-Competition Agreement and the other Ancillary Agreements owned by Seller in the manner required by Section 1060 of the Code as set forth in Exhibit J attached hereto (such Exhibit, as amended as hereinafter provided, the "Allocation").

(b) If, based upon information received after the date of this Agreement relating to the value of the Purchased Assets (other than the ascertainment of any Adjustment Amount), Buyer determines that the Allocation is incorrect, Buyer may propose amendments to the Allocation as Buyer may determine to be appropriate based upon such information. If, within ten (10) days of Buyer's delivery to Seller of proposed amendments to the Allocation, Seller does not deliver to Buyer a written objection to such proposed amendments to the Allocation, the Allocation shall be amended as proposed by Buyer. If Seller shall so object to

20

Buyer's proposed amendments to the Allocation, Seller and Buyer shall thereafter cooperate in good faith to resolve any dispute over Buyer's proposed amendments to the Allocation, and the Allocation shall be amended in the manner as may be agreed upon by the parties. If, within fifteen (15) days after Seller delivers to Buyer Seller's written objection to Buyer's proposed amendments to the Allocation, the parties cannot agree on an amended Allocation as provided in the preceding sentence, then such dispute shall promptly be submitted by the parties for resolution in a manner consistent with the procedures set forth in Section 2.5(c), and the Allocation shall be amended pursuant to such resolution.

(c) Buyer and Seller shall use their respective Best Efforts for a period of thirty (30) days after Seller's delivery of a written objection to Buyer's proposed amendments to the Allocation (or such longer period as Buyer and Seller shall mutually agree upon) to resolve any disagreements raised by Seller with respect thereto. If, at the end of such period, Buyer and Seller are unable to resolve such disagreements, PricewaterhouseCoopers LLP and Ernst & Young LLP, independent auditors of Buyer and Seller, respectively, shall jointly select a third independent auditor of recognized national standing (the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

"Accountant") to resolve any remaining disagreements. The Accountant will make its determination based solely on presentations made by Buyer and Seller (made or provided by each party to the other at the same time it is made or provided to the Accountant) and not by independent review. It is the intent of the parties hereto that the process set forth in this Section 2.5(c) and the activities of the Accountant in connection herewith is not intended to be and, in fact, is not an arbitration and that no formal arbitration rules shall be followed (including rules with respect to procedures and discovery). The determination by the Accountant shall be final, binding and conclusive on the parties. Buyer and Seller shall use their Best Efforts to cause the Accountant to make its determination within thirty (30) days of accepting its engagement. The fees and expenses of the Accountant shall be borne equally by Buyer and Seller.

(d) Buyer and Seller agree to each prepare and file on a timely basis with the IRS substantially identical initial, supplemental and, if required, amended Forms 8594 "Asset Acquisition Statements Under Section 1060" consistent with the Allocation. Unless otherwise required by a "determination" as defined in Section 1313(a) of the Code, Buyer and Seller further agree to be bound by the Allocation and to take no tax or accounting position that is inconsistent with the Allocation. Notwithstanding anything in this Section 2.5 to the contrary, the Allocation (and any adjustments thereto) shall be made in the manner required by Section 1060 of the Code. Notwithstanding any other provisions of this Agreement, this Section 2.5 shall survive the Closing Date without limitation.

2.6 Prorations.

(a) Interest. On the Closing Date, or as promptly as practicable following the Closing Date, but in no event later than sixty (60) calendar days thereafter, all prepaid interest and interest payable with respect to any interest bearing obligations assumed by Buyer hereunder shall be prorated between Buyer and Seller as of the Closing Date.

(b) Utilities; Taxes. On the Closing Date, or as promptly as practicable following the Closing Date, but in no event later than sixty (60) calendar days thereafter, the real and personal property taxes, water, gas, electricity and other utilities, common area maintenance

21

reimbursements to lessors, local business or other license fees or taxes and other similar periodic charges payable with respect to the Purchased Assets or the Business shall be prorated between Buyer and Seller effective as of the Closing Date. To the extent practicable, utility meter readings for the Facilities shall be determined as of the Closing Date. If the real property tax rate for the current tax year is not established by the Closing Date, the prorations shall be made on the basis of the rate in effect for the preceding tax year and shall be adjusted when the exact amounts are determined. All such prorations shall be based upon the most recent available assessed value of any Facility prior to the Closing Date or upon certified and verifiable statements provided by the landlord(s) of any Facilities.

2.7 Closing Costs; Transfer Taxes and Fees. Seller shall be responsible for any documentary and transfer Taxes and any sales, use or other Taxes imposed by reason of the transfers of the Purchased Assets provided under this Agreement and any deficiency, interest or penalty asserted with respect thereto. Seller shall pay the fees and costs of recording or filing all applicable conveyancing instruments described in Section 3.2(a). Seller shall pay all costs of applying for new Permits and obtaining the transfer of existing

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Permits which may be lawfully transferred.

2.8 Net Working Capital Adjustment.

(a) As promptly as practicable, but no later than forty-five (45) days after the Closing Date, Seller shall prepare (or cause to be prepared) and deliver to Buyer for review, a closing statement (the "Closing Statement"), setting forth Seller's calculation of the Net Working Capital of the Business as of the close of business of the Closing Date. The "Net Working Capital of the Business" shall mean the Current Assets (as defined below) that are Purchased Assets less the Assumed Liabilities that are current liabilities. For purposes of this Section 2.8, "Current Assets" means assets expected to be converted into cash within one year, including, without limitation, net accounts receivable, inventory, prepaid expenses and refundable deposits, but not including fixed assets.

(b) Buyer shall cause the employees of the Business to assist Seller and its accountants in the preparation of the Closing Statement and shall provide Seller and its auditors reasonable access, during normal business hours and upon reasonable prior notice, to the personnel, properties, books and records of the Business for such purpose.

(c) During the twenty (20)-day period following Buyer's receipt of the Closing Statement, Buyer and its auditors shall be permitted to review the working papers relating to the Closing Statement (provided that Buyer and its accountants execute and deliver a confidentiality agreement, reasonably satisfactory to Seller and to Buyer, and adhere to whatever procedures the Seller reasonably requests to safeguard confidential, non-public or privileged information relating to the Seller or any of its subsidiaries), and Seller shall cooperate with Buyer and its auditors to provide them with any other information used in preparing the Closing Statement reasonably requested by Buyer or its auditors. The Closing Statement shall become final and binding upon the parties on the 20th day following delivery thereof, unless Buyer delivers to Seller written notice of its disagreement ("Notice of Disagreement") specifying in reasonable detail the amount by which and the reasons why it believes the Closing Statement (i) contains mathematical errors or (ii) was not prepared in accordance with the methodology

22

specified in Section 2.8(g). The Notice of Disagreement shall not specify any basis for disagreement with the Closing Statement other than as set forth in the preceding sentence.

(d) If a timely and otherwise sufficient Notice of Disagreement shall be delivered to Seller in accordance with Section 2.8(c), Buyer and Seller shall, during the twenty (20) days following such delivery, seek in good faith to resolve in writing any differences which they may have with respect to the matters specified in the Notice of Disagreement. If during such twenty (20)-day period Buyer and Seller agree in writing on the correct determination of the Closing Statement, such determination shall be final and binding on the parties for all purposes hereunder. If Buyer and Seller have not resolved such differences by the end of such twenty (20)-day period, Buyer and Seller shall promptly submit, in writing, to an independent public accounting firm (the "Accounting Firm") their briefs detailing their views as to the correct amount of Net Working Capital of the Business as of the Closing Date, and the Accounting Firm shall determine the final amount of Net Working Capital of the Business as of the Closing Date, which determination shall be final and binding on the parties for all purposes hereunder. The Accounting Firm shall be a recognized, national independent public accounting firm as shall be agreed upon

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

by the parties hereto in writing. Buyer and Seller shall use commercially reasonable efforts to cause the Accounting Firm to issue a report setting forth its calculation of the Closing Statement, as promptly as practicable, but in any event within thirty (30) days following the submission of the matters. The fees and expenses of the Accounting Firm pursuant to this Section 2.8(d) shall be borne equally by Buyer, on the one hand, and Seller, on the other hand. The fees and disbursements of the auditors and other advisors of each party hereto incurred in connection with their review of the Closing Statement and review of any Notice of Disagreement shall be borne by such party.

(e) The Consideration shall be decreased or increased, as applicable, by the amount by which Net Working Capital set forth on the carved out balance sheet of Seller as of February 28, 2003 (the "Carved Out Balance Sheet") (which Carved Out Balance Sheet is attached hereto as Schedule 2.8(e)) net of any assets that are not bona fide Purchased Assets (and net of any amounts payable to Seller by any directors, officers, or employees of Seller) exceeds or is less than, as the case may be, the Final Net Working Capital of the Business. The "Final Net Working Capital of the Business" means the Net Working Capital of the Business (i) as shown on the Closing Statement pursuant to Section 2.8(a) if no timely and otherwise sufficient Notice of Disagreement is delivered to Seller in accordance with Section 2.8(c) or (ii) if a timely and otherwise sufficient Notice of Disagreement is delivered to Seller in accordance with Section 2.8(c), as determined pursuant to Section 2.8(d).

(f) Within three (3) Business Days after the Final Net Working Capital has been determined pursuant to this Section 2.8, Seller shall pay to Buyer the amount of any decrease in the Consideration or Buyer shall pay to Seller the amount of any increase in the Consideration, as the case may be, together in either case with an amount equal to interest thereon at the rate of 6.0% per annum from the Closing Date to and including the date of payment, by intra-bank transfer or wire transfer of immediately available funds to any account designated in writing by the party or parties entitled to such payment.

(g) Notwithstanding anything in this Agreement to the contrary, for the purposes of this Section 2.8, Net Working Capital of the Business shall be determined in

23

accordance with GAAP, applied on a basis consistent with the application of GAAP in the preparation of the Interim Balance Sheet and the Carved Out Balance Sheet, and except as otherwise specified in Schedule 2.8. The calculation of Final Net Working Capital shall be prepared in a manner consistent with the manner in which the Carved-Out Balance Sheet is prepared, including, without limitation, in connection with the assumptions regarding allocations of accounts payable between the Business and the Seller's Continuing Business.

ARTICLE III

CLOSING

3.1 Closing. The closing of the transfer of the Purchased Assets provided for in Section 2.1 (the "Closing") shall take place at 10:00 a.m. local time on the date that is three Business Days after the date on which the last of the conditions set forth in Article VII hereof is either satisfied or waived (the "Closing Date") at the offices of Latham & Watkins LLP located at 633 W. Fifth Street, Suite 4000, Los Angeles, California, 90071, or at such other place as Seller and Buyer may mutually agree.

3.2 Conveyances at Closing.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(a) Deliveries to Buyer. At the Closing, Seller shall deliver, or cause to be delivered, to Buyer, the following:

- (i) the Assignment of Contract Rights, executed by Seller;
- (ii) the Assignment of Leases, executed by Seller;
- (iii) the Assignment of Intellectual Property documents, each executed by Seller and in recordable form to the extent necessary to assign the Intellectual Property;
- (iv) the Bill of Sale, executed by Seller;
- (v) the Books and Records of Seller;
- (vi) a certified copy of the Charter and a certificate of good standing with respect to Seller, issued by the State Department of Assessment and Taxation of Maryland ("SDAT");
- (vii) an opinion of counsel to Seller, dated the Closing Date, substantially in the form attached hereto as Exhibit K;
- (viii) the Fairness Opinion to Seller, dated April 26, 2003;
- (ix) a payoff certificate from Omicron Master Trust, Deephaven Capital Management, Gryphon Master Fund, L.P. and Langley Partners, L.P., each a holder of Paid-Down Debt (and collectively holders of Paid-Down Debt in an original

24

aggregate principal amount of \$5,875,000), in each case, in form and substance that is reasonably satisfactory to Buyer and sufficient to indicate that the applicable Paid-Down Debt has either (a) been paid in full prior to the Closing Date or (b) will be paid in full upon the payment of a specified amount to an account specified by such holder (pursuant to payment instructions included in such payoff certificate) on the Closing Date;

(x) a payoff certificate from Aris A. Buinevicius and Claire Horne, husband and wife, as payee of the indebtedness evidenced by that certain Promissory Note, dated November 18, 2002 and the secured party under that Certain Collateral Pledge Agreement, dated November 18, 2002, in form and substance that is reasonably satisfactory to Buyer and sufficient to indicate that the applicable Paid-Down Debt has either (a) been paid in full prior to the Closing Date or (b) will be paid in full upon the payment of a specified amount to an account specified by such holder (pursuant to payment instructions included in such payoff certificate) on the Closing Date;

- (xi) the Transition Services Agreement, executed by Seller;
- (xii) the Employment Agreements, executed by each party to such Employment Agreement other than Buyer;
- (xiii) the Trademark License Agreement, executed by all parties thereto other than Buyer;
- (xiv) the Non-Competition Agreements, executed by all parties

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

thereto other than Buyer;

(xv) the Voting Agreement, executed by all parties thereto other than Buyer;

(xvi) all source code related to the Business and/or the Purchased Assets (in an electronic format reasonably acceptable to Buyer);

(xvii) executed UCC Termination Statements for all UCC Financing Statements filed in connection with the Paid-Down Debt;

(xviii) executed UCC Assignments for all UCC Financing Statements related to any Permitted Encumbrances for the UCC Financing Statements securing items other than the Paid-Down Debt (and that are Assumed Liabilities); and

(xix) such other documents and such deeds, bills of sale, assignments, certificates of title and other instruments of conveyance and transfer as Buyer may reasonably request to evidence compliance with the conditions to this Agreement or which may otherwise be necessary to effect the transactions contemplated by this Agreement.

(b) Deliveries to Seller. At the Closing, Buyer shall deliver, or cause to be delivered, to Seller, the following:

25

(i) the Assumption Agreement, executed by Buyer;

(ii) the Transition Services Agreement, executed by Buyer;

(iii) the Non-Competition Agreements, executed by Buyer;

(iv) the Trademark License Agreement, executed by Buyer; and

(v) the Voting Agreement, executed by Buyer.

3.3 SDAT Filing. As soon as practicable following the Closing, the parties shall file with the SDAT Articles of Transfer in the form required under Maryland law.

ARTICLE IV

REPRESENTATIONS AND WARRANTIES OF SELLER

Seller hereby represents and warrants to Buyer that, except as otherwise set forth in the Disclosure Schedule, the statements contained in this Article IV are true and correct as of the date hereof and as of the Closing Date.

4.1 Organization and Good Standing. Seller is a corporation duly organized, validly existing and in good standing under the laws of the State of Maryland and has all requisite power and authority to own, lease and operate its properties and assets and to carry on the Business as it is presently being conducted. Seller is duly qualified or authorized to do business as a foreign corporation and is in good standing under the laws of each jurisdiction listed on Schedule 4.1, such jurisdictions being all the jurisdictions in which its conduct of the Business or the ownership of its properties makes such qualification or authorization necessary. Copies of the Charter and Bylaws of Seller, and all amendments thereto, heretofore delivered to Buyer are accurate

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

and complete as of the date hereof.

4.2 Authorization; Enforceability. Seller has all requisite power and authority, and has taken all action necessary, to execute and deliver this Agreement and each Ancillary Agreement to which it is a party and each other agreement, document, instrument or certificate contemplated by this Agreement and/or any Ancillary Agreement or to be executed by Seller in connection with the consummation of the transactions contemplated by this Agreement, including, without limitation, each of the documents set forth in Section 3.2(a) (such other agreements, documents, instruments and certificates required to be executed by Seller being referred to herein, collectively, as the "Seller Documents"), and, subject only to the satisfaction of the conditions, other than conditions that are within the control of Seller, to Seller's obligations to close the transfer of the Purchased Assets, to consummate the transactions contemplated hereby and thereby. This Agreement and each of the Seller Documents have been duly and validly executed and delivered by Seller and this Agreement and each of the Seller Documents on the Closing Date shall constitute, valid and legally binding obligations of Seller, enforceable against Seller in accordance with their respective terms, in each case, except as such enforceability may be limited by (a) bankruptcy, insolvency, moratorium, reorganization and

26

other similar laws affecting creditors' rights generally and (b) the general principles of equity, regardless of whether asserted in a proceeding in equity or at law.

4.3 Capitalization; Subsidiaries.

(a) The authorized capital of (i) Seller immediately prior to the Closing consists solely of (A) 100,000,000 shares of common stock, par value \$.01 per share, of which 27,784,509 shares are issued and outstanding and constitute the stock of Seller, (B) 5,000,000 shares of preferred stock, par value \$.01 per share, of which no shares are issued and outstanding, and (C) 10,000,000 shares of Series B 5% cumulative convertible preferred stock, par value of \$.01 par value per share, of which no shares are issued and outstanding. All of the outstanding shares of stock and other equity interests of Seller are duly authorized, validly issued, fully paid and non-assessable. None of the outstanding stock or equity interests or other securities of Seller was issued in violation of any Laws.

(b) Other than Sonic Foundry Canada, Inc., an Ontario Canada corporation, whose employees worked on DVD Architect and whom now are employed by International Image Services, Inc., an Ontario Canada corporation, none of the Subsidiaries have, at any time, conducted or engaged in any part of the Business or owned, or except as set forth on Schedule 4.3, licensed or otherwise used, any of the Purchased Assets. International Image Services, Inc. is a Subsidiary of Seller. Sonic Foundry Canada, Inc. was a Subsidiary of Seller until it contributed all of its assets, liabilities and other obligations to International Image Services, Inc. (and International Image Services, Inc. assumed such liabilities and other obligations) on or about November 30, 2002.

4.4 Books and Records. Seller has made and kept (and made available to Buyer) Books and Records and accounts, which, in reasonable detail, accurately and fairly reflect the activities of Seller pertaining to the Business. Seller has delivered to Buyer true, correct and complete copies of (a) the articles of incorporation of Seller (as certified by the Secretary of State of Maryland, the "Charter") and (b) the bylaws of Seller (as certified by the secretary, assistant secretary or other appropriate officer of Seller, the "Bylaws"), in each case, as currently in effect. Since January 1, 1998, and to Seller's

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Knowledge before January 1, 1998, Seller has not, in any manner that pertains to, or could affect, the Business or the Purchased Assets, engaged in any transaction, maintained any bank account or used any corporate funds except for transactions, bank accounts and funds which have been and are reflected in the normally maintained Books and Records of Seller which have been provided to Buyer.

4.5 Conflicts; Third Party Consents.

(a) Except as set forth on Schedule 4.5(a), assuming all Consents described in Schedule 4.5(b) have been obtained or made, as applicable, the execution, delivery and performance of this Agreement and the Seller Documents by Seller shall not, directly or indirectly (with or without notice or lapse of time):

(i) contravene, conflict with or result in a violation of (A) any provision of the Charter or Bylaws of Seller or (B) any resolution or other action adopted or taken by the board of directors or the shareholders of Seller;

27

(ii) contravene, conflict with or result in a violation of, or give any Governmental Body or other Person the right to challenge, any of the transactions contemplated by this Agreement, any Ancillary Agreement or the Seller Documents or to exercise any remedy or obtain any relief under, any Law or any Order to which Seller or any assets owned or used by Seller, may be subject;

(iii) contravene, conflict with or result in a violation of any of the terms or requirements of, or give any Governmental Body the right to revoke, withdraw, suspend, cancel, terminate or modify, any Permit that is held by Seller or that otherwise relates to the Business of, or any of the assets owned or used by, Seller or any of its Subsidiaries;

(iv) contravene, conflict with or result in a violation or breach of any provision of, or give any Person the right to declare a Default or exercise any remedy under, or to accelerate the maturity or performance of, or to cancel, terminate or modify, any Contract of Seller;

(v) result in the imposition or creation of any Encumbrance upon or with respect to any of the Purchased Assets; or

(vi) result in any breach of, or constitute a Default (or event which with the giving of notice or lapse of time, or both, would become a Default) under, or give to any Person any rights of termination, amendment, acceleration or cancellation of, or result in the creation of any Encumbrance on any of the Purchased Assets, any note, bond, mortgage, indenture, Contract, agreement, Lease, license, Permit, franchise or other instrument to which Seller or any of its Subsidiaries is a party or by which any of the Purchased Assets are bound, except for purposes of clauses (ii)-(v) above, for contraventions, conflicts, violations, revocations, withdrawals, suspensions, modifications, breaches, Defaults, rights of termination, amendment, acceleration or cancellation, or creations of Encumbrances, that would not, individually or in the aggregate, have a Material Adverse Effect.

(b) Except as set forth in Schedule 4.5(b), execution and delivery of this Agreement and the Seller Documents by Seller and the consummation of the transactions contemplated hereby and thereby does not, and shall not require any

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Consent, or other action by, or filing with or notification to, any Governmental Body or any other Person.

4.6 Financial Statements.

(a) Attached hereto as Annex I and Annex II are the Year-End Financial Statements and the Interim Financial Statements, respectively.

The Year End Financial Statements have been prepared from the Books and Records and fairly and accurately present the financial condition and the results of operations, income, expenses, assets, Liabilities (including all reserves), changes in shareholders' equity and cash flow of Seller and its Subsidiaries as of the respective dates of, and for the periods referred to in, such Year End Financial Statements, in accordance with GAAP applied on a consistent basis throughout the periods indicated. The Interim Financial Statements and the Carved Out Balance Sheet have

28

been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements.

(b) Each of Seller and its Subsidiaries maintains a standard system of accounting established and administered in accordance with GAAP.

(c) The allocation between the Business and the Seller's Continuing Business of results of operations, income, expenses, assets, Liabilities (including all reserves), changes in shareholders' equity and cash flow as set forth in the Financial Statements and the Interim Financial Statements have been prepared from the Books and Records and fairly and accurately present the financial condition and the results of operations, income, expenses, assets, Liabilities (including all reserves), changes in shareholders' equity and cash flow of the Business and the Seller's Continuing Business, respectively.

4.7 Purchased Assets. Excluding the Leased Real Property, Seller has and will transfer good and marketable title to the Purchased Assets and upon the consummation of the transactions contemplated hereby and by the Seller Documents, Buyer will acquire good and marketable title to all of the Purchased Assets, free and clear of all Encumbrances other than Permitted Encumbrances. The Purchased Assets include, without limitation, all assets, tangible or intangible, of any nature whatsoever, necessary for the conduct of the Business and are sufficient for the continued conduct of the Business after the Closing in substantially the same manner as conducted prior to the Closing as well as the continued distribution, exploitation, development and modification of the Intellectual Property that comprises part of the Purchased Assets. The Purchased Assets constitute, and on the Closing Date will constitute, all of the operating assets or property necessary for the operation of the Business as it is currently conducted, except for the Excluded Assets. Schedule 4.7 contains accurate lists of all Purchased Assets comprised of Tangible Personal Property where the value of an individual item exceeds One Thousand Dollars (\$1,000) and all descriptive information contained in Schedule 4.7 is accurate. All Tangible Personal Property that is part of the Purchased Assets is in good operating condition and repair and is usable in the Ordinary Course of Business.

4.8 Liabilities. Other than the Excluded Liabilities, and except as set forth in Schedule 4.8, neither Seller nor any of its Subsidiaries has any Liabilities relating to the Purchased Assets or the Business due or to become due except (a) Liabilities relating to the Purchased Assets or the Business that

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

are reflected in the Interim Balance Sheet which have not been paid or discharged since the Interim Balance Sheet Date, or otherwise specifically disclosed in the Disclosure Schedule, and (b) Liabilities relating to the Purchased Assets or the Business incurred in the Ordinary Course of Business since the Interim Balance Sheet Date (none of which relates to any Default under any Contract or Lease, breach of warranty, tort, infringement or violation of any Law or Order or arose out of any Legal Proceeding) and none of which would have a Material Adverse Effect.

4.9 Absence of Certain Changes or Events. Except as set forth on Schedule 4.9, since the Interim Balance Sheet Date, Seller and its Subsidiaries have conducted the Business in the Ordinary Course of Business and there has not been any:

29

(a) Material Adverse Change and no event has occurred and no circumstance exists that may result in a Material Adverse Change other than Material Adverse Changes resulting from historical seasonality of the Business;

(b) (i) purchase, redemption, retirement or other acquisition by Seller of any shares of any such capital stock; or (ii) declaration or payment of any dividend or other distribution or payment in respect of such shares of capital stock;

(c) amendment to the Charter or Bylaws of Seller;

(d) payment or increase by Seller of any bonuses, salaries or other compensation (including management or other similar fees) or entry into any employment, severance or similar Contract with any employee engaged in the Business and which Buyer desires to hire after Closing, other than increases in salary to employees made in the Ordinary Course of Business;

(e) adoption of, or increase in the payments to or benefits under, any profit sharing, bonus, deferred compensation, savings, insurance, pension, retirement, severance or other employee benefit plan for or with any of the employees of Seller engaged in the Business or any increase in the payment to or benefits under any Employee Plan or other benefit obligation for or with any employees of Seller engaged in the Business, other than increases provided under such Employee Plan or other benefit obligation to all employees of Seller and made in the Ordinary Course of Business;

(f) adverse change in employee relations which has or is reasonably likely to have a Material Adverse Effect;

(g) damage to or destruction or loss of any of the Purchased Assets or to any other asset or property of Seller relating to the Business, whether or not covered by insurance, that could reasonably be expected to constitute a Material Adverse Effect on the Business;

(h) (i) entry into, termination or acceleration of, or receipt of notice of termination by Seller or any of its Subsidiaries of (1) any material license, distributorship, dealer, sales representative, joint venture, credit or similar agreement relating to the Business or (2) other than Assumed Liabilities set forth on Schedule 2.2, any Contract or transaction involving a Liability by or to Seller for which Buyer may be liable after the Closing or (ii) entry into, termination or acceleration of, or receipt of notice of termination by Seller of any Contract or transaction involving a Liability by or to Seller in an amount of at least Ten Thousand Dollars (\$10,000) (individually or in the aggregate) which will remain unpaid at Closing;

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(i) sale (other than sales of inventory in the Ordinary Course of Business), lease or other disposition of any of the Purchased Assets or of any other asset or property of Seller or any of its Subsidiaries relating to the Business;

(j) mortgage, pledge or imposition of any Encumbrance on any Purchased Asset, including the sale, lease or other disposition of any of its Intellectual Property relating to the Business;

30

(k) (i) delay or failure to repay when due any obligation of Seller, other than such items as have been specifically documented to Buyer in writing or (ii) delay or failure to repay when due any obligation of Seller which delay or failure could have a Material Adverse Affect on Seller, the Business or the Purchased Assets, in each case, including without limitation, accounts payable and accrued expenses, except to the extent such obligation is being disputed in good faith by Seller;

(l) accrual of any expenses of Seller relating to the Business, except for such accruals in the Ordinary Course of Business;

(m) capital expenditures by Seller relating to the Business in excess of Five Thousand Dollars (\$5,000) individually or Ten Thousand Dollars (\$10,000) in the aggregate;

(n) cancellation or waiver by Seller of any claims or rights with a value to Seller relating to the Business or the Purchased Assets in excess of Five Thousand Dollars (\$5,000) individually or in the aggregate;

(o) payment, discharge or satisfaction of any Liability (i) by Seller or (ii) in connection with the Business, by any of its Subsidiaries, in each case other than the payment, discharge or satisfaction of Liabilities in the Ordinary Course of Business;

(p) incurrence of or increase in, any Liability (i) of Seller or (ii) in connection with the Business, of any of its Subsidiaries, in each case, except in the Ordinary Course of Business, or any accelerated or deferred payment of or failure to pay when due, any Liability;

(q) loan to, or any agreement with, any Business-related employee or independent contractor of Seller or any of its Subsidiaries other than an employment agreement;

(r) failure by Seller to use reasonable efforts to preserve intact the current business organization of Seller and its Subsidiaries relating to the Business, and maintain the relations and goodwill with its suppliers, customers, landlords, creditors, employees, licensors, resellers, distributors, agents and others having business relationships with them relating to the Business;

(s) licensing out on an exclusive basis or other than in the Ordinary Course of Business, disposition or lapsing of any Intellectual Property or any disclosure to any Person of any trade secret or other confidential information;

(t) change in the accounting methods, principles or practices used by Seller or, to the extent they engage in or affect the Business, any of its Subsidiaries;

(u) revaluation by Seller of any of the Purchased Assets, including,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

without limitation, writing down the value of Inventory or writing off notes or accounts receivable;

(v) action taken by Seller to accelerate the collection of any receivable or which changes credit terms to customers;

31

(w) payment to any Affiliate (or any Affiliate or Family Member thereof) of Seller or any of its Subsidiaries, other than payments made to such Persons in the Ordinary Course of Business for actual obligations owed, products purchased or services rendered, in each case, in amounts not in excess of the fair value thereof;

(x) election made, extension granted or waiver of a statute of limitations with respect to Taxes of Seller or any of its Subsidiaries or settlement or compromise any federal, state, local or foreign claim or Liability for Taxes of Seller or any of its Subsidiaries;

(y) price protection, discount, rebate, incentive, price reduction, free or discounted upgrade offer, free or discounted bundling offer or other similar programs affecting any of the Purchased Assets, other than a limited number of free copies of Seller's software products provided directly by Seller on a case-by-case basis, which limited number of free copies could not be expected to have a Material Adverse Effect;

(z) existence of any other event or condition which in any one case or in the aggregate has or might reasonably be expected to have a Material Adverse Effect on the Business; or

(aa) agreement, whether oral or written, by Seller with respect to or to do any of the foregoing other than as expressly provided for herein.

4.10 Taxes.

(a) Filing of Tax Returns. Except as set forth on Schedule 4.10(a), Seller and its Subsidiaries have duly and timely filed (or caused to be filed) with the appropriate taxing authorities all Tax Returns required to be filed through the Closing Date. Except as set forth on Schedule 4.10(a), all such Tax Returns filed are complete and accurate in all respects. Except as set forth on Schedule 4.10(a), neither Seller nor any of its Subsidiaries is currently the beneficiary of any extension of time within which to file any Tax Return. No claim has ever been made against Seller, any of its Subsidiaries or their respective assets by an authority in a jurisdiction where Seller or any of its Subsidiaries does not file Tax Returns such that Seller or any of its Subsidiaries is or may be subject to taxation by that jurisdiction.

(b) Payment of Taxes. All Taxes owed and due by Seller or any of its Subsidiaries (whether or not shown on any Tax Return) have been paid. The unpaid Taxes of Seller or any of its Subsidiaries, if any, (i) did not, as of the date of its Interim Balance Sheet, exceed the reserve for Tax liability (excluding any reserve for deferred Taxes established to reflect timing differences between book and Tax income) set forth on the face of its Interim Balance Sheet (rather than in any notes thereto), and (ii) have not exceeded that reserve as adjusted for operations and transactions through the Closing Date in accordance with the past custom and practice of Seller and its Subsidiaries in filing their Tax Returns. Except as set forth on Schedule 4.10(b), since the date of its Interim Balance Sheet, neither Seller nor any of its Subsidiaries has (A) incurred any Liability for Taxes other than in the Ordinary Course of Business or (B) paid Taxes other than Taxes paid on a timely basis and in a manner consistent with

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

past custom and practice.

32

(c) Audits, Investigations, Disputes or Claims. Other than as set forth on Schedule 4.10(c), currently, no deficiencies for Taxes are claimed, proposed or assessed by any taxing or other governmental authority against Seller or any of its Subsidiaries. Except as set forth on Schedule 4.10(c), there are no pending or, to the Knowledge of Seller, threatened audits, investigations, disputes or claims or other actions for or relating to any Liability for Taxes with respect to Seller or any of its Subsidiaries, and there are no matters under discussion by or on behalf of Seller or any of its Subsidiaries with any Governmental Body, or known to Seller or any of its Subsidiaries, with respect to Taxes that are likely to result in an additional Liability for Taxes with respect to Seller or any of its Subsidiaries. Audits of federal, state and local Tax Returns by the relevant taxing authorities have been completed for the periods set forth in Schedule 4.10(c) and, except as set forth in Schedule 4.10(c), none of Seller, any Subsidiary thereof, or any predecessor thereof has been notified that any taxing authority intends to audit a Tax Return for any other period. Seller has delivered to Purchaser complete and accurate copies of Seller's and its Subsidiaries' federal, state and local Tax Returns for the years ended September 30, 1999, 2000 and 2001 as well as complete and accurate copies of all examination reports and statements of deficiencies assessed against or agreed to by Seller or any of its Subsidiaries at any time. Neither Seller nor any of its Subsidiaries has waived any statute of limitations in respect of Taxes or agreed to any extension of time with respect to a Tax assessment or deficiency. Except for Ernst & Young LLP, no power of attorney granted by Seller or any of its Subsidiaries with respect to any Taxes is currently in force.

(d) Lien. There are no Encumbrances for Taxes (other than for current Taxes not yet due and payable) on any of the assets of Seller or any of its Subsidiaries or any shares of its or their capital stock.

(e) Tax Elections. All material elections with respect to Taxes affecting Seller, any of its Subsidiaries or any of their respective assets, as of the Closing Date are set forth in Schedule 4.10(e). Neither Seller nor any of its Subsidiaries has: (i) consented at any time under Section 341(f)(1) of the Code to have the provisions of Section 341(f)(2) of the Code apply to any disposition of any of its assets; (ii) agreed, and is not required, to make any adjustment under Section 481(a) of the Code by reason of a change in accounting method or otherwise; (iii) made an election, and is not required, to treat any of its assets as owned by another Person pursuant to the provisions of Section 168(f) of the Code or as tax-exempt bond financed property or tax-exempt use property within the meaning of Section 168 of the Code; (iv) acquired, and does not own, any assets that directly or indirectly secure any debt the interest on which is tax exempt under Section 103(a) of the Code; (v) made a consent dividend election under Section 565 of the Code; or (vi) made any of the foregoing elections and is not required to apply any of the foregoing rules under any comparable state or local Tax provision.

(f) Prior Affiliated Groups. Neither Seller nor any of its Subsidiaries is and they have never been a member of an affiliated group of corporations within the meaning of Section 1504 of the Code. Seller does not have any Liability for the Taxes of any Person (other than such Company) (i) under Treasury Regulations Section 1.1502-6 (or any similar provision of state, local or foreign law), (ii) as a transferee or successor, (iii) by Contract, or (iv) otherwise.

(g) Tax Sharing Agreements. There are no agreements for the sharing of

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Tax liabilities or similar arrangements (including indemnity arrangements) with respect to or

33

involving Seller, any of its Subsidiaries or any of their respective assets or the Business, and, after the Closing Date, neither Seller, any of its Subsidiaries nor any of their respective assets or the Business or the business of the Subsidiaries shall be bound by any such Tax-sharing agreements or similar arrangements or have any Liability thereunder for amounts due in respect of periods prior to the Closing Date.

(h) Partnerships and Single Member LLC's. Except for whatever characterization could be made of Seller's current relationship with Sony Pictures Entertainment, Inc., Seller and its Subsidiaries (i) are not subject to any joint venture, partnership, or other arrangement or contract which is treated as a partnership for Tax purposes, (ii) do not own a single member limited liability company which is treated as a disregarded entity, (iii) is not a shareholders of a "controlled foreign corporation" as defined in Section 957 of the Code (or any similar provision of state, local or foreign law) other than Seller's interest in International Image Services, Inc. and (iv) not "personal holding companies" as defined in Section 542 of the Code (or any similar provision of state, local or foreign law).

(i) No Withholding. Seller has not been a United States real property holding corporation within the meaning of Section 897(c)(2) of the Code during the applicable period specified in Section 897 of the Code. Seller has withheld and paid all Taxes required to have been withheld and paid in connection with amounts paid or owing to any employee, independent contractor, creditor, shareholder or other third party. The transactions contemplated herein are not subject to the tax withholding provisions of Section 3406 of the Code, or of Subchapter A of Chapter 3 of the Code or of any other provision of law.

(j) International Boycott. Neither Seller nor any Subsidiary of Seller has participated in and is not participating in an international boycott within the meaning of Section 999 of the Code.

(k) Permanent Establishment. Except as set forth in Schedule 4.10(k), Seller does not have and has never had a permanent establishment in any foreign country, as defined in any applicable Tax treaty or convention between the United States and such foreign country.

(l) Parachute Payments. Except as set forth on Schedule 4.10(l), Seller is not a party to any existing Contract, arrangement or plan that has resulted or would result (upon the Closing or otherwise), separately or in the aggregate, in the payment of any "excess parachute payments" within the meaning of Section 280(G) of the Code.

(m) Tax Shelters. Neither Seller nor any Subsidiary has participated in and is not participating in, any transaction described in Section 6111(c) or (d) of the Code or Section 6112(b) of the Code or the Treasury Regulations thereunder, or in any reportable transaction described in such regulations.

4.11 Facilities. Seller does not own any Owned Real Property or any interest, other than a leasehold interest, in any Facility or real property.

(a) Leases or Other Agreements. Schedule 4.11(a) lists and describes all Facilities and real property leased by Seller and all subleases. Except for Facility Leases and subleases listed on Schedule 4.11(a), there are no leases, subleases, licenses, occupancy

agreements, options, rights, concessions or other agreements or arrangements, written or oral, granting to any Person the right to purchase, use or occupy any Facility, or any real property in connection with the Business or any portion thereof or interest in any such Facility or real property.

(b) Facility Leases and Leased Real Property. With respect to the Facility Lease, Seller has and will transfer to Buyer at the Closing an unencumbered interest in the Leasehold Estate, subject to any subleases specified in Schedule 4.11(b). Seller enjoys peaceful and undisturbed possession of all the Leased Real Property.

(c) Certificate of Occupancy. All Facilities have received all required approvals of Governmental Bodies (including, without limitation, Permits and a certificate of occupancy or other similar certificate permitting lawful occupancy of the Facilities) required in connection with the operation thereof and have been operated and maintained in all respects in accordance with applicable Laws except where the failure to do so could not reasonably be expected to have a Material Adverse Effect.

(d) Utilities. All Facilities are supplied with utilities (including without limitation water, sewage, disposal, electricity, gas and telephone) and other services necessary for the operation of such Facilities as currently operated, and there is no condition which would reasonably be expected to result in the termination of the present access from any Facility to such utility services.

(e) Improvements, Fixtures and Equipment. The improvements constructed on the Facilities, including, without limitation, all Leasehold Improvements and Tangible Personal Property owned, leased or used by Seller at the Facilities are (i) insured to the extent and in a manner customary in the industry, (ii) structurally sound with no known material defects, (iii) in good operating condition and repair, subject to ordinary wear and tear, (iv) not in need of maintenance, repair or correction except for ordinary routine maintenance and repair, the cost of which would not be material, (v) sufficient for the operation of the Business as presently conducted and (vi) to Seller's Knowledge, in conformity, in all respects, with all applicable Laws.

(f) No Special Assessment. Seller has not received notice of any special assessment relating to any Facility or any portion thereof and there is no pending or threatened special assessment.

4.12 Intellectual Property; Software.

(a) Schedule 4.12(a) hereto sets forth a true, correct and complete list of all Intellectual Property of Seller and any licenses and agreements relating to such Intellectual Property (other than trade secrets, know-how and goodwill attendant to such Intellectual Property and other intellectual property rights not reducible to schedule form) owned, licensed to or used by Seller with respect to the conduct of the Business as presently conducted or presently proposed (but for the consummation of the transactions contemplated hereby) to be conducted. Schedule 4.12(a) separately identifies the Intellectual Property owned by Seller and the Intellectual Property licensed to or used by Seller.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(b) Except as set forth on Schedule 4.12(b), neither Seller nor any Subsidiary thereof has interfered with, infringed upon or misappropriated any Intellectual Property rights of any third party, and neither Seller nor any Subsidiary thereof (and employees with direct responsibility for Intellectual Property matters) has received any charge, complaint, claim, demand, or notice alleging any such interference, infringement, misappropriation, or violation (including any claim that Seller must license or refrain from using any Intellectual Property rights of any third party). To Seller's Knowledge, no third party has interfered with, infringed upon or misappropriated any Intellectual Property rights of Seller, other than such non-commercial, case-by-case infringements as are typically encountered in the software industry in the United States, including without limitation, "cracked" serial numbers, online auctions and other similar pirate-based activities. No third party has interfered with, infringed upon or misappropriated any Intellectual Property rights of Seller which interference, infringement or misappropriation, individually or in the aggregate, is reasonably likely to have a Material Adverse Effect on the Business.

(c) Except as set forth on Schedule 4.12(c), (A) Seller owns all right, title and interest in, or has a valid and binding license to use, the Intellectual Property set forth on Schedule 4.12(a), and, to the extent required in connection with the way in which Seller has conducted, conducts, or presently proposes to conduct the Business, to make, have made, use, sell, import and export, distribute, publicly perform, publicly display, reproduce and prepare derivative works of such Intellectual Property; (B) the rights of Seller to such Intellectual Property are free and clear of all Encumbrances except Permitted Encumbrances, if any; (C) all registrations with and applications to governmental or regulatory bodies in respect of such Intellectual Property are valid and in full force and effect and Seller has taken all action required to maintain their validity and effectiveness; (D) there are no restrictions (other than as set forth in the Assumed Contracts for certain third party technologies as described in Schedule 4.12(c)) on the direct or indirect (i) transfer of any license, or any interest therein, held by Seller in respect of such Intellectual Property or (ii) direct or indirect changes of control of Seller; (E) Seller has made available to Buyer prior to the execution of this Agreement (and shall deliver at the Closing) documentation with respect to any invention, process, design, computer program or other know-how or trade secret included in such Intellectual Property, which documentation is, to Seller's Knowledge, accurate in all material respects and reasonably sufficient in detail and content to identify and explain such invention, process, design, computer program or other know-how or trade secret and to facilitate its use without reliance on the special knowledge or memory of any person; (F) Seller has taken reasonable measures to protect the secrecy, confidentiality and value of its trade secrets; and (G) Seller has not, nor has it received any notice that they are, in Default (or with the giving of notice or lapse of time or both, would be in Default) under any license with respect to such Intellectual Property.

(d) Except as identified on Schedule 4.12(d), no approval or consent of any person is needed so that the interest of Buyer in such Intellectual Property shall continue to be in full force and effect following the transactions contemplated by this Agreement, and Seller is not subject to any restriction, agreement, instrument, order, judgment or decree which would be violated or breached by the consummation of the transactions contemplated by this Agreement.

36

(e) Except for the fees identified in Schedule 4.12(e) for the agreements identified therein, no licensing fees, royalties, profit participations, or other payments are due or payable by Seller in connection

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

with such Intellectual Property, other than maintenance fees.

(f) Schedule 4.12(f) separately lists and identifies all (A) computer programs, (B) computer databases (including, but not limited to, databases used in conjunction with such computer programs) and (C) documentation, specifications, manuals and materials associated therewith (other than documentation, specifications, manuals and materials related solely to Non-Product Software Rights (as hereinafter defined)), in each case, owned, licensed or used by Seller, including, without limitation, Visual C, Visual C++, Visual Studio-net, Visual Basic and similar creative software tools and other than software commonly known as "bug tracking," source code control and website design and design/tracking software, but excluding generally available and unmodified off-the-shelf microcomputer and work station software that is not described above in this Section 4.12(f) (collectively, the "Software Rights"). Schedule 4.12(f) further specifies (i) which Software Rights comprise (separately or together with other Intellectual Property or other items) products that are, have been or are anticipated to be (but for the consummation of the transactions contemplated hereby), sold, licensed or otherwise distributed by Seller in connection with the Business or are components of any such products ("Product-Related Software Rights") and (ii) which Software Rights do not (and have not in the past), and are not anticipated to (but for the consummation of the transactions contemplated hereby), comprise or be included in any products that are sold, licensed or otherwise distributed by Seller in connection with the Business ("Non-Product Software Rights"). Except as set forth in Schedule 4.12(f), all right, title and interest in and to the Software (as hereinafter defined) is owned by Seller free and clear of all Encumbrances, are fully transferable to Buyer, and no party other than Seller has any interest in the Software. Each of the representations in Sections 4.12(b), above, is applicable to the Software Rights.

(g) For purposes of this Agreement, the computer software included in the Product-Related Software Rights is the "Product-Related Software," the computer software included in the Non-Product Software Rights is the "Non-Product Software" and the Product-Related Software and Non-Product Software are, collectively, the "Software." The Non-Product Software performs substantially in accordance with the documentation and other written materials related to the Non-Product Software and is free from substantial defects in programming and operations, is in machine readable form, and includes all computer programs, materials, tapes, know-how, object and source codes, other written materials, know-how and processes related to the Non-Product Software. The Product-Related Software performs in accordance with the documentation and other written materials related to the Product-Related Software and is free from defects in programming and operations, is in machine readable form, contains all current revisions of such Product-Related Software and includes all computer programs, materials, tapes, know-how, object and source codes, other written materials, know-how and processes related to the Product-Related Software. Seller has delivered to Buyer complete and correct copies of (i) the Product-Related Software in its current form and all user and technical documentation related thereto and (ii) all Software other than Product-Related Software in its current form and all user and technical documentation related thereto in Seller's possession.

37

(h) All copies of the Software embodied in physical form are being delivered to Buyer at or prior to the Closing.

(i) Seller and its Subsidiaries have kept secret and have not disclosed the source code for the Software to any Person other than certain employees of Seller or such Subsidiary who are subject to the terms of a binding

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

confidentiality agreement with respect thereto. Seller or such Subsidiary have taken all appropriate measures to protect the confidentiality and proprietary nature of the Software, including, without limitation, the use of the confidentiality agreements with all of their respective employees having access to the Software source and object code.

(j) No employee of Seller or any Subsidiary is in default under, and the consummation of the transactions contemplated by this Agreement will not result in a default of, any term of any employment contract, agreement or arrangement relating to the Software or any non-competition arrangement, or any other agreement or any restrictive covenant relating to the Software or its development or exploitation. Other than third party royalties as specifically disclosed herein, Seller has no obligation to compensate any Person for the development, use, sale or exploitation of the Software nor except as disclosed in Schedule 4.12, has Seller or any of its Subsidiaries granted to any other person or entity any license, option or other rights to develop, use, sell or exploit in any manner the Software whether requiring the payment of royalties or not.

(k) All Intellectual Property owned by Seller and for which confidentiality is appropriate has been maintained in confidence in accordance with protection procedures that are reasonably adequate for the protection of, and are customarily used in the industry, to protect rights of like importance. All former and current managers, employees, agents, consultants and independent contractors who have authored, co-authored or otherwise contributed to or participated in any material way in the conception and development of Intellectual Property which is used in and material to the Business ("IP Participant"), have executed and delivered to Seller a proprietary information agreement, pursuant to which, inter alia, such IP Participant has assigned any and all of his rights in such Intellectual Property to Seller and has agreed to keep such Intellectual Property confidential and not to use such Intellectual Property for any purpose unrelated to his work for Seller. No former or current IP Participant has filed, asserted in writing or, to the Knowledge of Seller (or employees of Seller with direct responsibility for Intellectual Property matters), threatened any claim against Seller in connection with his involvement in Intellectual Property which is used in the Business. To the Knowledge of Seller (and employees of Seller with direct responsibility for Intellectual Property matters), no IP Participant has any patents issued or applications pending for any device, process, design or invention of any kind now used or needed by Seller which patents or applications have not been assigned to Seller.

(l) Except as set forth in Schedule 4.12(1), no former or current shareholders, director or officer, employee or independent contractor of Seller or any of its Subsidiaries has any right to receive royalty payments or license fees from Seller or such Subsidiary.

(m) With respect to privacy policies, security agreements and other similar items related to the Business and/or the Purchased Assets (including, without limitation, those related to the Websites) (the "Commitments"), (A) Seller and its Subsidiaries are in full

compliance with all applicable Commitments, except where non-compliance could not reasonably be expected to have a Material Adverse Effect; (B) the transactions contemplated by this Agreement and the Ancillary Agreements will not violate any Commitments; (C) neither Seller nor any of its Subsidiaries have received inquiries from the Federal Trade Commission or any other Governmental Body regarding Commitments; (D) neither Seller nor, to Seller's Knowledge, any of its Subsidiaries have received any written (including email) complaints from

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

any web site user regarding Commitments, or compliance with Commitments; (E) the Commitments have not been rejected by any applicable certification organization which has reviewed such Commitment or to which any such Commitment has been submitted and (F), neither Seller nor any of its Subsidiaries have experienced the cancellation, termination or revocation of any privacy or security certification issued by any Commitments.

(n) Seller has in its possession or control: (A) correct and complete, fully-executed copies of all of the licenses and agreements (as amended to date) that are required to be identified on Schedule 4.12(a); and (B) correct and complete copies of all documents (including, without limitation patents, registration certificates, renewal certificates, applications, prosecution histories, and all material documents submitted to or received from the relevant patent, copyright, trademark, domain name or other authorities in the United States and foreign jurisdictions, as the case may be) relating to each item of the Intellectual Property identified on Schedule 4.12(a). Seller has delivered to Buyer correct and complete, fully-executed copies of (i) all of the documents described in clause (A) of this subsection and (ii) all of the documents described in clause (B) of this subsection that are in Seller's possession; provided that to Seller's Knowledge there are no documents described in clause (B) of this Subsection that are not in Seller's possession.

(o) Seller has (i) collected the Customer/User Data in accordance with protection procedures which are reasonably adequate for protection customarily used in the industry to protect rights of like importance, except where the failure to do so could not reasonably be expected to have a Material Adverse Effect, and (ii) maintained the Customer/User Data in confidence in accordance with protection procedures which are reasonably adequate for protection customarily used in the industry to protect rights of like importance, except where the failure to do so could not reasonably be expected to have a Material Adverse Effect. Seller shall provide Buyer will all such Customer/User Data in a format reasonably requested, and useable, by Buyer.

4.13 Contracts; No Defaults.

(a) Schedule 4.13(a) contains a complete and accurate list, and Seller has made available to Buyer true and complete copies, of all Seller Contracts of the following categories:

(i) Contracts that involve performance of services or delivery of goods by Seller during any twelve (12) month period of an amount or value, individually or, for a series of related Contracts, in the aggregate, in excess of Five Thousand Dollars (\$5,000);

39

(ii) Contracts that involve performance of services or delivery of goods or materials to Seller during any twelve (12) month period of an amount or value, individually or, for a series of related Contracts, in the aggregate, in excess of Five Thousand Dollars (\$5,000);

(iii) Contracts that were not entered into in the Ordinary Course of Business;

(iv) Facility Leases and Leases of Tangible Personal Property of Seller and other Contracts, in each case, affecting the ownership of, leasing of, title to, use of, or any leasehold or other interest in, any real or personal property (except personal property leases and installment and conditional sales agreements having a value per item or aggregate payments, in each case, of less than Five Thousand Dollars (\$5,000) and

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

with terms of less than one year);

(v) Licensing agreements of Seller and each of its Subsidiaries and other Contracts, in each case, with respect to patents, trademarks, copyrights or other Intellectual Property as well as the forms of all agreements with current or former employees, consultants or contractors regarding the appropriation of, or the non-disclosure of, any of the Intellectual Property set forth on Schedule 4.12(a);

(vi) collective bargaining agreements of Seller and other Contracts, in each case, to or with any labor union or other employee representative of a group of employees and each other written employment or consulting agreement with any employees or consultants;

(vii) joint ventures or partnerships (however named) of Seller and other Contracts, in each case, involving a sharing of profits, losses, costs or liabilities by Seller with any other Person;

(viii) Contracts containing covenants that in any way purport to restrict the business activity of Seller or limit the freedom of Seller to engage in any line of business or to compete with any Person or that subject Seller to confidentiality or non-disclosure obligations;

(ix) Contracts providing for payments to or by any Person based on sales, purchases or profits, other than direct payments for goods;

(x) powers of attorney granted by or to Seller that are currently effective and outstanding;

(xi) Contracts entered into other than in the Ordinary Course of Business that contain or provide for an express undertaking by Seller to be responsible for consequential damages;

(xii) Contracts for capital expenditures relating to the Business in excess of Five Thousand Dollars (\$5,000) individually or Ten Thousand Dollars (\$10,000) in the aggregate;

40

(xiii) Contracts which, to the Knowledge of Seller, will result in a material loss to Seller;

(xiv) Contracts between Seller and any of its former or current stockholders or shareholders, directors, officers and employees (other than standard employment agreements previously furnished to or approved by Buyer and other than option and warrant agreements with Seller's officers, directors and employees);

(xv) written warranties, guaranties, and or other similar undertakings with respect to contractual performance extended by Seller, other than in the Ordinary Course of Business; and

(xvi) each amendment, supplement, and modification (whether oral or written) in respect of any of the foregoing.

With respect to any of the foregoing Contracts, Schedule 4.13(a) sets forth reasonably complete details concerning such Contracts, including the general type of Contract, the parties thereto and the termination date, if any. All Contracts which are not in writing and/or which have not been delivered to Buyer (i) may be terminated by Seller at any time upon giving notice to the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

other party to such Contracts and without any payment by, penalty against, or Liability of Seller and (ii) do not contain any minimum or maximum volume, minimum payment, exclusivity, product update, or other similar obligations or provisions that bind Seller.

(b) Except as set forth in Schedule 4.13(b), to the Knowledge of Seller, no officer, director, agent, employee, consultant or contractor of Seller is bound by any Contract that purports to limit the ability of such officer, director, agent, employee, consultant or contractor to (i) engage in or continue any conduct, activity or practice relating to the Business or (ii) assign to Seller or to any other Person any rights to any invention, improvement or discovery.

(c) Except as set forth in Schedule 4.13(c), each Contract set forth on Schedule 4.13(a) is in full force and effect and is valid and enforceable in accordance with its terms, except as such enforceability may be limited by (i) bankruptcy, insolvency, moratorium, reorganization or other similar laws affecting creditors' rights generally and (ii) the general principles of equity, regardless of whether asserted in a proceeding in equity or at law.

(d) Except as set forth in Schedule 4.13(d):

(i) Seller is, and at all times has been, in compliance with all material terms and requirements of each Contract set forth on Schedule 4.13(a) under which Seller has or had any obligation or Liability or by which Seller or any of the assets owned or used by Seller is or was bound;

(ii) to the Knowledge of Seller, each other Person that has or had any obligation or Liability under any Contract set forth on Schedule 4.13(a) under which Seller has or had any rights is, and has been, in compliance with all material terms and requirements of such Contract;

41

(iii) to the Knowledge of Seller, no event has occurred or circumstance exists that (with or without notice or lapse of time) may contravene, conflict with, or result in a violation or breach of, or give Seller or any other Person the right to declare a default or exercise any remedy under, or to accelerate the maturity or performance of, or to cancel, terminate or modify, any Contract set forth on Schedule 4.13(a); and

(iv) Seller has not given to or received from any other Person, any written or, to the Knowledge of Seller, other notice or other communication regarding any actual, alleged, possible or potential violation or breach of, or default under, any Contract set forth on Schedule 4.13(a).

(e) Other than as set forth in the Settlement Agreements, there are no renegotiations of, attempts to renegotiate, or outstanding rights to renegotiate any material amounts paid or payable to Seller under current or completed Contracts, as applicable, with any Person and no such Person has made written demand for such renegotiation.

(f) Contracts relating to the provision of products or services by Seller have been entered into in the Ordinary Course of Business and have been entered into without the commission of any act alone or in concert with any other Person, or any consideration having been paid or promised, that is or would be in violation of any Laws.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(g) Seller has no reason to believe that the products and services called for by any unfinished Seller Contract cannot be supplied in accordance with the terms of such Contract, including time specifications, and has no reason to believe that any unfinished Contract will upon performance by Seller result in a loss to Seller.

(h) All of the Seller Contracts set forth on Schedule 4.13(a) are assignable to Buyer without the consent of any other Person, except as specifically noted in such Schedule 4.13(a).

4.14 Employee Benefits.

(a) Schedule 4.14 contains a complete list of all Employee Plans (i) covering employees, directors or consultants or former employees, directors or consultants in, or related to, the Business and/or (ii) with respect to which Buyer may incur any Liability ("Business Employee Plans"). Seller has delivered or made available to Buyer true and complete copies of all Employee Plans, including written interpretations thereof and written descriptions thereof which have been distributed to Seller's employees and for which Seller has copies, all annuity contracts or other funding instruments relating thereto, and a complete description of all Employee Plans which are not in writing.

(b) Neither Seller nor any ERISA Affiliate sponsors, maintains, contributes to or has an obligation to contribute to, or has sponsored, maintained, contributed to or had an obligation to contribute to, any Pension Plan subject to Title IV of ERISA, any Multiemployer Plan or any Registered Pension Plan in Canada.

(c) Each Welfare Plan which covers or has covered employees or former employees of Seller or of its Affiliates in the Business and which is a "group health plan," as

42

defined in Section 607(1) of ERISA, has been operated in compliance with provisions of Part 6 of Title I, Subtitle B of ERISA and Section 4980B of the Code at all times.

(d) There is no Legal Proceeding or Order outstanding, relating to or seeking benefits under any Business Employee Plan that is pending, threatened or anticipated against Seller, any ERISA Affiliate or any Employee Plan.

(e) Neither Seller nor any ERISA Affiliate has any liability for unpaid contributions under Section 515 of ERISA with respect to any Welfare Plan (i) covering employees, directors or consultants or former employees, directors or consultants in, or related to, the Business and (ii) with respect to which Buyer may incur any Liability.

(f) There are no liens arising under the Code or ERISA with respect to the operation, termination, restoration or funding of any Business Employee Plan or arising in connection with any excise tax or penalty tax with respect to any Business Employee Plan.

(g) Each Business Employee Plan has at all times been maintained in all material respects, by its terms and in operation, in accordance with all applicable laws, including, without limitation, ERISA and the Code.

(h) Seller and its ERISA Affiliates have made full and timely payment of all amounts required to be contributed under the terms of each Business Employee Plan and applicable Law or required to be paid as expenses or as Taxes

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

under applicable Laws, under such Employee Plan, and Seller and its ERISA Affiliates shall continue to do so through the Closing Date.

(i) Each Business Employee Plan intended to qualify under Section 401 of the Code has received a current and valid determination letter from the Internal Revenue Service that it does so qualify, and to the Knowledge of Seller, no event has occurred and no condition exists that could reasonably be expected to result in the revocation of such determination letter or the loss of such qualification or exemption.

(j) Except as set forth on Schedule 4.14(j), neither the execution and delivery of this Agreement or other related agreements by Seller nor the consummation of the transactions contemplated hereby or thereby will result in the acceleration or creation of any rights of any person to benefits under any Employee Plan (including, without limitation, the acceleration of the vesting or exercisability of any stock options, the acceleration of the vesting of any restricted stock, the acceleration of the accrual or vesting of any benefits under any Pension Plan or the acceleration or creation of any rights under any severance, parachute or change in control agreement).

(k) Neither Seller nor any ERISA Affiliate has any announced plan or legally binding commitment to create any additional Business Employee Plan or to amend or modify any existing Business Employee Plan.

(l) Neither Seller nor any ERISA Affiliate has incurred any liability with respect to any Employee Plan which may create or result in any liability to Buyer.

43

4.15 Labor Matters; Employees.

(a) General. Neither Seller nor any of its Subsidiaries is a party to any collective bargaining or other labor Contract. There has not been, there is not presently pending or existing, and, to the Knowledge of Seller, there is not threatened (i) any strike, slowdown, picketing, work stoppage or employee grievance process against Seller or any of its Subsidiaries or the Business; (ii) any Legal Proceeding against or affecting Seller or any of its Subsidiaries or the Business relating to the alleged violation of any Law or Order pertaining to labor relations or employment matters, including any charge or complaint filed by an employee or union with the National Labor Relations Board, the Equal Employment Opportunity Commission, the Ontario Labour Relations Board, the Ontario Human Rights Commission, the Pay Equity Hearings Tribunal or any comparable Governmental Body, organizational activity, or other labor or employment dispute against or affecting the Business or Seller or any of its Subsidiaries; or (iii) union organizing campaign or any application for certification of a collective bargaining agent. No event has occurred or circumstance exists that could provide the basis for any work stoppage or other labor dispute. There is no lockout of any employees by Seller or any of its Subsidiaries, and no such action is contemplated by Seller or any of its Subsidiaries. Seller and each of its Subsidiaries have complied with all material Laws relating to employment, equal employment opportunity, nondiscrimination, harassment, retaliation, immigration, wages, hours, benefits, collective bargaining, the payment of social security and similar Taxes, occupational health and safety, and plant closing. Neither Seller nor any of its Subsidiaries is liable for the payment of any compensation, damages, Taxes, fines, penalties or other amounts (including, without limitation, amounts related to workplace safety and insurance), however designated, for failure to comply with any of the foregoing Laws.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(b) WARN Act. Except as set forth in Schedule 4.15, since the enactment of the WARN Act, Seller has not effectuated (i) a "plant closing" (as defined in the WARN Act) affecting any site of employment or one or more facilities or operating units within any site of employment or facility of Seller or any of its Subsidiaries, or (ii) a "mass layoff" (as defined in the WARN Act) or group layoff as regulated under the Employment Standards Act of Ontario affecting any site of employment or facility of Seller, nor has Seller been affected by any transaction or engaged in layoffs or employment terminations sufficient in number to trigger application of any similar state, provincial or local law. No "plant closing" (as defined in the WARN Act) or "mass layoff" (as defined in the WARN Act) or group layoff as regulated under the Employment Standards Act of Ontario set forth in Schedule 4.15 failed to comply with the requirements of the WARN Act or the Employment Standards Act of Ontario applicable thereto.

4.16 Legal Proceedings. Except as set forth on Schedule 4.16, there is no Legal Proceeding or Order (a) pending or, to the Knowledge of Seller, threatened or anticipated against or affecting Seller, the Business or the Purchased Assets (or to the Knowledge of Seller, pending or threatened, against any of the officers, directors or employees of Seller with respect to their business activities related to or affecting the Business); (b) that challenges or that may have the effect of preventing, making illegal, delaying or otherwise interfering with any of the transactions contemplated by this Agreement; or (c) related to the Business or the Purchased Assets to which Seller is otherwise a party. To the Knowledge of Seller, there is no reasonable basis for any such Legal Proceeding or Order. Except as set forth on Schedule 4.16, to the Knowledge of Seller, no officer, director, agent or employee of Seller is subject to any Order that

44

prohibits such officer, director, agent or employee from engaging in or continuing any conduct, activity, or practice relating to the Business. Except as set forth on Schedule 4.16, neither Seller nor the Business or the Purchased Assets is subject to any Order of any Governmental Body and Seller is not engaged in any Legal Proceeding to recover monies due it or for damages sustained by it. Seller is not and has not been in Default with respect to any Order, and there are no unsatisfied judgments against Seller or the Business or the Purchased Assets. There is not a reasonable likelihood of an adverse determination of any pending Legal Proceedings. There are no Orders or agreements with, or Encumbrances by, any Governmental Body or quasi-governmental entity relating to any Environmental Law which regulate, obligate, bind or in any way affect Seller or any Facility or Former Facility.

4.17 Compliance with Law.

(a) Except as set forth on Schedule 4.17, Seller, to its Knowledge, and the conduct of the Business are and at all times have been in compliance with all Laws or Orders applicable to them or to the conduct and operations of the Business or relating to or affecting the Purchased Assets. Seller has not received any notice to the effect that, or otherwise been advised of (i) any actual, alleged, possible or potential violation of, or failure to comply with, any such Laws or Orders or (ii) any actual, alleged, possible or potential obligation on the part of Seller to undertake, or to bear all or any portion of the cost of, any remedial action of any nature. No event has occurred or circumstance exists that (with or without notice or lapse of time) (i) may constitute or result in a violation by Seller of, or a failure on the part of Seller, any such Laws or Orders or (ii) may give rise to any obligation on the part of Seller to undertake, or to bear all or any portion of the cost of, any remedial action of any nature, except, in either case separately or the cases

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

together, where such violation or failure to comply could not reasonably be expected to have a Material Adverse Effect.

(b) None of Seller, or any of its directors, officers or Representatives or to the Knowledge of Seller, any employee or other Person affiliated with or acting for or on behalf of Seller, has, directly or indirectly, (i) made any contribution, bribe, rebate, payoff, influence payment, kickback or other payment to any Person, private or public, regardless of form, whether in money, property or services (A) to obtain favorable treatment in securing business, (B) to pay for favorable treatment for business secured, (C) to obtain special concessions or for special concessions already obtained, for or in respect of Seller or any of its Affiliates or (D) in violation of any Laws of the United States (including, without limitation, the Foreign Corrupt Practices Act of 1977, as amended (15 U.S.C. Sections 78dd-1 et seq.)) or any laws of any other country having jurisdiction; or (ii) established or maintained any fund or asset that has not been recorded in the Books and Records of Seller.

4.18 Permits. Schedule 4.18 sets forth a complete list of all Permits held by Seller or used in the conduct of the Business or which relate to the Purchased Assets. The Permits set forth on Schedule 4.18 collectively constitute all of the Permits necessary for Seller to lawfully conduct and operate the Business, as applicable, as they are presently conducted and to permit Seller to own and use the Purchased Assets to own and use its assets, in each case, in the manner in which they are presently owned and used. Except as set forth on Schedule 4.18, Seller are and at all times have been in compliance with all material Permits applicable to it or to the conduct and operations of the Business or relating to or affecting the Purchased Assets.

45

Seller has not received any notice to the effect that, or otherwise been advised of (i) any actual, alleged, possible or potential violation of, or failure to comply with, any such Permits or (ii) any actual, alleged, possible or potential revocation, withdrawal, suspension, cancellation or termination of, or any modification to, any Permit set forth on or required to be set forth on Schedule 4.18. No event has occurred, and to Seller's Knowledge no circumstance exists, that (with or without notice or lapse of time) (i) may constitute or result directly or indirectly in a violation by Seller of, or a failure on the part of Seller to comply with, any such Permits or (ii) result directly or indirectly in the revocation, withdrawal, suspension, cancellation or termination of, or any modification to, any Permit set forth on or required to be set forth on Schedule 4.18. All applications for or renewals of all Permits have been timely filed and made and no Permit will expire or be terminated as a result of the consummation of the transactions contemplated by this Agreement. No present or former shareholder, director, officer or employee of Seller or any Affiliate thereof, or any other Person, owns or has any proprietary, financial or other interest (direct or indirect) in any Permit which Seller owns, possesses or uses.

4.19 Environmental Matters.

(a) Seller and the Facilities are in compliance in all material respects with, and have not been and are not in material violation of or liable under, any Environmental Law. Neither Seller nor, to the Knowledge of Seller, any other Person for whose conduct Seller is responsible or has not received, any actual or, to the Knowledge of Seller, Threatened order or written or other notice or communication (including but not limited to notices of violations, consent decrees, judgments, judicial or administrative orders or liens) from (i) any Governmental Body or Person, of any actual or potential violation or failure to comply with any Environmental Law, or of any actual or Threatened obligation to undertake or bear the cost of any Environmental, Health and Safety

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Liabilities with respect to any of the Facilities or any of the Purchased Assets.

(b) There are no pending or, to the Knowledge of Seller, Threatened claims, Encumbrances or other restrictions of any nature (including but not limited to notices of violations, consent decrees, judgments, judicial or administrative orders or liens), resulting from any Environmental, Health and Safety Liabilities or arising under or pursuant to any Environmental Law, with respect to or affecting any of the Facilities or any of the Purchased Assets.

(c) Neither Seller, nor, to the Knowledge of Seller, any other Person for whose conduct Seller is responsible, has received any citation, directive, notice, Order, summons or warning that relates to Hazardous Activity, Hazardous Materials, or any alleged, actual or potential violation or failure to comply with any Environmental Law, or of any alleged, actual or potential obligation to undertake or bear the cost of any Environmental, Health and Safety Liabilities with respect to any of the Facilities or any of the Purchased Assets.

(d) Neither Seller nor any other Person for whose conduct Seller is or may be held responsible, has any Environmental, Health, and Safety Liabilities with respect to the Facilities or, to the Knowledge of Seller, with respect to any other properties and assets (whether real, personal or mixed) in which Seller, has or had an interest, or at any property geologically or hydrologically adjoining the Facilities or any such other property or assets.

46

(e) To Seller's Knowledge, there are no Hazardous Materials present on or in the Environment at the Facilities, other than ordinary amounts of cleaning and other related janitorial material. Neither Seller nor, to the Knowledge of Seller, any other Person, has permitted or conducted, or is aware of, any Hazardous Activity conducted with respect to the Facilities or any of the Purchased Assets. There has been no Release or, to the Knowledge of Seller, Threat of Release, of any Hazardous Materials at or from the Facilities or any of the Purchased Assets.

(f) Seller and the Facilities have all Environmental Permits required under any provision of any Environmental Law relating to Seller or any of its Subsidiaries and each Facility is in compliance in all material respects with all such Environmental Permits.

(g) Seller has delivered to the Buyer true, complete and correct copies and results of any reports, studies, analyses, tests or monitoring possessed or initiated by Seller pertaining to Hazardous Materials or Hazardous Activities in, on or under the Facilities or concerning compliance by Seller or any other Person for whose conduct it is or may be held responsible, with Environmental Laws.

4.20 Insurance. Schedule 4.20 sets forth a complete and accurate list (showing as to each policy or binder the carrier, policy number, coverage limits, expiration dates, annual premiums and a general description of the type of coverage provided) of all policies or binders of insurance of any kind or nature covering Seller, the Business, the Purchased Assets, or any employees, properties or assets of Seller relating to the Business, including, without limitation, policies of life, disability, fire, theft, workers compensation, employee fidelity and other casualty and liability insurance. Seller has delivered to Buyer any statements by the accounting firm that reviewed the Financial Statements with regard to the adequacy of coverage or of the reserves for claims. All such policies are in full force and effect, insures Seller in reasonably sufficient amounts against all risks usually insured against by

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Persons operating similar businesses or properties of similar size in the localities where such businesses or properties are located, and are sufficient for compliance with all applicable Laws and all Contracts to which Seller is a party. Seller is not in Default under any of such policies or binders, and Seller has not failed to give any notice or to present any claim under any such policy or binder in a due and timely fashion. There are no facts upon which an insurer might be justified in reducing coverage or increasing premiums on existing policies or binders. There are no outstanding unpaid claims under any such policies or binders and there are no outstanding unpaid premiums except in the Ordinary Course of Business of Seller. Such policies and binders are in full force and effect as of the Closing Date.

4.21 Inventory; Receivables; Payables.

(a) Schedule 4.21(a) contains a complete and accurate list of all Inventory constituting any part of the Purchased Assets set forth on the Interim Balance Sheet and the addresses at which the Inventory is located. The Inventory as set forth on the Interim Balance Sheet or arising since the Interim Balance Sheet Date was acquired and has been maintained in accordance with the regular business practices of Seller, consists of new and unused items of a quality and quantity usable or saleable in the Ordinary Course of Business within the past six months, and is valued at reasonable amounts based on the normal valuation policy of Seller at

47

prices equal to the lower of cost or market value on a first-in-first-out basis. None of such Inventory is obsolete, unusable, slow-moving, damaged or un-salable in the Ordinary Course of Business, except for such items of Inventory which have been written down to realizable market value, or for which adequate reserves have been provided, in the Interim Balance Sheet.

(b) Schedule 4.21(b) contains an accurate list of accounts receivable constituting part of the Purchased Assets. All accounts receivable of Seller constituting any part of the Purchased Assets set forth on the Interim Balance Sheet and all accounts receivable arising since the Interim Balance Sheet Date, have arisen from bona fide transactions in the Ordinary Course of Business. None of the accounts receivable of Seller constituting any part of the Purchased Assets reflected on the Interim Balance Sheet and arising since the Interim Balance Sheet Date are subject to any defenses, counterclaims or rights of setoff and all such accounts receivables are fully collectible in the Ordinary Course of Business at the aggregate recorded amounts thereof, net of any applicable reserves for returns, discounts, chargebacks, unauthorized deductions or doubtful accounts reflected thereon, which reserves are adequate and were calculated in a manner consistent with past custom and practice and in accordance with GAAP consistently applied or, in the case accounts receivable arising since the Interim Balance Sheet Date, net of any applicable reserves, the amount of which shall be reasonable and shall not be greater than the amount of such reserves as set forth on the Interim Balance Sheet.

(c) All accounts payable of Seller pertaining to the Purchased Assets or constituting any part of the Assumed Liabilities reflected on the Interim Balance Sheet or arising after the Interim Balance Sheet Date are the result of bona fide transactions in the Ordinary Course of Business and have been paid or will be paid in Seller's Ordinary Course of Business or are not yet due and payable (in all cases without any extensions of payment terms or waivers of penalties being sought or extended).

4.22 Purchase Commitments and Outstanding Bids. No outstanding purchase or outstanding lease commitment of Seller relating to the Business

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

presently is in excess of the normal, ordinary and usual requirements of the Business or was made at any price in excess of the now current market price or contains terms and conditions more onerous than those in the Ordinary Course of Business. There is no outstanding bid, proposal, Contract or unfilled order of Seller relating to the Business which will or would, if accepted, result in a loss or otherwise have a Material Adverse Effect. Except as set forth on Schedule 4.22, as of the date of this Agreement, there are no claims against Seller to return merchandise relating to the Business by reason of alleged overshipments, defective merchandise or otherwise, or of merchandise in the hands of customers under an understanding that such merchandise would be returnable.

4.23 Related Party Transactions. Except as set forth on Schedule 4.23, none of Seller, any Affiliate thereof, Seller's shareholders or any Affiliate or Family Member thereof is presently or has, since the Interim Financial Statements, borrowed any moneys from or has any outstanding debt or other obligations to Seller or is presently or since January 1, 1998 (and, to Seller's Knowledge, before January 1, 1998), a party to any transaction with Seller relating to the Business. Except as set forth on Schedule 4.23, none of Seller, any Affiliate thereof, or any director, officer or key employee of any such Persons (a) owns any direct or indirect interest of any kind in (except for ownership of less than 1% of any public company, provided, that such owner's role is that solely of a passive investor), or controls or is a director, officer, employee or

48

partner of, consultant to, lender to or borrower from, or has the right to participate in the profits of, any Person which is (i) a competitor, supplier, customer, landlord, tenant, creditor or debtor of Seller or any of its Subsidiaries, (ii) engaged in a business related to the Business or (iii) a participant in any transaction to which Seller or any of its Business-related Subsidiaries is a party or (b) is a party to any Contract with Seller or any of its Business-related Subsidiaries. Except as set forth on Schedule 4.23, Seller has no Contract or understanding with any officer, director or key employee of Seller or any of Seller's shareholders or any Affiliate or Family Member thereof with respect to the subject matter of this Agreement, the consideration payable hereunder or any other matter.

4.24 Suppliers and Customers. Schedule 4.24 sets forth a complete and accurate list of (a) the ten (10) largest suppliers of Seller relating to the Business, as measured by the dollar amount of purchases therefrom and (b) the twenty (20) largest customers of Seller relating to the Business, as measured by the dollar amount of purchases thereby, in each case, during Seller's last fiscal year and showing the approximate total purchases or sales, as applicable, in dollars by Seller, to or from each such supplier or customer, as applicable, during such fiscal year. Since the Interim Balance Sheet Date, there has been no Material Adverse Change in the business relationship or prospects of Seller with any customer or supplier listed on Schedule 4.24. Seller has not received any communication from any customer or supplier listed on Schedule 4.24 of any intention to terminate or materially reduce purchases from or supplies to Seller relating to the Business.

4.25 No Brokers. Except as set forth on Schedule 4.25, none of Seller or any of the Affiliates or Representatives of Seller has entered into or will enter into any Contract, agreement, arrangement or understanding with any broker, finder or similar agent or Person which will result in the obligation of Buyer to pay any finder's fee, brokerage commission or similar payment in connection with the transactions contemplated by this Agreement. Buyer shall have no responsibility, liability or obligation related to any finder's fee,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

brokerage commission or similar payment in connection with any of the items set forth on Schedule 4.25. Seller agrees to indemnify Buyer against and to hold Buyer harmless from, any claims for brokerage or similar commission or other compensation which may be made against Buyer by any third party in connection with the transactions contemplated hereby, which claim is based upon such third party having acted as broker, finder, investment banker, advisor, consultant or appraiser or in any similar capacity on behalf of Seller or any of its Affiliates.

4.26 Product Warranty and Liabilities. True and complete copies of all standard written warranties provided generally to customers of Seller relating to the Business during the past three years have previously been delivered to Buyer. Seller has no Knowledge and Seller has not received notice of any defect in workmanship or materials with respect to any products of Seller relating to the Business or constituting any part of the Purchased Assets which might give rise to a product warranty or product liability claim.

4.27 No Other Agreements. Neither Seller, nor any of its shareholders, officers, directors or Affiliates has any legal obligation, absolute or contingent, to any other Person to sell, assign or transfer any part of the Purchased Assets (other than Inventory in the Ordinary Course of Business), to sell any stock of or other equity interest (other than warrants or options in favor of Seller's officers, directors or employees) in Seller or to effect any merger,

49

consolidation or other reorganization of Seller or any of its Subsidiaries or to enter into any agreement with respect thereto.

4.28 Material Misstatements Or Omissions. No representation or warranty made by Seller in this Agreement or the Disclosure Schedule, contains or will contain any untrue statement of a material fact, or omits or will omit to state any material fact necessary to make the statements or facts contained therein not misleading.

4.29 Solvency. Seller (a) is not and does not have any plans to be in receivership or dissolution, (b) has not made and does not have any plans to make any assignment for the benefit of creditors, (c) has not admitted and does not have any plans to admit in writing its inability to pay its debts as they mature, (d) has not been and does not have any plans to be adjudicated a bankrupt, or (e) has not filed and does not have any plans to file a petition in voluntary bankruptcy, a petition or answer seeking reorganization, or an arrangement with creditors under the federal bankruptcy law or any other similar law or statute of the United States or any state, nor shall any such petition have been filed against Seller. Seller is not, and after giving effect to the transactions contemplated hereby will not, (i) be insolvent (either because its financial condition is such that the sum of its debts is greater than the fair value of its assets or because the present fair saleable value of its assets will be less than the amount required to pay its probable liability on its debts as they become absolute and matured), (ii) have unreasonably small capital with which to engage in its business or (iii) plan to incur debts beyond its ability to pay as they become absolute and matured. After giving effect to the transactions contemplated hereby, Seller shall not have incurred debts beyond its ability to pay as they become absolute and matured.

4.30 Fairness Opinion. Seller has received the Fairness Opinion which states that the transactions contemplated by this Agreement are fair from a financial point of view to Seller.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

4.31 Nova Litigation Settlement. There are no facts, occurrences, events, conditions or circumstances which, when considered either individually or with other facts, occurrences, events, conditions or circumstances, would impair Seller's ability to, or prevent Seller from, fulfilling all of its obligations in their entirety, under each of the Settlement Agreements in a timely manner and in accordance with the terms set forth in such Settlement Agreement. Seller is not in Breach of any of its Liabilities or obligations under any of the Settlement Agreements.

ARTICLE V

REPRESENTATIONS AND WARRANTIES OF BUYER

Buyer hereby represents and warrants to Seller that the statements contained in this Article V are true and correct as of the date hereof and as of the Closing Date.

5.1 Organization of Buyer. Buyer is a corporation duly organized, validly existing and in good standing under the laws of the State of Delaware.

50

5.2 Authorization. Buyer has full power and authority to execute and deliver this Agreement and each other agreement, document, instrument or certificate contemplated by this Agreement or to be executed by Buyer in connection with the consummation of the transactions contemplated hereby (such other agreements, documents, instruments and certificates required to be executed by Buyer being hereinafter referred to, collectively, as the "Buyer Documents"), and to consummate the transactions contemplated hereby and thereby. The execution, delivery and performance by Buyer of this Agreement and each of the Buyer Documents have been duly authorized by all necessary action on behalf of Buyer. This Agreement and each of the Buyer Documents have been duly executed and delivered by Buyer and (assuming the due authorization, execution and delivery by the other parties hereto and thereto) this Agreement and each of the Buyer Documents constitute, valid and legally binding obligations of Buyer, enforceable against Buyer in accordance with their respective terms, except as such enforceability may be limited by (a) bankruptcy, insolvency, moratorium, reorganization and other similar laws affecting creditors' rights generally and (b) the general principles of equity, regardless of whether asserted in a proceeding in equity or at law.

5.3 Conflicts; Third Party Consents. Neither the execution and delivery of this Agreement or the Buyer Documents nor the consummation of the transactions contemplated hereby and thereby, nor compliance by Buyer with any of the provisions hereof or thereof, will (a) conflict with, or result in the breach of, any provision of the certificate of formation or the operating agreement of Buyer, (b) conflict with, violate, result in the breach or termination of, or constitute a Default under any indebtedness, instrument, obligation or Contract to which Buyer is a party or by which Buyer or its properties or assets are bound or (c) violate any Law or any Order of any Governmental Body by which Buyer or its properties or assets are bound. No Order of, Consent or Permit from or declaration or filing with, or notification to, any Person, including, without limitation, any Governmental Body, is required to be made or obtained by Buyer in connection with the execution, delivery and performance of this Agreement or the Buyer Documents and the consummation of the transactions contemplated hereby and thereby.

5.4 Legal Proceedings. There are no Legal Proceedings pending, or to the knowledge of Buyer, threatened that are reasonably likely to prohibit or restrain the ability of Buyer to enter into this Agreement or consummate the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

transactions contemplated hereby.

5.5 No Brokers. Neither Buyer nor any of its Affiliates or Representatives has entered into or will enter into any Contract, agreement, arrangement or understanding with any broker, finder or similar agent or Person which will result in the obligation of Seller to pay any finder's fee, brokerage commission or similar payment in connection with the transactions contemplated hereby.

51

ARTICLE VI

COVENANTS OF SELLER AND BUYER

Seller and Buyer each covenant with the other as follows:

6.1 Further Assurances. Upon the terms and subject to the conditions contained in this Agreement, the parties agree, before and after the Closing, (a) to use all reasonable efforts to take, or cause to be taken, all actions and to do, or cause to be done, all things necessary, proper or advisable to consummate and make effective the transactions contemplated by this Agreement and the Ancillary Agreements, (b) to execute any documents, instruments or conveyances of any kind which may be reasonably necessary or advisable to carry out any of the transactions contemplated hereunder or thereunder, and (c) to cooperate with each other in connection with the foregoing. As promptly as possible after the date of this Agreement, Seller and each of its Subsidiaries will make all filings required by Law to be made by them in order to consummate the transactions contemplated hereby, will obtain all other required Consents (provided, that Buyer shall not be required to make any payments, commence litigation or agree to modifications of the terms of any Contracts or Leases in order to obtain any such Consent) and Permits and will apply for any new Permits necessary to consummate the transactions contemplated hereby. As promptly as possible after the date of this Agreement, Buyer will give all notices to third parties and make all filings required by Law to be made by it in order to consummate the transactions contemplated hereby.

6.2 Conduct of Business. From the date of this Agreement through the Closing Date, Seller shall, except as permitted by this Agreement or as consented to by Buyer in writing, conduct the Business only in the Ordinary Course of Business and (i) will not take any action inconsistent with this Agreement or any of the Ancillary Agreements or with the consummation of the transactions contemplated hereby and thereby, and (ii) use its Best Efforts to maintain the Purchased Assets in a state of repair and condition that complies with Laws and is consistent with the requirements of the Business as it is presently conducted. In addition and without limiting the generality of the foregoing, Seller shall not, and except as specifically permitted by this Agreement or as consented to by Buyer in writing, take any affirmative action, or fail to take any reasonable action, in each case which would reasonably be expected to result in the occurrence of any of the changes or events listed in Section 4.9 of this Agreement.

6.3 Stockholders Meeting; Proxy Statement.

(a) Seller shall, to the extent permitted or required under Maryland law, take all action reasonably necessary in accordance with applicable law and Seller's Charter and Bylaws to duly call, give notice of, convene and hold a meeting of its stockholders (the "Stockholders Meeting") as promptly as practicable after the date hereof for the purpose of, among other things, considering and taking action, as necessary, upon the transactions contemplated

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

by this Agreement.

(b) As promptly as practicable after the date hereof, Seller shall take, or cause to be taken, all actions, and do, or cause to be done, all things, reasonably necessary, proper or advisable to (i) prepare and file with the SEC any documents or materials, including, but not

52

limited to, the proxy statement and related materials for the Stockholders Meeting (the "Proxy Materials") and (ii) have the Proxy Materials cleared by the SEC. The Proxy Materials shall contain the recommendation of Seller's Board of Directors that the stockholders of Seller vote in favor of the approval of the transactions contemplated by this Agreement. In the event Seller's Board of Directors withdraws its recommendation, the transactions contemplated by this Agreement shall still be submitted to Seller's stockholders for approval. Seller shall notify Buyer promptly of the receipt of any comments on, or any requests for amendments or supplements to, the Proxy Materials by the SEC, and Seller shall supply Buyer with copies of all written correspondence between Seller and its representatives, on the one hand, and the SEC or members of its staff, on the other, with respect to the Proxy Materials. Seller shall use its Best Efforts to respond promptly to any comments made by the SEC with respect to the Proxy Materials. Seller and Buyer shall cooperate with each other in preparing the Proxy Materials, and Seller and Buyer shall each use its Best Efforts to obtain any consents, if any required to be included in the Proxy Materials. Buyer shall provide any information Seller reasonably requests for inclusion in the Proxy Materials. Seller and, if applicable, Buyer each agrees promptly to correct any information provided by it for use in the Proxy Materials if and to the extent that such information shall have become false or misleading in any material respect, and Seller further agrees to take all steps necessary to cause the Proxy Materials, as so corrected, to be filed with the SEC and to be disseminated promptly to holders of shares of common stock of Seller, in each case as and to the extent required by applicable Law.

(c) Seller agrees that the information contained in the Proxy Materials (other than information, if any, with respect to Buyer or any of its Affiliates, which shall have been supplied in writing by them or any of their authorized representatives expressly for use in or in preparing the Proxy Materials) will not, at the date the Proxy Materials are filed with the SEC or at the date of mailing to Seller's stockholders or at the date of the Stockholders Meeting, contain any statement that, at the time and in light of the circumstances under which it is made, is false or misleading with respect to any material fact, and will not omit to state any material fact required to be stated therein or necessary to make any statement therein of a material fact, in the light of the circumstances under which it is made, not misleading or to correct any statement in any earlier communication with respect to the solicitation of proxies for the Stockholders Meeting. The Proxy Materials will comply as to form in all material respects with the Exchange Act and the rules and regulations of the SEC thereunder.

6.4 Consents. Notwithstanding anything in this Agreement to the contrary, this Agreement shall not constitute an agreement to assign any of the Purchased Assets or any claim or right or any benefit arising thereunder or resulting therefrom if an attempted assignment thereof, without the Consent of a third party thereto, would constitute a Default thereof or in any way adversely affect the rights of Buyer thereunder or thereto. Buyer and Seller further agree that, although Buyer and Seller agree to cooperate with each other in attempting to obtain all Consents, any failure to obtain any Consents by either Buyer or Seller, as the case may be, for any reason whatsoever shall not constitute a Breach of this Agreement by Seller or Buyer, as the case may be. If any of the

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Purchased Assets are not assigned to Buyer on the Closing Date due to circumstances described in this Section 6.4, then Buyer shall not assume any Liabilities related to or arising out of such non-transferred Purchased Asset until such Purchased Asset can be properly transferred to Buyer and Buyer has all of the benefits of such Purchased Asset. If any Consent is not obtained, or if an attempted assignment thereof would be ineffective or would

53

affect the rights thereunder so that Buyer would not receive all such rights, Seller will use its Best Efforts to provide to Buyer the benefits of such Purchased Assets, including, without limitation, enforcement for the benefit of Buyer of any and all rights of Seller against a third party thereto arising out of the Default or cancellation by such third party or otherwise. Notwithstanding anything in this Agreement to the contrary, nothing contained in this Section 6.4 shall be deemed to constitute a waiver or have any effect on the conditions to Buyer's obligations to consummate the transactions contemplated hereby as set forth in Section 7.2(e).

6.5 Notification of Certain Matters. From the Effective Date to the Closing Date, Seller shall give prompt notice to Buyer of (a) the occurrence, or failure to occur, of any event which occurrence or failure would be likely to cause any representation or warranty contained in this Agreement or in any exhibit or schedule hereto to be untrue or inaccurate in any respect and (b) any failure of Seller or any of its Affiliates or Representatives, to comply with or satisfy any covenant, condition or agreement to be complied with or satisfied by such Person under this Agreement or any exhibit or schedule hereto; provided, however, that such disclosure shall not be deemed to cure any breach of a representation, warranty, covenant or agreement or to satisfy any condition. Seller shall promptly notify Buyer of any default, the threat or commencement of any Legal Proceeding, or any development that occurs before the Closing that could have a Material Adverse Effect. In addition, during such period, Seller will confer with Buyer concerning operational matters of a material nature and otherwise report periodically to Buyer concerning the status of the Business.

6.6 Employee Matters.

(a) Seller shall be solely responsible for all obligations and Liabilities arising under or with respect to all Employee Plans. Buyer shall not assume any Employee Plan or any obligation or Liability thereunder.

(b) Buyer shall extend offers of employment to those of Seller's employees whom it desires to hire ("Potential Employees"), which offers shall be on terms and conditions which Buyer shall determine in its sole discretion. Seller shall terminate the employment of all Potential Employees that are actually hired by Buyer ("Rehired Employees") immediately prior to the Closing and shall cooperate with and use its Best Efforts to assist Buyer in its efforts to secure satisfactory employment arrangements with Potential Employees. The participation of each Rehired Employee under the Employee Plans shall cease as of the Closing Date. Nothing contained in this Agreement shall confer upon any employee of Seller any right with respect to continued employment by Buyer, nor shall anything herein interfere with the right of Buyer to terminate the employment of any Rehired Employee at any time, with or without cause, or restrict Buyer in the exercise of its independent business judgment in modifying any of the terms and conditions of the employment of the Rehired Employees.

(c) Seller shall comply with the requirements of the WARN Act with respect to any "plant closing" or "mass layoff", as those terms are defined in the WARN Act, which may result from Seller's termination of the employment of any of its employees in connection with the transactions contemplated by this

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

Agreement.

54

(d) Seller and its ERISA Affiliates (as defined below) shall comply with the provisions of the Consolidated Omnibus Budget Reconciliation Act of 1985, as amended ("COBRA"), as set forth in Section 4980B of the Code and Part 6 of Title I of the Employee Retirement Income Security Act of 1974, as amended, with respect to any employee, former employee or beneficiary of any such employee or former employee who is covered under any Group Health Plan (as defined in Section 5001(b)(1) of the Code) maintained by Seller and its ERISA Affiliates as of the Closing Date or whose "qualifying event," within the meaning of Section 4980B(f) of the Code, occurs on or prior to the Closing Date, whether pursuant to the provisions of COBRA or otherwise. For purposes of this Agreement, "ERISA Affiliate" shall mean any entity which is (or at any relevant time was) a member of a "controlled group of corporations" with, under "common control" with, or a member of an "affiliated service group" with, Seller as defined in Section 414(b), (c), (m) or (o) of the Code.

(e) Buyer and its ERISA Affiliates shall comply with the provisions of COBRA, as set forth in Section 4980B of the Code and Part 6 of Title I of ERISA with respect to each Rehired Employee after the Closing Date who is covered under any Group Health Plan (as defined in Section 5001(b)(1) of the Code) maintained by Buyer and its ERISA Affiliates after the Closing Date or whose "qualifying event," within the meaning of Section 4980B(f) of the Code, occurs after the Closing Date, whether pursuant to the provisions of COBRA or otherwise.

(f) No provision of this Agreement shall create any third party beneficiary rights in any Rehired Employee, any beneficiary or dependents thereof, or any collective bargaining representative thereof, with respect to the compensation, terms and conditions of employment and benefits that may be provided to any Rehired Employee by Buyer or under any benefit plan which Buyer may maintain.

(g) Nothing contained in this Agreement shall confer upon any Rehired Employee any right with respect to continued employment by Buyer, nor shall anything herein interfere with the right of Buyer to terminate the employment of any Rehired Employee at any time, with or without cause, or restrict Buyer in the exercise of its independent business judgment in modifying any of the terms and conditions of the employment of the Rehired Employees.

(h) For a period of two years after Closing, Seller shall not, directly or indirectly, solicit for employment any employee of Seller whose employment is continued by Buyer after the Closing Date or any employee of Buyer or any successor or Affiliate of Buyer which is engaged in the Business, unless Buyer first terminates the employment of such employee or gives its written consent to such employment or offer of employment; provided, however, Seller shall not be prohibited from hiring an employee of Buyer (other than a former employee of Seller whose employment was continued by Buyer after the Closing Date) who, with no advance knowledge of Seller, terminates employment with Buyer and applies for a posted job with Seller.

(i) Seller shall, prior to the Closing, pay and be solely responsible for all obligations and Liabilities under all outstanding promissory notes issued to Rehired Employees under the Sonic Foundry, Inc. 2001 Deferred Compensation Plan (the "Deferred Compensation Plan") (regardless of whether such amounts have become due under the terms of any promissory

55

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

note or otherwise under the Deferred Compensation Plan), and shall pay and be solely responsible for any and all stock grant bonuses payable to Rehired Employees under the Deferred Compensation Plan.

6.7 Collection of Accounts Receivable and Letters of Credit. At the Closing, Buyer will acquire hereunder, and thereafter Buyer or its designee shall have the right and authority to collect for Buyer's or its designee's account, all receivables, letters of credit and other items which constitute a part of the Purchased Assets, and Seller shall, and shall cause its Subsidiaries to, within five business days after receipt of any payment in respect of any of the foregoing, properly endorse and deliver to Buyer any letters of credit, documents or checks received on account of or otherwise relating to any such receivables, letters of credit or other items. Seller shall, and shall cause its Subsidiaries to, promptly transfer or deliver to Buyer or its designee any cash or other property that Seller or any of its Subsidiaries may receive in respect of any deposit, prepaid expense, claim, contract, license, lease, commitment, sales order, purchase order, letters of credit or receivable of any character, or any other item constituting a part of the Purchased Assets.

6.8 Books and Records. Each party hereto agrees that it will cooperate with and make available to the other party, during normal business hours, all Books and Records, information and employees (without substantial disruption of employment) retained and remaining in existence after the Closing which are necessary or useful in connection with any Tax inquiry, audit, investigation or dispute, any litigation or investigation or any other matter requiring any such Books and Records, information or employees for any reasonable business purpose. The party requesting any such Books and Records, information or employees shall bear all of the out-of-pocket costs and expenses (including, without limitation, reasonable attorneys' fees, but excluding reimbursement for salaries and employee benefits) reasonably incurred in connection with providing such Books and Records, information or employees. All information received pursuant to this Section 6.8 shall be kept confidential by the party obtaining such information, subject to any disclosure that is required to be made by such party in order to comply with applicable Laws or the rules or regulations of any securities exchange upon which its securities are traded.

6.9 Tax Matters.

(a) Payment. Seller shall pay, or cause to be paid, when due all Taxes for which Seller is or may be liable that are or may become payable with respect to all taxable periods ending on, prior to or after the Closing Date.

(b) Cooperation and Records Retention. Seller and Buyer shall (i) each provide the other with such assistance as may reasonably be requested by any of them in connection with the preparation of any return, audit, or other examination by any Tax authority or Legal Proceedings relating to Liability for Taxes, (ii) each retain and provide the other with any records or other information that may be relevant to such return, audit or examination, Legal Proceeding or determination, and (iii) each provide the other with any final determination of any such audit or examination, proceeding, or determination that affects any amount required to be shown on any Tax Returns of the other for any period. Without limiting the generality of the foregoing, Buyer and Seller shall each retain, until the applicable statutes of limitations

(including any extensions) have expired, copies of all Tax Returns, supporting

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

work schedules, and other records or information that may be relevant to such returns for all Tax periods or portions thereof ending on or before the Closing Date and shall not destroy or otherwise dispose of any such records without first providing the other party with a reasonable opportunity to review and copy the same.

(c) Payment of Liabilities. Following the Closing Date, Seller shall pay promptly when due all of the Liabilities for Taxes of Seller and other debts and Liabilities of Seller, other than the Assumed Liabilities; provided, however, that this covenant shall not apply to that portion (or all) of any debt that Seller is contesting in good faith.

(d) Form W-2s. Pursuant to Revenue Procedure 96-60 (1996-2 C.B. 399), provided that Seller provides Buyer with all necessary payroll records for the calendar year which includes the Closing Date, Buyer shall furnish a Form W-2 to each employee employed by Buyer who had been employed by Seller disclosing all wages and other compensation paid for such calendar year, and taxes withheld therefrom, and Seller shall be relieved of the responsibility for doing so. To the extent reasonably requested by Buyer, Seller will supply T4 and T4A forms in order to assure full compliance with applicable Canadian Laws.

6.10 Bulk Sales. It may not be practicable to comply or attempt to comply with the procedures of the "Bulk Sales Act" or similar law of any or all of the states in which the Purchased Assets are situated or of any other state which may be asserted to be applicable to the transactions contemplated hereby. Accordingly, to induce Buyer to waive any requirements for compliance with any or all of such laws, Seller hereby agrees that the indemnity provisions of Article VIII shall apply to any Losses of Buyer arising out of or resulting from the failure of Seller or Buyer to comply with any such laws.

6.11 No-Shop Clause.

(a) From and after the date of the execution and delivery of this Agreement by Seller until the termination of this Agreement or the consummation of the transactions contemplated hereby, Seller will not, without the prior written consent of Buyer or except as otherwise permitted by this Agreement directly or indirectly: (i) sell, assign, lease, pledge or otherwise transfer or dispose of all or any portion of the Purchased Assets, the Business or any material portion or amount of equity securities of Seller, whether through merger, consolidation, business combination, asset sale, share exchange or otherwise (and including in connection with an offer for all or a material portion of Seller's stock or assets) (each of such actions being an "Acquisition Proposal"); (ii) solicit offers for, offer up or seek any Acquisition Proposal; (iii) initiate, encourage or provide any documents or information to any third party in connection with, discuss or negotiate with any person regarding any inquires, proposals or offers relating to any Acquisition Proposal; or (iv) enter into any agreement or discussions with any party (other than Buyer) with respect to any Acquisition Proposal.

(b) Without limiting the foregoing, it is agreed that any violation of the restrictions set forth in Section 6.11(a) by any of Seller's Representatives or any Subsidiary of Seller or otherwise, shall be a breach of Section 6.11(a) by Seller. Upon execution of this Agreement, Seller shall, and shall cause its Subsidiaries and Representatives to, cease

immediately and cause to be terminated any and all existing discussions or negotiations with any Persons conducted heretofore with respect to an Acquisition Proposal and promptly request that all confidential information with

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

respect thereto furnished on behalf of Seller be returned.

(c) Seller shall, as promptly as practicable (and in no event later than 24 hours after receipt thereof), advise Buyer of any inquiry received by it relating to any potential Acquisition Proposal and of the material terms of any proposal or inquiry, including the identity of the Person and its Affiliates making the same, that it may receive in respect of any such potential Acquisition Proposal, or of any information requested from it or of any negotiations or discussions being sought to be initiated with it, shall furnish to Buyer a copy of any such proposal or inquiry, if it is in writing, or a written summary of any such proposal or inquiry, if it is not in writing, and shall keep Buyer fully informed on a prompt basis with respect to any developments with respect to the foregoing.

(d) Notwithstanding the provisions of Section 6.11(a), prior to the receipt of the approval of the transactions contemplated by this Agreement by Seller's stockholders, Seller may, in response to an unsolicited, bona fide written Acquisition Proposal from a Person (the "Potential Acquiror") which Seller's Board of Directors determines in good faith, after consultation with a nationally recognized financial advisor and its outside legal counsel, constitutes a Superior Proposal (and continues to constitute a Superior Proposal after taking into account any modifications proposed by Buyer during any five (5) Business Day period referenced below), take the following actions (but only if and to the extent that Seller's Board of Directors concludes in good faith, following the receipt of advice of its outside legal counsel, that the failure to do so would constitute a breach of its fiduciary obligations under applicable Law, and subject to the compliance with Section 6.3); provided that, Seller has first given Buyer written notice that states that Seller has received such Superior Proposal and otherwise includes the information required by Section 6.11(c) (the "Superior Proposal Notice") and five (5) Business Days have passed since the receipt of the Superior Proposal Notice by Buyer:

(i) furnish nonpublic information to the Potential Acquiror, provided that (A) (1) concurrently with furnishing any such nonpublic information to the Potential Acquiror, Seller gives Buyer written notice of its intention to furnish nonpublic information and (2) Seller receives from the Potential Acquiror an executed confidentiality agreement containing customary limitations on the use and disclosure of all nonpublic written and oral information furnished to the Potential Acquiror on its behalf, the terms of which are at least as restrictive as to the Potential Acquiror as the terms contained in the Confidentiality Agreement are as to SPD, and containing customary standstill provisions and (B) contemporaneously with furnishing any such nonpublic information to the Potential Acquiror, Seller furnishes such nonpublic information to Buyer; and

(ii) engage in negotiations with the Potential Acquiror with respect to the Superior Proposal, provided that concurrently with entering into negotiations with the Potential Acquiror, it gives Buyer written notice of the its intention to enter into negotiations with the Potential Acquiror.

58

(e) For a period of not less than five (5) Business Days after Buyer's receipt of each Superior Proposal Notice, Seller shall, if requested by Buyer, negotiate in good faith with Buyer to revise this Agreement so that the Acquisition Proposal that constituted a Superior Proposal no longer constitutes a Superior Proposal (a "Former Superior Proposal"). The terms and conditions of this Section 6.11 shall again apply to any inquiry or proposal made by any Person who withdraws a Superior Proposal or who made a Former Superior Proposal

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(after withdrawal or after such time as their proposal is a Former Superior Proposal).

(f) In response to the receipt of a Superior Proposal that has not been withdrawn and continues to constitute a Superior Proposal after Seller's compliance with Sections 6.11(b)-(e), Seller's Board of Directors may withhold or withdraw its recommendation that the stockholders of Seller vote in favor of the approval of the transactions contemplated by this Agreement and, in the case of a Superior Proposal that is a tender or exchange offer made directly to the stockholders of Seller, may recommend that its stockholders accept the tender or exchange offer (any of the foregoing actions, whether by Seller's Board of Directors or a committee thereof, a "Change of Recommendation"), if both of the following conditions are met:

(i) the Stockholders Meeting has not occurred; and

(ii) the Board of Directors of Seller has concluded in good faith, following the receipt of advice of its outside legal counsel, that, in light of such Superior Proposal, the failure of Seller's Board of Directors to effect a Change of Recommendation would result in a breach of its fiduciary obligations to the stockholders of Seller under applicable Law.

(g) Notwithstanding anything to the contrary contained in this Agreement, the obligation of Seller to call, give notice of, convene and hold the Stockholders Meeting and to hold a vote of the stockholders of Seller on this Agreement shall not be limited or otherwise affected by the commencement, disclosure, announcement or submission to it of any Acquisition Proposal (whether or not a Superior Proposal), or by any Change of Recommendation.

6.12 Nova Litigation Settlement Covenants. From and after the date of the execution and delivery of this Agreement by Seller and until the Nova Completion Date, Seller shall use its Best Efforts to ensure that (i) all of its obligations under each of the Settlement Agreements are fulfilled in their entirety, in a timely manner and in accordance with the terms set forth in such Settlement Agreement, and (ii) there is no Breach by Seller of any of its Liabilities or obligations under any of the Settlement Agreements.

ARTICLE VII

CONDITIONS PRECEDENT TO CLOSING

7.1 Conditions to Seller's Obligations to Close. The obligations of Seller to consummate the transactions provided for hereby are subject to the satisfaction, before or on the

59

Closing Date, of each of the conditions set forth below in this Section 7.1, any of which may be waived by Seller.

(a) Representations, Warranties and Covenants. (i) All representations and warranties of Buyer contained in this Agreement, except for those representations and warranties the Breach of which could not (individually or in the aggregate) reasonably be expected to have a Condition-Related Material Adverse Affect, shall be true and correct at and as of the date of this Agreement and at and as of the Closing Date, except to the extent such representations and warranties expressly relate solely to an earlier date, and (ii) Buyer shall have performed and satisfied all agreements and covenants, except for those covenants and agreements the breach of which could not

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(individually or in the aggregate) reasonably be expected to have a Condition-Related Material Adverse Affect, required hereby to be performed by it before or on the Closing Date.

(b) No Actions or Court Orders. There shall not be any Regulation or Court Order that makes the purchase and sale of the Business or the Purchased Assets contemplated hereby illegal or otherwise prohibited.

(c) Ancillary Agreements. Buyer shall have executed and delivered the Ancillary Agreements to which Buyer is a party.

7.2 Conditions to Buyer's Obligations to Close. The obligations of Buyer to consummate the transactions provided for hereby are subject to the satisfaction, before or on the Closing Date, of each of the conditions set forth below in this Section 7.2, any of which may be waived by Buyer.

(a) Representations, Warranties and Covenants. (i) All representations and warranties of Seller contained in this Agreement, except for those representations and warranties the Breach of which could not (individually or in the aggregate) reasonably be expected to have a Condition-Related Material Adverse Affect, shall be true and correct at and as of the date of this Agreement and at and as of the Closing Date, except to the extent such representations and warranties expressly relate solely to an earlier date, and (ii) Seller shall have performed and satisfied all agreements and covenants, except for those covenants and agreements the breach of which (individually or in the aggregate) could not reasonably be expected to have a Condition-Related Material Adverse Affect, required hereby to be performed by it before or on the Closing Date. Notwithstanding anything to the contrary contained herein, solely for purposes of this Section 7.2(a) (and without affecting Section 9.3(a) (iii) or Section 9.3(a) (iv)) no effect shall be given to the materiality and/or Material Adverse Affect/Material Adverse Change qualifiers contained in any of the representations and warranties set forth in Article IV.

(b) No Actions or Court Orders. No Action by any Governmental Body or other Person shall have been instituted or threatened which questions the validity or legality of the transactions contemplated hereby and which could reasonably be expected to damage Buyer, the Purchased Assets or the Business materially if the transactions contemplated hereby are consummated, and which could (individually or in the aggregate) have a Condition-Related Material Adverse Effect. There shall not be any Regulation or Court Order that makes the

60

purchase and sale of the Business or the Purchased Assets contemplated hereby illegal or otherwise prohibited.

(c) Authorization. Buyer shall have received from Seller a copy of resolutions adopted by the Board of Directors of Seller approving this Agreement and the Ancillary Agreements to which Seller is a party and the transactions contemplated hereby or thereby and Seller shall have obtained from its stockholders the approval of the transactions contemplated by this Agreement, which approval shall be by the vote in favor of such transactions by shares representing at least two-thirds of the shares eligible to vote.

(d) Ancillary Agreements. Seller shall have executed and delivered the Ancillary Agreements to which it is a party.

(e) Consents. All Permits, consents, approvals and waivers from Governmental Bodies and other Persons set forth on Schedule 7.2(e) shall have been obtained, except to the extent that the failure to obtain such Permits,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

consents, approvals and waivers could not reasonably be expected to materially damage Buyer after the Closing.

(f) No Material Adverse Change. There shall have been no Condition-Related Material Adverse Change.

(g) Indebtedness. Seller shall have provided to Buyer evidence, acceptable to Buyer in its reasonable discretion, that either (i) Seller shall have paid in full any and all amounts outstanding (whether as principal, interest or otherwise) in connection with all of the Paid-Down Debt or (ii) that any and all amounts outstanding (whether as principal, interest or otherwise) in connection with any and all of the Paid-Down Debt shall be paid in full upon the payment of a specified amount to a specified account (pursuant to payment instructions included in such payoff certificate) on the Closing Date (which payments shall be deemed to be payment to Seller of the applicable portion of the Consideration).

(h) Employees. At least (i) one (1) of the two (2) employees listed under "Key Employees -- Group 1" and (ii) three (3) of the four (4) employees listed under Key Employees -- Group 2" on Exhibit G-2 shall have agreed to accept employment with Buyer (so long as Buyer offers a total compensation package that is at least 110% of such employees' current base salary (which amount has been provided by Seller to Buyer) and an employment term of at least one year) pursuant to an agreement substantially in the form of the Employment Agreement attached hereto as Exhibit G-1, and the employment by Seller or any Affiliate of Seller of all of the employees listed under "Other Employees" on Exhibit G-2 shall have been terminated.

(i) Non-Competition Agreement. The Non-Competition Agreement between Buyer and Seller, and between Buyer and Monty Schmidt (Seller's President and Director), each dated as of the date hereof, in the form attached hereto as Exhibit H-1 and Exhibit H-2 respectively, shall not have terminated and shall be in full force and effect.

(j) Officer's Certificate. Seller shall furnish Buyer with such certificates of Seller's officers (including incumbency certificates) as Buyer may reasonably request in order to evidence compliance with the conditions set forth in this Section 7.2.

61

(k) Opinion of Counsel. Buyer shall have received an opinion from counsel to Seller, dated as of the Closing Date, and reasonably satisfactory in form and substance to Buyer, substantially in the form attached hereto as Exhibit K.

(l) Fairness Opinion. Seller shall have received an opinion that the transactions contemplated by this Agreement are fair from a financial point of view to Seller from Silverwood Partners to Seller's Board of Directors dated as of April 26, 2003, which opinion shall be in the form attached hereto as Exhibit M (the "Fairness Opinion").

(m) Tax Clearance. Seller shall have provided notice to any state taxing authority requiring such notice of the transactions contemplated by this Agreement and shall have used reasonable efforts to obtain any clearance certificate or similar document(s), if any, that may be required by such state taxing authority in order to relieve Buyer of any obligation to withhold any portion of the Consideration.

(n) Non-Foreign Status. Seller shall have furnish Buyer with an

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

affidavit, stating, under penalty of perjury, the transferor's United States taxpayer identification number and that the transferor is not a foreign person, pursuant to Section 1445(b)(2) of the Code.

ARTICLE VIII

INDEMNIFICATION

8.1 Survival of Representations, Etc All of the representations and warranties contained in this Agreement, other than the representations and warranties contained in Sections 4.1, 4.2, 4.7, 4.10, 4.14, 4.17, 4.19, 4.25, 4.31, 5.1, 5.2 and 5.5 and other than the representations and warranties contained in subsections (b), (c), (i), (k), (o) of Section 4.12 and in the penultimate sentence of subsection (f) of Section 4.12, shall survive the Closing and shall continue in full force and effect for a period of three years after the Closing Date. The representations and warranties contained in Sections 4.10, 4.14, 4.17 and 4.19 shall survive the Closing and shall terminate only when the applicable statutes of limitations with respect to the liabilities in question expire, in each case giving effect to any tolling or extensions thereof. The representations and warranties contained in Sections 4.1, 4.2, 4.7, 4.25, 5.1, 5.2 and 5.5, the representations and warranties contained in subsections (b), (c), (i), (k), (o) of Section 4.12 and in the penultimate sentence of subsection (f) of Section 4.12 and all covenants and obligations of the parties made herein shall survive the Closing and shall continue in full force and effect indefinitely, but in no event shall the survival period extend beyond the expiration of the statutory term (including any renewals or extensions thereof) of the trademark, copyright or patent at issue. The right to indemnification, payment of Losses or other remedy based on such representations, warranties, covenants and obligations will not be affected by any investigation conducted with respect to, or any knowledge of the party entitled to such right to indemnification acquired (or capable of being acquired) at any time, whether before or after the Closing Date, with respect to the accuracy or inaccuracy of or compliance with, any such representation, warranty, covenant or obligation. The waiver of any condition based on the accuracy of any representation or warranty, or on the performance of or compliance with any covenant or

62

obligation, will not affect the right to indemnification, payment of Losses, or other remedies based on such representations, warranties, covenants and obligations.

8.2 Indemnification.

(a) By Seller. Subject to Section 8.3, Seller hereby agrees to indemnify, protect, defend, release and hold Buyer and its directors, officers, managers, members, employees, agents, successors, Affiliates and assigns (collectively, the "Buyer Indemnified Parties") harmless from and against any and all Losses incurred in connection with, arising out of, resulting from or incident to:

(i) any Breach or inaccuracy of any representation or warranty of Seller set forth in this Agreement or contained in any certificate delivered by or on behalf of Seller pursuant to this Agreement;

(ii) any Breach of any covenant or other agreement made by Seller in or pursuant to this Agreement;

(iii) any Excluded Liability;

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(iv) any Liability imposed upon Buyer by reason of Buyer's status as transferee of the Business or the Purchased Assets other than any Assumed Liability;

(v) any Liability (A) imposed upon Buyer by reason of Buyer's decision not to hire any of Seller's employees (other than the employees listed on Schedules G-2 to the extent such Liability results from Buyer's unreasonable refusal to offer employment with a base salary that is no less than one hundred ten percent (110%) of such employees' current base salary (as Seller has provided to Buyer) and, with respect to those employees listed under the heading `Key Employees--Group 1' and `Key Employees--Group 2' on Schedule G-2, an employment term of at least one year), other than any Liability arising out of Buyer's violation of any federal or state employment discrimination Law in its hiring practices with respect to Seller's employees, or (B) under the WARN Act which may result from any termination of any employees of Seller in connection with the transactions contemplated by this Agreement;

(vi) any Liability arising under or with respect to any and all Employee Plans, and any Liability with respect to any of Seller's employees, former employees or service providers relating to acts or omissions which occurred on or prior to the Closing Date;

(vii) (A) any Environmental Laws, including Remedial Actions, or (B) the Release or Threat of Release or use of Hazardous Materials at, under, on, by, or from any of the Owned Real Property or Leased Real Property or otherwise attributable to the operation of Seller or to the Business (collectively, "Environmental Damages"), to the extent such Environmental Damages arise out of, relate to or are otherwise attributable to acts or omissions occurring on or prior to the Closing Date;

63

(viii) any product shipped or manufactured by, or any services provided by, Seller prior to the Closing Date; or

(ix) any claim by any Person for brokerage or finder's fees or commissions or similar payments based on any agreement or understanding alleged to have been made by such Person with Seller or any shareholder thereof (or any Person acting (or purportedly acting) on behalf of any such Person) in connection with the transactions contemplated by this Agreement.

(b) By Buyer. Subject to Section 8.3, Buyer and SPD hereby agree (without duplication) to indemnify and hold Seller and its directors, officers, employees, agents, successors and assigns (collectively, the "Seller Indemnified Parties"), harmless from and against any and all Losses incurred in connection with, arising out of, resulting from or incident to:

(i) any Breach or inaccuracy of any representation or warranty of Buyer set forth in this Agreement or contained in any certificate delivered by or on behalf of Buyer pursuant to this Agreement;

(ii) any Breach of any covenant or other agreement made by Buyer in or pursuant to this Agreement;

(iii) after the Closing, any Assumed Liability; or

(iv) any Liability with respect to the Rehired Employees, including, without limitation, any Liability arising out of or related to

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

termination of their employment and any claim for unfair labor practices, but only to the extent such Liability arises from actions taken by Buyer after the Closing Date.

(c) The term "Losses" as used in this Section 8.2 is not limited to matters asserted by third parties against any indemnified party, but includes Losses incurred or sustained by an indemnified party in the absence of third party claims. Payments by an indemnified party of amounts for which such indemnified party is indemnified under this Article VIII shall not be a condition precedent to recovery.

8.3 Limitations on Indemnification for Certain Breaches. An indemnifying party shall not have any Liability under Section 8.2(a)(i) or 8.2(b)(i) for any Claims unless the aggregate amount of Losses to the indemnified parties finally determined to arise thereunder exceeds Two Hundred Fifty Thousand Dollars (\$250,000) (the "Threshold Amount"), in which event the indemnifying party shall be required to pay the full amount of such Losses in excess of the Threshold Amount, but in no event shall Seller, on one hand, or Buyer and SPD, on the other hand, be liable for any such Losses in excess of Fifteen Million Dollars (\$15,000,000). Notwithstanding anything to the contrary in this Agreement or in any Ancillary Agreement, the limitations set forth in this Section 8.3 shall not apply to any Losses incurred in connection with, arising out of, resulting from or incident to (i) any Breach or inaccuracy of the representation and warranty of Seller set forth in Section 4.31, (ii) any Breach of the covenant or other agreement made by Seller in Section 6.12, or (iii) any failure by Seller to fulfill all of its obligations in their entirety under each of the Settlement Agreements, or for any Breach by Seller of its Liabilities or obligations under any of the Settlement Agreements (collectively, the "Settlement Losses").

64

8.4 Indemnification Procedures.

(a) In the event that any Legal Proceeding shall be instituted or any claim or demand shall be asserted (individually and collectively, a "Claim") by any Person in respect of which payment may be sought under this Article VIII (regardless of the provisions of Section 8.3), the indemnified party shall reasonably and promptly cause written notice (a "Claim Notice") of the assertion of any Claim of which it has knowledge which is covered by this indemnity to be delivered to the indemnifying party; provided, however, that the failure of the indemnified party to give the Claim Notice shall not release, waive or otherwise affect the indemnifying party's obligations with respect thereto, except to the extent that the indemnifying party can demonstrate actual loss and material prejudice as a result of such failure. If the indemnifying party shall notify the indemnified party in writing within five (5) Business Days (or sooner, if the nature of the Claim so requires) that the indemnifying party shall be obligated under the terms of its indemnity hereunder in connection with such lawsuit or action, then the indemnifying party shall be entitled, if it so elects at its own cost, risk and expense, (i) to take control of the defense and investigation of such lawsuit or action, (ii) to employ and engage attorneys of its own choice, but, in any event, reasonably acceptable to the indemnified party, to handle and defend the same unless the named parties to such action or proceeding (including any impleaded parties) include both the indemnifying party and the indemnified party and the indemnified party has been advised in writing by counsel that there may be one or more material legal defenses available to such indemnified party that are different from or additional to those available to the indemnifying party, in which event the indemnified party shall be entitled, at the indemnifying party's cost, risk and expense, to a single firm of separate counsel (plus any necessary local counsel), all at reasonable cost,

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

of its own choosing, reasonably acceptable to the indemnifying party and (iii) to compromise or settle such lawsuit or action, which compromise or settlement shall be made only with the prior written consent of the indemnified party, such consent not to be unreasonably withheld or delayed.

(b) If the indemnifying party elects not to defend against, negotiate, settle or otherwise deal with any Claim which relates to any Losses indemnified against hereunder, fails to notify the indemnified party of its election as provided in this Section 8.4 or contests its obligation to indemnify the indemnified party for such Losses under this Agreement, the indemnified party may defend against, negotiate, settle or otherwise deal with such Claim. If the indemnified party defends any Claim, then the indemnifying party shall reimburse the indemnified party for the Losses incurred in defending such Claim upon submission of periodic bills. If the indemnifying party shall assume the defense of any Claim, the indemnified party may participate, at its own expense, in the defense of such Claim; provided, however, that such indemnified party shall be entitled to participate in any such defense with separate counsel at the expense of the indemnifying party if (i) so requested by the indemnifying party to participate or (ii) in the reasonable opinion of counsel to the indemnified party, a material conflict or potential material conflict exists between the indemnified party and the indemnifying party that would make such separate representation required; and provided, further, that the indemnifying party shall not be required to pay for more than one such counsel for all indemnified parties in connection with any Claim. If the indemnifying party shall assume the defense of any Claim, the indemnifying party shall obtain the prior written consent of the indemnified party before entering into any settlement of such Claim or ceasing to defend such Claim if, pursuant to or as a result of such settlement or cessation, injunctive or other equitable relief shall be imposed against the

65

indemnified party or if such settlement or cessation does not expressly and unconditionally release the indemnified party from all Liabilities or obligations with respect to such Claim, with prejudice. The parties hereto agree to cooperate fully with each other in connection with the defense, negotiation or settlement of any Claim.

8.5 Product and Warranty Liability(a) . The provisions of this Article VIII shall cover, without limitation, all Liabilities of whatever kind, nature or description relating, directly or indirectly, to product liability, litigation or claims against Buyer, SPD or Seller in connection with, arising out of, or relating to products sold or shipped in connection with the Business.

8.6 Holdback.

(a) Notwithstanding anything to the contrary in this Agreement or in any Ancillary Agreement (except for Section 8.6(d) hereof), and regardless of other means of obtaining payment, at the Closing, Buyer shall withhold an amount equal to Five Hundred Thousand Dollars (\$500,000) of the Consideration (the "Holdback Amount"), which shall payable to Buyer for any Losses incurred or that Buyer may sustain in connection with, arising out of, resulting from or incident to any Settlement Losses, at such time and in such manner as provided in this Section 8.6.

(b) Buyer shall hold the Holdback Amount in accordance with this Agreement and shall release the Holdback Amount only as follows: (i) the Holdback Amount shall be paid immediately to Buyer's account in respect of any Losses incurred or that Buyer may sustain in connection with, arising out of, resulting from or incident to any Settlement Losses; and (ii) within fifteen

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

(15) Business Days after the Nova Completion Date, any Holdback Amount then remaining and not paid or credited to Buyer in respect of any Settlement Losses, or reserved in respect of any unresolved Settlement Losses, shall be released to Seller. The Holdback Amount shall be maintained by Buyer in its own account until the Nova Completion Date. To the extent it could be claimed that the Holdback Amount is an asset of Seller, Seller hereby grants to Buyer, effective upon the Closing, a security interest in the Holdback Amount as security for the obligations of Seller to Buyer under this Section 8.6.

(c) As used herein, the "Nova Completion Date" shall mean a date after the date that Nova has accepted, or deemed accepted, the Modified Video Explosion Software and Light Software pursuant to paragraphs 4(n) through 4(p) of the Settlement Agreement or, if there is no acceptance or deemed acceptance pursuant to such paragraphs, the date on which all disputes between Nova and Seller are resolved pursuant to the Settlement Agreement which Buyer determines in good faith and in its sole reasonable discretion., and there are no outstanding issues with respect to the Settlement Losses.

(d) In the event the Nova Completion Date occurs prior to the Closing, there shall be no Holdback Amount.

66

ARTICLE IX

MISCELLANEOUS

9.1 Publicity. No party to this Agreement shall issue any press release or make any public announcement regarding the transactions contemplated by this Agreement without the prior written approval of the other party; provided, however, that Seller may issue any press release or make any public announcement it believes in good faith is required by applicable Laws or any listing or trading agreement concerning its publicly-traded securities so long as Buyer has approved of such press release or public announcement in advance of its being made (which approval shall not be unreasonably withheld or delayed).

9.2 Confidential Information. The parties acknowledge that the transaction described in this Agreement is of a confidential nature and shall not be disclosed except to Representatives and Affiliates, or as required by Law, until such time as the parties make a public announcement regarding the transaction as provided in Section 9.1. No party shall make any public disclosure of the specific terms of this Agreement, except as required by Law. In connection with the negotiation of this Agreement and preparation for the consummation of the transactions contemplated hereby, each party acknowledges that it will have access to confidential information relating to the other party. Such confidential information shall be subject to the Confidentiality Agreement and kept confidential. Notwithstanding anything to the contrary set forth herein or in any other written or oral understanding or agreement to which the parties hereto are parties or by which they are bound, the parties hereto acknowledge and agree that any obligations of confidentiality contained herein and therein shall not apply to the tax treatment and tax structure of the transactions contemplated hereby upon the earlier to occur of (i) the date of the public announcement of discussions relating to the transactions contemplated hereby, (ii) the date of the public announcement of the transactions contemplated hereby, or (iii) the date of the execution of this Agreement, all within the meaning of Treasury Regulations Section 1.6011-4; provided, however, that each party hereto recognizes that the privilege each has to maintain, in its sole discretion, the confidentiality of a communication relating to the transactions contemplated hereby, including a confidential communication with its, his or her attorney or a confidential communication with a federally

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

authorized tax practitioner under Section 7525 of the Code, is not intended to be affected by the foregoing.

9.3 Termination Events.

(a) This Agreement may be terminated at any time prior to the Closing:

(i) by the mutual written agreement of Buyer and Seller;

(ii) by Buyer or Seller:

(A) on or after July 31, 2003, if the Closing shall not have occurred by the close of business on such date, provided that such date may, from time to time, be extended by either party (with written notice to the other party) up to and including September 30, 2003, in the event the Proxy Materials have not been cleared by the SEC (such date, as it may be extended, the "Outside Date") and provided further that the terminating or extending party

67

may not be in default of any of its obligations hereunder and may not have caused the failure of the transactions contemplated by this Agreement to have occurred on or before such date; or

(B) if there shall be in effect a final nonappealable Order of a Governmental Body of competent jurisdiction restraining, enjoining or otherwise prohibiting the consummation of the transactions contemplated hereby; it being agreed that the parties hereto shall promptly appeal any adverse determination which is appealable (and pursue such appeal with reasonable diligence);

(iii) by Buyer if there is a breach of any representation or warranty set forth in Article IV or any covenant or agreement to be complied with or performed by Seller pursuant to the terms of this Agreement and which breach (individually or in the aggregate) could reasonably be expected to have a Condition-Related Material Adverse Effect or the failure of a condition set forth in Section 7.2 to be satisfied (and such condition is not waived in writing by Buyer) on or prior to the Closing Date, or the occurrence of any event which results or would result in the failure of a condition set forth in Section 7.2 to be satisfied on or prior to the Closing Date, provided that Buyer may not terminate this Agreement prior to the Closing if Seller has not had an adequate opportunity to cure such failure and provided further that notwithstanding anything to the contrary contained herein, solely for purposes of this Section 9.3(a) (iii) (and without affecting Section 9.3(a) (iv) or Section 7.2(a)) no effect shall be given to the materiality and/or Material Adverse Affect/Material Adverse Change qualifiers contained in any of the representations and warranties set forth in Article IV;

(iv) by Seller if there is a breach of any representation or warranty set forth in Article V or of any covenant or agreement to be complied with or performed by Buyer pursuant to the terms of this Agreement and which breach (individually or in the aggregate) could reasonably be expected to have a Condition-Related Material Adverse Effect or the failure of a condition set forth in Section 7.1 to be satisfied (and such condition is not waived in writing by Seller) on or prior to the Closing Date, or the occurrence of any event which results or would result in the failure of a condition set forth in Section 7.1 to be satisfied on or prior to the Closing Date; provided that Seller may not terminate this Agreement prior to the Closing Date if Buyer has not had an adequate opportunity to cure

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

such failure and provided further that notwithstanding anything to the contrary contained herein, solely for purposes of this Section 9.3(a)(iv) (and without affecting Section 9.3(a)(iii) or Section 7.2(a)) no effect shall be given to the materiality and/or Material Adverse Affect/Material Adverse Change qualifiers contained in any of the representations and warranties set forth in Article V.

(v) by Buyer if: (A) Seller's Board of Directors shall have withdrawn or adversely modified, or shall have resolved or determined to withdraw or adversely modify, its recommendation that the stockholders of Seller vote in favor of the approval of the transactions contemplated by this Agreement; (B) Seller's Board of Directors shall have approved or recommended, or shall have resolved or determined to approve or recommend, to the stockholders of Seller, an Acquisition Proposal other than that contemplated by this Agreement; (C) a tender offer or exchange offer that, if successful, would result in any Person or group becoming a beneficial owner of 20% or more of the

68

outstanding shares of the capital stock of Seller, is commenced (other than by Buyer or an Affiliate of Buyer) and Seller's Board of Directors fails to recommend that the stockholders of Seller not tender their shares in such tender or exchange offer; or (D) for any reason Seller fails to call or hold the Stockholders Meeting by the fifth (5th) day prior to the Outside Date;

(vi) by Seller if its Board of Directors determines to accept a Superior Proposal, but only after Seller (A) shall not have obtained the approval of the stockholders of Seller at the Stockholders Meeting duly convened therefor (or at any adjournment or postponement thereof) at which the required number of shares to approve the transactions contemplated by this Agreement were present and entitled to vote and the vote to adopt and approve this Agreement and the transactions contemplated herein is taken, and (B) fulfills its obligations under Sections 9.3(d) and (e) hereof concurrently with such termination;

(vii) By Buyer or Seller, if the approval of Seller's stockholders shall not have been obtained at the Stockholders Meeting duly convened therefor (or at any adjournment or postponement thereof) at which the required number of shares to approve the transactions contemplated by this Agreement were present and entitled to vote and the vote to adopt and approve the transactions contemplated by this Agreement is taken.

(b) Upon the occurrence of any valid termination event set forth in this Section 9.3, Buyer and/or Seller, as applicable, shall deliver written notice to the non-terminating party. Upon delivery of such notice, this Agreement shall terminate and the transfer of the Purchased Assets contemplated hereby shall be deemed to have been abandoned without further action by Buyer or Seller, subject to the making of any payments required by Sections 9.3(d) and (e) below. Upon such termination, Buyer shall deliver or destroy all confidential information regarding Seller in accordance with the Confidentiality Agreement, Seller and each of its Subsidiaries shall deliver or destroy all confidential information related to Buyer to which Seller or any of its Subsidiaries had access in connection with the negotiation of this Agreement and the consummation of the transactions contemplated hereby.

(c) In the event that this Agreement is validly terminated as provided in this Section 9.3, then each of the parties shall be relieved of their respective duties and obligations arising under this Agreement after the date of

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

such termination and such termination shall be without Liability to Buyer or Seller; provided, however, that nothing in this Section 9.3 shall relieve Buyer or Seller of any Liability for any willful breach of this Agreement occurring prior to the proper termination of this Agreement; provided, further, nothing in this Section 9.3 shall (i) limit or expand any party's rights or obligations related to the Good Faith Deposit as set forth in Section 2.4 or relieve Seller of any liability for the payment of expenses and/or the termination fee pursuant Sections 9.3(d) and (e) below.

(d) Seller and Buyer agree that if this Agreement is terminated pursuant to Section 9.3(a) (iii), (v) or (vi), then Seller shall pay Buyer: (i) an amount equal to the sum of Buyer's expenses, including reasonable attorneys', accountants' and other professionals' fees, incurred in connection with the negotiation and execution of this Agreement and each other agreement, document and instrument contemplated by this Agreement and the transactions

69

contemplated hereby and thereby (collectively, the "Buyer's Expenses"); and (ii) a termination fee of Nine Hundred Thousand Dollars (\$900,000) (the "Termination Fee").

(e) Seller and Buyer agree that if (i) this Agreement is terminated pursuant to Sections 9.3(a) (vii) and, at any time after the date of this Agreement and before the vote on this Agreement and the transactions contemplated hereby at the Stockholders Meeting, an Acquisition Proposal has been publicly announced and not expressly and publicly withdrawn, and (ii) either a Competing Transaction is consummated or Seller enters into a definitive agreement with respect to a Competing Transaction, in either case, within twelve (12) months following termination of this Agreement, then Seller shall pay Buyer the Termination Fee and the Buyer's Expenses.

(f) In the event of a termination by Seller pursuant to Section 9.3(a) (vi), the payment of the Termination Fee shall be a condition precedent to the effectiveness of such termination and shall be made concurrently with the delivery by Seller of the notice of termination in accordance with Section 9.3(b) hereof, which notice of termination shall contain an express undertaking by Seller (or any successor thereof) to pay the Buyer's Expenses in accordance with the terms of this Agreement.

(g) In the event of a termination by Buyer pursuant to Section 9.3(a) (iii) or (v), the payment of the Termination Fee shall be made within two (2) Business Days of the date on which Buyer delivers the notice of termination in accordance with Section 9.3(b) hereof. In the event of a termination by Buyer pursuant to Section 9.3(a) (vii) where the conditions described in Section 9.3(e) are met, (i) the payment by Seller of the Termination Fee shall be made within two (2) Business Days of the date on which the conditions described in Section 9.3(e) are met and (ii) Seller shall pay the Buyer's Expenses not later than two (2) Business Days after delivery to Seller of notice of demand for payment and a documented itemization setting forth in reasonable detail all expenses of Buyer for which it is entitled to receive payment (which itemization may be supplemented and updated by Buyer from time to time until the 90th day after it delivers such notice of demand for payment).

(h) In the event of any termination in of this Agreement pursuant to Section 9.3(a) (iii), (v), or (vi), Seller shall pay the Buyer's Expenses not later than two (2) Business Days after delivery to Seller of notice of demand for payment and a documented itemization setting forth in reasonable detail all expenses of Buyer for which it is entitled to receive payment (which itemization may be supplemented and updated by Buyer from time to time until the 90th day

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

after it delivers such notice of demand for payment).

(i) All payments under this Section 9.3 shall be made by wire transfer of immediately available funds to an account designated by the party entitled to receive payment therefor.

9.4 Expenses. Except as otherwise provided in this Agreement, Seller, on one hand, and Buyer, on the other hand, shall each bear its own expenses, including attorneys', accountants' and other professionals' fees, incurred in connection with the negotiation and execution of this Agreement and each other agreement, document and instrument contemplated by this Agreement and the consummation of the transactions contemplated hereby and thereby.

70

Without limiting the generality of the foregoing, Seller shall pay all the expenses related to the preparation, printing, filing and mailing of the Proxy Materials and/or proxy solicitation, and all SEC and other regulatory filing fees incurred in connection with the Proxy Materials.

9.5 Specific Performance. Seller and Buyer acknowledge and agree that the Breach of this Agreement by a party would cause irreparable damage to the other and that the non-breaching party may not have an adequate remedy at law. Therefore, the obligations of Seller and Buyer under this Agreement, including, without limitation, Seller's obligation to transfer the Purchased Assets to Buyer and Buyer's obligation to purchase the Purchased Assets from Seller, shall be enforceable by a decree of specific performance issued by any court of competent jurisdiction, and appropriate injunctive relief may be applied for and granted in connection therewith. Such remedies shall, however, be cumulative and not exclusive and shall be in addition to any other remedies which any party may have under this Agreement or otherwise.

9.6 Legal Proceedings; Arbitration. Except for in connection with the remedy of specific performance, parties agree that any and all disputes or controversies of any nature between them arising at any time, shall be determined by binding arbitration in accordance with the Commercial Arbitration Rules of the American Arbitration Association ("AAA") before a single neutral arbitrator ("Arbitrator"). The Arbitrator shall be an attorney or retired judge with at least ten (10) years experience in the software industry and shall be mutually agreed upon by Buyer and Seller. If Buyer and Seller are unable to agree on an Arbitrator, the Arbitrator shall be appointed by the AAA. The fees of the Arbitrator shall be borne equally by Buyer and Seller, provided that the Arbitrator may require that such fees be borne in such other manner as the Arbitrator determines is required in order for this arbitration clause to be enforceable under applicable law. The parties shall be entitled to conduct discovery in accordance with Section 1283.05 of the California Code of Civil Procedure, provided that (i) the Arbitrator must authorize such all discovery in advance based on findings that the material sought is relevant to the issues in dispute and that the nature and scope of such discovery is reasonable under the circumstances, and (ii) discovery shall be limited to depositions and production of documents unless the Arbitrator finds that another method of discovery (e.g., interrogatories) is the most reasonable and cost efficient method of obtaining the information sought. There shall be a record of the proceedings at the arbitration hearing and the Arbitrator shall issue a statement of decision setting forth the factual and legal basis for the Arbitrator's decision. If neither party gives written notice requesting an appeal within ten (10) Business Days after the issuance of the statement of decision, the Arbitrator's decision shall be final and binding as to all matters of substance and procedure, and may be enforced by a petition to the California Superior Court, which may be made ex parte, for confirmation and enforcement of the award. If either party gives

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

written notice requesting an appeal within ten (10) Business Days after the issuance of the statement of decision, the award of the Arbitrator shall be appealed to three (3) neutral arbitrators (the "Appellate Arbitrators"), each of whom shall have the same qualifications and be selected through the same procedure as the Arbitrator. The appealing party shall file its appellate brief within thirty (30) days after its written notice requesting the appeal and the other party shall file its brief within thirty (30) days thereafter. The Appellate Arbitrators shall thereupon review the decision of the Arbitrator applying the same standards of review and all of the same presumptions) as if the Appellate Arbitrators were a California Court of Appeals reviewing a judgment of the California Superior Court, except that the Appellate Arbitrators shall in all cases

71

issue a final award and shall not remand the matter to the Arbitrator. The decision of the Appellate Arbitrators shall be final and binding as to all matters of substance and procedure, and may be enforced by a petition to the California Superior Court, which may be made ex parte, for confirmation and enforcement of the award. The party appealing the decision of the Arbitrator shall pay all costs and expenses of the appeal, including the fees of the Appellate Arbitrators and the reasonable outside attorneys' fees of the opposing party, unless the decision of the Arbitrator is reversed, in which event the expenses of the appeal shall be borne as determined by the Appellate Arbitrators. The Arbitrator shall have the power to enter temporary restraining orders, preliminary and permanent injunctions. Prior to the appointment of the Arbitrator or for remedies beyond the jurisdiction of an arbitrator, at any time, Buyer may seek pendente lite relief in a court of competent jurisdiction in Los Angeles County, California without thereby waiving its right to arbitration of the dispute or controversy under this Section 9.6. All arbitration proceedings (including proceedings before the Appellate Arbitrators) shall be closed to the public and confidential and all records relating thereto shall be permanently sealed, except as necessary to obtain court confirmation of the arbitration award. The provisions of this Section 9.6 shall supersede any inconsistent provisions of any prior agreement between the parties.

9.7 Waiver of Jury Trial. Each party hereto hereby expressly waives any right to trial by jury of any claim, demand, action or cause of action arising under or in connection with this Agreement or the transactions contemplated hereby.

9.8 Entire Agreement; Amendments and Waivers. This Agreement, including the schedules and exhibits hereto and together with the Confidentiality Agreement and the Ancillary Agreements, represents the entire understanding and agreement between the parties hereto with respect to the subject matter hereof and can be amended, supplemented or changed, and any provision hereof can be waived, only by written instrument making specific reference to this Agreement signed by the party against whom enforcement of any such amendment, supplement, modification or waiver is sought. No action taken pursuant to this Agreement, including, without limitation, any investigation by or on behalf of any party, shall be deemed to constitute a waiver by the party taking such action of compliance with, nor shall it diminish or obviate in any way, any representation, warranty, covenant or agreement contained herein or in any Ancillary Agreement. The waiver by any party hereto of a Breach of any provision of this Agreement shall not operate or be construed as a further or continuing waiver of such Breach or as a waiver of any other or subsequent Breach. No failure on the part of any party to exercise, and no delay in exercising, any right, power or remedy hereunder shall operate as a waiver thereof, nor shall any single or partial exercise of such right, power or remedy by such party preclude any other or further exercise thereof or the exercise of

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

any other right, power or remedy. All remedies hereunder are cumulative and are not exclusive of any other remedies provided by law. No supplement, modification or waiver of this Agreement shall be binding unless executed in writing by the party to be bound thereby.

9.9 Governing Law. This Agreement shall be construed, interpreted and the rights of the parties determined in accordance with the laws of the State of California, without reference to principles of conflicts of laws.

72

9.10 Headings. The titles, captions or headings of the Articles and Sections herein are for convenience of reference only and are not intended to be a part of or to affect or restrict the meaning or interpretation of this Agreement.

9.11 Notices. All notices, requests, approvals, consents, demands, claims and other communications required or permitted to be given under this Agreement shall be in writing and shall be served personally, or sent by a national overnight delivery or courier company, or by U.S. registered or certified mail, postage prepaid, return receipt requested, and addressed as follows:

If to Buyer, to:

c/o Sony Pictures Digital Inc.
6025 W. Slauson Ave.
Culver City, California, 90231
Attention: Senior Vice President, Business and Legal Affairs
Telecopier: (310) 482-4910

If to Seller, to:

1617 Sherman Avenue
Madison, Wisconsin 53704
Attention: Chief Financial Officer
Telecopier: (608) 204-8807

with a copy to:

McBreen & Kopko
20 N. Wacker Drive, Suite 2520
Chicago, Illinois 60606
Attention: Frederick H. Kopko, Jr.
Telecopier: (312) 332-2657

Any such notices shall be deemed delivered upon delivery or refusal to accept delivery as indicated in writing by the Person attempting to make personal service, on the U.S. Postal Service return receipt, or by similar written advice from the overnight delivery company; provided, however, that if any such notice shall also be sent by electronic transmission device, such as telex, telecopy, fax machine or computer to the fax number set forth above, such notice shall be deemed given at the time and on the date of machine transmittal (except if sent after 5:00 p.m. recipient's time, in which case the notice shall be deemed given at 9:00 a.m. on the next Business Day) if the sending party receives a written send verification on its machine and sends a duplicate notice on the same day or the next Business Day by personal service, registered or certified U.S. mail, or overnight delivery in the manner described above. Each party hereto shall make an ordinary, good faith effort to ensure that it will accept or receive notices that are given in accordance with this Section 9.11, and that any Person to be

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

given notice actually receives such notice. Any party to whom notices are to be sent pursuant to this Agreement may from

73

time to time change its address and/or facsimile number for future communication hereunder by giving notice in the manner prescribed herein to all other parties hereto, provided that the address and/or facsimile number change shall not be effective until five (5) Business Days after the notice of change has been given.

9.12 Severability. In the event that any one or more of the provisions contained in this Agreement or in any other instrument referred to herein, shall, for any reason, be held to be invalid, illegal or unenforceable in any respect, then to the maximum extent permitted by law, such invalidity, illegality or unenforceability shall not affect any other provision of this Agreement or any other such instrument.

9.13 Binding Effect; Third Party Beneficiaries; Assignment. This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and permitted assigns. Nothing in this Agreement shall create or be deemed to create any rights as third party beneficiaries to this Agreement in any Person not a party to this Agreement, except as provided below; provided, however, that any Person that is not a party to this Agreement but, by the terms of Section 8.2, is entitled to indemnification, shall be considered a third party beneficiary of this Agreement, with full rights of enforcement as though such Person was a signatory to this Agreement. No assignment of this Agreement or of any rights or obligations hereunder may be made by either Seller or Buyer (by operation of law or otherwise) without the prior written consent of the other party hereto and any attempted assignment without the required consent shall be void; provided, however, that Buyer may assign this Agreement and any or all rights or obligations hereunder (including, without limitation, Buyer's rights to acquire the Purchased Assets and Buyer's rights to seek indemnification in accordance with Article VIII) to any Affiliate of Buyer. Upon any such permitted assignment, unless the context otherwise requires, the references in this Agreement to Buyer shall also apply to any such assignee; provided, however, that Buyer shall nevertheless remain primarily liable for its obligations under this Agreement.

9.14 Attorneys' Fees and Costs. In the event of any action at law or in equity between the parties hereto to enforce any of the provisions hereof, the unsuccessful party to such litigation shall pay to the successful party all costs and expenses, including reasonable attorneys' fees, incurred therein by such successful party; and if such successful party shall recover judgment in any such action or proceeding, such costs, expenses and reasonable attorneys' fees may be included in and as part of such judgment. The successful party shall be the party who is entitled to recover its costs of suit, whether or not the suit proceeds to final judgment. A party not entitled to recover its costs shall not recover attorneys' fees.

9.15 Counterparts. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

9.16 Representation by Counsel. Each party hereto represents and agrees with each other that it has been represented by or had the opportunity to be represented by, independent counsel of its own choosing, and that it has had the full right and opportunity to consult with its respective attorney(s), that to the extent, if any, that it desired, it availed itself of this right and opportunity, that it or its authorized officers (as

the case may be) have carefully read and fully understand this Agreement in its entirety and have had it fully explained to them by such party's respective counsel, that each is fully aware of the contents thereof and its meaning, intent and legal effect, and that it or its authorized officer (as the case may be) is competent to execute this Agreement and has executed this Agreement free from coercion, duress or undue influence.

9.17 Schedules. In the event of any inconsistency between the statements in the body of this Agreement and those in the Disclosure Schedule (other than an exception expressly set forth as such in the Disclosure Schedule with respect to a specifically identified representation or warranty), the statements in the body of this Agreement will control.

9.18 No Interpretation Against Drafter. This Agreement is the product of negotiations between the parties hereto represented by counsel and any rules of construction relating to interpretation against the drafter of an agreement shall not apply to this Agreement and are expressly waived.

(signature page follows)

IN WITNESS WHEREOF, each of the parties hereto has executed this Agreement, or has caused this Agreement to be duly executed on its respective behalf by its respective officer(s) thereunto duly authorized, as of the day and year first above written.

"Buyer"

SP SOFTWARE ACQUISITION COMPANY

By:

Name:

Title:

"Seller"

SONIC FOUNDRY, INC.

By:

Name:

Title:

ACCEPTED ACKNOWLEDGED AND AGREED
WITH RESPECT TO SECTION 2.4 AND
ARTICLE VIII ONLY:

"SPD"

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

SONY PICTURES DIGITAL INC.

By: _____

Name:

Title:

S-1

LIST OF EXHIBITS AND ANNEXES

Annexes

Annex I.....	Year End Financial Statements
Annex II.....	Interim Financial Statements

Exhibits

Exhibit A.....	Assignment of Contract Rights
Exhibit B.....	Assignment of Leases
Exhibit C-1.....	Assignment of Copyrights
Exhibit C-2.....	Assignment of Trademarks
Exhibit C-3.....	Assignment of Patents
Exhibit C-4	Assignment of Domain Names
Exhibit D.....	Assumption Agreement
Exhibit E.....	Bill of Sale
Exhibit F.....	Escrow Agreement
Exhibit G-1.....	Form of Employment Agreement
Exhibit G-2.....	Employee Lists
Exhibit H-1.....	Non-Competition Agreement (Seller)
Exhibit H-2.....	Non-Competition Agreement (Individuals)
Exhibit I.....	Transition Services Agreement
Exhibit J.....	Allocation
Exhibit K.....	Opinion of Seller's Counsel
Exhibit L.....	Trademark License Agreement
Exhibit M.....	Fairness Opinion
Exhibit N.....	Voting Agreement

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

[LOGO] Silverwood Partners

April 26, 2003

The Board of Directors
Sonic Foundry, Inc.
1617 Sherman Avenue
Madison, WI 53704

Dear Sirs:

You have asked Silverwood Partners LLC ("Silverwood Partners") to advise the Board of Directors with respect to the fairness to Sonic Foundry, Inc. (the "Company"), from a financial point of view, of the consideration to be received by the Company pursuant to the terms of the Asset Purchase Agreement (the "Asset Purchase Agreement") between Sony Pictures Digital Inc. ("SPD"), and the Company, in connection with the sale of the Company's Desktop Software business (the "Desktop Software Business").

The Asset Purchase Agreement provides for the sale (the "Sale") of certain assets and the transfer of certain liabilities of the Desktop Software Business to SP Software Acquisition Company, a wholly-owned subsidiary of SPD. The Company will receive as consideration at closing a cash payment of Eighteen Million Dollars (\$18,000,000) and SPD has also agreed to forgive approximately \$135,000 due to SPD by the Company in connection with the settlement of certain litigation with Nova Development Corporation.

In arriving at our opinion, we have reviewed the substantially final draft of the Asset Purchase Agreement attached hereto, dated April 25, 2003, and certain publicly available business and financial information relating to the Company and the Desktop Software Business. We have also reviewed certain other information, including financial forecasts, provided to us by the Company, and have met with management of the Company and the Desktop Software Business to discuss the business and prospects of the Desktop Software Business. In connection with our engagement, we approached third parties to solicit indications of interest in a possible acquisition of the Desktop Software Business and held discussions with certain of these parties prior to the date hereof.

We have also considered certain financial data of the Desktop Software Business, and we have compared that data with similar data for publicly held companies in businesses similar to those of the Desktop Software Business. We have also considered the financial terms of certain other business combinations and other transactions which have recently been effected and such other information, financial studies, analyses and investigations and financial, economic and market criteria which we deemed relevant.

Silverwood Partners
Charles River Court, 8 Pleasant Street, South Natick, MA 01760
Tel: 508.651.2194 . Fax: 508.651.9590
www.silverwoodpartners.com
Member NASD and SIPC

The Board of Directors
Sonic Foundry, Inc.
Fairness Opinion - Desktop Software Business
April 26, 2003
Page 2.

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

We have also considered the financial condition of the Company and the opinion of the Company's auditors for the fiscal year ended September 30, 2002 in which it was stated that due to the Company's working capital deficiency, its convertible debt obligations, and its lack of long-term credit availability, there is "substantial doubt" about the Company's ability to continue as a going concern. Further, we have given consideration to the Company's ongoing negotiations with its convertible debt holders with respect to the Company's default on the covenants of related financing agreements. The opinion expressed herein is being rendered during a period of unusual volatility in the financial markets and at a time when there is a material level of geopolitical instability (i) in the Middle East in the aftermath of the war with Iraq, and (ii) in Asia in connection with North Korea's stated plans for the development of nuclear weapons. The opinion expressed herein is necessarily subject to the absence of further material developments in the financial, economic and market conditions from those prevailing on the date hereof.

In connection with our review, we have not assumed any responsibility for independent verification of any of the foregoing information (including the information provided to Silverwood Partners in respect of the Desktop Software Business) and we have relied on its being complete and accurate in all material respects. With respect to the financial forecasts, we have assumed at the Company's direction that they have been reasonably prepared on bases reflecting the best currently available estimates and judgments of the Company's management as to the future financial performance of the Desktop Software Business. In addition, we have not made an independent evaluation or appraisal of the assets or liabilities (contingent or otherwise) of the Desktop Software Business, nor have we been furnished with any such evaluations or appraisals. We have not been requested to opine as to, and our opinion does not in any manner address, the Company's underlying business decision to effect the sale of the Desktop Software Business.

It should be noted that this opinion is based on interest rates and market conditions prevailing, and other circumstances and conditions existing, as of the date hereof, and this opinion does not represent our opinion as to what the value of the Desktop Software Business actually will be upon the consummation of the Sale. Such actual value of the Desktop Software Business could be higher or lower than the value as of the date hereof depending upon changes in such interest rates, market conditions, general economic conditions and other factors which generally influence the value of companies or businesses. Although subsequent developments may affect this opinion, we do not have any obligation to update, revise or reaffirm the opinion. Furthermore, any valuation of a company or business is only an approximation, subject to uncertainties and contingencies all of which are difficult to predict and beyond the control of the firm preparing such valuation.

As a registered broker-dealer and member of the NASD, Silverwood Partners is regularly engaged in the valuations of businesses and securities in connection with acquisitions, mergers and private placements, and valuations for other purposes.

The Board of Directors
Sonic Foundry, Inc.
Fairness Opinion - Desktop Software Business
April 26, 2003
Page 3.

We have acted as financial advisor to the Company in connection with the sale of the Desktop Software Business and will receive a fee for our services, a substantial portion of which is contingent upon the consummation of the Sale. We

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

will also receive a fee for rendering this opinion.

Silverwood Partners has within the past 12 months been engaged by the Company (i) to provide a capability assessment report in connection with certain litigation between the Company and the former owners of a constituent business within the Company's Media Services Business, (ii) to provide a review of strategic alternatives for use by the Company's management and Board of Directors in evaluating alternative approaches for maximizing shareholder value, (iii) to prepare a valuation of the Company's Media Systems business for use by the Company in determining whether the goodwill associated with such business had been impaired as of September 30, 2002, and (iv) to act as the Company's financial advisor and render an opinion as to the fairness, from a financial point of view, of the consideration to be received by the Company pursuant to the terms of an asset purchase agreement between the Company and the prospective purchaser of the Company's Media Services Division.

It is understood that this letter is for the information of the Board of Directors of the Company only in connection with its consideration of the Sale and is not to be reproduced, disseminated, quoted or referred to, in whole or in part, in any registration statement, prospectus or proxy statement, or in any other document, nor shall this letter be used for any other purposes, without the prior written consent of Silverwood Partners.

Based upon and subject to the foregoing, it is our opinion that, as of the date hereof, the consideration to be received by the Company in connection with the sale of the Desktop Software Business is fair to the Company from a financial point of view.

Very truly yours,

SILVERWOOD PARTNERS LLC

By:

Jonathan Hodson-Walker
Managing Partner

SONIC FOUNDRY, INC.

PROXY

THIS PROXY IS SOLICITED ON BEHALF OF THE
BOARD OF DIRECTORS OF SONIC FOUNDRY, INC.

The undersigned stockholder of Sonic Foundry, Inc., a Maryland corporation (the "Company"), hereby appoints R. Buinevicius and K. Minor, or either of them, as proxies for the undersigned, with full power of substitution in each of them, to attend the Annual Meeting of the Stockholders of the Company to be held at the Monona Terrace Community and Convention Center, One John Nolen Drive, Madison, Wisconsin 53703 on July 3, 2003, at 9:00 a.m., local time, and any adjournment or postponement thereof, to cast on behalf of the undersigned all votes that the undersigned is entitled to cast at such meeting and otherwise to represent the undersigned at the meeting with all powers possessed by the undersigned if personally present at the meeting. The undersigned hereby acknowledges receipt of the Notice of the Annual Meeting of Stockholders and of the accompanying Proxy Statement and revokes any proxy heretofore given with respect to such meeting.

The votes entitled to be cast by the undersigned will be cast as instructed

Edgar Filing: SONIC FOUNDRY INC - Form PRE 14A

below. If this Proxy is executed but no instruction is given, the votes entitled to be cast by the undersigned will be cast "for" each of the proposals as described in the Proxy Statement and in the discretion of the Proxy holder on any other matter that may properly come before the meeting or any adjournment or postponement thereof.

1. Approval of the sale of the Desktop Software Business of the Company pursuant to the Asset Purchase Agreement, which may be deemed to be a sale of substantially all of the assets of Sonic pursuant to MGCL as described in the accompanying Proxy Statement.

FOR AGAINST ABSTAIN

2. Approval of the grant of discretionary authority to the Company's Board of Directors to effect a reverse stock split of from one-for-five to one-for-twenty, as described in the accompanying Proxy Statement.

FOR AGAINST ABSTAIN

3. Election of one director to hold office for a term of five years, as described in the accompanying Proxy Statement.

FOR AGAINST ABSTAIN

4. Ratification of the appointment of Ernst & Young LLP as the independent auditors of the Company for the fiscal year ending September 30, 2003, as described in the accompanying Proxy Statement.

FOR AGAINST ABSTAIN

Please sign exactly as name appears on the records of the Company and date. If the shares are held jointly, each holder should sign. When signing as an attorney, executor, administrator, trustee, guardian, officer of a corporation or other entity or in another representative capacity, please give the full title under signature(s).

Signature

Signature, if held jointly

Dated: _____, 2003
