COMMERCE BANCSHARES INC /MO/
Form 10-Q
November 08, 2006

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# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549
FORM 10-Q
(Mark One)
p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2006
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to
Commission File No. 0-2989
COMMERCE BANCSHARES, INC.
(Exact name of registrant as specified in its charter)

Missouri
(State of Incorporation)

43-0889454
(IRS Employer Identification No.)
1000 Walnut,
Kansas City, MO
(Address of principal executive offices)
64106
(Zip Code)
(816) 234-2000
(Registrant s telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes X No _

Indicate by checkmark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Act. (Check one):

$$
\text { Large accelerated filer } \underline{X} \quad \text { Accelerated filer__ Non-accelerated filer_ }
$$

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

$$
\text { Yes_ No } \underline{X}
$$

As of November 2, 2006, the registrant had outstanding $67,369,778$ shares of its $\$ 5$ par value common stock, registrant s only class of common stock.

## Commerce Bancshares, Inc. and Subsidiaries

## Form 10-Q

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## Certification

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## PART I: FINANCIAL INFORMATION

## Item 1. FINANCIAL STATEMENTS

Commerce Bancshares, Inc. and Subsidiaries

## CONSOLIDATED BALANCE SHEETS

| (In thousands) | $\begin{gathered} \text { September } 30 \\ 2006 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 2005 \end{gathered}$ |
| :---: | :---: | :---: |
|  | (Unaudited) |  |
| ASSETS |  |  |
| Loans, net of unearned income Allowance for loan losses | $\begin{aligned} & \$ \quad 9,833,190 \\ & (\mathbf{1 3 1}, 834) \end{aligned}$ | $\begin{array}{ll} \$ \quad 8,899,183 \\ (128.447) \end{array}$ |
| Net loans | 9,701,356 | 8,770,736 |
| Investment securities: |  |  |
| Available for sale (pledged to creditors \$532,529,000 in 2006) | 3,533,073 | 3,667,901 |
| Trading | 7,770 | 24,959 |
| Non-marketable | 87,301 | 77,321 |
| Total investment securities | 3,628,144 | 3,770,181 |
| Federal funds sold and securities purchased under agreements to resell | 495,262 | 128,862 |
| Cash and due from banks | 479,963 | 545,273 |
| Land, buildings and equipment, net | 388,337 | 374,192 |
| Goodwill | 100,933 | 48,522 |
| Other intangible assets, net | 13,325 | 47 |
| Other assets | 344,292 | 247,732 |
| Total assets | \$ 15,151,612 | \$ 13,885,545 |

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## LIABILITIES AND STOCKHOLDERS EQUITY

Deposits:

Non-interest bearing demand
Savings, interest checking and money market
Time open and C.D. s of less than $\$ 100,000$
Time open and C.D. s of $\$ 100,000$ and over

Total deposits

Federal funds purchased and securities sold under agreements to repurchase Other borrowings
Other liabilities

Total liabilities
$\mathbf{1 3 , 6 9 1 , 8 2 5}$
12,547,707

Stockholders equity:
Preferred stock, \$1 par value
Authorized and unissued 2,000,000 shares
Common stock, $\$ 5$ par value
Authorized 100,000,000 shares; issued 69,409,882 shares 347,049 347,049
Capital surplus
Retained earnings
384,343
388,552
Treasury stock of 1,673,892 shares in 2006
and $1,716,413$ shares in 2005 , at cost
Accumulated other comprehensive income (loss)

Total stockholders equity
1,459,787
1,337,838

Total liabilities and stockholders equity

See accompanying notes to consolidated financial statements.

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Commerce Bancshares, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF INCOME
(In thousands, except per share data)

## INTEREST INCOME

Interest and fees on loans
Interest on investment securities
Interest on federal funds sold and securities purchased under agreements to resell

Total interest income

## INTEREST EXPENSE

Interest on deposits:
Savings, interest checking and money market
Time open and C.D. s of less than $\$ 100,000$
Time open and C.D. sof $\$ 100,000$ and over
Interest on federal funds purchased and securities sold under agreements to repurchase
Interest on other borrowings

Total interest expense

Net interest income
Provision for loan losses

Net interest income after provision for loan losses

NON-INTEREST INCOME

| Deposit account charges and other fees | $\mathbf{2 9 , 7 2 3}$ | 31,117 | $\mathbf{8 6 , 1 3 0}$ | 82,894 |
| :--- | ---: | ---: | ---: | ---: |
| Bank card transaction fees | $\mathbf{2 4 , 1 8 7}$ | 21,981 | $\mathbf{6 9 , 4 5 3}$ | 62,783 |
| Trust fees | $\mathbf{1 7 , 8 0 5}$ | 17,353 | $\mathbf{5 3 , 6 1 6}$ | 50,787 |
| Trading account profits and commissions | $\mathbf{1 , 6 3 9}$ | 2,335 | $\mathbf{6 , 2 1 4}$ | 7,399 |
| Consumer brokerage services | $\mathbf{2 , 4 7 6}$ | 2,440 | $\mathbf{7 , 6 3 6}$ | 7,603 |
| Loan fees and sales | $\mathbf{1 , 9 5 6}$ | 2,397 | $\mathbf{8 , 4 4 4}$ | 10,642 |

For the Three Months
Ended September 30
20062005

For the Nine Months
Ended September 30
20062005
(Unaudited)

| $\mathbf{\$ ~ 1 7 3 , 4 0 0}$ | $\$ 134,653$ | $\mathbf{\$ 4 8 4 , 4 6 2}$ | $\$ 378,418$ |
| ---: | ---: | ---: | ---: |
| $\mathbf{3 7 , 7 9 1}$ | 42,722 | $\mathbf{1 1 1 , 1 8 2}$ | 130,862 |
|  |  |  |  |
| $\mathbf{5 , 0 7 9}$ | 1,195 | $\mathbf{8 , 5 0 3}$ |  |
|  |  |  | 2,943 |
| $\mathbf{2 1 6 , 2 7 0}$ | 178,570 | $\mathbf{6 0 4 , 1 4 7}$ | 512,223 |


| $\mathbf{2 6 , 3 0 1}$ | 14,461 | $\mathbf{6 8 , 9 1 0}$ | 37,110 |
| ---: | ---: | ---: | ---: |
| $\mathbf{2 3 , 2 3 8}$ | 13,351 | $\mathbf{5 9 , 4 1 7}$ | 35,794 |
| $\mathbf{1 5 , 7 0 6}$ | 7,409 | $\mathbf{4 2 , 7 9 9}$ | 21,734 |
|  |  |  |  |
| $\mathbf{2 0 , 2 8 7}$ | 14,215 | $\mathbf{4 6 , 8 9 2}$ | 33,796 |
| $\mathbf{1 , 9 8 5}$ | 3,302 | $\mathbf{7 , 1 6 2}$ | 9,093 |

$\mathbf{8 7 , 5 1 7} \quad 52,738$
225,180
137,527

| $\mathbf{1 2 8 , 7 5 3}$ | 125,832 | $\mathbf{3 7 8 , 9 6 7}$ | 374,696 |
| ---: | ---: | ---: | ---: |
| $\mathbf{7 , 5 7 5}$ | 8,934 | $\mathbf{1 7 , 6 7 9}$ | 16,805 |

121,178
116,898
361,288
357,891

| Investment securities gains, net |  | 3,324 |  | 289 |  | 9,011 |  | 5,273 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other |  | 9,546 |  | 8,983 |  | 31,063 |  | 25,185 |
| Total non-interest income |  | 90,656 |  | 86,895 |  | 271,567 |  | 252,566 |
| NON-INTEREST EXPENSE |  |  |  |  |  |  |  |  |
| Salaries and employee benefits |  | 72,169 |  | 66,682 |  | 215,133 |  | 204,447 |
| Net occupancy |  | 11,009 |  | 10,277 |  | 32,216 |  | 29,582 |
| Equipment |  | 7,109 |  | 5,838 |  | 19,129 |  | 17,230 |
| Supplies and communication |  | 8,073 |  | 8,458 |  | 24,338 |  | 24,928 |
| Data processing and software |  | 12,904 |  | 12,108 |  | 37,928 |  | 35,632 |
| Marketing |  | 4,397 |  | 4,486 |  | 13,372 |  | 13,035 |
| Other |  | 16,643 |  | 14,538 |  | 49,699 |  | 44,467 |
| Total non-interest expense |  | 132,304 |  | 122,387 |  | 391,815 |  | 369,321 |
| Income before income taxes |  | 79,530 |  | 81,406 |  | 241,040 |  | 241,136 |
| Less income taxes |  | 24,982 |  | 18,615 |  | 78,215 |  | 74,131 |
| Net income | \$ | 54,548 | \$ | 62,791 | \$ | 162,825 | \$ | 167,005 |
| Net income per share basic | \$ | . 82 | \$ | . 90 | \$ | 2.44 | \$ | 2.38 |
| Net income per share diluted | \$ | . 81 | \$ | . 89 | \$ | 2.41 | \$ | 2.35 |

See accompanying notes to consolidated financial statements.

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Commerce Bancshares, Inc. and Subsidiaries

CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY


Balance September 30, 2006


Balance January 1, 2005
$69,409,882 \quad \$ 347,049 \quad \$ 388,614 \quad \$ 703,293 \quad \$ \quad(51,646) \quad \$ 39,570 \quad \$ 1,426,880$
Net income 167,005 ..... 167,005
Change in unrealized gain
(loss) on available for salesecurities, net of tax$(33,524)$$(33,524)$
Total comprehensive income ..... 133,481
Purchase of treasury stock ..... $(173,004)$ ..... $(173,004)$Issuance of stock underpurchase and equitycompensation plansNet tax benefit related toequity compensation plans30,51115,903
3,286 ..... 3,286Stock-based compensation
Issuance of nonvested stockawardsCash dividends paid
(\$.686 per share)$(47,864)$5,356$(1,215)$1,215
$(14,608) \quad 30,51$

Balance September 30, 2005
$69,409,882 \quad \$ 347,049 \quad \$ 381,433 \quad \$ 822,434 \quad \$(192,924) \quad \$ \quad 6,046 \quad \$ 1,364,038$

See accompanying notes to consolidated financial statements.

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Commerce Bancshares, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF CASH FLOWS

| (In thousands) | For the Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
|  | (Unaudited) |  |  |  |
| OPERATING ACTIVITIES: |  |  |  |  |
| Net income | \$ | 162,825 | \$ | 167,005 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Provision for loan losses |  | 17,679 |  | 16,805 |
| Provision for depreciation and amortization |  | 35,404 |  | 30,523 |
| Amortization of investment security premiums, net |  | 9,254 |  | 13,091 |
| Investment securities gains, net ${ }^{(A)}$ |  | $(9,011)$ |  | $(5,273)$ |
| Net gains on sales of loans held for sale |  | $(6,044)$ |  | $(1,022)$ |
| Originations of loans held for sale |  | $(291,181)$ |  | $(69,318)$ |
| Proceeds from sales of loans held for sale |  | 333,829 |  | 67,604 |
| Net decrease in trading securities |  | 19,708 |  | 1,600 |
| Stock based compensation |  | 3,363 |  | 5,356 |
| (Increase) decrease in interest receivable |  | $(7,722)$ |  | 4,213 |
| Increase in interest payable |  | 22,954 |  | 7,839 |
| Increase in income taxes payable |  | 11,046 |  | 3,843 |
| Net tax benefit related to equity compensation plans |  | $(1,178)$ |  | $(3,286)$ |
| Other changes, net |  | $(4,879)$ |  | 7,695 |

Net cash provided by operating activities ..... 296,047 ..... 246,675

INVESTING ACTIVITIES:

Net cash paid in acquisitions
$(8,498)$
Proceeds from sales of investment securities ${ }^{(A)} \quad \mathbf{1 6 4 , 1 9 3}$
1,640,978
Proceeds from maturities/pay downs of investment securities ${ }^{(\mathrm{A})}$
811,219
991,912
Purchases of investment securities ${ }^{(A)}$
$(722,878)$
$(1,971,575)$
Net increase in loans $(607,060)$
$(454,637)$
Purchases of land, buildings and equipment
$(34,950)$
$(56,507)$
Sales of land, buildings and equipment
2,324

Net cash provided by (used in) investing activities
(395,650)
151,653

## FINANCING ACTIVITIES:

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| Net decrease in non-interest bearing demand, savings, interest checking and money market deposits |  | $(194,581)$ |  | $(283,882)$ |
| :---: | :---: | :---: | :---: | :---: |
| Net increase in time open and C.D. s |  | 442,203 |  | 193,433 |
| Net increase (decrease) in federal funds purchased and securities sold under agreements to repurchase |  | 415,058 |  | $(145,157)$ |
| Repayment of long-term borrowings |  | $(139,921)$ |  | $(18,692)$ |
| Net increase in other short-term borrowings |  |  |  | 5 |
| Purchases of treasury stock |  | $(79,885)$ |  | $(173,004)$ |
| Issuance of stock under stock purchase and equity compensation plans |  | 5,936 |  | 15,903 |
| Net tax benefit related to equity compensation plans |  | 1,178 |  | 3,286 |
| Cash dividends paid on common stock |  | $(49,295)$ |  | $(47,864)$ |
| Net cash provided by (used in) financing activities |  | 400,693 |  | $(455,972)$ |
| Increase (decrease) in cash and cash equivalents |  | 301,090 |  | $(57,644)$ |
| Cash and cash equivalents at beginning of year |  | 674,135 |  | 654,720 |
| Cash and cash equivalents at September 30 | \$ | 975,225 | \$ | 597,076 |
| (A) Available for sale and non-marketable securities |  |  |  |  |
| Income tax payments, net of refunds | \$ | 70,766 | \$ | 70,882 |
| Interest paid on deposits and borrowings | \$ | 202,226 | \$ | 129,688 |

See accompanying notes to consolidated financial statements.

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## Commerce Bancshares, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

September 30, 2006 (Unaudited)

## 1. Principles of Consolidation and Presentation

The accompanying consolidated financial statements include the accounts of Commerce Bancshares, Inc. and all majority-owned subsidiaries (the Company). The consolidated financial statements in this report have not been audited. All significant intercompany accounts and transactions have been eliminated. Certain reclassifications were made to 2005 data to conform to current year presentation. In the opinion of management, all adjustments necessary to present fairly the financial position and the results of operations for the interim periods have been made. All such adjustments are of a normal recurring nature. The results of operations for the three and nine month periods ended September 30, 2006 are not necessarily indicative of results to be attained for the full year or any other interim periods.

The significant accounting policies followed in the preparation of the quarterly financial statements are disclosed in the 2005 Annual Report on Form 10-K.

## 2. Acquisitions

On July 21, 2006, Commerce Bank, N.A., (Missouri) (the Bank), a subsidiary of the Company, acquired certain assets and assumed certain liabilities comprising the banking business of Boone National Savings and Loan Association (Boone) through a purchase and assumption agreement. Boone operated four branches in Columbia, Missouri, and loan production offices in Ashland and Lake Ozark, Missouri. The Bank acquired loans and deposits of $\$ 126.4$ million and $\$ 100.9$ million, respectively, assumed debt of $\$ 26.7$ million, and paid a purchase price premium of $\$ 19.1$ million in cash. Goodwill of $\$ 15.6$ million, core deposit premium of $\$ 2.6$ million, and $\$ 300$ thousand of mortgage servicing rights were recorded as a result of the transaction.

On September 1, 2006, the Company completed the acquisition of the outstanding equity of West Pointe Bancorp, Inc. (West Pointe) in Belleville, Illinois, which further enhances the Company s footprint in the greater St. Louis area. West Pointe was purchased for $\$ 13.1$ million in cash and 1.4 million shares of Company stock valued at $\$ 67.5$ million. The valuation of Company stock was based on the average closing price of Company stock during the measurement period of August 24 through August 28. The Company s acquisition of West Pointe added $\$ 505.8$ million in assets, with $\$ 255.0$ million in loans, $\$ 380.9$ million in deposits, and five branch locations. Intangible assets recognized as a result of the transaction consisted of approximately $\$ 40.4$ million of goodwill, $\$ 10.3$ million of core deposit premium, and \$300 thousand of mortgage servicing rights.

West Pointe s results of operations were included in the Company s consolidated financial results beginning September 1, 2006. The following schedule summarizes pro forma consolidated financial data as if the West Pointe acquisition had been consummated on January 1, 2005.

|  | For the Three Months <br> Ended September 30 | For the Nine Months <br> Ended September 30 |  |  |
| :--- | :---: | :---: | :---: | :---: |
| (In thousands, except per share data) | $\mathbf{2 0 0 6}$ | 2005 | $\mathbf{2 0 0 6}$ | 2005 |


| Net interest income plus non-interest income | \$ 221,862 | $\$ 217,028$ | $\mathbf{\$}$ | $\mathbf{6 6 0 , 7 9 9}$ | $\$ 640,021$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net income | $\mathbf{5 0 , 3 1 5}$ | 63,616 | $\mathbf{1 5 9 , 4 0 8}$ | 169,511 |  |
| Net income per share | basic | $\mathbf{. 7 4}$ | .90 | $\mathbf{2 . 3 5}$ | 2.37 |
| Net income per share | diluted | $\mathbf{. 7 3}$ | .89 | $\mathbf{2 . 3 1}$ | 2.34 |

The transactions discussed above are collectively referred to as bank acquisitions throughout the remainder of this report.

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## 3. Loans and Allowance for Loan Losses

Major classifications of loans at September 30, 2006 and December 31, 2005 are as follows.

| (In thousands) | September 30 |  | December 31 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2006 |  | 2005 |
| Business | \$ | 2,746,310 | \$ | 2,527,654 |
| Real estate construction |  | 591,733 |  | 424,561 |
| Real estate business |  | 2,195,244 |  | 1,919,045 |
| Real estate personal |  | 1,524,912 |  | 1,358,511 |
| Consumer |  | 1,397,063 |  | 1,287,348 |
| Home equity |  | 446,966 |  | 448,507 |
| Student |  | 287,894 |  | 330,238 |
| Credit card |  | 614,433 |  | 592,465 |
| Overdrafts |  | 28,635 |  | 10,854 |
| Total loans | \$ | 9,833,190 | \$ | 8,899,183 |

At September 30, 2006, loans held for sale amounted to $\$ 301,032,000$, consisting of $\$ 287,894,000$ in student loans and $\$ 13,138,000$ in certain fixed rate residential mortgage loans, which are included in the Real estate personal category in the table above. In 2006, the Company elected to classify its student loan portfolio as held for sale in accordance with its student loan sale policy. Held for sale residential mortgage loans outstanding at December 31, 2005 amounted to $\$ 6,172,000$.

Impaired loans include loans on non-accrual status and other loans that the Company classifies as substandard and more than 60 days past due. Impaired loans were $\$ 19,433,000$ at September 30, 2006 compared to $\$ 9,973,000$ at December 31, 2005. The increase in impaired loans since December 31, 2005 was mainly due to the addition of two non-accrual business real estate loans totaling $\$ 7,938,000$, in addition to non-accrual loans of $\$ 1,823,000$ acquired as part of the 2006 bank acquisitions mentioned earlier. The provisions of AICPA Statement of Position 03-3, which require special accounting for acquired loans with a deterioration of credit quality, were not applied to such loans acquired in the 2006 bank acquisitions because of their immateriality to the consolidated financial statements of the Company.

The following is a summary of the allowance for loan losses.

|  | For the Three Months Ended September 30 |  | For the Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands) | 2006 | 2005 | 2006 |  | 2005 |
| Balance, beginning of period | \$ 128,446 | \$ 129,428 | \$ 128,447 |  | 132,394 |

Additions:


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## 4. Investment Securities

Investment securities, at fair value, consist of the following at September 30, 2006 and December 31, 2005.

|  | September 30 <br> (In thousands) | December 31 <br>  <br> Available for sale |  |
| :--- | ---: | ---: | ---: |

Available for sale equity securities included short-term investments in money market mutual funds of $\$ 126,420,000$ at September 30, 2006 and $\$ 111,736,000$ at December 31, 2005. Equity securities also included common and preferred stock held by the Parent which amounted to $\$ 104,714,000$ at September 30, 2006 and $\$ 111,405,000$ at December 31, 2005.

Non-marketable securities included securities held for debt and regulatory purposes, which amounted to $\$ 49,351,000$ and $\$ 45,417,000$ at September 30, 2006 and December 31, 2005, respectively, in addition to venture capital and private equity investments, which amounted to $\$ 37,867,000$ and $\$ 31,836,000$ at the respective dates. During the first nine months of 2006 and 2005 , net gains of $\$ 8,257,000$ and $\$ 311,000$, respectively, were recognized on venture capital and private equity investments, which consisted of both realized gains and fair value adjustments.

At September 30, 2006, securities carried at $\$ 2.2$ billion were pledged to secure public fund deposits, securities sold under agreements to repurchase, trust funds, and borrowing capacity at the Federal Reserve. Securities pledged under agreements pursuant to which the collateral may be sold or re-pledged by the secured parties approximated $\$ 532.5$ million, while securities pledged under agreements pursuant to which the secured parties may not sell or re-pledge the collateral approximated $\$ 1.7$ billion at September 30, 2006.

## 5. Goodwill and Other Intangible Assets

The following table presents information about the Company s amortized intangible assets which have estimable useful lives.

September 30, 2006
Gross
Carrying Accumulated Net Carrying Accumulated Net
(In thousands)
Amortized intangible assets:
Core deposit premium
Mortgage servicing rights
Amount Amortization Amount Amount Amortization Amount

Total
\$ 13,931 \$
(606) \$ 13,325 \$ 522 \$ (475) \$ 47

Aggregate amortization expense on intangible assets was $\$ 142,000$ and $\$ 4,000$, respectively, for the three month periods ended September 30, 2006 and 2005, and $\$ 146,000$ and $\$ 452,000$ for the nine month periods ended September 30, 2006 and 2005. Core deposit premium of $\$ 12,824,000$ and mortgage servicing

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rights of $\$ 600,000$ were recorded in conjunction with the 2006 acquisitions. Estimated annual amortization expense for the years 2006 through 2010 is as follows:

## (In thousands)

| 2006 |  | 540 |
| :--- | ---: | ---: |
| 2007 |  | 1,414 |
| 2008 | 1,402 |  |
| 2009 | 1,390 |  |
| 2010 | 1,390 |  |

Changes in the net carrying amount of goodwill for the year ended December 31, 2005 and the nine months ended September 30, 2006 are as follows:

## (In thousands)

Balance at December 31, 2004
\$ 48,522

Balance at December 31, 2005
\$ 48,522
Current year acquisitions 55,932
Adjustments to prior year acquisitions

Balance at September 30, 2006
\$ 100,933

## 6. Guarantees

The Company, as a provider of financial services, routinely issues financial guarantees in the form of financial and performance standby letters of credit. Standby letters of credit are contingent commitments issued by the Company generally to guarantee the payment or performance obligation of a customer to a third party. While these represent a potential outlay by the Company, a significant amount of the commitments may expire without being drawn upon. The Company has recourse against the customer for any amount it is required to pay to a third party under a standby letter of credit. The letters of credit are subject to the same credit policies, underwriting standards and approval process as loans made by the Company. Most of the standby letters of credit are secured and in the event of nonperformance by the customers, the Company has rights to the underlying collateral, which could include commercial real estate, physical plant and property, inventory, receivables, cash and marketable securities.

Upon issuance of standby letters of credit, the Company recognizes a liability for the fair value of the obligation undertaken, which is estimated to be equivalent to the amount of fees to be received from the customer over the life of the agreement. At September 30, 2006 that net liability was $\$ 6,746,000$, which will be amortized into income over the

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remaining life of the respective commitments. The contract amount of these letters of credit, which represents the maximum potential future payments guaranteed by the Company, was $\$ 450,948,000$ at September 30, 2006.

The Company guarantees payments to holders of certain trust preferred securities issued by two wholly owned grantor trusts. Preferred securities issued by Breckenridge Capital Trust I, amounting to $\$ 4,000,000$ are due in 2030 and may be redeemed beginning in 2010. These securities have a $10.875 \%$ interest rate throughout their term. Securities issued by West Pointe Statutory Trust I, amounting to $\$ 10,000,000$, are due in 2034 and may be redeemed beginning in 2009. These securities have a variable interest rate based on LIBOR, which resets on a quarterly basis. The maximum potential future payments guaranteed by the Company, which includes future interest and principal payments through maturity, was estimated to be approximately $\$ 45,775,000$ at September 30, 2006. At September 30, 2006, the Company had a recorded liability of $\$ 14,070,000$ in principal and accrued interest to date, representing amounts owed to the security holders.

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## 7. Pension

The amount of net pension cost (income) is as follows.

| (In thousands) | For the Three Months Ended September 30 |  |  |  | For the Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | 2006 |  | 2005 |  |
| Service cost benefits earned during the period | \$ | 211 | \$ | (102) | \$ | 763 | \$ | 628 |
| Interest cost on projected benefit obligation |  | 1,157 |  | 1,176 |  | 3,539 |  | 3,516 |
| Expected return on plan assets |  | $(1,800)$ |  | $(1,702)$ |  | $(5,400)$ |  | $(5,112)$ |
| Amortization of unrecognized net loss |  | 285 |  | 311 |  | 800 |  | 871 |
| Net periodic pension cost (income) | \$ | (147) | \$ | (317) | \$ | (298) | \$ | (97) |

Substantially all benefits under the Company s defined benefit pension plan were frozen effective January 1, 2005. During the first nine months of 2006, the Company made no funding contributions to its defined benefit pension plan, and made minimal funding contributions to a supplemental executive retirement plan (the CERP), which carries no segregated assets. The Company has no plans to make any further contributions, other than those related to the CERP, during the remainder of 2006. The income recognized for the defined benefit pension plan for the first nine months of 2006 was primarily due to the greater than expected return on plan assets for the year ended September 30, 2005 (the valuation date).

## 8. Common Stock

Presented below is a summary of the components used to calculate basic and diluted earnings per share.

| (In thousands, except per share data) | For the Three Months Ended September 30 |  |  |  | For the Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2006 |  | 2005 |  | 2006 |  | 2005 |
| Basic earnings per share: |  |  |  |  |  |  |  |  |
| Net income available to common shareholders |  | 54,548 | \$ | 62,791 | \$ | 162,825 | \$ | 167,005 |
| Weighted average basic common shares outstanding |  | 66,701 |  | 69,244 |  | 66,746 |  | 70,106 |
| Basic earnings per share | \$ | . 82 | \$ | . 90 | \$ | 2.44 | \$ | 2.38 |

Diluted earnings per share:

Net income available to common shareholders

Weighted average common shares outstanding
Net effect of nonvested stock and the assumed exercise of stock options based on the treasury stock method using the average market price for the respective periods

Weighted average diluted common shares outstanding

Diluted earnings per share
$\mathbf{\$ ~ 5 4 , 5 4 8} \$ 62,791$ \$ 162,825 \$ 167,005
$\mathbf{6 6 , 7 0 1} \quad 69,244 \quad \mathbf{6 6 , 7 4 6} \quad 70,106$

880
950
909
968
$\mathbf{6 7 , 5 8 1} \quad 70,194 \quad \mathbf{6 7 , 6 5 5} \quad 71,074$
$\begin{array}{llllllll}\mathbf{\$} & \mathbf{. 8 1} & \$ & .89 & \mathbf{\$} & \mathbf{2 . 4 1} & \$ & 2.35\end{array}$

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## 9. Comprehensive Income (Loss)

The Company s only component of other comprehensive income (loss) during the periods presented below was the unrealized holding gains and losses on available for sale securities.

| (In thousands) | For the Three Months Ended September 30 |  | For the Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 | 2005 | 2006 |  | 2005 |
| Unrealized holding gains (losses) | \$ 36,448 | \$ $(29,964)$ | \$ 14,597 | \$ | $(49,109)$ |
| Reclassification adjustment for (gains) losses included in net income | 2,085 | $(1,089)$ | 2,085 |  | $(4,962)$ |
| Net unrealized gains (losses) on securities | 38,533 | $(31,053)$ | 16,682 |  | $(54,071)$ |
| Income tax expense (benefit) | 14,642 | $(11,800)$ | 6,339 |  | $(20,547)$ |
| Other comprehensive income (loss) | \$ 23,891 | \$ (19,253) | \$ 10,343 | \$ | $(33,524)$ |

## 10. Segments

The Company segregates financial information for use in assessing its performance and allocating resources among three operating segments. The Consumer segment includes the retail branch network, consumer finance, bankcard, student loans and discount brokerage services. The Commercial segment provides corporate lending, leasing, and international services, as well as business, government deposit and cash management services. The Money Management segment provides traditional trust and estate tax planning services, and advisory and discretionary investment management services.

The following table presents selected financial information by segment and reconciliations of combined segment totals to consolidated totals. There were no material intersegment revenues among the three segments. Management periodically makes changes to methods of assigning costs and income to its business segments to better reflect operating results. If appropriate, these changes are reflected in prior year information presented below.

| (In thousands) | Consumer |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | Commercial | Money |
| :--- |
| Management | | Segment |
| :---: |
| Totals |$\quad$| Other/ |
| :---: |
| Elimination | | Consolidated |
| :---: |
| Totals |


| Non-interest expense |  | 72,581 |  | 35,726 |  | 14,986 |  | 123,293 |  | 9,011 |  | 132,304 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income before income taxes | \$ | 63,920 | \$ | 38,039 | \$ | 8,004 | \$ | 109,963 | \$ | $(30,433)$ | \$ | 79,530 |
| Three Months Ended September 30, 2005: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 85,479 | \$ | 49,887 | \$ | 1,928 | \$ | 137,294 | \$ | $(11,462)$ | \$ | 125,832 |
| Provision for loan losses |  | 8,377 |  | 682 |  |  |  | 9,059 |  | (125) |  | 8,934 |
| Non-interest income |  | 45,604 |  | 18,593 |  | 20,836 |  | 85,033 |  | 1,862 |  | 86,895 |
| Non-interest expense |  | 68,837 |  | 33,520 |  | 14,222 |  | 116,579 |  | 5,808 |  | 122,387 |
| Income before income taxes | \$ | 53,869 | \$ | 34,278 | \$ | 8,542 | \$ | 96,689 | \$ | $(15,283)$ | \$ | 81,406 |

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| (In thousands) | Consumer | Commercial |  | Money Management |  | Segment Totals |  | Other/ Elimination |  | Consolidated Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nine Months Ended |  |  |  |  |  |  |  |  |  |  |  |
| September 30, 2006: |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ 277,413 | \$ | 155,734 | \$ | 7,415 | \$ | 440,562 | \$ | $(61,595)$ | \$ | 378,967 |
| Provision for loan losses | 18,427 |  | (342) |  |  |  | 18,085 |  | (406) |  | 17,679 |
| Non-interest income | 137,432 |  | 58,500 |  | 63,464 |  | 259,396 |  | 12,171 |  | 271,567 |
| Non-interest expense | 215,646 |  | 107,607 |  | 45,636 |  | 368,889 |  | 22,926 |  | 391,815 |
| Income before income taxe | \$ 180,772 | \$ | 106,969 | \$ | 25,243 | \$ | 312,984 | \$ | $(71,944)$ | \$ | 241,040 |

Nine Months Ended
September 30, 2005:
Net interest income
Provision for loan losses
Non-interest income
Non-interest expense

| $\$ 245,144$ | $\$$ | 143,834 | $\$$ | 6,096 | $\$ 395,074$ | $\$$ | $(20,378)$ | $\$$ | 374,696 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 22,118 |  | $(2,223)$ |  |  | 19,895 |  | $(3,090)$ | 16,805 |  |
| 127,833 |  | 54,379 |  | 61,533 |  | 243,745 |  | 8,821 | 252,566 |
| 207,948 |  | 102,908 |  | 43,747 |  | 354,603 |  | 14,718 | 369,321 |

Income before income taxes $\$ 142,911 \quad \$ \quad 97,528 \quad \$ \quad 23,882 \quad \$ 264,321 \quad \$ \quad(23,185) \quad \$ \quad 241,136$

The information presented above was derived from the internal profitability reporting system used by management to monitor and manage the financial performance of the Company. This information is based on internal management accounting policies, which have been developed to reflect the underlying economics of the businesses. The policies address the methodologies applied in connection with funds transfer pricing and assignment of overhead costs among segments. Funds transfer pricing was used in the determination of net interest income by assigning a standard cost (credit) for funds used (provided) by assets and liabilities based on their maturity, prepayment and/or repricing characteristics.

The performance measurement of the operating segments is based on the management structure of the Company and is not necessarily comparable with similar information for any other financial institution. The information is also not necessarily indicative of the segments financial condition and results of operations if they were independent entities.

## 11. Derivative Instruments

The Company s interest rate risk management strategy includes the ability to modify the re-pricing characteristics of certain assets and liabilities so that changes in interest rates do not adversely affect the net interest margin and cash flows. Interest rate swaps are used on a limited basis as part of this strategy. At September 30, 2006, the Company had entered into two interest rate swaps with a notional amount of $\$ 14,625,000$, which are designated as fair value hedges of certain fixed rate loans. The Company also sells swap contracts to customers who wish to modify their interest rate sensitivity. These swaps are offset by matching contracts purchased by the Company from other financial institutions. Because of the matching terms of the offsetting contracts, the effect of these transactions on net income is minimal.

The notional amount of these types of swaps at September 30, 2006 was $\$ 168,925,000$. These swaps are accounted for as free-standing derivatives and changes in their fair value were recorded in other non-interest income.

Through its International Department, the Company enters into foreign exchange contracts consisting mainly of contracts to purchase or deliver foreign currencies for customers at specific future dates. Also, mortgage loan commitments and forward sales contracts result from the Company s mortgage banking operation, in which fixed rate personal real estate loans are originated and sold to other institutions.

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The Company s derivative instruments are listed below.

|  | September 30, 2006 |  |  |  |  |  | December 31, 2005 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands) | Notional Amount |  | Positive Fair Value |  | Negative Fair Value |  | Notional <br> Amount |  | Positive Fair Value |  | Negative Fair Value |  |
| Interest rate contracts: |  |  |  |  |  |  |  |  |  |  |  |  |
| Swap contracts | \$ | 183,550 | \$ | 1,201 | \$ | $(2,083)$ | \$ | 162,698 | \$ | 798 | \$ | $(1,782)$ |
| Option contracts |  | 6,970 |  | 11 |  | (11) |  | 6,970 |  | 6 |  | (6) |
| Foreign exchange contracts: |  |  |  |  |  |  |  |  |  |  |  |  |
| Forward contracts |  | 756 |  | 3 |  | (1) |  | 14,184 |  | 159 |  | (77) |
| Option contracts |  | 2,760 |  | 12 |  | (12) |  | 2,560 |  | 3 |  | (3) |
| Mortgage loan commitments |  | 8,109 |  | 14 |  | (4) |  | 5,353 |  | 12 |  |  |
| Mortgage loan forward sale contracts |  | 17,082 |  | 4 |  | (90) |  | 9,251 |  | 7 |  | (18) |
| Total | \$ | 219,227 | \$ | 1,245 |  | $(2,201)$ | \$ | 201,016 |  | 985 |  | $(1,886)$ |

## 12. Income Taxes

For the third quarter of 2006, income tax expense amounted to $\$ 24,982,000$ compared to $\$ 18,615,000$ in the third quarter of 2005. The effective income tax rate for the Company was $31.4 \%$ in the current quarter compared to $22.9 \%$ in the same quarter last year. For the nine months ended September 30, 2006 and 2005, income tax expense amounted to $\$ 78,215,000$ and $\$ 74,131,000$, resulting in effective income tax rates of $32.4 \%$ and $30.7 \%$, respectively. The lower effective rates in 2005 occurred because the Company recognized non-recurring income tax benefits totaling $\$ 10,279,000$, associated with certain corporate tax reorganization initiatives, in the third quarter of 2005.

## 13. Stock-Based Compensation

During 2005 and previous years, stock-based awards were issued to key employees under several stock option and award plans, all of which had been approved by shareholders. During this period, awards were comprised of stock options and nonvested stock. At December 31, 2005, these plans were replaced by the Company s 2005 Equity Incentive Plan which was approved by shareholders on April 20, 2005. The new plan allows for issuance of various types of awards, including stock options, stock appreciation rights, restricted stock and restricted stock units, performance awards and stock-based awards. During the first nine months of 2006, stock-based compensation was issued in the form of stock appreciation rights (SARs) and nonvested stock, and at September 30, 2006, 3,719,678 shares remained available for issuance under the new plan. The stock-based compensation expense that has been charged against income was $\$ 1,284,000$ and $\$ 1,278,000$ for the three month periods ended September 30, 2006 and 2005 , respectively, and $\$ 3,363,000$ and $\$ 5,356,000$ for the nine month periods ended September 30, 2006 and 2005 , respectively. The total income tax benefit recognized in the income statement for share-based compensation arrangements was $\$ 482,000$ and $\$ 480,000$ for the three month periods ended September 30, 2006 and 2005, respectively, and $\$ 1,262,000$ and $\$ 2,010,000$ for the nine month periods ended September 30, 2006 and 2005, respectively. The decline in stock-based compensation in 2006 compared to 2005 occurred because of a change in the vesting period of certain awards granted in the first quarter of 2006, in addition to the effects of the forfeiture
accounting requirements of Statement of Financial Accounting Standards No. 123 (revised), Share-Based Payment , both of which are discussed below.

In determining compensation cost, the Black-Scholes option-pricing model is used to estimate the fair value of options and SARs on date of grant. The Black-Scholes model is a closed-end model that uses the assumptions in the following table. Expected volatility is based on historical volatility of the Company s stock and a consideration of other qualitative factors. The Company uses historical exercise behavior and other factors to estimate the expected term of the options and SARs, which represents the period of time that the

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options and SARs granted are expected to be outstanding. The risk-free rate for the expected term is based on the U.S. Treasury zero coupon spot rates in effect at the time of grant.

Below are the fair values of SARs and stock options granted, using the Black-Scholes option-pricing model, including the model assumptions for those grants. SARs and stock options were granted with an exercise price equal to the market price of the Company s stock at the date of grant and have 10-year contractual terms. SARs, which were granted for the first time in 2006, vest on a graded basis over 4 years of continuous service. All SARs must be settled in stock under provisions of the plan. Stock options, which were granted in 2005 and previous years, vest on a graded basis over 3 years of continuous service.

Weighted per share average fair value at grant date
\$14.08
Assumptions:
Dividend yield
Volatility
1.7\%

Risk-free interest rate
21.1\%
23.4\%

Expected term
7.4 years
7.1 years

A summary of option activity during the first nine months of 2006 is presented below.

| (Dollars in thousands, except per share data) | Shares | Weighted <br> Average <br> Exercise <br> Price | Weighted <br> Average Remaining Contractual Term | Aggregate Intrinsic Value |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2006 | 3,412,808 | \$ 33.86 |  |  |
| Granted |  |  |  |  |
| Forfeited | $(6,299)$ | 43.64 |  |  |
| Exercised | $(242,931)$ | 24.61 |  |  |
| Outstanding at September 30, 2006 | 3,163,578 | \$ 34.55 | 5.3 years | \$ 50,695 |
| Exercisable at September 30, 2006 | 2,817,062 | \$ 33.24 | 5.0 years | \$ 48,820 |
| Vested and expected to vest at September 30, 2006 | 3,156,034 | \$ 34.52 | 5.3 years | \$ 50,654 |

A summary of SAR activity during the first nine months of 2006 is presented below.

|  |  | Weighted |
| :---: | :---: | :---: |
| Average |  |  |

Outstanding at January 1, 2006
\$

| Granted | 459,450 | 51.75 |
| :--- | ---: | ---: |
| Forfeited | $(3,250)$ | 51.55 |
| Exercised |  |  |

Outstanding at September 30, 2006
Exercisable at September 30, 2006

| 456,200 | $\$$ | 51.75 | 9.4 years | $\$$ |
| :--- | :--- | :--- | :--- | :--- |
|  | $\$$ |  |  | $\$$ |
| 395,652 | $\$$ | 51.75 | 9.4 years | $\$$ |

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Additional information about stock options exercised is presented below. The SARs granted during the first nine months of 2006 are not exercisable until 2007.

|  | Three Months Ended September 30 |  |  |  | Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands) |  | 2006 |  | 2005 |  | 2006 |  | 2005 |
| Intrinsic value of options exercised | \$ | 1,350 | \$ | 7,368 | \$ | 6,401 | \$ | 16,107 |
| Cash received from options exercised | \$ | 1,469 | \$ | 7,980 | \$ | 5,927 | \$ | 15,899 |
| Tax benefit realized from options exercised | \$ | 431 | \$ | 2,262 | \$ | 1,178 | \$ | 3,286 |

Nonvested stock is awarded to key employees, by action of the Board of Directors. These awards generally vest after 5 years of continued employment. There are restrictions as to transferability, sale, pledging, or assigning, among others, prior to the end of the 5 year vesting period. Dividend and voting rights are conferred upon grant. A summary of the status of the Company s nonvested share awards, as of September 30, 2006, and changes during the nine month period then ended is presented below.

|  | Shares | Weighted Average <br> Grant Date <br> Fair Value |  |
| :---: | :---: | :---: | :---: |
| Nonvested at January 1, 2006 | 163,420 | \$ | 39.37 |
| Granted | 24,622 |  | 51.50 |
| Vested | $(28,503)$ |  | 30.61 |
| Forfeited | $(1,658)$ |  | 43.35 |
| Nonvested at September 30, 2006 | 157,881 | \$ | 42.80 |

No share awards vested during the three month period ended September 30, 2006. The total fair value (at vest date) of shares vested during the three month period ended September 30, 2005 was $\$ 113,000$, and during the nine month periods ended September 30, 2006 and 2005 was $\$ 1,477,000$ and $\$ 1,301,000$, respectively.

As of September 30, 2006, there was $\$ 10,354,000$ of total unrecognized compensation cost (net of estimated forfeitures) related to share-based arrangements for all awards. That cost is expected to be recognized over a weighted average period of 2.1 years.

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The Company adopted Financial Accounting Statement No. 123R on January 1, 2006. As a result of adoption, the Company recorded a reduction of $\$ 543,000$ in stock-based compensation expense in the first quarter of 2006. This adjustment resulted from a change by the Company from its former policy of recognizing the effect of forfeitures only as they occurred to the Statement s requirement to estimate the number of outstanding instruments for which the requisite service is not expected to be rendered. The adjustment was not considered to be material to the Company $s$ financial statements and, accordingly, was not presented separately as the cumulative effect of a change in accounting principle in the accompanying consolidated income statement.

The Company has a stock repurchase program under which $5,000,000$ shares of common stock were authorized for repurchase by the Board of Directors in October 2005. At September 30, 2006, 2,506,019 shares remain available to be purchased under this authorization. A portion of shares repurchased during the next twelve months will be used to satisfy share option exercises, which are expected to range from 500,000 to 600,000 shares.

## Item 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF CONSOLIDATED FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the consolidated financial statements and related notes and with the statistical information and financial data appearing in this report as well as the Company $s$ 2005 Annual Report on Form 10-K. Results of operations for the three and nine

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month periods ended September 30, 2006 are not necessarily indicative of results to be attained for any other period.

## Forward Looking Information

This report may contain forward-looking statements that are subject to risks and uncertainties and include information about possible or assumed future results of operations. Many possible events or factors could affect the future financial results and performance of the Company. This could cause results or performance to differ materially from those expressed in the forward-looking statements. Words such as expects , anticipates , believes , estimates , variatio of such words and other similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in, or implied by, such forward-looking statements. Readers should not rely solely on the forward-looking statements and should consider all uncertainties and risks discussed throughout this report. Forward-looking statements speak only as of the date they are made. The Company does not undertake to update forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements are made or to reflect the occurrence of unanticipated events. Such possible events or factors include: changes in economic conditions in the Company s market area, changes in policies by regulatory agencies, governmental legislation and regulation, fluctuations in interest rates, changes in liquidity requirements, demand for loans in the Company s market area, and competition with other entities that offer financial services.

## Critical Accounting Policies

The Company s consolidated financial statements are prepared based on the application of certain accounting policies, some of which require numerous estimates and strategic or economic assumptions that may prove inaccurate or be subject to variations which may significantly affect the Company s reported results and financial position for the current period or future periods. The use of estimates, assumptions, and judgments are necessary when financial assets and liabilities are required to be recorded at, or adjusted to reflect, fair value. Assets and liabilities carried at fair value inherently result in more financial statement volatility. Fair values and the information used to record valuation adjustments for certain assets and liabilities are based on either quoted market prices or are provided by other independent third-party sources, when available. When such information is not available, management estimates valuation adjustments primarily by using internal cash flow and other financial modeling techniques. Changes in underlying factors, assumptions, or estimates in any of these areas could have a material impact on the Company s future financial condition and results of operations.

The Company has identified several policies as being critical because they require management to make particularly difficult, subjective and/or complex judgments about matters that are inherently uncertain and because of the likelihood that materially different amounts would be reported under different conditions or using different assumptions. These policies relate to the allowance for loan losses, the valuation of certain non-marketable investments, and accounting for income taxes.

The Company performs periodic and systematic detailed reviews of its loan portfolio to assess overall collectability. The level of the allowance for loan losses reflects the Company s estimate of the losses inherent in the loan portfolio at any point in time. While these estimates are based on substantive methods for determining allowance requirements, actual outcomes may differ significantly from estimated results, especially when determining allowances for business, lease, construction and business real estate loans. These loans are normally larger and more complex, and their collection rates are harder to predict. Personal loans, including personal mortgage, credit card and consumer loans, are individually smaller and perform in a more homogenous manner, making loss estimates more predictable. Further discussion of the methodologies used in establishing the allowance is provided in the Provision and Allowance for Loan Losses section of this discussion.

The Company, through its direct holdings and its Small Business Investment subsidiaries, has numerous private equity and venture capital investments, which totaled $\$ 43.5$ million at September 30, 2006. These

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private equity and venture capital securities are reported at estimated fair values in the absence of readily ascertainable fair values. The values assigned to these securities where no market quotations exist are based upon available information and management s judgment. Although management believes its estimates of fair value reasonably reflect the fair value of these securities, key assumptions regarding the projected financial performance of these companies, the evaluation of the investee company s management team, and other economic and market factors may affect the amounts that will ultimately be realized from these investments.

The objectives of accounting for income taxes are to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in an entity s financial statements or tax returns. Judgment is required in assessing the future tax consequences of events that have been recognized in the Company s financial statements or tax returns. Fluctuations in the actual outcome of these future tax consequences, including the effects of IRS examinations and examinations by other state agencies, could materially impact the Company s financial position and its results of operations. Further discussion of income taxes is presented in the Income Taxes section of this discussion.

## Selected Financial Data

|  | Three Months Ended September 30 |  | Nine Months Ended September 30 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 | 2005 | 2006 | 2005 |
| Per Share Data |  |  |  |  |
| Net income basic | \$ .82 | \$ . 90 | \$ 2.44 | \$ 2.38 |
| Net income diluted | . 81 | . 89 | 2.41 | 2.35 |
| Cash dividends | . 245 | . 229 | . 735 | . 686 |
| Book value |  |  | 21.58 | 19.85 |
| Market price |  |  | 50.57 | 49.03 |
| Selected Ratios |  |  |  |  |
| (Based on average balance sheets) |  |  |  |  |
| Loans to deposits | 85.36\% | 82.67\% | 84.34\% | 80.49\% |
| Non-interest bearing deposits to total deposits | 5.76 | 5.78 | 5.78 | 6.34 |
| Equity to loans | 14.48 | 15.96 | 14.58 | 16.36 |
| Equity to deposits | 12.36 | 13.19 | 12.29 | 13.17 |
| Equity to total assets | 9.59 | 9.83 | 9.66 | 9.90 |
| Return on total assets | 1.50 | 1.78 | 1.56 | 1.59 |
| Return on total stockholders equity | 15.64 | 18.12 | 16.12 | 16.09 |
| (Based on end-of-period data) |  |  |  |  |
| Efficiency ratio* | 61.16 | 57.61 | 61.05 | 59.30 |
| Tier I capital ratio |  |  | 11.42 | 11.65 |
| Total capital ratio |  |  | 12.73 | 12.99 |
| Leverage ratio |  |  | 9.47 | 9.44 |

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## Results of Operations

## Summary

| (Dollars in thousands) | Three Months Ended September 30 |  |  |  |  | Nine Months Ended September 30 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | Change | 2006 |  | 2005 |  | \% Change |
|  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 128,753 | \$ | 125,832 | 2.3\% | \$ | 378,967 | \$ | 374,696 | 1.1\% |
| Provision for loan losses |  | $(7,575)$ |  | $(8,934)$ | (15.2) |  | $(17,679)$ |  | $(16,805)$ | 5.2 |
| Non-interest income |  | 90,656 |  | 86,895 | 4.3 |  | 271,567 |  | 252,566 | 7.5 |
| Non-interest expense |  | $(132,304)$ |  | $(122,387)$ | 8.1 |  | $(391,815)$ |  | $(369,321)$ | 6.1 |
| Income taxes |  | $(24,982)$ |  | $(18,615)$ | 34.2 |  | $(78,215)$ |  | $(74,131)$ | 5.5 |
| Net income | \$ | 54,548 | \$ | 62,791 | (13.1)\% | \$ | 162,825 | \$ | 167,005 | (2.5)\% |

For the quarter ended September 30, 2006, net income amounted to $\$ 54.5$ million, a decrease of $\$ 8.2$ million, or $13.1 \%$, from the third quarter of the previous year. Excluding non-recurring tax benefits of $\$ 10.3$ million, or $\$ .14$ per share, recorded in the third quarter of 2005, net income in the current quarter increased $3.9 \%$ over the same period last year. For the current quarter, the annualized return on average assets was $1.50 \%$, the annualized return on average equity was $15.64 \%$, and the efficiency ratio was $61.16 \%$. Compared to the third quarter of last year, net interest income increased $2.3 \%$, while non-interest income grew $4.3 \%$, with increases in bank card and trust fee income and higher gains on venture capital investments. Additionally, the provision for loan losses amounted to $\$ 7.6$ million for the quarter, while non-interest expense grew by $8.1 \%$. Diluted earnings per share was $\$ .81$, a decrease of $9.0 \%$ from $\$ .89$ per share in the third quarter of 2005.

Net income for the first nine months of 2006 was $\$ 162.8$ million, a $\$ 4.2$ million, or $2.5 \%$, decrease from the first nine months of 2005. The decrease in net income was primarily due to the non-recurring tax benefits mentioned above, a $6.1 \%$ increase in non-interest expense and an increase in the provision for loan losses. These effects were partly offset by a $7.5 \%$ increase in non-interest income and an improvement in net interest income. Diluted earnings per share increased $2.6 \%$ to $\$ 2.41$, compared to $\$ 2.35$ for the first nine months of last year. For the nine months ended September 30, 2006, the annualized return on average assets was $1.56 \%$, the annualized return on average equity was $16.12 \%$, and the efficiency ratio was $61.05 \%$.

On July 21, 2006, Commerce Bank, N.A., (Missouri) (the Bank), a subsidiary of the Company, acquired the banking business of Boone National Savings and Loan Association (Boone). Boone operated four branches in Columbia, Missouri, and loan production offices in Ashland and Lake Ozark, Missouri. The Bank acquired loans and deposits of $\$ 126.4$ million and $\$ 100.9$ million, respectively, assumed debt of $\$ 26.7$ million, and paid a purchase price premium of $\$ 19.1$ million in cash. Goodwill of $\$ 15.6$ million, core deposit premium of $\$ 2.6$ million and mortgage servicing rights of $\$ 300$ thousand were recorded as a result of the transaction.

On September 1, 2006, the Company completed the acquisition of West Pointe Bancorp, Inc. (West Pointe) in Belleville, Illinois, which was purchased for $\$ 13.1$ million in cash and 1.4 million shares of Company stock valued at
$\$ 67.5$ million. The Company s acquisition of West Pointe added $\$ 505.8$ million in assets, with $\$ 255.0$ million in loans, $\$ 380.9$ million in deposits, and five branch locations. Certain intangible assets were recognized as a result of the transaction, consisting of $\$ 40.4$ million of goodwill, $\$ 10.3$ million of core deposit premium, and $\$ 300$ thousand of mortgage servicing rights. West Pointe is located on the Illinois side of the metropolitan St. Louis region. The Company expects this acquisition will enhance its geographic position in the St. Louis region as well as creating efficiencies in its overall operation.

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## Net Interest Income

The following table summarizes the changes in net interest income on a fully taxable equivalent basis, by major category of interest earning assets and interest bearing liabilities, identifying changes related to volumes and rates. Changes not solely due to volume or rate changes are allocated to rate.

## Analysis of Changes in Net Interest Income

| (In thousands) | Three Months Ended September 30, 2006 vs. 2005 Change due to |  |  | Nine Months Ended September 30, 2006 vs. 2005 Change due to |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Volume | Average Rate | Total | Average Volume |  | verage <br> Rate |  | Total |
| Interest income, fully taxable equivalent basis: |  |  |  |  |  |  |  |  |
| Loans | \$ 14,731 | \$ 24,197 | \$ 38,928 | \$ 34,929 | \$ | 71,520 | \$ | 106,449 |
| Investment securities: |  |  |  |  |  |  |  |  |
| U.S. government and federal agency securities | $(2,864)$ | 154 | $(2,710)$ | $(12,733)$ |  | $(1,281)$ |  | $(14,014)$ |
| State and municipal obligations | 3,211 | 378 | 3,589 | 8,366 |  | 354 |  | 8,720 |
| Mortgage and asset-backed securities | $(7,660)$ | 1,302 | $(6,358)$ | $(20,650)$ |  | 4,652 |  | $(15,998)$ |
| Other securities | (10) | 1,198 | 1,188 | (31) |  | 3,647 |  | 3,616 |
| Total interest on investment securities | $(7,323)$ | 3,032 | $(4,291)$ | $(25,048)$ |  | 7,372 |  | $(17,676)$ |
| Federal funds sold and securities purchased under agreements to resell | 3,380 | 504 | 3,884 | 2,058 |  | 3,502 |  | 5,560 |
| Total interest income | 10,788 | 27,733 | 38,521 | 11,939 |  | 82,394 |  | 94,333 |

## Interest expense:

Deposits:
Savings
Interest checking and money marke
Time open \& C.D. s of less than \$100,000
Time open \& C.D. s of $\$ 100,000$ and over

| $(8)$ | 256 | 248 | $(39)$ | 717 | 678 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 256 | 11,336 | 11,592 | $(245)$ | 31,367 | 31,122 |
| 3,081 | 6,806 | 9,887 | 6,229 | 17,394 | 23,623 |
| 3,426 | 4,871 | 8,297 | 6,604 | 14,461 | 21,065 |



Net interest income in the third quarter of 2006 amounted to $\$ 128.8$ million, an increase of $\$ 2.9$ million, or $2.3 \%$, compared to the third quarter of last year. The increase in net interest income was the result of higher rates earned on both the loan and investment securities portfolios coupled with increased average loan balances. These increases to net interest income were partly offset by increased volume and rates paid on interest bearing deposits and higher rates on borrowings. During the third quarter of 2006, the tax equivalent net yield on earning assets was $3.84 \%$, compared with $3.86 \%$ in the same quarter last year. For the nine months ended September 30, 2006, net interest income was $\$ 379.0$ million, a $\$ 4.3$ million increase over net interest income of $\$ 374.7$ million in the same period of 2005. The net yield on earning assets improved by 7 basis points during the nine months ended September 30, 2006 to 3.93\%, compared with $3.86 \%$ in the same period last year.

Total interest income increased $\$ 37.7$ million, or $21.1 \%$, over the third quarter of 2005 . The increase was the result of higher interest income earned on loans, which increased $\$ 38.7$ million, or $28.8 \%$. The growth in loan interest income was due to an increase of 101 basis points in average rates earned in addition to an

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increase of $\$ 938.3$ million in average loan balances. Approximately $\$ 178.6$ million of the increase in the average balance was due to the bank acquisitions in the third quarter of 2006, as mentioned earlier in this discussion. These acquisitions contributed approximately $\$ 3.4$ million in interest income on loans during the quarter. Investment securities quarterly average balance decreased $\$ 752.8$ million compared to the prior year, which resulted in a decrease in interest income of approximately $\$ 7.3$ million. Partly offsetting this decrease was a 37 basis point increase in rates earned on investment securities and an increase in the average balance of federal funds sold and repurchase agreements. The average tax equivalent yield on interest earning assets was $6.42 \%$ in the third quarter of 2006 compared to $5.46 \%$ in the third quarter of 2005.

Total interest income for the nine months ended September 30, 2006 increased $\$ 91.9$ million, or $17.9 \%$, compared to the nine months ended September 30, 2005. The increase reflects similar trends as noted in the quarterly comparison above. Higher average rates earned on higher loan balances contributed an increase of $\$ 106.4$ million to tax equivalent interest income. The rate increase was a result of increases in the federal funds rate initiated by the Federal Reserve throughout 2005 and 2006. Tax equivalent securities interest income declined $\$ 17.7$ million primarily due to lower average balances, as proceeds from maturities and pay downs were shifted to fund loan growth and reduce borrowings. Average tax equivalent yields on total interest earning assets for the nine months ended September 30 were $6.24 \%$ in 2006 and $5.27 \%$ in 2005.

Total interest expense increased $\$ 34.8$ million, or $65.9 \%$, compared to the third quarter of 2005 . This increase was primarily the result of higher average rates of 103 basis points paid on all deposit products, coupled with an increase in average balances of $\$ 729.3$ million, or $7.4 \%$. Bank acquisitions occurring in the third quarter of 2006 increased quarterly average deposit balances by $\$ 198.6$ million. Rates on overnight borrowings also increased, causing interest expense on federal funds purchased and securities sold under agreements to repurchase to increase $\$ 8.3$ million. This was partially offset by a decrease in average balances of $\$ 143.1$ million, or $8.3 \%$. Average rates paid on all interest bearing liabilities increased to $2.83 \%$ in the third quarter of 2006 compared to $1.76 \%$ in the third quarter of 2005.

For the nine months ended September 30, 2006, total interest expense increased $\$ 87.7$ million, or $63.7 \%$, compared with the same period in 2005. Most of the increase resulted from a 93 basis point increase in average rates paid on deposit balances and a 188 basis point increase in average rates paid on federal funds purchased and repurchase agreements. Also contributing to the increase were higher average balances in certificates of deposit, partly offset by lower average borrowings. Average balances of federal funds purchased and repurchase agreements decreased by $\$ 278.5$ million, or $17.2 \%$. Increases in rates paid on interest bearing liabilities were a result of the rate increases initiated by the Federal Reserve as mentioned above. The overall average cost of total interest bearing liabilities was $2.53 \%$ for the nine months ended 2006 compared to $1.55 \%$ for the same period in 2005.

Summaries of average assets and liabilities and the corresponding average rates earned/paid appear on the last page of this discussion.

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## Non-Interest Income

| (Dollars in thousands) | Three Months Ended September 30 |  |  |  |  | Nine Months Ended <br> September 30 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
|  | 2006 |  | 2005 |  | \% <br> Change | 2006 |  | 2005 |  | Change |
|  |  |  | Change |  |  |  |  |  |
| Deposit account charges and $\begin{array}{llllllllll}\text { other fees } & \$ & \mathbf{2 9 , 7 2 3} & \$ & 31,117 & (4.5) \% & \$ & \mathbf{8 6 , 1 3 0} & \$ & 82,894\end{array} \quad 3.9 \%$ |  |  |  |  |  |  |  |  |  |  |
| Bank card transaction fees |  | 24,187 |  |  |  | 21,981 | 10.0 |  | 69,453 |  | 62,783 | 10.6 |
| Trust fees |  | 17,805 |  | 17,353 | 2.6 |  | 53,616 |  | 50,787 | 5.6 |
| Trading account profits and commissions |  | 1,639 |  | 2,335 | (29.8) |  | 6,214 |  | 7,399 | (16.0) |
| Consumer brokerage services |  | 2,476 |  | 2,440 | 1.5 |  | 7,636 |  | 7,603 | 4 |
| Loan fees and sales |  | 1,956 |  | 2,397 | (18.4) |  | 8,444 |  | 10,642 | (20.7) |
| Investment securities gains, net |  | 3,324 |  | 289 | N.M. |  | 9,011 |  | 5,273 | 70.9 |
| Other |  | 9,546 |  | 8,983 | 6.3 |  | 31,063 |  | 25,185 | 23.3 |
| Total non-interest income | \$ | 90,656 | \$ | 86,895 | 4.3\% | \$ | 271,567 | \$ | 252,566 | 7.5\% |
| Non-interest income as a \% of total revenue* |  | 40.4\% |  | 40.8\% |  |  | 40.9\% |  | 39.8\% |  |

* Total revenue is calculated as net interest income plus non-interest income, excluding net securities gains/losses.

For the third quarter of 2006 total non-interest income amounted to $\$ 90.7$ million, an increase of $4.3 \%$ compared with $\$ 86.9$ million in the same quarter last year. This growth was mainly the result of higher bank card and trust fee income and higher gains on venture capital investments, which was partly offset by lower deposit account fees and lower gains on sales of student loans. Deposit account fees decreased $\$ 1.4$ million, or $4.5 \%$, compared with the third quarter of 2005, mainly due to lower fees earned on deposit account overdrafts, which were down $\$ 1.2$ million, or $5.5 \%$. This decline from last year was the result of lower overdraft transaction volumes, offset by higher unit prices. Bank card fees for the quarter increased $\$ 2.2$ million, or $10.0 \%$, over the same period last year, due mainly to continued growth in fees earned on debit and corporate card transactions, which grew by $21.7 \%$ and $18.9 \%$, respectively. Trust fees for the quarter increased $\$ 452$ thousand, or $2.6 \%$, mainly as a result of higher fees on personal and corporate trust accounts. Bond trading income declined $\$ 696$ thousand from amounts recorded in the same period last year, while consumer brokerage services revenue increased slightly. Loan fees and sales decreased by $\$ 441$ thousand, as gains on student loan sales declined from $\$ 1.1$ million in the third quarter of 2005 to $\$ 900$ thousand in 2006. Other non-interest income increased $\$ 563$ thousand over the same period last year as a result of increased income on leasing activities and higher sweep, ATM and check sale fees.

Non-interest income for the nine months ended September 30, 2006 was $\$ 271.6$ million compared to $\$ 252.6$ million in the first nine months of 2005 , resulting in a $\$ 19.0$ million, or $7.5 \%$ increase. Deposit account fees rose $\$ 3.2$ million, or
$3.9 \%$, as a result of higher deposit account overdraft fees, which grew $\$ 4.6$ million, or $8.1 \%$. This growth was partly offset by lower cash management revenue and lower deposit account service charges. Bank card fees rose $\$ 6.7$ million, or $10.6 \%$ overall, due to increases of $19.0 \%$ and $23.4 \%$, respectively, in debit and corporate card transaction fees. Trust fees rose $\$ 2.8$ million, or $5.6 \%$, due to a $5.3 \%$ increase in personal trust account fees. Bond trading income fell $\$ 1.2$ million due to lower sales activity, while consumer brokerage income was relatively flat. Loan fees and sales decreased by $\$ 2.2$ million as gains on student loan sales declined from $\$ 7.0$ million in the first nine months of 2005 to $\$ 5.4$ million in 2006. Other non-interest income rose $\$ 5.9$ million, which included growth of $\$ 1.8$ million in lease-related income, in addition to $\$ 1.2$ million in non-recurring income from a Parent company equity investment.

During the current quarter, net securities gains amounted to $\$ 3.3$ million compared with $\$ 289$ thousand in the same period last year. Included in the third quarter results was a gain of $\$ 2.2$ million on the sale of MasterCard Inc. restricted shares recently received by the Company, as well as realized gains and fair value adjustments of $\$ 3.3$ million on venture capital and private equity investments held by the Company s majority-owned venture capital subsidiaries. Minority interest related to the private equity gains totaled $\$ 507$ thousand for the third quarter of 2006 and was reported in other non-interest expense. In addition, the Company sold certain asset-backed securities this quarter and recorded a loss of $\$ 2.1$ million. On a year to

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date basis, total net securities gains amounted to $\$ 9.0$ million and $\$ 5.3$ million in the first nine months of 2006 and 2005 , respectively. Included in these amounts were realized gains and fair value adjustments on venture capital and private equity investments, which totaled $\$ 8.3$ million in the first nine months of 2006 compared with $\$ 311$ thousand recorded in the first nine months of 2005.

## Non-Interest Expense

| (Dollars in thousands) | Three Months Ended September 30 |  |  |  |  | Nine Months Ended September 30 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | Change | 2006 |  | 2005 |  | Change |
|  |  |  |  |  |  |  |  |  |  |  |
| Salaries and employee benefits | \$ | 72,169 | \$ | 66,682 | 8.2\% | \$ | 215,133 | \$ | 204,447 | 5.2\% |
| Net occupancy |  | 11,009 |  | 10,277 | 7.1 |  | 32,216 |  | 29,582 | 8.9 |
| Equipment |  | 7,109 |  | 5,838 | 21.8 |  | 19,129 |  | 17,230 | 11.0 |
| Supplies and communication |  | 8,073 |  | 8,458 | (4.6) |  | 24,338 |  | 24,928 | (2.4) |
| Data processing and software |  | 12,904 |  | 12,108 | 6.6 |  | 37,928 |  | 35,632 | 6.4 |
| Marketing |  | 4,397 |  | 4,486 | (2.0) |  | 13,372 |  | 13,035 | 2.6 |
| Other |  | 16,643 |  | 14,538 | 14.5 |  | 49,699 |  | 44,467 | 11.8 |
| Total non-interest expense | \$ | 132,304 | \$ | 122,387 | 8.1\% | \$ | 391,815 | \$ | 369,321 | 6.1\% |

Non-interest expense for the current quarter amounted to $\$ 132.3$ million, which represented an increase of $\$ 9.9$ million, or $8.1 \%$, over the expense recorded in the third quarter of last year. Compared with the third quarter of last year, salaries and benefits expense increased $\$ 5.5$ million, or $8.2 \%$, mainly as a result of higher full-time salaries (partly due to bank acquisitions in the third quarter of 2006) and higher medical insurance costs, which were up $\$ 1.4$ million over the same period last year. Occupancy costs grew $\$ 732$ thousand, or $7.1 \%$, over the same quarter last year, mainly as a result of higher depreciation expense and outside rent expense. Equipment expense increased $\$ 1.3$ million, or $21.8 \%$, due in part to equipment moving costs associated with the relocation of a check processing function in the third quarter of 2006. Data processing expenses increased $6.6 \%$ due to higher software amortization charges, while lower telephone and network costs resulted in a reduction in overall supplies and communication costs of $4.6 \%$. The increase in other expense over the same quarter last year resulted from higher costs for minority interests (related to private equity investment gains), operating lease depreciation, and legal and professional costs.

Non-interest expense increased $\$ 22.5$ million, or $6.1 \%$, over the first nine months of 2005 . Salaries and benefits expense grew $\$ 10.7$ million, or $5.2 \%$, due to normal merit increases and higher costs for incentive compensation, medical insurance and payroll taxes. Partly offsetting these increases was a decline in stock-based compensation of $\$ 2.0$ million, which resulted from the 2006 adoption of FAS 123R estimated forfeiture accounting requirements and a slightly longer vesting period for 2006 grants. FAS 123R is discussed further in the Stock-Based Compensation note to the consolidated financial statements. Full-time equivalent employees totaled 4,900 and 4,827 at September 30, 2006 and 2005, respectively. Occupancy costs grew by $\$ 2.6$ million, or $8.9 \%$, over the same period last year, mainly as a result of additional depreciation expense on two new office buildings and higher real estate taxes, partly offset by an increase in tenant rent received on several office buildings. In addition, in 2006 the Company recorded an asbestos

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abatement obligation on an office building in downtown Kansas City, which increased occupancy expense by $\$ 834$ thousand. Equipment expense increased $\$ 1.9$ million, or $11.0 \%$, mainly due to equipment depreciation expense and the relocation of the check processing function mentioned above. Data processing and software expense increased $\$ 2.3$ million, or $6.4 \%$, due to higher bank card processing fees, online banking fees and software amortization expense. Smaller variances occurred in marketing, which increased $\$ 337$ thousand, and supplies and communication which declined $\$ 590$ thousand. Other non-interest expense increased $\$ 5.2$ million due to increases in legal and professional fees, operating lease depreciation, and minority interest expense relating to private equity investment gains. Partly offsetting these increases was a reduction in miscellaneous operating losses.

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## Provision and Allowance for Loan Losses

| (Dollars in thousands) | Three Months Ended |  |  |  |  |  | Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sept. 30,2006 |  | $\begin{gathered} \text { Sept. } 30, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { June } 30, \\ 2006 \end{gathered}$ |  | 2006 |  | 2005 |  |
| Provision for loan losses | \$ | 7,575 | \$ | 8,934 | \$ | 5,672 | \$ | 17,679 | \$ | 16,805 |
| Net loan charge-offs (recoveries): |  |  |  |  |  |  |  |  |  |  |
| Business |  | 125 |  | 133 |  | 259 |  | (697) |  | $(2,536)$ |
| Credit card |  | 4,588 |  | 5,879 |  | 4,387 |  | 12,723 |  | 15,906 |
| Personal banking* |  | 1,924 |  | 1,837 |  | 446 |  | 4,019 |  | 5,259 |
| Real estate |  | 175 |  | 492 |  | 80 |  |  |  | 267 |
| Overdrafts |  | 1,063 |  | 715 |  | 522 |  | 1,935 |  | 997 |
| Total net loan charge-offs | \$ | 7,875 | \$ | 9,056 | \$ | 5,694 | \$ | 17,980 | \$ | 19,893 |
| Annualized total net charge-offs as a percentage of average loans |  | .33\% |  | .42\% |  | .25\% |  | .26\% |  | .31\% |

## * Includes consumer, student and home equity loans

The Company has an established process to determine the amount of the allowance for loan losses, which assesses the risks and losses inherent in its portfolio. The Company combines estimates of the reserves needed for loans evaluated on an individual basis for impairment with estimates of the reserves needed for pools of loans with similar risk characteristics. This process to determine reserves uses such tools as the Company s watch loan list and actual loss experience to identify both individual loans and pools of loans and the amount of reserves that are needed. Additionally, management determines the amount of reserves necessary to offset credit risk issues associated with loan concentrations, economic uncertainties, industry concerns, adverse market changes in estimated or appraised collateral values, and other subjective factors.

In using this process and the information available, management must consider various assumptions and exercise considerable judgment to determine the overall level of the allowance for loan losses. Because of these subjective factors, actual outcomes of inherent losses can differ from original estimates. The process of determining adequate levels of the allowance for loan losses is subject to regular review by the Company s Credit Administration personnel and outside regulators.

Net loan charge-offs for the third quarter of 2006 were $\$ 7.9$ million, compared with $\$ 5.7$ million in the prior quarter and $\$ 9.1$ million in the third quarter of last year. The decrease in net charge-offs in the third quarter of 2006 compared to the previous year was primarily due to decreases in credit card loan charge-offs. The decline was mainly the result of the 2005 change in bankruptcy rules, whereby the Company saw noticeably higher levels of personal banking and credit card loan charge-offs in the third and fourth quarters of 2005. Also because of this, net charge-offs of personal

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banking and credit card loans in the first and second quarters of 2006 remained at lower levels. Third quarter 2006 net charge-offs increased over the second quarter of 2006 due to increases in net charge-offs of personal banking loans and overdrafts, as these charge-offs are returning to more normal levels. For the third quarter of 2006, annualized net charge-offs on average credit card loans were $3.00 \%$, compared with $4.19 \%$ in the same quarter last year and $3.01 \%$ in the second quarter of 2006. The provision for loan losses for the current quarter totaled $\$ 7.6$ million, an increase of $\$ 1.9$ million compared to the second quarter of 2006 and a $\$ 1.4$ million decrease compared to the third quarter of 2005. The amount of the provision to expense in each quarter was determined by management s review and analysis of the adequacy of the allowance for loan losses, involving all the activities and factors described above regarding that process.

Net charge-offs during the nine months ended September 30, 2006 amounted to $\$ 18.0$ million, compared to $\$ 19.9$ million in the comparable prior period. The decline occurred because of lower credit card and personal banking loan charge-offs in 2006, offset by lower business loan recoveries in 2006. The annualized net charge-off ratios were $.26 \%$ in the nine months ended September 30, 2006 and $.31 \%$ in the same period in 2005. The provision for loan losses was $\$ 17.7$ million in the nine months of 2006 compared to $\$ 16.8$ million in the same period in 2005.

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The allowance for loan losses at September 30, 2006 was $\$ 131.8$ million, or $1.34 \%$ of total loans, compared to $\$ 128.4$ million, or $1.44 \%$, at December 31, 2005 and $\$ 129.3$ million, or $1.48 \%$, at September 30, 2005. The increase in the allowance at September 30, 2006 compared to September 30, 2005 was the result of additional loan loss reserves acquired in the bank acquisitions during the third quarter of 2006. The decrease in the allowance as a percentage of total loans resulted from higher average loan balances. The Company considers the allowance for loan losses adequate to cover losses inherent in the loan portfolio at September 30, 2006.

## Risk Elements of Loan Portfolio

The following table presents non-performing assets and loans which are past due 90 days and still accruing interest. Non-performing assets include non-accruing loans and foreclosed real estate. Loans are placed on non-accrual status when management does not expect to collect payments consistent with acceptable and agreed upon terms of repayment. Loans that are 90 days past due as to principal and/or interest payments are generally placed on non-accrual, unless they are both well-secured and in the process of collection, or they are 1-4 family first mortgage loans or consumer loans that are exempt under regulatory rules from being classified as non-accrual.

| (Dollars in thousands) | $\begin{gathered} \text { September } 30 \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Non-accrual loans | \$ | 18,845 | \$ | 9,845 |
| Foreclosed real estate |  | 1,379 |  | 1,868 |
| Total non-performing assets | \$ | 20,224 | \$ | 11,713 |
| Non-performing assets to total loans |  | . $21 \%$ |  | . $13 \%$ |
| Non-performing assets to total assets |  | .13\% |  | .08\% |
| Loans past due 90 days and still accruing interest | \$ | 16,251 | \$ | 14,088 |

Non-accrual loans, which are also considered impaired, totaled $\$ 18.8$ million at September 30, 2006, and increased $\$ 9.0$ million over amounts recorded at December 31, 2005. Business real estate non-accrual loans increased $\$ 7.9$ million, mainly due to loans relating to two borrowers which were placed on non-accrual status in June and August of 2006. Business non-accrual loans increased $\$ 2.0$ million, and included $\$ 1.6$ million in business loans obtained in the bank acquisitions during the current quarter. Partly offsetting these increases was a decline in lease-related non-accrual loans of $\$ 994$ thousand. Lease-related loans comprised $9.4 \%$ of the September 30, 2006 non-accrual loan total, with the remainder primarily relating to business real estate loans ( $58.7 \%$ ) and business loans (27.5\%).

Total loans past due 90 days or more and still accruing interest amounted to $\$ 16.3$ million as of September 30, 2006, and increased $\$ 2.2$ million since December 31, 2005. The increase in past due loans at September 30, 2006 compared to December 31, 2005 occurred mainly because of increases of $\$ 1.8$ million in business and business real estate loan delinquencies, $\$ 892$ thousand in credit card loan delinquencies and $\$ 603$ thousand in construction loan delinquencies,
partly offset by an $\$ 892$ thousand decline in personal real estate loan delinquencies.
In addition to the non-accrual loans mentioned above, the Company also has identified loans for which management has concerns about the ability of the borrowers to meet existing repayment terms. They are primarily classified as substandard for regulatory purposes under the Company s internal rating system. The loans are generally secured by either real estate or other borrower assets, reducing the potential for loss should they become non-performing. Although these loans are generally identified as potential problem loans, they may never become non-performing. Such loans totaled $\$ 38.5$ million at September 30, 2006 compared with $\$ 52.8$ million at December 31, 2005. The lower balance at September 30, 2006 resulted primarily from customer payments or improvements in assigned credit grade.

## Income Taxes

Income tax expense was $\$ 25.0$ million in the third quarter of 2006, compared to $\$ 27.4$ million in the second quarter of 2006 and $\$ 18.6$ million in the third quarter of 2005. The effective income tax rate on income

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from operations was $31.4 \%$ in the third quarter of 2006, compared with $33.1 \%$ in the second quarter of 2006 and $22.9 \%$ in the third quarter of 2005. Income tax expense was $\$ 78.2$ million in the first nine months of 2006 compared to $\$ 74.1$ million in the previous year, resulting in effective income tax rates of $32.4 \%$ and $30.7 \%$, respectively.

Effective tax rates were higher in 2006 compared to 2005 due to the recognition of tax benefits of $\$ 10.3$ million in the third quarter of 2005, associated with certain corporate tax reorganization initiatives, which did not reoccur in 2006. The resulting increase in 2006 tax expense was partially offset by interest earned on higher average balances in tax exempt state and municipal investment securities, coupled with higher levels of income from the Company s real estate investment trust subsidiaries, which are not taxable in some states.

## Financial Condition

## Balance Sheet

Total period end assets of the Company were $\$ 15.2$ billion at September 30, 2006 compared to $\$ 13.9$ billion at December 31, 2005. Approximately $\$ 653.0$ million of the increase was due to the Boone and West Pointe acquisitions in the third quarter of 2006, as mentioned earlier in this discussion. Earning assets at September 30, 2006 were $\$ 13.9$ billion and consisted of $71 \%$ loans and $26 \%$ investment securities, compared to $\$ 12.8$ billion at December 31, 2005.

Loans at September 30, 2006 were $\$ 9.8$ billion compared to $\$ 8.9$ billion at December 31, 2005, or an increase of $10.5 \%$. Approximately $\$ 371.5$ million of the increase was a result of the two acquisitions in the third quarter. Excluding the acquisitions, business loans increased $\$ 157.0$ million ( $6.2 \%$ ), construction loans increased $\$ 142.2$ million ( $33.5 \%$ ), business real estate loans increased $\$ 117.8$ million ( $6.1 \%$ ), personal real estate increased $\$ 61.6$ million ( $4.5 \%$ ) and consumer banking loans increased $\$ 97.4$ million ( $7.6 \%$ ). Growth in business loans reflected new business and increased borrowings by existing customers. Consumer loan growth reflected increased demand for marine, recreational vehicle and fixed rate home equity loans. Student loans declined $\$ 42.3$ million mainly due to planned sales from the portfolio during 2006.

During the third quarter of 2006, average loans increased $\$ 318.7$ million, or $3.5 \%$, compared to the second quarter of 2006 and increased $\$ 938.3$ million, or $10.9 \%$, compared to the third quarter of 2005 . Bank acquisitions contributed $\$ 178.6$ million to the third quarter 2006 average balance. Average loan balances increased $\$ 780.2$ million during the nine months ended September 30, 2006 compared to the same period in 2005, or an increase of $9.2 \%$.

Available for sale investment securities, excluding fair value adjustments, decreased $\$ 151.5$ million at September 30, 2006 compared to December 31, 2005 as the Company continued to reduce its investment securities portfolio. In the third quarter 2006, approximately $\$ 145.8$ million of securities were sold resulting in a pre-tax loss on sale of securities of $\$ 2.1$ million. Since December 31, 2005, sales, maturities and principal paydowns of securities totaled $\$ 1.0$ billion. During the same period, purchases of securities totaled $\$ 860.1$ million, of which $\$ 152.7$ million was purchased in the West Pointe acquisition during the third quarter of 2006.

On an average basis, available for sale investment securities, excluding fair value adjustments, declined $\$ 890.7$ million during the nine months ended 2006 compared to 2005 . This decline was mainly the result of reductions in government and agency securities (declined $\$ 449.2$ million) and mortgage and asset-backed securities (declined $\$ 683.4$ million). These decreases were partially offset by an increase of $\$ 260.7$ million in state and municipal obligations.

Goodwill increased to $\$ 100.9$ million from $\$ 48.5$ million at December 31, 2005 due to the acquisitions during the third quarter of 2006. The purchase of the banking business of Boone on July 21, 2006 resulted in $\$ 15.6$ million in

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goodwill and $\$ 2.6$ million in core deposit premium. The purchase of West Pointe on September 1, 2006 resulted in goodwill of approximately $\$ 40.4$ million and $\$ 10.3$ million in core deposit premium. Additionally, goodwill was reduced $\$ 3.5$ million during the quarter due to an adjustment of the purchase price allocation relating to The Vaughn Group, Inc. acquisition of 2003. This adjustment related to the final settlement of uncertain tax issues existing at the time of the acquisition.

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Total deposits increased by $\$ 712.6$ million, or $6.6 \%$, at September 30, 2006 compared to December 31, 2005. Acquisitions in the third quarter contributed $\$ 471.3$ million to the increase. Excluding the acquisitions, deposits increased $\$ 241.3$ million, or $2.2 \%$, over year end 2005 balances due primarily to increases of $\$ 447.3$ million in certificate of deposit accounts and $\$ 218.7$ million in money market accounts, offset by decreases of $\$ 248.3$ million in demand deposit accounts and $\$ 167.6$ million in interest checking accounts.

On an average basis, total deposits increased $\$ 444.0$ million, or $4.2 \%$, during the nine months ended 2006 compared to the same period in 2005, mainly due to increases of $\$ 287.5$ million in retail certificates of deposit and $\$ 299.1$ million in jumbo certificates of deposit, partly offset by declines of $\$ 33.5$ million in non-interest bearing demand accounts and $\$ 67.7$ million in money market accounts.

Compared to 2005 year end balances, period end balances of federal funds purchased at September 30, 2006 decreased $\$ 238.7$ million and repurchase agreements increased $\$ 681.2$ million. The increase in repurchase agreements was a result of increased customer activity, coupled with the purchase of $\$ 500.0$ million in structured repurchase agreements with features that mitigate interest rate risk. The increase in repurchase agreement borrowings reduced overnight federal funds purchased. Federal Home Loan Bank borrowings decreased $\$ 111.5$ million at September 30, 2006 compared to December 31, 2005. Additional borrowings of $\$ 26.7$ million from the Federal Home Loan Bank were assumed in the third quarter of 2006 as a result of the Boone acquisition. The overall decrease in other borrowings was primarily a result of scheduled repayments. Average total borrowings decreased $\$ 448.9$ million, or $22.4 \%$, during the nine months ended September 30, 2006 compared to the same period of 2005.

## Liquidity and Capital Resources

## Liquidity Management

The Company s most liquid assets are comprised of available for sale marketable investment securities, federal funds sold, and securities purchased under agreements to resell (resale agreements). Federal funds sold and resale agreements totaled $\$ 495.3$ million at September 30, 2006. These investments normally have overnight maturities and are used for general daily liquidity and collateral purposes. The fair value of the available for sale investment portfolio was $\$ 3.5$ billion at September 30, 2006, and included an unrealized gain of $\$ 10.4$ million. The portfolio includes maturities of approximately $\$ 688$ million over the next 12 months, which offer substantial resources to meet either new loan demand or reductions in the Company s deposit funding base. The Company pledges portions of its investment securities portfolio to secure public fund deposits, securities sold under agreements to repurchase, trust funds, and borrowing capacity at the Federal Reserve. At September 30, 2006, total investment securities pledged for these purposes comprised $60 \%$ of the total investment portfolio, leaving $\$ 1.4$ billion of unpledged securities.

| (In thousands) | $\begin{gathered} \text { September } 30 \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { June } 30 \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Liquid assets: |  |  |  |  |  |  |
| Federal funds sold | \$ | 46,240 | \$ | 112,072 | \$ | 108,862 |
| Securities purchased under agreements to resell |  | 449,022 |  | 125,000 |  | 20,000 |
| Available for sale investment securities |  | 3,533,073 |  | 3,337,477 |  | 3,667,901 |
| Total | \$ | 4,028,335 | \$ | 3,574,549 | \$ | 3,796,763 |

Liquidity is also available from the Company s large base of core customer deposits, defined as demand, interest checking, savings, and money market deposit accounts. At September 30, 2006, such deposits totaled $\$ 7.9$ billion and represented $68.4 \%$ of the Company s total deposits. These core deposits are normally less volatile and are often tied to other products of the Company through long lasting relationships. Time open and certificates of deposit of $\$ 100,000$ and over totaled $\$ 1.4$ billion at September 30, 2006. These accounts are

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normally considered more volatile and higher costing, but comprised just $11.8 \%$ of total deposits at September 30, 2006.

|  | September 30 | June 30 | December 31 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (In thousands) | $\mathbf{2 0 0 6}$ | 2006 | 2005 |  |  |
| Core deposit base: |  |  |  |  |  |
| Non-interest bearing demand | $\mathbf{\$}$ | $\mathbf{1 , 2 0 5 , 1 9 3}$ | $\$ 1,326,787$ | $\$$ | $1,399,934$ |
| Interest checking | $\mathbf{4 2 4 , 5 9 0}$ | 463,640 | 511,583 |  |  |
| Savings and money market | $\mathbf{6 , 2 8 0 , 0 8 9}$ | $5,975,428$ | $5,978,743$ |  |  |
|  |  |  |  |  |  |
| Total | $\mathbf{\$}$ | $\mathbf{7 , 9 0 9 , 8 7 2}$ | $\$$ | $7,765,855$ | $\$$ |

Other important components of liquidity are the level of borrowings from third party sources and the availability of future credit. The Company s outside borrowings are comprised of federal funds purchased, securities sold under agreements to repurchase, and longer-term debt. Federal funds purchased and securities sold under agreements to repurchase are generally borrowed overnight, and amounted to $\$ 1.8$ billion at September 30, 2006. Federal funds purchased are obtained mainly from upstream correspondent banks with whom the Company maintains approved lines of credit. Securities sold under agreements to repurchase are comprised of both non-insured customer funds secured by a portion of the Company s investment portfolio, totaling $\$ 658.1$ million at September 30, 2006, and structured repurchase agreements of $\$ 500.0$ million purchased in the third quarter of 2006 from an upstream financial institution. The structured repurchase agreements have a term of 4 years with a LIBOR-based floating interest rate and an embedded floor. The Company s long-term debt is relatively small compared to its overall liability position. It is comprised mainly of advances from the Federal Home Loan Bank of Des Moines (FHLB), which totaled $\$ 140.3$ million at September 30, 2006. Most of these advances have floating rates and mature in 2006. The Company has $\$ 14.3$ million in outstanding subordinated debentures issued to wholly-owned grantor trusts, funded by preferred securities issued by the trusts. Of this amount, $\$ 10.3$ million was assumed in the third quarter of 2006 as a result of the West Pointe acquisition. Other outstanding long-term borrowings relate mainly to the Company sleasing and venture capital operations.

|  | September 30 | June 30 | December 31 |  |
| :--- | ---: | ---: | ---: | ---: |
| (In thousands) | $\mathbf{2 0 0 6}$ | 2006 | 2005 |  |
| Borrowings: |  |  |  |  |
| Federal funds purchased | $\mathbf{\$ 1 0 , 7 6 5}$ | $\$ 1,005,430$ | $\$$ | 849,504 |
| Securities sold under agreements to repurchase | $\mathbf{1 , 1 5 8 , 1 3 4}$ | 581,081 | 476,923 |  |
| FHLB advances | $\mathbf{1 4 0 , 2 6 0}$ | 128,689 | 251,776 |  |
| Subordinated debentures | $\mathbf{1 4 , 3 1 0}$ | 4,000 | 4,000 |  |
| Other long-term debt | $\mathbf{1 1 , 8 0 2}$ | 12,230 | 13,614 |  |
|  |  |  |  |  |
| Total | $\mathbf{\$}$ | $\mathbf{1 , 9 3 5 , 2 7 1}$ | $\$ 1,731,430$ | $\$$ |

In addition to those mentioned above, several other sources of liquidity are available. The Company believes that its sound short-term commercial paper ratings of A-1 from Standard \& Poor s and Prime-1 from Moody s would ensure the ready marketability of its commercial paper, should the need arise. No commercial paper has been issued or outstanding during the past ten years. In addition, the Company has temporary borrowing capacity at the Federal Reserve discount window, for which it has pledged $\$ 312.5$ million in loans and $\$ 520.6$ million in investment securities. Also, because of its lack of significant long-term debt, the Company believes that it could generate additional liquidity through its Capital Markets Group from sources such as jumbo certificates of deposit or privately placed debt offerings. Future financing could also include the issuance of common or preferred stock.

Cash and cash equivalents (defined as Cash and due from banks and Federal funds sold and securities purchased under agreements to resell as segregated in the accompanying balance sheets) was $\$ 975.2$ million at September 30, 2006 compared to $\$ 674.1$ million at December 31, 2005. The $\$ 301.1$ million increase resulted from changes in the various cash flows produced by the operating, investing and financing activities of the Company, as shown in the accompanying statement of cash flows for September 30, 2006. The cash flow

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provided by operating activities is considered a very stable source of funds and consists mainly of net income adjusted for certain non-cash items. Operating activities provided cash flow of $\$ 296.0$ million during the first nine months of 2006. Investing activities, consisting mainly of purchases, sales and maturities of available for sale securities and changes in the level of the loan portfolio, used total cash of $\$ 395.7$ million. Most of the cash outflow was due to $\$ 607.1$ million in loan growth and $\$ 722.9$ million in purchases of investment securities, partly offset by $\$ 975.4$ million in sales, maturities and pay downs. Financing activities provided cash of $\$ 400.7$ million, resulting from a $\$ 415.1$ million increase in overnight borrowings and an increase of $\$ 247.6$ million in deposits. Partly offsetting these cash inflows was a reduction of $\$ 139.9$ million in long-term borrowings. In addition, cash of $\$ 79.9$ million was required by the Company s treasury stock repurchase program, and cash dividend payments were $\$ 49.3$ million. Future short-term liquidity needs arising from daily operations are not expected to vary significantly, and the Company believes it will be able to meet these cash flow needs.

## Capital Management

The Company maintains regulatory capital ratios, including those of its principal banking subsidiaries, which exceed the well-capitalized guidelines under federal banking regulations. Information about the Company s risk-based capital is shown below.

|  |  | Minimum <br> Ratios <br> for Well- |  |
| :--- | :---: | :---: | :---: |
| (Dollars in thousands) | September 30 | December 31 | Capitalized <br> Banks |
| Risk-adjusted assets | $\mathbf{2 0 0 6}$ | 2005 |  |
| Tier I capital | $\mathbf{\$ 1 , 8 7 7 , 6 4 7}$ | $\$ 10,611,322$ |  |
| Total capital | $\mathbf{1 , 3 5 6 , 8 4 3}$ | $1,295,898$ |  |
| Tier I capital ratio | $\mathbf{1 , 5 1 2 , 5 4 9}$ | $1,446,408$ |  |
| Total capital ratio | $\mathbf{1 1 . 4 2 \%}$ | $12.21 \%$ | $6.00 \%$ |
| Leverage ratio | $\mathbf{1 2 . 7 3 \%}$ | $13.63 \%$ | $10.00 \%$ |
|  | $\mathbf{9 . 4 7 \%}$ | $9.43 \%$ | $5.00 \%$ |

The Company maintains a treasury stock buyback program, and in October 2005, was authorized by the Board of Directors to repurchase up to $5,000,000$ shares of its common stock. The Company has routinely used these shares to fund its annual $5 \%$ stock dividend and various stock compensation programs. During the current quarter, the Company purchased 81,814 shares of treasury stock at an average cost of $\$ 50.25$ per share. At September 30, 2006, $2,506,019$ shares remained available for purchase under the current Board authorization.

The Company s common stock dividend policy reflects its earnings outlook, desired payout ratios, the need to maintain adequate capital levels, and alternative investment options. The Company increased its per share cash dividend to $\$ .245$ in the first quarter of 2006, an increase of $7 \%$ compared to the fourth quarter of 2005, and maintained the same dividend payout in the second and third quarters of 2006. The year 2006 represents the 38th consecutive year of per share dividend increases.

## Commitments and Off-Balance Sheet Arrangements

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Various commitments and contingent liabilities arise in the normal course of business which are not required to be recorded on the balance sheet. The most significant of these are loan commitments, which at September 30, 2006 totaled $\$ 7.3$ billion (including approximately $\$ 3.6$ billion in unused approved credit card lines of credit). In addition, the Company enters into standby and commercial letters of credit with its business customers. These contracts amounted to $\$ 450.9$ million and $\$ 28.8$ million, respectively, at September 30, 2006. Since many commitments expire unused or only partially used, these totals do not necessarily reflect future cash requirements. The carrying value of the guarantee obligations associated with the standby letters of credit, which has been recorded as a liability on the balance sheet, amounted to $\$ 6.7$ million at September 30, 2006. Management does not anticipate any material losses arising from commitments and contingent liabilities and believes there are no material commitments to extend credit that represent risks of an unusual nature.

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The Company periodically purchases various state tax credits arising from third-party property redevelopment. Most of the tax credits are resold to third parties, although some are retained for use by the Company. During the first nine months of 2006, purchases and sales of tax credits amounted to $\$ 15.1$ million and $\$ 15.5$ million, respectively, and at September 30, 2006, outstanding purchase commitments totaled $\$ 85.9$ million. The Company has additional funding commitments arising from several investments in private equity concerns, classified as non-marketable investment securities in the accompanying consolidated balance sheets. These funding commitments amounted to $\$ 2.8$ million at September 30, 2006. The Company also has unfunded commitments relating to its investments in low-income housing partnerships, which amounted to $\$ 2.1$ million at September 30, 2006.

## Segment Results

The table below is a summary of segment pre-tax income results for the first nine months of 2006 and 2005. Please refer to Note 10 in the notes to the consolidated financial statements for additional information about the Company s operating segments.

|  | Nine Months Ended September 30 |  |  |  | Increase (decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) |  | 2006 |  | 2005 |  | Amount | Percent |
| Consumer | \$ | 180,772 | \$ | 142,911 | \$ | 37,861 | 26.5\% |
| Commercial |  | 106,969 |  | 97,528 |  | 9,441 | 9.7 |
| Money management |  | 25,243 |  | 23,882 |  | 1,361 | 5.7 |
| Total segments |  | 312,984 |  | 264,321 |  | 48,663 | 18.4 |
| Other/elimination |  | $(71,944)$ |  | $(23,185)$ |  | $(48,759)$ | N.M. |
| Income before income taxes | \$ | 241,040 | \$ | 241,136 | \$ | (96) | \% |

For the nine months ended September 30, 2006, income before income taxes for the Consumer segment increased $\$ 37.9$ million, or $26.5 \%$, compared to the same period in the prior year. The increase was mainly due to an increase of $\$ 32.3$ million in net interest income, coupled with a $7.5 \%$ increase in non-interest income. The increase in net interest income resulted mainly from a $\$ 61.6$ million increase in net allocated funding credits assigned to the Consumer segment s deposit and loan portfolios, and higher loan interest income of $\$ 31.5$ million, which more than offset growth of $\$ 60.6$ million in deposit interest expense. The rising interest rate environment assigns a greater value, and thus income, to customer deposits in this segment. The increase in non-interest income resulted mainly from higher overdraft fees, bank card transaction fees and securities gains related to the sale of MasterCard Inc. restricted shares, partly offset by a decline in gains on sales of student loans. Non-interest expense increased $\$ 7.7$ million, or $3.7 \%$, over the previous year mainly due to higher salaries expense, occupancy expense, loan servicing costs, bank card servicing expense and assigned processing costs. These increases were partly offset by declines in corporate management fees and miscellaneous losses. Net loan charge-offs declined $\$ 3.7$ million in the Consumer segment, mainly relating to personal and credit card loans.

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For the nine months ended September 30, 2006, income before income taxes for the Commercial segment increased $\$ 9.4$ million, or $9.7 \%$, compared to the same period in the previous year. Most of the increase was due to an $\$ 11.9$ million, or $8.3 \%$, increase in net interest income and a $\$ 4.1$ million increase in non-interest income. Included in net interest income were higher allocated funding credits on deposits, which increased for the same reasons as mentioned in the Consumer segment above. Also, while interest on loans grew by $\$ 73.7$ million, this growth was offset by higher assigned funding costs. Non-interest income increased by $7.6 \%$ over the previous year mainly as a result of higher operating lease-related income and commercial bank card transaction fees. The $\$ 4.7$ million, or $4.6 \%$, increase in non-interest expense included increases in salaries expense, operating lease depreciation, deposit account processing and bank card servicing expense. These increases were partly offset by a decline in the provision for off-balance sheet credit exposures and higher loan deferred origination costs. Net loan recoveries were $\$ 342$ thousand in the first nine months of 2006 compared to net recoveries of $\$ 2.2$ million in the first nine months of 2005, which also had a negative impact on the year to year comparison of the Commercial segment profitability.

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Money Management segment pre-tax profitability for the first nine months of 2006 was up $\$ 1.4$ million, or $5.7 \%$, over the previous year mainly due to higher non-interest income. Non-interest income was up $\$ 1.9$ million, or $3.1 \%$, mainly in trust fees, partly offset by lower bond trading income. Net interest income, which increased $21.6 \%$ over the prior year, was higher mainly due to higher assigned funding credits attributed to the deposit portfolio of this segment. The increase in non-interest expense in the Money Management segment was mainly due to higher salaries expense, legal and professional costs and corporate management fees.

As shown in the table above, the pre-tax profitability in the Other/elimination category decreased $\$ 48.8$ million in the first nine months of 2006 compared to the same period in 2005. This decrease was mainly the result of higher cost of funds charges assigned to this category related to investment securities.

## Impact of Recently Issued Accounting Standards

In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 123 (revised), Share-Based Payment. The revision requires entities to recognize the cost in their statements of income of employee services received in exchange for awards of equity instruments, based on the grant date fair value of those awards. The Statement requires several accounting changes in the areas of award modifications and forfeitures. It contains additional guidance in several areas, including measuring fair value, classifying an award as equity or as a liability, and attributing compensation cost to reporting periods. For calendar year companies, the Statement was effective January 1, 2006. The Company implemented provisions of the original Statement 123 beginning in 2003 and has recorded the cost of stock-based awards in its statements of income. The Company s adoption of Statement 123 (revised) is further discussed in the Stock-Based Compensation note to the consolidated financial statements, and did not have a material effect on its consolidated financial statements in 2006.

In May 2005, the FASB issued Statement of Financial Accounting Standards No. 154, Accounting Changes and Error Corrections . The Statement changes the requirements for the accounting for and reporting of a change in accounting principle. This Statement requires retrospective application to prior periods financial statements of changes in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. This Statement applies to all voluntary changes in accounting principle. It also applies to changes required by an accounting pronouncement in the unusual instance that the pronouncement does not include specific transition provisions. The Statement carries forward previously issued guidance on reporting changes in accounting estimate (which shall be accounted for in the period of change and future periods, if affected) and errors in previously issued financial statements (which shall be reported as a prior period adjustment by restating the prior period financial statements). For calendar year companies, the Statement was effective for accounting changes and corrections of errors made after January 1, 2006. The Company s adoption of the Statement did not have a material effect on its consolidated financial statements.

In February 2006, the FASB issued Statement of Financial Accounting Standards No. 155, Accounting for Certain Hybrid Financial Instruments an amendment of FASB Statements No. 133 and 140 . The Statement permits fair value remeasurement for certain hybrid financial instruments containing embedded derivatives, and clarifies the derivative accounting requirements for interest and principal-only strip securities and interests in securitized financial assets. It also clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives and eliminates a previous prohibition on qualifying special-purpose entities from holding certain derivative financial instruments. For calendar year companies, the Statement is effective for all financial instruments acquired or issued after January 1, 2007. The Company does not expect that adoption of the Statement will have a material effect on its consolidated financial statements. Certain of the provisions of the Statement which apply to the bifurcation of embedded prepayment derivatives and the measurement of asset-backed securities at fair value are currently under review by the FASB.

In March 2006, the FASB issued Statement of Financial Accounting Standards No. 156, Accounting for Servicing of Financial Assets an amendment of FASB Statement No. 140 . The Statement specifies under what situations servicing assets and servicing liabilities must be recognized. It requires these assets and

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liabilities to be initially measured at fair value and specifies acceptable measurement methods subsequent to their recognition. Separate presentation in the financial statements and additional disclosures are also required. For calendar year companies, the Statement is effective beginning January 1, 2007. The Company does not expect that adoption of the Statement will have a material effect on its consolidated financial statements.

Also in March 2006, the FASB issued Staff Position 85-4-1, which provides initial and subsequent measurement guidance and financial statement presentation and disclosure guidance for investments by third-party investors in life settlement contracts. The investments must be accounted for by either (a) recognizing the initial investment at transaction price plus direct external costs and capitalizing continuing costs, with no gain recognized in earnings until the insured dies, or (b) recognizing the initial investment at transaction price and remeasuring the investment at fair value at each reporting period, with fair value changes recognized in earnings as they occur. For calendar year companies, the guidance in this Staff Position must be applied beginning January 1, 2007. The Company does not expect that adoption of the Staff Position will have a material effect on its consolidated financial statements.

In April 2006, the FASB issued Staff Position FIN 46(R)-6, which addresses how a reporting enterprise should determine the variability to be considered in applying FASB Interpretation No. 46(R) (revised December 2003),
Consolidation of Variable Interest Entities . The Staff Position requires that variability be based on an analysis of the design of the entity, as outlined by (1) analyzing the nature of the risks in the entity and (2) determining the purpose for which the entity was created and the variability the entity is designed to create and pass to its interest holders. Prospective application of the Staff Position was effective July 1, 2006. The Company s involvement with variable interest entities is very limited, and it does not expect that adoption of the Staff Position will have a material effect on its consolidated financial statements.

In June 2006, the FASB issued Financial Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109 , which prescribes the recognition threshold and measurement attribute necessary for recognition in the financial statements of a tax position taken, or expected to be taken, in a tax return. Under FIN 48, an income tax position will be recognized if it is more likely than not that it will be sustained upon IRS examination, based upon its technical merits. Once that status is met, the amount recorded will be the largest amount of benefit that is greater than 50 percent likely of being realized upon ultimate settlement. It also provides guidance on derecognition, classification, interest and penalties, interim period accounting, disclosure, and transition requirements. For calendar year companies, this Interpretation is effective January 1, 2007. The Company does not expect that adoption of FIN 48 will have a material effect on its consolidated financial statements.

In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, which provides guidance on the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. Prior year misstatements must be considered in quantifying misstatements in current year financial statements and if the effect of those misstatements is material to the current year, the prior year financial statements must be corrected even though such revision previously was and continues to be immaterial to the prior year financial statements.

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value Measurements . This Statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. It does not require any new fair value measurements. For calendar year companies, the Statement is effective beginning January 1, 2008. The Company does not expect that adoption of the Statement will have a material effect on its consolidated financial statements.

The FASB issued Statement of Financial Accounting Standards No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans , in September 2006. The Statement requires an employer to recognize the
overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability in its statement of financial position and to recognize changes in that funded status in the year in which the changes occur through comprehensive income. It also requires an employer to measure the funded status of a plan as of the date of its year end statement of financial position. For calendar year

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companies with publicly traded stock, the funded status must be initially recognized at December 31, 2006, while the measurement requirement is effective in 2008. The Company expects its initial recognition at December 31, 2006 of the overfunded status of its defined benefit pension plan to reduce its prepaid pension asset by approximately $\$ 18$ million, increase deferred tax liabilities by $\$ 7$ million, and reduce other comprehensive income by $\$ 11$ million.

In September 2006, the Emerging Issues Task Force Issue 06-4, Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements , was ratified. This EITF Issue addresses accounting for separate agreements which split life insurance policy benefits between an employer and employee. The Issue requires the employer to recognize a liability for future benefits payable to the employee under these agreements. The effects of applying this Issue must be recognized through either a change in accounting principle through an adjustment to equity or through the retrospective application to all prior periods. For calendar year companies, the Issue is effective beginning January 1, 2008. Early adoption is permitted as of January 1, 2007. The Company does not expect the adoption of the Issue to have a material effect on the Company s consolidated financial statements.

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## AVERAGE BALANCE SHEETS AVERAGE RATES AND YIELDS

Three Months Ended September 30, 2006 and 2005

Third Quarter 2006

|  |  | Qurter |  |  | Quarer |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Interest | Avg. <br> Rates |  | Interest | Avg. <br> Rates |
|  | Average | Income/ | Earned/ | Average | Income/ | Earned/ |
| (Dollars in thousands) | Balance | Expense | Paid | Balance | Expense | Paid |

ASSETS:
Loans:

| Business $^{(A)}$ | $\mathbf{\$}$ | $\mathbf{2 , 7 0 9 , 0 9 6}$ | $\mathbf{\$}$ | $\mathbf{4 6 , 4 8 8}$ | $\mathbf{6 . 8 1 \%}$ | $\$$ | $2,356,938$ | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Real estate | construction | $\mathbf{5 8 2 , 5 4 2}$ |  | $\mathbf{1 1 , 3 3 3}$ | $\mathbf{7 . 7 2}$ | 518,638 | 7,975 | $5.50 \%$ |
| Real estate | business |  | $\mathbf{2 , 0 8 2 , 0 2 0}$ |  | $\mathbf{3 6 , 6 7 2}$ | $\mathbf{6 . 9 9}$ | $1,775,132$ | 26,920 |
| Real estate | personal |  | $\mathbf{1 , 4 6 1 , 9 9 6}$ |  | $\mathbf{2 0 , 9 9 4}$ | $\mathbf{5 . 7 0}$ | $1,366,817$ | 18,301 |
| Consumer | $\mathbf{1 , 3 7 3 , 1 2 7}$ | $\mathbf{2 4 , 6 3 1}$ | $\mathbf{7 . 1 2}$ | $1,267,466$ | 20,827 | 6.32 |  |  |
| Home equity | $\mathbf{4 4 4 , 9 7 9}$ | $\mathbf{8 , 7 3 8}$ | $\mathbf{7 . 7 9}$ | 437,359 | 6,991 | 6.34 |  |  |
| Student | $\mathbf{2 7 8 , 9 6 0}$ | $\mathbf{4 , 9 4 6}$ | $\mathbf{7 . 0 3}$ | 321,283 | 4,111 | 5.08 |  |  |
| Credit card | $\mathbf{6 0 6 , 8 8 2}$ | $\mathbf{2 0 , 0 3 0}$ | $\mathbf{1 3 . 0 9}$ | 556,235 | 17,109 | 12.20 |  |  |
| Overdrafts | $\mathbf{1 3 , 5 4 8}$ |  |  | 14,973 |  |  |  |  |


| Total loans | 9,553,150 | 173,832 | 7.22 | 8,614,841 | 134,904 | 6.21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Investment securities: |  |  |  |  |  |  |
| U.S. government and federal agency | 591,513 | 5,331 | 3.58 | 918,993 | 8,041 | 3.47 |
| State and municipal obligations ${ }^{(\mathrm{A})}$ | 472,029 | 5,331 | 4.48 | 164,282 | 1,742 | 4.21 |
| Mortgage and asset-backed securities | 2,171,567 | 23,976 | 4.38 | 2,905,599 | 30,334 | 4.14 |
| Trading securities | 14,223 | 164 | 4.57 | 10,696 | 108 | 4.01 |
| Other marketable securities ${ }^{(A)}$ | 213,483 | 3,045 | 5.66 | 221,623 | 2,615 | 4.68 |
| Non-marketable securities | 86,230 | 1,415 | 6.51 | 80,613 | 713 | 3.51 |
| Total investment securities | 3,549,045 | 39,262 | 4.39 | 4,301,806 | 43,553 | 4.02 |
| Federal funds sold and securities purchased under |  |  |  |  |  |  |
|  | 378,404 | 5,079 | 5.33 | 126,930 | 1,195 | 3.74 |

Total interest earning assets

Less allowance for loan losses
Unrealized gain (loss) on investment securities
Cash and due from banks Land, buildings and equipment, net
Other assets

Total assets
\$ 14,431,791
$(16,049)$
461,447
377,423
257,938
$(129,567)$
13,480,599
218,173
6.42

13,043,577
179,652
5.46

## LIABILITIES AND EQUITY:

Interest bearing deposits:
Savings
Interest checking and money
market
Time open and C.D. s of less than $\$ 100,000$
Time open and C.D. s of $\$ 100,000$ and over

Total interest bearing deposits

Borrowings:
Federal funds purchased and securities sold under agreements to repurchase Other borrowings ${ }^{(B)}$

| Total borrowings | $\mathbf{1 , 7 4 4 , 1 5 0}$ | $\mathbf{2 2 , 3 0 7}$ | $\mathbf{5 . 0 7}$ | $2,095,043$ | 17,517 | 3.32 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Total interest bearing <br> liabilities | $\mathbf{1 2 , 2 9 1 , 9 1 5}$ | $\mathbf{8 7 , 5 5 2}$ | $\mathbf{2 . 8 3 \%}$ | $11,913,511$ | 52,738 | $1.76 \%$ |

Non-interest bearing demand deposits

644,103

(A) Stated on a tax equivalent basis using a federal income tax rate of $35 \%$.
(B) Interest expense capitalized on construction projects is not deducted from the interest expense shown above.

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## AVERAGE BALANCE SHEETS AVERAGE RATES AND YIELDS

Nine Months Ended September 30, 2006 and 2005

Nine Months 2006


ASSETS:
Loans:

| Business ${ }^{(4)}$ | \$ | 2,649,218 | \$ | 129,102 | 6.52\% | \$ | 2,303,147 | \$ | 89,577 | 5.20\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Real estate construction |  | 511,236 |  | 28,288 | 7.40 |  | 480,207 |  | 20,410 | 5.68 |
| Real estate business |  | 2,017,312 |  | 102,133 | 6.77 |  | 1,766,452 |  | 76,262 | 5.77 |
| Real estate personal |  | 1,398,341 |  | 58,918 | 5.63 |  | 1,348,798 |  | 53,452 | 5.30 |
| Consumer |  | 1,331,847 |  | 69,111 | 6.94 |  | 1,228,911 |  | 58,877 | 6.41 |
| Home equity |  | 446,079 |  | 25,085 | 7.52 |  | 424,209 |  | 18,762 | 5.91 |
| Student |  | 307,857 |  | 15,519 | 6.74 |  | 368,168 |  | 12,728 | 4.62 |
| Credit card |  | 589,750 |  | 57,452 | 13.02 |  | 552,416 |  | 49,091 | 11.88 |
| Overdrafts |  | 15,142 |  |  |  |  | 14,302 |  |  |  |


| Total loans | $\mathbf{9 , 2 6 6 , 7 8 2}$ | $\mathbf{4 8 5 , 6 0 8}$ | $\mathbf{7 . 0 1}$ | $8,486,610$ | 379,159 | 5.97 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Investment securities:
U.S. government and federal agency
State and municipal obligations ${ }^{(\mathrm{A})}$
Mortgage and asset-backed securities
Trading securities
Trading securities
Other marketable securities ${ }^{(\mathrm{A})}$
Non-marketable securities

Total investment securities
3,565,351 114,825
4.31

4,440,104 132,501
3.99

Federal funds sold and securities purchased under agreements to resell

119,171
2,943
3.30

Less allowance for loan
losses
(128,692)
Unrealized gain (loss) on investment securities
Cash and due from banks Land, buildings and equipment, net 372,072 229,377
\$ 13,982,110
Total assets
$(15,417)$
470,835

Other assets
$\square$
\$ 14,026,873

LIABILITIES AND EQUITY:
Interest bearing deposits:

| Savings | \$ | 391,556 | 1,631 | . 56 | \$ | 408,308 | 953 | . 31 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest checking and money market |  | 6,668,411 | 67,279 | 1.35 |  | 6,760,803 | 36,157 | . 72 |
| Time open and C.D. s of less than \$100,000 |  | 2,004,486 | 59,417 | 3.96 |  | 1,716,942 | 35,794 | 2.79 |
| Time open and C.D. s of \$100,000 and over |  | 1,287,974 | 42,799 | 4.44 |  | 988,865 | 21,734 | 2.94 |
| Total interest bearing deposits |  | 10,352,427 | 171,126 | 2.21 |  | 9,874,918 | 94,638 | 1.28 |

Borrowings:
Federal funds purchased and securities sold under

| agreements to repurchase | 1,341,879 | 46,892 | 4.67 | 1,620,341 | 33,796 | 2.79 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other borrowings ${ }^{(B)}$ | 209,378 | 7,200 | 4.60 | 379,860 | 9,217 | 3.24 |
| Total borrowings | 1,551,257 | 54,092 | 4.66 | 2,000,201 | 43,013 | 2.88 |
| Total interest bearing |  |  |  |  |  |  |
| liabilities | 11,903,684 | 225,218 | 2.53\% | 11,875,119 | 137,651 | 1.55\% |


| Non-interest bearing demand | $\mathbf{6 3 5 , 3 0 9}$ | 668,827 |
| :--- | ---: | ---: |
| deposits | $\mathbf{9 2 , 4 7 5}$ | 94,822 |

Stockholders equity
1,350,642
1,388,105
Total liabilities and equity $\$ \mathbf{1 3 , 9 8 2}, 110 \quad \$ 14,026,873$

Net interest margin (T/E) \$ 383,718 \$ 376,952

Net yield on interest earning assets
(A) Stated on a tax equivalent basis using a federal income tax rate of $35 \%$.
(B) Interest expense capitalized on construction projects is not deducted from the interest expense shown above.

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## Item 3. OUANTITATIVE AND OUALITATIVE DISCLOSURES ABOUT MARKET RISK

Interest rate risk management focuses on maintaining consistent growth in net interest income within Board-approved policy limits. The Company primarily uses earnings simulation models to analyze net interest sensitivity to movement in interest rates. The Company performs monthly simulations which model interest rate movements and risk in accordance with changes to its balance sheet composition. For further discussion of the Company s market risk, see the Interest Rate Sensitivity section of Management s Discussion and Analysis of Consolidated Financial Condition and Results of Operations included in the Company s 2005 Annual Report on Form 10-K.

The table below shows the effect that gradual rising and/or falling interest rates over a twelve month period would have on the Company s net interest income given a static balance sheet.

| (Dollars in millions) | September 30, 2006 \$ |  | June 30, 2006 |  | December 31, 2005$\$$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change in Net Interest Income | \% <br> Change in Net Interest Income | Change in Net <br> Interest Income | \% Change <br> in <br> Net <br> Interest <br> Income | Change in Net <br> Interest Income | \% Change <br> in <br> Net <br> Interest <br> Income |
| 200 basis points rising | \$ (4.6) | (.86)\% | \$ (5.1) | (1.00)\% | \$ (5.8) | (1.14)\% |
| 100 basis points rising | (1.3) | (.24) | (1.7) | (.32) | (1.9) | (.37) |
| 100 basis points falling | (.5) | (.09) | (.9) | (.19) | (1.7) | (.33) |
| 200 basis points falling | (1.5) | (.29) | (3.6) | (.71) | (4.7) | (.93) |

The table reflects a slight decrease in the exposure of the Company s net interest income to declining rates during the third quarter of 2006. As of September 30, 2006, under a 200 basis point falling rate scenario, net interest income is expected to decrease by $\$ 1.5$ million (.29\%), compared with a decline of $\$ 3.6$ million at June 30,2006 and a decline of $\$ 4.7$ million at December 31, 2005. Under a 100 basis point decrease, as of September 30, 2006 net interest income is expected to decline $\$ 500$ thousand compared with declines of $\$ 900$ thousand at June 30, 2006 and $\$ 1.7$ million at December 31, 2005. The Company s exposure to rising rates during the current quarter also declined from the prior quarter, as under a 100 basis point rising rate scenario net interest income would decrease by $\$ 1.3$ million compared with a $\$ 1.7$ million decline in the previous quarter, while under a 200 basis point increase, net interest income would decline by $\$ 4.6$ million compared with $\$ 5.1$ million in the prior quarter.

As shown in the table above, the Company $s$ interest rate simulations for this quarter reflect a slight reduction in risk to rising interest rates when compared to the previous quarters. This is partly the result of growth in variably-priced construction, commercial real estate, residential mortgage and credit card loans, coupled with growth in certificates of deposit which have fixed rates. Also, the balance sheets of both the Boone and West Pointe bank acquisitions, completed this quarter, were somewhat asset sensitive and helped reduce the Company s risk to rising rates. Conversely, under a falling rate environment, the Company remains subject to lower levels of net interest income. However, this risk has improved somewhat this quarter as the Company increased levels of variably-priced short-term

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borrowings and added a structured repurchase agreement, containing an embedded floor to hedge against a reduction in rates, which averaged $\$ 288$ million during the quarter. Additionally, the Company s investment portfolio increased slightly, thus providing a strong base of fixed rate assets to the balance sheet. The Company continues to believe that its overall interest rate management has appropriately considered its susceptibility to both rising and falling rates and has adopted strategies which minimized impacts to interest rate risk.

## Item 4. CONTROLS AND PROCEDURES

An evaluation was performed under the supervision and with the participation of the Company s management, including the Company s Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company s disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of September 30, 2006. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company s disclosure controls and procedures were effective. There were not any significant changes in the Company $s$ internal control over financial

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reporting that occurred during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

## PART II: OTHER INFORMATION

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table sets forth information about the Company s purchases of its $\$ 5$ par value common stock, its only class of stock registered pursuant to Section 12 of the Exchange Act.

|  | Total <br> Number <br> of Shares | Average <br> Price Paid | Total Number of <br> Shares Purchased <br> as part of Publicly <br> Announced | Maximum Number <br> that May Yet Be <br> Purchased Under |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Purchased | per Share | Program | the Program |  |  |
| Puly 1 31, 2006 | 2,763 | $\$$ | 50.92 | 2,763 | $2,585,070$ |
| August 1 31, 2006 | 4,087 | $\$$ | 50.61 | 4,087 | $2,580,983$ |
| September 1 30, 2006 | 74,964 | $\$$ | 50.21 | 74,964 | $2,506,019$ |
| Total |  |  |  |  |  |
|  |  | $\mathbf{8 1 , 8 1 4}$ | $\$$ | $\mathbf{5 0 . 2 5}$ | $\mathbf{8 1 , 8 1 4}$ |

In October 2005, the Board of Directors approved the purchase of up to $5,000,000$ shares of the Company s common stock. At September 30, 2006, 2,506,019 shares remain available to be purchased under the current authorization.

Item 6. EXHIBITS
See Index to Exhibits

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Commerce Bancshares, Inc.

By<br>/s/ J. Daniel Stinnett<br>J. Daniel Stinnett<br>Vice President \& Secretary

Date: November 8, 2006

By /s/ Jeffery D. Aberdeen<br>Jeffery D. Aberdeen<br>Controller<br>(Chief Accounting Officer)

Date: November 8, 2006

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## INDEX TO EXHIBITS

31.1 Certification of CEO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2 Certification of CFO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

32 Certifications of CEO and CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002


[^0]:    * The efficiency ratio is calculated as non-interest expense (excluding intangibles amortization) as a percent of net interest income and non-interest income (excluding net securities gains/losses).

