

FOX & HOUND RESTAURANT GROUP

Form 10-Q

July 25, 2005

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D. C. 20549

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For the quarterly period ended  
**June 14, 2005**

Commission file number  
**000-22753**

**FOX & HOUND RESTAURANT GROUP**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**

**52-2016614**

(State or Other Jurisdiction of  
Incorporation or Organization)

(I.R.S. Employer  
Identification Number)

**1551 North Waterfront Parkway  
Suite 310**

**Wichita, Kansas 67206**

(Address of principal executive offices) (Zip code)

**(316) 634-0505**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No  o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes  No  o

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class  
**Common Stock, \$.01 par value**

Outstanding at July 21, 2005  
**10,016,250 shares**

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**FOX & HOUND RESTAURANT GROUP**

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**Table of Contents****FOX & HOUND RESTAURANT GROUP****Condensed Consolidated Balance Sheets**  
**(in thousands)**  
**(Unaudited)**

|                                                | June<br>14,2005 | December 28,<br>2004 |
|------------------------------------------------|-----------------|----------------------|
| ASSETS                                         |                 |                      |
| Current assets:                                |                 |                      |
| Cash and cash equivalents                      | \$ 644          | \$ 812               |
| Inventories                                    | 2,571           | 2,486                |
| Prepaid income taxes                           |                 | 97                   |
| Prepaid insurance                              | 1,266           | 1,705                |
| Prepaid rent                                   | 579             | 1,088                |
| Other current assets                           | 839             | 717                  |
| Total current assets                           | 5,899           | 6,905                |
| Property and equipment:                        |                 |                      |
| Land                                           | 600             | 600                  |
| Buildings                                      | 703             | 703                  |
| Leasehold improvements                         | 68,951          | 59,807               |
| Equipment                                      | 32,904          | 30,597               |
| Furniture and fixtures                         | 9,702           | 9,150                |
| Property under capital leases                  | 918             | 918                  |
|                                                | 113,778         | 101,775              |
| Less accumulated depreciation and amortization | 37,631          | 33,394               |
|                                                | 76,147          | 68,381               |
| Other assets:                                  |                 |                      |
| Goodwill, net of accumulated amortization      | 3,661           | 3,661                |
| Liquor licenses, net                           | 1,196           | 1,256                |
| Other assets                                   | 166             | 364                  |
| Total other assets                             | 5,023           | 5,281                |
| Total assets                                   | \$ 87,069       | \$ 80,567            |

**LIABILITIES AND STOCKHOLDERS EQUITY**

|                                                    |       |       |
|----------------------------------------------------|-------|-------|
| Current liabilities:                               |       |       |
| Current portion of obligation under capital leases | \$ 8  | \$ 8  |
| Accounts payable                                   | 5,321 | 2,906 |
| Checks outstanding in excess of cash balance       | 584   | 3,247 |

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|                                                          |           |           |
|----------------------------------------------------------|-----------|-----------|
| Sales tax payable                                        | 1,621     | 1,257     |
| Accrued payroll                                          | 1,744     | 1,626     |
| Accrued payroll taxes                                    | 1,012     | 806       |
| Accrued income taxes                                     | 2,236     |           |
| Deferred income taxes                                    | 340       | 797       |
| Other accrued liabilities                                | 3,018     | 2,494     |
| <br>                                                     |           |           |
| Total current liabilities                                | 15,884    | 13,141    |
| <br>                                                     |           |           |
| Notes payable                                            | 2,510     | 3,680     |
| Obligations under capital leases, net of current portion | 885       | 889       |
| Deferred taxes                                           | 1,876     | 1,830     |
| Deferred revenue                                         | 22        |           |
| Accrued rent                                             | 8,341     | 7,938     |
| <br>                                                     |           |           |
| Stockholders' equity:                                    |           |           |
| Preferred stock                                          |           |           |
| Common stock                                             | 100       | 99        |
| Additional paid-in capital                               | 29,714    | 29,306    |
| Retained earnings                                        | 27,737    | 23,684    |
| <br>                                                     |           |           |
| Total stockholders' equity                               | 57,551    | 53,089    |
| <br>                                                     |           |           |
| Total liabilities and stockholders' equity               | \$ 87,069 | \$ 80,567 |

See accompanying notes.

**Table of Contents****FOX & HOUND RESTAURANT GROUP****Condensed Consolidated Income Statements**  
**(in thousands, except per share information)**  
**(Unaudited)**

|                                     | Twelve<br>weeks ended<br>June<br>14,2005 | Twelve<br>weeks ended<br>June<br>15,2004<br>(restated) |
|-------------------------------------|------------------------------------------|--------------------------------------------------------|
| Sales:                              |                                          |                                                        |
| Food and beverage                   | \$ 33,752                                | \$ 29,021                                              |
| Entertainment and other             | 2,090                                    | 2,120                                                  |
| Total net sales                     | 35,842                                   | 31,141                                                 |
| Costs and expenses:                 |                                          |                                                        |
| Costs of sales                      | 9,699                                    | 8,616                                                  |
| Restaurant operating expenses       | 19,945                                   | 16,995                                                 |
| Depreciation and amortization       | 2,163                                    | 1,802                                                  |
| Preopening costs                    | 560                                      | 638                                                    |
| Asset impairment                    |                                          | 2,523                                                  |
| Restaurant costs and expenses       | 32,367                                   | 30,574                                                 |
| Restaurant operating income         | 3,475                                    | 567                                                    |
| General and administrative expenses | 2,007                                    | 1,749                                                  |
| Gain on disposal of assets          | 25                                       |                                                        |
| Income (loss) from operations       | 1,493                                    | (1,182)                                                |
| Other income (expense):             |                                          |                                                        |
| Other income                        | 15                                       |                                                        |
| Interest expense                    | (33)                                     | (44)                                                   |
| Income (loss) before income taxes   | 1,475                                    | (1,226)                                                |
| Provision for income taxes          | 410                                      | (371)                                                  |
| Net income (loss)                   | 1,065                                    | (855)                                                  |
| Basic earnings (loss) per share     | \$ 0.11                                  | (\$0.09)                                               |
| Diluted earnings (loss) per share   | \$ 0.10                                  | (\$0.09)                                               |

See accompanying notes.





**Table of Contents****FOX & HOUND RESTAURANT GROUP****Condensed Consolidated Income Statements**  
**(in thousands, except per share information)**  
**(Unaudited)**

|                                     | Twenty-four<br>weeks ended<br>June<br>14,2005 | Twenty-four<br>weeks ended<br>June<br>15,2004<br>(restated) |
|-------------------------------------|-----------------------------------------------|-------------------------------------------------------------|
| Sales:                              |                                               |                                                             |
| Food and beverage                   | \$ 70,826                                     | \$ 60,442                                                   |
| Entertainment and other             | 4,371                                         | 4,546                                                       |
| Total net sales                     | 75,197                                        | 64,988                                                      |
| Costs and expenses:                 |                                               |                                                             |
| Costs of sales                      | 20,101                                        | 17,732                                                      |
| Restaurant operating expenses       | 39,949                                        | 33,978                                                      |
| Depreciation and amortization       | 4,259                                         | 3,537                                                       |
| Preopening costs                    | 953                                           | 1,070                                                       |
| Asset impairment                    |                                               | 2,523                                                       |
| Restaurant costs and expenses       | 65,262                                        | 58,840                                                      |
| Restaurant operating income         | 9,935                                         | 6,148                                                       |
| General and administrative expenses | 4,025                                         | 3,494                                                       |
| Gain on disposal of assets          | 25                                            |                                                             |
| Income from operations              | 5,935                                         | 2,654                                                       |
| Other income (expense):             |                                               |                                                             |
| Other income                        | 15                                            | 3                                                           |
| Interest expense                    | (82)                                          | (96)                                                        |
| Income before income taxes          | 5,868                                         | 2,561                                                       |
| Provision for income taxes          | 1,815                                         | 775                                                         |
| Net income                          | 4,053                                         | 1,786                                                       |
| Basic earnings per share            | \$ 0.41                                       | \$ 0.18                                                     |
| Diluted earnings per share          | \$ 0.39                                       | \$ 0.17                                                     |

See accompanying notes.

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**Table of Contents****FOX & HOUND RESTAURANT GROUP****Condensed Consolidated Statements of Cash Flows**  
**(in thousands)**  
**(Unaudited)**

|                                                                                   | Twenty-four<br>weeks ended<br>June<br>14,2005 | Twenty-four<br>weeks ended<br>June<br>15,2004<br>(restated) |
|-----------------------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------|
| Cash flows from operating activities:                                             |                                               |                                                             |
| Net income                                                                        | \$ 4,053                                      | \$ 1,786                                                    |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                               |                                                             |
| Asset impairment                                                                  |                                               | 2,523                                                       |
| Gain on disposal of assets                                                        | (25)                                          |                                                             |
| Depreciation and amortization                                                     | 4,311                                         | 3,582                                                       |
| Deferred income taxes                                                             | (411)                                         | (1,124)                                                     |
| Net change in operating assets and liabilities:                                   |                                               |                                                             |
| Change in operating assets                                                        | 1,151                                         | 790                                                         |
| Change in operating liabilities                                                   | 2,181                                         | 1,820                                                       |
| Net cash provided by operating activities                                         | 11,260                                        | 9,377                                                       |
| Cash flows from investing activities:                                             |                                               |                                                             |
| Purchases of property and equipment                                               | (10,565)                                      | (10,962)                                                    |
| Advances to developer                                                             |                                               | 297                                                         |
| Purchases of liquor licenses                                                      |                                               | (571)                                                       |
| Proceeds from disposal of assets                                                  | 25                                            |                                                             |
| Net cash used in investing activities                                             | (10,540)                                      | (11,236)                                                    |
| Cash flows from financing activities:                                             |                                               |                                                             |
| Proceeds from revolving note payable to bank                                      | 21,415                                        | 18,975                                                      |
| Payments of revolving note payable to bank                                        | (22,585)                                      | (17,650)                                                    |
| Payments under capital lease obligations                                          | (4)                                           | (4)                                                         |
| Proceeds from exercise of stock options                                           | 286                                           | 379                                                         |
| Net cash provided by (used in) financing activities                               | (888)                                         | 1,700                                                       |
| Net decrease in cash and cash equivalents                                         | (168)                                         | (159)                                                       |
| Cash and cash equivalents at beginning of period                                  | 812                                           | 813                                                         |
| Cash and cash equivalents at end of period                                        | \$ 644                                        | \$ 654                                                      |
| Supplemental disclosure of cash flow information:                                 |                                               |                                                             |
| Cash paid for interest                                                            | 96                                            | 40                                                          |

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|                                                         |       |       |
|---------------------------------------------------------|-------|-------|
| Cash paid for income taxes, net of refunds received     | (230) | (109) |
| Supplemental disclosure of non cash activity:           |       |       |
| Additions to property and equipment in accounts payable | 430   | (383) |
| Tax benefit related to stock options exercised          | 123   | 128   |

See accompanying notes.

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**FOX & HOUND RESTAURANT GROUP**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(IN THOUSANDS, EXCEPT SHARE AND PER SHARE INFORMATION)**

**1. Basis of Presentation and Description of Business**

The unaudited condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission. The information furnished herein reflects all adjustments (consisting of normal recurring accruals and adjustments) which are, in the opinion of management, necessary to fairly present the operating results for the respective periods. Certain information and footnote disclosures normally presented in annual financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such rules and regulations. These financial statements should be read in conjunction with the Company's audited consolidated financial statements in its 2004 Form 10-K. The results of the twelve weeks and twenty-four weeks ended June 14, 2005 are not necessarily indicative of the results to be expected for the full year ending December 27, 2005.

**2. Restatement of Financial Statements**

Following a review of lease accounting and leasehold amortization policies, we determined that it was appropriate to adjust certain of our prior financial statements. As a result, we have restated all of our historical consolidated financial statements for periods prior to the fourth quarter of 2004. Historically, when accounting for leases with renewal options, we recorded rent expense on a straight-line basis over the initial non-cancelable lease term, with the term commencing on the initial date of the lease agreement. We also used only the initial non-cancelable lease term in the determination of capital leases. We amortized our leasehold improvements and other long-lived assets on those properties over a period that included both the initial non-cancelable lease term and all option periods provided for in the lease (or the useful life of the assets, if shorter). Additionally, tenant allowances received from the lessor were recorded as a reduction of the related leasehold improvements. We now have restated our financial statements to recognize rent expense on a straight-line basis over the expected lease term, including cancelable option periods where failure to exercise such options would result in an economic penalty, not to exceed fifteen years (unless the initial lease term is in excess of fifteen years). The expected lease term, including cancelable option periods where failure to exercise such options would result in an economic penalty, not to exceed fifteen years (unless the initial lease term is in excess of fifteen years), is also being utilized in the determination of capital leases. Additionally, the estimated useful life of leasehold improvements for amortization purposes was reduced from twenty years to fifteen years, or the remaining life of the lease, whichever is less. The lease term commences on the date when we have full access to the property. Lease expenses from the date we have full access to the property to the completion of construction are capitalized as leasehold improvements. Tenant allowances are being recorded as accrued rent when received and included as a reduction in the straight-line rent calculation described above. We also had one lease reclassified from operating to capital as a result of these adjustments.

The impact of these adjustments on the condensed consolidated income statements and cash flows for the periods ended June 14, 2005 is shown in the tables below. The Restatement decreased reported diluted net earnings per share by \$0.04 for the twelve weeks ended June 15, 2004 and \$0.04 for the twenty-four weeks ended June 15, 2004. The Restatement did not have any impact on our previously reported cash balances, sales or same-restaurant sales or on our compliance with any covenant under our credit facility or other debt instruments.

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Net Income Adjustments Related to Restatement  
(in thousands, except per share data)

|                                       | Twelve weeks ended June 15, 2004 |             |             | Twenty-four weeks ended June 15, 2004 |             |             |
|---------------------------------------|----------------------------------|-------------|-------------|---------------------------------------|-------------|-------------|
|                                       | As                               |             |             | As                                    |             |             |
|                                       | Reported                         | Adjustments | As Restated | Reported                              | Adjustments | As Restated |
| Restaurant operating expenses         | \$ 16,998                        | \$ (3)      | \$ 16,995   | \$ 33,970                             | \$ 8        | \$ 33,978   |
| Depreciation and amortization         | 1,554                            | 248         | 1,802       | 3,058                                 | 479         | 3,537       |
| Impairment                            | 2,365                            | 158         | 2,523       | 2,365                                 | 158         | 2,523       |
| Restaurant costs and expenses         | 30,171                           | 403         | 30,574      | 58,195                                | 645         | 58,840      |
| Restaurant operating income           | 970                              | (403)       | 567         | 6,793                                 | (645)       | 6,148       |
| Income (loss) from operations         | (779)                            | (403)       | (1,182)     | 3,299                                 | (645)       | 2,654       |
| Interest expense                      | 27                               | 17          | 44          | 62                                    | 34          | 96          |
| Income (loss) before income taxes     | (806)                            | (420)       | (1,226)     | 3,240                                 | (679)       | 2,561       |
| Income taxes                          | (290)                            | (81)        | (371)       | 1,082                                 | (307)       | 775         |
| Net income (loss)                     | (516)                            | (339)       | (855)       | 2,158                                 | (372)       | 1,786       |
| Basic net earnings (loss) per share   | (0.05)                           | (0.04)      | (0.09)      | 0.22                                  | (0.04)      | 0.18        |
| Diluted net earnings (loss) per share | (0.05)                           | (0.04)      | (0.09)      | 0.21                                  | (0.04)      | 0.17        |

Cash Flow Adjustments Related to Restatement  
(in thousands, except per share data)

|                                           | Twenty-four weeks ended June 15, 2004 |             |             |
|-------------------------------------------|---------------------------------------|-------------|-------------|
|                                           | As                                    |             |             |
|                                           | Reported                              | Adjustments | As Restated |
| Net cash provided by operating activities | \$ 7,114                              | \$ 2,263    | \$ 9,377    |
| Net cash used in investing activities     | (8,977)                               | (2,259)     | (11,236)    |
| Net cash provided by financing activities | 1,704                                 | (4)         | 1,700       |

**3. Accounting for Stock-Based Compensation**

In accordance with Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, the Company uses the intrinsic value-based method for measuring stock-based compensation cost which measures compensation cost as the excess, if any, of the quoted market price of Company's common stock at the grant date over the amount the employee must pay for the stock. The Company's policy is to grant stock options with grant prices equal to the fair value of the Company's common stock at the date of grant. Proceeds from the exercise of common stock options issued to officers, directors and key employees under the Company's stock option plans are credited to common stock to the extent of par value and to additional paid-in capital for the excess.

Pro forma information regarding net income and earnings per share is required by Statement No. 123, which also requires the information be determined as if the Company has accounted for its employee stock options granted under

the fair value of that Statement. The fair value method for these options were estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions: risk-free interest rate ranging from 2.9% to 5.3%; no dividend yields; volatility factor ranging from 0.281 to 0.853; and a weighted-average expected life of the option of 5 years.

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. Because the Company's employee stock options have characteristics significantly different from those of traded options, and because changes in the

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subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of its employee stock options.

For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the option's vesting period. The Company's pro forma information is as follows:

|                                                                  | <b>Twelve Weeks<br/>Ended</b> |                          | <b>Twenty-four Weeks<br/>Ended</b> |                          |
|------------------------------------------------------------------|-------------------------------|--------------------------|------------------------------------|--------------------------|
|                                                                  | <b>June<br/>14,<br/>2005</b>  | <b>June 15,<br/>2004</b> | <b>June 14,<br/>2005</b>           | <b>June 15,<br/>2004</b> |
| Net income (loss), as reported                                   | \$ 1,065                      | \$ (855)                 | \$ 4,053                           | \$ 1,786                 |
| Pro forma stock-based employee compensation cost, net of tax     | 154                           | 155                      | 326                                | 318                      |
| Pro forma net income (loss)                                      | \$ 911                        | \$ (1,010)               | \$ 3,727                           | \$ 1,468                 |
| Earnings per share:                                              |                               |                          |                                    |                          |
| Basic, as reported                                               | \$ 0.11                       | \$ (0.09)                | \$ 0.41                            | \$ 0.18                  |
| Basic, pro forma                                                 | 0.09                          | (0.10)                   | 0.37                               | 0.15                     |
| Diluted, as reported                                             | 0.10                          | (0.09)                   | 0.39                               | 0.17                     |
| Diluted, pro forma                                               | 0.09                          | (0.10)                   | 0.36                               | 0.14                     |
| Weighted average fair value of options granted during the period | \$ 4.45                       | \$ 5.33                  | \$ 4.52                            | \$ 5.17                  |

**4. Stock Options**

During the twelve week period ended June 14, 2005, the Company granted to certain key employees stock options for 17,000 shares of Common Stock at a weighted-average exercise price of \$11.41 per share and options to purchase 17,025 shares were exercised at a weighted-average exercise price of \$5.98 per share pursuant to its 1997 Incentive and Nonqualified Stock Option Plan. Options to purchase 60,000 shares were granted at a weighted-average exercise price of \$10.95 per share and options to purchase 12,611 shares were exercised at a weighted-average exercise price of \$5.69 per share pursuant to its 1997 Directors Stock Option Plan.

**5. Earnings Per Share**

Basic earnings per share amounts are computed based on the weighted average number of shares actually outstanding. The number of weighted averaged shares outstanding for the twelve week periods ended June 14, 2005 and June 15, 2004 were 9,996,628 and 9,888,512, respectively; the number of weighted average shares outstanding for the twenty-four week periods ended June 14, 2005 and June 15, 2004 were 9,978,937 and 9,869,512, respectively.



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Diluted earnings per share are computed similar to basic earnings per share except that the weighted average shares outstanding are increased to include additional shares for the assumed exercise of stock options, if dilutive. The number of additional shares is calculated by assuming that outstanding stock options were exercised and the proceeds from such exercises were used to acquire common shares at an average price during the reporting period. The number of shares resulting from this computation of diluted earnings per share for the twelve weeks ended June 14, 2005 and June 15, 2004 were 10,420,190 and 10,487,462, respectively, and for the twenty-four week periods ended June 14, 2005 and June 15, 2004 were 10,397,248 and 10,465,002, respectively.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**General**

The following discussion and analysis should be read in conjunction with the Financial Statements and Notes thereto included elsewhere in this Form 10-Q.

As of June 14, 2005, the Company owned and operated 80 restaurants under the Fox and Hound Smokehouse & Tavern, Fox and Hound English Pub & Grille, and Fox and Hound Pub & Grille ( Fox and Hound ), Bailey's Smokehouse & Tavern, Bailey's Sports Grille and Bailey's Pub & Grille ( Bailey's ) brand names. The Company's restaurants offer a broad menu of mid-priced appetizers, entrees, and desserts served in generous portions. In addition, each location features a full-service bar and offers a wide selection of major domestic, imported and specialty beers. Each restaurant emphasizes a high energy environment with multiple billiard tables and satellite and cable coverage of a variety of sporting events and music videos. In addition to our food, the Company believes that customers are attracted to the elegant yet comfortable atmosphere of dark wood interiors, polished brass, embroidered chairs and booths, and etched glass. The Fox and Hound and Bailey's restaurants share identical design and operational principles and menus. As of June 14, 2005, the Company owned and operated 61 Fox and Hound restaurants and 19 Bailey's restaurants located in Alabama, Arizona, Arkansas, Colorado, Georgia, Illinois, Indiana, Kansas, Louisiana, Michigan, Missouri, Nebraska, New Mexico, North Carolina, Ohio, Oklahoma, Pennsylvania, South Carolina, Tennessee, Texas and Virginia. As of June 15, 2004, the Company owned and operated 52 Fox and Hound restaurants and 17 Bailey's restaurants.

The components of the Company's net sales are food and non-alcoholic beverages, alcoholic beverages, and entertainment and other (principally billiard table rental fees). For the twelve weeks ended June 14, 2005, food and non-alcoholic beverages were 37.1% of total sales, alcoholic beverages were 57.1% of total sales and entertainment and other were 5.8% of total sales. For the twelve weeks ended June 15, 2004, food and non-alcoholic beverages were 35.3% of total sales, alcoholic beverages were 57.9% of total sales and entertainment and other were 6.8% of total sales.

The components of the Company's cost of sales primarily include direct costs of food, non-alcoholic beverages and alcoholic beverages. These costs are generally variable and will fluctuate with changes in sales volume and sales mix.

Components of restaurant operating expenses include operating payroll and fringe benefits, and occupancy, maintenance and utilities. All but one of the Company's locations are leased and provide for a minimum annual rent, with some leases calling for additional rent based on sales volume at the particular location in excess of specified minimum sales levels.

Depreciation and amortization costs primarily include depreciation and amortization of capital expenditures for restaurants.

Preopening costs include labor costs, costs of hiring and training personnel and certain other costs relating to opening new restaurants.

General and administrative expenses include all corporate and administrative functions that support existing operations and provide an infrastructure to support future growth. Management, supervisory and staff salaries, employee benefits, travel, information systems, training, rent and office supplies as well as accounting services fees are major items of costs in this category.

In calculating comparable restaurant sales, the Company includes a restaurant in the comparable restaurant base after it has been in operation for 18 full months. As of June 14, 2005, there were 63 restaurants in the comparable restaurant base. Annualized average weekly sales are computed by dividing net sales during the period by the number of store operating weeks and multiplying the result by 52.

### **Results of Operations**

The following table sets forth for the periods indicated (i) the percentages which certain items included in the Condensed Consolidated Statement of Operations bear to net sales, and (ii) other selected operating data. The Company operates on a 52 or 53 week fiscal year ending the last Tuesday in December. Fiscal years 2004 and 2005 each consists of 52 weeks. Fiscal quarters consist of three accounting periods of 12 weeks each and a final period of 16 or 17 weeks.

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|                                     | <b>Twelve Weeks Ended</b> |                                     | <b>Twenty-four Weeks Ended</b> |                                     |
|-------------------------------------|---------------------------|-------------------------------------|--------------------------------|-------------------------------------|
|                                     | <b>June 14, 2005</b>      | <b>June 15, 2004<br/>(restated)</b> | <b>June 14, 2005</b>           | <b>June 15, 2004<br/>(restated)</b> |
| <b>Operating Statement Data:</b>    |                           |                                     |                                |                                     |
| Net sales                           | 100.0%                    | 100.0%                              | 100.0%                         | 100.0%                              |
| Costs and expenses:                 |                           |                                     |                                |                                     |
| Costs of sales                      | 27.1                      | 27.7                                | 26.7                           | 27.3                                |
| Restaurant operating expenses       | 55.6                      | 54.6                                | 53.1                           | 52.3                                |
| Depreciation and amortization       | 6.0                       | 5.8                                 | 5.7                            | 5.4                                 |
| Preopening costs                    | 1.6                       | 2.0                                 | 1.3                            | 1.6                                 |
| Asset impairment                    |                           | 8.1                                 |                                | 3.9                                 |
| Restaurant costs and expenses       | 90.3                      | 98.2                                | 86.8                           | 90.5                                |
| Restaurant operating income         | 9.7                       | 1.8                                 | 13.2                           | 9.5                                 |
| General and administrative expenses | 5.6                       | 5.6                                 | 5.3                            | 5.4                                 |
| Gain on disposal of assets          | 0.1                       |                                     |                                |                                     |
| Income (loss) from operations       | 4.2                       | (3.8)                               | 7.9                            | 4.1                                 |
| Interest expense                    | 0.1                       | 0.1                                 | 0.1                            | 0.1                                 |
| Income (loss) before income taxes   | 4.1                       | (3.9)                               | 7.8                            | 4.0                                 |
| Income tax expense (benefit)        | 1.1                       | (1.2)                               | 2.4                            | 1.2                                 |
| Net income (loss)                   | 3.0%                      | (2.7)%                              | 5.4%                           | 2.8%                                |

**Restaurant Operating Data (dollars in thousands):**

|                                              |          |          |          |          |
|----------------------------------------------|----------|----------|----------|----------|
| Annualized average weekly sales per location | \$ 1,995 | \$ 2,019 | \$ 2,124 | \$ 2,137 |
| Number of restaurants at end of the period   | 80       | 69       | 80       | 69       |

**Twelve Weeks Ended June 14, 2005 Compared to Twelve Weeks Ended June 15, 2004**

Net sales increased \$4,701,000 (15.1%) for the twelve weeks ended June 14, 2005 to \$35,842,000 from \$31,141,000 for the twelve weeks ended June 15, 2004. This increase was due to a 16.6% increase in store weeks (934 versus 802) as a result of eleven restaurants opened since June 15, 2004 offset by a 1.2% decrease in annualized average weekly sales per location. Comparable restaurant sales decreased 0.9% for the quarter ended June 14, 2005.

Costs of sales increased \$1,083,000 (12.6%) for the twelve weeks ended June 14, 2005 to \$9,699,000 from \$8,616,000 in the twelve weeks ended June 15, 2004, and decreased as a percentage of sales to 27.1% from 27.7%. This decrease as a percentage of sales is principally attributable to a decrease in promotional activities.

Restaurant operating expenses increased \$2,950,000 (17.4%) for the twelve weeks ended June 14, 2005 to \$19,945,000 from \$16,995,000 in the twelve weeks ended June 15, 2004, and increased as a percentage of net sales to 55.6% from 54.6%. This increase as a percentage of sales was attributable to an increase in hourly labor, advertising

expense and occupancy costs offset by a decrease in health and workers comp insurance costs.

Depreciation and amortization increased \$361,000 (20.0%) for the twelve weeks ended June 14, 2005 to \$2,163,000 from \$1,802,000 in the twelve weeks ended June 15, 2004, and increased as a percentage of sales to 6.0% from 5.8%. This increase in expense as a percentage of sales is due to additional depreciation on eleven restaurants opened since June 15, 2004 offset by lower depreciation on assets impaired in the second quarter of fiscal 2004 as well as assets which became fully depreciated in the past year.

Preopening costs decreased \$78,000 (12.2%) for the twelve weeks ended June 14, 2005 to \$560,000 from \$638,000 in the twelve weeks ended June 15, 2004. These costs are attributable to three units that opened during the twelve weeks ended June 14, 2005 and partial preopening expenses for two restaurants which have yet to open. Three restaurants were opened in the twelve weeks ended June 15, 2004.

The provision for asset impairment of \$2,523,000 for the twelve weeks ended June 15, 2004, reflects the charges made for the write down of restaurant assets related to two underperforming units. We periodically review our long-lived assets that are held and used in our restaurant operations for indications of impairment. As of June 14, 2005, we have no plans to close either of these units.

General and administrative expenses increased \$258,000 (14.8%) for the twelve weeks ended June 14, 2005 to \$2,007,000 from \$1,749,000 in the twelve weeks ended June 15, 2004, due to an increase in corporate infrastructure

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to support the Company's expansion. General and administrative expenses as a percentage of net sales remained at 5.6%.

Gain on disposal of assets was \$25,000 for the twelve weeks ended June 14, 2005. The gain reflects the disposal of a liquor license from a restaurant which was closed in 2002.

Interest expense was \$33,000 for the twelve weeks ended June 14, 2005 and \$44,000 for the twelve weeks ended June 15, 2004. This decrease is due to a lower average balance applicable to the revolving note payable in the current fiscal year compared with the prior fiscal year partially offset by a higher interest rate.

The effective income tax rate was 27.8% for the twelve weeks ended June 14, 2005 and 30.3% for the twelve weeks ended June 15, 2004. This decrease is due to a change in the full year projected effective tax rate from 32.0% at the end of the first quarter of 2005 to 30.9% at the end of the second quarter of 2005.

**Twenty-four Weeks Ended June 14, 2005 Compared to Twenty-four Weeks Ended June 15, 2004**

Net sales increased \$10,209,000 (15.7%) for the twenty-four weeks ended June 14, 2005 to \$75,197,000 from \$64,988,000 for the twenty-four weeks ended June 15, 2004. This increase was due to a 16.5% increase in store weeks (1,841 versus 1,581) as a result of eleven restaurants opened since June 15, 2004 offset by a 0.6% decrease in annualized average weekly sales per location. Comparable restaurant sales decreased 0.1% for the twenty-four weeks ended June 14, 2005.

Costs of sales increased \$2,369,000 (13.4%) for the twenty-four weeks ended June 14, 2005 to \$20,101,000 from \$17,732,000 in the twenty-four weeks ended June 15, 2004, and decreased as a percentage of sales to 26.7% from 27.3%. This decrease as a percentage of sales is principally attributable to a decrease in promotional activities.

Restaurant operating expenses increased \$5,971,000 (17.6%) for the twenty-four weeks ended June 14, 2005 to \$39,949,000 from \$33,978,000 in the twenty-four weeks ended June 15, 2004, and increased as a percentage of net sales to 53.1% from 52.3%. This increase as a percentage of sales was attributable to an increase in hourly labor and occupancy costs offset by a decrease in health and workers comp insurance costs.

Depreciation and amortization increased \$722,000 (20.4%) for the twenty-four weeks ended June 14, 2005 to \$4,259,000 from \$3,537,000 in the twenty-four weeks ended June 15, 2004, and increased as a percentage of sales to 5.7% from 5.4%. This increase in expense as a percentage of sales is due to additional depreciation on eleven restaurants opened since June 15, 2004 offset by lower depreciation on assets impaired in the second quarter of fiscal 2004 as well as assets which became fully depreciated in the past year.

Preopening costs decreased \$117,000 (10.9%) for the twenty-four weeks ended June 14, 2005 to \$953,000 from \$1,070,000 in the twenty-four weeks ended June 15, 2004. These costs are attributable to five units that opened during the twenty-four weeks ended June 14, 2005 and partial preopening expenses for two restaurants which have yet to open. Five restaurants were opened in the twenty-four weeks ended June 15, 2004.

The provision for asset impairment of \$2,523,000 for the twenty-four weeks ended June 15, 2004, reflects the charges made for the write down of restaurant assets related to two underperforming units. We periodically review our long-lived assets that are held and used in our restaurant operations for indications of impairment. As of June 14, 2005, we have no plans to close either of these units.

General and administrative expenses increased \$531,000 (15.2%) for the twenty-four weeks ended June 14, 2005 to \$4,025,000 from \$3,494,000 in the twenty-four weeks ended June 15, 2004, due to an increase in corporate

infrastructure to support the Company's expansion. General and administrative costs as a percentage of sales decreased from 5.4% for the twenty-four weeks ended June 15, 2004 to 5.3% for the twenty-four weeks ended June 14, 2005.

Gain on disposal of assets was \$25,000 for the twenty-four weeks ended June 14, 2005. The gain reflects the disposal of a liquor license from a restaurant which was closed in 2002.

Interest expense was \$82,000 for the twenty-four weeks ended June 14, 2005 and \$96,000 for the twenty-four weeks ended June 15, 2004. This decrease is due to a lower average balance applicable to the revolving note payable in the current fiscal year compared with the prior fiscal year partially offset by a higher interest rate.

The effective income tax rate was 30.9% for the twenty-four weeks ended June 14, 2005 and 30.3% for the twenty-four weeks ended June 15, 2004. This increase is due primarily to the impact of the credit for social security taxes paid on tips in excess of minimum wage relative to the amount of income before taxes.

### **Quarterly Fluctuations, Seasonality and Inflation**

The timing of new unit openings will result in significant fluctuations in quarterly results. The Company expects seasonality to continue to be a factor in the results of its business in the future due to expected lower second and third quarter revenues due to the summer season. The primary inflationary factors affecting the Company's

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operations include food, liquor and labor costs. A large number of the Company's restaurant personnel are tipped employees who are paid at the federal subminimum wage level; therefore, future subminimum wage changes will have a significant effect on labor costs. Historically, inflation has not had a material impact on operating margins. As costs of food and labor have increased, the Company has previously been able to offset these increases through economies of scale, improved operating procedures and menu price changes. However, during fiscal 2004, the Company experienced significant increases in certain commodity prices above historical levels which negatively impacted our costs of food and operating margins. Additionally, competitive pressures may limit the Company's ability to fully recover cost increases with the implementation of menu price increases. To the extent that we experience significant increases in commodity prices, it may have a material negative impact on operating margins.

## **Liquidity and Capital Resources**

As is customary in the restaurant industry, the Company operates with negative working capital. Negative working capital increased \$3,749,000 to \$9,985,000 as of June 14, 2005 from \$6,236,000 as of December 28, 2004. This increase is attributable to the costs of purchasing property and equipment in excess of cash provided by operations and net proceeds from the line of credit. Cash decreased \$168,000 to \$644,000 at June 14, 2005 compared to the balance of \$812,000 at December 28, 2004. The Company does not have significant receivables or inventory and receives trade credit based upon negotiated terms in purchasing food and supplies. Because funds available from cash sales are not needed immediately to pay for food and supplies, or to finance inventory, they may be considered as a source of financing for noncurrent capital expenditures.

On September 1, 1998 the Company entered into a loan agreement with Intrust Bank, N.A. (the Line of Credit) which provides for a line of credit of \$20,000,000 subject to certain limitations based on earnings before interest, taxes, depreciation and amortization of the past fifty-two weeks and the amount of capital lease obligations on personal property. The Line of Credit is secured by substantially all of the Company's assets. The Line of Credit requires monthly payments of interest only until November 1, 2006, at which time equal monthly installments of principal and interest are required as necessary to fully amortize the outstanding indebtedness plus future interest over a period of four years. Interest is accrued at  $\frac{1}{2}\%$  below the prime rate as published in *The Wall Street Journal*. As of June 14, 2005 the Company had borrowed \$2,510,000 under the Line of Credit. The Company is in compliance with all debt covenants.

Cash flows from operations were \$11,260,000 in the twenty-four weeks ended June 14, 2005 compared to \$9,377,000 in the twenty-four weeks ended June 15, 2004. Purchases of property and equipment were \$10,565,000 in the twenty-four weeks ended June 14, 2005 compared to \$10,962,000 in the twenty-four weeks ended June 15, 2004. Net payments on the revolving note payable to bank was \$1,170,000 for the twenty-four week period ending June 14, 2005 compared to net proceeds of \$1,325,000 for the twenty-four weeks ending June 15, 2004. At June 14, 2005, the Company had \$644,000 in cash and cash equivalents.

The Company intends to open ten to twelve new locations in fiscal year 2005 and twelve to fifteen new locations in fiscal year 2006. At June 14, 2005, five units had been opened in fiscal 2005, three units were under construction, contracts had been executed on three additional sites, and lease negotiations had begun on six additional sites. The Company is currently evaluating locations in markets familiar to its management team. However, the number of locations actually opened and the timing thereof may vary depending upon the ability of the Company to locate suitable sites and negotiate favorable leases. The Company expects to expend approximately \$20.0 to \$25.0 million to open new locations over the next twelve months.

The Company believes the funds available from the Line of Credit and its cash flow from operations will be sufficient to satisfy its working capital and capital expenditure requirements for at least the next twelve months. There can be no assurance, however, that changes in the Company's operating plans, the acceleration or modification of the



Company's expansion plans, lower than anticipated revenues, increased expenses, stock repurchases, potential acquisitions or other events will not cause the Company to seek additional financing sooner than anticipated, prevent the Company from achieving the goals of its expansion strategy or prevent any newly opened locations from operating profitably. There can be no assurance that additional financing will be available on terms acceptable to the Company or at all.

**Forward Looking Statements**

This report contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbors created thereby. Although the Company believes that the assumptions underlying the

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forward-looking statements contained herein are reasonable, any of the assumptions could be inaccurate, and, therefore, there can be no assurance that the forward-looking statements included in this report will prove to be accurate. Our actual results may differ materially from the forward-looking statements contained herein. Factors that could cause actual results to differ from the results discussed in the forward-looking statements include, but are not limited to, potential increases in food, alcohol, labor, and other operating costs, changes in competition, the inability to find suitable new locations, changes in consumer preferences or spending patterns, changes in demographic trends, the effectiveness of our operating and growth initiatives and promotional efforts, and changes in government regulation. Further information about the factors that might affect the Company's financial and other results are included in the Company's 10-K, filed with the Securities and Exchange Commission. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by the Company or any other person that the objectives and plans of the Company will be achieved.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk***Interest Rate Risk*

The Company's Line of Credit has a variable rate which is directly affected by changes in U.S. interest rates. The average interest rate of the Line of Credit was 5.23% for the twelve weeks ended June 14, 2005. The interest rate at June 14, 2005 was 5.50%. On July 1, 2005 the rate increased to 5.75%. The following table presents the quantitative interest rate risks at June 14, 2005:

| (dollars in thousands)                                             | Principal Amount by Expected Maturity<br>(In thousands) |       |        |        |        |                 | Total    | Fair<br>Value<br>6/14/05 |
|--------------------------------------------------------------------|---------------------------------------------------------|-------|--------|--------|--------|-----------------|----------|--------------------------|
|                                                                    | 2005                                                    | 2006  | 2007   | 2008   | 2009   | There-<br>after |          |                          |
| Variable rate debt                                                 | \$                                                      | \$ 94 | \$ 582 | \$ 615 | \$ 650 | \$ 569          | \$ 2,510 | \$ 2,510                 |
| Average Interest Rate <sup>1</sup> / <sub>2</sub> %<br>below prime | 5.75%                                                   | 5.75% | 5.75%  | 5.75%  | 5.75%  | 5.75%           |          |                          |

**Item 4. Procedures and Controls**

As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-14. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective. There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation.

**Table of Contents****PART II. OTHER INFORMATION****Item 4. Submission of Matters to a Vote of Stockholders**

On May 17, 2005, the Company held its Annual Meeting of Stockholders (the Meeting). At the Meeting, the stockholders re-elected Steven M. Johnson, Gary M. Judd, and John D. Harkey, Jr. to the Board of Directors to serve until the 2008 Annual Meeting of Stockholders and until their successors have been duly elected and qualified. As to the re-elected Directors, there were 6,553,037 votes For and 2,882,723 votes Withheld for Steven M. Johnson, 6,551,037 votes For and 2,884,723 votes Withheld for Gary M. Judd, and 9,016,671 votes For and 419,089 votes Withheld for John D. Harkey, Jr. The continuing directors and the expiration of their current terms as directors are as follows:

|                        |      |
|------------------------|------|
| James K. Zielke        | 2006 |
| C. Wells Hall III      | 2006 |
| E. Gene Street         | 2006 |
| Dennis L. Thompson     | 2007 |
| James T. Morton        | 2007 |
| Nester R. Weigand, Jr. | 2007 |

The stockholders also ratified the appointment of KPMG LLP as the Company's independent auditors for the year ending December 27, 2005. As to the ratification of auditors, there were 8,148,454 votes For, 1,282,406 votes Against, and 4,900 votes Abstained.

The stockholders also approved an amendment to the Company's 1997 Director's Stock Option Plan to approve an increase in authorized shares reserved for issuance pursuant to the Plan from 400,000 shares to 500,000 shares of common stock. As to the amendment, there were 6,421,192 votes For, 564,818 votes Against, 306,064 votes Abstained, and 2,143,686 votes Broker Non Vote.

The stockholders also approved an amendment to the Company's 1997 Incentive and Non-Qualified Option Plan to approve an increase in authorized shares reserved for issuance pursuant to the Plan from 2,000,000 shares to 2,500,000 shares of common stock. As to the amendment, there were 5,619,150 votes For, 1,367,071 votes Against, 305,853 votes Abstained, and 2,143,686 votes Broker Non Vote.

The stockholders also approved an amendment to the Company's amended Certificate of Incorporation to change the Company's corporate name to Fox & Hound Restaurant Group. As to the amendment, there were 9,433,350 votes For, 1,390 votes Against, 1,020 votes Abstained, and 1,000 votes Broker Non Vote.

**Item 6. Exhibits and Reports on Form 8-K****Exhibits**

Exhibit 3.1 Certificate of Incorporation of Registrant

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Exhibit 3.1.1 First Amendment to Certificate of Incorporation of Registrant.

Exhibit 3.1.2 Second Amendment to Certificate of Incorporation of Registrant.

Exhibit 10.1 Third Amendment to 1997 Incentive and Non-Qualified Stock Option Plan of Fox & Hound Restaurant Group

Exhibit 10.2 Fourth Amendment to 1997 Directors Stock Option Plan of Fox & Hound Restaurant Group

Exhibit 31.1 Certification by Steven M. Johnson pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 31.2 Certification by James K. Zielke pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.1 Certification by Steven M. Johnson pursuant to Rule 13a-14(b) or 15d-14(b) and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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Exhibit 32.2 Certification by James K. Zielke pursuant to Rule 13a-14(b) or 15d-14(b) 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Reports on Form 8-K

A Current Report on Form 8-K (Item 5) dated April 12, 2005, reporting the filing of Exhibit 99.1-Press release of Fox & Hound Restaurant Group

A Current Report on Form 8-K (Item 12) dated April 14, 2005, reporting the filing of Exhibit 99.1-Press release of Fox & Hound Restaurant Group

A Current Report on Form 8-K (Item 5) dated May 20, 2005, reporting the filing of Exhibit 99.1-Press release of Fox & Hound Restaurant Group

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**FOX & HOUND RESTAURANT GROUP**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed in its behalf by the undersigned thereunto duly authorized.

**Fox & Hound Restaurant Group**  
(Registrant)

Date July 25, 2005

/s/ James K. Zielke

James K. Zielke  
Chief Financial Officer,  
Secretary and Treasurer  
(Duly Authorized Officer)

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