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WACHOVIA CORP/ NC
Form 425
May 30, 2001

Filed by First Union Corporation

Pursuant to Rule 425 under the Securities Act of 1933 and deemed filed pursuant to Rule 14a-12 under the Securities Exchange Act of 1934

Subject Company: Wachovia Corporation
Commission File No. 333-59616

Date: May 30, 2001

This filing contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, (i) statements about the benefits of the merger between First Union Corporation and Wachovia Corporation, including future financial and operating results, cost savings, enhanced revenues, and accretion to reported earnings that may be realized from the merger; (ii) statements with respect to First Union's and Wachovia's plans, objectives, expectations and intentions and other statements that are not historical facts; and (iii) other statements identified by words such as "believes", "expects", "anticipates", "estimates", "intends", "plans", "targets", "projects" and similar expressions. These statements are based upon the current beliefs and expectations of First Union's and Wachovia's management and are subject to significant risks and uncertainties. Actual results may differ from those set forth in the forward-looking statements.

The following factors, among others, could cause actual results to differ materially from the anticipated results or other expectations expressed in the forward-looking statements: (1) the risk that the businesses of First Union and Wachovia will not be integrated successfully or such integration may be more difficult, time-consuming or costly than expected; (2) expected revenue synergies and cost savings from the merger may not be fully realized or realized within the expected time frame; (3) revenues following the merger may be lower than expected; (4) deposit attrition, operating costs, customer loss and business disruption following the merger, including, without limitation, difficulties in maintaining relationships with employees, may be greater than expected; (5) the ability to obtain governmental approvals of the merger on the proposed terms and schedule; (6) the failure of First Union's and Wachovia's stockholders to approve the merger; (7) competitive pressures among depository and other financial institutions may increase significantly and have an effect on pricing, spending, third-party relationships and revenues; (8) the strength of the United States economy in general and the strength of the local economies in which the combined company will conduct operations may be different than expected resulting in, among other things, a

deterioration in credit quality or a reduced demand for credit, including the resultant effect on the combined company's loan portfolio and allowance for loan losses; (9) changes in the U.S. and foreign legal and regulatory framework; and (10) adverse conditions in the stock market, the public debt market and other capital markets (including changes in interest rate conditions) and the impact of such conditions on the combined company's capital markets and asset management activities. Additional factors that could cause First Union's and Wachovia's results to differ materially from those described in the forward-looking statements can be found in First Union's and Wachovia's reports (such as Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q and Current

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Reports on Form 8-K) filed with the Securities and Exchange Commission and available at the SEC's Internet site (<http://www.sec.gov>). All subsequent written and oral forward-looking statements concerning the proposed transaction or other matters attributable to First Union or Wachovia or any person acting on their behalf are expressly qualified in their entirety by the cautionary statements above. First Union and Wachovia do not undertake any obligation to update any forward-looking statement to reflect circumstances or events that occur after the date the forward-looking statements are made.

The proposed transaction will be submitted to First Union's and Wachovia's stockholders for their consideration, and, on April 26, 2001, First Union filed a registration statement on Form S-4 with the SEC containing a preliminary joint proxy statement/prospectus of First Union and Wachovia and other relevant documents concerning the proposed transaction. Stockholders are urged to read the definitive joint proxy statement/prospectus when it becomes available and any other relevant documents filed with the SEC, as well as any amendments or supplements to those documents, because they will contain important information. You will be able to obtain a free copy of the registration statement and the joint proxy statement/prospectus, as well as other filings containing information about First Union and Wachovia, at the SEC's Internet site (<http://www.sec.gov>). Copies of the joint proxy statement/prospectus and the SEC filings that will be incorporated by reference in the joint proxy statement/prospectus can also be obtained, without charge, by directing a request to First Union, Investor Relations, One First Union Center, Charlotte, North Carolina 28288-0206 (704-374-6782), or to Wachovia, Investor Relations, 100 North Main Street, Winston-Salem, North Carolina 27150 (888-492-6397).

First Union and Wachovia, and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from the stockholders of First Union and Wachovia in connection with the merger. Information about the directors and executive officers of First Union and their ownership of First Union common stock is set forth in First Union's proxy statement on Schedule 14A, as filed with the SEC on March 13, 2001. Information about the directors and executive officers of Wachovia and their ownership of Wachovia common stock is set forth in Wachovia's proxy statement on Schedule 14A, as filed with the SEC on March 19, 2001. Additional information regarding the interests of those participants may be obtained by reading the definitive joint proxy statement/prospectus regarding the proposed transaction when it becomes available.

THE FOLLOWING PRESENTATION MATERIALS MAY BE USED FROM TIME TO TIME BY FIRST UNION IN MEETINGS OR CONFERENCES WITH ANALYSTS AND INVESTORS.

[GRAPHIC]
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WACHOVIA

The New
WACHOVIA

Important Factors to Consider
May 30, 2001

Cautionary Statement

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Additional Information

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Merger Steering Committee (B. McCoy and D. Carroll)
Set overall policies

Project Management Office
Coordinate and oversee all transition processes and communications

Customer Experience Team
Culture Integration Team

Integrated Communications
Progress Tracking

Transition Team
Manage the corporation's integration
at the business unit level

Conversion Task Force
Complete all systems conversions

All Business Units Represented

All Business Units Represented

Primary Objectives: Expand Customer Base
----- Stay Focused on Customer Experience
Improve Customer Perception of Combined Organization

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First Union...We Are Ready

Transition Risk Management

o Risk management is key component of entire transition/execution process:

- | | | |
|--|--|---|
| <input type="checkbox"/> Customer risk | <input type="checkbox"/> Employee risk | <input type="checkbox"/> Market risk |
| <input type="checkbox"/> Systems/operations risk | <input type="checkbox"/> Regulatory risk | <input type="checkbox"/> Capacity/volume risk |
| <input type="checkbox"/> Organization risk | <input type="checkbox"/> Financial risk | <input type="checkbox"/> Transaction risk |

Key Information Tracked

Financial

Core Expense/Goal
One-Time Expense/Goal
Operating Exp/Op. Rev. vs. Goal
Operating EPS/Forecast vs. Goal
Cash EPS/Forecast vs. Goal
ChargeOffs/Avg. Loans vs. Target
NPL/Loans + OREO vs. Target
Avg. Deposits/Customer vs. Baseline
Avg. Loans/Customer vs. Baseline
Revenue Growth/Forecast

Customer

Net Growth vs. Baseline
Customer
Small Business
At Risk Assessment vs. Target
Consumer (Gallup) vs. Target
Comme
Marke
Growt
Brand
Custo

Human Resources

Cultural Task Force
Meeting Milestones
% Empl
% Disp

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Tier I Capital vs. Target	FTE Reduction/Plan	Monthl
Total Capital vs. Target	Training Events/Plan	
Debt Rating vs. Target		
Reserves/Loans vs. Target		Transition Plan Mileston
Credit Losses/Avg. Loans vs. Target		
Noncredit Losses/Avg. Loans vs. Target		% Milestones Completed vs. Schedule
Share Price Movement/BK Index vs. Target		Call Center Service Level
Economic Profit Growth vs. Target		Metrics vs. Target
Operating ROE vs. Target		Uptime vs. Target
Share Repurchases vs. Target		

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First Union...We Are Ready

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First Union's Extensive Integration Experience

- o 81 bank mergers since 1985
 - [_] 27 bank mergers with greater than \$1 billion in assets; 13 bank mergers with greater than \$5 billion in assets
 - [_] 10 broker-dealer/investment manager acquisitions with greater than 3 million customers

81 Acquisitions Involved	Deposits ATM	30 of Those 81 Complex Bank Acquisitions Involved	10 Specialty Acqui Involved
-----	Consumer Loans	-----	-----
General Ledger	Leasing	Mutual Funds	Unique System
Payroll	Indirect	Brokerage	Conversions
Accounts Payable	Unsecured/Secured	Personal Trust	Examples Include:
Fixed Assets	Commercial Loans	Corporate Trust	Equity Derivati
Benefits	CDs	Insurance	Systems
Network Connectivity	Safe Deposit Box	IRA	Bond Systems
Customer Information Systems	Overdraft Protection	CAP	Commercial and
	Mortgage	International	Insurance Sys
	Item Processing	Sales Tracking	Dot coms
	Credit Card	Credit/Debit Cards	
	Wire Transfer	Capital Markets Investments	
	Equity Lines	Capital Mgmt Investments	
	ACH	Trading	
		Account Recovery	
		Cash Management	
		401K	
		Institutional Custody	

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First Union Is Undervalued

- o We believe that we have one of the best business mixes and long-term growth potential among U.S. banks

Business Segment	Earnings Contribution (a) Normalized 3-5 Years
Retail	35% - 40%
Brokerage/Wealth Management	30% - 35%
Corporate/Investment Bank & Other	25% - 30%

 Implied Long-Term Growth Rate 10% - 12%

- o But our shares currently trade at the low end of our peer group (b)

First Union Price/Estimated 2002 Cash EPS	9.9x
Peer Group Average	12.1x
Rank Among Top 20 Banks	19th

P/E Ratio to Estimated Earnings Growth (c)	90%
Peer Group Average "PEG"	118%
Rank Among Top 20 Banks	19th

 30% Potential Upside for First Union by Simply Trading at Peer Averages

- (a) Refer to page 24 in Appendix for detailed information.
- (b) Peer group includes top 20 U.S. banks, excluding Trust and Money Center banks. Earnings per share estimates from First Call, adjusted for current intangible amortization per share. Peer group average PEG ratio assumes First Call estimated 5 year earnings per share growth as denominator.
- (c) Based on 11% earnings growth, midpoint of 10%-12% implied long-term growth rate range.

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Wachovia Merger Remains Clearly Compelling for First Union

 Strategic Proposition

 Regional Ruler with Scale National Businesses

- o Strengthens quality of management
- o Improves our business lines:

	Impact
[] Retail Bank Strength - #1 on East Coast	-----
- Distribution (FTU sales, WB service culture)	Improved
- Market share	Improved
[] Brokerage and Wealth Management - National Scale	

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- Product mix Improved
- Distribution Improved

[] Corporate/Investment Bank Scale - Stronger Mid-Market Focus

- Client mix Improved
- Cross-sell opportunities Improved

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Wachovia Merger Remains Clearly Compelling for First Union

Financial Proposition

- o Significant earnings accretion with conservative assumptions

	EPS Impact	
	Cash	New GAAP (a)
2002E	3.7%	0.0%
2003E	5.3	2.5
2004E	7.1	5.4

- o 20%+ internal rate of return, well in excess of cost of capital
- o Strong balance sheet - improves capital and reserve coverage ratios

	Current	
	First Union	At Closing
Reserves/Loans	1.4%	1.8%
Tier I Capital/Risk-Based Assets	7.2%	7.7%

- o Positioned to generate over \$2.5 billion in excess capital per year (b)
 - [] After-tax cost savings contribute \$550 million per annum
 - [] Potential revenue synergies in excess of \$200 million already identified and not included in analysis

We Believe That The Assumptions Underlying The Above Analyses Are
Realistic And Achievable With Upside Potential

- (a) As used herein, "New GAAP" refers to the anticipated modifications to GAAP whereby existing and newly recorded goodwill would not be subject to amortization, but rather would be subject to periodic testing for impairment.
- (b) Refer to page 19 in Appendix for detailed information.

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SunTrust's Hostile Proposal Appears Risky For Its Shareholders

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- o We believe that SunTrust's earnings momentum has hit the wall. Analysis reveals:
 - Core earnings have not grown in the past two years
 - EPS growth has been driven by one-time gains and share repurchases
 - "Growth" businesses are stagnating
 - Projected earnings growth of 7% is at low end of peers

SunTrust's Lack of Growth Track Record(a)

In Our View, SunTrust Is Overvalued

SunTrust CAGR 1Q'99 - 1Q'01:		
Net Revenue	2%	Current Price/2002E Cash EPS (b)
Operating Earnings	2%	Projected Net Income Growth
Core Earnings Per Share	6%	P/E Ratio to Projected Net
Avg. Fully Diluted Shares	(4%)	Income Growth
Memo:		

Asset Management Revenues	(1%)	
Assets Under Management	1%	
Note: excludes one-time gains		

 Is SunTrust's Current P/E Sustainable, With or Without This Transaction?

-
- (a) Refer to pages 8 and 9 in First Union/Wachovia investor presentation dated May 22, 2001.
- (b) Earnings estimate based on First Call, adjusted to include intangible amortization.

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SunTrust's Hostile Proposal Appears Risky For Its Shareholders

- o We believe that the marginal accretion and low returns to SunTrust's shareholders generated by this transaction limits SunTrust's financial flexibility
 - Cost savings assumptions are 25%-30% above the comfort levels SunTrust discussed with Wachovia in December
 - In our view, aggressive given limited overlap - under 25% overlap of branches but cost savings total 10% of combined costs
 - Revenue opportunities limited by lack of investment management product breadth
 - Low organic earnings growth requires significant share repurchases to approach 10% EPS growth

SunTrust EPS Impact	New GAAP Basis	Cash Basis
2002E	(10%)	0%
2003E	(4%)	3
2004E	(1%)	6

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SunTrust's Hostile Proposal Appears Risky For Its Shareholders

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If SunTrust Sells Its Coca-Cola Shares To Increase Its Bid, We Believe SunTrust's EPS Accretion, IRR, Capital Ratios and Stock Price Would Be Negatively Impacted

		Assumes Increase In Offer	
	Current Proposal	Increase With Shares	Increase Fun Coke Sale
	-----	-----	-----
Offer Price	\$64.85	\$69.39	\$69.39
Increase In Offer	--	7.0%	7.0%
Exchange Ratio	1.081x	1.157x	1.081x
Coke Sale Required to Fund Increase (\$BN)	--	--	\$2.3 (a)
2004 EPS Impact on STI			

New GAAP	(1%)	(3%)	(1%)
Cash	6	3	5
Tier I Risk-Based Capital Ratio			

At Close	6.5%	6.5%	6.0%
At Close (With Coke Gain)	7.2	7.2	6.0
Rank Among Top 50 Banks	#46	#46	#50
Internal Rate of Return (b)	13%	12%	12%
Loss of Coke Value Per Share (c)	(\$2.00)	(\$2.09)	(\$4.94)

Will SunTrust Shareholders Tolerate The Loss of Its Coke Stock Investment To Fund A Dilutive Deal (d), Producing An IRR Well-Below Recent Transactions?
What EPS Accretion and IRR Hurdles Would You Require In A Hostile Bid?

Note: EPS impact and IRR assume \$780 million break-up fee and 7.5% cost of debt.

- (a) Assumes cash component funded by sale of Coca-Cola shares required to increase value received by Wachovia shareholders to \$69.39. EPS impact assumes loss of dividends related to Coca-Cola shares sold. Refer to page 22 in Appendix for more detailed information.
- (b) Assumes 11x terminal multiple.
- (c) Represents loss of current SunTrust holders' share of unrealized Coca-Cola gain, as compared to pre-transaction value per share.
- (d) Transaction will be dilutive to SunTrust "New GAAP" EPS for at least 3 years.

Refer to pages 18, 21, and 27 in Appendix for detailed information.

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First Union/Wachovia: Significantly More Compelling Financially For Shareholders

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One-Time Cash Payment	--

Total Value Received	\$64.85

 Note: Prices as of May 29, 2001. SunTrust's closing stock price is adjusted by \$0.40 for ex-dividend date.

(a) Assuming the Wachovia shareholder elects to receive the one-time \$0.48 payment instead of dividend equalization preferred shares. The current First Union annual dividend per share of common stock is \$0.96 (\$1.92 pro forma annually for one share of Wachovia common stock at the 2-for-1 exchange ratio).

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Dividend Alternatives Are Economically Equivalent For First Union

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Illustrative Example

Key Assumptions

-
- o First Union/Wachovia to target cash basis dividend payout ratio of less than 33%
 - o Common stock dividend to be increased as enhanced earnings realized
 - o Illustrative example assumes \$1.20 per share dividend (\$2.40 pro forma per current Wachovia share based on 2-for-1 exchange ratio) reached by third quarter 2003
 - o Incremental dividend cash flows present valued based on a 13% discount rate

Period		Hypothetical Dividend		New Wachovia Projected Cash EPS	Cash Basis Dividend Payout Ratio
		Per New Wachovia Shares	Per Preferred Share (a)		
2001	4th Qtr	\$0.24	\$0.06	--	
2002	1st Qtr	0.24	0.06	--	
	2nd Qtr	0.26	0.04	--	
	3rd Qtr	0.26	0.04	--	
2003	4th Qtr	0.28	0.02	\$3.28	31.7%
	1st Qtr	0.28	0.02	--	
	2nd Qtr	0.28	0.02	--	
	3rd Qtr	0.30	--	--	
	4th Qtr	0.30	--	\$3.67	31.6%
Net Present Value			\$0.24		
Adjusted for 2:1 Exchange			\$0.48		

(a) A Wachovia shareholder electing to receive the dividend equalization preferred shares will not also receive the \$0.48 cash payment.

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First Union/Wachovia Should Produce Significantly Higher Capital Ratios

Illustrative Example

(\$ in billions)	First Union/Wachovia	SunTrust/
Current Tier I Equity	\$14.5	\$6.
Earnings to Close Less Share Buybacks	1.0	0.
Wachovia - Other Tier I (Trust Capital Securities, etc.)	0.9	0.
Equity Issued In Transaction (a)	11.9	12.
New Intangibles	(7.9)	(8.)
Pro Forma Tier I Capital	\$20.4	\$11
Tier I Risk-Based Capital Ratio	7.7%	6

Memo: Calculation of New Intangibles

Wachovia Common Equity	\$6.9	\$6
Earnings to Close Less Share Buybacks	(0.2)	(0)
Wachovia Intangibles	(1.5)	(1)
After-Tax Restructuring Charge	(1.2)	(1)
Adjusted Tangible Common Equity	\$4.0	\$3
Transaction Value (a)	11.9	12
New Intangibles	\$7.9	\$8

a) Assumes 186.7 million shares outstanding at close and stock prices as of May 29, 2001.

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First Union/Wachovia Should Generate Significantly More Excess Capital

Illustrative Example

(\$ in billions)	2002E First Union/Wachovia	SunTrust/Wachovia
Capital Generated By:		
Pro Forma Net Income (Estimated)	\$3.9	\$2.2
Efficiencies	0.3	0.1
Core Deposit Amortization	0.3	0.3

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Cash Earnings	\$4.5	\$2.6
Capital Utilized For:		

Pro Forma Dividends	(\$1.5)	(\$1.1)
Share Repurchases	(0.1)	(0.7)
Fund Assumed 6% Loan Growth	(0.7)	(0.5)
	-----	-----
Net Excess Capital Generated (a)	\$2.3	\$0.3
Dividends & Repurchases As a % of Cash Earnings	35%	70%
Net Excess Capital As a % of Cash Earnings	51%	11%
Risk-Based Capital Growth Per Annum (b)	0.82%	0.17%

(a) First Union/Wachovia and SunTrust/Wachovia net excess capital generated would total \$2.5 billion and \$0.5 billion annually, respectively, if full efficiencies are assumed.

(b) Represents net excess capital as a percentage of risk-based assets.

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First Union/Wachovia Should Generate Incremental Capital At A Quicker Pace

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(\$ in billions)	First Union/ Wachovia	SunTrust/ Wachovia
	-----	-----
After-Tax Cash Restructuring Charges	\$0.90	\$0.65
Break-Up Fee	--	0.78
	-----	-----
Total Up-Front Charges (a)	\$0.90	\$1.43
Projected Fully-Realized After-Tax Cost Savings	\$0.55	\$0.31
Less: Common Stock Dividend Increase (b)	--	(0.19)
	-----	-----
Annual Incremental Capital	\$0.55	\$0.12
Up-Front Charges/Incremental Capital	1.6x	12.0x
Years Before Incremental Capital Offsets Up-Front Charges	3	13

(a) Excludes \$450 million reserve addition for both companies.

(b) Run-rate: 2004 and beyond.

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Impact to SunTrust's Value Per Share Embedded In Its Coca-Cola Investment

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Illustrative Example
(\$ in billions, except per share data)

Coca-Cola Shares Owned (M)	Current Proposal		Sell 100% Shares to
	Stand-Alone	Pro Forma STI/WB	
48.3			
Market Price (a)			
\$48.34			
Pre-Tax Unrealized Gain (\$B)			
\$2.33			
After-Tax Unrealized Gain (\$B) (b)			
\$1.44			
Proposal			
Per Share Offer	\$64.85	\$64.85	\$64.85
Investment in Coke			
Investment to be Sold	--	--	\$1.44
After-Tax Unrealized Gain Remaining	\$1.44	\$1.44	\$0.00
	\$1.44	\$1.44	\$1.44
Dilution to STI Shareholders			
STI Shares Outstanding	291.8	488.9	291.8
Unrealized Coke Gain Per Share	\$4.94	\$2.95	\$0.00
Dilution to Current STI Holders			
	--	(\$2.00)	(\$2.00)
Capital			
Tier I Capital	\$6.8	\$11.6	\$6.8
Proceeds from Coke Sale	--	--	--
Adjusted Tier I Capital	\$6.8	\$11.6	\$6.8
Pro Forma Risk Based Tier I Capital Ratio			
Rank Among Top 50 Banks	6.8%	6.5%	6.8%
	#49	#50	#49

(a) As of May 29, 2001.
(b) Assumes 38% tax rate.

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Impact to SunTrust Of Selling Coca-Cola Shares To Fund Increase In Bid

Current Proposal	Illustrative Increase In Su Funded By Coca-Cola
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Implied Offer to Wachovia	\$64.85	\$66.80	\$68.09
Differential From Current Proposal	--	3.0%	5.0
Realized Gain In Coca-Cola Shares Sold (\$MM)		\$619.0	\$1,030.0
% of Total Coca-Cola Investment		43.0%	71.5

Calculation of Components of Proposal

Value of STI Shares (ex. Coke) (a)	\$61.66	\$61.66	\$61.6
Value of Coke In STI Shares Received (b)	3.19	1.82	0.9
Cash (c)	0.00	3.32	5.5
Total Consideration	\$64.85	\$66.80	\$68.0

Tier I Capital Calculation (\$BN)

Pro Forma Tier I Capital	\$11.6	\$11.6	\$11.6
Unrealized Coca-Cola Gain	1.4	0.8	0.
Incremental Intangibles	0.0	(0.4)	(0.)
Adjusted Tier I Capital	\$13.0	\$12.0	\$11.6

Tier I Risk-Based Capital Ratio (As Reported)	6.5%	6.3%	6.3%
Tier I Risk-Based Capital Ratio (With Coke)	7.2	6.7	6.3
Rank Among Top 50 U.S. Banks	#46	#50	#50

Component Valuation of STI Shares

Unrealized Coke Gain Per Share	\$2.95	\$1.68	\$0.8
Loss In Value Per STI Share (d)		(\$1.27)	(\$2.1)
Memo: Current STI Market Price	\$59.99		
"Core" Value Per STI Share (e)	\$57.04		

- (a) Represents "core" value per SunTrust share multiplied by 1.081 exchange ratio.
- (b) Represents unrealized Coke gain per SunTrust share multiplied by 1.081 exchange ratio.
- (c) Represents unrealized gain in Coca-Cola shares sold per estimated 186.7 million Wachovia shares at close.
- (d) Represents decline in unrealized Coke value per SunTrust share as compared to value per share in current proposal.
- (e) Represents current SunTrust price less unrealized Coke gain per SunTrust share.

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First Union/Wachovia Produces Far Superior Wealth Management Franchise

- o First Union: National scale in highly valued Wealth Management businesses
- o SunTrust: Low growth and, we believe, inadequate scale to compete effectively

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Stand-Alone		Scale Gap		First Union/ Wachovia
First Union	SunTrust			
\$171	\$92	1.9x	Assets Under Management (\$BN)	\$222
\$87	\$20	4.4x	Mutual Fund AUM (\$BN)	\$98
#20	#50		Rank Nationally	#17
536	11	48.7x	Brokerage Offices	600
7,779	103	75.5x	Registered Representatives	8,350
#6	NM		Rank Nationally	#6
76	0	NM	# of Private Client/High Net Worth Offices	133
28%	(1%)	NM	Historical Growth Rate in Wealth Management Revenue (a)	

(a) Represents compound annual growth in standalone FTU and STI revenue since 1st quarter of 1999. Includes impact of EVEREN transaction for First Union.

FIRST UNION 23 WACHOVIA

First Union/Wachovia Business Mix Produces Far Superior Growth Potential

- o First Union: We believe our franchise has higher growth business mix
- o SunTrust: Traditional retail bank and corporate lender

Business Segment	Long-term Growth Rate of Business (a)	Net Income Contribution		SunTrust Wachovia
		First Union/ Wachovia	3-5 Year Normalized	
		2001E		
Retail	8%	46%	35%-40%	66
Brokerage/Wealth Management	15	21	30-35	11
Corporate/Investment Bank & Other	10	33	25-30	23
Implied Long-Term Growth (c)		10%	11%+	